Board of Trustees Records: Committee Files: Box 3: Meeting of the Nominating Committee 9 June 1981 From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

THE INSTITUTE FOR ADVANCED STUDY

Minutes

Meeting of the Nominating Committee

June 9, 1981

New York, New York

Present:

Mr Hunt (Secretary).

Presiding Officer:

Minutes:

Review of Candidates:

Mr Wolfensohn (Chairman), Mrs Delmas, Mr Houghton. Also, Mr Dilworth, Dr Woolf,

Mr Wolfensohn opened the meeting at 4:00 pm.

The minutes of the April 24, 1981, meeting were approved.

The Chairman called for a discussion of the desired qualifications for Board members. Dr Woolf suggested that an international appointment would be most useful and assigned first priority to an appropriate candidate from Germany. He emphasized that any new Board members should be prepared to assist in fund raising. Finally, it would eventually be helpful to have someone on the Board from the life sciences area.

Minutes Meeting of the Nominating Committee June 9, 1981

> Mr Dilworth then stressed the need for more intellectual content at the Board meetings in order to attract and hold appropriate candidates.

Following a general review of candidates, these decisions were taken:

- Mr Wolfensohn will write to all Board members, asking Board concurrence for an approach to Thornton Bradshaw, chairman and chief executive officer of RCA, and to Wilfried Guth, managing director of Deutsche Bank AG.
- If the Board concurs, Dr Woolf will speak to these candidates. Mr Wolfensohn will provide an introduction to Mr Guth.
- The following candidates have also been designated as first priority:
 - J. Patrick Tannian, legal counsel
 - Richard Gelb, chairman and chief executive officer, Bristol-Myers Co.
 - Elvis L. Mason, chairman of the board, First National Bank in Dallas
 - James A. Elkins, Jr., chairman, First City Bancorporation of Texas
 - James D. Robinson III, chairman and chief executive officer, American Express Company (Houston)
 - James E. Burke, chief executive officer, Johnson & Johnson
 - A candidate from Japan, to be suggested by Mr Houghton

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Minutes Meeting of the Nominating Committee June 9, 1981

- 4. The following candidates have been designated for the reserve list:
 - John F. Welch, chairman and chief executive officer, General Electric Company
 - Warren Manshel, former American ambassador to Denmark (Daniel Bell will be asked for further information on Mr Manshel)
 - Robert Beck, chairman, Prudential Insurance (Mr Dilworth has been asked for further information)
 - Gordon Gund, founder and managing general partner, Gunwyn Ventures
 - C. Peter McColough, chairman and chief executive officer, Xerox Corporation (Mrs Elizabeth McCormack of Rockefeller will be asked for further information)
 - John F. McDonnell, executive vicepresident, McDonnell-Douglas Corporation (Elizabeth Whitehead will be asked for further information)
 - Max Palevsky, industrialist (Sidney Drell will be asked for further information)
 - Maurice Strong, Canadian oilman and environmentalist)
 - James Simons, investment executive (Dr Woolf has been asked to seek further information)
 - Dieter von Sanden, director of Siemens Corporation (Mr Houghton has been asked to provide further information, when appropriate)

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Minutes Meeting of the Nominating Committee June 9, 1981

- Mrs James H. Semans, The Duke Endowment (Frank Taplin will be asked for further information)
- Eugene M. Lang, chairman, president and treasurer, REFAC Technology Development Corporation (Mr Taplin will be askef for further information)

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Ezra Khedouri Zilkha, banker

- Mr Hunt will send a packet of materials on the Institute to Mr Houghton.
- Mr Hunt will send a letter to Mr Wolfensohn in regard to links between the Institute and the Federal Republic of Germany.
- Mr Houghton will consult with his contacts in Japan regarding appropriate Japanese candidates.

There being no further business, the meeting was adjourned at 5:00 pm.

John Hunt Secretary of the Corporation

Meeting of the Nominating Committee, 9 June 1981

Considered for Board membership:

already under consideration

James E. Burke John T. Dorrance, Jr. member of the du Pont family Gordon Gund William Hambrecht C. Peter McColough John F. McDonnell member of the Mellon family Clint Murchison Max Palevsky Toni Schmücker Jim Simons Howard Stein Maurice F. Strong Arthur Taylor John Cunningham Whitehead

Leonard Block -), 14(1)

Robert A. Beck

Thomas Block Thornton Bradshaw

suggested by Trustees as a result of John Hunt's 21 May 1981 memorandum

Walter Annenberg Kingman Brewster James A. Elkins, Jr. Andrew Heiskell Rt. Hon. Lord Desmond B. Hirshfield Marmaduke Hussey John N. Irwin II Reginald Jones Donald S. MacNaughton Warren D. Manshel Akio Morita (also in earlier group) James D. Robinson III Mrs James H. Semans Cyrus R. Vance Ezra K. Zilkha

Peter S. Bing McGeorge Bundy Gerard C. Smith

James Patrick Tannian

THE INSTITUTE FOR ADVANCED STUDY

Meeting of the Nominating Committee

Tuesday, 9 June 1981

4:00 pm

Office of James D. Wolfensohn Salomon Brothers One New York Plaza New York City

AGENDA

1.	Minutes	of	the	meeting	of	April	24,	1981
2.	Review of	of d	cand:	idates				

3. Other business

Board of Trustees Records: Committee Files: Box 3: Meeting of the Nominating Committee 9 June 1981 From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

THE INSTITUTE FOR ADVANCED STUDY

June 3, 1981

Memorandum

To:

Gladys Delmas J. Richardson Dilworth James Houghton James Wolfensohn Harry Woolf

From: John Hunt, Secretary of the Corporation

Subject:

Suggested candidates for Board membership

Attached you will find two sets of documents which are relevant to the forthcoming deliberations of the Nominating Committee.

The first is a copy of the materials provided to the Committee on the occasion of its most recent meeting in April. The second consists of copies of letters and other communications sent to me by the Trustees in response to my letter, attached, of May 21. Additional information on candidates suggested by the Trustees has been provided wherever possible.

I look forward to seeing you on June 9 at 4:00 pm in the office of Jim Wolfensohn at

Salomon Brothers One New York Plaza New York, New York

Johnthil

The first set of documents referred to in the attached letter is CVS for these Board candidates:

Robert A. Beck Leonard Block Thomas Block (CV to come) Thornton Bradshaw James E. Burke John T. Dorrance, Jr. du Pont family member (CVs to come) Gordon Gund William Hambrecht C. Peter McColough John F. McDonnell Mellon family member (CVs to come) Akio Morita Clint Murchison Max Palevsky Toni Schmücker James Simons Howard Stein Maurice F. Strong Arthur Taylor John Cunningham Whitehead

James D. Wolfensohn One New York Plaza New York, NY 10004

May 14, 1981

Sincerely yours,

Dear John,

I think it would be better if we delayed sending out material on prospective candidates until after the June 9th meeting. I would greatly appreciate it, however, if you could phone 'round the Trustees to remind them that we are having a Nominations Committee meeting, and to request from them any recommendations which they may have.

Many thanks.

Mr. John Hunt Office of the Director The Institute for Advanced Study Olden Lane Princeton, New Jersey 08540

All Trustees (except Nominating Committee members Wolfensohn, Delmas and Houghton) have been asked to submit names for Committee review and possible Board consideration. I've asked them to phone the names to this office by 1 June. Board of Trustees Records: Committee Files: Box 3: Meeting of the Nominating Committee 9 June 1981 From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

THE INSTITUTE FOR ADVANCED STUDY

May 21, 1981

Memorandum

To: Members of the Board of Trustees

From: John Hunt, Secretary of the Corporation

Subject: Candidates for membership on the Board of Trustees

At Jim Wolfensohn's request, I am writing to remind you that the Nominating Committee will be meeting on June 9. At that time the Committee will select candidates for membership on the Board of Trustees. These candidates will then be presented to the Board for its consideration at the October meeting.

There are at present six openings on the Board. Jim has asked that each Trustee send in suggestions so that the range of choice open to the Committee is as broad as possible. The following points may perhaps be useful to you as you consider those whose names you wish to propose.

In the first instance, there is the question of possible financial support of the Institute. As was pointed out at the April meeting, the Fiftieth Anniversary Fund campaign is now being launched. Additionally, a continuing effort is under way to endow professorships at the Institute. Other gift opportunities exist, and thus the general question of financial support should be kept in mind in connection with new appointments to the Board.

There is also the question of foreign representation on the Board. It is both desirable and in all likelihood possible to develop increased sources of support for visiting members from abroad, particularly from those countries where there are the largest concentrations of former Institute members presently on the faculties of those countries'

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Memorandum to the Members of the Board of Trustees Candidates for membership on the Board of Trustees

May 21, 1981

universities and research institutions. In this respect, the leading countries are the United Kingdom, Germany, France and Japan. A useful first step in securing significant funds from abroad would be to name foreign Trustees to the Board.

Finally, there is the question of new intellectual initiatives now in the planning stage. One such initiative involves the life sciences. There is no one on the Board at present who is directly related to that area of the corporate sector which is concerned with basic research in the life sciences. In addition to the first priority of concern for the Institute as a whole, such a person could be of help in the development of a life sciences program and its necessary financial support.

If you will call or write your suggestions to my office, I will see that Jim has them in time for the meeting of the Nominating Committee.

Johndho

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To Mmes. Delmas and Whitehead, Messrs. Bell, Brown, Byrom, Dilworth, Doob, Drell, Forrestal, Hansmann, Houghton, Kauffmann, Opel, Petersen, Segal, Stewart, Straus, Taplin, Woolf.

cc: Mr Wolfensohn

Phone 20 May 1981

Daniel Bell suggested WARREN MANSHEL for Board membership.

- Mr Manshel is the retired ambassador to Denmark; he served during the Carter Administration. He is the former co-editor of <u>Foreign</u> Policy and is a retired managing partner of Coleman and Company, Wall Street brokers.
- Mr Manshel is about 55 years old, has a PhD in government from Harvard University, is intelligent, non-combative. Because of his strong ties with European government and financial/ business people, Professor Bell thinks that Mr Manshel would be a strong candidate for Board membership.

Phone 22 May 1981 from John Opel:

Mr Opel has no candidates to recommend to the Nominating Committee

Phone 22 May 1981 from Charles Brown's secretary:

Mr Brown has no candidates to recommend to the Nominating Committee Myg, Mid 30 May 81

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Memorandum to the Members of the Board of Trustees Candidates for membership on the Board of Trustees

May 21, 1981

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If you will call or write your suggestions to my office, I will see that Jim has them in time for the meeting of the Nominating Committee.

To Mmes. Delmas and Whitehead, Messrs. Bell, Brown, Byrom, Dilworth, Doob, Drell, Forrestal, Hansmann, Houghton, Kauffmann, Opel, Petersen, Segal, Stewart, Straus, Taplin, Woolf.

cc: Mr Wolfensohn

JAMES P. TANNIAN

Born in Ohio in 1930

Admitted to the bar of New York in 1958 and of Washington, DC, in 1969 Education: Loras College (AB 1953), University of Michigan (JD 1956) Associated with the New York City firm of Reid and Priest, which has general US and international law practice

> From the 1981 edition of the Martindale-Hubbell Law Directory

STANFORD UNIVERSITY.

STANFORD LINEAR ACCELERATOR CENTER

Mail Address SLAC, P. O. Box 4349 Stanford, California 94305

June 2, 1981

Mr. John Hunt Secretary of the Corporation The Institute for Advanced Study Princeton, New Jersey 08540

Dear John;

Responding to your letter of May 21, I have several thoughts for possible Board of Trustees members. As a general rule, I'm assuming that current heads of major foundations are not appropriate candidates, since the Institute should be free to approach those foundations for grants or other forms of financial support. I also assume that, by and large, university presidents are not ideal for this position either, since they are competitors and are best dealt with by the Director of the Institute on a personal basis for general guidance, support, and wisdom. Therefore, I have looked to the sector of distinguished public service for two of my candidates and for a third will suggest a young man with extensive Los Angeles connections, who made an extraordinarily superb and effective contribution as the Chairman of the Board of Trustees here at Stanford for five years until he stepped down from that position this year. Here goes:

<u>Gerard C. Smith</u>. The enclosed paragraph from WHO'S WHO shows a very distinguished career as lawyer and ambassador. He negotiated, as you may recall, the SALT I treaty. He is one of this country's most distinguished diplomats in foreign trade and nuclear matters. I know him as a very intelligent and wonderful person. He would bring a broad new perspective with extensive foreign contacts to the Board. The WHO'S WHO is out of date, and Gerry Smith is currently with The Consultants International Group, Inc., 1616 H Street, N. W., Suite 400, Washington, D. C. 20006.

McGeorge Bundy. He is so well known as not to need further description. My WHO'S WHO source is out of date because he is no longer President of the Ford Foundation, but is now a history professor at NYU. He also just completed a term as Chairman of the General Advisory Committee on Arms Control to President Carter.

Peter Bing. He is the former Chairman of the Stanford University Board of Trustees. I met him first when he was on the staff of the President's Science Advisor, in charge of the area of medical and health related activities of that office in the late 1960's. He impressed me as a very sensitive and intelligent scientist and a person of deep personal concern and educational interest at that time. From 1976 to this year he was outstanding as the Chairman of Stanford's Board of Trustees, of which he still remains a member. He has extensive family and philanthropic connections, as I understand it, from his Los Angeles base. I consider him a real "sleeper" as a possible Institute trustee. Mr. John Hunt

I hope these suggestions are of help to the Nominating Committee.

Sincerely,

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Sidney D. Drell

SDD:br

Enclosures

40 Wall Street New York, New York 10005

May 28, 1981

Dear John,

The Nominating Committee has requested suggestions for Trustees. I propose Andrew Heiskell as a candidate worthy of consideration. He recently retired as Chairman and chief executive officer of Time Inc. He is about sixty-five years of age and is intelligent, effective, and widely known. Recently he was elected Chairman of the Board of Trustees of the New York Public Library. I should also mention that he is an Overseer of Harvard University. Enclosed herewith is his resume from "Who's Who in America."

With warm regards,

Sincerely, Ralph E. Hansmann

Mr. John Hunt, Secretary The Institute for Advanced Study Princeton, New Jersey 08540

REH:BMG Enclosure

PETERSEN

THE INSTITUTE FOR ADVANCED STUDY inghton COP teal topptal augunduited topptal augunduited is CEO & excellent and where are buy and and and and the where are the life (also a the proposed of the where of the Board of Trusteds' of CEO where a liton Memorandum John Hunt, Secretary of the Corporation M 10 To: lead reknown, fæll in wide hat loteen Candidates for membership on the Board of Trustees From: Subject:

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.../

SEGAL

Martin E. Segal 200 Park Avenue 8th Floor New York, N. Y. 10166 (212) 578-0770

May 27, 1981

Mr. John Hunt Secretary The Institute for Advanced Study Princeton, New Jersey 08540

Dear John:

Last evening we had the pleasure of seeing the Wolfensohns at the home of a mutual friend. In the course of a conversation with Jim, I mentioned your May 21 memo concerning candidates for membership on the Board of Trustees. I suggested The Rt. Hon. Lord Desmond B. Hirshfield as a possibility. I can't say that Lord Hirshfield would be an important source of potential financial support of the Institute, nor is he by professional background connected with the life sciences. However, Lord Hirshfield is President of Horwath & Horwath International. As you undoubtedly know, this is a well regarded international firm of chartered and certified public accountants. I have known Lord Hirshfield socially for more than 20 years. He is a very intelligent man with excellent relations at the highest business and other levels in the United Kingdom and elsewhere. Lady Hirshfield is a charming and attractive person.

If serious consideration is to be given to Lord Hirshfield as a possible Trustee, I suggest that two steps be taken; first, Jim Wolfensohn should meet Lord Hirshfield and chat with him. Secondly, I should discreetly find out whether Lord Hirshfield is interested in the Institute and the possibility of joining the Board. I'll do nothing further with respect to this matter until I've been asked to.

Cordially yours,

Martin E. Segal

MES:bz

cc: James D. Wolfensohn

STEWART

HARVARD UNIVERSITY

DEPARTMENT OF THE CLASSICS

319 Boylston Hall Cambridge, Massachusetts 02138

May 27, 1981

Mr. John Hunt Secretary of the Corporation The Institute for Advanced Study Princeton, NJ 08540

Dear John:

In response to Jim Wolfensohn's and your request for suggestions for new Trustees, I am writing this letter for the Nominating Committee which goes a little beyond the mere suggestion of new names.

First, a person that I think might be considered is Kingman Brewster, who is a vigorous and imaginative thinker about educational and other contemporary problems and is now comparatively free from responsibilities after his Ambassadorship in London. He is living in New Haven, working on a book, practicing part-time at Winthrop Stimson in New York, and serving as President of the English Speaking Union. His experience and contacts might be useful to the Institute.

Secondly, I should like to express myself as opposed to the election of Henry Kissinger as a Trustee. Since I still feel somewhat new to the Board and had not been a member when he was elected previously, I kept silent at our last meeting when his candidacy was discussed. I have now thought further, however, and believe that I should express my opinion. When he was at Harvard, I found him one of the few colleagues I have known here who was too self-centered to be helpful and cooperative in a casual way with colleagues; I have serious doubts about his personal and professional reliability as a historian and autobiographer; and I do not think that his principles and attitudes are consistent with some of the aims of the Institute. I would not be against him because his election would be congroversial, but because I think the controversy would reflect an accurate perception that the good he might do for the Institute would be outweighed by negative factors.

Not to be merely negative myself, however, let me suggest the name of Cyrus Vance as someone who might bring some of Henry Kissinger's range of positive contributions and at the same time be a generally more useful and congenial member. I fear that I am proposing too many Yale people, and Dick Dilworth would know whether Cy Vance would be too busy, now that he has rejoined the Yale Corporation, to make a proper contribution to the Institute.

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Thirdly, I mention the obvious: that among the officers of such companies as Merck or Bristol-Myers you are likely to find people who would help with developments in the life sciences. I know people in both those companies, but could not judge who would be the best or whether there are not more likely companies at which to look. I feel sure that Jim and other members of the Board would be better able to know the right names, and I am only suggesting that this is a place to look.

