

1932

1/11

MATHEMATICS

Academic Organisation

BOARD (TRUSTEES)

The Corporation

✓ NOMINATIONS

Academic Personnel

"The Director stated that after conference with the leading mathematicians of Europe and America it was clear to him that there are in America at this time a few mathematicians of international repute, whose association with the Institute would make clear to the learned world the purpose and quality of the Institute, as explained in general terms in Bulletin No. 1. Whereupon, on motion, it was

"RESOLVED, That the Director be authorized to present at the April (1932) meeting of the Board, after due conference and negotiation, a nomination in the School of Mathematics with the terms and conditions necessary to secure the ablest available scholar in that field."

Vol. I, No. 5, Minutes, p. 4

1932

4/11

SCHOOL OF MATHEMATICS

ACademic Organization

✓NOMINATIONS

Academic Personnel

MEMBERS

"RESOLVED, That the Executive Committee be authorized to act in behalf of the Board of Trustees in reference to nominations in the School of Mathematics on the terms and conditions necessary to secure the ablest available scholars in that field.

"In his report the Director stated that before coming to a decision as to nominations in the School of Mathematics he desired a further opportunity to confer with certain scholars in Europe regarding the field of mathematics and also to investigate the subject of economics. Whereupon, on motion, it was

"RESOLVED, That the Treasurer be authorized to make the financial arrangements necessary to enable the Director to go abroad for further negotiations regarding possible members of the faculty of the Institute."

Minutes of Regular meeting of the I. A. S., April 11, 1932

✓NOMINATIONS

Academic Personnel

BENEFITS

SALARY

EINSTEIN, ALBERT

Biography

VERLEN, OSWALD

MAYER, WALTHER

VANDERSLICE, J. L.

Appointments, salaries, retirement benefits, etc. approved

1932

12/7

✓ NOMINATIONS

Academic Personnel

WEYL, HERMANN

Biographical

ALEXANDER, JAMES W.

Minutes, p. 2:

"RESOLVED, That the letter presented by the Director to be sent to Professor Hermann Weyl of the University of Göttingen is approved and that the Director is authorized to transmit the same and to secure the services of Professor Weyl on the terms therein defined.

"The Director thereupon suggested the advisability of appointing an additional professor in the School of Mathematics and stated that he would like to secure the services of Professor James Waddell Alexander of Princeton University, a younger and yet distinguished mathematician.

"After discussion, the Director was authorized and empowered to negotiate with Professor Alexander and to report to the Committee or Board for approval the terms upon which such association might be established."

Vol. I, No. 9

1933

1/9

✓ NOMINATIONS

WEYL, HERMANN

ALEXANDER, JAMES W.

Academic Personnel

Biographical

Biographical data; Minutes 1/9/33, pp. 3-5

Vol. I, No. 10

1939

1/23

✓ NOMINATIONS (p. 7)

Academic Personnel

PARTICIPATION IN ADMINISTRATION (pp. 4-13)

PRINCETON UNIVERSITY (p. 6,7)

Relations WOAI

FLEXNER, A. (pp. 4-10)

Biographical

VEBIEN, O. (p. 10)

WEED (p. 10, 11)

CARRELL (p. 11)

SABIN (p. 11)

RIEFLER (p. 12)

Flexner on autonomous schools. Protests against idea
it is disorder. Comments on Faculty government.

Trustees' Minutes, 1/23/39

1940

5/3

TRUSTEES

Corporation

✓ NOMINATIONS

Academic Personnel

PARTICIPATION IN ADMINISTRATION

FOUNDERS

Corporation

RIEPLER, W. W.

Biographical

STEWART, W. W.

Biographical

VEBLEN, O.

Aydelotte to Bamberger and to Flexner suggesting Bamberger, Moe, Douglas & Rosenwald, reserving nomination of Schaap till later. To Flexner suggesting that 3 faculty members who will probably resign 5/22/40 should remain on committees of Trustees. Not sent. Handwritten notes in file indicate Bamberger objected to resignation of 3 at once--suggested Board keep Stewart. Notes indicate Veblen under pressure Aydelotte to resign and "wavering."

