

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY 08540

SCHOOL OF MATHEMATICS

December 20, 1973

Mr. Howard C. Petersen
135 South Broad Street
Philadelphia, Pennsylvania 19109

Dear Mr. Petersen:

I am writing you in your capacity of chairman of the Committee on Governance as there is a matter of which I would like you to be aware before the next meeting.

When this committee was set up it was, for reasons that to me seem obvious, decided not to make the Director a member of the committee. It was also stated that the Director might attend a meeting by invitation.

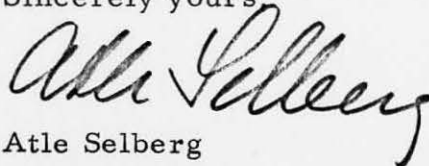
I was, frankly, not a little surprised at finding the Director present at our last meeting, since I had not been notified that any such invitation had been issued or was even contemplated.

I am convinced that in the work that lies ahead of the committee, there are several questions, and not the least important ones, on which an open exchange of views would be hampered by the presence of the Director. For the success of this work it is imperative that such a frank dialogue (and not least by the trustee-participants) be possible.

For this reason I would hope that attendance by the Director at these meetings does not become a regular occurrence, and also that the committee members be notified in advance whenever the Director is invited to attend.

With my best wishes for the season,

Sincerely yours



Atle Selberg

AS:MMM

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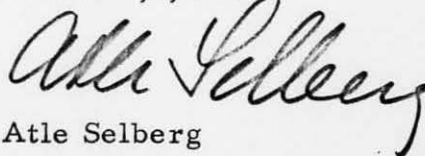
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