All best wishes to you, as ever.

Sincerely.

Jy/ Zeph Stewart

ZS/kld

phone 26 May 1981 with John Hunt:

Donald Straus recommends MARMADUKE HUSSEY, the former managing editor of the London Times. He is well connected and known to Don. FRANK E. TAPLIN ONE PALMER SQUARE PRINCETON, N. J. 08540

May 28, 1981

Dear John:

N.

In answer to your memorandum of May 21, I would like to suggest the following individuals for the consideration of the Nominating Committee of The Institute for Advanced Study, which I understand will be meeting on June 9:

Akio Morita: Chairman, Sony Corporation

James A. Elkins, Jr.: Chairman, First City Bancorporation of Texas

James D. Robinson III: Chairman and CEO, American Express Company (Houston)

Walter H. Annenberg: Triangle Publications (Philadelphia)

Eugene M. Lang: REFAC Technology Development Corporation (New York)

Ezra Zilkha, 30 Rockefeller Plaza, New York

John (M, Irwin II, 30 Rockefeller Plaza, New York

Mrs. James H. Semans, The Duke Endowment, (New York) Lives in Durham, N.C.

Some of these names may already have been submitted and are under active consideration. If so, I apologize, and I shall try to send further names along before the June 9 meeting.

Sincerely,

Rout

Mr. John Hunt, Secretary The Institute for Advanced Study Olden Lane Princeton, N. J. 08540

cc: James Wolfensohn

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I hope these suggestions are of help to the Nominating Committee.

Sincerely,

Sidney D. Drell

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SDD:br

Enclosures

ITH

CH, GEORGE PATRICK, II, educator, lawyer; b. Wabash, Ind., 1, 1939; s. George Patrick and Marie Louise (Barrett) S.; B.S., 7, 1961, J.D., 1964; certificate Hague Acad. Internat. Law, 1965; instr. law U. Mich. Sch. Law, 1965-66; admitted to ind. bar, edited u., 1975. Kannert teaching fellow Ind. U. Sch. Law, 65; instr. law U. Mich. Sch. Law, 1965-66; admitted to ind. bar, u. is a state to the stress of the stre

TH, GEORGE ROSE, judge; b. Little Rock, July 26. 1911; s. Vatson and Jessie Alice (Rose) S.; student Washington and Lee, 31; LLB., U. Ark., 1933; m. Peg Newton. Dec. 3, 1938; 1 dau., nda Hempstead. Admitted to Ark. bar. 1933, practiced in Little 1933-49; mem. firm Rose, Dobyns, Meek & House; asso. justice me Ct. of Ark., 1949... Mem. Ark. Supreme Ct. Com. on Jury is; mem. faculty Am. Acad. Jud. Edn. Served from 2d It. to maj., orps, AUS, 1942-46. Mem. Inst. Jud. Adminstrm., Ark. Bar Sigma Alpha Epsilon, Phi Delta Phi. Author: Arkansas ations to Restatement of Trusts. 1938; Arkansas Mining and ral Law, 1942. Home: Two Cantrell Rd Little Rock AR 72207 = Justice Bldg Little Rock AR 72201

z Justice Bldg Little Rock AR 72201
(H. GEORGE THOMAS, pathologist, hosp. adminstr.; b. ville, Ind., Oct. 19, 1931; S. Charles Earl and Ima (Suver) S.; B.S. aude, U. Md., 1954, M.D., 1956; M.S., Mass. Inst. Tech., 1976; m.-Stephen C., Suzanne V. Intern. Royal Victoria Hosp., Bio Ston, 1959-61, Yest Roxbury Iosy, Boston, Mass., 1950-61; research fellow in pathology rd U., Cambridge, Mass., 1960-61; vis. research fellow in pathology rd U., Cambridge, Mass., 1960-61; vis. research fellow in pathology rd U., Cambridge, Mass., 1960-61; vis. research fellow in pathology rd U., Cambridge, Mass., 1960-61; vis. research fellow in pathology rd U., Cambridge, Mass., 1960-61; vis. research fellow in pathology rd U., Cambridge, Mass., 1960-61; vis. research fellow in pathology rd U., Cambridge, Mass., 1960-61; vis. research fellow in pathology rd U., Cambridge, Mass., 1960-61; vis. research fellow in pathology rd U., Cambridge, Mass., 1960-61; vis. research fellow in pathology rd U., Cambridge, Mass., 1960-61; vis. research fellow in pathology rd U., Cambridge, Mass., 1960-61; vis. research 1978.—; of. pathology Baylor Med. Sch., Houston, 1965; research prof. Scis., 1967-69, prof. pathology, 1967-77; vis. prof. pathology ons. in health edn. Pub. Health Service, Ethiopia, Africa, 1972; u., Alaska, 1971; guest leetr. Kans. Heart Assn., 1966-68. Western tate Comm. for Higher Edn., 1966-68. Served with U.S. Army, 59. Diplomate Am. Bd. Pathology, Fellow Am. Coll. Olay, Am. Thoracic Soc; mem. Am. Coll. Chest Physicians, State, Rocky Mountain, Washoe med. socs., AMA, AAAS, Am. Jen, Seat, Soc, of Vienna, Internat. Soc. Pathology, AAUP, Joe. Exput. Pathology, N.Y. Acad. Scis., Dirs. of Med. Edn. for New. State Nutrition Council. Am. Coll. Pathology, AAUP, Joe. Exput. Pathology, N.Y. Acad. Scis., Dirs. of Med. Edn. for Sev. State Nutrition Council. Am. Coll. Pathology, AAUP, Joe. Exput. Pathology, N.Y. Acad. Scis., Dirs. of Med. Edn. for ous articles on cardiovascular pathology Rot., Jone. State (Fathologists, New. Art Assn

H. GEORGE VAN RIPER, educator, journalist; b. Salem, Sept. 16, 1937; s. Alfred Henry and Isabeile (Van Riper) S.; 1 Bus. Adminstrn., Miami U., Oxford. Ohio. 1939; M.A. in unications, U. Pa., 1965; m. Elizabeth Mae Mackey, Aug. 15. children—Douglas, Todd. Market analyst Shell Oil Co., 00; reporter Jacksonville (Fla) Jour., 1965-67; with Atlanta 1967—, columnist and editorial writer, 1968—; instr., dept. lism Ga. State U., 1972-75. Bd. dirs. UN Assn. U.S.A., 1977—, with USNR, 1960-64. Home: 1118 N Carter Rd Decatur GA Office: PO Box 4689 Atlanta GA 30302

H, GERALD ALLEN, educator, physicist; b. Akron, Ohio, Jan. 5: s. Harold C. and Lillian (Garforth) S.: B.A. magna cum laude idwards physics fellow 1956-57). Miami U. (Ohio), 1957; M.S., J., 1958, Ph.D. (Socony-Mobil fellow), 1961; m. Vonine Sue ger, June 14, 1958; children-Jennifer, Terrill. Physicist, new Radiation Lab. Berkeley, Calif. 1961-67; asst orof U.

1973-76. Fellow Am. P0.41. Soc.; ment. AAAS, Acacha. Nat. rator Lab. Users Group (exec. com. 1971-74, chmn. 1972-73), ne Univs. Assn. (trustee 1976-), Phi Beta Kappa, Sigma Xi, Pi Sigma. Pi Mu Epsilon, Omicron Delta Kappa. Contbr. to profi. jours. Address: Argonne Nat Lab 9700 S Cass Ave as IL 60439

H. GERALD WAYNE, coll. dean; b. Nutter Fort, W.Va., Dec. 10; s. Gerald Newton and Eva Ruth (Musser) 5; A.B., Salem 1941; A.M., W.Va. U., 1949, Ph.D., 1954; m. Mary Rezina - 1940; children--Gerald Wayne, Lawrence Alan, Jatth m. 24, Patricia Ann, Williamson, Aug. 24, 1952;

SMITH, GERARD COAD, lawyer, diplomat: b. N.Y.C., May 4, 1914; s. John T. and Mary A. (Smith) S., grad. Canterbury Sch., New Milford, Conn., 1931; B.A., Yaie, 1933, LL.D., 1922; D.H.L., Loyola U., Chgo:, LL.D., Georgetown U., Johns Hopkins, Notre Dame U.; m. Bernice L. Maguire, Aug. 9, 1941; children—Sheila, John T., Gerard L., Hugh M. Admitted to N.Y. bar. 1939; with Gen. Motors Corp., N.Y.C., 1930-41; with law firms John Thomas Smith & Son, 1946-47, Smith & McInerney, 1947-49, Gerard Smith, N.Y.C., 1945-50; with AEC, 1950-54; spl. asst. to sec. of state for atomic affairs, 1954-57; asst. sec. of state. dir. policy planning staff Dept. State, 1957-61; fgn. policy cons. Washington Center Fgn. Policy Research, 1961-69; dir. U.S. Arms Control and Disarmament Agy., 1969-72; of counsel Wilmer, Cutler & Pickering, Washington, 1973-77; U.S. spl. rep. for nonproliferation matters. 1977—; U.S. rep. Internat. Atomic Energy Agy., 1977—; ambassador at large, 1977—; founder Interplay mag.; Am. chnn., Tialteral Comm., 1973-77. Trustee Brookings Inst., 1973-77, Catholic U. Am., 1975-77, Served with USN, 1941-45. Mem. Council Fgn. Relations, Arms Control Assn. (dir. 1975-77), Yale Law Sch. Assn. Roman Catholic. Clubs: Brook (N.Y.C.); Alfalfa, Alibi, Metropolitan (Washington): Chesapeake Bay Yacht (Easton, Md.), Home: 2425 Tracy PI NW Washington DC 20008 Office: Dept State Washington DC 20520 DC 20520

SMITH, GLENN SANBORN, educator; b. Antler, N.D., Dec. 21, 1907;s. Raiph Waldo and Effic Frances (Christian) S.; B.S., N.D. Agri, Coll., 1929; M.S., Kans. State U., 1931; Ph.D., U. Minn., 1947; m. Doris Elaine Abel, July 25, 1930; children—Nancy Ann Smith Dailey, Ronald Gienn, Robert Paul. Durum wheat breeder U.S. Dept. Agr., Langdon, N.D., 1929-34, Fargo, N.D., 1934-47; asso. dean agr. asso. dir. expti. sta. N.D. State U., 1947-51, prin. plant breeder, 1951-54, prof., 1951—, dean Grad. Sch., 1954-73. Fellow Am. Soc. Agronomy; mem. Crop Sci. Soc. N.D. Acad. Sci., Sigma Xi, Alpia Zeta, Phi Kappa Phi, Gamma Sigma Delta. Methodist. Author sci. papers on breeding, genetics, quality and diseases of wheat. Home: 1115 14th St N Fargo ND 58102. Respect ail men sincerely, be friend to high and low; appraise your own deficiencies; try not to let them grow. Be humble for the gifts you own, your talents do not bury; be diligent while on the job, make sure you're necessary. Arise each day with eagerness, to learn more of God's plan. His universe is yours to share with your fellow man.

SMITH, GOFF, steel co. exec.; b. Jackson, Tenn., Oct. 7, 1916; s. Fred Thomas and Mabei (Goff) S.; B.S. in Engring., U. Mich., 1938, M.B.A., 1939; M.S., Mass. Inst. Tech.; m. Nancy Dall. Nov. 28, 1942 (dec.); children—Goff Thomas, Susan K. Schmidt; m. 2d, Harrier Oliver, June 23, 1973. Sales dept. Amsted Industries, Chgo., 1946-55, pres. Griffin Wheel div., Chgo., 1955-60, v.p., 1960-66, exec. v.p., 1966-69, pres., chief operating officer, 1969-74, pres., chief exec. officer, 1974—, also dir; dir. LaSalle Nat. Bank. Chgo., NALCO Chem. Co., Central III. Pub. Service Co., Ceo Corp. Served to maj., Ordnance Corps, AUS, 1941-46. Office: 3700 Prudential Plaza Chicago IL 60601

SMITH, GORD HAMMOND, sculptor, artist: 5. Montreal, Que., Can., Oct. 8, 1937; s. Cyril John and Mildrid Viola (McCullah) Sm.; student in Architecture, Engring, Sir George Williams U., 1958-61; m. Jackie Diana Eon; children-Shannon, Adam. Exhibited in one-man shows at Waddington Galleries. Montreal, 1959, 61, 63, 64, 67, 69; exhibited in group shows, the latest being at Isaacs Gallery, Toronto, Ont., Can., 1963, Sculpture Expo 97, Nat. Gallery Can., Ottawa, Ont., 1967, Blue Barn Gailery, Ottawa, 1969, Waddington Galleries Internat, Sculpture Exhbn., 1971, Zan Gallery, Victoria, B.C., Can., 1973; anmerous commet sculptures, the latest being Chams, award Internat. Scupture Exhon., 1971, Zan Oattery, Victoria, B.C., Can., 1973; numerous commits, scuptures, the latest being Chrimes, award sculpture Nat. Design Council of Can, Ottawa, 1970, 71, 72, 73, 74, Heart sculpture of surg. instruments Dr. and Mrs. E. Charette, Kingston, Ont., 1971, Split Circle stainless steel Confedn. Centre, Charlottetown, P.E.L., 1972-73, bronze relief Mrs. B. Copeland, Victoria, 1974, Weave stainless steel, Tarrn-Torontow, Ottawa, 1974; Vergenerated in purpersonant and lettore includes in 1974. Victoria, 1974, Weave stainless steel, Tarm-Torontow, Ottawa, 1974; represented in numerous permanent collections including Nat. Gallery Can., Ottawa, Montreal Museum Fine Arts. McMaster U., Ont., Musee d'Art contemporaine de Montreal. Sir George Williams U., McGill U., U. Victoria, Zan Gallery. Asst. prof. visual arts U. Victoria, 1972-... Recipient First prize Nat. Fedn. Can. Unis., 1957, Purchase award for Mural Competition Quebec, Hydro, 1961, First prize Salon de la Jeune Peinture & Sculpture. 1962. Second prize Monuments and Fountains for Expo 67, 1964, First prize Beth Tzeduc Art Exhbn., 1971, Can. Council grantee, 1964. Mem. Royal Can. Acad. Arts. Que. Address: care Waddington Galleries 1456 Sherbrooke St W Montreal PQ Canada

SMITH, GORDON HOWELL, lawyer; b. Syracuse, N.Y., Oct. 16, 1915; s. Lewis P. and Maud (Mixer) S.: B.A. Princeton U., 1932-16; LL.B., Yale U., 1939; m. Eunice Haie. June 23,1947; children-Lewis Peter, Susan D., Catherine H., Maud W. Admitted to N.Y. bar, 1939; Ill. bar, 1946; asso. firm Lord. Day & Lord. N.Y.C., 1939-41, firm Gardner, Carton & Douglas, Chgo., 1946-51; partner firm Mackenzie, Smith & Michell, Syracuse, 1931-53, Gardner, Carton & Douglas, 1954-57, 60—; sec., dir. Smith-Corona, Inc., 1951-54, v.p., Syracuse, 1957-60, Chmm. bd. Rehab, Inst. Chao; bd. dirs. United Way Met. Chgo.; trustee Crusade of Mercy. Served to It. comdr. USNR, 1941-46, Mem. Am. Soc, Corporate Secs., Arm. Ill., Chgo. bar assns, Clubs: Comml, Execs., Law, Econ., Legal, Chgo., Old Elm (Chgo.); Century (Syracuse), Home: 1300 N Green Bay Rd Lake Forest IL 60045 Office: 1 First National Plaza Chicago IL 60603

SMITH, GORDON HUNT, educator, musician; b. St. Paul, Oct. 27, 1916; s. Victor Gordon and Evangeine (Hunt) S.; B. Sch. Music, Wooster Coll., 1940; B.Mus, 1945; M.A., Mills Coll., 1947; Ph.D., Mullett, Acr. 18, 1944; M. Scherker, Schwarz Mullett, Acr. 18, 1944; . Fier Caller Delatt Laurence Svennunge-

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1968-69. Contbg. critic mags. Home: 4450 Dexter St NW Washington DC 20007

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Smither articles art articles are articles and the article articles are articles. In Poly 1948-50. with Booz. Allen & Hamilton. 1951-67. partner. San Francisco. 1969-62. v.p., San Francisco. 1962-67. 69-70; partner Harrod. Williams and Smith, real estate devel., San Francisco. 1962-7.
State dir. fin. State of Calif. 1967-68; pres. Gordon Paul Smith & Co. Mgmt. Cons.. 1968-71; pres. chief exec. officer. Golconda Corp., 1972-7.4, chmn. bd.. 1974--7.4 dirs. exec. com. First Calif. Co.; dir. Eastman & Beaudine. Inc., Groman Corp.; udviser task force procurement and contractung Hoover comm., 1954-55; spl. asst. to pres. Republic Aviation Corp., 1954-55; cons. Hawaii, 1960-61, Alaska, 1963. Wash. Hwy. Adminstrun. 1964. Mem. Calif. Select Com. on Master Plan for Edn., 1971-73. Alumni council U. Mass., 1950-54, bd. dirs. alumni canford Med. Center, 1960-62, pres., chmn., 1962-66; chmn. West Coast Cancer Found., 1976-. Served to 1st It., cav., AUS. 1943-46; ETO. Recipient vpl. commendation Hoover Comma., and J. Alumni Asan. (dir. 1963--). Clubs: San Francisco Golf, Stock Exchange. Family (San Francisco): Los Angeles Country; Glen View (Cheo.). Author articles Box 923 Carmel Valley CA 93924. If the quest for personal success failure will be assured. Genuine personal success can surely be found, however, through a significant and lasting contribution toward helping the progress of others. This is the true mark of leadership however, through a significant and lasting contribution toward helping the progress of others. This is the true mark of leadership.

