Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1930 to 1952 12/11

FOUNDERS Corporation

GIFTS Finance

Founders' gifts 1930-1952 (date above)	$16,462,365
Tr. reports show additions to endowment from founders' gifts & bequests 1937-52	8,339,836
Therefore, given by founders prior to 1937	8,122,529
Records I have show founders' gifts 1930-36	7,466,126
Must have been given between 8/1/32-6/30/33.	656,403

Total fund at 6/30/33 at cost listed at	5,686,326
Total fund at 8/31/32 at cost listed at	5,030,118
Difference	656,208

This total of founders' gifts and bequests included Institute payment for G. O. L. and Firestone Library.

Treasurer's Report

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

~~1934~~ 1930

3/8
5/5
5/9

FOUNDERS

Corporation 6/4

FLEXNER, A.

Biographical

Flexner to Louis Bamberger, addressed Newark, but mentioning the blooming of flowers and acknowledging a picture postcard.

Louis Bamberger to Flexner, May 5, 1930.

"Just these few lines to express the deep appreciation of Mrs. Fuld and myself for the invaluable counsel and assistance you have rendered us in formulating plans for the establishment of an 'Institute for Higher Learning' in fulfillment of our ambitions to devote our respective fortunes to some worthy philanthropic purpose.

"You have been so helpful and the thoughts to which we are about to give concrete expression are so largely your own that we are exceedingly anxious to enlist the continuance of your services in directing the 'Institute' and placing it in a position where it can successfully function in accordance with our ideas. Such being the case, I am writing to inquire

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whether you will accept the appointment as director as soon as the 'Institute' is established and thereafter devote your time exclusively to its management, to the end that it may become the outstanding success which we are all so desirous of achieving. We recognize that the position will be one of great responsibility which may entail considerable travel on your part to make the desired contacts, and, if agreeable to you, I would be glad to have you indicate your acceptance of the appointment herewith tendered upon the following basis, to wit:

"That you are to be paid a salary at the rate of $20,000 (which is written in the signed copy in ink figures) per annum and your necessary travelling expenses in addition thereto. Also an additional sum of $4,000 for the services of a private secretary.

"Please be assured that your acceptance of the appointment will, in the opinion of Mrs. Fuld and myself, launch our enterprise with a preconceived assurance of its success. "

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Flexner to Louis Bamberger, May 9, 1930.

"I am profoundly touched and gratified by your kind letter of May 5. I need not assure you that I am deeply sensible of the honor and confidence which you and Mrs. Fuld repose in me, and in accepting your suggestion that I be the initial director of the Institute for Advanced Study I wish to express my personal gratitude and my profound appreciatio n of the great responsibility which I am undertaking. You and Mrs. Fuld are making possible a new step upward in American education - a step that ought in history to count with the founding of the JohnsHopkins University and Medical School and the establishment of the Rockefeller Institute for Medical Research. I can only promise you that I shall do all that in me lies and that I shall spare no effort to make the institution worthy of your beneficent idealism. We cannot look for quick results, for time and patience must be spent in the choice of those whose work is to bring distinction to the institution which you are establishing, but I shall give my entire thought and soul to the effort, and I hope that you may both live long to enjoy the great good which you have undertaken to accomplish. Certainly nothing could be finer than the unselfish

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spirit which you and Mrs. Fuld have manifested at every moment since the suggestion came under discussion.

"With all good wishes and very high regard, I am

Sincerely your friend,

Abraham Flexner"

The formal invitation signed by both Mrs. Fuld and Mr. Bamberger is dated June 4, 1930, to Flexner as member and Trustee.

D, Bamberger, Louis, 1930-1936

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1930 6/3

GENERAL
FOUNDERS
HARDIN
LEE, IVY

Public Relations
Corporation
Biographical

Lee to Bamberger, June 3, 1930.

"I enclose herewith the proposed announcement concerning the Institute. This will, of course, be accompanied by a copy of the letter to the Trustees and by a copy of the certificate of incorporation. The newspapers will undoubtedly take out of these two documents much additional material which I am not undertaking to embody for them in the announcement itself. I think the newspapers would rather work up their own material than have it handed to them in too cut and dried a fashion.

"I hope the announcement and the letter to the Trustees will be found acceptable to you and Mrs. Fuld. I am sending a copy of these documents to Mr. Hardin also.

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"As I understand it, you and Mrs. Fuld will advise me as to any changes you want made in these documents, and I will get word from Mr. Hardin as to when it will be proper to make defini e arrangements to give the whole matter publicity.

"May I thank you again for your hospitality at lunch today, and express my great pleasure at being identified with you at the inception of this great undertaking.

"With cordial regards,

Faithfully yours,

XXX IL"

He transmitted with this letter a three-page news release of the founding of the Institute which I will dictate herewith.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"Copies are made public today of plans for the establishment and endowment of the 'Institute for Advanced Study.' The fundamental conception underlying the plans is set forth in a letter addressed by Mr. Louis Bamberger, formerly head of L. Bamberger & Co. of Newark, and his sister, Mrs. Felix Fuld, wife of Mr. Bamberger's later partner, to those who will be Trustees of the Institute for its first year.

"The Institute for Advanced Study will provide facilities at which eminent men of learning may devote themselves to research and the training of advanced students for and beyond the degree of Doctor of Philosophy or other professional degrees of equal standing.

"This, therefore, will be exclusively a post-graduate institution, the first of its kind to be established in the United States. Mr. Bamberger and Mrs. Fuld propose to provide the institution with an initial endowment of $5,000,000 to which they expect to make further additions to an extent which they hope will provide adequately for the purposes of the Institute.

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"Dr. Abraham Flexner, formerly Secretary, and Director of the Division of Medical Education of the General Education Board, will serve as the first Director of the Institute. He has undertaken to enlist the services as members of the faculty and staff of outstanding and most promising teachers in their respective fields.

"The Institute will be located in Newark or vicinity. At its inception the Institute willprobably occupy temporary quarters while plans for permanent buildings and equipment are being developed, while the faculty and staff are being selected, and the organization work of the Institute is being effected.

"The Founders, in writing the invitation to serve, to those who have agreed to become members of the first Board of Trustees, express the ideals which they have in mind, and stress the thought that in appointments to the Board of Trustees, to the staff and to the faculty and in the admission of workers and students, no account whatsoever is to be taken at any time, directly or indirectly, of race, religion or sex.

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"A Certificate of Incorporation has been prepared pursuant to the provisions of the New Jersey law entitled: 'An Act to incorporate associations not for pecuniary profit', approved April 21, 1898. The incorporators are the founders and three of their friends who are sympathetic with the intended purpose. The Trustees for the first year comprise, in addition to the incorporators, several distinguished educators and research workers to whom the plans have been disclosed and who whole-heartedly give their aid to the enterprise. The Trustees for the first year are the following:

"FRANK AYDELOTTE, President, Swarthmore College
"LOUIS BAMBERGER, one of the Founders
"EDGAR S. BAMBERGER, of Newark, N. J.
"DR. ALEXIS CARREL, member of the Rockefeller Institute
"MRS. FELIX FULD, one of the Founders
"DR. ABRAHAM FLEXNER, formerly Secretary and Director of the Division of Medical Education of the General Education Board, New York City.
"DR. JULIUS FRIEDENWALD, of Baltimore, Maryland

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"JOHN R. HARDIN, of Pitney, Hardin & Skinner, Newark, New Jersey; President of Mutual Benefit Life Insurance Company

"HON. ALANSON B. HOUGHTON, formerly United States Ambassador to Germany and later Great Britain.

"HON. HERBERT H. LEHMAN, Lieutenant Governor of New York

"SAMUEL D. LEIDESDORF, of S. D. Leidesdorf & Co., New York City.

"HERBERT H. MAASS, attorney at law, New York City

"DR. FLORENCE R. SABIN, member of Rockefeller Institute, and formerly Professor in Johns Hopkins University

"PERCY S. STRAUS, of R. H. Macy & Co., New York, Trustee of New York University

"LEWIS H. WEED, Dean of the Medical Faculty of Johns Hopkins University.

"While in the nature of things the plans for the Institute cannot be definitely outlined in advance, it may be stated that the purpose of the Founders and of the Director is not to follow the customary university models which combine both undergraduate and graduate work in the same

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institutions, but to establish a unique home of advanced learning in which, under competent advice, students and workers may explore any field of research into which their interest or ambition may call them, work in which may reasonably promise some advancement in the field of human knowledge.

"The program willproceed cautiously and with a view to developing its ultimate facilities without spectacular attempt to attract by numbers of display. The problem of housing will be solved as necessities require and no large amount of money will be spent initially in permanent equipment or elaborate buildings. It is not intended in the first instance to institute professional schools or to lay stress upon pure laboratory research.

"The letter of invitation to the Trustees, together with a copy of the articles of incorporation, are attached hereto.

