

1930-1939

EARLE, E. M.

Biographical

FLEXNER, A.

Personal and official correspondence (mostly Flexner's)
showing Flexner's support by constant letters, books, cheer, etc.

Earle papers, Vertical

1938

12/18

✓EARLE, E. M.

Biographical

FLEXNER, A.

FLEXNER, BEN

Wire Abraham Flexner to Earle at Johns Hopkins Hospital
on receiving news Earle has longer invalidism in store:

"Ben and I will see this thing thru."

Earlepapers (Vertical)

1931

8/11

GENERAL

Corporation

FLEXNER, A.

Biographical

✓ EARLE, E. W.

Flexner to Mrs. Earle, August 11, 1931, at Cheyenne Mountain, Colorado Springs, Colorado.

Sends a confidential draft to Ed of a report that he shall make in October. He asks Mrs. Earle to read it aloud to Ed, and if the doctor permits, discuss it, sending suggestions.

The suggestions are duly sent, approving smallness of plant and personnel, and simplicity and isolation.

With respect to "cooperative" administration, "what does that mean? If it means merely representation of the Faculty on the Board of Trustees, we think that is fine and important; but if cooperative administration implies any large measure of participation by the Faculty in matters of business or even of departmental routine, we are suspicious of its success." [Here an allusion was made to Mrs. Earle's experience in the New School for Social Research in 1920]

which made her realize that scholars just can't cooperate in this sort of detail. Robinson believed that there should be little or no administration and that the entire group of scholars could carry on things very simply. ~~Khaze~~ The result was that a few conscientious, hard-working souls were swamped, and their important work suffered, and the rest did nothing. The result was dissatisfaction and inefficiency all around.

"Ed believes that any considerable measure of administrative responsibility has a demoralizing effect on real scholarship, even such duties as generally devolve upon the chairman of a department in the ordinary university, the formal routine of departmental meetings, etc. He believes that what departmental business has to be done should be simplified as much as possible and can and should be conducted at informal luncheon discussions, providing always that the Institute maintains its primary ideal of limited numbers and simplicity of purpose].

"'Faculty government' would seem to us futile and ineffective... scholars should be let alone as much as possible...the ablest of them do not want to be bothered with self government...They would much

prefer to be relieved of all administrative duties, provided the head remain always a cultivated, understanding person who will assume the burdens of government."

They regard the experimental attitude as very important. They are hideously ignorant about mathematics. Ed has only one query. "Isn't mathematics being well done in its non-philosophical aspects, in some of the best technical schools in this country (specifically California Institute of Technology). This is frankly a query."

The letter closes with the hope that Earle can talk with Flexner soon about all of this in which he is very much interested.

In general, they think the plans so far excellent and that the goals you know definitely, such as simplicity and smallness, are of the greatest importance.

D File, Earle, Edward M., 1931-35

1931

9/15

GENERAL

Corporation

FLEXNER, A.

Biographical

✓ EARLE, E. H.

Flexner to Mrs. Earle, September 15, 1931.

"Many thanks for the extremely helpful comments...I have had an extraordinary amount of absolutely inconsistent advice. My own inclinations are naturally with you and Ed, but some distinguished scholars have urged me to formulate a code regulating the relations between trustees, director, professors, etc. I cannot help reflecting that any code that I formulate now would probably be a terrible obstacle a few years hence and that no code will restrain an unprincipled man, who is out of sympathy with the objects for which this institution exists."

D File, Earle, Edward H., 1931-35

1932

1/4

✓ EARLE, E. M.

Biographical

FLEXNER, A.

Flexner to Veblen, January 4, 1932.

"I plan at present to leave New York January 15th, stopping at Colorado Springs to visit a young Barnard Professor who is there recovering from tuberculosis. I shall be at Pasadena shortly after the 20th and shall communicate with you quite promptly."

V-5 File

1933-1934

✓EARLE, E. M.

Biographical

FLEXNER, ~~xx~~ BEN

Correspondence reveals Earle as a close friend of Ben's
as well as of Abraham Flexner's

D File, Earle, Edward M., 1931-35

1933

10/12

GENERAL

Corporation

FLEXNER, A.

Biographical

~~EARLE~~, E. E.

Flexner to Earle, October 12, 1933.

The

~~Meeting~~ meeting of the Board of Trustees on October 9, 1933, was one "at which for the first time the subject of the School of Economics and History was discussed. Walter Stewart was present, and I previously had asked him to think the thing over and give us his views. They coincided with the views which have been gradually maturing in my own mind, namely, that we cannot begin in economics and history with a group of seasoned and distinguished persons as we have begun in mathematics...but that we shall have to take younger men and give them opportunity to show what is in them. So far I had gone on my own thinking. Stewart went further. He made the point, that, inasmuch as economists have almost all published things, they have committed themselves to one form or another of economic thinking, whereas the economic world in which we are now living should be re-examined and not particularly from an economic point of view but from an historic point of view. He was strongly

in favor, therefore, of starting off in the field of history with younger men, who would find themselves able to delve into the economic aspects of historical study. He is reading your book on The Baghdad Railway and likes it very much. Miss Sabin and I both spoke of you as having known you from our own personal experience and as having been recommended to us by Professor Beard. I thought you would be interested to know that things are moving and that your name has actually been mentioned to the Board in connection with the next school which we shall organize within a reasonable period of time - no hurry.

D File, Earle, Edward M., 1931-35

1934

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MITRANY

Biographical

✓ EARLE, E. M.

PLEXNER, A.

Report on study of politics (Mitrany's ?)

(Sent by Flexner to Earle?)

Report is filed in the Chronological File under 1934.

Earle papers (Vertical)

1934

April - June

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

GENERAL

Public Relations

✓ EARLE, E. M.

Biographical

EARLE, MRS. E. M.

Newspaper clippings.

to

Attached/this memo and filed in Chronological file under
1934, April - June.

Earle papers - Vertical

1934

April - June

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

GENERAL

Public Relations

EARLE, E. W.

Biographical

✓ EARLE, MRS. E. W.

Newspaper clippings.

to

Attached/this memo and filed in Chronological file under
1934, April - June.

Earle papers - Vertical

1934

4/2

✓ EARLE, EDWARD MEADE

Biographical

FLEXNER, A.

SABIN, FLORENCE R.

Flexner to Sabin, April 2, 1934.

Flexner asks Sabin to write Dr. Webb, Earle's physician in Colorado, to ask whether Earle's present condition and the outlook are such as would be justified "from the standpoint of the Institute" in taking any such step. "Search as I may, I have not been able to find anyone who seems to me to possess Earle's intelligence, vigor of expression, etc.

D, Sabin, Florence, R.

1934

4/23

ECONOMICS
STEWART, W.W.

SCHOOL OF ECONOMICS AND POLITICS

SCHOOL OF HUMANISTIC STUDIES

✓EARLE, EDWARD HEAD

Academic Activities
Biographical
Academic Organisation

Biographical

Dr. Flexner reported in part:

"I was authorized at the last meeting to present a nomination in the field of economics and politics. I have sought counsel on this matter in every possible direction, both in this country and abroad. It is extremely difficult to find in the field of economics persons of first-rate ability who have not already so far committed themselves in respect to contentious problems that they can hardly be expected to pursue the subject further in an unbiased, scientific spirit. Moreover, economists as a whole have, as a distinguished Oxford scholar has pointed out to me recently in a letter, operated over too wide a field. 'Our own economics school', he writes, 'is suffering from the disease of trying to do too much. Our young men all want to be specialists in enormous questions of general interest - currency problems, gold standard, etc., on which they can write letters to the Times and debate over the misstep; meanwhile the smaller questions go uninvestigated. The same thing is true of political science. I notice it in our own college, the economists always trying, as it were, to swim the Atlantic.'

"The ablest person whom I have been able to find is Professor Edward Head Earle

of Barnard College, who has not only demonstrated great ability in the historical field but who has written a really notable book on the Bagdad Railway, in which he deals with the political and economic aspects of that enterprise. Professor Earle is now recovering from an attack of tuberculosis. I shall make no recommendation to the Board regarding him at this time, but I am hoping that Dr. Sabin will see him and his physicians during the coming summer and be able to report whether or not he has completely recovered his health. Even if this is the case, it would be discreet, in the interest of the Institute, to give him an appointment for only one or two years. I may call attention to the fact that some of the most eminent persons at the Rockefeller Institute have a similar history. Dr. Sabin, who is a distinguished authority in this field, can advise us as to how we can proceed without danger of incurring any liability on this score. In my correspondence with Professor Earle and others I have been more and more convinced of the soundness of the advice which I received from Dr. Stewart, namely, to discover someone of great ability in the field of history who would switch to the economic field, which he would enter with the proper background and perspective and with an absolutely unbiased mind.

"I may say further that I have been asking myself, 'What next?' The School of Mathematics and Mathematical Physics represents an incursion into the field of science. The School of Economics and Politics represents an incursion into the field of the social sciences. That leaves the third great unoccupied territory of infinite cultural importance, namely, the humanities, in which I should include art, archaeology, and music. I am inclined to think that, whenever the means are forthcoming, I should like, before I lay down my directorship, to start with a nucleus in that field."

1934

4/23

/EARLE, EDWARD MEAD

OFFICERS

COMMITTEES

Biographical

The Corporation

Minutes, p. 7:

"After discussion, on motion, it was

"RESOLVED, That Dr. Sabin be and hereby is authorized while in Colorado Springs in the summer of 1934 to see Professor Edward Mead Earle and his physicians and to report the results of her conference and observations to the Director. It is authorized in the event that the results are favorable to offer Professor Earle a position on half pay with leave of absence for a period not to exceed two years at a salary of Five thousand Dollars (\$5,000.00) a year during his leave, beginning September 1, 1934."

Vol. I, No. 19

1934

5/3
5/28

✓EARLE, E. M.

Biographical

FLEXNER, A.

Flexner apparently secured Mrs. Earle her position at the Fine School. See letter Earle to Flexner, May 3, 1934.

Flexner to Earle, May 28, 1934.

Flexner apparently sat in on Bea's examination by the Committee or by Mrs. Forsyth. He characterizes Bea as a triumph, "restrained, wise, modest, and yet showing a quick comprehension of the kind of problem she would have to deal with."

D File, Earle, Edward M., 1931-35

1933-1945

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MITRANY, DAVID

Biographical

RUEPLER, W. W.

✓ EARLE, E. W.

In Europe 1933 (9/1) to 1935 (10/12) at I. A. S. academic years 1935-6, 1936-7, 1937-8, 1938-9; then in England during war, working with Arnold Toynbee at Chatham House for the Royal Institute of International Affairs. He wanted to come to Princeton 1942-3, but visa had expired. (He had taken out only first papers here and was classified as "enemy alien" in Great Britain. By the time Aydelotte got this straightened out (September, 1943) Mitrany had decided he couldn't come. He was below par; Ena was threatened psychologically. On 9/25/43 announcement he was working for Unilever, 5 year contract. I. A. S. gave further leave and paid its 5 per cent T. I. A. A. Worked on problems of postwar in Middle Europe.

Trustees October 19, 1945 told Mitrany to decide whether he wanted to come back to I. A. S. Executive Committee granted

leave of absence for 1 year (1/5/44) See Aydelotte to Mitraný
(10/20/45, D, Mitraný).

He is considering his chances very carefully (11/12/45).
Riefler "in effect refused all intercourse while he was over here;
and...Ed Earle on his visits spoke of his relations with Win with
undiminished bitterness." Nothing in common with his colleagues
scholastically. Tries to pass decision to Aydelotte who dodges it.

D, Mitraný

1934

3/25

GENERAL

Corporation

FLEXNER, A.

Biographical

✓ EARLE, E. M.

Earle to Flexner, March 25, 1934, apparently on a suggestion from Flexner that a mathematical economist might be the person who should start the school.

He thinks that, "without any exception of which I know, our present-day economists are not by training or experience or results likely to contribute much to the solution of the present-day world-wide confusion. Also they have sacrificed their claim to public confidence..."

A well-trained mind might capably investigate the problems of today. Economics is no fearful and wonderful mystery.

"I have confidence in the ability of a well-trained historian to branch out into other fields." He cites the case of Beard originally interested in historiography, who, when he set to work on a biography of Alexander Hamilton unearthed materials on

the Constitution "which, as you know, profoundly changed the course of historical and political research in America. [and even made a deep impression on lawyers and the law]."

He counsels not placing too much reliance upon the statistical method or with those who are afflicted with metaphysical abstraction--"a besetting sin of the professional economist." The School of Mathematics is always there for the economists to draw upon.

D File, Earle, Edward M., 1931-35

1934

June

✓ EARLE, E. M.

Biographical

B. Earle appointed to Miss Fine's School in June, 1934.
Before that: graduated from Barnard 1917, Master's at
Columbia University, 1918. Organized and supervised a two-
year academic course Miss Gibb's school in New York. Taught
economics and history there for five years. Later ~~y~~ assistant
to Dean Gildersleeve of Barnard 2 years.

Newspaper clippings from Chronological file, 1934, April - June

1934

7/10

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ EARLE, EDWARD M.

Biographical

Earle to Flexner, July 10, 1934.

After Dr. Sabin's visit: she brought me "the good news that you are now in a position to offer definitely an appointment with the Institute." Expresses joy and gratitude for Flexner's "continued loyalty and confidence; they have meant more to me, I think, than almost any other single friendship in the last eight years." He has not resigned from Barnard and Columbia which he will do as soon as his understand is firm with Flexner.

He suggests that the public announcement of his appointment by the Institute might be made on Flexner's return from his vacation, "Thus letting my friends know that I am still alive and not yet on the shelf. I know, however, your desire to ward off publicity, and I am willing to leave this entirely in your hands." He thanks Flexner for the Board's offer transmitted by Dr. Sabin to purchase books which he needs for his study which will then become a part of the Institute library.

"As for my work, I understand that eventually you will wish me to be active in the field of economics. Would you mind, however, if for the present if I went at the matter from an historical point of view--that is,

to study economic history in the history of economics. I feel something like a man who is at the mouth of Chesapeake Bay in a rowboat with instructions to explore all the headwaters."

He goes on to say that he has had rich and varied training in the field of ~~foreign relations~~ American-foreign relations, and that he thinks it might be valuable for him to direct some of his work along the line of study in American-international policy. He asks whether Hexner agrees. "All of the above sounds very long-winded, but it really carries beneath the surface a very profound appreciation of the opportunity which lies before me, and also a very deep affection for you."

A File, Earle, Edward Meade

7/22

APPOINTMENTS

Academic Personnel

BENEFITS

✓ EARLE, E. M.

Biographical

Flexner to Earle, appointment letter, July 22, 1934.

"As I recall it, the resolution ~~sixxxxx~~ read that you were appointed to a full professorship at a salary of \$10,000 a year, provided Miss Sabin made a favorable report which she has done, that you have leave of absence on half salary, beginning September 1, 1934, and that this leave can be renewed, if necessary, for a second year."

Retiring age to be 65 which can be extended by mutual consent of the professors and the trustees. Institute and professors each pay 5 per cent monthly of the salary into TIAA.

D. Earle, E. M.

1934

7/22

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓EARLE, E. M.

Biographical

Flexner to Earle. Supplementing note giving terms of appointment. Outlining the School of Economics. Need a fresh approach. Young men. "By way of self protection we shall have to get a man of first-rate intellectual ability who knows economics as one member of the group, and I have two or three such persons in mind from whom I hope we can make a choice this autumn. I hope that you can develop the historic~~x~~ side and perhaps ultimately with particular reference to certain problems that are characteristically American, as for example, the ~~at~~ disposition of our public lands and so forth." Also anxious that the group should contain one or two foreigners, because economics unlike mathematics is not the same for all countries. Political theory in European countries--he has in mind David Mitrany. In Shotwell's opinion and others the best equipped person obtainable. Well trained in Berlin and London, speaking fluently all modern languages of any importance and a real cosmopolitan.

Mit and Mitrany!

Hopes to find the economist in the fall. Is sure Earle will appreciate switch from teaching to research. Suggests study of economic theory and history to Earle but wants him to realize there is no such thing as haste in vocabulary of Institute. Especially for a couple of years Earle should put no pressure on himself intellectually because of his health.

D, Earle

1934

1c/8

MITRANY, DAVID

Biographical

✓EARLE, EDWARD MEAD

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

Dr. Flexner reported in part:

"If these two men Professor Mitraný's interest is primarily in government, national and international, and Professor Earle's in economic history. I have a list of about a dozen men in the thirties who have given great promise and who have fortunately not yet committed themselves far in dealing with the complex and controversial questions of economic theory and policy. I hope very much that by the next meeting of the Board I may be able to suggest an additional person to be added to the two whom we have already appointed. There will be no difficulty in securing cooperation on the part of the most distinguished Europeans in the field which the new school covers. I think that without exception the men, with whom I spoke, thought that the conception upon which we are proceeding is sound and important. Everything now turns upon the choice of the proper individual or individuals."