the progress of others. This is the true mark of leadership. SMITH, G(ORDON) ROYSCE, JR., assn. exec.; b. Dothan, Ala., Mar. 7, 1924; s. Gordon Roysce and Mary Lucile (Brown) S.; student Ala. Poly. Inst., 1924; J. asta E., 1947-49. Asst. buyer book dept. Davison's. Atlanta, 1949-57; book dept. mgr. Yale Coop., New Haven, 1957-71; ednl. project dir. Am. Booksellers Assn., NY C., 1971-72, exec. dir., 1972-. Commentator The Book Smith. Sta WELL New Haven, 1966-71; producer/moderator The Opinionated Man, Sta. WNHC-TV. New Haven, 1966-71; Vanderhoff Meml. lettr. Sch. Library Sci., U. Iowa, 1973. Co-founder Booksellers Sch., 1965. Bd. dirs. North Branford (Conn.) Pub. Library, 1968-71, Starlight Festival Music. New Haven, 1964-71, Franklin Book Programs, 1977---; mem. exec. com. Festival of Arts, New Haven, 1959-69. Served with USNR, 1943-66. Recipient Oustanding Achievement award Ala. Library Assn., 1976. Mem. Am. Book Sellers Assn. (dir. 1968-71, 3d v.p. 1970-71). Kapa Sigma. Democerat. Methodist. Club: Dutch Treat. Co-editor: A Manual on Bookselling, 1974. Contbr. articies to profi. jours. Home: 640 Totoket Rd Northford CT 06472. Office: 800 2d Ave New York Cly NY 10017. Early on in my iffe I became convinced that the written word was the best way for one man to convey his thoughts to another, or for one generations. The book is the most permanent form for the preservation of the written word. is the most permanent form for the preservation of the written word.

is the most permanent form for the preservation of the written word. SMITH, GRANT W(ARREN), ret. educator; b. O'Neill, Nebr., Feb. 22, 1907; s. Grant W. and Grace Emma (Noll) S. A. B., Grinnell Coll., 1928; Ph.D., U. Minn., 1932; postgrad, Mass. Inst. Tech., summer 1938; m. Lucile Elizabeth Rathmann, Sept. 26, 1931; children-Shirley Lou, Grant Warren, Aast. and research ast. in chemistry U. Minn., 1928-30, 31-32; chemist Minn. Hwy. Dept., summers 1931-32; instr. fasca (Minn.) fr. Coll., 1932-34, Grannell (Iowa) Coll., 1934-35; instr., fasca (Minn.) fr. Coll., 1932-34, Grannell B.F. Goodrich Co., Akron, Ohio, 1942-47; cons., 1947-48; prof., head chemistry dept. U. N.D., 1947-50; prof., dir, gen. chemistry Pa. State U., 1950-57 (on leave 1957-59), 1959-62, prof., sci. prof. mentus, 1967—; program dir, summer insts. NSF, 1957-58, program dir. for academic year insts., 1958-59; cons., NSF, 1959-61, Recipient Silver Beaver award Boy Scouts Am:. Archibal award for scholarship Grianell Coll.: Shevin fellow in chemistry U. Minn., Distinguished Alumnus award Grinnell Coll., 1958. Fellow AAAS; mem. Am. Chem. Soc. (dir. 4th ann. workshop on gen. chemistry; Sec. div. chem. edm., 1953-56, chmn. div., 1958-59). AAUP, New Eng. Assn. Chemistry Thrts., Alpha Chi Sigma, Sigma Xi, Phi Lambda Upsilon, Phi Beia Kappa, Presbyterian. Club: Univ. Editor and co-author Handbook for Chemistry Assistants; contbr. sci. and eddi papers to sci. jours. Home: 416 Homan Ave State College PA 16801

SMITH, GREET musicine a Chen. And 21 4 H want Bradlay SMITH, CHECC musicine in Chen, Ane 21 & H. vant Bradlav and Write resources at BLA. Most Lincold of Los Anticest in Rosanne A. Lice Lune 13, 1937; children--Darin Scott, Itacnet Theora. Founder, The Gregg Smith Singers, 1955, condr., 1955--composer G. Schurmer, N.Y.C. 1962-- rece artist on Columbia, Vox, Cri and Everest Peonds; tohr. U. Calif, at Los Angeles, Ithaca (N.Y.) Coll., Peabody Conservatory, Columbia C. Ford Found, grantee for choral condrs. 1962; recipient Granmy awards for choral recs., 1966, 68, 70 Mem, ASCAP, Ain, Choral Dirs, Assn., Asen, Prof. Vocal Ensembles, Am. Feln, Musicians, Recs. include Beware of the Soldier, Festival of Carols, Aespos Fables, Jazz Mass. Home and office: 171 W 71st St New York City NY 10023

SMITH, GUV 1 ()NALD, soil scientist: 5: Atlantic, Iowa, June 20, 1967, s. Danie, Canatian and Hone (Curtis) S. B.S. U. III, 1940,

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BUNDY, CHARLES ALAN, found. exec.: b Cheraw. S.C. Jan. 5, 1930; s. Jackson Corbett and Ruby Jones (Hughes) B.; A.B., Wofford Coll. 1951; m. Margaret Ellen Jackson. Feb. 27, 1954; children—Charles Alan. Robert Jackson. Dan Hughes. Mgr. production planning J.P. Stevens & Co., Inc., Rockingham, N.C., 1951-54; mgr. Jesup (Ga.) C. of C., 1954-56, Lancaster (S.C.) C. of C., 1956-61; dist mgr. U.S. C. of C., Bys4-56, Lancaster (S.C.) C. of C., 1956-61; dist mgr. U.S. C. of C., 1954-56, Lancaster (S.C.) C. of C., 1956-61; dist mgr. U.S. C. of C., Bost-71; exec. v.p. Greg Enterprises, Lancaster, 1971-72; pres. Elliott White Springs Found., Inc. and Frances Ley Springs Found., Inc. Lancaster, 1972—, Trustee, Columbia Coll.; chmn. bd. 1st Meth. Ch., 1978. Mem. Council on Founds., S.E. Council Founds. Republican. Club: Rotary. Home: 113 Briarwood Rd Lancaster SC 29720 Office: 206 S White St Lancaster SC 29720

BUNDY, FRANCIS PETTIT, research physicist; b. Columbus, Onio, Sept. 1, 1910; s. Lyman Edmund and Edith Claire (Scott) B.; B.S., Otterbein Coll., 1931, D.Sc. (hon.), 1959; Ph.D., Ohio State U., 1937; m. Hazel Victoria Forwood. Oct. 24, 1936; children-Joan F., Kuzanne V., Freda M., David S. Mem, physics 'aculty Ohio U., Athens, 1937-42; with Harvard U. Underwater Sound Lab., New London, Conn., 1945-46; physicist Gen. Elec. Research and Devel. Center, Schenectady, 1946-75, cons., 1975-... Mem, Niskayuna Central Dist. Sch. Bd., 1959-67. Recipient Naval Ordnance Devel. award, 1945, Army-Navy certificate of appreciation, 1947, research medal Am. Soc. Tool and Mfg. Engrs., 1962, Roozeboom gold medal award Netherlands Acad. Aris and Sci., 1969, Engring, Materials Achievement award Am. Soc. Wetals, 1973. Mem. Am. Phys. Soc. (Internat. prize for new materials 1977), AAAS, Sigma Xi. Methodist. Clubs: Adirondack Mountain. Mchawk Soaring, Soaring Soc. Am. Contor. articles on experiments at very high pressures and temperatures, diamond synthesis to sci. Jours. Home: 250 Alplaus Ave Alplaus NY 12008 Office: PO Box & Schenectady NY 12301

BUNDY, FREDERICK MCGEORGE, banker: b. Grand Rapids. Mich., Jan 4, 1900; s. McGeorge and Mary Goodhue (Hollister) B.; grad. Berkshire Sch.; A.B., Yale, 1921; M.B.A., Harvard Bus. Sch., 1923; m. Anita Hollister, Nov. 10, 1928; children—Frederick McGeorge, Patty Hollister (Mrs. David B. Wray), Samuel Swift, David Hollister, With Gorton Corp., Inc., 1923-67, v.p., 1937-46, treas., 1943-46, pres., 1946-58, chmn. bd., 1958-67; pres. Cape Ann Bank & Trust Co., 1958-70, chmn. bd., 1970-, Pres. trustees Addison Gilbert Hosp., Gloucester, 1950-52, life trustee Served as 2d it. F.A., U.S. Army, 1918. Mem. North Atlantic Fillet Council (pres. 1955-59), Nat, Fisheries Inst. (pres. 1953), C. of C (pres. 1940-44), Phi Beta Kappa Clubs: Country (Brookline, Mass.); Essex County (Manchester, Mass.); Yale (pres. 1944-46) (Boston). Home: 102 Bridge St Manchester MA 01944

BUNDY, HARVEY HOLLISTER, food co. exec.; b. Cambridge, Mass., May 1, 1916; s. Harvey Hollister and Katherine Lawrence (Putnam) B: BA., Yale U., 1938; M.B.A., Harvard U., 1940; m. Edith Southerland Wright, May 29, 1943; children—Harvey Hollister, Harriet Southerland Bundy Burgin. Peter Putnam, Rodman Richards. Accountant, Lybrand Ross Bros. & Montgomery, C.P.A.'s, Boston, 1948—, fn. vp., 1958-69, exec. vp., 1969—; vp. fin., asst. sec., dir. Gen. Mills Can. Ltd.; chmn. bd. Cape Ann Bank & Trust Co.; dir. Massachusetts Bay Bancorp., Inc., Sea-Cold Service, Inc., Crevettes Du Cameroun (W. Africa), Trans World Seafood, Inz., N.Y.C. Mem. Manchester (Mass.) Sch. Com., 1948-54, chmn., 1951-53; ast. Case of '38, Yaie Alumni Fund, 1967-71; mem, coms. to visit statistics dept. Harvard Coll., 1970-77; bd. overseers Bates Coll; bd. dirs. Internat, Friendship League: trustee, treas. Addison Gibert Hosp., Gioucester. Served to maj, AUS, 1941-46, C.P.A., Mass. Mem. Nat, Fisheries Inst. (dir. 1955—, pres. 1961-62, chmn. bd. 1962-63), Am. Inst. Accountants, Mass. Soc. C.P.A.'s, Club: Myopia Hunt Home: Smith's Point Manchester MA 01944 Office: 327 Main St Gloucester MA 01930

BUNDY, JEAN DAVIS, educator: b. Seattle, Sept. 21, 1924, s. Leo Wesley and Edna (Torgerson) B.: B.A., Wash. State U., 1950; M.A., U. Wis., 1952, Ph.D., 1957; student U. Dijon, U. Paris (France), 1953-55; M.A., Colby Coll., 1964; m. Ann Hemenway Becker, Aug. 17, 1957; children-Christopher Davis, Alison Fairchild, Lisa Lanham, Nicholas Bennett, From instr. to asso. prof. U. Tex., 1957-63; prof. French, Colby Coll., 1963-69, Dana prof. French lit., 1969-, chmn. dept., 1963-72, Cons. Ednl. Testing Service, Coll. Entrance Exam. Bd. Served with inf. AUS, 1943-46. Decorated Bronze Star; Fulbright scholar 1953-55, 67-68. Mem. Am. Assn. U. Profs., Modern Lang, Assn., Am. Assn. Tchrs. French, Internat. des Etudes Francaises, Phi Beta Kappa, Phi Kappa Phi, Sigma Kappa Phi. Editor: Three French Comedies, 1965. Address: Box 159 Unity ME

BUNDY, MCGEORGE, found. exec.; b. Boston, Mar. 30, 1919; s. Harvey Hollister and Katharine Lawrence (Putnam) B.; A.B., Yale, 1940; m. Mary Buckminster Lothrop, June 10, 1950; children-Stephen, Andrew, William, James, Polit. analyst Council Fgn. Relations, 1948-49; vis. lectr. Harvard, 1949-51, asso. prof. govt., 1951-54, dean faculty arts and scis., 1953-61, prof., 1954-61; spl. asst. to the President for nat. security, 1961-66; pres. Ford Found., 1966-Mem, Am. Polit. Sci. Assn., Phi Beta Kappa, Author: On Active Service (with Stimson), 1948; The Strength of Government, 1968 Editor: Pattern of Responsibility, 1952. Office: 320 E 43d St New York City NY 10017

Board of Trustees Records, Committee Files, Box 3: Meeting of the Nominating Committee 14 and 4 and 4 and 5 and 5

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McGill U Montreal PQ H3C 3G1 Canada
BUNGE, WALTER RICHARD, publishing co. exec.; b. Fond du Lac, Wis., June 19, 1911; s. Richard H. and Dorothea (Wagner) B.;
M.Accounting, Madison (Wis.) Coll.; m. Gertrude Clara Wendland, June 29, 1932; children-Walter Richard (dec.), Carol W. (Mrs. James D. Newman), Margaret Ruth (Mrs. Richard G. Rabe), Pub. accountant, Milw., 1941-42; mgr. budgets Allis-Chalmers Mfg. Co., 1942-54, Inland Steel Co., 1955-61; dir. financial Janning Hughes Aircraft Co., 1961-62; dir. financial operations Jos. Schlitz Brewing Co., 1962-66, controller, 1965-61; dir. financial June, Northwestern Pub. House, Milw., 1951-56, mgr., 1971-; cons. publishing, 1952-65, pres. Wis. Lutheran Synod Found., 1965-70, C.P.A., Wis. Fellow Budget Execs. Inst. (pres. 1951-52; Neil Dennen award 1962), Wis. Soc. C.P.A.'s (sec. 1949-51). Beta Alpha Psi (life), Republican, Author: Managerial Budgeting, 1964. Handbook of Modern Accounting. Home: 3158 N 104 St Wauwatosa WI 53222

BUNGER, WILLIAM BOONE, educator. chemist: b. Alta Vista, Kans., Feb. 14, 1917; s. Harry T. and Lila (Beagel) B.; B.S., Washburn Coll., 1940; M.S., Kans, State U., 1941, Ph.D., 1949; m. Ida Margaret Chitwood, May 29, 1941; 1 dau, Jane Margaret (Mrs. Richard E. Winn). Chemist, Hill Packing Co., Topeka, 1939, Hercules Powder Co., 1941-45; instr. chemistry Kans. State U., 1947-49; asst. prof., then asso. prof. Auburn U., 1944-65; prof. Chemistry, chun. dept. Ind. State U., Terre Haute, 1965—: vis. prof. Oak Ridge Nat. Lab., 1951; 53. Ala. State Chem. Lab., 1955; Humble Oil and Refining Co., 1957. Mem. A.A.A.S., Am. Chem. Soc. (chum. Auburn sect. 1953-54). Ind. Acad. Sci., Sigma Xi, Phi Lambda Upsilon. Author: (with others) Organic Soivents, 3d edit, 1971. Home: 1610 Rice Ave Terre Haute IN 47803

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BUNKE, JEROME SAMUEL, musician: b. Albany, N.Y., Sept. 8, 1945; s. Alfred L. and Sylvia (Kazan) B.; B.Mus., Juiliard Sch., 1967; M.S., 1968; Ph.D., N.Y. U., 1971; m. Jane Bassewitz, Sept. 28, 1975
Profi. clarinetisti soloist Japan Philharmonic Symphony Orch., 1971; lectr., soloist Woodwind Workshop, London, 1974; numerous concert appearances, rees.; affliate artist U. Mo., Kansas City, 1972-74; mem. faculty N.Y. U., 1974-, Lehman Coll., 1974-, Y. Sch. Music, 1977-, ichsrit TV series Stereo Showcase, 1977-, clarinetist The Arnel Ensemble, 1976; appeared Kennedy Center, Washington and Carnegie Hall. N.Y.C. Recipient Concert Artists Guild (dir. 1976-), Internat. Clarinet Soc., Club: Bohemians (N.Y.C.). Rec., artist Mus. Heritage Soc., Trilogy Records, Laureate series MMO, Lexington Records, Contbr. articles to profi, jours; music reviewer Music Jour, 1977-, Home: 382 Central Park West New York City NY 10029. Office: Carnegie Hall 154 W 57th St Suite 136 New York City NY 10019. Performing is expressing the richness of one's life. An artist cannot possess a work of art. It must have its own freedom in order for it to exist. For the performing artist, only the passion of creation remains and the knowledge that it can be recreated.

