

THE INSTITUTE FOR ADVANCED STUDY

Minutes

Meeting of the Nominating Committee

April 25, 1980

Present: Messrs. Taplin (Acting Chairman) and Byrom. Also,
Messrs. Dilworth, Petersen and Woolf. Also,
Mr Hunt (Secretary).

Absent: Mr Opel.

Presiding Officer: Mr Taplin opened the meeting at 2:00 p.m.

Minutes: The Minutes of the meeting of the Nominating Committee
which was held at the Institute on October 26, 1979,
were approved.

The Acting Chairman then called on Dr Woolf to review
present vacancies on the Board and possible candidates
for Board membership.

Dr Woolf reported on his conversations with Mr Tore
Browaldh in connection with the invitation to Mr Browaldh
to join the Board, and he distributed to the Committee
Mr Browaldh's letter of regret. He then noted that,
with respect to the class of 1980, Norton Simon was
eligible for election as a Trustee Emeritus and that

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Michael V. Forrestal had indicated his willingness to continue to serve as a member of the Board.

After discussion, it was agreed that there would be no nomination of a replacement for Mr Simon until the October 1980 meeting of the Board, at which time the Committee would select a candidate for consideration by the Board. It was further agreed that Mr James Burke would be given priority consideration for election to the Board at the forthcoming meeting in October. The Committee agreed to propose Mr Forrestal for election to the class of 1982, as part of an effort to balance the size of the existing classes, and to propose the election of Mr Simon as Trustee Emeritus.

There was further discussion in connection with the size of the Board, and it was agreed that an increase from the present limit of 20 to not more than 25 would be proposed to the Board in October. Dr Woolf recalled the earlier agreement to elect non-Americans to the Board and indicated that he would like to include Mr Toni Schmücker of Germany among the foreign candidates. Mr Byrom recommended Mr Yoshizo Ikeda of Mitsui as an additional Japanese candidate.

Mr Petersen announced that it was his intention to resign the chairmanship of the Board at the April, 1981, meeting of the Board. The Committee agreed unanimously to propose Mr Dilworth to succeed Mr Petersen as Chairman, the necessary action to take place at the April, 1981, Board meeting. On that occasion a Vice Chairman will also be chosen to succeed Mr Dilworth in his present capacity as Vice Chairman of the Board and President of the Corporation.

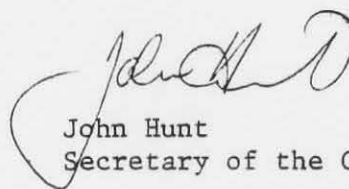
The Committee agreed to nominate the present Corporate Officers for re-election by the Members of the Corporation.

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There being no further business, the meeting was
adjourned at 3:00 p.m.

A handwritten signature in dark ink, appearing to read "John Hunt", is written over the typed name.

John Hunt
Secretary of the Corporation

Tore Browaldh

VICE CHAIRMAN

CHAIRMAN INTERNATIONAL ADVISORY COMMITTEE
SVENSKA HANDELSBANKEN

S-103 28 STOCKHOLM, SWEDEN

IB

1980-03-24

Mr Harry Woolf
Director
Institute for Advanced Study

PRINCETON
New Jersey 08540
USA

Dear Harry,

On March 19, the Board of Directors dealt with my question, whether I could accept your offer to become one of the trustees of your prestigious Institute. This item had previously been discussed by the small Executive Committee - and with a negative result.

The Board, while recognizing the immense importance of your Institute and the extremely flattering offer, that I had got, could not approve of my accepting. They said that if I could leave one or two other Boards, they would have no objection.

As you can well understand, it is difficult for me to leave one of the seven Chairmanships I have at present on different industrial Boards in Sweden. Which means that I have to say no.

This has been a real purgatorium for me. I have been so tempted because I am interested and stimulated by exactly the kind of work, that your Institute does. And to be on the same Board as you, Howard Petersen and John Opel would have been "heaven", to quote my youngest boy.