"Appropriate application has been made to the New Jersey State Board of Education for the necessary permission to grant diplomas or reward degrees both professional and honorary."

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That statement embodies three or four changes insisted upon by the founders. In the third paragraph the original draft said "to which they expect to make further additions to an extent which will provide adequately for the purposes of the Institute." The founders inserted the words "they hope."

At the beginning of paragraph 5, they inserted the sentence "The Institute will be located in Newark or vicinity."

There was a 6th paragraph which was eliminated by the founders, as Hardin says, out of deference to the insistance of Mrs. Fuld. This is the paragraph:

> "Because they have for many years resided in Newark, New Jersey, it is the intention of the founders to make available to the Trustees a portion of the thirty acres of wooded park land in which their home is now situated at Center Street, South Orange, New Jersey, in the event that the Trustees shall consider this site as most useful for the purposes of the Institute."

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This was crossed out and not included in the statement as issued.

Hardin to Ivy Lee, June 4, 1930.

"Mr. Bamberger and I have been reviewing together the proposed publicity draft as prepared by you and we have agreed upon a few changes, the chief one being, in deference to Mrs. Fuld's very positive feeling, the omission of specific reference to the use of the home site for the permanent location of the institution.

At that time also, Hardin gives Lee Mr. Bamberger's re-writing of the 7th paragraph of the draft of the letter from the founders to the trustees, and the re-writing is as the letter appears in Bulletin No. 1. (Vol. I). The original draft read as follows:

"In endowing this institution we recognize that many worthy and capable persons are unable for financial reasons, to pursue study or research to the extend justified by their

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capacities. We propose, therefore, to supply means whereby through scholarships or fellowships such workers may be supported during the course of their work or research, to the end that the facilities of the institution may be available to any man or woman possessing the necessary mental and moral equipment as well as other qualifications deemed acceptable."

Another change made by the founders was the following, 7th paragraph from the end of the letter to the Trustees providing that the facilities of the institute should be open to any acceptable student who may demonstrate his or her qualifications and fitness: founders inserted the word acceptable.

JRH Correspondence from May, 1930 to December, 1933

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1930 6/4

FOUNDERS Corporation

There is an original copy of the letter from the founders to the members of the Board of Trustees in Aydelotte's file, A File, Lewis Bamberger, and also a copy of the Newark Evening News for June 7, 1930, containing the first release on the Institute. The announcement was on June 7, 1930. The story is a large one, carried in the right-hand column of page 1, covering a good half of page two, with photographs of all the Trustees and the Director. The official office of the Institute was stated as being Lewis Bamberger's home for the time being. The letter to the Trustees of June 4 was quoted in full. There is a series of statements issued by public figures in Newark; that is, mayor, head of the library, member of the Board of Education, and so on complimenting Mr. Bamberger and Mrs. Fuld on their generosity and statesmanship.

Flexner's biographical data are given, including the 1923 study on white slavery for the League of Nations. Among the commonly-known data is a statement the French Government in 1926 made him a Commander of the Legion of Honor in recognition of his educational work. He is also a Fellow of the American Association for the Advancement of Science and member of the Kaiserlich Leopold Deutsche Akademieder Naturforscher. In addition to the office being at Lewis Bamberger's home, he was to be the

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legal agent, a formality required by the law.

Previous charities and gifts of the Bambergers were described in another story.

Beth Israel Hospital, Newark Museum, the Newark YM-YW H. A. Building, and many others are among the monuments. Fuld died January 21, 1929, leaving $645,000 to charitable enterprises. The residue of his estate he left to Lewis Bamberger and Mrs. Fuld. Major gifts during Fuld's lifetime were $500,000 to Beth Israel and $250,000 to the Hebrew Association building in High Street. When Bamberger made his gift to the City of Newark Museum, he said, "I am only discharging a debt of gratitude to the city." Bamberger's contribution to the museum's founding was $650,000.

"Another characteristic incident occurred when hundreds of volunteer workers at a rally for the Beth Israel Hospital rose and cheered as Mr. Bamberger presented a check for $65,000 to the building fund--a gift added to considerable donations he previously had made to the same cause. Amidst the din of approbation the target of the applause sat, blusihg deprecatingly, embarrassed, his manner eloquent of his personal philosophy of philanthropy: 'Discharging a debt of gratitude.'"

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Not only did he give money, he gave time and energy and effort.

In 1926 the Fulds and the McCarters gave $115,000 to make up the quota of the Newark Community Chest. Mrs. Fuld gave $50,000 building to the Jewish Sisterhood. Bamberger and the Fulds have offered numerous scholarships, musical scholarships in Newark, with medals to banner pupils. Mrs. Fuld has sponsored philharmonic concerts for the school children of Newark.

"The remarkable growth of the concern which bears the Bamberger name wrote into mercantile history one of its most romantic chapters. The climax may be said to have come August 29, 1929, after the store's sale to R. H. Macy & Co. Mrs. Bamberger announced his retirement as of September 15 from active participation and with it the gift of $1,000,000 to 200 employees who had been with the store fifteen years or more. The gift was characteristic, as was his statement: ' Newark is a great city; I have no intention of leaving it.'"

There is also an editorial in the same issue.

A File, Bamberger, Lewis

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1930 6/4

FOUNDERS Corporation

hardin, john r. Biographical

Date of the signed letter from Mr. Bamberger and Mrs. Fuld to Hardin asking him to be a Trustee. Hardin was with the Prudential Insurance Company, 704 Prudential Buildi ng, Newark, New Jersey. He probably was also a lawyer since he was addressed as Esquire. His sons John R. Hardin and Charles R. Hardin were members of the firm as was John R. Hardin, himself, the firm of Pitney, Hardin and Skinner in the Prudential Building in Newark.

JRH, Correspondence from May, 1930 to December, 1933

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1930 6/7

GENERAL
FOUNDERS

Public Relations
Corporation

Excerpt from the Newark Evening News, Saturday, June 7, 1930.

Mrs. William Hamilton Osborne, member of the Newark Board of Education said at the time of the announcement of the Institute: "Fortunate, indeed, is our generation that great wealth has been given such noble individuals as Mrs. Fuld and Mr. Bamberger. This is the answer to socialism. To advance human knowledge seems intensive study by the ablest students of our time unburdened by financial worry or limitations (sic) The word really is seems. It is impossible to accumulate funds for such work from the gifts of the multitude. It is only through the millionaire philanthropists that a sufficient sum can be made available. Mrs. Fuld and Mr. Bamberger have through their generosity made Newark a better place in which to live. Through this fund they may influence the progress of the world."

Richard C. Jenkinson (who?) xxxxx spoke of Newark as "bound to become a great city" and declared, "I congratulate Newark on the possession of such a man as Louis Bamberger and

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such a woman as his sister, Mrs. Felix Fuld.

"It is a nice thing to have money. It is a nicer thing to have made it yourself as in the case of both Mr. Bamberger and Mrs. Fuld. In this work Mrs. Fuld did no small part. It is a still nicer thing to do the great things that Mr. Bamberger and his sister, Mrs. Fuld, have done.

"This latest announcement pleases me very much, as it certainly will all Newarkers, and it will help put Newark on the map more than ever to make it an international city instead of a national one as it now is."

Newark Evening News, June 7, 1930

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1930 6/8

GIFTS Finance

FOUNDERS Corporation

Bamberger offices told NewYork Times, June 7, 1930, "Initial endowment will be augmented from time to time to provide for such expansion as might become necessary. For the present no medical department will be operated, but it is expected that such a department may be added aventually."

Clipping New York Times Photostat Filed Chronological

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1930 6/17

FOUNDERS Corporation

AYDELOTTE, F. Biographical

Aydelotte received a letter from H. A. Fuld. It apparently was sent to ~~tx~~ each of the Directors of the Institute. It claimed that Felix Fuld failed in business during the '90's and lost money which his father had lent him for the business. Thereafter, when Felix Fuld joined Lewis Bamberger in the Newark store, Felix's father gave him $25,000 more "part of which was taken from the savings bank of Felix's small brother, Horace (the writer of this letter). In return Felix promised to take Horace into the firm of L. Bamberger and Company later on. When Horace returned from the war, and Felix was requested to keep his promise, he refused, and even stayed away from his dying father for months rather than keep his word. This honorable action was in part due Carrie Fuld, that scheming woman who has kept the affairs of L. Bamberger and Company in the hands of her side of the family. When this amazing male ingrate died his widow ~~it was with her~~ carried on by refusing to see me or to admit the legality of her husband's promise." Continues with a demand in a statement that the funds which the Institute has taken by inheritance belong to him.