A, 10/18/56, Misc. #2

1944

11/6
11/20

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ NOMINATIONS

BENEFITS

DIRECTOR

Administration

There are no official Minutes on luncheon meeting November 6, 1944, as a result of which the memorandum of November 20, 1944, was prepared and presented and approved on the succession to the Director. Neither is there any mention of the proposed retirement of the Director until the meeting of November 20.

At the meeting of November 20, Einstein initiated the question of Faculty approval of proposed Faculty appointments on consultation with the Faculty by the Trustees; majority vote to prevail. He contemplated a change in the By-Laws to provide this to assure such Faculty participation. No action was, however, taken at that meeting.

Faculty Minutes 11/20/44

1944

1945

12/17
12/23
12/31
1/10
1/20
1/26
5/11

POLICIES

Administration

PARTICIPATION IN ADMINISTRATION
(COMMITTEE ON POLICY)

Academic Personnel

COMMITTEES (POLICY)

✓ NOMINATIONS

DIRECTOR

Administration

EARLE, E. H.

Biographical

VERBLEW, C.

AYDELOTTE

First meeting of the Committee, December 17, 1944 Earle suggested Biefler be co-opted and Earle was delegated to ask him

to serve. (Refused December 18).

[those present]

"There was considerable discussion concerning Institute policy, which everyone felt already existed in fact and in practice and is documented by formal statements of the Founders, the first and second Directors, and the Board of Trustees. No definitive and recent formulation of this policy has, however, been made in a single document, and it was suggested, therefore, that the present Director might well draft a statement restating the purposes of the Institute for the benefit of the Faculty and Board of Trustees..." *

Earle was directed to communicate with Haass and ask for a meeting of the two committees to discuss Aydelotte's retirement.

"There was further discussion of the future appointment of new members of the Faculty as a matter of basic policy. Mr. Aydelotte expressed his determination, so long as he is Director, to appoint new members to the Faculty only upon recommendation of the School concerned, with competent outside

advice and with full participation of representative of the other Schools of the Institute, as well as with final approval of the Faculty as a whole."

(See Aydelotte's copy of the original draft of these minutes providing that Veblen because of his eminent qualification through long service at the Institute should help Aydelotte draft the statement on policy, was subsequently changed putting the burden on F. A. alone. This would indicate something in the nature of a quid pro quo was exacted of the Director for the support of the Committee on Policy.)

December 23, 1944. Riefler refused for "the state of his health and other matters of personal convenience".

"Mr. Aydelotte presented for the consideration of the Committee a statement on Institute Policy, which was discussed at considerable length. As the statement was merely tentative, a number of changes were suggested for Mr. Aydelotte's consideration. He proposed to submit an amended statement to the Committee at a future meeting.

"Mr. Veblen read a brief memorandum in which he pointed out the essential differences between the Institute for Advanced Study, on the one hand, and a university or research institute, on the other..."

December 31, 1944. Earle reported the Committee had invited to meet with the Trustees' Committee on January 10. There was further informal discussion of a memorandum which Mr. Aydelotte prepared on Institute policy.

January 10, 1945. "This joint meeting of the Faculty's and Trustees' Committees on Policy was devoted to a full and frank discussion of the issues which face the Institute in connection with the possibility that Mr. Aydelotte might be retired on his sixty-fifth birthday. The Faculty group strongly urged that for no reason whatsoever should the Board of Trustees consider Mr. Aydelotte's retirement at this time."

January 20, 1945. The Committee discussed Aydelotte's report of the meeting of the Trustees of January 19.

January 26, 1945. "This meeting was devoted to a further discussion of the question of Dr. Aydelette's retirement, but no definitive decisions were taken."