BUNKE, ROBERT W., telephone co. exec.; b. Hart, Minn., May 3, 1927: s. Paul Christopher and Ragna (Boe) B.; student pub. schs., Minn.: m. Bettie Lou Anderson, July 10, 1949; children-Jeffrey Bob, Jaciyn Rae Bunke Woll, Jim Bradley, Jay Brian, Asst. stock ck. Tri County Electric Coop., Rushmore, Minn., 1948-50; gen. mgr. Ace Telephone Assn., Houston, Minn., 1951-75, exec. v.p., 1975--; exec. v.p. Cencom, Inc., telephone holding co., Tomah, Wis., 1971-74, pres., chief exec. officer, Rushford, 1975--, Sunday sch. and Bible tchr. Bethel Lutheran Ch., Rushford, Served with USMCR, 1945-48, 50-51, Recipient Freedom Found, award. Mem. U.S. Ind. (dir. 1965-7), lowa (dir. 1965-75, exec. com. 1971-75), Minn. (pres. 1965-70, acec. com. 1966-67, 68-74) telephone assns., Am. Legion. VFW, Republican, Clubs: Lions, Sportsmans, Flying, Home: 609 Mill St Rushford MN 55971 Office: Box 606 Rushford MN 55971

BUNKER, EDMUND CASON, exec.: b. Balboa, C.Z. Sept. 24, 1915: s. Edmund C. and Geneva (Read) B., B.S., Coll. of Charleston, 1936: postgrad, U. S.C. Law Sch., 1939-42: m. Katherine Aubrey Gooding: children-Katherine B. Emory, B. Barnett. Radio announcer, writer, 1934-38, radio sales, 1938-42; exec. Avery-Knodel Corp., 1946-48; sales exec. ABC Network, 1948-49; account exec. CBS-TV Network, 1949-52; gen. mgr. CBS-TV Pacific Coast Network, 1952-54, gen. mgr. CBS-TV Milw., 1954-56 v.p., dir. sta. relations CBS-TV Network, 1956-58, v.p., gen. mgr. sales, 1958-59; v.p. CBS. Inc., 1959-61; exec. v.p. Froedert Div., Basic Products Corp., Milw., 1961-62; pres. Radio Advt. Bur., N.Y.C., 1962-65; v.p., 1966-68; pres., gen. mgr. radio sta. KFI, Earle C. Anthony, Inc., 1968-74; v.p., gen. mgr. Seaworld Inc. of Fla., now ret. Served from Georgetown U., 1976; m. Harriet Allen Butter, Apr. 24, 192, children-Ellen (Mrs. Fernando Gentil), John Birkbeck, Emmet: m. 2d, Carol C. Laise, Jan. 3, 1967. Dir. Nat. Sugar kr-Co., 1927-66, pres., 1940, chmn. bd., 1948-51; dir. Centen-Co.; truster Atlantic Mut. Ins. Coi. U.S. ambassador to Arti-1951, Italy, 1952-53, India, 1956-61, also Nepal, 1956; 59, me Dutch-Indonesian dispute over West New Guinea, 1962; cons. of state, 1963; U.S. rep. on council OAS Issue ambassador-at-large, 1966-67; ambassador to Viet Net

on World Affairs (non. pres.), Fgn. Policy Assn. (non.), New Sci. Social Research (hon.). Bur. Social Sci. Research, Population (Com.: life trustee George C. Marshall Found; asso. Fellow C. Coll., Vale. Decorated grand cross knight Republic of Italy, re. Presdl. Medal of Freedom with Spl. Distinction, 1963, 66 (Statesman award Freedoms Found., 1970, Sylvanus Thayer – 1970, Gen. George Catlett Marshall award, 1974, Mem. Cour-Fgn. Relations, Am. Acad. Arts and Scis. Home: Putney VT Office: Dept State Washington DC 20520

BUNKER, JOHN BIRKBECK, sugar co. exec.; b. Yonkers N. Mar. 28. 1926; s. Elisworth and Harriet (Butler) B.; B.A., Ya.: 1950; m. Emma Gadwalader, Feb. 27, 1954; children-Emma, Jes. Harriet, John C., Lambert C. With Nat. Sugar Refining Co., 1947 press., dir. Gt. Western Sugar Co., 1966, Holly Sugar Co., Col.-: Springs, Colo., 1967-., now chmn.; dir. Affiliated Bankshares (1st. Nat. Bank of Colorado Springs. Served to 1st L., inf., A 1951-52. Office: Holly Sugar Bldg Colorado Springs CO 8090)

BUNN, GEORGE, educator; b. St. Paul, May 26, 1925; s. Charles, Harriet (Foster) B.; B.S. in Elec. Engring., U. Wis, 1946; I.1: Columbia, 1950; m. Fralia S. Hancock, July 9, 1949 (f. children—Peggy Joan. Peter Wilson, Matthew George; m. 2d, A-Crosby Coolidge, July 30, 1974. Admitted to D.C. bar, 1950, Wis, s., 1959, also U.S. Supreme Ct. bar; atty. Gen. Counsel's Office, A' 1950-51; asso., then partner firm Arnold, Fortas & Per-Washington, 1951-61; mem. staff preparedness subcom, U.S. Ser, 1957; counsel to President's adviser on disarmament, 1961; gencounsel u.S. ACDA, 1961-69; vis. prof., prof. Law Sch., U. W., Madison, 1969—, dean. 1972-75. Mem. U.S. del., 188 Nat-Disarmament Conf., 1962-68, dep. chmn. U.S. del., 1966-67; mm-U.S. del. UN Disarmament Comnn., 1965; U.S. rep. Western 4 Juny. Group, 1963-66; alt, U.S. rep., with rank of ambassador 18 Nature Disarmament Conf., 1968. Mem. com. on campus tensions A-Council on Edn., 1969-70; mem. Wis. Jud. Council, 1972-74; chmmhearing bd. on plutonium recycle Nuclear Regulatory Comm: 1976—, Served with USNR, 1943-46. Mem. Wis. Bar Assn. Home 1906 Capital Ave Madison WI 53705

BUDN, RONALD FREEZE, univ. adminstr.; b. Jonesboro, Ark. Aug. 11, 1929; s. S. Neal and Velma (Freeze) B.; B.A., Southwesterat Memphis. 1951; M.A., Duke. 1953, Ph.D., 1956; postgra-Universität zu Köln, 1954-55; LL.D., Southwestern at Memphi-1973; m. Rita E. Hess, Mar. 29, 1955; children-Robin Ga. Katharine Sue, Lisabeth Joann. Instr., U. Tex., Austin, 1956-59, sw. prof., 1960-64; asso, prof. La. State U., Baton Rouge, 1964-67; aw prof. U. Houston, 1967-69, prof., dean Grad. Sch., 1969-74, intermdean arts and scis., 1972-74, asso. dean faculties, 1974-75, acting v.: dean faculties, 1975-76; v.p. acad. affairs State U. N.Y. at Buffan 1963; NATO sr. fellow in sci., 1975-76. Fulbright research schuia: 1963; NATO sr. fellow in sci., 1975-76. Fulbright research schuia: 1963; NATO sr. fellow in sci., 1973. Mem. So, (past mem. exe. council), Southwestern (past v.p.) polit. sci. assns., Phi Beta Kapp. Omicron Delta Kappa. Author: Politics and Civil Liberties in Euroemers Arda Affairs State U. N.Y. 14 214

BUNN, WALLACE RAIKES, utilities co. exec.; b. Durham, N.C., Oct. 26, 1922; s. Walace Raikes and Mary Alda (Beck) B; LL.D (hon.), William Carey Coll., 1973; m. Margaret Seegers, Dec. 19, 1942; children—Rodney, Russell, Various positions So. Bell Tel. Co. N.C. and S.C., 1941-68; with So. Central Bell Tel. Co., 1968-73, v.p. dir. Birmingham, 1969-73; pres. Pacific N.W. Bell Tel. Co., 1968-73, v.p. dir. Birmingham, 1969-73; pres. Pacific N.W. Bell Tel. Co., 5eatle, 1973—, dir., Birmingham, exec. com, Ranier Nat. Bank, Ranier Bancorp.; trustee, mem, exec. com, Ranier Nat. Bank, Ranier Savs, Bank, Seattle, Mem, Council for Wash, 's Fourer, 1974—; mem adv. bd. U. Wash, Sch. Bus. Adminstrn.; bd. dirs. Cardiopulmonary Research Inst., Econ. Devel. Council Puget Sound; mem. labor/mgmsteering com. Wash, State Council On Alcoholism, Served with USCGR, 1943-46, Mem. Seattle C. of C. (bd. trustees 1973—, execcom). Bapitst. Clubs: Seattle Golf, Rainier, Harbor, Wesh, Athleire Seattle, Ariington, Portland, Home: 138 W Lake Sammamish Blvd SE Bellevue WA 98008 Office: 1600 7th St Seattle WA 98191

BUNN, WILLARD, JR., banker; b. Springfield, Ill., Oct. 27, 1913; s. Willard and Ruth (Regan) B.; A.A., Springfield Jr. Coll., 1934; studen: U. Wis., 1935; children—Ada Octavia Bunn Casper, Willard, Rober: H. With Springfield Marine Bank, 1935—, pres., 1961-74, chmn. bd., chief etce., officer, 1974—, also dir; clir. Ill. Bell Telephone Co., Ill. Nat. Ins. Co., Bunn-O-Matic Corp.; v.p., dir. Bunn Capitol Co. Mem. lay adv. bd. St. John's Hosp., Springfield; lay trustee Springfield Coli. Mem. Assn. Modern Banking in Ill. (treas, dir.), Psi Upsiloz. Republican. Roman Catholic. Home: 2101 Willemore Ave Springfield IL 62704 Office: 1 East Old Capitol Plaza Springfield IL 62701

BUNNELLE, ROBERT ELLSWORTH, newspaper pub.; b. Urbana.
 Ohio, Aug. 21, 1903; s. Elmer Ellsworth and Olivernay (Colbert) B.;
 student Wittenberg Coll., 1921-23. Northwestern U., 1924; r.
 Margaret Elizabeth Harrison. Oct. 30, 1926 (dec.); m. 2d, Francer
 McKay Peace, Aug. 23, 1962; Reporter Lynchburg (Va.) News.
 Asheville (N.C.) Times, also mng. editor Bristol (Va.) Bull., 1925-31.
 with A.P., 1931-54, beginning as editor. Atlanta, successively chief of
 bur., mng. exec., London, Eng., chief bur., Can., 1931-49, gen. exec.
 N.Y.C., 1949-54; chmn. bd., pub. Asheville Citizen-Times, 1954-74;
 bur., mng. exec., London, Eng., chief bur., Can., 1931-49, gen. exec.
 N.C. Press Assn. (pres. 1962-63). Am. Corrs. Assn. (pres. Londar 1943-44).
 Parliamentary Press Gallery Assn. (dir. 1950-51), Asherim (C. of C. (pres. 1967). Phi Kappa Psi. Clubs: Billmore Forest Cours:
 Mountain City (pres. 1959). City (Asheville); Nat. Pras.
 (Washington): Overseas Press (N.Y.C.): Greenville (S.C.) Countrain City (pres. 1959). City (Asheville); Nat. Pras.
 (Washington): Overseas Press (N.Y.C.): Greenville (S.C.) Countrain City (payleys Island, SC. 29585 Office: 14 O'Henry Aver Asheville NC 28801

Board of Trustees Records: Committee Files: Box 3: Meeting of the Nominating Committee 9 June 1981 From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

nid 44.29

Born: 8-19-34

PETER S. BING 9700 West Pico Blvd., Los Angeles, Ca. 90035

Investments; President, Associated Students of Stanford University 1954-55; 1966-67 Executive Director of Presidential Commission on Health Manpower. Assumed the presidency of the Stanford Board of Trustees 7/1/76 for a one-year term and has been reelected in 1977 and 1978.

Education: Stanford AB 1956, in Humanities; Cornell M.D. 1959; Harvard MA 1961, in Public Health

Elected by the Board: 11/10/70

Current term ends: 11/10/80

Trustee Committees: Ex officio to all committees of the Board.

40 Wall Street New York, New York 10005

May 28, 1981

Dear John,

The Nominating Committee has requested suggestions for Trustees. I propose <u>Andrew</u> <u>Heiskell</u> as a candidate worthy of consideration. He recently retired as Chairman and chief executive officer of Time Inc. He is about sixty-five years of age and is intelligent, effective, and widely known. Recently he was elected Chairman of the Board of Trustees of the New York Public Library. I should also mention that he is an Overseer of Harvard University. Enclosed herewith is his resume from ''Who's Who in America.''

With warm regards,

Sincerely,

E0 Hansmann

Mr. John Hunt, Secretary The Institute for Advanced Study Princeton, New Jersey 08540

REH:BMG Enclosure

MARTIN E. SEGAL 200 PARK AVENUE STH FLOOR NEW YORK, N. Y. 10166 (212) 578-0770

-26196-

May 27, 1981

Mr. John Hunt Secretary The Institute for Advanced Study Princeton, New Jersey 08540

Dear John:

Last evening we had the pleasure of seeing the Wolfensohns at the home of a mutual friend. In the course of a conversation with Jim, I mentioned your May 21 memo concerning candidates for membership on the Board of Trustees. I suggested The Rt. Hon. Lord Desmond B. Hirshfield as a possibility. I can't say that Lord Hirshfield would be an important source of potential financial support of the Institute, nor is he by professional background connected with the life sciences. However, Lord Hirshfield is President of Horwath & Horwath International. As you undoubtedly know, this is a well regarded international firm of chartered and certified public accountants. I have known Lord Hirshfield socially for more than 20 years. He is a very intelligent man with excellent relations at the highest business and other levels in the United Kingdom and elsewhere. Lady Hirshfield is a charming and attractive person.

If serious consideration is to be given to Lord Hirshfield as a possible Trustee, I suggest that two steps be taken; first, Jim Wolfensohn should meet Lord Hirshfield and chat with him. Secondly, I should discreetly find out whether Lord Hirshfield is interested in the Institute and the possibility of joining the Board. I'll do nothing further with respect to this matter until I've been asked to.

Cordially yours,

Martin E. Segal

MES:bz

cc: James D. Wolfensohn

IENAKI

HARVARD UNIVERSITY

DEPARTMENT OF THE CLASSICS

319 Boylston Hall Cambridge, Massachusetts 02138

May 27, 1981

Mr. John Hunt Secretary of the Corporation The Institute for Advanced Study Princeton, NJ 08540

Dear John:

In response to Jim Wolfensohn's and your request for suggestions for new Trustees, I am writing this letter for the Nominating Committee which goes a little beyond the mere suggestion of new names.

First, a person that I think might be considered is Kingman Brewster, who is a vigorous and imaginative thinker about educational and other contemporary problems and is now comparatively free from responsibilities after his Ambassadorship in London. He is living in New Haven, working on a book, practicing part-time at Winthrop Stimson in New York, and serving as President of the English Speaking Union. His experience and contacts might be useful to the Institute.

Secondly, I should like to express myself as opposed to the election of <u>Henry Kissinger</u> as a Trustee. Since I still feel somewhat new to the Board and had not been a member when he was elected previously, I kept silent at our last meeting when his candidacy was discussed. I have now thought further, however, and believe that I should express my opinion. When he was at Harvard, I found him one of the few colleagues I have known here who was too self-centered to be helpful and cooperative in a casual way with colleagues; I have serious doubts about his personal and professional reliability as a historian and autobiographer; and I do not think that his principles and attitudes are consistent with some of the aims of the Institute. I would not be against him because his election would be congroversial, but because I think the controversy would reflect an accurate perception that the good he might do for the Institute would be outweighed by negative factors.

Not to be merely negative myself, however, let me suggest the name of Cyrus Vance as someone who might bring some of Henry Kissinger's range of positive contributions and at the same time be a generally more useful and congenial member. I fear that I am proposing too many Yale people, and Dick Dilworth would know whether Cy Vance would be too busy, now that he has rejoined the Yale Corporation, to make a proper contribution to the Institute.

-2-

Thirdly, I mention the obvious: that among the officers of such companies as Merck or Bristol-Myers you are likely to find people who would help with developments in the life sciences. I know people in both those companies, but could not judge who would be the best or whether there are not more likely companies at which to look. I feel sure that Jim and other members of the Board would be better able to know the right names, and I am only suggesting that this is a place to look.

All best wishes to you, as ever.

Sincerely,

Zeph Stewart

ZS/kld

FRANK E. TAPLIN ONE PALMER SQUARE PRINCETON, N. J. 08540

May 28, 1981

Dear John:

In answer to your memorandum of May 21, I would like to suggest the following individuals for the consideration of the Nominating Committee of The Institute for Advanced Study, which I understand will be meeting on June 9:

Jomie d'als

Akio Morita: Chairman, Sony Corporation James A. Elkins, Jr.: Chairman, First City Bancorporation of Texas

James D. Robinson III: Chairman and CEO, American Express Company (Houston)

- Walter H. Annenberg: Triangle Publications (Philadelphia)
- Eugene M. Lang: REFAC Technology Development Multiplice Corporation (New York)
 - Ezra Zilkha, 30 Rockefeller Plaza, New York $\mathcal{J}^{\mu\nu}$
- John (M) Irwin II, 30 Rockefeller Plaza, New York

Mrs. James H. Semans, The Duke Endowment, (New York) Lives in Durham, N.C. To replace - white

Some of these names may already have been submitted and are under active consideration. If so, I apologize, and I shall try to send further names along before the June 9 meeting.

Sincerely,

Rout

Mr. John Hunt, Secretary The Institute for Advanced Study Olden Lane Princeton, N. J. 08540

cc: James Wolfensohn

ANNENBERG, WALTER H., pub. co. exec., former ambassador; b. Milwaukee, 1908; ed. The Peddie Sch., Wharton Sch., U.Pa.; hon. degrees: D.Journalism, Mt. Sinai Med. Coll., Temple U.; L.H.D., Widener Coll.; LL.D., La Salle Coll., U. Pa., Dropsie Coll., U. So. Calif., 1977; L.H.D., Albert Einstein Coll. Medicine, Elizabethtown Coll., Coll. Podiatric Medicine, Phila., 1977; m. Veronica Dunkelman (div.); 1 dau., Wallis; m. 2d, Leonore Cohn. Pres. Triangle Publs., Inc., Phila., Seventeen Mag., TV Guide, Daily Racing Form; former U.S. ambassador to Great Britain and No. Ireland. Pres. M.L. Annenberg Found., Annenberg Fund; founder, pres. Annenberg Sch. Communications, Grad. Sch. U. Pa., U. S.C. Trustee Dermatology Found., Met. Mus. Art, United Fund Phila. Area; trustee-at-large Found. for Ind. Colls., Inc.; founder, mem. bd. overseers Albert Einstein Coll. Medicine; dir., trustee emeritus Eisenhower Med. Center, Rancho Mirage, Calif.; bd. govs. Acad. Food Marketing of St. Joseph's Coll.; trustee emeritus The Peddie Sch.; adv. bd. lay trustees Villanova U.; mem. Nat. Neiman Fund Com.; mem. Navy nat. com. Army-Navy Mus.; trustee U. Pa. Former comdr. USNR. Decorated officer French Legion of Honor; comdr. Order of the Lion (Finland); comdr. Order of Crown of Italy, comdr. Order of Merit (Italy); knight comdr. Order Brit. Empire; recipient Russell H. Conwell award Temple U.; Gold medal award Freedoms Found., Pa. Meritorious Service medal; Man of Year award Del. Valley Council, 1964; gold medal award Phila. Club of Printing House Craftsmen; Samuel S. Fels medal award, 1968. Fellow Pa. Acad. Fine Arts; mem. Navy League, Newcomen Soc., Alliance Française de Phila., Am. Soc. Newspaper Editors, Internat. Press Inst., Inter Am. Press Assn., Friars Sr. Soc., Cum Laude Soc., English-Speaking Union, Am. Swedish Hist. Found., Am. Newspaper Pubs. Assn., Explorers Club, Phi Sigma Delta, Sigma Delta Chi. Clubs: Rittenhouse, Racquet, Poor Richard, Faculty U. Pa. (Phila.); Tamarisk Country (Palm Springs); Lyford Cay (Nassau, Bahamas); Overseas Press (N.Y.C.); Nat. Press (Washington); Century Country (White Plains, N.Y.); White's (London); Swinley Forest (Ascot); Calif.; Pilgrims. Donor Walter H. Annenberg Library and The Master's House to the Peddie Sch., Hightstown, N.J. Home: Llanfair Road, Wynnewood, Pa. 19096. Office: 250 King of Prussia Rd, Radnor, Pa. 19088.