A File, Bamberger, Lewis

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1930 7/7

GENERAL Corporation

FOUNDERS

FLEXNER, A. Biographical

Flexner to Veblen. It seems incredible but the fact is that this whole development has taken place since the first of March. My letter in January (1930) was due to fact that I was getting ready for publication the Rhodes Lectures Universities. This was probably true. The codicil probably did not voice the ~~xxx~~ same plan. The Founders left for Arizona end of January or first of February, and stayed away until March.

V-5

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1930 9/30

GENERAL (BY-LAWS) Corporation

FOUNDERS

The founders signed the letter to Mr. Hardin asking him to attend a luncheon at the Uptown Club, Room 4, Lincoln Building, 60 East 42nd Street, New York City, at 12:30 on Friday, October 10; "after luncheon, it is hoped that the Institute for Advanced Study, with which you have kindly consented to be associated, may be formally organized."

JRH Correspondence from May, 1930 to December, 1933

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CALIFORNIA INSTITUTE OF TECHNOLOGY Relations WOAI

✓FOUNDERS The Corporation

Flexner to R.A. Millikan (Calif. Institute of Technology):

"May I introduce to you Mr. Louis Bamberger and Mrs. Felix Fuld, the founders of the Institute for Advanced Study, which I have undertaken to organize for them? They are naturally very deeply interested, as I am, in the postgraduate departments of the California Institute of Technology. I shall appreciate it very deeply indeed if you can arrange to let them see the unique character of what you are doing.

"I am myself looking forward to paying you a visit in the autumn.

"With all good wishes to you and your colleagues,"

File III-18

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1931 2/11

FOUNDERS — Corporation

POLICIES — ~~Academic Personnel~~ Administration

GENERAL — Academic Organization

FLEXNER, A. — Biographical

Flexner to Mr. Bamberger and Mrs. Fuld, February 11, 1931, who are again in Phoenix, Arizona.

He has been ill, lost his voice, regained it, and is conducting interviews. "I am keeping careful notes of the suggestions which I receive, and those whom I have consulted--and they range from archaeologists to pure mathematicians--everywhere give me the same congratulatory reception... Tomorrow I go to Chicago for four or five days, then to Harvard for a week, and then if I have time to Yale for a day or two. From time to time I have also been seeing such of the Columbia professors as are likely to be helpful..."

He informs them he has had a long talk with Paul Warburg regarding a new manner of treating the subject of economics

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in universities and institutions for advanced learning. I also discussed the same topic with Justice Brandeis in Washington. Both thought the idea ∅ a good one and promised to cooperate with us in procuring practical experience for men who up to this time had dabbled in economics from a purely theoretical point of view."

He plans to leave for Europe the end of the month.

D, Bamberger, Louis, 1930-1936

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1931
1932

12/31
1/4

GIFTS

FOUNDERS

HARDIN, JOHN R.

Finance

Corporation

Biographical

From Louis Bamberger to Hardin, December 31, 1931.

"Mrs. Fuld and I are now prepared to turn over to the Institute for Advanced Study sufficient additional securities to make the total of $5,000,000 pledged.

"Kindly inform me as to what steps to take about turning over these securities."

Hardin to Bamberger, January 4, 1932, acknowledging his letter suggesting it would be well to have a meeting of the Finance Committee, and appointing it subject to others' convenience the following Thursday.

JRH Correspondence from May, 1930 to December, 1933

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1931

6/8
6/9
6/10
6/15

GENERAL (Site)
FOUNDERS
MAASS, HERBERT
FLEXNER, ABRAHAM

Facilities
Corporation
Biographical

Dr. Flexner to Mr. Maass:

"In view of our conversation at lunch today, do you think that the language in Mr. Bamberger's letter and the charter would apply to the possible location which we considered or would it be well to ask Mr. Bamberger and Mrs. Fuld to join in a letter saying that the vicinity of Newark can be interpreted by the Trustees, in their discretion, to mean Northern or Central New Jersey?"

Mr. Maass to Dr. Flexner:

"In answer to yours of the 8th inst., I am frank to admit that, after our luncheon conference yesterday, I have been giving some consideration to the question of location which we discussed, and while I consider it an ideal move, I would be reluctant to assume that we could undertake to construe the founders' letter as giving authority to select this location. In other words, I am clearly of the opinion that Mr. Bamberger and Mrs. Fuld so clearly intended Newark and its immediate environment that I would hesitate to adopt any other view unless they first modified their letter."

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Dr. Flexner to Mr. Maass:

"Thank you for your kind note of June 9. I should have made it clear to you yesterday that in the letter written by Mr. Bamberger and Mrs. Fuld and printed in Bulletin No. 1 the statement is made that the institution be 'located in the State of New Jersey': nothing is said about Newark at all. 'Newark or its vicinity' is mentioned for the first time in the Certicate (sic.) of Incorporation and is sub sequently mentioned in the By-Laws. Under these circumstances, I wonder whether the Trustees are not free to modify both the Certificate of Incorporation and the By-Laws if they so choose in future or whether Mr. Bamberger and Mrs. Fuld should be asked to give us a letter. I should myself rather say nothing at this moment in the event that the Trustees already possess full power under the letter which Mr. Bamberger and Mrs. Fuld sent us."

Mr. Maass to Dr. Flexner:

"First of all my congratulations upon your election as a Trustee of the Wilmer Institute. It certainly is not remarkable that men of your capacity are drafted for service in every worth while enterprise.

"Secondly, my apologies for not sooner answering yours of the 10th. When I wrote to you on the 9th, I was thoroughly familiar with the tenor of the letter of Mr. Bamberger and Mrs. Fuld to the effect that the Institution be 'located in the State of New Jersey' and that 'Newark or its vicinity' is mentioned only in the Certificate of Incorporation

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and by-laws. However, I am clear in my own mind that Mr. Bamberger and Mrs. Fuld always expected that the Institute should be located in the environment of Newark, and it is for that reason I suggest that no radical change in that regard be contemplated unless and until they have first been advised thereof and given their approval."

Source: IAS Trustees - Maass, Herbert H.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FOUNDERS Corporation

EINSTEIN, A. Biographical

BIRKHOFF,

Flexner to Bamberger, February 13, 1932.

He has visited Bamberger and Mrs. Fuld, apparently, in Phoenix, andhas just returned.

"Yesterday at luncheon, I saw Mr. Leidesdorf and Mr. Maass and told them the substance of what I had told you and Mrs. Fuld regarding my conferences at Pasadena. They were both quite thrilled at the possibilities, but of course we cannot count any 'unhatched chickens.'

"I shall, in a cautious way, open negotiations with Birkhoff and Weyl and shall endeavor to keep in touch with Professor Einstein, but I shall keep within the financial limits which we mentioned in our conference.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"I had written my brother Simon, whose judgment I very greatly value, regarding my talk with Professor Einstein and I was very happy indeed to find on my desk on my return the following note from him:

"'Dear Abe:

'I was sent the other day an abstract from one of your letters in which you report a remarkable talk with Einstein and his interest in your Institute. It would be a great triumph to attach him to it. He would bring it very great strength. I do hope that the possibility is realized. You will be congratulated. Then for him it will be most valuable, assuring him a security which in the disturbed state of Germany he can hardly have.

'Do let me see you very soon after your return.

'Love,

'Simon'

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"I know that you and Mrs. Fuld will rejoice at his approval and I do hope that it may be possible to perfect an arrangement ~~with~~ which will enable us to give Einstein the opportunity which, in my opinion, he cannot now enjoy either in Germany or at Pasadena."

Earlier in the file (December 8, 1930) Flexner ~~informs~~ writes Bamberger "enclosing Professor Einstein's reply. I imagine that he has already made some arrangement for his brief stay, but in any event you and Mrs. Fuld did a most gracious act in a most modest and beautiful way."

D, Bamberger, Louis, 1930-1936

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FOUNDERS Corporation

BIRKHOFF, GEORGE Biographical

FLEXNER, A.

MAASS, HERBERT H.

LEIDESDORF, S. D.

Bamberger Flexner to Leidesdorf, March 1, 1932.

Recounts a conversation with Birkhoff who c ame down from Harvard, "And, following out the understanding I had with you, I told him that I was disposed to recommend his appointment at the April meeting of the Board as a professor of mathematics. I wish very much that you and Mrs. Fuld could have been present at the interview. His enthusiasm and interest were beautiful to witness, a nd he has since written me that if we carry out our plan as we have outlined it to him, it will mark another new era in higher education in this country. I have made him no promises, but

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I am perfectly sure that on the terms which we discussed he will accept, and this will be a great 'feather in our cap', for it means much that a man of the highest standing should be willing to give up a privileged position in Harvard University in order to cast in his lot with us. Before and after talking with Professor Birkhoff I conferred with Mr. Maass and Mr. Leidesdorf, and they thoroughly approve all that you and Mrs. Fuld and I agreed upon and all that I have done."

D, Bamberger, Louis, 1930-1936

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1932 4/11

/FOUNDERS Corporation

BUDGET Finance

See Bamberger's cautions about spending, page 2.