February 26, 1945. The meeting was devoted to a continuance of previous discussions of the question of Mr. Aydelette's retirement which is to be passed upon at a meeting of the Board of Trustees on March 2.

May 11, 1945. "A lengthy discussion was held concerning the advisability of making appointments of members of the Institute for a period of more than one year. It was unanimously agreed that special cases would arise from time to time in which the interests of the Institute would be best served by extending membership to distinguished scholars who, for one reason or another, might not be eligible for appointment to the faculty, and whose presence at the Institute as members ~~as~~ would contribute to the advancement of the intellectual life of the Princeton community.

"It is therefore recommended that the faculty consider favorably at its next meeting the question of authorizing such appointments, subject to whatever conditions it may care to specify." (These minutes are in an envelope in the file signed in ink by Harle. This is a total of the record.)

(Envelope transferred to D file, Faculty Committee on Policy)
(The last minute indicates some compromise in the tough bargain which was exacted of the Director).

(cont. next page)

Harle File, Faculty Committee on Policy, 1944-1945

Aydelotte presided at all meetings of the Committee Policy except the joint one with the Trustees' Committee. Haase was not present at that--only Leidesdorf, Hae, Wolman, Douglas, with Harle, Einstein and Vebien, and Heritt.

Vebien was present at all meetings of the faculty Committee except on that of February 26, 1945 when he was ill and when, apparently, no action was taken.

★ (P.2) Resolution first provided Vebien would work with Aydelotte on this. See Aydelotte's copy memorandum 12/17/44 in A, 10/18/56, File # 9.

1945

2/2

SCHOOL OF MATHEMATICS

Academic Organization

~~NOMINATIONS~~

Academic Personnel

PHYSICS

Academic Activities

The primary purpose of the meeting was to discuss the appointment of new members to the Mathematics Faculty: one mathematical physicist, one mathematician. Agreed to notify the other Schools that we were about to make nominations and should urge them to do the same.

Einstein and Weyl appointed as a subcommittee to draw up a report on the possible candidates: (possible candidates): Pauli, Rabi, Fermi, Oppenheimer, Dirac, Gamow, and Bethe, with the group favoring Pauli as the most desirable candidate.

Siegel head and shoulders above the other^{possible}/mathematicians.

The group discussed securing a permanent position for Gödel as Associate similar to that held by Mayer. No decision

Minutes of the School of Mathematics, 2/2/45

1945

4/20

TRUSTEES

Corporation

DIRECTOR

Administration

~~NOMINATIONS~~ (Faculty)

Academic Personnel

"NOTE: In accordance with the resolution of the Trustees that a committee should be appointed to consider the Director's Report as presented on April 20, 1945 and to make recommendations to the Trustees, Mr. Hardin appointed a committee of three, consisting of H. H. Maase, Chairman, Dr. Weed and Dr. Aydelotte. This Committee has studied the report carefully. It is clear that the Trustees had interpreted some of the statements as having a meaning quite different from that which the Director intended. Since the main point to the report was the suggestion of a sounder procedure than we have followed hitherto in making new appointments, it seemed best to the Committee to confine the report to that subject and to omit the statements to which exception had been taken. The report as presented herewith has been approved by the Committee.

H. H. Maase
Chairman"

Tr. Min. 4/20/45 Appendix

1945

5/19
5/22

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ NOMINATIONS

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SCHOOL OF MATHEMATICS

TRUSTEES

corporation

Comment: At the meeting of May 19, a five-year appointment to Goldenweiser without stipend was deferred on objections from unnamed members of the Faculty that they didn't know his work.

At the meeting on May 22, Maass and Weed were present invited by the Director. The Viner appointment presented by Earle was opposed by Einstein on the ground that Siegel was being passed over, and that he had a more inventive mind than Viner. "Veblen, however supported Professor Earle's motion" for the appointment of Viner." Maass asked whether economics could not claim to have an inventive quality comparable to that of mathematics. Then Morse spoke for Viner and the nomination was approved.