I do hope, however, that our contacts can continue. I will never forget the luncheon with John Opel or the visit to your

office. When I returned to Sweden, I started to re-read my books on Astronomy and Physics! So at least you have a convert.

With best personal regards,

Sincerely yours,



2 May 1980

Mr John R. Opel
President
IBM Corporation
Old Orchard Road
Armonk, New York 10504

Dear John:

I enclose a copy of the Minutes of the April 25 meeting of the Nominating Committee.

During the following day's Trustee actions, Norton Simon was elected Trustee Emeritus, Mike Forrestal was elected to the class of 1982, and our present Corporate Officers were re-elected for another year. In that connection, as you will note from the Minutes, Howard Petersen has announced his intention of resigning from the chairmanship of the Board at next April's meeting and Dick Dilworth has agreed to replace him if that is the pleasure of the Board.

I will be contacting you later with regard to James Burke as a candidate for the vacancy created by Norton Simon's change of status. We will also want to discuss the proposed increase of the Board from 20 to 25 members.

Meantime, thank you very much for your kind response to my earlier letter about a possible IBM-Kurt Gödel Chair at the Institute. I will be contacting Tom Horton, as you suggested.

With best regards, I am

Cordially yours,

Harry Woolf

JH

THE INSTITUTE FOR ADVANCED STUDY

Nominating Committee

Friday, April 25, 1980

2:00 - 3:00 p.m.

West Building - Second Floor Seminar Room

AGENDA

1. Minutes of the October 26, 1979, meeting
2. Board vacancies and review of candidates
3. Size of Board of Trustees
4. Nomination of Officers of the Corporation
5. Recommendations for action by the Corporation
6. Other business

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

Telephone-609-924-4400

THE DIRECTOR

9 April 1980

Mr John R. Opel
President
IBM Corporation
Old Orchard Road
Armonk, New York 10504


Dear John:

For your information, I enclose a copy of the agenda of the forthcoming meeting of the Nominating Committee. Norton Simon is seventy years old and will be going off the Board; we propose to name him Trustee Emeritus. Michael Forrestal is up for re-election; I have spoken to him and he is now deciding whether to serve another term. Thus we are sure to have one vacancy, and perhaps two. Accordingly, we will review the names of current candidates so as to begin the process of selecting nominees for presentation to the Board in October. We will also begin discussions on the advisability of increasing the size of the Board. I believe that this would be a desirable step in light of our need for soliciting international representation at the Board level.

I'm sorry that you can't join us on this occasion, but I will keep in touch about any developments of interest.

With best regards, I am

Cordially yours,


Harry Woolf

Tore Browaldh
VICE CHAIRMAN
CHAIRMAN INTERNATIONAL ADVISORY COMMITTEE
SVENSKA HANDELSBANKEN

S-103 28 STOCKHOLM, SWEDEN

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1980-03-24

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office. When I returned to Sweden, I started to re-read my books on Astronomy and Physics! So at least you have a convert.

With best personal regards,

Sincerely yours,

Tore

THE INSTITUTE FOR ADVANCED STUDY

April 25, 1980

RESOLUTION

Whereas Norton Simon's term as Trustee expires on April 26, 1980, and whereas he has arrived at the age of seventy years, the Nominating Committee, in accordance with Article III of the Bylaws, recommends to the Members of the Corporation that Norton Simon be elected Trustee Emeritus.

From Article III of the Bylaws:

Sec. 2. The Trustees shall be Members of the Corporation and shall be elected at the annual meeting. At the first annual meeting fifteen Trustees shall be elected. After election the Trustees elected shall be divided by lot into five classes of three each, to serve respectively for the periods of one, two, three, four and five years. All subsequent terms shall be for five years, three Trustees being elected each year. Upon the expiration of his term, if he has then arrived at the age of 70 years, the Trustee shall retire and immediately be eligible for election as an Honorary Trustee or Trustee Emeritus.

Sec. 3. Honorary Trustees or Trustees Emeriti may be elected at the annual meeting of the Corporation for the terms of their respective lives. They may meet with the Board, participate in its deliberations, and serve on committees of the Board, but shall not vote.