Vol. I, No. 20, Minutes, p 8.

1934

10/8

SALARIES

Academic Personnel

WITRANY, DAVID

Biographical

✓ EARLE, EDWARD MEAD

Minutes, p. 22 11:

"RESOLVED, That beginning September 1, 1934, the salary of Professor David Witran be and hereby is Ten thousand Dollars (\$10,000.00) a year without requiring him to come to America until, in the judgment of the Director, that step should be taken."

Vol. I, No. 20

1934

10/15

EARLE, E. M.

Biographical

FLEXNER, A.

FRANKFURTER, FELIX

SALARIES

Academic Personnel

Earle to Flexner, October 15, 1934.

He drafts a proposed statement as to the terms of his appointment at \$10,000 per annum effective September 1, 1934, with leave for the academic year 1934-1935 on half salary. And the appointment is to run for two years, with provision that the next academic year may also, if necessary, be spent on the same basis, with the understanding that he would be carried on the roles as a professor whether he was being compensated or not. The matter of illness is not mentioned.

In discussing the economics program he said that "many of our so-called economic laws are merely slogans," as Felix Frankfurter says. He compliments Flexner on getting Frankfurter on the Trustees Board. He states that he is thoroughly in sympathy with Frankfurter's, Flexner's and Stewart's idea that the entire subject should be approached without preconception.

1934

November

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

HINFLER, W. W.

Biographical

FLEXNER, A.

✓ EARLE, E. H.

First memo from Hiefler on I. A. S. economics program (potential) Flexner tells Earle that durable goods approach (approved by Stewart too) is in their minds not the whole but the most useful now. (Flexner to Earle, 12/3/34)

Memo is filed in the Vertical File under Economics and Politics, School of.

Earle's papers

1934

December

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

FLEXNER, A.

Biographical

✓ EARLE, E. M.

They have correspondence on whether or not to "stake all the Institute's chips on one card" in economic research, the durable goods industry. Earle thinks it is the most important single factor in the economy, and cites Veblen, Thorstein to support it. Yet he does not want to see all the eggs put in one basket. Flexner responds that he favors being more cautious also. "Frankfurter pointed out in his memorandum that the great contributions to political thought had been made by beginning the study of contemporaneous problems." The most precious thing one can do is to leave the person appointed alone and let him find out. Frankfurter also pointed out that one of the great difficulties in the way of straight economic thinking is the vogue of economic slogans--free trade, protection, sound money, etc.

D File, Earle, E. M., 1931-35

12/3

Academic Organisation

Biographical

RIFLER WINFIELD W.

STEWART, WALTER W.

Flechner to Earle, December 3, 1934.

1950年1月1日

Riefler is far from thinking that the durable goods approach is the only approach to economic phenomena. He and Walter Stewart agree that it is one which opens up in a concrete way questions of money, credit, etc. On the other hand, Riefler says if he came to the Institute, he would want to lie fallow for six months or a year, as it is quite possible that something new or even more promising would occur to him. Riefler and Stewart both think that attacking one problem may open up other vistas, witness Pasteur working on bad beer discovered modern bacteriology. Riefler's

notions are not those of the Brookings Institution, because Brookings has always had its eye open to application; therefore, it has taken a short-ranged view.

Hiefler, Stewart, and Walton Hamilton take exactly the opposite point of view, selecting a problem, but being utterly indifferent where it carries one or what happens in politics or industry in consequence of the theoretic results to which it may lead.

D File, Earle, Edward M., 1931-35

1934

12/10

✓ EARLE, E. M.

Biographical

FLEXNER, A.

Earle to Flexner, December 10, 1934. "Dear Abe,

"Every year at about this time I get out my files and read the enclosed letters and telegram. They gave me great joy four years ago, and they still do. You and Ben have been the most wonderful of friends, and what I should have done without you I don't know.

"I have been having a very trying time the past month or so. I'm really very sick right now, and I sometimes wonder--much against my will--whether I ever shall be well again. This pneumothorax has been a technical success, but it has certainly made me feel a great deal worse rather than better. Last ~~xxx~~ spring and summer I really seemed to be much better, so I hope you will not feel I have betrayed you and the Institute if all does not turn out as well as we then hoped. Of course I shall continue to do everything I can to get well, as you know, I shan't surrender.

"I write Bee very little about how I feel. There is nothing she can do either in Princeton or here. But she will be seeing me soon and will let you know her own impressions when she returns East.

"Please return the enclosed letter and telegram. I prize them highly.

"Where shall you be spending the holidays? Wherever you are, you will have my affectionate thoughts.

Always yours,

Ed"

D File, Earle, Edward M., 1931-35

1935

5/1

✓EARLE, E. M.

Biographical

TOYNBEE

Toynbee approved appointment of Ed Earle and congratulated
Flexner on it--also Einstein "unspoiled."

D, Institute Organization

1935

8/7

SCHOOL OF ECONOMICS AND POLITICS

ACademic Organization

✓ EARLE, E. M.

Biographical

RIEPLER, W. W.

MITRANY, D.

Earle to Flexner. Analyzes place in I. A. S. Mitraný better prepared than Earle in political and economic theory; Riefler is the statistician and economist. Earle's own approach must, therefore, be historical to be effective. His own inclinations are toward American foreign relations with special reference to economic factors. Tariff policy, broadly studied? Thinks for him to study historic origin and evolution of economic slogans too broad.

D, Earle, 1931-5

October - December

✓ EARLE, E. M.

Biographical

BARZUN, JACQUES (COL. U.) ✓

CLOUGH, SHEPARD B. (COL. U.)

HAYES, CARLTON (COL. U.)

WESTERMANN, WILLIAM L. (COL. U.)

Correspondence between Earle regarding a man for I.A. S.

Earle papers (Vertical)

1935

10/24

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MITRANY

Biographical

✓EARLE, E. M.

RIEFLE, W.

Mitrany to Earle at Saranac, New York.

He cautions Earle on wanting to get to work too soon. "Both Riefler and I want your help and advice, and we both mean to visit you at your convenience but we are ourselves a bit at sea as to the work we want to do; and there doesn't seem much to choose between being at sea in Princeton or in Saranac. I also suspect that you are allowing your conscience to worry you because you are not on the job, but you know that Dr. Flexner does not hustle any of us; it might comfort you to know that he offered me to stay on in England for the time being, where my wife is ill, and if I did not make use of his generous offer it was simply because, apart from sentimental comfort, my presence could contribute nothing to the treatment which my wife is undergoing. So I hope you will put everything into the one job of getting your health back, and in the

meantime not worry about other things...

"you know how hospitable people are here, and so far there has been everyday some dinner or lunch or tea party, which is more than I can usually digest - in more than one sense. But for the sake of the Institute I am being very good and polite, though I should soon break out in a rash if it lasts much longer. Most of it is sheer waste. There are enough people in the Institute and around it to fill one's life and leisure pleasantly and instructively, without running around in wider circles... At present we at the Institute are a bit like a zoo, being shown off to provide a little thrill for the tame Princeton group of faculty ladies. But it won't last long and we shall survive...

"...we have plenty of time to spare, as we have not yet embarked upon any definite work. So I hope you will make use of me - and I am sure that Riefler would make the same offer - for anything we might be able to do in connection with your reading etc."

He makes the most complimentary remarks to Mrs. Earle and her activities and particularly her care in letting him blow off steam at her home.

E, Institute Pre-1942 General Correspondence

1935

11/18
12/3
12/5

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

/EARLE, E. M.

Biographical

RIEFLER

FLEXNER

Earle to Flexner. Liked Riefler. He has seen Riefler who came to Saranac. Riefler thinks he should put out some Near East material he has. The three are not yet ready for a coordinated approach.

Asks Flexner for assistance in translating and digesting documents etc. and for books. He and Riefler evidently decided that his ultimate field will be international affairs, emphasizing American foreign relations.

Flexner to Earle, December 5. O. K. but be careful of health.

Books and assistants O. K.
D, Earle

1935

12/3

PLEXNER, A.

Biographical

✓ EARLE, E. M.

MITRANY,

~~XXXXXXXXXXXX~~ Flexner to Earle, December 3, 1935.

He thinks that Mitrany is one-sided: that he does not know American History, of the American people, or their ways of doing things. He is well versed in English history. He thinks that he, therefore, cannot be of the importance that he should in the Institute, unless and until he buckles down and does what Riefler is doing, studies his problem, and understands it well.

D File, Earle, Edward M., 1931-35

1935

12/3

MITRANY, D.

Biographical

FLEXNER, A.

✓ EARLE, E. M.

Flexner to Earle regarding Mitraný. (page 2-3)

Earle papers, (Vertical)

1936-39

FACULTY PARTICIPATION

IN ADMINISTRATION

POLICY

FLEXNER, A.

VERLEN, O.

RIEFLER, W.

MORSE, H.

GOLDMAN, H.

EINSTEIN, A.

✓EABLE, E. M.

Academic Personnel

Administration

Biographical

Excerpts from File V-1, IAS Faculty Minutes 1933-1950

See FACULTY PARTICIPATION - Academic Personnel

Verbal File "P"

1936

✓ EARLE, EDWARD M.

Biographical

Earle was at Saranac Lake from January 1, 1936, and probably before. Finally gets out and goes to New York. The Institute increases his salary to \$10,000 effective July 1, 1936. He had to go back to the woods to Saranac Lake again, but would be available for work in the fall of 1936.

D, Earle, Edward M., 1936-1939

1936

2/6

MEMBERS

Academic Personnel

FLEXNER, A.

Biographical

✓ EARLE, H. H.

Earle to Flexner, / February 6, 1936.

"Westermann writes me as follows: "E. A. Lowe is absolutely an ace as a Latinist, an American, I think, who has been at Oxford since his young manhood. Herafeld could not be improved upon in the field of Middle Eastern art. I am sorry I do not know Campbell the young archaeologist. I must say that Flexner has shown admirable judgment in his selections thus far among the men known to me." Then, humorously, he says it is a joy to find you making selections in the field of archaeology without choosing Tenney Frank of the Hopkins."

D. Earle, Edward H., 194 1936-1939

1936

2/8

SCHOOL OF HUMANISTIC STUDIES

Academic Organisation

CAMPBELL

Biographical

✓ EARLE, E. M.

FLEXNER, A.

Flexner to Earle, February 8, 1936.

"I am delighted with Westermann's opinion of the recent appointees. Campbell is - so Morey says - the best of the young archaeologists in America, and I am banking on his judgment for I have never seen Campbell myself." (It is it in apparent he has not discussed Campbell with Meritt or Sam Goldman)?

D, Earle, Edward M., 1936-1939

1936

FOUNDERS

Corporation

FLEXNER, A.

Biographical

✓ EARLE, E. W.

For some of Flexner's rarest and most loving letters to Earle ill at Saranac, see the early part of this source.

Also notable is Earle to Flexner, May 16, 1936.

Earle has been down in Princeton, and has had a logical experience after great illness coming in the early spring and meeting people and feeling that he was on the road to recovery.

"One of my most rare experiences was meeting Mr. Bamberger and Mrs. Fuld. They are sweet people of a type one rarely meets in this noisy, self-assertive world. I went to South Orange feeling, in a sense, that I had to justify the confidence of the Institute in me. I found, on the contrary, that with a charming modesty Mr. Bamberger and Mrs. Fuld were trying to show that they were not very important but that you and the faculty really were. Their profound respect for scholarship is impressive in a world which places no too great emphasis upon it.

You have a pleasant surprise. You are a very important

1936

"Do have a pleasant summer. You are a very important person in the world for those of us who love you for yourself, and you are also an important person for the future of the Institute."

D File, Earle, Edward M., 1936-39

1936

5/16

/EARLE, E. M.

Biographical

See about Earle's expression of hope for a new life with his family after all the privation and separation and hopelessness of his case.

D, Earle, Edward M., 1936-1939

1936

5/16

~~EARLE~~

~~KARLE~~, EDWARD M.

Biographical

MITRANY, DAVID

FLEXNER, A.

Earle to Flexner--Mitrany's idea about Balkans and South
may not be sound, but he's putting his teeth into something.
I'll talk with you about it in the autumn.

D, Earle, 1936-9

5/23
5/26
5/28

MITRANY, DAVID

Biographical

✓ EARLE, E. M.

FLEXNER, A.

Flexner to Earle, May 23, 1936.

"Late/ yesterday afternoon Einstein came to the Inn to talk with me about a matter. Speaking of the Institute he said, 'How fortunate you have been; you have a great array of scholars and everyone of them is a perfect gentleman and perfectly happy.' That is the line that Brother Mitrany is going to have to toe, for, while I live, the harmony and dignity of the Institute are not going to be impaired. Now you see how I expect you and Beatrice to behave also. No Butler-Beard business, eh?... 'Evil communications corrupt good manners.'"

Flexner to Earle, May 28, 1936.

"[The Founders] spoke of the visit which you and Beatrice had paid to them and the charming letter which you had written them. You have 'sold yourself' completely to them, if I may be permitted to use an awful Americanism. Mitrany is to visit them Sunday. I don't feel quite so certain that he will be equally successful. I have not seen him since he returned from the South, but I imagine I shall see him before he sails. I wish nothing more than that I may feel that the nightmare of last year has been dispelled forever."

D, Earle, Edward M., 1936-1939

1936

6/6

MITRANY, DAVID

Biographical

PLEXNER, A.

/ EARLE, E. M.

Flexner to Earle, June 6, 1936.

He has seen Mitrany. He doesn't know whether Mitrany's theory that the south in the United States is like the Balkans will work out or not, but a good part of their awkwardness has disappeared since Flexner got Mitrany to talk about what was eating him. In the first place, he thinks the thing that is eating him is that his wife is ill, and he is not satisfied with the medical treatment, but he does say to Mitrany, and he quotes it to Earle, Mitrany and Ed Earle "are the only persons in the Institute who ~~xxxxx~~ were my warm personal friends before the Institute was started."

Flexner agrees to let by-gones be by-gones, forget the last two years. This in conversation to Mitrany which he recounts to Earle.

"Let's forget the Frankfurter episode and Laski's
rehashing it to you. They, in my judgment, are responsible
for all your difficulties."

D, Earle, Edward M., 1936-1939

1936
1938

6/6
1/4

FLEXNER, A.

Biographical

MITRANY, D.

✓ EARLE, E. M.

Flexner to Earle, June 6, 1936.

A long letter describing a farewell visit from "our mutual friend," Mitrany. Flexner got him to discuss what his gripes were toward Flexner.

(1) Early in his connection with the Institute, Mitrany recommended that Ginzberg of the London School be invited to lecture at Princeton. The proposition was turned down. As Flexner remembers by his saying that there wasn't anybody to lecture to. That wasn't the way the Institute was functioning, at least as far as the experience of the School of Mathematics was concerned at that time.

(2) Mitrany: "I had a feeling that you regard me as inferior." Flexner gave him a little lesson in psychology. Everybody feels inferior to somebody. However, Flexner went on as flex

fellows, "You and Ed Earle are the only persons in the Institute who were my warm friends personal friends before the Institute was started. Earle and I have been closer in friendship and happier with one another since the Institute was started, whereas you and I have drifted apart. Now maybe the fault instead of being mine is yours, though if it is mine and you can put your finger on it all you have to do is tell me and I will treat you precisely as I treated [somebody else who got a feeling of inferiority]."

(3) Mitrany complained that Flexner never came to consult with him, and Flexner says ~~that he never came to consult with him~~ as a matter of fact that he never goes to consult with anybody.

Finally he convinced Mitrany that he was right.

To Earle: "I am writing you this in great confidence because knowledge of it may help you next year, and I shall keep a copy to show to him in the autumn. I hope sincerely that we will never hear of it again and that if Frankfurter or Laski tries to undermine his confidence he will have sense enough to show them up."

D-File, Earle, Edward M., 1936-39

Those letters begin in this file in February, 1936, and continue through; although Earle appeared for the spring session in 1938.

Flexner to Earle, January 4, 1938.

They had had a conversation and Flexner writes after reviewing the conversation in his mind.

(1) He advises Earle to "demonstrate that you are, as I know you are and as you know you are, a well man, so that all rumor and talk about your previous disability will forever disappear... not the slightest psychosis of illness... maintaining the same sort of outward appearance, as far as the world is concerned, as is maintained by your associates. One unbroken, normal year of that kind will dispose of whatsoever remains of concern for you, for I am not concerned and I do not believe there is the slightest ground for concern as to your physical welfare. We cannot advertise it, but we can replace it."