"Let me emphasize and reiterate one essential point: We should under no circumstances at any time undertake anything which we are not able to finance." Suggests annual reserve for emergencies.

Corporation Minutes, 4/11/32, page 2

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1932

8/18
8/19
8/20
8/22
8/26

FOUNDERS — Corporation

WEYL, HERMANN — Biographical

FLEXNER, A.

Flexner writes Bamberger in Newark that he has had two important letters from Weyl in Göttingen and also has just discussed the matter with Courant who has been with him in Magnetawan. "I believe that Weyl will come to us, but before making him final offer wish to confer with you and others available. Can arrive New York ten forty daylight saving Tuesday or Wednesday morning next week."

On August 19, 1932, Bamberger wires Flexner. "Mrs. Fuld and I feel that you should not make trip to city. Maass in New York Tuesday next. Leidesdorf not available today. We feel that if Weyl is seriously interested he will come on reasonable terms that you could offer. Our greetings to Mrs. Flexner you and family."

Flexner replied August 20, 1932, deeply touched by consideration. Will think matter over and communicate with you both Monday.

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On August 22, 1932, Flexner wires Bamberger he has mailed a memorandum to them.

August 22, 1932, Flexner to Bamberger .

He writes a memorandum presenting all the relevant facts regarding Weyl to Bamberger, and sends a draft of a letter which can be mailed to him if Bamberger and Mrs. Fuld, Mr. Leidesdorf and Mr. Maass agree.

August 26, 1932, Bamberger wires Flexner. Have mailed you[r] letter to Professor Weyl today. Maass Leidesdorf and undersigned find it entirely satisfactory. Trust it will bring the bacon.

D, Bamberger, Louis, 1930-1936

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1932 8/26

FOUNDERS Corporation

FLEXNER, A. Biographical

Bamberger to Flexner, August 26, 1932.

Confirms that he has mailed the letter to Weyl. He had consulted Maass and Leidesdorf and would have consulted Hardin, but he was out of town.

"The news that the papers have published that Professor Einstein is coming to the Institute naturally is creating great interest. The N. Y. Times and the Newark Evening News phoned to me for further particulars, to which I replied that you were the only person who could know if the information was correct.

"Mrs. Fuld and I are in best of health and are enjoying the mild summer weather at the seashore. We are quite enthused over the splendid work that you have done for the Institute, carrying out the policy you first outlined. I trust that you will not overtax your strength in this great work, as we appreciate you have given it much serious thought. Please

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remember you are now on your vacation and allow nothing
connected with the Institute to interfere with your holiday."

D, Bambe ger, Louis, 1930-1936

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1932 8/30

FOUNDERS Corporation

EINSTEIN, A. Biographical

FLEXNER, A.

Flexner to Bamberger, August 30, 1932.

"Yesterday I had a letter from Professor Einstein in reply to the letter which I wrote him after speaking with you and Mrs. Fuld requesting that he accept the higher rather than the lower salary which he proposed. He expresses his warm thanks for our generous offer and says that, in view of the severe economic conditions which may involve him in obligations to children, relatives, and friends, which he cannot foresee, he will accept the same. He looks forward confidently to a fruitful and joyous life at Princeton and to a permanent connection with us all. He tells me further that he has spoken with the President of the Berlin Academy and has agreed for the present to spend his summers in the neighborhood of Berlin. It is, in my opinion, this conversation that undoubtedly leaked out and led to the announcements in the papers."

D, Bamberger, Louis, 1930-1936

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1932 12/1

BUILDINGS AND GROUNDS Facilities

✓FOUNDERS Corporation

FLEXNER, A. Biographical

Flexner to Bamberger, sending a paper by Professor Munro of Cal. Tech. Pay high salaries--use makeshift buildings: way to reform higher education in United States.

D, L. Bamberger, 1930-36

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1932 12/23

MAASS, HERBERT
FLEXNER, ABRAHAM
HARDIN, JOHN E.
FOUNDERS

Biographical

Corporation

Mr. Maass to Dr. Flexner:

"If Mr. B. still adheres to the views he expressed to you there is a method of amendment of the By-laws by which he and Mrs. F. may be constituted 'honorary trustees,' and as such members ex-officio of each committee. Should it be determined to follow such a course it is my belief that the designation of honorary trustees should cease with the founders, and in the enclosed 'Suggestions for Amendments to the By-laws' I have deemed that essential to preserve the dignity of Mr. B's and Mrs. F's positions should they elect to resign as President and Vice-President, respectively.

"Frankly, I have given our Sunday discussion much thought and after mature reflection can merely say that you know perhaps better than anyone else the extent of my interest in the institute and its future. If, therefore, you feel that carrying out the suggestion you had in mind will enable me to cooperate with you to promote the welfare of the project which both of us have so close to our hearts, I shall be glad to conform to your views. On the other hand, the depth of my interest is such that I will be content to continue to serve in the present, or any other capacity that may be suggested, so long as I may

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have a part in bringing to fruition what has had so auspicious a beginning. I cannot, however, refrain from cautioning you that we are likely to meet with some opposition from Mr. J.R.M., and it might be well to have the matter fully determined by Mr. B. before we set it under way with the Trustees.

"In view of our telephonic conversation this morning I will not pause to discuss our personal situation here except to say that Herbert Junior has had a slight setback, which does not, however, discourage me in the least. Yesterday we consulted with Doctor Tappan, of the Desert Sanatorium, who knows both of you and Doctor Sabin and asks to be kindly remembered to each of you."

Source: IAS Trustees - Maass, Herbert H.

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1933-50

POLICIES (SEX) — Administration

FOUNDERS — Corporation

Hetty Goldman only woman ever appointed professor at Institute. Search for others suggested. Veblen suggested Emmy Noether as member or professor (Weyl also), noted algebraist. Aydelotte suggested Miss Nicolson ~~Kmitgh~~ (English Literature), but faculty didn't go for it. Others?

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OFFICERS The Corporation

✓FOUNDERS

BAMBERGER, Louis Biographical

FULD, MRS. FELIX

President L. Bamberger reported in part:

"Mrs. Fuld and I have taken the closest interest and the most profound pleasure in our association with this enterprise. We feel, however, that we wish in its interest not to be burdened with responsibility but rather to leave responsibility in the hands of the Director and the Trustees. We have discussed this matter fully with the Director, and it is our opinion, in which he concurs, that the By-Laws can be simplified so as to permit a gradual evolution by dropping the offices of President and Vice-President of the Board of Trustees, so that the executive management of the Institute will remain in the hands of the Trustees while the Director will be responsible for the scientific direction. In addition, Mrs. Fuld and I would prefer to resign as Trustees and to accept a suggestion made by the Director that we become Honorary Trustees with the privilege of attending the meetings of the Board, the meetings of committees, and membership upon committees. This statement on my part, with which Mrs. Fuld agrees, will indicate to you our confidence in the Board and our firm belief that the warm reception and commendation which the Institute

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

has received indicate that it is destined to fill a need in the higher educational scheme of American education. I trust that this informal notice on our part will be accepted by the Board and that suitable amendments and nominations may be submitted at the annual meeting of the Board. I assure you that my interest and Mrs. Fuld's interest have become keener and keener as time has passed and that we will do all in our power to promote the objects for which the Institute was founded.

"I beg you to accept our warm thanks for your invaluable cooperation and support, and we look to you to maintain the high standard at which a beginning is now to be made."

Vol. I, No. 10, Minutes, pp. 2-3.

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1933 1/18

FOUNDERS Corporation

FLEXNER, A. Biographical

HARDIN, JOHN R.

EXECUTIVE COMMITTEE Corporation

Flexner to Hardin, January 18, 1933.

Encloses a notice of ~~a~~meeting of the Executive Committee for January 28, 1933, and saying that it is just prior to the departure of Mr. Bamberger and Mrs. Fuld for Arizona for the purpose of dealing with two appointments.

JRH Correspondence from May, 1930 to December, 1933

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EINST [illegible] 1933

March

EINSTEIN, A. Biographical

FOUNDERS Corporation

When the Einsteins came east from Pasadena to return to Europe, they stopped at the home of Bamberger and Mrs. Fuld and while they waited for their boat. This was the period of the bank moratorium; the banks ~~a~~ reopened on March 13, 1933.

D, Bamberger, Louis, 1930-1936

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1933 3/10

FOUNDERS Corporation

EINSTEIN, A. Biographical

FLEXNER, A.

Flexner to Mrs. Fuld, March 10, 1933, wire to Arizona, that Professor and Mrs. Einstein cannot sail on the Deutschland as expected and they will have to remain inNew York a few days. Acting on something they once said to him he has invited them by wire to spend a few days quietly in Mrs. Fuld's home in South Orgnge which he happily accepted. Hope you approve.