Albright nominated by Goldman and Weyl expressed his approval because Neugebauer approved.

At the end of the discussion, Maass said he approved the new method of Faculty discussion of appointments before the Trustees received their nominations. He hoped the Board of Trustees might be better informed about some appointments in the future than it had been in the past. He excluded the economists because they had been thoroughly discussed with the Board of Trustees and he understood it. He even opined that the School of Economics and Politics might make bigger contributions to the future than the others.

Weed made a statement that no one had demonstrated to him why any appointments were necessary now, and why, if they were, the age pattern hadn't been better considered, and why were they made in the fields already existing, and why not in a new field. He referred to justifying the appointments to him.

Maass asked whether if mathematics was the School that gave prestige to the Institute, three appointments should not be

made in that field alone.

Maass expressed continuing confusion as to how a Trustee could be certain that he was approving the right appointment as between the three Schools, and there was no satisfactory answer. He was striking at inbreeding and self-interest. The Minutes are wryly humorous.

That the spectacle created by Maass and Weed was fully appreciated by the Faculty, it expressed its appreciation particularly for the "fulness and clarity" with which the proceedings were recorded by the Secretary, Professor Meritt. (September 17, 1945 Faculty Meeting).

Faculty Minutes 5/22/45

/ 1945

5/22

TRUSTEES

Corporation

ECONOMICS

Academic Activities

✓ NOMINATIONS

Academic Personnel

MAASS, H. H.

Biographical

See Maass' statement regarding appointments in economics:
"Founding of School of Economics was something he could
understand because it had been thoroughly discussed by Board..."
It might have more to offer world than other schools. (Takes
up cudgels at faculty meeting for the economists, really).

Faculty Minutes

1946

3/9
2/28

2/12

DIRECTOR

Administration

2/9
2/11

✓ NOMINATIONS

Academic Personnel

PARTICIPATION IN ADMINISTRATION

Panofsky to Earle, March 9, 1946.

Suggests Henry Allen Moe as Director. "...somewhat less problematic than many of the candidates now on our list."

Stewart February 28, 1946 on receiving note from the Committee indicating that two members of the Faculty are being considered for nomination as Director causes him to nominate Riefler. "It is partly because we know him so well personally that we are likely to overlook his standing outside this community and his distinct qualifications as Director. He has tested administrative ability, a broad scholarly interest and a deep affection for the Institute and an understanding of its problems...Personally he seems to me better qualified than any one on the list of persons already mentioned..."

February 9, 1946

/Lowe suggested in order of preference: Sigerist of Johns Hopkins, Shapley of Harvard and Meritt. His order of preference is inverse as far as qualities are concerned. He puts Meritt third only because he hates to see him lost in to scholarship; therefore, his preference for Sigerist.

February 11, 1946, Panofsky suggests Morse.

Meritt suggests Blegen as the only one he is sure would understand what I try to do with Greek epigraphy. Harbison might. (Meritt's statement, February 12, 1946)

Earle papers, I. A. S.--Directorship, Meetings, etc. 1946 & 1947

11/18

~~XXXXXXXXXX~~

TRUSTEES

Corporation

✓ NOMINATIONS

Academic Personnel

STRAUSS, LEWIS L.

Biographical

MOE, HENRY ALLEN

Earle presented to the Faculty the letter which had been sent to Lewis L. Strauss, substantially the same as that which had originally been sent to Mr. Moe, as Chairman of the ~~Committee for the~~ of Selection for Successor to Dr. Aydelotte. Strauss replied, and asked that the Committee arrange the names in order of preference. The Committee circularized the Faculty asking ~~xxx~~ for their opinion. Riefler suggested there should be effective contact between the Faculty Committee and that of the Trustees so that the names could be discussed, and that it would not be well to send a written answer with the names arranged in order of preference. There was agreement with Riefler's point, and a motion was made providing for further contact.