"It was really a great pleasure to have a candid talk with you yesterday, and there is, as you know, absolutely no reason why

anyone in the Institute should not cultivate the same sort of relationship with me. I shall no more interfere with one school than I have interfered with the mathematicians. I have, I believe, absolutely lived up to the ideal with which we started, namely, that the schools should be as nearly as possible 'autonomous' - see Bulletin 2, page 3. Now let us see whether the faculty can live up to its part, which is stated on the same page in the same bulletin.

D File, Earle, Edward M., 1936-39

1937-1938

✓ EARLE, E.M.

Biographical

FLEXNER, A.

Earle has a relapse, and, as a matter of fact, does not
come to the Institute until the fall semester of the
academic year 1937-1938.

D, Earle, Edward M., 1936-1939

1937
1938

12/30
1/4
1/26

FLEXNER, A.

Biographical

✓EARLE, E. M.

MITRANY

POLICIES

Administration

Earle starts making plans vigorously which he writes to Flexner in a letter dated December 30, 1937; to bring Langer from Harvard, Bailey from Stanford, Sprout from the Political Science Department at Princeton, etc. Also he is publishing an article in The Political Science Quarterly in March ~~by Earle~~, the substance of which he had sent to Flexner originally as a typewritten memo and which will appear under the name, American Military Policy and National Security.

Flexner's letter to Earle of January 4, 1938, indicates there was some kind of an upset when they met on the afternoon of January 3 and had a long discussion. First Flexner undertakes to tell ~~him~~ Earle that it is not his place to invite scholars from other universities directly; that

Flexner is very careful of protocol in this matter, and must be informed so that he may make the appropriate approach to the President of the university.

He deprecates the talk which Earle had with Crane of the Social Science Research Council about a crisis, and points out delicately that Earle is a scholar and not a journalist. Invites Earle to sit down with him and discuss what they can do. "We have no responsibility for action, but we have enormous responsibility for ascertaining facts and seeing to it that they are made available."

"I think the considerations which I have mentioned above ought to govern the form and spirit in which your article is re-written for the Political Science Quarterly." You should be a scholar - not ~~haxk~~ an advocate.

Flexner goes on to reassert his faith in autonomous schools. "Now let us see whether the faculty can live up to its part, which is stated on the same page in the same bulletin [page 3, Bulletin 2]. This little excitement in

reference to Mitrany may have served a good purpose of it banishes once and for all the thought of any fundamental changes for the next twenty-five years. Meanwhile, if the Institute fails it will not fail because of the Board of Trustees; it will fail because the men chosen to be professors have not been equal to their opportunities, for they have their fate in their own hands in your department and in the humanistic department, as they have in the mathematical department."

Earle, January 26, 1938, sends to Dear Abe the copy of his recast article for the Political Science Quarterly. His letter of transmittal is exceedingly formal.

D, Earle, Edward M, 1936-1939

1938

February (?)

ROCKWELLER

Foundations

✓ EARLE, E. M.

Biographical

FOUNDERS

Corporation

PIEXNER

Biographical

Mrs. Earle is traveling with Earle at his own expense.
The Foundation had been asked and had refused.

D. L. Bamberger

1938

2/7

FOUNDERS

Corporation

✓ EARLE, E. M.

Biographical

FLEXNER, A.

Flexner has sent Earle traveling to meet his fellow-workers, Mrs. Earle is traveling with him which will be good for Earle.

D, Bamberger, Louis, 1937-1944

1938

2/9

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

~~XXXXXXXXXX~~ GIFTS
~~FLEXNER, A.~~

~~XXXXXXXXXX~~ Finance

✓ EARLE, E. M.

Biographical

Flexner to Earle, February 9, 1938.

He has had a discouraging letter from Sydnor Walker this morning who has talked with Crane about the possibility of aiding Earle in making the European trip to renew his sources and contacts. Flexner thinks without the Crane's aid, the Institute won't be able to finance the European trip unaided, "unless--and I think this is more than a possibility--we receive additional endowment or support. That is a matter at which I have been working since you left, and though I have not succeeded in bringing it about as yet, and did not really expect to succeed so promptly, I am still very hopeful."

Meanwhile Earle and Beatrice are on a trip to the west coast.

D, Earle, Edward M., 1936-1939

1938

2/28

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓EARLE, E. M.

Biographical

MITRANY

FLEXNER

Earle has gone to the west coast, has visited Stanford, and Pasadena. He has written Flexner frequently.

Flexner writes Earle, February 28, 1938, and advises him and says he is also advising Mitrany to attack the international problem on the economics side. It is the key to the whole international business aside, of course, from bluster. "Moreover, if you and Mitrany can interest yourselves in the economic aspect of your problems you will, in my judgment, not only be on the right track, but you will make a unit of the School of Economics and Politics, such as it will not be if there are three tangents. On the other hand, I do not want to dictate to you or to anybody what he shall do..."

"I have the same feeling that economics will for the next fifty or one hundred years furnish the pattern and that political theory and statecraft will either enter into that pattern or shrivel up."

D, Earle, Edward M., 1936-1939

1938

4/22

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

CARNEGIE CORPORATION

Foundations

✓ EARLE, E. M.

Biographical

Flexner to Keppel.

Acknowledging Keppel's offer made to Earle in a meeting of \$750 for trip to Europe and if IAS will split with Carnegie Corporation difference in cost for a reasonably comfortable trip. Flexner responds happily and praises Earle to Keppel. They split--\$375 from each.

D, Carnegie Corporation, 1932-39

1938

7/6
✓7

CAL TECH

Relations WCAI

HUNTINGTON LIBRARY

FLEXNER, A.

Biographical

✓ EARLE, E. W.

Earle writes to Flexner ~~fr~~ from Europe asking if Flexner would mind if he accepts for the fall ten weeks invitation to at Pasadena under the joint auspices of the Huntg Huntington Library and the California Institute of Technology. He suggests the Library would furnish him adequate opportunity for work in some special phase of American history. Cal Tech would pay a small honorarium to defray his expenses.

The invitation is a great honor. The following historians have been similarly invited: Beard, Becker, Hollwain, Turner, Hsg Nevins, Guedalia. It is a mark of distinction.

Flexner cables assent, July 7, 1938.
D. Earle, Edward W., 1936-1939

1938

8/23

✓EARLE, E. M.

Biographical

FARRAND, MAX

FLEXNER, A.

this memo and filed in
Original of letter attached to/Chronological file, is in
the file of D, Earle, 1936-1939. The letter attached to
this memo is a copy of the original. It has to do with
Earle's going to the Huntington Library.

D, Earle, 1936-1939

1938

8/27

✓ EARLE, E. M.

Biographical

~~XX~~ FARRAND, MAX

FLEXNER, A.

Flexner to Max Farrand, Director of Research,
Huntington Library, Pasadena, August 27, 1938.

(Earle has evidently been in Pasadena for the summer).
"I thoroughly understand your attitude regarding Earle's
work, and I am not surprised. He is a first-rate person who
for ten years has been out of practice and needs now to
settle down and to devote himself to the severest kind of
intellectual effort. That will, I think, remedy the defect
which you note and of which I have had slight and occasional
indications, but I have not been disturbed because I have
enormous confidence in Earle's great abilities / and in his
high standrads."

In this correspondence, Flexner has counselled Earle
never to admit that he doubts his physical capacity to carry
on. When he writes to Farrand, Flexner is very careful to

*In spring
no income
them to*

indicate complete confidence in Earle's ability to get along physically. Incidentally, these letters show that Earle did not go to Cal Tech and Huntington in the summer, but that it was planned he would go in the winter or fall session. He was, however, ill and could not go.

*Earle apparently was not at Huntington in late 7/6/38.
No - see 10/18/39 - it was for fall 1939.*

D, Earle, Edward M., 1936-1939

1938

10/20

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

✓ EARLE, E. M.

Biographical

FLEXNER, A.

Flexner to Earle, October 20, 1938.

Keppel does not want a report on your work. I do not care for a report either, but last night I thought over our conversation, and I would like to have a report from you as to what you think the historical development of the Institute's work should be in your hands. Just such a memorandum as I have had in succession from Veblen, Panofsky, and Win.

N. A. Y. mitch

D, Earle, Edward M., 1936-1939

11/23

LIBRARY

Facilities

✓ EARLE, E. M.

Biographical

FLEXNER, ABRAHAM

A letter from Earle to Mr. Lawrence Heyl, Acting Librarian,
Princeton University.

"My dear Mr. Heyl: Dr. Flexner tells me that he showed you a
letter which I wrote him some time ago about reference books for the
Institute.

"I am disturbed that you may have considered my letter in some
way a reflection upon the University Library and I hasten to assure you
that such is not the case. All of us here are grateful for the many
courtesies which you extend to us. Our relations with you and your
staff have always been most cordial as you know. The only reason for my
letter to Dr. Flexner was to impress upon him the desirability of building
up a small reference library of our own so that we could relieve the burdens
of the University Library in this respect and also save a good deal of
our own time spent in unnecessary note-taking.

"I am sure you will understand that I had no other motive than this."
E File Institute--Pre-1942 - General Correspondence.

1939

January - June

HOUSING

Facilities

PLEXNER, A.

Biographical

✓ EARLE, E. M.

What action did Flexner take which was adverse to building of duplex houses by Earle, Lowe, Herzfeld and Goldman with I. A. S. financial assistance? Aydelotte took up matter in June, 1940.

Earle papers, D, Housing

1939
SCHOOL OF ECONOMICS AND POLITICS

HERZ

/EARLE, E. E.

1/23
Academic Organization

Biographical

At the time Earle was working with Flexner to secure funds for Bailey, Vagts and Flexner on suggestion of Professor Whittton of Princeton University asked Dr. Hans Herz to come as a member School of Economics and Politics and raised money from outside to finance him. (Was this was what steamed Earle up?)

Trustees' Minutes, 1/23/39, p. 7

1939

4/1

FACULTY PARTICIPATION

Academic Personnel

POLICY

Administration

FLEXNER, A.

Biographical

VERLEN, O.

RIEFLER, W.

MORSE, H.

GOLDMAN, H.

EINSTEIN, A.

/EARLE, E. M.

Letter from Prof. Morse to Prof. ~~Earle~~ Meritt. File V-2

See FACULTY PARTICIPATION - Academic Personnel

1939

June - September

PLEXNER, A.

Biographical

/EARLE, E. M.

MAASS, HERBERT H.

See correspondence between Earle and Maass (for use of
Leidesdorf and later on one other Trustee) regarding ousting
Flexner.

Earle papers (Vertical)

1939

6/9

PRINCETON UNIVERSITY

Relations WOAI

✓ EARLE, E. M.

Biographical

FLEXNER, A.

Earle's bill of particulars against and to Flexner in two letters.

Earle's reference to I. A. S. Faculty.

Discontent with relations with Princeton University.

Vertical File Earle-1

1939

6/18

PARTICIPATION IN ADMINISTRATION

Academic Personnel

/EARLE, E. M.

Biographical

MAASS, HERBERT H.

Earle to Maass.

Not faculty proposals, but Earle's:

- (1) Faculty participation in choice of a Director.
- (2) Retirement age for Director and faculty members.
- (3) Faculty participation in choice of professors.
- (4) Faculty Trustee to represent Faculty on Board.

Earle papers

1939
FACULTY PARTICIPATION

POLICY

BOARD OF TRUSTEES

FLEXNER, A.

VERLEN, O.

RIEFLER, W.

MORSE, M.

GOLDMAN, H.

EINSTEIN, A.

✓ EARLE, E. M.

MAASS, H.

AYDELOTTE, F.

Academic Personnel

Administration
Corporation
~~Biographical~~

Biographical

A letter from EME with administrative suggestions for IAS

See FACULTY PARTICIPATION - Academic Personnel

1939

6/18

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ EARLE, E. M.

Biographical

EINSTEIN, A.

VEBLEN, O.

RIEFLER, W.

STEWART, W.W.

Earle's letter to Maass and Leidesdorf on ~~xxxxxxxxxxxx~~
administrative matters in which faculty is interested; choice
of new Director, new appointments, Faculty, Trustee
representatives and comments thereon, budget.

Vertical File, Earle-1

1939

8/9

VEBLEN, O.

Biographical

EINSTEIN, A.

✓ EARLE, E. R.

Veblen to Earle saying he had suggested "a few words from Einstein might help" in getting Flexner out. This brings into question Earle's threat to Maass ~~in~~ that Einstein will resign if Flexner doesn't go.

*Also shows V's distance from any
accid with AE*

Earle papers, vertical

1939

9/6

PARTICIPATION IN ADMINISTRATION

Academic Personnel

DIRECTOR

Administration

EINSTEIN, A.

Biographical

✓ EARLE, B. M.

Einstein counsels Earle to drop demand for faculty participation in selecting Fleanner's successor.

Earle papers (Vertical)

1939

10/17
10/19

✓ EARLE, E. M.

Biographical

FLEXNER, A.

Exchange of correspondence on Flexner's resignation.

Vertical Earle-1

10/18
10/19

1939
FLEXNER, A.

Biographical

MITRANY, D.

✓ EARLE, E. M.

Earle

The last flareup which Flexner had in his illness was a strep throat in December of 1938, and Flexner made lovely excuses for him to Professor W. B. Munro of California Institute of Technology in Pasadena, California, with whom Earle had appointments. The same encouraging letters came from Flexner to Earle as before for a short period. Then there is a hiatus in the correspondence. In 1939, October 18, Earle writes to Flexner, seeking to explain his deeply involved feelings about Flexner's resignation, and on the next day, October 19, 1939, Flexner signs off the friendship. These are very tragic letters.

Hiatus = police revolt which Earle directed under V's leadership

D File, Earle, Edward M., 1936-39

1939

10/18

10/19

✓ EARLE, E. M.

Biographical

FLEXNER, A.

These copies sent to Aydelotte by Earle, October 25, 1939
with a letter from Morey (attached).

The ~~xxx~~ copies referred to are attached to this memo
and filed in the Vertical File under "E" for Earle.

Earle Papers (Vertical)

1939

10/22

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MITRANY, DAVID

Biographical

✓ EARLE, E. M.

See Mitrany to Earle about date with his reference to
spokesman for School of Mathematics.

Vertical File Earle-1

1939

11/27

PARTICIPATION IN ADMINISTRATION

AYDELOTTE, F.

RIEFLER, W. W.

WARREN

STEWART

✓ EARLE, E. W.

Academic Personnel

Biographical

x i.e. Sh's Fac Com.
Aydelotte to Stewart, November 27, 1939, asking him to consult Riefler and Warren individually or collectively as to whom they would suggest to represent the School of Economics and Politics "on this committee." x Aydelotte is sending a similar request to Earle to ask his advice and thinks it useless to try to reach Mitram. Suggests Stewart reach Riefler and Warren by phone and confer with him on it.

Since x Aydelotte is reaching the members of the School of Mathematics and the School of Humanistic Studies that week, he

wants the suggestion as promptly as possible from the
School of Economics and Politics. There is no memorandum in
the file as to who was suggested.

S-15 (SEP, Faculty Meetings)

1939

12/23

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

MISS WALKER (ROOSEVELT FOUNDATION)

Biographical

WILLIAMS, JOSEPH

✓ EARLE, E. W.

AYDELOTTE, F.

Earle to Aydelotte, December 23, 1939.

Earle had spent an afternoon at the Rockefeller Foundation to inform them on some projects in international relations to which they had been asked to contribute funds. This is a fairly frequent occurrence, he says, and may build up for us useful good-will.

"Miss Walker told me that Mr. Williams undoubtedly has in mind a fairly considerable gift to the Institute on behalf of the work in economics, not only because of his confidence in our group but because of his intimate friendship with them

and, even more, his high regard and affection for you. Miss Walker has urged Mr. Willette to make the gift, when and if, to the School of Economics and Politics as a whole because she believes this to be sound procedure and because she thinks it will be more agreeable to Mr. Fordick, who, as you know, has a deep interest in international relations as well as in the social sciences as a whole. Miss Walker suggested that it might be wise for me to pass this suggestion on to you on the ground that your wishes were very likely to be controlling. She said, quite incidentally, that a recent conference which Mr. Willette had had with our economists had left an unfavorable impression because they had indicated no willingness whatsoever to indicate any definitive work they had in mind but wished complete freedom of action and a roving commission; as she put it, they indicated that they wished to be endowed on the basis of their record.