March 11, 1933, welcoming statement from Mrs. Fuld.

The Einsteins apparently accepted, but later sent Flexner a wire from Chicago changing the arrangements. They stayed with Mr. Warburg instead, or he put them up at the Waldorf--it's not clear which. Because of the short time they were in New York it was more convenient. There was a banquet given for Einstein at the Commodore Hotel.

D, Fuld, Mrs. Felix

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1933 3/29

TRUSTEES Corporation

✓FOUNDERS

DODDS, H. H. Biographical

EISENHART

FLEXNER

Flexner to founders.

Suggests that Eisenhart would be admirable trustee to fill Lehman's unexpired term. Would compliment the University and serve as token of appreciation. Would suggest Dodds but hands full--no answer in file but it did not come up.

D, L. Bamberger

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1933 3/29

PRINCETON UNIVERSITY Relations WOAI

TRUSTEES Corporation

FOUNDERS

FLEXNER, A. Biographical

Flexner to Mr. Bamberger and Mrs. Fuld, March 29, 1933, in Arizona.

They have warmly welcomed Flexner's nominations of Stewart and Frankfurter to the Board of Trustees and ask him to inform the Nominating Chairman of the Nominating Committee.

Flexner discussed with them an idea which they had before, and had discussed to appoint the new president when he was chosen of Princeton University to the vacancy left by Lehman's resignation. Flexner now knows who the new president is, and says he is going to have his hands full. It might be sounder to elect to the vacancy Dean Eisenhart who is

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Dean of the Faculty in Princeton University, and a very fine person.

D, Bamberger, Louis, 1930-1936

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1933

4/7

GENERAL (By-laws) Corporation

FOUNDERS

Mr. Maass to Dr. Flexner:

"I think Mr. Hardin's first objection as to the necessity for having a President and a Vice-President to conform to the New Jersey statute can readily be met by a By-law provision requiring that the same person shall hold the office of Chairman and President and the same person shall hold the office of Vice-Chairman and Vice-President. To cover this, I would suggest that Section 1, of Article IV, be amended to read as follows:

'The officers of the Corporation shall consist of a President, a Vice-President, a Chairman, and a Vice-Chairman, a Secretary and a Treasurer, provided, however, that the person elected to the office of President shall also be the Chairman of the Board and the person elected as Vice-President shall also be the Vice-Chairman of the Board.'

"Coming now to the further point regarding the status of Mr. Bamberger and Mrs. Fuld, if I correctly understand the attitude of Mr. Bamberger and Mrs. Buld, it is their purpose to participate in all deliberations of the Trustees and the various committees. I do not understand that they are concerned with the right to vote but merely with a desire to voice and express their views. Such being the case, provided the situation is thoroughly

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understood by Mr. Bamberger and Mrs. Fuld, and they approve the same, would require that Section 1 of Article III be revised to read as follows:

"The two founders of the Institute shall be Honorary Members of the Board of Trustees for the terms of their respective lives. Upon the death of either or both of the founders, the office of Honorary Trustee shall cease and no other person or persons shall be elected thereto. The Honorary Trustees shall meet with the Board of Trustees and with each and every Committee of the Institute and participate in the deliberations of the Board and of the several Committees."

Source: IAS Trustees - Maass, Herbert H.

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FOUNDERS
COMMITTEES
BUILDINGS AND GROUNDS
FLEXNER, ABRAHAM
VEBLEN, OSWALD

Corporation

Facilities
Biographical

Dr. Flexner to Mr. Maass:

"I lunched with Mr. Bamberger and Mrs. Fuld at Orange yesterday. Mr. Bamberger submitted to me your letter of April 27 regarding the committees. His preference is as follows:

Executive Committee
Dr. Aydelotte, Chairman
Mr. Leidesdorf
Dr. Sabin
Mr. Straus
Mr. Frankfurter

Finance Committee
Mr. Hardin, Chairman
Mr. Leidesdorf

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Finance Committe (Cont'd.)
Dr. Weed
Mr. Louis Bamberger
Mr. Edgar Bamberger

"Saturday afternoon, Professor Veblen and I drove out to the Hale farm, and walked back to Fine Hall at a good pace. The results showed that it is impossible to estimate distances and time by motoring, as you will see from the following figures:

Hale farm to Olden farm	13 minutes
Olden farm to Marquand residence	6 minutes
Marquand residence to 20 Nassau St. (where we shall have our office)	28 minutes
Office to Fine Hall	5 minutes
Total	52 minutes

"On the basis of the preceding, it seems to Professor Veblen and to Mr. Bamberger that if we should purchase the Hale farm now, all our future developments would be determined by the fact that we owned a piece of real estate fifty-two minutes, walking distance, away from Fine Hall. My inclination is to proceed precisely the other way around: namely, to work out the Institute program, plan and prodedure, and to buy real estate hereafter on the basis thereof. In fact, I got a new squint on the subject in walking abound Princeton this week-end. Whether it will bear criticism and longer consideration I do not know, but in my opinion we ought to have a year, or perhaps two years, of experiment before taking any steps in the matter of site. Then the Institute will determine the site, instead of the site determining the Institute."

Source: IAS Trustees, Maass, H.H.

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1933

7/14
7/19
7/24

FOUNDERS — Corporation

WEYL, HERMANN — Biographical

FLEXNER, A.

Flexner's long letter to Bamberger, July 14, 1933, presenting the revived question of appointing Professor Weyl.

Bamberger's wire to Flexner, July 19, 1933. "Mrs. Fuld and I are surprised that you are again considering Weyl. We do not approve his method of dealing with us last year. Our understanding that Prof. Neuman was engaged to take his place. Warm greetings to all." They telegraph this from Asbury Park.

There is a three-page letter from Flexner to Bamberger, July 24, 1933, explaining the Weyl matter further in a gently disputatious fashion. He quotes Veblen freely and uses him as an ally. Disavows pressure on the founders, and prefers to let the matter rest until the fall when the subject can be talked over. He holds out the bait of distinction. Again disavows persuasion. He quotes Aydelotte for Weyl,

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since Aydelotte needs Weyl, and has a spot for him to lecture in the fall.

D, Bamberger, Louis, 1930-1936

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1933 7/24

✓FOUNDERS The Corporation

WEYL, HERMANN Biographical

VEBLEN, O.

Flexner (Ontario, Candda) to Veblen (Hancock County, Maine):

"I have just had a telegram from Mr. Bamberger showing that he hesitates about Weyl, fearing, I think, that he may be an unstable factor or in poor health. Inasmuch as I have no legal right to act, I believe it is wisest to defer action until I can bring together the Executive Committee on my return to New York about the middle of September and explain to them the entire situation. .... "

File IV-19

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1933 8/1

DIRECTOR — Administration

FOUNDERS — Corporation

AYDELOTTE, F. — Biographical

FLEXNER, A.

Flexner to Bamberger, August 1, 1933.

Aydelotte has just been visiting him at Magnetawan, and has spent a good deal of time going over the Institute and its future with Flexner. "In addition to this...I feel that I have in him an 'understudy' whom you and Mrs. Fuld were rightly anxious that I procure. Whatever happens to me, the Institute is safe, for he and I are in perfect accord as to the principles and ideals which underlie the enterprise. We agree further that it is impossible for him to secure the wider personal acquiantance with distinguished scholars and scientists in this country and abroad, which I acquired during my long years at the Rockefeller Foundation. He therefore proposes to spend his summers abroad

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for this purpose for several years to come. Thus the Institute will be in possession of the kind of experience which must be enjoyed by an institution which wishes to do something better or higher than is done even by the most famous universities in the world."

D, Bamberger, Louis, 1930-1936

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1933 8/23

FOUNDERS Corporation

AYDELOTTE, F. Biographical

WEYL, HERMANN

~~MMM~~ COURANT

Flexner to Bamberger and Mrs. Fuld, August 23, 1933.

Aydelotte has written him that he and Mrs. Aydelotte visited the founders, and ~~they had~~ that they had all gone thoroughly into the Weyl and Courant matters and had come to an understanding to be submitted to the Executive Committee to be held after Flexner returns.

D, Bamberger, Louis, 1930-1936

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
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1933

8/24
8/27

FOUNDERS
MAASS, HERBERT
FLEXNER, ABRAHAM
WEYL, HERMANN

Corporation
Biographical

Dr. Flexner to Mr. Maass:

"I received from Mr. Bamberger the following telegram:

'Mrs. Fuld and I are surprised that you are again considering Weyl. We do not approve his method of dealing with us last year. Our understanding that Professor von Neumann was engaged to take his place. Warm greetings to all.'"