> from WHO'S WHO IN AMERICA, 1980-81

Suggested by Frank Taplin

phone 26 May 1981 with John Hunt:

Donald Straus recommends MARMADUKE HUSSEY, the former managing editor of the London Times. He is well connected and known to Don.

HARVARD UNIVERSITY

DEPARTMENT OF THE CLASSICS

319 Boylston Hall Cambridge, Massachusetts 02138

May 27, 1981

Mr. John Hunt Secretary of the Corporation The Institute for Advanced Study Princeton, NJ 08540

Dear John:

2

In response to Jim Wolfensohn's and your request for suggestions for new Trustees, I am writing this letter for the Nominating Committee which goes a little beyond the mere suggestion of new names.

First, a person that I think might be considered is Kingman Brewster, who is a vigorous and imaginative thinker about educational and other contemporary problems and is now comparatively free from responsibilities after his Ambassadorship in London. He is living in New Haven, working on a book, practicing part-time at Winthrop Stimson in New York, and serving as President of the English Speaking Union. His experience and contacts might be useful to the Institute.

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LEONARD BLOCK

a a

Born: Brooklyn, New York - 12/21/11

Educational Background: Poly Prep - 1929 University of Pennsylvania - 1933

Executive Position:

Block Drug Company, Inc - June 1933 to present Currently President of Block Drug Co., Inc., Jersey City, New Jersey

Block Drug is active in the field of toiletries, pharmaceuticals and proprietaries.

Other Posts:

Federation of Jewish Philanthropies - 1953 to present Foster Care Commission of New York City - 1966-1969 State Board of Social Welfare - 1969 to present Kaufmann Foundation - 1969 to present Jewish Communal Fund - 1972 to present Child Welfare Information Services - 1972 to present Welfare Research Inc. 1974

Clubs:

Harmonie, New York City Hollywood Golf Club, Deal, New Jersey Ocean Beach Club, Elberon, New Jersey

Residence:

535 Park Avenue New York City

Married Adele Goldberg, 1936; two children Peggy Danziger and Thomas Block

Awards:

New York State Welfare Conference, 1972 Naomi and Howard Lehman Award, 1974 THORNTON BRADSHAW

from WHO'S WHO IN AMERICA, 1980-1981

BRADSHAW, THORNTON FREDERICK, oli co. exec. " Visinington, Aug. 4, 1917 S. Frederick and Juna V. Seet, 3., grad. Philips Exeter Acad., 1936; A.B. Harvard, 1400, M.B.A. 1442, O.C.S. 1950; LL.D. Inon, Peoperetine C., 1974, D. Sociali Sun, Inon, Junarea – Nancy M. (Mrs. Thomas Poor, Priscilla W. Mirs, Richard Pag. Jr.I. Johathan G., m. 1d. Patricis Sater West, May 11, 1974 indren-Jeffrey D. West, Nicholas S. Nest, Andrew P. West, Enc. V. Vist, Asso. 2007, Grad. Sci., Bus. Administ., Harvard, 1942-53, antree: Cresap, McCormick & Paget, N.Y.C., 1953-56; v.D., ar. Manae Richaeld Go. Hormeny Atlantic Reining Co., Lus Angeles, 1956-91, eac. vol., 1962-94, tres., 306uso dir.: dir. RCA, Security Pacific Nat, Bank, Security Pacific Corn., v8C, Champton Internat, Bd. 2018, Los Angeles Philharmonic Assn. uso dir.: dir. RCA, Security Pacific Nat, Bank, Security Pacific Corn., v8C, Champton Internat, Bd. 2018, Los Angeles Philharmonic Assn. uso dir.: dir. RCA, Security Pacific Nat, Bank, Security Pacific Corn., v8C, Champton Internat, Bd. 2018, Los Angeles Philharmonic Assn. uso dir.: dir. RCA, Security Pacific Nat, Bank, Security Pacific Corn., v8C, Champton Internat, Bd. 2018, Los Angeles Philharmonic Assn. uso dir.: dir. RCA, Security Science, Nat, Clarentoni L., Center rusiee Conservation Found., Huntington Library and Art Gallery, Pusalena, Calif., amen. v8, com. U. Calif, at Los Angeles Grad, Sch. venteer Harvard Goll, also mem. dd. overseers: mem. 3d, Center for Elin. a internat. Mgmt, mem.-4a-arge 5d, govs, Performing Arts Jounci Los Angeles, camm, arms control panet UNA-Soviet Am furule Studies Project, Served to J. (2), USNR, 943-45 Mem, furule Sudies Stroket, St. S. Hower St. Los Angeles CA 40071

January 1981: appointed chairman of RCA

BREWSTER, KINGMAN, continued

Mr Brewster "is a vigorous and imaginative thinker about educational and other contemporary problems and is now comparatively free from responsibilities after his ambassadorship in London. He is living in New Haven, working on a book, practicing part-time at Winthrop Stimson in New York, and serving as president of the English-Speaking Union. His experience and contacts might be useful to the Institute."

Suggested by Zeph Stewart

Ź,

BREWSTER, KINGMAN, ambassador; b. Longmeadow, Mass., June 17, 1919;

s. Kingman and Florence (Besse) B.; A.B., Yale, 1941; LL.B., Harvard, 1948; numerous hon. degrees; m. Mary Louise Phillips, Nov. 1942; children--Constance, Kingman III, Deborah, Alden, Riley. Chmn., Yale Daily News, 1940-41; spl. asst. to coordinator Inter-Am. affairs, 1941; research asso. dept. econs. Mass. Inst. Tech., 1949-50; asst. prof. law Harvard, 1950-53, prof. law 1953-60; prof., provost Yale, 1961-63, pres., 1963-77; U.S. ambassador to U.K., 1977- . Asst. gen. counsel Office U.S. Spl. Rep. in Europe, 1948-49; cons. Pres.'s Materials Policy Commn., 1951, Mut. Security Agy., 1952; mem. Pres.'s Commn. on Law Enforcement and Adminstrn. Justice, 1965-67, on Selective Service, 1966-67; chmn. Nat. Policy Panel UN, 1968. Former mem. corp. Belmont Hill Sch.; pres. bd. dirs. Buckingham Soc.; past bd. dirs. Kaiser Family Found., Nat. Ednl. TV and Radio Center, adv. com. on higher edn. HEW; bd. dirs. Salzburg Seminar in Am. Studies, trustee Urban Inst., Washington; cons. Nat. Endowment for Humanities; mem. policy rev. bd. Pub. Agenda Found.; mem. corp., trustee Carnegie Endowment for Internat. Peace; mem. internat. adv. council Population Inst. Served as 1t., USNR, 1942-46. Fellow Am. Bar Found.; mem. Mass. Bar Assn., Am. Philos. Soc., Am. Council Learned Socs. (past dir.), Am. Council Edn., Am. Acad. Arts and Scis., Council Fgn. Relations. Clubs: Athanaeum (London); Tavern (Boston); Vineyard Haven (Mass.), Yacht (New Haven); Century Assn. (N.Y.C.). Author: Anti-trust and American Business Abroad, 1959; (with M. Katz) Law of International Transactions and Relations, 1960. Home: Winfield House, Regent's Park, London N1, England. Office: U.S. Embassy, 24/31 Grosvenor Square, London NW1, England.

from WHO'S WHO IN AMERICA, 1980-81

BECK, ROBERT ARTHUR, ins. co. exec.; b. N.Y.C., Oct. 6, 1925; s. Arthur C. and Alma (Wickware) B.; B.S., summa cum laude, Syracuse U., 1950; m. Frances Theresa Kenny, Aug. 7, 1948; children--Robert Arthur, Arthur Francis, Kathleen Ann, Stephen Duncan, Theresa Frances. Financial analyst Ford Motor Co., Detroit, 1950-51; salesman Prudential Ins. Co. of Am, 1951-56, mgr., Cin., 1956-57, dir. agy., Jacksonville, Fla., 1957-63, exec. gen. mgr., Newark, 1963-65, v.p., 1965-66, sr. v.p., Chicago, 1966. Newark, United Way. Served as 1st 1t., parachute inf., AUS, World War II. Mem. Am. Council Life Ins. (dir.), Life Ins. Mktg. and Research Assn (past chmn.), Million Dollar Round Table Found. (past dir.), Greater Newark C. of C. (chmn.), Health Ins. Assn. Am. (dir., past chmn.), Bus. Arts Found., Bus. Council, Bus. Roundtable, Conf. Bd. Clubs: Navesink, Essex, Seabright, Ocean Reef. Home: 8 Somerset Dr, Rumson, NJ 07760. Office: Prudential Plaza, Newark, NJ 07101.

from WHO'S WHO IN AMERICA, 1980-1981

JAMES E. BURKE

Chairman of the Board and Chief Executive Officer, Johnson & Johnson

EDUCATIONAL BACKGROUND

B.S., Holy Cross College, 1947 M.B.A., Harvard University, 1949

EXECUTIVE POSITIONS

General manager, domestic operating division, Robert Wood Johnson Co., 1965-66 President, Domestic Operating Co., 1966-70 Chairman of the Board, Domestic Operating Co., 1970-Chairman of the Board, Personal Products Co., 1970-

OTHER POSTS

Member, visiting committee, board of overseers, Harvard College Medical School and School of Dental Medicine Chairman of the board, United Negro College Fund Board of governors, member of the executive committee, United Way Member, business committee, Museum of Modern Art

YEAR OF BIRTH 1925

BURKE, JAMES EDWARD, bus. exec.; b. Rutland, Vt., Feb. 28, 1925; s. James Francis and Mary (Barnett) B.; B.S. in Econs., Holy Cross Coll., 1947; M.B.A., Harvard U., 1949; m. Alice Eubank, Apr. 1957; children--Mary Clotilde, James Charles. Sales rep., then asst. brand mgr., brand mgr. Proctor + Gamble, 1949-52; product dir., Johnson + Johnson, 1953-54, dir. new products, 1954-57, dir. advt. and merchandising, 1957-58, v.p. advt. and merchandising, 1958-62, gen. mgr. Johnson + Johnson Products Co. div., 1965-66, pres. 1966-70, chmn. bd. 1970-71, corporate dir., mem. exec. com., 1973-76, chief exec. officer, chmn. bd. parent co., 1976- . Mem. vis. com. bd. overseers Harvard Coll. Med. Sch. and Sch. Dental Medicine; chmn. bd. United Negro Coll. Fund; trustee WNET/Channel 13; bd. govs., mem. exec. com. United Way Am.; mem. bus. com. Mus. Modern Art; trustee Council of Ams; mem. Bus. Com. Arts. Mem. Conf. Bd., Grocery Mfrs. Am. (dir.). Office: 501 George St., New Brunswick, NJ 08901.

> from WHO'S WHO IN AMERICA, 1980-81

Mr Burke has been on the list of active candidates, and his name has been suggested again by Charles L. Brown.

June 1981

> DORRANCE, JOHN THOMPSON, JR., food processing exec.; b. Cinnaminson, N.J., Feb. 7, 1919; s. John Thompson and Ethel (Mallinckrodt) D.; Grad. St. George's School, Newport, R.I., 1937; A.B., Princeton, 1941; children---John Thompson III, Bennett, Mary Alice and Keith Bassett, Langdon Mannion. With Campbell Soup Co., 1946-, asst. treas., 1950, asst. to pres., 1955, chmn. bd., 1962-, also dir.; dir. Carter Hawley Hale Stores, Inc., Morgan Guaranty Trust Co. of N.Y., J.P. Morgan + Co., Inc.; trustee Penn Mut. Life Ins. Co. Served as capt. U.S. Army, World War II. Mem. Soc Cin. Republican. Clubs: Union (N.Y.C.), Philadelphia, Rittenhouse, Racquet (Philadelphia), Gulph Mills (Pa.). Golf: Pine Valley (N.J.), Golf. Nat. Links of Am. (Southampton, N.Y.). Home: Monk Rd, Gladwyne, PA 19035. Office: Campbell Pl, Camden, NJ 08101.

> > from WHO'S WHO IN AMERICA, 1980-1981

ELKINS, JAMES ANDERSON, JR., banker; b. Galveston, Tex., March 24, 1919; s. James Anderson and Isabel (Mitchell) E.; B.A., Princeton, 1941; m. Margaret Wiess, Nov. 1945; children--Elise, James Anderson III, Leslie K. With First City Nat. Bank, Houston, 1941-, v.p., 1946-50, pres., 1950, now chmn. bd.; chmn. bd. First City Bancorp. Tex.; dir. Cameron Iron Works, Inc., Freeport Minerals, Inc., N.Y.C., Eastern Airlines, Hill Samuel Group, Ltd., Am. Gen. Ins. Co., Houston. Trustee Tex. Children's Hosp., Baylor U. Coll. Medicine. Episcopalian. Home: 101 Farish Circle, Houston, TX 77024. Office: First City Nat. Bank, Houston, TX 77001.

> from WHO'S WHO IN AMERICA, 1980-81

Suggested by Frank Taplin

June 1981

GORDON GUND

Founder and Managing General Partner, Gunwyn Ventures

EDUCATIONAL BACKGROUND

A.B., Harvard University, 1961 M.B.A., New York University Graduate School of Business, 1968

EXECUTIVE POSITIONS

Principal owner and general partner, GUS Enterprises Co-owner and vice chairman, Ohio Barons, Inc. Vice president, treasurer, and trustee, George Gund Foundation Co-founder, vice chairman, trustee, and member of executive committee, National Retinitis Pigmentosa Foundation President and trustee, Gund Collection of Western Art

OTHER POSTS

Director and member	
of executive committee:	CleveTrust Corporation
	First Florida Banks, Inc.
Member, Board of Directors:	Adar Associates, Inc.
	Epsilon Data Management
	Mobex Corporation
	Wicks'N'Sticks, Inc.
Trustee:	Groton School
Member:	Harvard University Board of
	Overseers Visiting Committee on University Resources

and Athletics

YEAR OF BIRTH 1939

.mbrecht & Quist's Underwriting Success stems From Focus on High-Tech Firms

By Kathryn Christensen

Staff Reporter of THE WALL STREET JOURNAL SAN FRANCISCO-In 1970, partners in a brand-new California venture-capital and investment-banking firm were pounding the streets of Boston and New York but drawing blank stares as they tried to drum up interest in companies such as Tymshare Inc. and Spectra-Physics Inc. Almost nobody had ever heard of the companies or their drumbeaters, Hambrecht & Quist.

Since then, Hambrecht & Quist has made history. Its name on the prospectus of a new high-technology company has become, says a commercial banker, "like a pedigree." Probably the leading small investment banker in the high-technology field, Hambrecht & Quist is finishing its best year ever with the underwriting of two of the hottest new issues in years, Genentech Inc. and Apple Computer Inc.

Gene-splicing Genentech went public in October. Its stock, first offered at \$35 a share, shot up as high as \$88 on the firstmorning of trading. (Lately, it has been trading in the \$45 to \$48 range.) Speculators are looking for another spectacular performance from Apple Computer, whose shares are expected to be offered to the public this month.

Death vs. Discipline

Hambrecht & Quist also was a lead underwriter in Magnuson Computer System Inc.'s first public offering in June. Its shares, of which Hambrecht & Quist still holds about 4%, were offered at \$20 each; they were quoted late yesterday at \$41.50.

"I wouldn't think Hambrecht & Quist has ever lost any money," says a former Hambrecht & Quist partner. "Remember, that's a very strong statement in light of the fact that it was formed in 1968, is involved in the high-technology business and is a venturecapital investor. All of those things should have spelled death for the firm by 1973, but because of its discipline. didn't."

In 1973, shares of high-technology companies reached their nadir. It became practically impossible for new firms to sell shares to the public.

Hambrecht & Quist's principals won't alk, at the moment, about themselves or heir investment strategy. The four top managing partners – William Hambrecht, George Quist, William Timken and Roy L.

Rogers—cite an agreement they made with a magazine to refuse to provide information to other publications for a period of time. But public records and interviews with clients, competitors, former partners and other business acquaintances shed some light on how the firm operates.

"They have a very disciplined approach to selecting their investment banking clients," a former partner says. "It goes back to the fact that the firm was engendered in the venture-capital business, where you make sure you know a company, know its product and know its management."

On rare occasions, Hambrecht & Quist agrees to raise capital for an unfamiliar cli-

The underwriter of Genentech and Apple Computer is "very disciplined" in choosing clients, says a former insider. "You make sure you know a company, its product and its management."

ent. "It's a referral from another venture capitalist in whom they have a high degree of confidence," says an associate of the firm. In many cases, a partner of Hambrecht & Quist goes on the board of directors of a client firm. Hambrecht & Quist's few problems have arisen with clients outside the technology field, a forest-products company in one case and a retailer in another.

Messrs. Hambrecht and Quist founded the firm in 1968. Mr. Hambrecht, now 45 years old, was then a vice president and manager of the West Coast corporate department of Francis I. duPont & Co., a securities firm. He is a graduate of Princeton University and the University of Chicago. He is regarded as the firm's chief spokesman.

He is a director of Magnuson Computer System, ADAC Laboratories Inc., Evans & Sutherland Computer Corp., Auto-Trol. Technology Corp., Computer and Communications Technology Corp., Granger Associates, Modular Computer Systems Inc., NBI Inc., Newport Electronics Inc., Redcor Corp., Spacelabs Inc. and Xidex Corp.

Mr. Quist, now 55, was president and director of Bank of America's Small Enterprise Co. division, a venture-capital concern. He is a graduate of Stanford University. A friend calls him a "rough-and-tumble, very capable man's man with very good relationships among top-echelon venture capitalists."

Messrs. Hambrecht and Quist started the firm in the conviction that too little attention was paid to the small, emerging technology companies popping up all over the area of the San Francisco Peninsula that's now called Silicon Valley.