"Mr. Willette also asked to see me and spoke of great enthusiasm of you. (sick) He asked a number of questions about the Institute and some of which I suggested he might

more appropriately ask you. I emphasized to him the lack of departmentalization in our work and intimated that the best results would be obtained from cross-fertilization of minds, hoping that he would draw from this the conclusion that our School should be considered as an integral group. No question was raised of finances to be considered by the Foundation, & of course."

He then says that Miss Walker's advice was in strictest confidence. She is a loyal friend.

"None of us would wish to jeopardize the success of the proposed negotiations; therefore, if in your judgment, it is better to concentrate on economics, by all means do so. Miss Walker thinks that the opposite might be the case, but you are the better judge. As you know, I myself am quite content to proceed as is until circumstances permit further consideration of my work."

A IAS (T)

1940-1944

GIFTS

✓ EARLE, E. M.
WORLD WAR II

Finance

Biographical
Government Relations

Throughout this file Earle is noted as sending \$100 practically every month, a contribution to the Institute for the study of military affairs.

D, Earle, Edward M., 1940-1944

1940

1/22

✓ EARLE, E.M.

Biographical

Services of Earle requested in connection with a study dealing with preparations for the peace conference.

Tr. Min. - 1/22/40 - p. 11-12

1940

1/27

SCHOOL OF ECONOMICS AND POLITICS
(AMERICAN COMMITTEE FOR
INTERNATIONAL STUDIES)

Academic Organization

GENERAL (WILLIAM C. WHITNEY FOUNDATION) Foundations
120 Broad way, New York City

✓EARLE, E. M.

Biographical

AYDELOTTE, P.

A draft for Aydelotte to adopt dated January 27, 1940 prepared by Earle, outlining a seminar which he has been conducting during the academic year 1939-1940 in American foreign relations. Has included two or three of the most distinguished young scholars in the United States. Has considered in weekly formal meetings and in daily constant personal consultations the basic factors which enter into the formulation of American foreign policy. List of participants is in the file also. The deliberations hopefully will be made available in a volume by Harold and Margaret Sprout to be issued by the Princeton University Press. They ask \$1200 a year from the Whitney Foundation for 2 years. No evidence as to whether the application was presented or not.

D, Earle, E. M., 1940-44

1940

2/5
2/6

ROCKEFELLER

Foundations

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ EARLE, E. M.

Biographical

AYDELOTTE, F.

Earle to Aydelotte, February 5, 1940.

"This is to remind you that we have to make our peace with Keppel about my taking on the work of the American Committee for International Studies, in addition to the study in American Military Policy."

Aydelotte to Earle, February 6, 1940.

~~XXXXXXXXXXXXXXXXXXXX~~ I shall see you before you talk to Keppel. The more I think of it the more I think that you will be able to oversee this research he has financed in your stride in addition to your other responsibilities and I doubt whether
A IAS (T) any special apologies are necessary.

1940

2/7

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

GENERAL (AMERICAN COMMITTEE FOR
INTERNATIONAL STUDIES)

Foundations

✓ EARLE, E. H.

Biographical

Earle's appointment as ~~Chairman~~ Director of Research by
the American Committee for International Studies February 6, 1940,
noted.

D, Earle, 1940-1944

1940

2/12

SLOAN FOUNDATION (GENERAL)

FOUNDATIONS

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ EARLE, E. M.

Biographical

AYDELOTTE, F.

Earle to Aydelotte.

Has he ever thought of Sloan Foundation for our work
in economics?

E. Earle.

1940

2/15

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

WHITNEY FOUNDATION (GENERAL)

Foundations

SEMINARS

Academic Procedures

✓ EARLE, E. M.

Biographical

AYDELOTTE, F.

Description of Seminar on Foreign Policy with application for \$1200 for Earle's travel in U. S. Application lost by Whitney, with drawn by Aydelotte June 17, 1940. In response Whitney Foundation suggests it might sponsor membership of Michael Straight in fall.

Letter from Aydelotte to Miss Anna T. Bogus, Secretary, The William C. Whitney Foundation, New York City, February 15, 1940, filed in the Chronological file with this memorandum.

E - I. A. S. Pre-1942 Correspondence

2/21

140
GIFTS ("BARNEY" BARUCH)

Finance

✓EARLE, E. M.

Biographical

AYDELOTTE, F.

Aydelotte to Earle, February 21, 1940.

"I am very much excited about what you say about Barney Baruch, and want to talk the matter over with you as soon as we get to Princeton.

Note no answer from Earle in the file.

A IAS (T)

1940

2/21

POLICIES

Administration

✓ EARLE, E. M.

Biographical

AYDELOTTE, F.

RUMNEY

Aydelotte to Earle, February 21, 1940.

His son, Bill, tells him they really need a man in Political Science at Trinity very badly for the present semester. Could we spare Rumney at once if they were able to make him an offer? It would be good for Rumney/ and to get definite experience in teaching in an American college, "and in that way make it easier for us to find him a place for next year...Am I right in believing that nothing important would suffer at the Institute if Rumney left on short notice?"

A IAS (T)

1940

4/9

BUILDINGS AND GROUNDS
(69 Alexander Street)

Facilities

✓ EARLE, E. M.

Biographical

Earle to Aydelotte, April 9, 1940.

Suggests using 69 Alexander Street for housing members
of the Institute, bachelors, no kitchen facilities.

D, Earle, Edward M., 1940-1944

1940

4/10

AYDELOTTE, F.

Biographical

~~EARLE~~, E. M.

Dr. John
Earle to/Kernan of New York City, April 10, 1940.

Asks Dr. Kernan to charge Earle a low fee for a bronchoscope.

Earle is young, and was making a brilliant start at Columbia when he became ill with tuberculosis and had to give up his academic work entirely. He was eventually discharged as cured, though he still has to be very careful of himself. "He has no money of his own and would hardly have been able to manage his hospital expenses had we not appointed him at the Institute a year or two before he was actually ready to begin work, granting him leave of absence on a nominal salary, which, with the money which his wife earns as a teacher, enabled them to balance the family budget."

A File, IAS (Transfer)

1940

4/12

HOUSING (FACULTY)

Facilities

✓ EARLE, E. M.

Biographical

J. Fredrick
Earle to/Larson, April 12, 1940. Larson is an architect.

Thanks him on behalf of his colleagues, Aydelotte,^{and} Veblen,
for the work which he has done and his voluntary assumption
of responsibility for the failure of the housing venture.

Earle File, Institute for Advanced Study - Faculty Houses

1940

7/5

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

MILITARY STUDIES, (FOREIGN RELATIONS)

Government Relations

✓ EARLE, E. M.

Biographical

Earle to Aydelotte July 5, 1940. A report on seminars which he conducted in the academic year 1939-40. Centered in a seminar on the foreign and military policies of the U. S. Met two hours once a week throughout the year and with occasional extra sessions. Members from I. A. S.: Bailey, Earle, Gilbert, Herz, Rumney, Mrs. Margaret Sprout, Vagts, Weinberg. From Princeton: Chinard, Sprout and Stacey (Charles P.) A number of papers on which authors intensively were presented for criticism and much good resulted in both viewpoint and academic precision in the papers.

During the year 1940-41 the work of the seminar will be first the military policy of the U.S. in Second War as a social phenomenon. The Princeton professors will continue together with one or two others wk of the Princeton faculty. In the Institute group: Weinberg Vagts, Gilbert, Lenz, Lauterbach and R. P. Stebbins, mostly all with grants-in-aid from outside.

Earle says: "It is a coincidence that five years ago I began to turn my attention to military affairs as a much neglected phase of political science. Events, however, have made it a coincidence of great importance not only to abstract scholarship, but to the life of the United States in all its various aspects. By great good fortune, Princeton University has in Professor Stacy and Sprout two competent scholars who are devoting their attention respectively to Can~~adian~~-American defense policies and American /ea power. Insofar as we know the Princeton community is the only university center in America which has given serious attention to national ~~defense~~ defense as a problem in the social sciences."

Earle recounted that he had attended in November a conference of students of international affairs held at Rye, New York and called by the American Coordinating Committee for International Studies under the auspices of the Rockefeller Foundation to discuss a program for social scientists during the period of the European war. As a result of this the American Coordinating Committee was ~~re~~ reorganized with ~~the~~ a view to launching a research program in

international affairs. Earle was elected to membership and designed its Research Director at a meeting in March, 1940 was chosen Chairman. He devoted a considerable portion of his time during the spring to the work of this committee, and at time of writing has associated with him Mr. William M. Lockwood, formerly of the Research Staff of the Institute of Pacific Relations.

(Lenz went off in August of 1940 to join the Nazis, sending Aydelotte a letter not available which Earle and Aydelotte decided not to answer).

D, Earle, 1940-1944

1940

7/5

GENERAL SEMINARS

Academic Procedures

SCHOOL OF ECONOMICS AND POLITICS

ACADEMIC ORGANIZATION

✓ EARLE, E. M.

Biographical

Earle reports to Aydelotte on the seminar two hours weekly with occasional extra sessions.

Following members of the Institute were members of the seminar: Dr. Thomas A. Bailey, Dr. Edward Mead Earle, Dr. Felix Gilbert, Dr. John Herz, Dr. J. Rumney, Mrs. Margaret Sprout, Dr. Alfred Vagts (Heard's son-in-law), Dr. Albert E. Weinberg.

From Princeton University the following attended: Dr. Gilbert Chinard, Dr. Harold Sprout and Dr. Charles P. Stacey.

This is a full report on the seminars during which Earle says that five years ago he had had to turn his attention toward military strategy as an instrument of foreign policy. He outlines the qualifications of the participants.

D, Earle, Edward M., 1940-1944

1940

8/17

LOWE, N. A.

Biographical

✓ EARLE, EM.

HOUSING

Facilities

Memorandum for Professors Lowe and Earle from Dr. Aydelotte,
August 17, 1940, regarding their housing.

Filed in Chronological File under 1940, 8/17.

D, Lowe & Earle Housing

October

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

EARLE, EDWARD M.

Biographical

For copies of two speeches or papers The Defense of the United States
Our Problem, Our Potential, Our Policy, October, 1940, And
Studies of National Defense and Obligation of Scholarship, see A File,
Edward Meade Earle.

A File, Edward Meade Earle

1940

10/2

SEMINARS

Academic Procedures

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ EARLE, E. M.

Biographical

A list of the members of Professor Earle's seminar on
American military policy.

D, Earle, Edward M., 1940-1944

1940

10/25

CARNEGIE CORPORATION

Foundations

✓ EARLE, E. M.

Biographical

AYDELOTTE, F.

Aydelotte to Keppel, October 25, 1940.

Asks for \$10,000 for the continuation of Earle's study of military policy, being produced by the seminar method.

D File, Carnegie Corporation, 1940-1947

1948

12/21

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

GRANTS-IN-AID

Academic Personnel

✓ EARLE, E. M.

Biographical

BARNARD, CHESTER I.

Letter from Ex Barnard to Earle on above headings filed
in Chronological File under 1948, 12/21.

Earle papers, C. I. Barnard

1941

1/10

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓EARLE, EDWARD

Biographical

UTLEY, FRIEDA

CARTER, EDWARD C.

Carter to a school secretary I. A. S., January 10, 1941,
commending Miss Utley to the School of Economics and Politics just after
the publication of her book, Japan's Feet of Clay.

"I met her first when she was working in the Academy of Science
in Moscow many years ago. At that time her attitude toward the Soviet
Union was one of excited and expectant inquiry. Then her Soviet husband
got into trouble and passed out of circulation. I never happened to hear
whether the fault was his own or that of the Soviet system.

"Quite naturally the incident resulted in a profound shift in
Miss Utley's attitude toward the U. S. S. R. Of course, Mr. Joseph Stalin
rates about as high with Miss Utley as General Robert Lee would have
rated with the Fifth Avenue deb during the Civil War if her newly married
husband had been sent to Libby Prison and then completely lapsed into
silence."

This information was given by Mr. Carter by invitation from
Professor Earle to whom Miss Utley was referred by Mr. Elmhirst.

E File, Applicants, Institute for Advanced Study

1941

1/20

PRINCETON UNIVERSITY

SEMINARS

LIBRARY

MEMBERS

PUBLIC RELATIONS GENERAL

✓ EARLE, E. M.

BAILEY, THOS S. (STANFORD)

Relations WOAI

Academic Procedures

Facilities

Academic Personnel

Public Relations

Biographical

See file for Bailey's letter regarding Earle's seminar.

A, 10/30/56, IAS

1941

February

CARNEGIE CORPORATION

Foundations

Corporation

Biographical

/EARLE, EDWARD

Carnegie endowment gave Earle \$1200 in February, 1941, for expenses for a proposed trip to the Caribbean. At the same time the foundation is considering a memorandum from Earle for a supplementary grant of \$18,000 for further studies on American foreign policy at the Institute.

^E
E File. Institute--Pre-1942 General Correspondence

1941

2/14

✓EARLE, E. M.

Biographical

FLEXNER, A.

Flexner to Aydelotte, February 14, 1941.

Prof. Hugh Taylor of the University heard Earle make a speech on
Totalitarian Government the night before, and thought it was a
most brilliant performance. "I am naturally delighted with any
good news of this sort that trickles to me."

D File, Flexner, Abraham

1941

May 6 - 9
November 6

✓ EARLE, E. M.

Biographical

Economia.

Filed in Vertical File under "E" for Earle.

D, Earle, 1940-1944

1941

8/12

ECONOMICS

Academic Activities

AMERICAN COMMITTEE ON INTERNATIONAL
STUDIES (GENERAL

Foundations

✓ EARLE, E. M.

BIOGRAPHICAL

AYDELOTTE

EARLE TO AYDELOTTE. Earle has been ill at home and he has been taking stock on Aydelotte's advice in connection with a job offered him in Donovan's office (O. S. S.). Aydelotte suggests concentrating on one field and not having too many irons in the fire, etc., and suggests that if Earle goes to Washington he should have that job alone and no other.

Earle says, "It may well be that my greatest ~~usefulness~~ usefulness is in the continuation of my research and writing. Aside from the important work of my seminars during the past two years (which has been largely a teaching rather than a research job), I am frankly disappointed in my own achievements. I do not mean that they have not been considerable. But they

are not what they would have been had I not been compelled to run an employment service, a real estate office, a visa bureau and a thousand and one other extraneous things. I must ruthlessly give more of myself to my own work and less of myself to the work of others if I am going to realize my full ~~max~~ usefulness to the Institute. ~~...~~ The work of the Committee has been unworthy of the time that I have devoted to it, although ~~...~~ was something we could not ~~have~~ have foreseen and for which I have not been responsible.

D. Earle, 1940-1944

1941

8/12

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ EARLE, E.M.

Biographical

Earle is down with a cold. He is in bed and writes Aydelotte in mood of self-appraisal. He thinks the seminar during the last two years at teaching, however, rather than a research job. Frankly disappointed in his achievements, not that they haven't been considerable, but they are not what they should have been had he not been compelled to run an employment service, a real estate office, a visa bureau and a thousand and one extraneous things. "I must ruthlessly give more of myself to my own work and less of myself to the work of others if I am going to realize my full usefulness to the Institute. As it turned out, also, the work of the Committee has been unworthy of the time I have devoted to it, although that was something we could not have foreseen and for which I have not been responsible. In short, I am engaged in a profitable stock-taking. And decisions can be postponed for the moment."

D, Earle, Edward M., 1940-1944

1942

1/23

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

EARLE, E. M.

Biographical

AYDELOTTE, F.

Aydelotte to Dr. Walter A. Jessup, President of the Carnegie Corporation, giving a full report of the work done by the Earle group, both as to publication and as to research for the national defense and for military education with an accounting of the \$10,000 appropriated for 1940-1941; See file for detail.

D File, Carnegie Corporation, 1940-1947

2/12

LOWE E. A.

Biographical

✓ EARLE, E. M.

HOUSING

Facilities

Letter from [?]Low~~e~~ to Maass, February 12, 1942, regarding housing.

Filed in Chronological File under 1942, 2/12.

D, Lowe/ & Earle Housing

1942

5/16

✓ EARLE, E. M.

Biographical

WILKINSON, ADMIRAL T. S.
(Director Naval Intelligence)

Inviting use of Princeton facilities and personnel for prosecution of war. Long memo of great detail, specifying all departments of Princeton University, I. A. S., American Institute of Public Opinion, Rockefeller Institute for Medical Research, etc.

D, Earle, 1940-44

1942

5/16

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

WORLD WAR II

Government Relations

✓ EARLE, E. M.

Biographical

Earle to Admiral T. S. Wilkinson, Director of Naval
Intelligence, Navy Department, Washington, D. C., May 16, 1942.

~~Examine~~ Points out the various proficiencies, talents and
sciences available in the Princeton area for the assistance of
the United States in the war effort.

