



April 1974

1. ~~Inso far~~ as we are certainly glad to discuss ~~both~~ the points raised by the representative of the School of Mathematics at the ~~last~~ ^{each} meeting of the Committee, ~~Insofar~~ as they fall within the jurisdiction of the Committee, on Governance, ~~We do not think that it is within our charter to~~ ^{present} ~~evaluate the performance of the Director; This is a task for the Board as a whole.~~  We of course will also wish to discuss the points

2. To the extent that the representative of the School of Mathematics feels that it will be easier for him to discuss some of the problems in the absence of the Director, we are glad to reserve the first part of the meeting from 10 ^{AM} until lunch for that discussion. However, the Director Trustees ^{members believe they} ~~feel~~ that ~~it~~ needs the views of the Director on many of these questions, and that ~~it would be~~ further, ^{that it would be} ~~help~~ ^{the} if they had the comments of the faculty members on these views. ^{of particular} ~~will be~~ ^{particular} ~~value~~ ^{value} ~~is~~ ^{is}

3.

 in my memorandum
of

Dear Mr. Petersen:

I am writing to you as the new representative of the School of Mathematics on the Governance Committee.

I deeply regret that you have not accepted our request to have the Director ~~in~~ not present during the whole meeting. For reasons discussed several times last spring, and during this academic year by Professor Selberg, this in my opinion reduces greatly the chances for this last meeting to be^a productive exchange of views by the members of the Board and the Faculty. I hope very much that ~~it~~ at least the morning session will be one and ^{el} intend to participate in it. However, I am sorry to say that I do not expect to stay on ~~further~~ for the remaining part of the meeting if the Director attends it.

Sincerely yours,

A. Borel

HOWARD C. PETERSEN
135 SOUTH BROAD STREET
PHILADELPHIA 19109

April 2, 1974

Professor Harish-Chandra
Institute for Advanced Study
Princeton, New Jersey 08540

My dear Professor:

I have your letter of March 27th to which I would have replied more promptly, but I have been away.

I am pleased that you are sending a representative from the Mathematics School to the April 6th meeting of the joint Trustee-Faculty Committee on Governance. I concur in the view that you expressed that a discussion between the trustees and the faculty is of genuine benefit to the welfare of the Institute. Moreover, I would be hopeful that the April 6th meeting can achieve some further progress toward an understanding which will resolve some of the differences of the past.

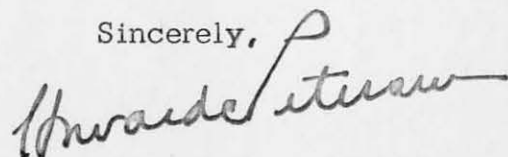
As to the two points which you made in your letter of March 27th:

We would certainly be glad to discuss the suggestions and proposals raised by the representative of the School of Mathematics at the last meeting of the Committee, insofar as it falls within the jurisdiction of the Committee. We will, of course, wish to discuss as well the draft concerning the procedures for appointing a director and the scope of his responsibilities which were attached to my memorandum to you of March 22nd.

I agree that in concerning ourselves with these matters, freedom of expression will be made easier if the Director is not present. Accordingly, I have not invited the Director to participate in the meeting at the start, but have asked him to join the meeting at lunchtime.

I trust the foregoing is satisfactory to you and we may look forward to having a representative of your school at the April 6th meeting.

Sincerely,

A handwritten signature in dark ink, appearing to read "Howard C. Petersen", with a long, sweeping horizontal stroke at the end.

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

SCHOOL OF MATHEMATICS

March 27, 1974

Mr. Howard C. Petersen
135 South Broad Street
Philadelphia, PA 19109

Dear Mr. Petersen:

Your memorandum of March 22 (and the attached statement) has now been considered by the School of Mathematics. We are willing to send a representative from our School to attend the April 6 meeting, provided we receive assurance from you on the following two points.

1. The suggestions and proposals contained in the School's Statement on Governance (which was to have been presented at the meeting on February 23), will be taken up for discussion by the Committee at this meeting.

2. In accordance with the School's view that the Director's presence at these meetings ought to be the exception rather than the rule, this meeting will be conducted without the presence of the Director.

We believe that frank discussions between the Trustees and the Faculty are important for the welfare of the Institute and hope that the April 6 meeting will provide an opportunity for such discussions.

Yours sincerely,

Harish-Chandra

Harish-Chandra

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