Maass to Flexner:

"Needless to say, I am in thorough accord with the psychology you have employed in the matter. Nothing is to be gained by trying to rush Mr. Bamberger and Mrs. Fuld into a decision. In fact, were we to do so, even their concurrence might be a source of regret to us thereafter. If therefore, Prof. R~~a~~ Veblen could persuade Prof. Weyl not to accept the appointment at Madrid, I think it would be well for us to wait until the Fall when the matter can be thoroughly thrashed out at a meeting of the Executive Dommittee. At

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that time, I am confident we will have no difficulty in persuading Mr. Bamberger and Mrs. Fuld to our point of view, and that their adherence thereto at that time will not be reluctant."

Source: IAS Trustees - Maass, Herbert H.

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1933 10/17

FOUNDERS Corporation

EINSTEIN, A. Biographical

MAASS, HERBERT H.

FLEXNER, A.

Flexner to Bamberger and Mrs. Fuld, October 17, 1933.

"You will be interested and amused to know that Mayor O'Brien and Mr. Untermyer got up a committee to wait at the dock in the rain in order to meet the Einsteins and make a great to-do over them during the day. Without authority from us they printed in the morning paper my name and Felix Warburg's, though neither of us had authorized such use. Meanwhile, Mr. Maass arose at daybreak, took a little motor boat, reached Quarantine, met the Einsteins and turned them over to the two cars, and they are now here, very happy and enormously delighted that they escaped the New York reception. Mr. Farrier and Edgar brought them down easily and quietly... They are overflowing with gratitude."

D, Bamberger, Louis, 1930-1936

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1933

11/3
11/4

FOUNDERS — Corporation

FLEXNER, A. — Biographical

EINSTEIN, A.

FULD, MRS. FELIX

The Flexners had given a party for the Einsteins on Wednesday evening. Mrs. Fuld sat next to Dr. Einstein. Her letter expressed great appreciation.

About the dinner Flexner said: "We tried to let you see without any publicity whatsoever something that you and your brother had made possible--something too that I believe will be memorable in the history of American culture. You have no idea how many people have told us in the two days that have passed since the dinner what a successful affair it was and how glad the Princetonians are that we have come to this quiet and hospitable place..

Then Flexner said that he wants to give a second dinner

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early in December after the Weyls have moved to Princeton
to enable the Trustees of the Institute to meet its faculty.
Asks for a day agreeable to the Fulds and Mr. Bamberger.

D, Fuld, Mrs. Felix

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FOUNDERS Corporation

FRANKFURTER, FELIX Biographical

FLEXNER, A.

~~EARTHELEX~~

MENDELSSOHN-BARTHOLDY

Frankfurter to Flexner.

Mendelssohn-Bartholdy has been fired in Germany. Frankfurter is at Oxford, and eager to see Mendelssohn-Bartholdy appointed. ~~The is at er is it ing x an x~~ He has suggested him to Flexner for the Institute, but without pressure. Now he understands that Oxford, that Balliol College is very, very anxious to get Bartholdy, and very hard up. Frankfurter suggests to Flexner that if $1,000 could be promised to Balliol, Bartholdy would probably get a long-term appointment. He suggests asking Bamberger for the money.

D File Frankfurter ~~File H (History Files)~~

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1933 12/16

FOUNDERS Corporation

FRANKFURTER, FELIX Biographical

FLEXNER, A.

MENDELSSOHN-BARTHOLDY

Flexner to Frankfurter.

He has sent Frankfurter's letter about Mendelssohn-Bartholdy to Ben Flexner because he was in touch with the Rockefeller Foundation, and he at once telephoned Flexner that he had spoken to Gregg, and would send Frankfurter a radiogram. He was very hopeful that the Foundation would furnish Balliol the money needed to aid Mendelssohn-Bartholdy.

Flexner goes on to characterize the School of Mathematics as a paradise for scholars. They have 20 members or workers and 5 mathematicians of great emminence as professors. They have all been turned loose in Fine Hall, and make their own arrangements for contacts. Tea is served every afternoon. and 60 attend, comprising both the advanced workers and the

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

staff at Princeton and our own folks. There is a Mathematics Club meeting once a week at which some members of one of the two institutions presents a paper. Informal discussion follows.

D 5/e Frankfurter ~~File I (History Files)~~

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1934 3/6

FOUNDERS Corporation

EINSTEIN, A. Biographical

FLEXNER, A.

FULD, MRS. FELIX

Flexner to Mrs. Fuld, March 6, 1934. (Mrs. Fuld in Arizona).

The Veblens and the Knebelmans of the Princeton faculty gave a party to the mathematics group--cold night but everybody turned out. "As previously, Einstein was the unconscious lion of the evening. He spoke with everybody and in the sweetest possible way. He is working very hard, going to Fine Hall seven days in the week; but, on the other hand, he continues to accept useless engagements which require him to leave Princeton, going to Philadelphia for a dinner and returning at 1 o'clock in the morning. Curiously, these interruptions do not affect either his health or his work. He apparently...does these things almost mechanically. The other day President and Mrs. Dodds and Mrs. Flexner and I had lunch with him, and we had a real German feed of sauerkraut, liver sausage, and such. I trembled

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for Mrs. Dodds, but she survived the ordeal, as did also the rest of us.

D, Fuld, Mrs. Felix

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1934 NOTES 3/23

FOUNDERS Corporation

FLEXNER, A. Biographical

of the founders

Flexner's statement on resignation from active positions on the Board of Trustees as quoted in the New York Times:

"...inasmuch as the Institute was well established and functioning according to the principles laid down by the founders, both Mr. Bamberger and Mrs. Fuld felt that they could resign from active participation and withdraw into the background."

File I-6

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1934 4/9

BY-LAWS (GENERAL) Corporation

FOUNDERS

FLEXNER, A. Biographical

HARDIN, JOHN R.

Flexner to Hardin, April 9, 1934.

At the last meeting of the Board, both the President and the Vice-President were unavoidably absent, Mr. Bamberger suggested that the By-Laws be so amended as to permit the election of two Vice-Presidents, thereby making as certain as possible that a regular officer would be in attendance to preside at the meetings of the Board. A change in the By-Laws to this effect will be submitted at the forthcoming annual meeting.

A further change in the By-Laws will be suggested, that in place of the Committee on Site, which is not a standing committee, a standing Committee on Buildings and Grounds be appointed, consisting of 3 members with the usual ex-officio members.

JRH Correspondence from January, 1934 to December, 1936

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1934 4/23

✓FOUNDERS Corporation

GIFTS Finance

MAASS, H. H. Biographical

FLEXNER, A.

Minutes of members misquotes a letter of founders on $1 million "an unrestricted" gift as read by Maass.

L. Bamberger said for two purposes:

(1) a site

(2) as stated by Maass--for economics and politics.
(Hardly likely that Maass would have misread it--Flexner & minutes).

D, L. Bamberger (Original of letter) & Minutes of Corporation 4/23/34

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1934 4/23

GIFTS Finance

FOUNDERS Corporation

Signed memorandum from Louis Bamberger to the Trustees, April 23, 1934.

"Some months ago the Founders of the Institutd added a sum of approximately half a million dollars tothe funds of the Institute. At my request, no mention was made of this fact. I desire to inform the Trustees that an additional sum has been added so as to bring this gift up to $1,000,000. The gift is made in view of two considerations: (1) that the Institute may perhaps shortly wish to acquire a site; (2) that the Director may feel more free to proceed with the organization of the School of Economics and Politics. While the same freedom will of course be left to the members of the School of Economics and Politics as has been left to the members of the School of Mathematics, I desire to put on record my hope that the activities of the School of Economics and Politics may contribute not only to a knowledge of these subjects but ultimately to the cause of social justice which we have deeply at heart."

D, Bamberger, Louis, 1930-1936

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1934 4/30

FOUNDERS Corporation

TRUSTEES

Mrs. Bailey to John R. Hardin, April 30, 1934.

Asks him if he approves the insertion of the following in the minutes of the meeting held April 23, 1934:

"The Chairman reported that the Trustees personally were having two gold medals made for the Founders of the Institute, Mr. Louis Bamberger and Mrs. Felix Fuld, as a token of their esteem and gratitude. Mr. Bamberger and Mrs. Fuld expressed their deep appreciation of the action which the Trustees had individually taken."

Mrs. Bailey says Flexner has already written to Paris asking that the Mint strike the gold medals.

Hardin agrees May 2, 1934. The minute would be of historiaal and appropriate importance, says Hardin.

~~JRH Correspondence from January, 1934 to December, 1936~~

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medals
The Trustees paid for these/themselves. Because two Trustees not present and voting at the meeting of April 23, 1934, contributed their respective shares, each person who originally paid gets a refund of $15,72 which he sends to Hardin. (Maass to Hardin, November 8, 1934)

JRH Correspondence from January, 1934 to December, 1936

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1934 6/28

ECONOMICS — Academic Activities

✓FOUNDERS — Corporation

STEWART, W. W. — Biographical

FLEXNER, A.