See letter.

D, Earle, E. M., 1940-1944

1942

5/16

WORLD WAR II

Government Relations

✓ EARLE, E. M.

Biographical

A letter from Earle to Lieutenant General Henry H. Arnold, Commanding General The Army Air Corps in Washington, D. C., outlining the facilities of the Princeton Community which could be utilized by the Armed Forces.

Filed in Chronological File under 1942, 5/16.

D File, Earle, E. M., 1940-1944

1942

7/24

✓ EARLE, E. M.

Biographical

AYDELOTTE, F.

WILLITS, JOSEPH H.

Willits to Aydelotte, July 24, 1942.

Criticizes Aydelotte for letting Earle overdraw his strength.

D, Earle, Edward M., 1940-1944

1942
1942

August
December 13

✓EARLE, E. M.

Biographical

Earle at Saranac, August, 1942. Duration not evident.
December 13, 1942

Earle takes a post/~~Raxman~~ with General Arnold as a
special consultant and is going off on a trip to England.

D, Earle, 1940-1944

1942

August

✓ EARLE, E. M.

Biographical

Pushed too hard--at Sarinac again August. Joe Willits scolded Aydelotte for not restraining him 7/24/42. Back in Princeton by December, 1942.

D, Earle, 1940-1944

1943

3/4

WORLD WAR II

4/3

Government Relations

✓ EARLE, E. M.

Biographical

AYDELOTTE, F.

Aydelotte to Colonel Byron E. Gates, March 4, 1943.

Asks for a ~~xxxx~~ report from time to time on the work Earle is doing for General Arnold, its nature and importance to the Air Force.

Gates responds April 3, 1943. Confidential mission can't be described. Of great value. Hope that his services will continue to be made available.

D, Earle, Edward M., 1940-1944

1943

3/4

✓ EARLE, E. M.

BIOGRAPHICAL

~~xxxx~~ Aydelotte to Colonel Byron E. Gates, Assistant Chief of Air Staff, asking for a report on Earle's work to present to the Board. Gates responds work important and confidential. He is making a great contribution.

D, Earle, 1940-1944

1943

6/8

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ EARLE, E. M.

Biographical

MITRANY, D.

Conference on military man power and American policy,
Appendix, p. 3. Mitrany has finished work at Chatham House--
expects to return to Princeton in autumn.

Largest number of members in School of Economics and Politics
this year. Report on their work.

Trustees' Minutes, 6/8/43

7/23

1743
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓EARLE, E. M.

Biographical

AYDELOTTE, F.

BAMBERGER, LOUIS

Outline of the proposed study of American civilization
in Aydelotte's letter to Bamberger, July 23, 1943.

In outlining the plans, Aydelotte says, "In addition to Wright, Chinard, Nicolson, and McIlwain, all of whom I think we could get, we should like, if possible, to bring Tawney from England. That would certainly give us a group which would produce the 'mind sensation' which you quite rightly said to me one day the Institute needed. I was tremendously struck with another sentence of yours to the effect that the Institute is too young to stand still. In the opinion of everyone I have consulted, if we were able to carry out such a research project as this we should be marching forward into new fields of tremendous interest and importance at the present time."

D. Bamberger, Louis, 1937-1944

Bamberger to Aydelotte, July 27, 1943.

Expresses pleasure and interest in the plans for the study of American civilization.

Aydelotte to Bamberger, August 3, on the same subject. President Dodds has promised aid in the project both as to professional staff and as to some of the money for the stipends. He is very enthusiastic.

D. Bamberger, Louis, 1937-1944

1943

12/6

GIFTS

✓ EARLE, E. M.

Finance

Biographical

Aydelotte acknowledges a check for \$400 from Earle to be used in research in military affairs. He disapproves of the gift, but has asked Miss Miller to set it up in a special fund.

In December 20, 1943, Aydelotte acknowledges another check for \$100 from Earle.

Earle was back at the Institute by July, 1944.

D, Earle, 1940-1944

1944

2/16

WORLD WAR II

Government Relations

✓ EARLE, E. M.

Biographical

Major General Barney M. Giles, U. S. Army, Chief of Air Staff, on the above date gives letters of introduction for Earle to Commanding Generals, All AAF Commands and Air Forces, Commanding General, AAF Tactical Center, Commanding Officers, All Independent AAF Commands.

Earle is engaged on a special survey for this Headquarters which requires that he visit typical activities of the AAF for background purposes. Every courtesy is requested for him, and ~~installations~~ he is to have access to installations at each command. This will include access to statistics and factual information, including any classified material.

Dr. Earle's project has a high priority, and your cooperation during his visit will be appreciated.

D, Earle, Edward M., 1940-1944

1944

3/27

WORLD WAR II

Government Relations

WEYL, HERMANN

Biographical

HILBERT, DAVID

PLENER, A.

✓ HARRIS, S. H.

PLENER TO WEYL, March 27, 1944.

Offers criticisms based upon English usage in the
draft of the article on Hilbert.

Then he comments on some part of the article which said
"...the same thing happened at Princeton during the first years
of the Institute for Advanced Study." Plener says it also
happened in Baltimore in Gilman's time and in the Johns
Hopkins Medical School and in the Rockefeller Institute for
Medical Research. "I believe that most people would say that
the Institute in Princeton has been adversely affected by the
war and to some extent this is undoubtedly true, but I do not

believe and I have never believed that the Institute or any other institution of learning need to have suffered as disastrously as they have all suffered. The blame rests not only upon the government, but also upon the heads and the professors who have been swept off their feet by emotion and excitement. Some time ago Morse sent me a paper which he read to a mathematical association. In this he said, 'My associate, Professor Earle, who is an authority on military strategy, etc.' I wrote to him in reply cautioning him against regarding the Institute faculty as a sort of mutual admiration society and pointed out to him that Earle was not and in the very nature of things could not possibly be a leading authority on military affairs; but of course Earle is not the only person who has lost his head."

Flemmer then went on to say that the war will soon be over, and every country will have to rehabilitate its institutions of learning. Where can their young men be sent? Mainly to America. How many will be ready to accept them? How many have preserved their vision of scholarly work. Nonetheless, he does not fail to take account of the fact that

everyone in this country was in duty bound to sacrifice
to help win the war.

W 200-

1944

April

WORLD WAR II

Government Relations

/EARLE, E. M.

Biographical

In April, 1944, Earle went to England for the Air Force.

D, Earle, Edward M., 1940-1944

1944
WORLD WAR II

✓ EARLE, E. M.

Earle to Schur.

Arrangement with I. A. S. with Earle for war work
no-gain-no-loss basis. Augmentation of expense allowance I. A. S.
and Government service nets him only \$10,000.

Earle, I. A. S.

10/24
Government Relations

Biographical

1944

11/20

PARTICIPATION IN ADMINISTRATION

Academic Personnel

BENEFITS

DIRECTOR

Administration

AYDELOTTE, F.

Biographical

EINSTEIN, A.

WARREN, W.

✓EARLE, E. M.

MORSE, M.

VON NEUMANN, J.

Digest of Minutes of Faculty Meeting, 11/20/44, from File V-1

See PARTICIPATION IN ADMINISTRATION - Academic Personnel

1944

12/17

12/23

12/31

1/10

1/20

1/26

5/11

POLICIES

Administration

PARTICIPATION IN ADMINISTRATION
(COMMITTEE ON POLICY)

Academic Personnel

COMMITTEES (POLICY)

NOMINATIONS

DIRECTOR

Administration

✓ EARLE, E. M.

Biographical

VEBLEN, O.

AYDELOTTE, F.

For notes on the Faculty Committee on Trustees for the above dates see Chronological file under 1944, 12/17 or any one of the first 5 headings.

Earle Files, Faculty Committee on Policy. 1944-1945

1944
to
1945

12/17

5/11

PARTICIPATION IN ADMINISTRATION
(POLICY COMMITTEE)

Academic Personnel

✓ EARLE, E. M.

Biographical

Copies of minutes of the Standing Committee on Policy of the
Faculty taken from the Earle Files.

Filed in Vertical File under "P" for Policy Committee.

12/18

PARTICIPATION IN ADMINISTRATION

TRUSTEES

✓ EARLE, E. W.

MAASS, HERBERT H.

Academic Personnel

Corporation

Biographical

Earle to Maass for Policy Committee of Faculty requesting
meeting with Policy Committee of Board.

Meritt, I. A. S. (Policy Committee), Vertical

1944

12/23

PARTICIPATION IN ADMINISTRATION

Academic Personnel

RIEFLE, W. W.

Biographical

✓ EARLE, E. M.

Earle reported at Faculty Policy Committee meeting that Riefle declined to serve on Policy Committee on December 18 for reasons of health, activities, etc.

Earle, Faculty Committee on Policy

1945-1955

INSTITUTE HISTORY (GENERAL)

Institute History

✓ EARLE, E. M.

Biographical

This file reveals very heavy correspondence from Earle to Oppenheimer, and only a few answers from Oppenheimer in the most non-committal tone; although Earle acknowledges letters from Oppenheimer in specific terms which are not in the file. They must be in personal files.

D, Earle, Edward M. - 1945

1945

January

✓ EARLE, E. M.

Biographical

Review of "Makers of Modern Strategy" in Contemporary
Review, January 1945.

Filed in Chronological file under 1945, January.

D, Earle, E. M.

1/2
1/25

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MERRITT, B. D.

Biographical

✓ EARLE, E. M.

See two drafts of memo of Faculty to Trustees regarding
Aydelotte's retirement. Interesting policy discussions.

Merritt, I. A. S. (Policy Committee), Vertical

1945

1/10

PARTICIPATION IN ADMINISTRATION
(POLICY COMMITTEE)

Academic Personnel

TRUSTEES

Corporation

COMMITTEES (TRUSTEE POLICY COMMITTEE)

Academic Personnel

✓ EARLE, E. M.

Biographical

MAASS, H. H.

Appointment between the two policy committees arranged
between Earle and Maass for above date at Leidesdorf's office.

Earle, Faculty Committee Policy

1945

NOTES

1/22

DIRECTOR

Administration

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ EARLE, E. M.

Biographical

MERRITT

VEBLEN

AYDELOTTE, F

Earle to Veblen, transmitting a six-page memorandum, presumably addressed to the Trustees on behalf of the Faculty, asking that Aydelotte's term not be terminated after his 67th birthday in October of 1947. He has undertaken this job because Meritt has lost his mother and is out of town. He sends the memorandum to Veblen for corrections and smoothing out, as he is leaving town.

What appears to be the final version of the memorandum is dated January 26, 1945, and although there has been no indication ~~ixx~~ in the Minutes that it was presented to the Trustees, it undoubtedly was transmitted, and shows for the

first time the Faculty position as opposed to the position ultimately adopted by the Board of Trustees.

Following is a brief of the points made.

It recites the appeal of the Faculty adopted November 6, 1944, and submitted to the Board of Trustees, asking that the 65 year old age of retirement rule applied to Faculty should not be applied to the present Director. The members of the Faculty, "have now been informed that at its next meeting the Board of Trustees intends to act upon a proposal of its Committee on Policy, and that Dr. Aydelotte will be retired on his 67th birthday, October 16, 1947."

If the 65-year rule had been applied to Dr. Aydelotte, he would have terminated his directorship in June, 1946. The procedure contemplated by the Board of Trustees would give him only an additional ~~xxxxxxxxxx~~ academic year. "This, in the opinion of the Faculty, would not be sufficient to safeguard what they consider the welfare of the Institute."

Pointing out that there has not heretofore been a fixed

age of retirement for the Director and officers of the Institute, they also say that there is no universally established procedure as regards the retirement of Presidents and officers of other research institutions or of our great universities. They question the advisability of establishing and enforcing a rule on retirement at the present time; although it certainly is within the province of the Board of Trustees to prescribe an age of retirement for the future officers and directors.

Conceding that the Trustees have the right and responsibility in this matter, the Faculty feel that they are vitally concerned, and "in a position to judge those matters which directly affect its scholarly activities. On the basis of this experience, they are convinced that a change in administration at the time proposed would have an adverse, and possibly disrupting, influence in the life of the Institute."

Not only has the Faculty great affection for Dr. Aydelotte. This was not their principal reason for the resolution ~~for~~ of November 6, 1944, but they assert that the affairs of the Institute "are now being conducted in a manner that corresponds

to the wishes of its founders and to its very raison d'être.

"Dr. Aydelotte understands the specific character of that 'advanced' and therefore unregimented research which the Institute is supposed to promote; he has established a policy of frank equity which has enabled the members of the Institute, both as individuals and as a body, to pursue their work with a feeling of responsibility and, consequently, with maximum effectiveness. Without being presumptuous, the Faculty feel entitled to say that the scholarly achievements of the Institute under Dr. Aydelotte's administration have been substantial."

They go on to say that the next few years will be more critical to the Institute than to other institutions of higher learning in America. The Institute is still young, and will have to face post-war problems as a young institution. It needs a proper body of precedence and procedures. Vacancies caused by the retirement of Faculty members will have to be filled. The financial situation of the Institute offers the first opportunity for expansion, since the establishment of the School of Humanistic Studies and the School of Economics and Politics in 1935. "These inter-related problems cannot be

solved without a continuity of policy." Conceding that eventually the appointment of a new Director will have to be faced, they urge that Aydelotte should be given a chance "to consolidate his work during the next crucial years." Not only do we feel that we owe this to him, who up to now has had his hands full with keeping the vessel afloat under adverse conditions, but we do believe at this juncture no other course can give a comparable assurance of success.

"If this statement has a tone of urgency, it is because the Faculty are jealous that the ideals for which the Institute was established, and to which its members are committed, be kept alive. The Faculty believe that Dr. Aydelotte's proven and competent leadership is needed to perpetuate the achievements of the past five years; to solidify the cooperation among the Director, the Faculty, and the Board of Trustees; and by establishing sound practice, to make the organization of this little republic of scholars as stable, yet flexible as it ought to be. We, therefore, respectfully but very urgently request that the Board of Trustees extend Dr. Aydelotte's term of office for a period of time sufficient to accomplish this end, and to assure

continuity of administration and policy during the critical phase upon which we now enter. We are confident that only the most imperative reasons--none of which is apparent--would lead the Board of Trustees to overrule the considered opinion of the Faculty.

"The Faculty could adduce further reasons for the retention of ~~the~~ the present Director. They have not done so because they have named a Committee on Policy, which is authorized at any time to meet with the Board as a whole, or with any of its members, and to set forth the Faculty's views on this vital matter."

January 26, 1945, See Faculty message to Trustees on proposed 1947 retirement of Aydelotte.

Veblen's File, "Committee on Policy

1945

1/22
1/29

AYDELOTTE, F.

Biographical

MAASS, H. H.

✓ EARLE, E. H.

Earle to Hardin, January 22, 1945.

Asks for an appointment with Hardin to discuss Institute matters, and says he is seeking the interview with the knowledge and consent of Dr. Aydelotte.

Maass to Hardin, January 29, 1945.

Encloses the copy of the report of the Committee on Policy presented at the last meeting of the Board at which Hardin was unable to be present.

"At the conclusion of the meeting, Dr. Aydelotte seemed very reluctant to accept the Committee's recommendation, but I believe he has since altered his point of view and informed me yesterday that he was now reconciled to accepting it.

Accordingly, it is proposed ~~xxxxxxxxxxxx~~ that a meeting of the Board of Trustees be held on March 2nd next at 4:00 o'clock, in order to approve the report and have the selection committee therein recommended appointed.

"A substantial majority of the trustees prefer that this meeting be held in New York and have suggested that it be held at 4:00 o'clock that afternoon at Mr. Leidesdorf's office. Will this be convenient for you, or do you prefer to hold it in Newark?"

JRM Correspondence from January, 1940 to November, 1945

1945

2/26
6/29
7/2
10/6

NATIONAL BUREAU OF ECONOMIC RESEARCH

Foundations

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

VINER, J.

Biographical

STEWART, W. W.

✓ EARLE, E.

Question of Viner's appointment first raised in Stewart memorandum to Biefler and Warren for conference with Director on February 27, 1945--~~was~~ he be considered? No action but decided whole question of appointments to School of Economics and Politics should be considered. Also that matter of E. B. E. R. location at Princeton for part of its work should be discussed.

June 29--Stewart ~~thinks~~ thinks Viner will refuse Princeton's invitation. Minutes School of Economics.

Aydelotte to discuss with Rodde 8/1/45 and Stewart to talk with Viner to sound him out regarding coming to I. A. S.