Technology Research

Mr. Timken, then an account executive for Francis I. duPont & Co., joined Hambrecht & Quist in 1969 when it opened a New York office. Mr. Rogers, then a research analyst for a San Francisco brokerage firm, joined in 1971, while the firm was slowly selecting individuals who seemed to have superior backgrounds in technology research.

Messrs. Hambrecht. Quist, Timken and Rogers each owns a 16% interest in the firm. The remaining owners are-12 other general partners and 13 limited partners. As of Sept. 30, partnership capital totaled \$13.7 million.

The drubbing taken by technology stocks in the 1973-74 recession gave Hambrecht & Quist its hardest time. In 1974, the firm closed its New York office, although by then it was well-enough known to deal with Wall Street from California. At least once during that period, partners also agreed to limit their salaries to no more than a few thousand dollars a month.

"Even if you did a bang-up job of generating \$9,000 in commissions, you left it in the excess-capital fund to keep the balance sheet looking good." a former partner recalls. "There really wasn't any icing about it, either. Nobody liked not being able to make what he was producing, but there was kind of an esprit de corps, and you knew the money would be yours in the future." HEISKELL, ANDREW, publishing exec.; b. Naples, Italy, Sept. 13, 1915; s. Morgan and Ann (Hubbard) H.; ed. in Switzerland, Germany, France; student Harvard Bus. Sch., 1935-36; LL.D., Shaw U., 1968, Lake Erie Coll., 1969, Hofstra U., 1972, Hobart and William Smith Colls., 1973; D.Litt., Lafayette Coll., 1969; m. Cornelia Scott, Nov. 1937 (div.); children--Diane, Peter; m. 2d, Madeleine Carroll (div.); 1 dau., Anne M.; m. 3d, Marian Sulzberger Dryfoos, 1965. Reporter, N.Y. Herald-Tribune, 1936-37; asso. editor Life mag., 1937-39, asst. gen. mgr., 1939-42, gen. mgr., 1942-46, pub., 1946-60; v.p. Time, Inc., 1949-60, chmn. bd., 1960-69, chmn. bd., chief exec. officer 1969- . Bd. dirs. Center Inter-Am. Relations, Inter-Am. Press Assn., Internat. Exec. Service Corps, N.Y. Urban Coalition; trustee Bennington Coll., N.Y. Public Library. Home: 870 United Nations Plaza, New York, NY 10017, also Darien, CT. Office: Time, Inc., Time + Life Bldg, Rockefeller Center, New York, NY 10020.

> from WHO'S WHO IN AMERICA, 1980-81

Mr Heiskell "recently retired as chairman and chief executive officer of Time Inc. He is...intelligent, effective, and widely known. Recently he was elected chairman of the board of trustees of the New York Public Library. He is an Overseer of Harvard University."

Suggested by Ralph E. Hansmann

Rt. Hon. Lord Desmond B. HIRSHFIELD

"I can't say that Lord Hirshfield would be an important source of potential financial support of the Institute, nor is he by professional background connected with the life sciences. However, Lord Hirshfield is President of Horwath & Horwath International. As you undoubtedly know, this is a well regarded international firm of chartered and certified public accountants. I have known Lord Hirshfield socially for more than 20 years. He is a very intelligent man with excellent relations at the highest business and other levels in the United Kingdom and elsewhere....

Suggested by Martin E. Segal

June 1981

MARMADUKE HUSSEY

Mr Hussey is the former managing editor of the London Times. He is well connected and known to Donald Straus. Biographical information is not available at this time.

Suggested by Donald Straus

June 1981

IRWIN, JOHN NICHOL II, lawyer; b. Keokuk, Iowa, Dec. 31, 1913; s. John R. and Florence V. (Johnstone) I.; grad. Lawrenceville Sch., 1933; A.B., Princeton, 1937; B.A. in Jurisprudence, Balliol Coll., Oxford (Eng.) U., 1939, M.A., 1944; LL.B., Fordham U., 1941; LL.D., Parsons Coll., 1960, Union Coll., Schenectady, 1963; m. Jane Watson, June 1949 (dec. Dec. 1970); children--Jane, John; m. 2d, Jane German Reimers, Sept. 1976. Admitted to N.Y. bar, 1946; asso. firm Davis, Polk, Wardell, Sunderland and Kiendl, N.Y.C., 1946-50; partner Patterson, Belknap + Webb, 1950-57, 61-70, 74-77, of counsel, 1977- ; dep. asst. sec. def. for internat. security affairs Dept. Def., 1957-58; asst. sec. def. for internat. security affairs, 1958-61; under sec. of state, 1970-72, dep. sec. state, 1972-73; ambassador to France, 1973-74. Mem. internat. council Morgan Guaranty Trust Co. N.Y.; dir. IBM Corp. Trustee Lawrenceville Sch., N.Y. Zool. Soc., Met. Mus. Art; trustee emeritus Princeton U. Served from 1st 1t. to col., AUS, 1941-46; adviser Joint Philippine-Am. Finance Commn., 1947. Decorated Legion of Merit; comdr. Philippine Legion of Honor; recipient Medal of Freedom, 1961. Mem. Bar Assn. City N.Y., Am., Fed., N.Y. State bar assns., Council Fgn. Relations, Pilgrims of U.S. Presbyn. (elder). Clubs: Country (New Canaan, Conn.); 1925 F Street, Metropolitan, Chevy Chase, City Tavern Assn. (Washington); Princeton, River, University, Century Assn., Links (N.Y.C.). Office: 30 Rockefeller Plaza, New York, NY 10112. Home: 848 Weed St., New Canaan, CT 06840.

> from WHO'S WHO IN AMERICA, 1980-81

Suggested by Frank Taplin

JONES, REGINALD HAROLD, elec. mfg. co. exec.; b. Stoke-on-Trent, Staffordshire, Eng., July 11, 1917; s. Alfred John and Gertrude (Cartlidge) J.; came to U.S., 1925, naturalized, 1930; B.S. in Econs., U. Pa., 1939; m. Grace Butterfield Cole, Mar. 1940; children--Keith Edwin, Grace Seymour. With Gen. Electric Co., Schenectady, 1939-50, bus. trainee, asst. to comptroller, apparatus dept. assignments, 1950-56, gen. mgr. Air Conditioning div., 1956-58, gen. mgr. Gen. Electric Supply Co. div., 1958-61, v.p. parent co., 1961-70, gen. mgr. constrn. industries div., 1964-67, group exec., 1967-68, v.p. finance, 1968-70, sr. v.p., 1970-72, vice chmn. bd., mem. corporate exec. office, 1972, pres., 1972-73, chmn. bd., chief exec. officer, 1972-, also dir. Chmn. bd. overseers Wharton Sch.; trustee U. Pa. Mem. Adv. Com. on Internat. Monetary Reform. Mem. Bus. Roundtable (co-chmn.), Bus. Council (chmn.). Office: General Electric Company, Easton Turnpike, Fairfield, CT 06431.

> from WHO'S WHO IN AMERICA, 1980-81

Mr Jones, "the retiring CEO of GE, is a business leader of wide renown, held in high esteem."

Suggested by Howard C. Petersen

THE INSTITUTE FOR ADVANCED STUDY

Minutes

Meeting of the Nominating Committee April 27, 1979

Present:

Messrs. Woolf (Acting Chairman), Dilworth, Petersen.

Other Trustees Present:

Messrs. Hansmann, Houghton, Linder (Emeritus), Segal.

KissingER

Trustee Members Absent:

Also Present:

Presiding Officer:

Messrs. Byrom, Opel, Taplin.

Messrs. Hunt (Secretary) and Rowe.

Dr. Woolf acted as Chairman in the absence of Mr. Opel and opened the meeting at 3:15 p.m.

Dr. Woolf informed those present that in accordance with a decision taken at the previous meeting of the Committee, he would be contacting Mr. Charles L. Brown, Chairman of the Board of AT+T, about becoming a Trustee of the Institute.

He also noted for the record that Dr. Henry Kissinger had declined the Board's invitation to become a Trustee.

There being no further business, the meeting was adjourned at 3:30 p.m.

John Hunt

Secretary of the Corporation

Minutes Minutes of the Annual Meeting of the Corporation April 28, 1979

Dr. Woolf then announced:

As new members of the Board with terms expiring in 1984:

Zeph Stewart James D. Wolfensohn

There were no further nominations and a motion was made that the nominations be closed and that the Secretary cast a ballot for Mrs. Whitehead and for Messrs. Petersen and Straus.

Dr. Woolf reported that Dr. Henry Kissinger had declined the Board's invitation to become a Trustee.

There being no further business, the meeting was adjourned at 9:30 a.m.

John Hunt

Secretary of the Corporation

HENRY A. KISSINGER -

Professor of Diplomacy, School of Foreign Service, Georgetown University.

Nobel Peace Prize, 1973.

EDUCATIONAL BACKGROUND:

A.B., Harvard University, 1950. M.A., Harvard University, 1952. Ph.D., Harvard University, 1954.

EXECUTIVE POSITIONS:

Professor of Diplomacy, School of Foreign Service, Georgetown University, 1977. Consultant, Center for Strategic and International Studies, Georgetown University, 1977. Consultant, International Affairs, National Broadcasting Company - Television, 1977. Secretary of State, 1973-1977. Director, National Security Council, 1969-1975. Assistant to President Nixon on national security affairs, 1969-1974. Professor, Harvard University, 1962-1969. Associate Professor of Government, Harvard University, 1959-1962. Director, Defense Studies Program, Harvard University, 1958-1969. Lecturer, Department of Government, Harvard University, 1957-1959. Executive Director, Harvard International Seminar, 1951-1969.

OTHER POSTS:

Study Director, Nuclear Weapons and Foreign Policy, Council on Foreign Relations, 1955-1956. Director, Special Studies Project, Rockefeller Brothers Fund,

Inc., 1956-1958.

Consultant, Operations Research Office, 1950-1961.

Consultant to the Director, Psychological Strategy Board, 1952. Consultant, Operations Coordinating Board, 1955.

Consultant, Weapons Systems Evaluation Group, 1959-1960.

Consultant, National Security Council, 1961-1962.

Consultant, Department of State, 1965-1969.

YEAR OF BIRTH: 1923.

John R. Opel Old Orchard Road, Armonk, New York 10504

December 22, 1977

Dear Harry,

Many thanks for conveying Ralph's recommendation of Henry Kissinger as a possible candidate for Trustee. We will certainly take his suggestion into account when the Nominating Committee meets.

Best regards.

Sincerely,

022

Dr. Harry Woolf Director The Institute for Advanced Study Princeton, NJ 08540

THE INSTITUTE FOR ADVANCED STUDY

MINUTES

Annual Meeting of the Members of the Corporation April 28-29, 1978

Princeton, New Jersey

Present: Messrs. Dilworth, Doob, Drell, Forrestal, Hansmann, Houghton, Linder, Petersen, Taplin, Straus, Mrs. Whitehead; Dr. Woolf, Messrs. Hunt and Morgan.

Absent:

Messrs. Byrom, Opel, Segal, Simon and Solow.

Presiding Officer:

Mr. Dilworth, the President of the Corporation opened the meeting at 9:00 a.m.

Minutes:

The Minutes of the meeting of the Corporation held in Princeton on April 22, 1977 were approved as circulated.

Report of the Nominating Committee:

In the absence of Mr. Opel, Mr. Taplin reported for the Nominating Committee as follows:

- for re-election with terms expiring in 1983, Messrs. Dilworth, Drell, and Opel;
- As new additions to the Board in line with the recent amendment to the bylaws, the following:

Mrs. Gladys Krieble Delmas Mr. Howard Kauffmann Mr. Henry A. Kissinger Professor Edmund S. Morgan

All of the latter nominations were being presented subject to their acceptance.

There were no further nominations and a motion was made that the nominations be closed and that the Secretary cast a ballot for Messrs. Dilworth, Drell, and Opel; and Mrs. Delmas and Messrs. Kauffmann, Kissinger and Morgan, subject to their acceptance.

Secretary of the Corporation:

Mr. Taplin also reported that Mr. Minot Morgan was retiring and had submitted his resignation as Secretary of the Corporation. Mr. Taplin reported that the nominating committee had nominated Mr. John Hunt for this position and he was unanimously elected.

Adjournment:

There being no further business, the meeting was adjourned at 9:30 a.m.

Respectfully submitted,

must & morgan p.

Minot C. Morgan, Jr. Secretary

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

Telephone-609-924-4400

May 19, 1978

Dr. Henry A. Kissinger 1800 K. Street, N. W. Washington, D. C. 20006

Dear Dr. Kissinger:

I am pleased to inform you that the Board of Trustees of the Institute for Advanced Study at its meeting on Saturday, April 29, voted to invite you to become a member of the Board, effective January 1, 1979. We feel sure that you can play a substantial role in the continuing development of the Institute, and we look forward to your active participation in its affairs, should you be in a position to accept our invitation.

The Board now meets three times a year at the Institute. The meetings for the coming year are as follows:

> January 12-13, 1979 April 27-28, 1979 October 27-28, 1979

Some of the committees of the Board, of course, meet more frequently.

Trustees are elected for terms of five years and may be re-elected until the term in which they reach age 70, after which they may become honorary trustees. You are being invited to fill a term that expires in 1983.

For your information, I enclose a copy of the bylaws and a description of the Institute and its activities which includes among other information a brief financial report for the 1977 fiscal year.

If you have any question, please do not hesitate to get in touch with me. I very much hope that your decision will be affirmative.

With best regards, I am

Cordially yours, Admarde

Howard C. Petersen Chairman of the Board

Enc.

Hung: I sincerely hege you will accept.

NUI VA

August 23, 1978



THE FIDELITY BANK

BROAD & WALNUT STREETS PHILADELPHIA, PENNA, 19109 TELEPHONE 215 985-8384

Mr. J. Richardson Dilworth . 30 Rockefeller Plaza Room 5600 New York, New York 10020

Dear Dick:

Not having had a response from Henry Kissinger to my formal invitation to serve on the Board of the Institute's. Trustees, I sent him a follow-up. You will recall that it was our understanding that if he were to accept he would not come on the Board until January.

We received a response from Mrs. MacFarland, his administrative assistant, who spoke to my secretary saying that Mr. Kissinger was so busy that he hadn't been able to consider the Institute matter, but if the vacancy had not been filled he would be happy to receive a renewed invitation in January.

All this leaves me somewhat puzzled. Maybe you can straighten it out when next you see him. In any event, he has not accepted the invitation.

Incidentally, Mike Forrestal has resigned from the Institute's Board. This came as quite a surprise to me, and as the enclosed copy of his letter shows, he really doesn't give any substantial reason for so doing. I tried to get him on the telephone three or four times since receiving this letter but have been unsuccessful.

Hope you are having an excellent holiday.

Sincerely, Itward

From Delivert

September 18, 1973

Mr. John R. Opel IBM Old Orchard Road Armonk, New York 10504

Dear John:

Harry Woolf's letter of September 13 regarding the recent work of the Nominating Committee has just come to hand. In view of its content, I think I should let you know that I saw Henry Kissinger late last week and talked to him about the Institute. He told me his apparent reluctance related specifically to his inability to take on anything else until he really saw the end of his book. He certainly anticipates finishing it before the end of the year and, therefore, stated unequivocally that he still would like to be invited in January. Of course, if at that time he is not finished, I suspect that he will ask for a further deferrment.

With best wishes, I am

Sincerely,

cc: Fletcher Byrom Howard C. Petersen Frank Taplin Harry Woolf /

HOWARD C. PETERSEN 135 SOUTH BROAD STREET PHILADELPHIA 19109

January 24, 1979

FISSINGER HU

Dr. Henry A. Kissinger Suite 520 - 1800 K Street, N.W. Washington, D. C. 20006

Dear Henry:

You kindly suggested that I defer until this month inviting you on the Board of Trustees for the Institute for Advanced Study. I do now repeat the invitation and trust that you will accept.

The first meeting which you would be expected to attend is on April 27th and 28th in Princeton. There is also planned a series of events on March 4th to 9th, also in Princeton, to commemorate the centenary of Einstein's birth. I know you have already received an invitation for this occasion, and I would like you to come to it whether or not you feel yourself free to become a member of the Board at this time.

I again repeat how desirous we are of your joining the Board; you can add immensely to it, and I have some considerable feeling that you would find it a rewarding association.

I am sending a copy of this letter to Dick Dilworth who has spoken to you of this matter on several occasions.

All best wishes.

Sincerely,

EUGENE M. LANG

Mr Lang is associated with REFAC Technology Development Corporation in New York City. Biographical information is not available at this time.

Suggested by Frank Taplin

June 1981

MacNAUGHTON, DONALD SINCLAIR, hospital supply co. exec.;

b. Schenectady, July 14, 1917; s. William and Marion
(Colquhoun) MacN.; A.B., Syracuse U., 1939, LL.B., 1948;
m. Winifred Thomas, 1941; children--Donald, David.
Tchr. history Pulaski (N.Y.) Acad. and Central Sch.,
1939-42; admitted to N.Y. bar, 1948; private practice,
Pulaski, 1948-54; dep. supt. ins. N.Y. State, 1954-55;
with Prudential Ins. Co. Am., 1955-78, pres., chief exec.
officer, 1969-70, chmn. bd., chief exec. officer, 1970-78,
now dir.; chmn. bd., chief exec. officer Hosp. Corp. Am.,
Nashville, 1978-; dir. Exxon Corp., AT+T, Johnson +
Johnson. Trustee Syracuse U.; bd. overseers Wharton Sch.
Served as 1st 1t. with AC, U.S. Army, 1942-46. Mem. Am. Bar
Assn., Bus. Council. Clubs: Eastward Ho!, El Dorado,
Links. Home: Nashville, TN 37205. Office: HCA Park Plaza,
Nashville, TN 37203.

from WHO'S WHO IN AMERICA, 1980-81

Mr MacNaughton "would be excellent with a fine lead into the life sciences. (Also a man of means.) Excellent personality."

Suggested by Howard C. Petersen,

MANSHEL, WARREN DEMIAN, US ambassador; b. Jan 6, 1924; BA, MA, Harvard U, 1949, PhD 1952; m. Anita Coleman, 1954; children--Liane Catherine, Michael Demian. Teaching fellow Harvard U.; investment banker Coleman & Co.; pub. Public Interest mag.; pub., editor Foreign Policy mag.; ambassador to Denmark. Office: American Embassy, Dag Hammarskojold Alle 24, Copenhagen, Denmark.