Aydelotte then urged that other names be proposed to the Committee, and with the support of Professor Panofsky recommended Dr. Linus Pauling, Professor of Chemistry and Director of the Gates and Crellin Laboratories of Chemistry of the California Institute of Technology and recently appointed Eastman Professor at Oxford University for 1947-1948. His qualifications were discussed. Veblen pointed out that Pauling was very eminent in his field and an excellent theoretical worker. He is devoted to pure scholarship "and might be characterized as somewhat extreme in this respect."

Aydelotte brought forward the name of James Phinney Baxter, President of Williams College. Barle noted Baxter had not shown good judgment of people either as head of Office of Strategic Services or as President of Williams where he had made some unfortunate appointments.

Riefler urged discussion of candidates for the Directorship as detailed as the consideration given to candidates for the Faculty. Aydelotte suggested postponement of further discussion to the hours following the next Faculty Luncheon D, Faculty Minutes, ~~XXXXX~~ Nov. 18, 1946 on December 2nd.

1950

9/12

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ NOMINATIONS

Academic Personnel

EARLE, EDWARD M.

Biographical

Earle nominates to Cherniss in a memorandum granting that Woodward has been notified of his appointment that William B. Willcox, Professor of History at the University of Michigan, 43 years old, one of the ablest of the relatively younger American historians to be nominated. He does not specialize in American history.

Another nomination is Henry Guerlac, Professor of the History of Science at the University of Wisconsin, and since 1946 at Cornell, one of the few in the country studying the history of science. He made a contribution to "makers of modern strategy."

He points out that since the School of Economics and Politics was established more than 15 years ago, four of its professors have resigned or retired, and there ~~have~~ been no
has

filling of their ~~seats~~ chairs by new appointments.

D, Earle, Edward W. - 1945

9/12

SCHOOL OF HISTORICAL STUDIES

Academic Organization

✓NOMINATIONS

Academic Personnel

EARLE, ED. M.

Biographical

Prof. Earle sent a memo to Prof. Cherniss with suggestions for their forthcoming School meeting. 1) The appointment of Prof. E.L. Woodward; 2) appointment of Wm. B. Wilcox to professorship. "Professor Wilcox, now 43 years old, is one of the ablest of the relatively younger American historians."; 3) appointment of Henry E. Guerlac to professorship, "He is one of the handful of men in the United States working in the history of science and stands almost alone as a historian who has had adequate scientific as well as historical training."

"There is always a danger in considering appointments to our School that we shall be perfectionists. Inasmuch as achievement among historians is a matter of age and experience and hence of early promise rather than early achievement, we must be prepared to stake something on younger men in whom we have confidence. We cannot hope, as in the case of mathematicians, to appoint a young man whose reputation is already established beyond any question."

Source: D Earle, E. M. 1945-

1955

2/3

PARTICIPATION IN ADMINISTRATION

Academic Personnel

NOMINATIONS

WOODWARD, SIR LLEWELLYN

Biographical

E. Llewellyn Woodward to The Director, February 3, 1955.

"The Director

"You may care to read this--especially the last paragraph. I am not circulating it because it is just a private letter to me. Anyhow--especially after Davis' letter--so very typical of a man of great industry and no talent or spark in him. I'm sure we aren't going to persuade E. K. ! And though we have no librarian veto we don't want another debate about consensus.

"But the problem will remain. Counting Alfoldi--who is classical [?] alright in himself--four out of the seven of us in the School ^{are} non-American by birth and training, and only one of us has any professional interest in the vicissitudes of Political Man since about 1600 a. d.

I am sure from the point of view of the Institute that this "didn't ought to be," and I know that it is a count ~~xxx~~ which some outside critics have against us--(I wouldn't mind this if I didn't think such criticism well founded)."

"E. L. W."

"Feb. 3, 1955"

D File, ~~Ramsey~~ Historical Studies Panel on the New Faculty