7/2/45 Biefler saw Viner at New York. Seems disposed to come to Princeton. Viner thinks he will be so much at Institute that Princeton colleagues will be embarrassed. Suggests permanent membership at Institute with professorship ip at Princeton, clerical help, travel, money, or stipend, or appointed as professor at both institutions. Work out with Rodde.

10/6/45--Earle to Aydelotte. He, Biefler, Stewart and Warren talked regarding Viner--unknown whether he is accepting University. If he comes to Princeton, our purpose will be served; if not, Institute should not invite him, "we all felt." So Earle suggests appointment Earison with approval of the 3 others.

D, School of Economics and Politics, Minutes.

1945
WORLD WAR II

✓ EARLE, E. A.

SABIN, FLORENCE R.

3/27
Government Relations

Biographical

Sabin to Aydelotte, Marcy 27, 1945, regarding Earle's
having /contributed more to the victory than any other
civilian.

Filed in Chronological file under 1945, 3/27.

D, Sabin, Florence

3/18

DIRECTOR

✓EARLE, E. H.

MAASS, H. H.

Administration

Biographical

Earle to Maass, March 2~~a~~ 29, 1945.

"It has been a very painful and disagreeable experience for me during the past winter to seem to disagree with you and Mr. Leidesdorf concerning Institute policies. I think you know from an earlier experience six years ago that in everything which I have done I have had only one motivation, namely, the welfare of the Institute and the preservation of the high ideals for which it was founded. In 1939, fortunately, we were agreed on both ends and means. In this instance, although you and Mr. Leidesdorf had the same basic ~~max~~ motives, there was unfortunately some difference of opinion concerning means. It is always distasteful to me to engage in what may be described as political activities because they interfere with my scholarly work...I am sure you would not wish me to refrain

from discussing frankly y' ..."

Maass to Aydelotte, April 10, 1945.

Assures him he understood Earle's motives. Happy "that we were able to meet the situation which confronted us in a manner which I believe to be a happy compromise, and I hope that all concerned will accept it in the same spirit as you indicate in your letter."

Earle files, Institute--1944-1945 - General Correspondence

3/29
4/10

✓EARLE, E. M.

Biographical

MAASS, HERBERT H.

Earle to Maass, March 29, 1945.

On decision regarding retirement of Aydelotte. Cites agreement in 1939 with Maass and Leidesdorf; deplores recent disagreements. Maass to Earle, April 10, cordial and constructive.

Earle, I. A. S. 1944-5

1945

5/1

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

/EARLE, E. M.

Biographical

MORISON, SAMUEL ELIOT

Nomination by Earle of Morison for faculty membership.
(Later brought up as conflict with proposal to invite ~~xxxx~~
Viner).

S-17 (SEP Report Memoranda, 1937-48)

1945

5/2
5/5

✓ EARLE, E. M.

Biographical

VINER, J.

Earle to Aydelotte regarding Viner's qualifications
and urging appointment by I. A. S.

Letter filed in Chronological file under 1945, 5/2.

Earle, I. A. S., 1944-5 Vertical

1945

5/4

CARNEGIE FOUNDATION

Foundations

✓ EARLE, E. M.

Biographical

HARTZ

Earle to Aydelotte: "Mrs. Hartz's salary has been paid out of Carnegie funds since 1939." Asks I. A. S. to meet the salary. Later I. A. S. paid 1/2 and Carnegie Corporation paid 1/2. As of August 31 he asked Aydelotte to charge Carnegie Corporation funds with 1/4 and take balance out of his gift of \$1KX \$1,000 to I. A. S.

Earle, I. A. S., 1944-5

1945

5/5
5/17
5/18

ECONOMICS

Academic Activities

MEMBERS

Academic Personnel

GOLDENWEISER

Biographical

VINER, J.

STEWART, W.W.

✓ EARLE
HARLEY, S. R.

Stewart to Earle, May 17, 1945, showing correspondence with Goldenweiser who asks whether the Institute would have anything in the way of "collaboration or a focal point for my activities when I leave Washington." He has decided to retire from the Federal Reserve Board and would like to pursue scholarly work. Stewart discussed with the Director who felt he wanted to avoid a faculty discussion then in favor of determining finding out faculty opinion informally. It was Agolotto's suggestion Goldenweiser come on a five-year

membership without stipend. He decided finally to call the meeting of May 19, 1945 to consider the matter. W. W. R., W. W. R. and H. B. W. unanimous on Goldschweiser and hope that the invitation to him will not confuse the faculty appointment for Viner.

Earle to Stewart, May 18, 1945. Assures Stewart Committee on Policy will make a formal recommendation that memberships be made available for a term of several years for distinguished persons like Goldschweiser. The School will then wish to recommend his appointment as a member for a five-year period.

"Like you, I very much hope that the appointment of Viner may be pushed vigorously forward, so that, if possible, he can be with us in the autumn." (See letter October 4, 1945 in which Earle concedes with Stewart Viner would have to be eliminated from Institute consideration "at the present time.")

Earle to Viner, May 5, 1945 expressing hope that he
will reconsider and accept Princeton University's offer.
All at the Institute and all the members of the History
Department at Princeton would welcome you with open arms.
"We are all very much disturbed that the case for your
coming here was not put more effectively."

Earle Files, Institute--1944-45 - General Correspondence

1945

5.17
5.10

GOLDENWEISER

Biographical

VINER, J.

STEWART, W. W.

✓ EARLE, E. W.

Walter W. Stewart to Earle regarding 5-year appointment
without stipend to Goldenweiser. Viner matter involved.

Earle, I. A. S., 1944-5

1945

6/12

✓ EARLE, E. M.

Biographical

Letter regarding work done by Earle for the military. Earle is conducting some staff courses in Germany, and John J. McCloy writes Lt. Gen. Walter B. Smith, asking him to anything he can for Earle while in Germany.

Letter filed in Chronological file under 1945, 6/12.

D, Earle, 1945

1945

8/21

GIFTS

Finance

✓EARLE, E. M.

Biographical

Earle to Aydelotte with \$125 to bring his gift from Earle
to I. A. S. for support of research in military affairs to \$1,000.

Earle, I. A. S., 1944-5

1945

8/31

GIFTS

Finance

GENERAL

Personnel

✓ EARLE, E. M.

Biographical

HARTZ, MARION

Earle to Aydelotte, August 31, 1945, on arrangements at the time--one-half of Mrs. Hartz's salary is paid by the Institute and the remaining half paid from Carnegie funds. "Effective October 1, would you please charge only one-fourth to the Carnegie / fund and one-fourth to the \$1000 which I have given to the Institute for studies in military affairs, as I am eager to conserve the / rapidly dwindling Carnegie funds for other purposes."

Notes Aydelotte has assured him beginning July 1, 1946 the Institute would assume the entire responsibility for Mrs. Hartz's salary.

Earle files, Institute--1944-45 - General Correspondence

10/6

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

VINER, J.

Biographical

MORISON

✓EARLE

RIEFLER

WARREN

STEWART

See Earle to Aydelotte regarding conference with W. W. S.,
W. W. R., R. B. W. and suggested deferral of invitation to Viner
in favor of immediate invitation to Morison.

Earle, I. A. S., 1944-5, General Correspondence

1945

10/15

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MERITT

Biographical

✓ EARLE, E. M.

Earle to Meritt, October 15, 1945, regarding the reading
of the minutes of the faculty meeting.

Letter filed in Chronological file under 1945, 10/15.

Earle, I. A. S., 1944-5

1945

November
December

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

ROCKEFELLER

Foundations

SMITH, WALTER BEDELL

Biographical

✓ EARLE, E. M.

STEWART, W. W.

AYDELOTTE, FRANK

Stewart had had correspondence with Douglas Freeman, Editor of the Richmond News Leader about the desire of General Smith to retire from the Army and write the history of the campaigns in western and northern Europe 1944-45. Because it was rich in material on the use of the Army Air Forces Smith told Earle about it. Earle immediately with Stewart worked with the Rockefeller Foundation to seek to get a grant for three or four years for the General, and Aydelotte played ball. Ultimately, the thing fell through because Smith, though not an educated man, was looking for a permanent berth if he

left the Army.

Earle's interest lay in gettin not only the General
but his documentary material for his own history of the
military strategy of the end of the war.

/ (No scholarship here as a pre-requisite for membership).

Earle Files, Smith, Walter Bedell, 1944-45

1945

11/26

PARTICIPATION IN ADMINISTRATION

Academic Personnel

DIRECTOR

Administration

AYDELOTTE, F.

Biographical

✓ EARLE, E. M.

PANOFSKY, IRWIN

KA ALEXANDER

Earle, Panofsky, and Alexander appointed Faculty
Committee on successor to Director by Aydelotte.

Meritt, I. A. S.

1945

11/30

BUILDINGS AND GROUNDS

Facilities

✓ EARLE, E. W.

Biographical

MERRITT, B. D.

Earle to Merritt:

I. A. S. has bought most of Maxwell property.

Merritt, I. A. S.

1946

2/4
2/27
3/5
11/12

PARTICIPATION IN ADMINISTRATION

DIRECTOR

✓EARLE, E. M.

STRAUSS

Academic Personnel

Administration

Biographical

Earle to Faculty.

On selection of preference among 5 candidates including Strauss (whose name came in through faculty? Earle? Correspondence shows friendly relationship).

Letters of above dates filed in Chronological file under 1946, 2/4.

Earle, I. A. S., 1944-5

1946

2/14

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓EARLE, E. M.

Biographical

WOODWARD

MERITT

Earle to Meritt at Oxford asking him to persuade Woodward
to accept a membership to I. A. S., etc.

Meritt, I. A. S., Vertical

1946

4/9

✓EARLE, E. M.

Biographical

FLEXNER, A.

WOODWARD

Earle to Meritt, April 9, 1946.

"As you know, complete arrangements have now been made for Woodward to come to America and to be in residence at the Institute for the first term of the coming academic year.

"Woodward is planning to visit the Flexners in Canada during the month of August and he is likely while there to hear things about the Institute which may prejudice him against us as individuals and the work which we are doing. I heard in New York last week that the campaign of criticism and defamation is still being actively waged.

"Could you discreetly 'brief' Woodward on the situation? If so, it would be in everyone's best interests."

Meritt, I. A. S.

1946
to
1947

11/4
1/27

DIRECTOR

Administration

PARTICIPATION IN ADMINISTRATION

Academic Personnel

COMMITTEES (ON SELECTION TO DIRECTOR)

✓ EARLE, E. M.

Biographical

STRAUSS, LEWIS L.

FORRESTAL

Letters (photostated) on the above headings filed in
Vertical File under "P" for Participation in Administration.

Institute for Advanced Study--Directorship, Meetings, etc. 1946 & 1947

1946

May

GENERAL

Government Relations

✓ EARLE, E. M.

Biographical

The Army Air Force awarded Earle the Medal of Merit for services rendered as a civilian consultant to the Army Air Forces from June, 1940, to September, 1945. The abstract for the citation is in the file as well as a picture of General Spaatz presenting the medal.

D File, Earle, Edward M., 1945

1946

5/8

CARNEGIE CORPORATION OF NEW YORK

SCHOOL OF HISTORICAL STUDIES

✓ EARLE, E. M.

Foundations

Academic Organization

Biographical

See Earle's letter of May 8, 1946, for supporting data
for the request for a grant for international study seminar.

Filed Vert. File under "H"

D File, Earle, Edward M., 1945

1946

5/8
6/12
3/21

CARNEGIE CORPORATION

Foundations

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ EARLE, E. M.

Biographical

Carnegie Corporation granted \$15,000 on June 12 and possible additional \$9,000.

But amended March 21, 1947: \$15,000 on 10/1/47
\$20,000 on 10/1/48
\$20,000 on 10/1/49

for seminars on International affairs.

A letter and data on this filed in Chronological file under 5/8/1946 with this memo.

D, Earle, E. M., 1945

1946

5/17 5/16

✓ EARLE, E. M.

Biographical

Awarded Order of Merit.

The paper regarding this award is filed with this memo
in Chronological file under 1946, 5/16.

D, Earle, E. AMY M.

1946

5/20

HONORS

✓ EARLE, E. W.

Academic Personnel

Biographical

Earle received the Medal for Merit.

D, Faculty Minutes, April 20, 1946

Biographical

2000 2001 2002

Faculty Minutes, November 4, 1946

1946

11/7
11/21

DIRECTOR

Administration

PARTICIPATION IN ADMINISTRATION
(COMMITTEE ON DIRECTOR)

Academic Personnel

STRAUSS

Biographical

/EARLE

COMMITTEES

Academic Personnel

Strauss asks that Alexander, Panofsky and Earle meet and give him benefit of their current consideration in a memo discussing the individuals in the order of your preference.

Earle's response: Faculty hasn't finished its discussions but finds itself dilemmas; eager to comply with rating candidates in preferential order but felt it could not be done with full justice to the faculty, the trustees, and the candidates. Furthermore, a new name, Linus Pauling, seems especially worth of serious consideration. Best way to

exchange information and attitude toward candidates is in full and frank discussion ~~exists~~ between the faculty and Trustee Committees. Earle hopes Strauss may claim a visit, Selfish though the hope may be.

D, Directorship (Committee on) Faculty

1947

STRAUSS L. L.

Biographical

MORSE, MARSTON

✓ EARLE, E. M.

Faculty would never have nominated Strauss for Directorship.
Earle wanted it. Morse was sounded out by Aydelotte.

Interview Morse, 6/21/56, p. 10

1947

1/14

PARTICIPATION IN ADMINISTRATION

DIRECTOR

STRAUSS, LEWIS L.

✓ EARLE, D. M.

Academic Personnel

Administration

Biographical

Earle to Aydelotte (in Florida).

Two long conversations with Strauss: ^{if} ~~of~~ his committee
accepts his recommendations they will choose a Director from
among the ~~6~~ persons suggested by the Faculty.

Earle

And/Hugh urges Aydelotte to go to meeting Committee 1/24 or
1/25 to forestall a dark horse.

Suggests liaison with Harold Dodds to prevent his learning
only when public does.

D, Committee to Select Director

1947

1/15

DIRECTOR

Administration

✓ EARLE, E. M.

Biographical

Earle to Strauss, January 15, 1947.

Committee

Request for/~~Strunk~~ to meet with ~~the~~~~Strunk~~ Strauss
regarding candidates.

"For what it may be worth, I should like to give you my own preferences, which I have heretofore refrained from doing. On the whole, I should prefer Bronk to Oppenheimer, partly because I think a man of fifty is a little more likely to have stability of judgment than a man almost ten years younger, and partly because I know/ and have considerable admiration for Bronk. On the other hand, I feel that any of the four persons we have discussed would be satisfactory."

Earle papers, I. A. S. - Directorship, Meetings, etc. (1946 & 1947)

1947

1/15

PRINCETON UNIVERSITY

Relations WOI

✓ EARLE, E. M.

Biographical

STRAUSS

Earle to Strauss suggesting Trustee Committee on Selection
inform Dodds of choice before public announcement. Tells Strauss
he prefers Bronk to Oppenheimer and refers to discussions with
Strauss.

Earle, 1944-5, I. A. S.

1947

1/21

DIRECTOR

Administration

✓ EARLE, E. M.

Biographical

STRAUSS, LEWIS L.

WOLFERS, ARNOLD

Earle to Strauss, January 21, 1947.

Earle suggests Arnold Wolfers, Master of ~~Rx~~ Pierson College at Yale, for director and gives biographical details. Says ~~X~~, like Blegen and Mason, his interests are closely related to the School of Economics and Politics. Does not pretend to express consensus of faculty opinion, but points out, "The introduction of Professor Wolfers as a candidate stresses the importance of canvassing the situation with the utmost care before a definite decision is made. I am going to make some further discreet inquiries concerning Wolfers and may want to telephone you later in the week."

~~Earle to Strauss~~

Wolfers suggested by Notestein of Yale University.

On the same date, Earle wires Aydelotte, "After talking with Riefler and others have serious reservation s concerning candidate Notestein suggested. Writing Strauss but would recommend caution this name until you return here."

(There is no letter in the file indicating that he wrote Strauss withdrawing his suggestion. Shot from the hip.)

Earle papers, Institute for Advanced Study, Directorship, Meetings, etc., 1946 & 1947

1947

1/27

TRUSTEES

Corporation

✓EARLE, E. M.

Biographical

STRAUSS, LEWIS L.

Earle to Strauss, January 27, 1947.

Reminds him that he had suggested Mr. Forrestal to succeed Mr. Moe on the Trustees. "I could imagine no one who could better grace the Institute Board than your and my friend, The Secretary of the Navy."

Earle papers, Institute for Advanced Study--Directorship, Meetings, etc., 1946 & 1947

1947

2/12

✓ EARLE, E. M.