> from WHO'S WHO IN AMERICA, 1980-81

Mr Manshel is the retired ambassador to Denmark; he served during the Carter Administration. He is intelligent, non-combative. as to nove infine He has strong ties with people in European government and with the financial/business community.

Suggested by Daniel Bell

C. PETER McCOLOUGH

Chairman and Chief Executive Officer, Xerox Corporation

EDUCATIONAL BACKGROUND

LLB, Dalhousie University, 1947 MBA, Harvard University, 1949

EXECUTIVE POSITIONS

Chairman of the Board, Chairman of the Executive Committee, and Chief Executive Officer, Xerox Corporation, 1971.
President and Chief Executive Officer, Xerox Corporation, 1968.
President, Chief Operations Officer, and Chief Executive Officer, Xerox Corporation, 1966.
Executive Vice-President, Operations, Xerox Corporation, 1963.
Vice-President, Sales, Xerox Corporation, 1960.
Vice-President, Sales, Lehigh Coal and Navigation Co., 1951-54.

OTHER POSITIONS

Joint President of the Board and Director, Rank Xerox Ltd. Director: Fuji Xerox Co., Ltd. Lincoln Rochester Trust Co. Citibank, N.A. Citicorp Trustee: Rochester Savings Bank Board Chairman: Tri-State United Way, 1977

YEAR OF BIRTH 1922

COMMENTS

Mrs Betsy Whitehead says she is "not sure how serious his interest is in this sort of thing."

JOHN F. McDONNELL

Vice-President, finance and development, McDonnell-Douglas Corp.

EDUCATIONAL BACKGROUND

BSE, Princeton University, 1960 MSE (aeronautical engineering), Princeton University, 1962 Attended Washington University Graduate School of Business Administration

EXECUTIVE POSITIONS

Vice-President, finance and development, McDonnell-Douglas Corporation, 1972. Staff Vice-President, fiscal, 1971. Assistant to Vice-President, financial, Douglas Aircraft Company, 1968. Contract Coordinator and Administrator, McDonnell Aircraft Company, 1957.

YEAR OF BIRTH 1938

COMMENTS

Mrs Betsy Whitehead: "McDonnell is knowledgeable about science and scientists."

Awat

MORITA, AKIO, electronics co. exec.; b. Nagoya, Japan, Jan. 26, 1921; s. Kyuzaemon and Shuko (Toda) M.; ed. Osaka Imperial U., 1944; m. Yoshiko Kamei, May 1950; children--Hideo, Masao, Naoko. Co-founder Sony Corp., Tokyo, Japan, 1946, exec. v. p., 1959-71, pres. 1971-76, chmn., chief exec. officer, 1976-; pres. Sony Corp. Am., 1960-66, chmn. bd., 1966-72, chmn. finance com., 1972-74, chmn. exec. com., 1974-77, chmn. fin. com., 1977-; mem. internat. council Morgan Guaranty Trust Co. Home: 5-6 Aobadai 2-chome Meguroku, Tokyo 153, Japan. Office: Sony Corp., AP Box 10, Tokyo, Japan; also Sony Corp. of America, 9 West 57 Street, New York, NY 10019.

from WHO'S WHO IN AMERICA, 1980-81

Mr Morita has been on the active list of candidates, and his name has been suggested again by Mr Taplin.

Dallas Cowboys' Owner Increasing Impact Here

By John F. Berry Washington Post Staff Writer

DALLAS—Years ago, when the Dallas Petroleum Club was down Commerce Street in the old Adolphus Hotel, life was a lot less formal. "Why, my father used to come to lunch at the old club in a sports shirt," recalls Clinton William Murchison Jr., the megamillionaire venture capitalist whose varied holdings include the Dallas Cowboys."And he'd wear sandals—nosocks. Maybe that was because he had athletes' foot."

Clint Murchison, 54, takes a long drink from his fourth glass of wine and shoots an owlish glance across the table. The tag line about his father's podiatric problems may have been one of those Texas-dry jokes for which Murchison is a legend among his cronies. Murchison has been known to spend weeks, even months, planning a practical joke—like the time he put the walkie-talkie into a friend's golf bag which crackled out a choice remark at the very moment the friend was trying to make a crucial shot.

During a 3-hour lunch recently at the splendid setting of the current Dallas Petroleum Club, Clint Murchison, whose wealth dwarfs even the fabulous fortune left by his oilman father, Clint Sr., ranged over numerous subjects from his father's feet to his favorite football team to his most promising investments to the family fortune and to his political views.

Though a member of Murchison's tight circle of friends said that "he is generous with everything but his time," Murchison agreed to the rare interview after it was noted that his millions are having an increasing impact on the Washington economic, political and social scene.

Murchison established a franchise for the Dallas Cowboys professional football team in 1960 over the violent objections of George Preston Marshall, then the owner of the Washington Redskins club. As tomorrow night's contest approaches, it is clear that the passage of nearly two decades has only intensified the rivalry between the two National Football League teams.

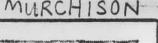
In June, it was announced that Murchison company had contracted a 99year lease on the largest piece of private property in the District of Columbia, the 40-acre John Archbold estate on Reservoir Road NW. Plans call for Murchison to erect 300 detached and clustered houses, each of which will sell for \$300,000 or more.

And in Rockville, Murchison-controlled Optimum Systems Inc., a computer company he created 10 years ago to analyze the performances of wouldbe Dallas Cowboys from high school, through college, has diversified to become a major force in the health-carebilling business.

Murchison is well aware of the impact of politics on his fortune, so for 27 years he has retained Thomas Webb, a former FBI agent, lawyer, former University of Maryland football player and well-known native son of Washington. Each year for as long as anyone can remember, Webb has hostedand Murchison has financed-the "bull and bear night," a stictly stag gathering of 300 or more representatives of big business and politics at Webb's Potomac estate. Participants compare golf scores and eat wild boar, venison, buffalo and the like. Honored guests have included the late Sen. Hubert Humphrey (D-Wisc.) and former Attorney General Richard Kleindienst.

A favorite question about Murchison, of course, is just how rich is he. Murchison himself apparently doesn't have a figure. When asked, for example, for the annual sales of Optimum Systems. Murchison says, "Oh, about \$30 or \$40 million. I really don't know."

See MURCHISON, M6, Col. 3





By Skeeter Hagler for The Washington Post CLINT MURCHISON ... runs diverse empire

Clint Murchison Discourses

No less authoritative source than Town & Country magazine, that chronicler of the very rich, recently rated Clint and his brother, John Dabney Murchison, 56, as among "the wealthiest Americans." T&C put the Murchison boys in the \$200 to \$300 million category, but other equally informed sources peg their wealth at twice that.

The fountainhead of the Murchison millions was Clint Sr., one of the giants in the colorful history of oil. In his book, "The Reluctant Empire," George Fuerman says of Clint Murchison, H.R. Cullen and H.R. Hunt: "The three men, with little help from others, have made Texas oil, and thus Texas, a national antipathy."

Born the son of a Athens. Tex., banker, Clint Sr. was too restless to spend his life in a cage. He teamed up with his boyhood buddy, Sid Richardson, and together they discovered enough oil to earn them the moniker "the New Athenians." With all the money in the world, the two men began dabbling in politics and both men gave their generous backing to boost Lyndon Johnson into the Senate. More recently, it was the fees he collected as executor of Richardson's estate that made a millionaire out of another political friend of the oilman, John Connally.

Clint Sr. sent his sons to exclusive Eastern prep schools. John went on to Yale, Clint to M.I.T., where he got a masters degree in math. While still in their 20s, the brothers were given a sizable chunk of their father's fortune to manage. According to one report, they used the money to buy into or establish about 100 companies, and before long they had doubled the stake to about \$150 million.

But it was in 1961 that the Murchison brothers took on the Wall Street establishment when they unsuccessfully challenged the 68-year-old Woolworth heir, Allan P. Kirby, for control of the vast holding company, Allegheny See MURCHISON, M7, Col. 1

Increasing Impact of Murichison's Millions

MURCHISON, From M6 Corp. Its rich holdings included control of the old New York Central Railroad and the giant Minneapolis investment firm, Investors Diversified Services, which had assets at that time of \$3.4 billion.

• The celebrated battle put the Murchison boys on the cover of Time magazinesome seven years after their father made it for being a super-rich Texan. In the years since, what little publicity the Murchisons have gotten has been a result not of their business dealings but of their dealings with political figures.

The Murchisons run their diverse empire from a floor of office space a Idw stories down from the Dallas Pe-' troleum Club. Clint jokes about his brother's extraordinary collection of hiodern objets d'art that line the walls and fill the corners of the office. Clint more comfortable in his own surprisingly small and cluttered corner office. Judging from the books carelessly stacked atop most surfaces, Murchison taste in reading matter is strictly practical: subjects 'like inheritance taxes and investment tactics. And his collecting is limited to ashtrays and doll fig-, ures emblazoned with big "D"s for the Dallas Cowboys.

The Cowboys are more than just another business investment to Clint Murchison. He loves the game of football in general, and his Cowboys in The Green Bay Packers are the only publicly owned team, and therefor the only one that publishes its balance sheet. According to Murchison, the Cowboys make less than Green Bay, which last year had net income of \$266,810 on revenues of \$7.1 million. A spokesman for Green Bay called Murchison's claim "a bunch of nonsense."

He claimed that that the Cowboys are among the lowest-paying teams in the league, pointing out that, at his peak, Dwayne Thomas was earning only \$20,000 a year. "Hell, they make a fortune just selling posters of those Cowgirls. They've sold 500,000 of those already at \$2 a crack," the Green Bay spokesman claimed.

In 1969, not long after organizing the Cowboys, Murchison found that his managers were accumulating vast amounts of research on each candidate for a Cowboy slot. When he went to IBM to get a computer to handle it all, "We were told that we had more variables than the existing systems could handle," Murchison recalled.

So he got a professor at California

Polytechnical Institute to design a system, which Murchison says cost about \$1 million. What he got for his money was a system so advanced that NASA used it for the first moon flight.

To help defray the expense of the computer, the Cowboys set up a joint venture with the Los Angeles Rams and the San Francisco Forty-niners. But Murchison had more ambitious plans for the system. He set up Optimum Systems to handle the billing for various state, federal and private medical plans.

But he quickly realized that the field was dominated by a company run by Dallas neighbor H. Ross Perot. Many states and insurance carriers had computer systems designed to mesh with the system at Perot's Electronic Data Systems Corp., says Murchison. "Four or five years ago in California, we were low bidders by \$4.5 million on a \$20 million contract, and Perot got it," he says.

Smaller computer companies have not been able to stand up to EDS, which had revenues of about \$135 million last year. But Murchison had the resources to buck Perot. "Maybe it was cause I got mad and felt I was being put upon," he says, adding that Optimum Systems, of which he owns 90 percent, has "turned the corner" and is making a profit.

Clint Sr. quickly diversified out of oil and gas, leaving about one-fifth of his investment dollars in that business. His sons have followed suit. The Murchisons' Delhi International has oil and gas leases in Australia and elsewhere. They also have coal properties in New Mexico, Kentucky and West Virginia.

Kirby Exploration runs a chemical barge line. They own "six or seven" Texas banks.

PROFESSIONAL OPPORTUNITUES

suggested by: Albert Hirschman

PALEVSKY, Max

Aid Jull

PALEVSKY, MAX, and Sarah (Greenblat Cal. at Berkeley, 194 maticiu I 968 oud Blvd Los undo, Cal. 172: partne Corp., Palo In. Con A.C.L ICT I ard o paign Br ULCI NIDU for Found: 1943-4 San - -----U Cal. Mem. Dem. Party Los Angeles. Office: 914 af ed. Verox 4: s. Isadore postgrad. U. onda Louise . Nichander. cs. 1952-56: cs. 1957-61:

Board of Trustees Records: Committee Files: Box 3: Meeting of the Nominating Committee 9 June 1981 From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

1.

ROBINSON, JAMES DIXON III, business exec.; b. Atlanta, Nov. 19, 1935;

s. James Dixon and Josephine (Crawford) R.; B.S., Ga. Inst. Tech., 1957; M.B.A., Harvard U., 1961; m. Bettye Ann Bradley, May 1957; children--Emily English, James Dixon. With Morgan Guaranty Trust Co., N.Y.C., 1961-68, asst. to chmn. and pres., 1967-68; gen. partner White, Wld + Co., 1968-70; exec. v.p. Am. Express Co., N.Y.C., 1971-73, pres., dir., 1975-76, chmn. bd., 1977-, also chief exec. officer; dir. Bristol-Myers Co., Coca Cola Co., Am. Express Internat. Banking Corp., N.Y.C., Union Pacific Corp., Trust Co. Ga. Bd. mgrs., pres. Meml. Hosp. for Cancer and Allied Diseases; trustee Meml. Sloan Kettering Cancer Center; mem. council Rockefeller U.; bd. dirs., treas. Bus. Council for Internat. Understanding. Served to lt. (j.g.) USNR, 1957-59. Mem. Overseas Devel. Council (dir.), Council Fgn. Relations. Clubs: Links (gov.), River, Recess, Racquet and Tennis, Economic (N.Y.C.); Linds Golf, Augusta (Ga.) Nat. Golf; Piedmont Driving, Capital City (Atlanta). Office: Am Express Plaza, New York, NY 10004.

from WHO'S WHO IN AMERICA, 1980-81

Suggested by Frank Taplin

June 1981

Toni Schmücker

CV unavailable

Mr. Toni Schmücker President (perhaps Chairman) Volkswagenwerk AG Wolfesberg Federal Republic of Germany Mrs. James H. SEMANS

Mrs Semans is affiliated with The Duke Endowment in New York. She lives in Durham, North Carolina. Biographical information is not available at this time.

Suggested by Frank Taplin

June 1981

2.A.C.

TANNIAN, JAMES PATRICK, Lawyer, Born Portsmouth, Ohio March 12, 1930. A.B. Loras College 1954, J.D. University of Michigan Law School 1957. Associate, Mudge Rose Guthrie & Alexander (later Nixon Mudge Rose Guthrie Alexander & Mitchell) 1957; Partner 1964; resigned 1977 and established Trusts and Estates Department at Reid & Priest 1977. Trustee and counsel to Gladys K. Delmas Foundation; director and counsel to Leslie R. and Fan Fox Samuels Foundation, Inc.; counsel and special advisor to John Ben Snow Memorial Trust and special advisor to John Ben Snow Foundation; special counsel to The Broude Trust for the Publication of Scholarly Musicological Editions; director of National Dance Institute and special advisor to Jacques D'Amboise, founder; counsel and special advisor to William S. and Frances B. Todman Foundation; director and designer of capital funding plan for Public Broadcasting Communications, Inc.

JAMES P. TANNIAN

Born in Ohio in 1930

Admitted to the bar of New York in 1958 and of Washington, DC, in 1969 Education: Loras College (AB 1953), University of Michigan (JD 1956) Associated with the New York City firm of Reid and Priest, which has general US and international law practice

> From the 1981 edition of the Martindale-Hubbell Law Directory

Board of Trustees Records: Committee Files: Box 3: Meeting of the Nominating Committee 9 June 1981 From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA ZIMONZ

Institute for Theoretical Physics State University of New York at Stony Brook Long Island, NY 11794 telephone: (516) 246- 6701

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Call tam V for

September 26, 1979

Dr. Harry Wolfe Institute for Advanced Study Director's Office Princeton, New Jersey 08540

Dear Harry:

StonyBrook

Wieles Voerbander

Dr. Jim Simons was formerly the department chairman of the Mathematics Department here at Stony Brook for about ten years. He is an excellent mathematician and is the winner of the Veblen Prize in Geometry in 1976. He was responsible for building up the excellent Mathematics Department here on campus.

Simons is an energetic and enterprizing person. Starting three years ago he branched off into the financial circles and formed his own investment company. He is now a multimillionaire. He decided to concentrate his energies on investment activities and as of a year ago, he resigned from Stony Brook. He keeps in touch, however, with his many friends and colleagues here.

I have spoken to him about the desirability of large donations to the Institute for Advanced Study. He indicated that he would like to be involved as a member of the board of the Institute. I thought I should let you know about this.

With best wishes.

Yours sincerely,

Frank Chen Ning Yang

CNY:ct

STEIN, HOWARD, mut. fund exec.; b. 1926; student Juilliard Sch. Music, 1944-46. With Seaporcel Metal Inc., 1950-53; asst. dir. Dreyfus Investment Mgmt. of Dreyfus and Co., also gen. partner, 1955-61; v.p. Dreyfus Fund Inc., 1961-65, pres., chmn. bd., 1965-; pres., dir. Dreyfus Corp., 1965-70, chmn. bd., chief exec. officer, 1970-; pres., dir. Dreyfus Corp. Can., 1965-. Address: 767 Fifth Ave, New York, NY 10022.

from WHO'S WHO IN AMERICA, 1980-1981

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NEW YORK TIMES, 4 February 1981

A Supporter for Massey?

Maurice F. Strong, the Canadian millionaire oilman and environmentalist, may be returning to the public eye there are reports in Toronto that he may make a major investment in financially troubled Massey-Ferguson Ltd.

The bankers of the big farm-implement manufacturer approved in principle last month a \$720 million refinancing plan, with up to \$200 million coming from Canadian investors. Mr. Strong, 51, is believed to be planning to participate in this effort, which will be detailed to stockholders at their annual meeting in April.

For Mr. Strong, involvement with Massey-Ferguson would be a new chapter in a busy life combining business with public service. At present, his principal interest is as chairman of the International Energy Development Corporation, a private company concerned with energy resources in developing countries. Although that company is based in Geneva, Mr. Strong has his headquarters at its London office. He is also chairman of AZL Resources, an American energy and agribusiness company based in Phoenix.

Earlier, Mr. Strong, who has close ties with the governing Liberal Party in Canada, was treasurer of Dome Petroleum; president of the Power Corporation of Canada, one of his country's largest holding companies, and chairman of the Government-owned Petro-Canada. In the public-service sector,



Maurice F. Strong

Camera Press

he has been chairman of the Canadian International Development Board, Secretary General of the United Nations Conference on the Human Environment and Executive Director of the United Nations Environment Program.