Flexner in London to Founders.

Got advice at Oxford on economists. Conferred with Stewart who will read works of several and give his advice. Wants small nucleus and sure men from England will come over to work with them. Stewart has been most helpful.

D, L. Bamberger.

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√FOUNDERS The Corporation

Minutes, p. 15:

"Mr. Maass, in behalf of the Trustees personally, presented two replicas of the seal in gold to the Founders of the Institute, Mr. Louis Bamberger and Mrs. Felix Fuld, as a token of their esteem and gratitude. Mr. Bamberger and Mrs. Fuld expressed their deep appreciation of the gift which the Trustees had individually made."

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1935 1/16

FOUNDERS Copporation

GIFTS Finance

YESHIVA COLLEGE Educational Institutions

FLEXNER, A.

Counsels Bamberger against giving to Yeshiva College: first because it will take a lot of money to become significant; second because it discrimates in favor of Jews. Wrong.

L. Bamberger agrees January 18, 1935.

D, L. Bamberger

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GENERAL — Public Relations

GIFTS — Finance

FOUNDERS — Corporation

FLEXNER, A. — Biographical

Flexner to Mr. Bamberger, January 16, 1935.

"I am returning herewith the letter from Dr. Lowan regarding Yeshiva College. It is a small Jewish institution and would require a very considerable sum of money to build it up so that it would be scientifically and educationally an important factor. There is also in my mind the question as to the wisdom of establishing an institution of this kind for Jewish students alone."

Then he goes on to say that Gentile students of second-rate ability are rejected just as are Jewish candidates of the same quality. "In neither case, as far as my experience goes, is the religious factor the important one. Institutions like Harvard, Yale, Swarthmore, and Princeton have four or

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five times as many applicants annually as they can possibly admit." He thinks they make their selection as nearly as they can on the basis of merit. It ~~xax~~ is not true, he believes, that the Jewish boys are turned down because of their religion.

D, Bamberger, Louis, 1930-1936

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935 3/11 - 4/27

GENERAL

✓ FOUNDERS

NEW YORK UNIVERSITY

STRAUS, PERCY S.

FLEXNER, A.

Finance

Corporation

Relations WOAI

Biographical

Refer to correspondence on finances and cost of social sciences which Straus insists will preclude start in Humanities.

See Chronological file of above date, 1935, 3/11 - 4/27

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935 3/15

MATHEMATICS
SCHOOL OF ~~EXXXXXXXXXXXXXXXXXXXX~~ Academic Organization

~~MEMBERS~~ Academic Personnel

FOUNDERS Corporation

FLEXNER, A. Biographical

Flexner to Bamberger in Arizona, March 15, 1935.

"Everybody who wants a teacher of mathematcis comes shopping to Princeton, just as the people who know what they are after go to L. Bamberger & Company in Newark. Several additional workers have received excellent and promising appointments since I wrote Mrs. Fuld. It now looks as if our stock would be exhausted before the end of the year. I feel quite sure that there is no other institution in the country that can say this of its advanced students."

D, Bamberger, Louis, 1930-1936

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935 4/22

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

STRAUS, PERCY S. — Biographical

PANOFSKY, ERWIN

MERITT, B. D.

✓ FOUNDERS — Corporation

See Chronological file of this date regarding the criticism by Mrs. Fuld that the Institute had bought too much land, and that the fortunes of the founders will not permit further expansion.

From a memorandum referred to as source Trustees' Minutes, 4/22/35

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935 4/24

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

GENERAL — Finance

FOUNDERS — Corporation

FLEXNER, A. — Biographical

HARDIN, JOHN R.

STRAUSS

GIFTS FINANCE

Flexner to Bamberger, April 24, 1935.

A long and reassuring letter after what must have been a furious debate in the Board meeting on the appointment of two in the School of ~~the~~ Humanistic Studies. Evidently Hardin and Strauss had been very outspoken, and Flexner professes to have welcomed it. Flexner insists that he is building with an eye to the University.

He also has turned his mind to raising money. "In New York yesterday I conferred with several people by whom,

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I believe, in the course of time, the Institute will be financially aided, but I do not wish to push the point at this moment. Though we have made our reputation in mathematics, we have not made it in other subjects. I believe that we will make it and that when that has happened benefactions will flow in.

"I am not a sanguine or hasty person. The new steps that we took on Monday I have been pondering for four years..."

D, Bamberger, Louis, 1930-1936

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935 4/26

GIFTS — Finance

FOUNDERS — Corporation

STRAUS, PERCY — Biographical

FLEXNER, A.

Straus to Flexner.

Mention of certainty of founders' commitment of Institute for estates, but uncertainty of time.

See Chronological File 3/11/35.

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935 9/5

/FOUNDERS The Corporation

EICHELSER Biographical

Eichelser to Flexner, Telegram. Today's TimeS carries account of death Tuesday of Pauline Bamberger, sister of Lewis.

D, File, Flexner, Abraham

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935

10/28
10/29

FOUNDERS — Corporation

BUILDINGS AND GROUNDS — Facilities

MAASS, HERBERT H. — Biographical

VEBLEN, O.

FLEXNER, A.

Flexner to Bamberger, October 28, 1935.

He has talked with both Maass and Veblen, and is glad the Institute has acquired a site. It would be prudent to keep the matter quiet. "Though I do not wish to criticise either Mr. Maass or Professor Veblen, I think there is some danger that they will both be too enthusiastic about the acquisition of additional land. My own inclination is to go very slowly..." in the interest of not impairing our ability to obtain men of the highest rank.

He recounts a conversation which Morgenthau had with him at the Inn yesterday noting that the Institute had taken

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Riefler, "the best man we had in Washington."

Bamberger to Flexner, October 29.

"Your letter of October 28 was quite impressive, as it expressed the thought that possibly some of our co-workers in the management of the Institute were inclined to rush along with more haste than wisdom. Mrs. Fuld has repeatedly commented on a policy of acquiring so much land for an institution that proclaimed not size but highest standards. This also has been my feeling.

"After our present commitments are completed, our resources will not permit of further expansion at the present time. So far everything has developed beyond our fondest expectations, thanks to you. Nor have I any misgivings about the future."

D, Bamberger, Louis, 1930-1936

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1936

1/30
1/31

INVESTMENTS

FOUNDERS

BAMBERGER, LOUIS

DEIDESDORF

HARDIN, JOHN R.

Finance

Corporation

Biographical

Bamberger to Leidesdorf, January 30, 1936.

"As requested in your letter of January 20, Mr. John R. Hardin and I have today placed the following Stocks in the Institute's Safe Deposit Box at the National Newark & Essex Banking Company, noting ~~2,000~~ 2,485 shares of common and preferred stock placed in the safe deposit box in the name"Institute for Advanced Study-Louis Bamberger and Mrs. Felix Fuld Foundation."

In his second letter the same heading eliminating the words as requested by Leidesdorf, Bamberger to Leidesdorf,

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January 30, 1936, noting the placing of 7700 more shares of common and preferred stocks in the Institute's name in the box.

January 31, 1936, Louis Bamberger to Leidesdorf.

Says that he and John Hardin have today placed the following stocks in the Institute's Safe Deposit Box, and listing 3375 shares of common and preferred stocks which have been placed in the safe deposit box in the Institute's name.

JRH Correspondence from January, 1934 to December, 1936

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1936

5/1/b

FOUNDERS — Corporation

FLEXNER, A. — Biographical

EARLE, E. M.

For some of Flexner's rarest and most loving letters to Earle ill at Saranac, see the early part of this source.

Also notable is Earle to Flexner, May 16, 1936.

Earle has been down in Princeton, and has had a lyrical experience after great illness coming in the early spring and meeting people and feeling that he was on the road to recovery. "One of my most rare experiences was meeting Mr. Bamberger and Mrs. Fuld. They are sweet people of a type one rarely meets in this noisy, self-assertive world. I went to South Orange feeling, in a sense, that I had to justify the confidence of the Institute in me. I found, on the contrary, that with a charming modesty Mr. Bamberger and Mrs. Fuld were trying to show that they were not very important but that you and the faculty really were. Their profound respect for scholarship is impressive in a world which places no too great emphasis upon it.

"Do have a pleasant summer. You are a very important

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1938

"Do have a pleasant summer. You are a very important person in the world for those of us who love you for yourself, and you are also an important person for the future of the Institute."

D File, Earle, Edward M., 1936-39

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937-44

FOUNDERS — Corporation

FRIEDENWALD, HARRY — Biographical

Friedenwald's mother was the daughter of Isaac Bamberger and Babette who migrated from Bavaria in 1847. Ellean Bamberger was one of 4 children of Babette by former marriage.

D File, Bamberger L., 1937-44

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FOUNDERS Corporation

BUILDINGS AND GROUNDS Facilities

HOUSING

FLEXNER, A. Biographical

Flexner to founders January 26, 1937.