Biographical

WORLD WAR II

Government Relations

Letter from Dwight D. Eisenhower to Earle, 2/12/47 thanking him
for his book on Strategy he sent him.

Filed in Chronological File under 1947, 2/12.

D File, Earle, E. M., 1945

1947

2/26

PARTICIPATION IN ADMINISTRATION

Academic Personnel

ALEXANDER

Biographical

✓ EARLE, E. M.

PANOFSKY, ERWIN

Alexander, Earle, and Panofsky, to Stewart as a Committee of the Faculty to Consider a Successor to Aydelotte. At that time there were ~~SEVEN~~ ~~SIX~~ ~~EIGHT~~ ~~NINE~~ nine outsiders and two unnamed Faculty members receiving consideration. By March 5, there were only five outsiders, including as before, Oppenheimer and Strauss.

Faculty Minutes, Meeting February 26, 1947

1947

3/21

CARNEGIE

Foundations

SCHOOL OF HISTORICAL STUDIES

Academic Organization

✓EARLE, E. M.

Robert M. Lester, Secretary, Carnegie Corporation of New York, March 21, 1947, to Aydelotte notifying him of the appropriation of \$55,000 payable \$15,000 in 1947-48, \$20,000 in 1948-49, and \$20,000 in 1949-50 to the Institute for Advanced Study for seminars on international affairs, previously aided under allocation made June 12, 1946.

D File, Earle, Edward M., 1945

1947

3/21

CARNEGIE CORPORATION OF

Foundations

SCHOOL OF HISTORICAL STUDIES

Academic Organization

✓ EARLE, E. M.

Biographical

Letter from the Secretary of the Carnegie Corporation of New York to Aydelotte, March 21, 1947, telling of an endowment of \$55,000 has been appropriated to the Institute, for seminars on international affairs.

Filed in Chronological File under 1947, 3/21.

D File, Earle, E. M., 1945

1947

SCHOOL OF HUMANISTIC STUDIES

/EARLE, E. M.

AYDELOTTE, F.

TOYNBEE, ARNOLD

3/26

3/28

Academic Organization

Biographical

Aydelotte to Earle, March 26, 1947.

"Toynbee has told Joe Willits that he would like to spend one term each year in the United States for the next few years and so far as I can make out, the Rockefeller Foundation is willing to finance this. Toynbee would prefer to come to the Institute rather than to go to any other place and the question is whether we are willing to make him a member. Stewart, Warren and Riefler are enthusiastically in favor of this. I wish you would give me a line as to whether that would suit you as well."

Earle to Aydelotte, March 28, 1947. Earle agrees that this will be good. (Query: why not to the School of Humanistic Studies?)

D, Earle, Edward M., 1945-

1947

4/5

✓EARLE (AT SARANAC LAKE)

Biographical

OPPENHEIMER, R.

Earle to Oppenheimer congratulating him on appointment
as Director.

Letter filed in Source.

Earle, I. A. S., 1947-8

1947

4/10
4/12

OPPENHEIMER, R.

Biographical

✓ EARLE, E. M.

AYDELOTTE, F.

During Earle's absence, Aydelotte asks him if he can put Oppenheimer in his office and ask Mrs. Hartz to serve as his secretary. He hopes there will be no hitch about making the announcement of Oppenheimer's appointment in the papers April 15; otherwise, there is liable to be a leak.

Earle to Aydelotte, April 12, 1947.

Offers use of his office to Oppenheimer. Asks for an increase for Mrs. Hartz.

D, Earle, Edward M., 1945

1948

ROCKEFELLER FOUNDATION

Foundations

✓ EARLE, E. M.

Biographical

See file for correspondence Earle's qualifications for
high-level seminars questioned.

D, Earle, Rockefeller Foundation

1948

February - June

WEDGWOOD, C. V.

Biographical

✓ EARLE, E. M.

Correspondence regarding the appointment of Miss Wedgwood.
Filed in Chronological File under 1948, February - June.

Earle, I. A. S., 1947-8

1948

2/23

SEMINARS

Academic Procedures

✓ EARLE, E. M.

Biographical

STEWART, W. W.

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

Mr. Stewart asked the Director if he wished to consider long-range plans, and Oppenheimer replied it might be wiser to consider long-range plans at a later date.

Riefler brought up the subject of the monetary seminar "which is operating at a very high level on problems that are now becoming immediate as well as acute. He suggested it might be well to write to the head of the Federal Reserve Board, the head of the International Monetary Fund, and the head of the International Bank for Reconstruction and Development, suggesting to them that the Institute would be prepared to consider the appointment of members nominated from the staffs of these institutions. The idea is that these younger economists come to Princeton for the full academic year to

work on monetary problems and to participate in the seminar. They would be supported by their institutions. The Institute would, of course, reserve the right to accept or reject nominees."

No action is taken and there is no comment in the minutes which were prepared by Earle.

D, S. E. P., Minutes of Meetings

1948

2/24

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

POLICIES (OUTSIDE WORK FOR
REMUNERATION)

Administration

OPPENHEIMER, R.

Biographical

✓ EARLE, E. M.

Earle to Oppenheimer, February 24, 1948, referring to a memorandum of February 11 of Oppenheimer's setting forth certain categories within which members of the Institute faculty may accept compensation for services outside the Institute. Oppenheimer has said categories not broad enough, and it would be difficult to draw up a statement which would provide for all conceivable or reasonable contingencies. Oppenheimer's last paragraph reads: "Before acceptance of remuneration in any of the four categories above, the consent of the Director must be obtained by the individual on full-time appointment." Earle suggests wiser to say when situations arise not specifically provided for, consent of the Director must be obtained--it would give more latitude and relieve the Director of a considerable amount of detail.

had

Earle/suggested at the meeting of February 23 of the Faculty the following resolution: "The Faculty hereby reaffirms the long-established policy of the Institute that full-time appointment as a professor or as member carries with it the obligation to engage in no outside activities in which the primary consideration, or even a major consideration, is pecuniary."

xxx 5-3 (SER, Reports Memoranda, 1947-48)

1948

2/24

FACULTY
POLICIES

✓ EARLE, R. M.
OPPENHEIMER, R.

Academic Personnel
Administration
Biographical

*Memorandum to Dr. Oppenheimer:

"This brief memorandum is supplementary to a discussion at a meeting of the School of Economics and Politics on February 23. Your memorandum of February 11 sets forth certain categories within which members of the Institute faculty may accept compensation for services outside the Institute. As you said, these categories are not broad enough. It would indeed be difficult to draw up a statement which would provide for all conceivable, or indeed all reasonable, contingencies, and any document which is too finely drawn may arise to plague us from time to time.

"This in turn raises the question of the last paragraph in your memorandum, which reads: 'Before acceptance of remuneration in any of the four categories above, the consent of the Director must be obtained by the individual on full-time appointment.' Would it not be wiser to say that when situations arise which are not specifically provided for,

consent of the Director must be obtained? This would give us all a little more latitude and would, I should think, relieve the Director of a very considerable amount of detail.

"You will recall that in yesterday's discussion I suggested the possibility that the faculty at one of its early meetings should adopt a resolution to this general effect: The faculty hereby reaffirms the long-established policy of the Institute that full-time appointments as a professor or as a member carries with it the obligation to engage in no outside activities in which the primary consideration, or even a major consideration, is pecuniary. (This is not adequately or eloquently (sic.) phrased, and the resolution before adoption should perhaps be drafted by the Standing Committee of the faculty.)"

Edward M. Earle"

1948

4/15

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

GENERAL

Academic Procedures

/EARLE, R. E.

Biographical

The Director mentioned Earle's program of conducting a yearly seminar in which he decides on a subject, travels abroad and in this country to consult and invite participants. The Director felt that the insight developing from these seminars is often of a sort not otherwise obtainable, and pointed to the just completed conferences centering around Professor Toynbee, in which in general terms it was discussed how to talk about a culture, as an example of meetings performing a real service.

Trustees' Minutes, 4/15/48

1948

5/21

YALE INSTITUTE OF INTERNATIONAL
STUDIES (THEODORE DUNN)

Educational Institutions

✓EARLE, E. M.

Biographical

Dunn has told him how THE INStitute operates. For several years on a budget of \$55,000, past year \$75,000. The figure for research associates, \$44,000 includes payment to Yale University of all or part of the salaries of professors not the teaching personnel, other teaching personnel including two-thirds of Dunn's salary. The principle sources of support for the Yale Institute are the Rockefeller Foundation and the Carnegie Corporation. The former contributes \$25,000 a year, the latter on a five-year period, the Carnegie \$21,000. Yale University, Yale alumni, and outside sources provide the balance. The Institute had a balance of more than \$100,000 available for emergency purposes. Earle says, "The above-described facts concerning the Yale group suggests that we have been doing a great deal on comparatively little."

D, Yale Institute of International Studies

1946

10/22

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ EARLE, E. M.

Biographical

OPPENHEIMER, R.

Proposed Historical Studies. Memorandum from Earle
to Oppenheimer, October 22, 1948.

Filed in Chronological file under 1948, 10/22.

Earle, I. A. S., 1946

1948

10/27

11/19

PARTICIPATION IN ADMINISTRATION
SCHOOL OF ECONOMICS AND POLITICS
SCHOOL OF MATHEMATICS

Academic Personnel
Academic Organization

STEWART, W. W.

Biographical

✓ EARLE, E. E.

Stewart to Oppenheimer. In anticipation of the Faculty meeting with School of Economics and Politics on November 3, Stewart pointed out the need of future faculty appointments to the School, mentioning at the same time Earle's memorandum on the conference in studies of France (See memorandum October 22, Chronological). There were five faculty members: Earle, Kitzman, Kiefler, Stewart, and Warren, and the Trustees upon the recommendation of the Faculty and the Director authorized the appointment of two additional faculty members: an economist and an historian, neither of the two turned out to be available, says Stewart. The Faculty, now three, will be two

when he retires in 1950. Stewart says it seems appropriate to consider a type of scholar who might be considered for appointment and indicate the method of selection, and suggests a conference to discuss it.

He mentions two topics he thinks it advisable not to discuss at the group meeting--one concerns the economic fund under the terms of the grant made by the Foundation, and the other, correspondence with Professor Hayek.

Katherine Russell to Cherniss, von Neumann and Weyl, calling them to a meeting Oppenheimer is having in his office on November 24, with Earle, Stewart, Warren and Viner.

Recommendations of Faculty
D, Historical Studies, ~~Minutes of Meetings~~

1948

11/23

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

/ EARLE, E. M.

Biographical

OPPENHEIMER, R.

Earle to Oppenheimer. During 1949-50 decisions will have to be made concerning the future of S. E. P. It may be advisable to have a visiting professor and several memberships with the primary purpose of becoming acquainted with persons desirable for permanent ~~appointment~~ membership or appointment to the Faculty. Suggests carrying an amount equal to Riefler's salary in the budget to give the School a little more leeway.

D, Historical Studies, Recommendations of the Faculty

1949

2/24

GENERAL

Academic Organization

✓ EARLE, E. M.

Biographical

OPPE NHEIMER, ROBERT

Earle suggests title for new school: "School of History & Politics" or "School of Historical and Political Studies."

Letter from Earle to Oppenheimer of February 24, 1949, filed in Chronological file under 1949, 2/24.

School of Humanistic Studies IV, Vertical file

1949

3/8

PARTICIPATION IN ADMINISTRATION

Academic Personnel

GENERAL

Academic Organization

SCHOOL OF HISTORICAL STUDIES

✓ EARLE, R. M.

Biographical

The Director reported that since the School of Economics and Politics and the School of Humanistic Studies had already held two joint meetings, the reorganization was in fact established. The name had not yet been selected. No formal action required.

Earle was appointed Executive Officer of the new School.

Faculty Minutes, 3/8/49

1949

4/30

BENEFITS

Academic Personnel

✓EARLE, E. M.

Biographical

OPPENHEIMER, R.

Earle to Oppenheimer, April 30, 1949.

Oppenheimer has received letters dated April 20 and April 25 in re: benefits. His comment is that there is grave danger by using the Institute's funds in support of older men that we might, as Einstein once said, turn the Institute into an institution. He is glad that we have not adopted a rule "which deprives us of discretion." He quotes Oppenheimer as having said once, "that the only rule which ~~xxx~~ [Oppenheimer] thought imperative would be to the effect that we never should bring a man here beyond the age of retirement merely to improve his own security."

D File, ~~Earle~~ Earle, Edward M., 1945

1949

5/10

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SALARIES

Academic Personnel

MITRANY, D.

Biographical

AYDELOTTE, F.

OPPENHEIMER, R.

PLEXNER, A.

✓EARLE, E. M.

RIEFLER, WINFIELD W.

Mitrany to Aydelotte, May 10, 1949.

Filed under Chronological File, 1949, 5/10.

See also copy of Mitrany to Oppenheimer 5/12/49 with historical
note (3 pp.) on confusions in terms of his appointment and salary dating
from beginning of his appointment

A File, David Mitrany

1949

5/12

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SALARIES

Academic Personnel

MITRANY, D.

Biographical

OPPENHEIMER, R.

FLEXNER, A.

✓EARLE, E. M.

RIEFLE, W.

Mitrany to Oppenheimer, answering one from Oppenheimer May 5.

Filed under Chronological File, 5/12/49.

A. File, David Mitrany

1949

Summer

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ EARLE, EDWARD M.

Biographical

Earle's correspondence on his French seminar and other
correspondence on the seminar which he conducted in America
before going over.

D, Earle, Edward M. - 1945

1949

10/5

SCHOOL OF HISTORICAL STUDIES

Academic Organization

WOODWARD, E. L.

Biographical

✓ EARLE, E. M.

OPPENHEIMER, R.

Letter from Earle to Woodward, October 5, 1949, regarding the disintegration of the School of Economics and Politics, and the possibility of the Institute combining that ~~Sakka~~ School and the School of Humanistic Studies, making the new School of Historical Studies. Earle wants to appoint Woodward to the school.

Letter filed in Chronological File under 10/5/49.

Earle, I. A. S., 1947-8

1949

11/11
11/15

FRENCHON UNIVERSITY

Relations WOI

VANDERBILT, THE HONORABLE ARTHUR T.,
CHIEF JUSTICE OF THE
NEW JERSEY SUPREME COURT

Biographical

✓ EARLE, E. M.

DODDS, HAROLD W.

Dodds to Oppenheimer, November 11, 1949.

Dodds invites Oppenheimer to participate in a Citizenship Sharing House meeting with the American Political Science Association in promoting a working arrangement among the colleges and universities of NJ New Jersey, to discuss ways and means of encouraging college graduates to participate actively in politics.

Oppenheimer to Dodds, November 15, 1949.

He is going to be away, but, Professor Earle will attend.
Dodds accepts this cordially.
D File, Dodds, Harold W.

1950
OXFORD

✓ EARLE, E. M.

Relations WOI

Biographical

Earle was asked to deliver the Chichele Lectures in Oxford during the summer term of 1950 by Professor B. H. Sumner, All Souls College, Oxford, and E. L. Woodward, Worcester College, Oxford.

D File, Earle, Edward M, 1945

1950

2/1

SCHOOL OF HISTORICAL STUDIES

Academic Organization

✓ EARLE, E. M.

Biographical

PRINCETON UNIVERSITY

Relations WOI

See file for statement personnel and agenda for conference on modern France organized by Earle and held at Princeton Inn February 1 - 4, 1950, University staff invitees both domestic and foreign participating. Subject matter: politics, economy, French security, social and economic problems. Sponsors: Committee on International and Regional Studies, Harvard University, Institute of International Studies, Yale University; School of International Affairs, Columbia University; Woodrow Wilson School of Public and International Affairs, Princeton; School of Historical Studies, Institute for Advanced Study.

Committee in charge of the conference: Earle, Chairman, and members from each of the universities mentioned above.

D, Historical Studies, Minutes of Meetings

1950

3/27

SCHOOL OF MATHEMATICS

Academic Organization

GÖDEL, KURT

Biographical

✓ EARLE, E. M.

Earle, to Oppenheimer, March 27, 1950.

An agonized letter from France in which Earle puts himself on record as opposing the appointment as Professor of Gödel at this time, and asks for a deferral of the appointment until October of 1950 so that he may participate in the Faculty meeting. Admitting that he does not know the most about Gödel's qualifications, he thinks that there is little reason for changing his status at the present moment. He is impressed by Siegel's reservations on Gödel, Gödel's scientific qualifications. Furthermore, he holds that the School of Economics and Politics with positions vacated by Mitrany, Hiefler and Warren and the coming retirement of Stewart at the end of 1950 requires a long term of permanent memberships. He also ~~urges~~ urges that no Faculty appointment be made without two Faculty meetings on it, no Faculty nomination be made without two Faculty meetings on it.

