

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

Telephone-609-924-4400


THE DIRECTOR

February 19, 1973

To the Members of the
Faculty Advisory Committee:

There still remains an unfinished paragraph in the "Responsibilities of the Faculty in the Governance of the Institute." You will remember that at your meeting with the Executive Committee of the Board on December 2 there was a discussion of paragraph 15 on the role of the Faculty in the selection of a Director, the Board having expressed its dissatisfaction with the previous draft.

Attached is a draft which reflects the discussion at that time. I should like to have your comments for the Board.


Carl Kaysen

Attachment

Professors Setton, White; Milnor, Selberg; Bahcall,
Regge; Geertz

DRAFT

*15. When it becomes necessary for the Board to fill the office of Director under Section 3, Article VI, of the By-Laws, the Board will consult with the Faculty. The Board will welcome any nominations the Faculty wishes to offer for the post and will submit for the comments of the Faculty the names of any candidates it is considering seriously. The Board recognizes the Faculty may wish to express a collegiate view on both these matters and is open to receiving one, arrived at by whatever process the Faculty agrees upon. Nothing in the collegial process should inhibit any individual member of the Faculty who desires to do so from expressing his views to the Board.

*Responsibilities of the Faculty in the Governance of the Institute"

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY 08540

SCHOOL OF HISTORICAL STUDIES

March 15, 1973

Dr. Carl Kaysen
Director's Office

Dear Carl,

I am desperately trying to clear off my desk, and in one pile of papers I have reached the level of February 19. Here I find a note signed by Kenneth Setton and Morton White as members of the Advisory Committee with which they forward a proposed draft of Article 15 of "Responsibilities, etc."

So far as I can judge, I think that the Faculty should welcome the draft and that the Trustees should not be concerned about possibly diminishing their ultimate powers and responsibilities by agreeing to it. Further, I believe a Director selected through procedures such as those sketched here would be in a better and easier position when he took office.

Sincerely,

Frank

J. F. Gilliam

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY 08540

SCHOOL OF MATHEMATICS

February 20, 1973

Dr. Carl Kaysen
Institute for Advanced Study

Dear Carl:

I do not know how to respond to your request for comments on the proposed paragraph 15. In the first place, I do not feel able to respond as a member of the Faculty Advisory Committee, since the School of Mathematics has at least temporarily withdrawn its representation on that committee. (See Borel's letter to you a few weeks ago.)

However, speaking only for myself, the proposed paragraph does seem quite constructive, provided that it is intended as a draft of a statement by the Board of Trustees. I believe that such a statement, formally guaranteed by the Board of Trustees would be welcomed by many Faculty members.

As a statement by the Faculty, it does not seem to make much sense, and in any case I do not think that you will be able to arouse any enthusiasm among the Faculty for amending or otherwise altering the late lamented "Responsibilities of the Faculty in the Governance of the Institute." This document was valuable as a declaration by the Faculty of its ideas as to how the academic business of the Institute ought to be run; but it was given force only by your promise to abide by its procedures. Since that promise has been withdrawn, it hardly seems worth tinkering with the document at this date.

Sincerely yours,



John W. Milnor

CC: Professors Setton, White, Selberg, Bahcall, Regge, Geertz

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

February 23, 1973

Dr. Carl Kaysen
Fuld Hall

Dear Carl:

I write to associate myself with the remarks of Professor John Milnor in paragraphs 2 and 3 of his letter to you of February 20, 1973. In those paragraphs he has expressed so well what I think about the proposed paragraph 15 of the "Responsibilities of the Faculty in the Governance of the Institute" that I see no need at the present time to add anything to what he has said.

Yours truly,

Morton White

Morton White

Copies to: John N. Bahcall
Clifford Geertz
John W. Milnor
Tullio Regge
Atle Selberg
Kenneth M. Setton

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY 08540

SCHOOL OF HISTORICAL STUDIES

Dr. Carl Kayser, Director
Institute for Adv. Study

Dear Carl:

This draft of article
15 of the "Responsibilities of the
Faculty in the Governance of
the Institute" seems excel-
lent to me.

Yours,

Kenneth Setton

DRAFT

*15. When it becomes necessary for the Board to fill the office of Director under Section 3, Article VI, of the By-Laws, the Board will consult with the Faculty. The Board will welcome any nominations the Faculty wishes to offer for the post and will submit for the comments of the Faculty the names of any candidates it is considering seriously. The Board recognizes the Faculty may wish to express a collegiate view on both these matters and is open to receiving one, arrived at by whatever process the Faculty agrees upon. Nothing in the collegial process should inhibit any individual member of the Faculty who desires to do so from expressing his views to the Board.

¶ "Responsibilities of the Faculty in the Governance of the Institute"

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY 08540

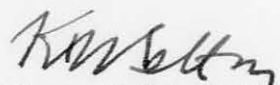
SCHOOL OF HISTORICAL STUDIES

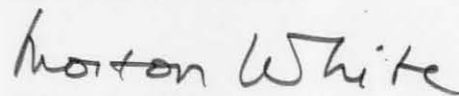
February 19, 1973

Memorandum to Faculty,
School of Historical Studies

The Director's letter of February 19, together with the accompanying draft of article 15 of the "Responsibilities of the Faculty in the Governance of the Institute," concerns a discussion between the Faculty Advisory Committee and the Executive Committee of the Board of Trustees on December 2, 1972.

Since we shall send our comments on the proposed draft of said article 15 to the Director in writing, perhaps each member of the Faculty of the School of Historical Studies will wish to do the same.


Kenneth M. Setton


Morton White

Members of Faculty Advisory Committee

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

Telephone-609-924-4400

THE DIRECTOR

February 19, 1973

To the Members of the
Faculty Advisory Committee:

There still remains an unfinished paragraph in the "Responsibilities of the Faculty in the Governance of the Institute." You will remember that at your meeting with the Executive Committee of the Board on December 2 there was a discussion of paragraph 15 on the role of the Faculty in the selection of a Director, the Board having expressed its dissatisfaction with the previous draft.

Attached is a draft which reflects the discussion at that time. I should like to have your comments for the Board.


Carl Kaysen

Attachment

Professors Setton, White; Milnor, Selberg; Bahcall,
Regge; Geertz

DRAFT

*15. When it becomes necessary for the Board to fill the office of Director under Section 3, Article VI, of the By-Laws, the Board will consult with the Faculty. The Board will welcome any nominations the Faculty wishes to offer for the post and will submit for the comments of the Faculty the names of any candidates it is considering seriously. The Board recognizes the Faculty may wish to express a collegiate view on both these matters and is open to receiving one, arrived at by whatever process the Faculty agrees upon. Nothing in the collegial process should inhibit any individual member of the Faculty who desires to do so from expressing his views to the Board.

*Responsibilities of the Faculty in the Governance of the Institute"