Mr. Strong, who grew up in poverty, left home at the age of 13 and never attended college, once said: "I have an obligation. I have constituents everywhere on this earth." THE NEW YORK TIMES, SUNDAY, DECEMBER 21, 1980

Back From Obscurity: Burned at CBS, 'Arthur <u>Taylor</u> Ventures Into Cable

The Rockefellers are backing his new network. His first coup: rights to all BBC programs.

By ANDREW FEINBERG

N 1974, when pay television was in swaddling clothes, CBS distributed 200,000 copies of a leaflet in which a small child posed the question: "Dad, could I have a dollar to buy 'Gunsmoke'?"

The pointed title of the attack on the upstart competitor was, "Does the American Family Need Another Mouth to Feed?" and its author was Arthur R. Taylor, then president of CBS Inc.

Now, four years after being abruptly ousted by William S. Paley, the CBS chairman, Mr. Taylor, 45 years old, has returned to the headlines as the developer of RCTV, the new pay-cable division of Rockefeller Center Inc., the Rockefeller family real estate concerned that owns a substantial portion of Rockefeller Center in Manhattan and operates all of it. Earlier this month, RCTV announced that it had bought exclusive United States rights to the programs of the British Broadcasting Corporation.

"Technically, there is no conflict between my past stance and what I'm doing today," Mr. Taylor said in his Rockefeller Center office, filled with pictures of the quarter horses he raises. "My big objection then to cable and pay-cable was that they were using over-the-air programming and not paying for it."

He then took a long pause, a frequent habit with this cautious, reserved man, and added, "That was a long time ago and things were very different." To be sure, viewers have since shown an extraordinary willingness to pay for cable programming. Earlier this month a pay-cable network called Bravo, devoted exclusively to cultural programming, made its debut. Next year both CBS and ABC will begin their own cultural cable networks, and even the Public Broadcasting Service has one in the works.

Mr. Taylor does not seem eager to be back in the public eye, nor does he seem given to boasting about the potential of he RCTV cable venture. Nevertheless, with Rockefeller money backing him, he is a figure to be reckoned with by the major television networks.

Mr. Taylor may also be reluctant to tout RCTV because of the hostility he senses from fans of BBC programs, such as "The Ascent of Man" and "The Forsyte Saga," and the majority of citizens who are not in areas wired for cable.

"RCTV is not PBS gone to pay," he said. "Less than half of our programming will be from the BBC, and after a year or two most of the best of what we show will find its way onto the commercial networks or PBS. We'll spend a lot of money financing our own productions."

In their public pronouncements, PBS executives, apparently threatened by the loss of one of their staples, expressed little concern. "The dismay of some of our contributors may be premature," said John Jay Iselin, president of New York's WNET-TV, Channel 13, a member of the Public Broadcasting group. "We're already negotiating with Taylor about co-productions, and RCTV might actually reduce the cost of the BBC programming when we get it."

Mr. Iselin added: "Of course, I am worried that contributors to PBS might diminish if people subscribe to RCTV, but only a very small percentage of our programs are BBC productions." This year, only nine of 39 hours of PBS's "Masterpiece Theatre" and 4 percent of PBS programming were produced by the BBC. Shows' such as "Upstairs, Downstairs," "I, Claudius" and "Love for Lydia" were purchased from commercial British producers. But analysts say that they, too, might decide to sell their programming first to United States cable television.

Prying specific details from Mr. Taylor can make one feel like Don Quixote interviewing a windmill. He hints that RCTV may include theater from New York and London, performances from Lincoln Center and productions from Radio City Music Hall. Although he is recluctant to discuss the investment in RCTV, industry sources estimate that the network will be paying the BBC about \$5 million a year.

•Mr. Taylor is even more closedmouthed about Arthur Taylor & Company, the six-person private investment firm that will develop and run RCTV. "We're not consultants. We help create businesses or buy interests in them," he said. "We're involved in hands-on operations, pulling levers, pushing buttons."

Arthur Taylor & Company evolved from a business partnership that Mr. Taylor had with George Woods, former head of the World Bank, and Nelson A. Rockefeller. While still vice president of the United States but soon to return to private life, Mr. Rockefeller, a friend of Mr. Taylor for many years, called him at 8 A.M. the day after Mr. Taylor was dismissed by Mr. Paley, proposing to set up a company to help Saudi Arabians invest in the United States. The resulting company, Sarabam N.V., though unsuccessful in its efforts, lead to a number of Middle East business contacts for Mr. Taylor.

Before Mr. Paley removed Mr. Taylor from the more than \$400,000-a-year job, Mr. Taylor's business career was a modern corporate success story played at Charlie Chaplin speed. But he says that the jolt of being dismissed was one reason he has spent the last four years turning down offers that would thrill other people.

"Arthur went to CBS with a very trusting attitude," says a former CBS associate. "Being fired on the front page of The New York Times made him very gun-shy. He received many good offers from companies controlled by one man, but he looked at them in terms of 'Could this happen to me again?'"

R. TAYLOR also discouraged overtures from the Carter Administration to become Ambassador to either Japan, the Soviet Union or an Eastern European country. Friends say he preferred to remain with his wife and three daughters in suburban New Jersey. The diplomatic soundings, however, were not surprising given his interest in politics and foreign affairs. Mr. Taylor is president of the New York City Partnership, a business lobbying group consisting of business and civic leaders. He is also a member of the Trilateral Commission and the Council on Foreign Relations.

Arthur Robert Taylor grew up in Rahway, N.J., a blue-collar town best known for its imposing prison. The son of a telephone repair man, Mr. Taylor got his first work experience selling hardware when he was 12.

He won a scholarship to Brown University and earned a bachelor's degree in medieval history. Mr. Taylor, who thrives on 14-hour work days, pursued a doctoral degree in American economic history, while working full-time in the Brown admissions office. In 1961, just two courses and a thesis short of a Ph.D., he began a career in investment banking with First Boston.

His rise was swift. In 1970, he joined the International Paper Company as a director and vice president for finance. He had risen to executive vice president and chief financial officer when CBS named him president and heir apparent in July 1972. At the time, he was just 37 and the world was calling him a whiz kid.

He whizzed along at CBS, guiding the company to record profits each quarter. His dismissal by Mr. Paley stunned Wail Street.

"He did an extremely good job at CBS," said William Suter, a broadcasting specialist at Merrill Lynch. "He led them through a period of selling off their less desirable acquisitions, like the New York Yankees. He was also smart to acquire Gulbransen organs and to begin the deal to get Fawcett Publications. He improved the cost control systems immensely." . But his undisputed brilliance and financial discipline were seen as arrogance and rigidity by many at CBS.

"He tended to patronize just about everybody in the place," says Thomas J. Swafford, who served as his vice president for program practices. "I think he believed that 'management is management is management' and that broadcasting could be planned like any other business."

Defenders say that Mr. Taylor's status as an outsider and his refusal to play politics or stifle his opinions created enemies. "People either like me, or they don't," he has said.

While at CBS, he thrust himself into controversy by proposing the Family Viewing Policy, which sought to make programming more "moral." Although it lasted only one year before a court overturned it on First Amendment grounds, Mr. Taylor contends that it had long-term effects in reducing the amount of violence on television between 8 P.M. and 9 P.M.

Mr. Taylor is a cultivated man with a lasting interest in music. He was first clarinetist with the New Jersey State Orchestra while in high school, and his CBS office contained a Gulbransen organ that he would play at night.

One expects to hear him talk about inviting Americans to a cultural feast. He does not. Instead, he doesn't seem particularly excited about his return to broadcasting, even though he will eventually own a piece of the action.

"I don't know how excited people are supposed to get at 45," he said. "I have not been sitting here for four years pining for broadcasting. But, yes, the juices are flowing more than they would with a normal business venture. My role here will be similar to what it was at CBS. I won't make programming decisions on my own, but I'll assemble a team that will."

Mr. Taylor's newest assignment began innocently when the board of directors at Rockefeller Center Inc. commissioned a study of the video entertainment business.

"Most of our holdings are in one part of New York," said David Rockefeller, a board member and chairman of the Chase Manhattan Bank in New York. "It seemed prudent for the family to spread the risk and diversify our income. Arthur seemed a natural choice. He's brilliant and creative. He knows broadcasting and, because he sits on the board of Rockefeller Center, he understands our problems as well."

In April, just after the financially troubled BBC announced that it would end its distribution arrangement with Time-Life Television in early 1982, Mr. Taylor began his study. "The board told me," he said, " 'Please, don't give us theory.' "

Mr. Taylor gave them data and then action. By the summer he was negotiating with Bryon Parkin, managing director of BBC Enterprises, Ltd., the "We canceled the Time-Life arrangement," says Mr. Parken, "because we wanted a better dollar return for our programming. RCTV had done terrific market research and happened to offer the best financial deal. I think Americans should be pleased. They'll now see a lot more of the 5,000 hours of programming we produce each year."

Mr. Parken said that seven or eight companies had bid against RCTV, and industry sources said they included CBS, the American Broadcasting Company. Warner Amex Satellite Entertainment, Viacom International and T.A.T./Tandem. But regardless of who won the programming rights, the BBC shows would probably have turned up on some cable systems in 1982.

RCTV's deal gives it right of first refusal to all BBC programming for 10 years. If it turns down a program, the show can then go quickly to PBS or commercial television, but it cannot go to any other cable system for the next decade, thus effectively denying BBC programming to competitors such as Home Box Office, Showtime, CBS Cable and ABC Video Enterprises.

After running on RCTV, the programs may then be sold to commercial or public television. The delay would range from one to three years in most cases. Viewers will probably pay \$8 to \$10 a month for RCTV, in addition to their basic cable charge. Cable operators suggest RCTV may need one million subscribers to break even.

"The broadcasting game has changed," Mr. Taylor said, looking back on his CBS years. "The tiering of programming — first on cable then on commercial TV — is really a fact of life. If a person can't afford to pay or isn't hooked up to cable, he'll get the good things eventually."

As for Mr. Taylor, he said he felt very "free" not being with a large corporation. "In a big corporation, you never accomplish anything alone," he said. "Even though I liked CBS, part of me always had a desire to be more on my own. These days I'm feeling very entrepreneurial." Over the next few years viewers should see a more uplifting version of the television ratings war, predicts Robert E. Shay, general manager of CBS Cable. Programmers will learn whether Leonard Bernstein has more brio than Zubin Mehta, and if an action-packed "Macbeth" can knock off "Hamlet" in the Nielsens.

Cultural programming over cable television is booming, and if Arthur Taylor's RCTV makes its debut in January 1982 as planned, it will be the fourth quality entertainmentnetwork on cable. The big question now is how many such channels can be supported by viewers.

A \$1 million study commissioned by ABC found that about 90 million people would have at least "mild interest" in such programming. How many will pay for the privilege? (In 1979, 2.4 million viewers of public television stations made contributions during the station's pledge weeks.)

Bravo, the first culture cable network, began broadcasting from Denver on Dec. 8. The main attraction of the long evening (8 P.M. to 4 A.M.) for its 60,000 subscribers was a video tape of the 80th-birthday salute to Aaron Copland at Carnegie Hall.

Unlike Bravo, which charges a monthly fee of \$5 to \$10

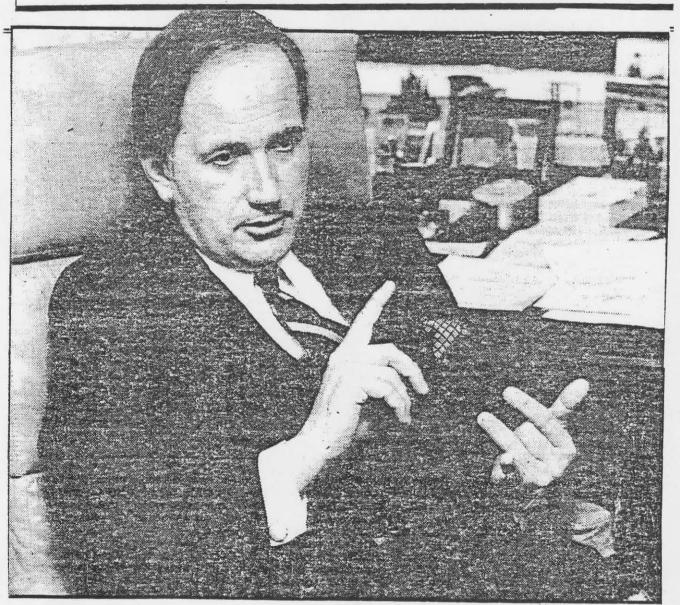
for its twice weekly airlngs, the ABC and CBS cable networks will be supported by advertising. The creators of ABC's Alpha culture venture sound unabashedly commercial and one of the networks innovations will be profiles of major artists in the zippy "up close and personal" style used in ABC's Olympics coverage.

21, 1980

Alpha will be received by the 3.5 million households served by Warner Amex Cable Systems. The 12-hour daily arts programming of CBS Cable should be more sedately packaged when it begins several months after ABC in mid-1981. Cable operators with 1.5 million subscribers have already agreed to carry the CBS channel. By 1982, the perennially strapped PBS may start distributing shows like "Live From Lincoln Center" via Pay Cable.

RCTV, like ABC and CBS, will risk alienating culture buffs by running advertising. "We'll air some nonproduct messages from corporations and foundations," says Arthur F. Taylor. "Our research showed that such five-minute information segments would be welcomed by viewers. A paper company, for instance, might discuss reforestation."

And a Shakespeare fan might just switch to "Mork and Mindy."



Arthur R. Taylor of RCTV: 'The juices are flowing.'

The New York Times/Jim Wilson

VANCE, CYRUS ROBERTS, sec. state, lawyer; b. Clarksburg, W.Va., March 27, 1917; s. John Carl and Amy (Roberts) V.; student Kent Sch.; B.A., Yale, 1939, LL.B., 1942; LL.D., Marshall U., 1963, Trinity Coll., Hartford, Conn., 1966, Yale, 1968, W.Va. U., 1969, Brandeis U., 1971; m. Grace Elsie Sloane, Feb. 1947; children--Elsie Nicoll, Amy Sloane, Grace Roberts, Camilla Vance Higgins, Cyrus Roberts. Admitted to N.Y. bar, 1947, U.S. Supreme Court bar, 1960; asst. to pres. Mead Corp., 1946-47; with Simpson Thatcher + Bartlett, N.Y.C., 1947-56, partner, 1956-61, 67-; gen. counsel Dept Def., 1961-62; sec. of army, 1962-63; dep. sec. def., 1964-67; spl. rep. of the Pres., Cyprus, 1967, Korea, 1968; U.S. negotiator Paris Peace Conf. on Vietnam, 1968-69; sec. state, 1977-. Spl. counsel, preparedness investigating subcom. Senate Armed Services Com., 1957-60; cons. counsel spl. Com. on Space and Astronautics, U.S. Senate, 1958; chmn. com. on adjudication of claims Adminstrv. Conf. of U.S.; mem. Com. to Investigate Alleged Police Corruption in N.Y.C., 1970-72; chmn. UN Devel. Corp., 1976. Dir. Pan Am. World Airways, One William St. Fund, N.Y. Times Co. Bd. dirs., chmn. bd. Union Settlement Assn., Inc., 1953-61; former trustee Yale, Urban Inst., N.Y. Presbyn. Hosp; chmn. trustees Rockefeller Found., 1975-76. Served to lt. (s.g.) USNR, 1942-46. Recipient Medal of Freedom, 1969. Fellow Am. Coll. Trial Lawyers; mem. Am. Bar Assn., Assn. Bar City N.Y. (pres. 1974-76). Office: Dept of State, 2201 C Street NW, Washington, DC 20520.

from WHO'S WHO IN AMERICA, 1980-81

Mr Vance is "someone who might bring...positive contributions and at the same time be a...useful and congenial member...he has rejoined the Yale Corporation...."

Suggested by Zeph Stewart

JOHN CUNNINGHAM WHITEHEAD

Partner, Goldman, Sachs & Co.

EDUCATIONAL BACKGROUND

B.A., Haverford College, 1943 M.B.A., Harvard University, 1947

EXECUTIVE POSITIONS

Partner, Goldman, Sachs & Co. Member and Chairman of the Board of Governors, Securities Industry Association

OTHER POSTS

Director:

American District Telegraph Corporation Crompton Co. Crompton & Knowles Corporation Dillard Department Stores Equitable Life Real Estate Trust Morton-Norwich Products Corporation Household Finance Corporation Pillsbury Co.

Board of Directors, International Rescue Committee Chairman of the Trustees, Haverford College Trustee, Pingry School

YEAR OF BIRTH 1922

ZILKHA, EZRA KHEDOURI, banker; b. Baghdad, Iraq, July 31, 1925; s. Khedouri A. and Louise (Bashi) Z.; came to U.S., 1941, naturalized, 1950; grad. Hill Sch., Pottstown, Pa., 1943; A.B., Wesleyan U., Middletown, Conn., 1947; m. Cecile Iny, Feb. 1950; children--Elias Donald, Simha Donna, Bettina Louise. Pres., Zilkha + Sons, Inc., N.Y.C., 1956- ; dir. Handy + Harman, N.Y.C., Newhall Land + Farming, Calif., Mothercare, Ltd., London, INA Corp., Phila., INA Life Ins. Co. N.Y., Blyth Eastman Dillon + Co. Inc., N.Y.C., Mothercare Stores, Inc., N.Y.C. Trustee, ICD Rehab. and Research Center, N.Y.C., French Inst., Lycée Français de N.Y., Spence Sch., N.Y.C.; trustee, chmn. investment com. Wesleyan U. Decorated chevalier Légion d'Honneur. Mem. Council Fgn. Relations. Clubs: Univ., Down Town Assn. Knickerbocker (N.Y.C.); Meadow (Southampton, N.Y.); Brook's (London); Travellers, Polo (Paris). Office: 30 Rockefeller Plaza, New York, NY 10020.

from WHO'S WHO IN AMERICA, 1980-81

Suggested by Frank Taplin