He points out that no appointment has been made since Flexner left without unanimous approval by the Faculty, and regrets he has to say it wouldn't unanimous if Gödel were appointed.

He also adverts to his defeat on the nomination of Gilbert, and swears that it has had no effect upon his attitude toward Gödel.

D, Earle, Edward M. - 1945

1950

3/27
4/3

SCHOOL OF MATHEMATICS

Academic Organization

SCHOOL OF HISTORICAL STUDIES

GÖDEL, KURT

Biographical

EARLE, E. M.

OPPENHEIMER, R.

Earle opposed the proposed appointment of Kurt Gödel to the School of Mathematics in March, 1950, by blackballing. He pointed out that there had been no appointments in the School of Historical Studies to replace those vacated by Witrany, Riefler, Warren and Stewart's coming retirement, and, as a matter of fact, the School of Mathematics has been appointing several during the past two years. He thinks there would be no money left for the School of Historical Studies. He makes his point in 4 letters to Oppenheimer dated March 27, 1950, one formal, one informal.

Oppenheimer to Earle, April 3, 1950. It is not going to be difficult to defer the action on Gödel's appointments since the School, itself, is divided about the wisdom of it.
D File, Earle, Edward M., 1945

1950

9/12

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

NOMINATIONS

Academic Personnel

✓EARLE, EDWARD M.

Biographical

Earle nominates to Cherniss in a memorandum granting that Woodward has been notified of his appointment that William B. Willcox, Professor of History at the University of Michigan, 43 years old, one of the ablest of the relatively younger American historians to be nominated. He does not specialize in American history.

Another nomination is Henry Guerlac, Professor of the History of Science at the University of Wisconsin, and since 1946 at Cornell, one of the few in the country studying the history of science. He made a contribution to "makers of modern strategy."

He points out that since the School of Economics and Politics was established more than 15 years ago, four of its professors have resigned or retired, and there have been no
has

filling of their vacant chairs by new appointments.

D, Earle, Edward M. - 1945

1950

9/12

SCHOOL OF HISTORICAL STUDIES

Academic Organization

NOMINATIONS

Academic Personnel

✓ EARLE, ED. M.

Biographical

Prof. Earle sent a memo to Prof. Cherniss with suggestions for their forthcoming School meeting. 1) The appointment of Prof. E.L. Woodward; 2) appointment of Wm. B. Willcox to professorship. "Professor Willcox, now 43 years old, is one of the ablest of the relatively younger American historians."; 3) appointment of Henry E. Guerlac to professorship, "He is one of the handful of men in the United States working in the history of science and stands almost alone as a historian who has had adequate scientific as well as historical training."

"There is always a danger in considering appointments to our School that we shall be perfectionists. Inasmuch as achievement among historians is a matter of age and experience and hence of early promise rather than early achievement, we must be prepared to stake something on younger men in whom we have confidence. We cannot hope, as in the case of mathematicians, to appoint a young man whose reputation is already established beyond any question."

Source: D Earle, E. M. 1945-

1950

11/3

TAXATION

Government Relations

✓EARLE, E. M.

Biographical

OPPENHEIMER, R.

Earle said that Dollard, Carnegie Corporation, with whom he discussed the question of tax exemptions on fellowships and academic stipends, said that the Guggenheim Foundation and others with the Carnegie Corporation, had retained Roswell Magill to protect the interests of academic institutions in general. Dollard thinks individual institutions may muddy the waters, and it might be well if Oppenheimer would talk with Bodds who knows all about the Magill arrangements, and might participate in taking advantage of Magill's services.

D, Earle, Edward M., 1945

1950

11/10

SCHOOL OF HISTORICAL STUDIES

Academic Organization

✓ EARLE, E. M.

Biographical

Seminar on German Rearmament (No report).

List of participants and letter from Earle which is a
letter of information are filed in Chronological File under 1950, 11/10.

D, Earle, Conference on German Rearmament

1950

11/14

PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF HISTORICAL STUDIES

Academic Organisation

KANTOROWICZ

Biographical

WOODWARD

✓ EARLE

The School of Historical Studies which had had only two new appointments since the beginning: Cherniss and Thompson, had lost three professors: Riefler, Warren, and Stewart. The Director outlined the discussions which he had had with the School of Historical Studies for replacements, and the fields of philosophy, anthropology, belles lettres in the broad sense of the history of literature, had been considered, with the conclusion that no suitable candidate was known in these fields. Two nominees: Kantorowicz and Woodward, are in the field of history proper. Their appointments would not preclude the Institute from inviting a younger man to its staff in the near future. Vote was not asked for at this meeting; next meeting.

"The Director also solicited from the Faculty as a whole any proposals it might have for the school." (Undoubtedly, the School of Mathematics would have many fine suggestions for the School of Historical Studies). Earle consented on Woodward's present position as leading British political historian; his official editing of British diplomatic documents of the last fifty years; current and still unpublished work on the diplomatic minutes of the British Cabinet. Woodward would retire in five years under the present system. By that time some of the younger men the School was considering would be ready for professorial appointment. The chief question was whether Woodward would accept a position which would preclude his present writing assignments under the auspices of the British Government.

Panofsky supported the nomination of Kantorowicz.

Faculty Minutes, 11/14/50

1951-1952

SCHOOL OF HISTORICAL STUDIES

Academic Organization

✓ EARLE, E. M.

Biographical

List of members in the fields of Modern History and
International Relations for the year 1951-1952.

Filed in Chronological file under 1951-1952.

D, Earle, 1945

1951

2/15

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ EARLE, E. M.

Biographical

CARNEGIE CORPORATION

Foundations

Earle to Carnegie Corporation with report on the
seminar on France (at Princeton) supported by Carnegie Corporation
funds. Held February 1 - 4, 1950.

D, Earle, Conference on Modern France

1951

4/22

TRUSTEES
FACULTY

Corporation
Academic Personnel

✓EARLE, E.M.

Biographical

Prof. Earle to Dr. Oppenheimer:

"Since talking with you yesterday, I have thought further about the question of faculty members on the Board of Trustees. I am inclined to think that on the whole it would be best if there were no faculty members on the Board. You will agree, I think, that it is not necessary at this time for me to set forth my ~~mit~~ reasons for coming to this conclusion, although some of them I indicated to you in conversation yesterday."

Source: D Earle, E.M. 1945-

1951

4/12

SCHOOL OF HISTORICAL STUDIES

Academic Organization

✓ EARLE, E. M.

Earle to Oppenheimer, April 12, 1951.

Suggests that inasmuch as Griswold has liquidated the work in international studies under Dunn by ordering it transferred to the Department of Government at Yale dominated largely by public administration people, Arnold Wolfers will have no colleagues there, and might accept an appointment at the Institute.

D, Earle, Edward M. - 1945

1951

4/19

GENERAL

Public Relations

SCHOOL OF HISTORICAL STUDIES

Academic Organization

✓ EARLE, E. M.

Biographical

OPPENHEIMER, R.

Earle to Oppenheimer, April 19, 1951.

Harold Sprout telephone him to ask if in the press
x2 release which Princeton is issuing on the appointment of
the Yale group it might be said appropriately that with the facilities
of the Institute, this move by the Princeton community will
make it the leading center in the United States in these
fields.

D, Earle, Edward M. -1945

1951

7/7

C O P Y

✓ EARLE, ED. M.

Biographical

Supreme Headquarters
Allied Powers Europe

7 July 1951

Dear Ed:

Let me thank you for your thoughtfulness and for your services to SHAPE during your trip just now ending. I include among these services not only your contributions on specific problems which you have discussed with General Gruenther and with the staff, but also, and more especially, the ideas and observations you have imparted to me personally. Of particular value to us have been your interesting and thoughtful evaluations of trends in national spirit and attitudes, as developed from your personal contacts with various European groups that have a strong influence on the success of our effort here. While these appraisals are admittedly difficult, they are of central importance to our whole endeavor and we are indeed grateful for your help.

It is not wholly hospitality that leads me to ask you to be sure to visit us again in Europe whenever you can. By the time you return we will be sure to have a new list of knotty but important problems upon which the Earle brand of wisdom and insight should be focused. In addition, it is always a great personal pleasure to see you.

On behalf of the whole Headquarters I thank you for your contribution toward our success.

With warm personal regard,

Sincerely,

Dwight D. Eisenhower

Professor Edward Mead Earle
Institute for Advanced Study
Princeton, New Jersey

1954

1/11

PRINCETON UNIVERSITY

Relations WOAI

SCHOOL OF HUMANISTIC STUDIES
(American Civilization)
(Near Eastern Civilization)
(European)

Academic Organisation

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

ATHELLOTTE, P.

Biographical

✓ EARLE, E. W.

See Oates' report January 11, 1954 for description of
inter-departmental course on American Civilization.

Oates, Council of Humanities, Filed in Vertical File "E".

1954

6/23

✓ EARLE, E. M.

Biographical

Died June 23, 1954. See file for appreciations and newspapers.

Letter from the Trustees to Mrs. Earle filed with this memo in Chronological file under 1954, 6/23.

D, Earle, 1945

1954

October

~~EARLE~~ EARLE, E. M.

Biographical

From the Board of Trustees to Mrs. Edward Meade Earle upon
Earle's death.

Filed in Chronological File under 1954, October.

D File, Earle, E. M., 1945

1954

10/21

✓EARLE, EDWARD M.

Biographical

Part of The Oxford Magazine of October 21, 1954 on death of Earle.

Filed in Chronological File under 1954, 10/21.

A File, Earle, E. M.

1922

12/9

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

SCHOOL OF MATHEMATICS

✓EARLE, E. M.

Biographical

FLEXNER, A.

VERLEN, O.

Interview with Mrs. Beatrice Earle, December 9, 1955.

Filed in Vertical File under Interviews.

Interview with Mrs. Beatrice Earle, 12/9/55.

1955

12/13

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓EARLE, E. M.

Biographical

VEBLEN, O.

FLEXNER, A.

SIEGEL, CARL L.

PAULI, W.

Interview with Professor Veblen, December 13, 1955.

Filed in Vertical File under Interviews.

Interview with Professor Veblen, December 13, 1955.

1955

12/16

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

FLEXNER, A.

Biographical

✓ EARLE, E. M.

STEWART, W.

WARREN, R.

Interview with Mrs. Edward Earle, December 16, 1955.

Filed in Vertical File under Interviews.

Interview with Mrs. Edward Earle, 12/16/55

GOTTMAN, JEAN

1/8
Biographical

/EARLE, E. M.

Interview with Jean Gottman, January 8, 1956.

Filed in Vertical File under Interviews.

Interview with Jean Gottman, 1/8/56

1956

1/9

GOLDMAN, HENRY

Biographical

RIEFLER, W.

WADSWORTH

STEWART

PLEINER, A.

✓ EARLE
HARRIS, E. M.

Interview with Professor Goldman, January 9, 1956.

Filed in Vertical File under Interviews.

Interview with Professor Goldman, January 9, 1956

1956

1/10

SCHOOL OF MATHEMATICS

Academic Organization

SCHOOL OF HUMANISTIC STUDIES

SCHOOL OF ECONOMICS AND POLITICS

POLICIES

Admini_{st}ration

PLEXNER, A.

Biographical

✓ EARLE, E. M.
HERZFELD, ERNST E.
KANTOROWICZ, ERNST
WOODWARD, E. L.
ALFÖLDI, ANDREW
SIEGEL, CARL LUDWIG
PAULI, WOLFGANG
PANOFSKY, ERWIN

Interview with Professor Veblen, January 10, 1956.

Filed in Vertical File under Interviews.

Interview with Professor Veblen, January 10, 1956.

1956

2/8

TEACHING

Academic Procedures

NEUMAN

Biographical

✓ EARLE, E. H.

WEDGEWOOD, C. V.

Dinner table conversation with Sigmund Neuman,
February 8, 1956.

Filed in Vertical File under Neuman Interviews.

Dinner table conversation with Sigmund Neuman, 2/8/56

1956

2/16

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

STEWART, WALTER W.

Biographical

BISPLER, WINFIELD W.

WARREN

FLEXNER, A.

OPPENHEIMER, J. R.

✓ EARLE, E. R.

Interview with Professor Stewart, February 16, 1956.

Filed in Vertical File under Stewart Interviews.

Interview with Professor Stewart, 2/16/56

1956

3/31
4/1

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

FOUNDERS

Corporation

PRINCETON UNIVERSITY

Relations WOAI

STEWART, W. W.

Biographical

✓ EARLE, E. M.

FLEXNER, A.

VINER, J.

Interview with Winfield W. Riefler, March 31 and
April 1, 1956. Notes from memory of informal conversations.

Filed in Vertical File under Riefler Interviews.

Interview with Riefler 3/31 and 4/1

1956

4/8

SCHOOL OF MATHEMATICS

Academic Organization

SCHOOL OF ECONOMICS AND POLITICS

STIPENDS

Academic Personnel

GOTTMAN, JEAN

Biographical

PANOFKY, ERWIN

~~EARLE, E. M.~~

Dinner table conversation with Jean Gottman, April 8, 1956.

Filed in Vertical File under Gottman interviews.

Conversation with Jean Gottman, 4/8/56

6/4

SCHOOL OF HUMANISTIC STUDIES
SCHOOL OF HISTORICAL STUDIES
PRINCETON
LIBRARY
FACULTY

FLEXNER, A.
DODDS, HERBERT
CAPPS
MERITT
PANOFKY, ERWIN
✓EARLE
OATES
OPPENHEIMER
STEWART
FERGUSON
ELIOT
TOYNE
BOAZ

Academic Organization

Relations WOA
Facilities
Academic Personnel
Biographical

Interview with Professor W. J. Oates, Chairman,
Classics Department, Princeton University, June 4, 1956.
Filed in Vertical File under Oates Interviews.

Interview with Oates, 6/4/56

1956

6/15

PRINCETON UNIVERSITY

LIBRARY

APPOINTMENTS

✓ EARLE, E. M.

WEDGWOOD

LOWE, E. A.

Relations WOAI

Facilities

Academic Personnel

Biographical

Interview with Julian Boyd, June 15, 1956.

Filed in Vertical File under Boyd Interviews.

Interview with Julian Boyd, 6/15/56

1956

6/21

PRINCETON (8, 9, 10)
HARVARD (1)
MATHEMATICS (2, 7, 14)
E. C. P. (5, 6)
APPOINTMENTS (2, 3, 4, 5)
SALARIES (3)
FACULTY (10, 11)
SCHOOL OF MATHEMATICS (5, 9, 14, 15)
SCHOOL OF HISTORICAL STUDIES (14)
JOHNS HOPKINS (7, 8)
DIRECTOR (10, 11)
TRUSTEES (11)
RESEARCH (13)
MORSE (1, 5, 8, 10)
BIRKHOFF (1, 4)
WHITNEY (2)
STEWART (2, 3)
FLEXNER (3, 7, 8)
GODEL (3, 5)
MAYER, WEATHER (3)
SIEGEL (5)
BIGELOW (5, 6)
ELIOT, T. S. (7)
STRAUSS (10)
✓ EARLE (10)
BOREL (15)

VEBLEN (1, 2, 4, 5, 8, 13)
DODDS (2)
WARNER (2, 3)
VON NEUMANN (3, 5, 6)
PLAZCEK (3)
WIENER, ROBERT (4, 6)
WEYL (5, 8)
EINSTEIN (6, 8, 11, 12, 16)
VINER (9, 10)
AYDELOTTE (10, 11)
OPPENHEIMER (15)

Relations WQAI

Academic Activities

Academic Personnel

Academic Organization

Educational Institutions

Administration

Corporation

Academic Procedures

Biographical

Interview with
Morse 6/21/56.

Filed in
Vertical File
under Morse
Interviews.

1956

7/16

SCHOOL OF HISTORICAL STUDIES
SCHOOL OF MATHEMATICS
PROFESSORS
MEMBERS
FACULTY
PARTICIPATION IN ADMINISTRATION
ECONOMICS
HARVARD
GEST ORIENTAL LIBRARY
PRINCETON UNIVERSITY
GENERAL
OPPENHEIMER
FERGUSON
TOYNBEE
ELIOT
PLACZEK
KENNAN
DYSON
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Interview with Robert Oppenheimer, July 16, 1956.

Filed in Vertical File under Oppenheimer Interviews.

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Dinner table conversation with Miss Goldman, 9/28/56
Filed in Vertical File under Goldman Interviews.

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Filed in vertical file under Woodward Interviews.

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Interview with Wolman, 5/3/57.

Filed in Vertical File under
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