Just before they take off for Arizona, Flexner writes this.

"While I am hoping that we shall meet in Arizona I want to express to you both how deeply I am gratified by the action that was taken at the meeting yesterday and how grateful I am to you both for having made it possible for me to realize at this time of life an institution which, as Professor Veblen rightly said, is unique in this country and perhaps in the whole world.

"You will also be happy to know that I have had confidential talks with a few people this morning regarding the action taken in reference to the housing situation, and their minds

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are enormously relieved by the fact that the problem has been solved in a feasible manner...I am sure that the administration of the Institute will in no wise be complicated and that on the contrary we shall have added to the happiness of our professors in disposing of the land which is actually useless to us as far as academic purposes are concerned."

D, Bamberger, Louis, 1937-1944

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

HOUSING
POLICY
/FOUNDERS
FLEXNER, A.

Facilities
Administration
Corporation
Biographical

Flexner to Leidesdorf, February 12, 1937.

He has conferred with Mr. Louis Bamberger in Arizona where they are both sojourning, and have come to an agreement about Faculty housing. "Our object is to help these [younger] men to acquire homes without imposing on them too heavy a financial burden, and at the same time protecting the Institute's investment. It is clear that if the lots are disposed of to them on a strictly commercial basis, the financial burden will destroy our purpose. We concur, therefore, with you in suggesting that the lots be disposed of more cheaply, say at $1,000 or $1500 apiece The houses should be built at a cost as close to $20,000 as possible. The other provisions that Riefler suggested in his memorandum as regards interest, amortization, insurance, fire and life, taxes, and so forth are

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acceptable. In this way the men who take advantage of the offer will have their own homes which they will own, and the whole transaction will be of a strictly businesslike character. Mr. Bamberger is most solicitous that there should be nothing in the arrangement which can now or in the future permit anyone to feel that the Institute is taking advantage of the professors..."

D File, Flexner, Abraham

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1937 3/4

FOUNDERS Corporation

EINSTEIN, A. Biographical

FLEXNER, A.

Flexner to Bamberger, Marcy 4, 1937; founders are in Arizona.

"The men are all well, the one ~~ex~~ exception being that the other night Professor Einstein was walking in his room in the dark and stubbed his big toe, with the result that he was quite lame for a day or two. I went to see him and asked him why he didn't switch on the light and put on a pair of slippers, and he said, 'Oh, I never thought of that.' Then I asked, 'Has this thing happened to you before?' and he said, 'Yes, five or six times, and I always have to have an X-ray taken to be sure no bones are broken.' I told him I thought it really would be cheaper to turn on the light, and he laughed."

D, Bamberger, Louis, 1937-1944

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1937 August

GIFTS — Finance

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

ADDLOTTE, F. — Biographical

FLEXNER, A.

FOUNDERS — Corporation

File
~~Flexner~~ reveals no details of Flexner's talks with founders on further endowment to I. A. S., but shows that Flexner and Aydelotte conferred about it.

A. Flexner

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937 8/5

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

FOUNDERS — Corporation

STEWART, WINFIELD W. — Biographical

RIEFLER, WINFIELD W.

Flexner to Riefler, August 5, 1937.

"...I was paying a week's visit to Mr. Bamberger and Mrs. Fuld... I had previously sent them at Mr. Bamberger's request a memorandum which you will see later--I don't want to bother you with it now--outlining the future of the Institute, as I now see it, subject, of course, to such changes as experience and wisdom suggest.

"I put in the very first place the development of the School of Economics and Politics. They were very much pleased with the whole memorandum and told me to go ahead. I am therefore enormously interested in your feeling that Stewart may be 'in the mood to drop Case Pomeroy and come with us.' If he has paid you the promised visit, let me know akk whether this subject came up and, if so, how it stands."
D File, Riefler, Winfield W., 1934-1939

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937 8/6

FOUNDERS Corporation

GIFTS Finance

FLEXNER, A. Biographical

Flexner to Bamberger August 6, 1937, from Magnetawan.

He submits to Mr. Bamberger draft of a letter such as might be enclosed in Mrs. Fuld's and Bamberger's wills enjoining upon the Institute what seemed to be the wise policy to be pursued in future years in the handling of its endowment funds. This was discussed by them when he visited the Bambergers at Murray Bay. He encloses the draft.

He is also working out a new by-law creating a budget committee and defining its functions. He is consulting Simon on the experience of the Rockefeller Institute in constituting its Budget Committee, which has been so successful in safeguarding the principal and in storking up the unused income of its funds.

The ~~proposed~~ draft of the proposed letter follows:

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The following is a direct copy of the draft.

DRAFT OF LETTER FOR MR. BAMBERGER AND MRS. FULD

To the Trustees of the Institute for Advanced Study

We have had recent conferences with the Director of the Institute respecting the future of the Institute and the importance of conserving such funds as the Institute may receive in order that, when the opportunity for expansion or growth in a basic field arises, the Institute may be financially able to support advance.

We are grateful to the Trustees of the Institute for the extreme care which they have exercised in developing the Institute within a few years to a point where it has already won international recognition. We are naturally concerned that it shall maintain permanently the standards upon which it has been conducted and that it shall restrict its activities to fields and subjects of fundamental importance, raising its standards whenever the development of higher education in America makes such elevation of standards possible. We

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wish to impress on the Trustees and their successors the importance of so conserving the endowment of the Institute that, as advances become advisable and feasible, funds will be at hand with which to support them.

In our recent conferences with the Director it was made clear to us that additional income to the extent of $250,000 or $300,000 could be employed within the next few years for the logical development of the Schools now in existence, provided personnel equal in capacity and ability to the present personnel of the Institute can be found; but the possibilities of usefulness on the part of the Institute will not end with this expansion. It leaves out of account such important subjects as history, literature, etc., as well as the experimental sciences. Fortunately the Institute need not undertake to develop any subject unless it possesses the requisite funds and can find the proper persons. This we regard as fundamental to its spirit and ideals; this letter is written by the Founders in the hope and expectation that the Trustees and the Faculty will keep continuously in mind a long-range policy of development either in fields now

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cultivated or in new fields into which development may be deemed important hereafter. Unspent income should normally at the end of every year, in our judgment, be added to the capital funds of the Institute, thus gradually increasing the income available for the purposes of the Institute, as it expands in future years.

With deep appreciation for the services of the Trustees and the Faculty, we are

Very sincerely

D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937 8/19

SCHOOL OF MATHEMATICS Academic Organization

FOUNDERS Corporation

VEBLEN, O. Biographical

FLEXNER, A.

TAUB, ABRAHAM

Flexner to Mr. Bamberger, August 19, 1937.

Sends a letter from the President of the University of Washington (State of Washington) showing how the influence of the Institute has been extended over a wide territory from Princeton to the Pacific Coast. "Last year the President of the University of Washington came to us in order to find a young instructor. The mathematicians recommended a young Jewish scholar, Dr. Abraham Taub, who went out not only to teach mathematics but to see what he could accomplish in stirring up an interest in modern mathematics in that section. Towards the end of the first year he had succeeded in so interesting his colleagues that Professor Veblen was invited

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

to come out this summer [1937] to give a course of lectures/// ... Now as the end of Veblen's work approaches, the President of the University writes to ask if we cannot continue this sort of cooperation, the results of which will be in time that the University of Washington willpossess not a branch of the Institute but its own independent and thoroughly modern school of mathematics operated by its own funds. You may be sure that the example set by the University of Washington is not altogether a novelty."

D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937

8/19
8/26

BUDGET COMMITTEE — Finance

SCHOOL OF MATHEMATICS — Academic Organization

FOUNDERS — Corporation

FLEXNER, A. — Biographical

Flexner to Mr. Bamberger, August 19, 1937.

He sends a proposed by-law which comes from Simon which has been worked out over a long period of years by the Rockefeller Institute which he has adapted to the purposes of the Institute for Advanced Study. (Abraham has adapted it). Though the draft is attached to a letter of August 19, that is probably a clerical error; the draft follows:

"The Budget Committee shall consist of three members with the Director and Chairman of the Board, ex officiis.

"It shall be the duty of the Director to ascertain from the Treasurer the amount of income which will be available

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

during the following year. From this sum --- per cent shall be deducted to be held as reserve. Each School shall submit to the Director its recommendations as to its needs and plans for the coming year. These recommendations shall be considered and amended as may be deemed advisable by the Director and the Chairman of the Board. The sums requested by the several Schools and the general budget based thereon as recommended by the Director shall be submitted by the Director to the Budget Committee with power to amend. The budget, as approved by the Budget Committee, shall be submitted to the Board at the annual meeting.

"Unexpended balances at the end of the fiscal year shall be returned to the treasury.

"No professor Trustee shall be a member of the Budget Committee."

D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1936

GENERAL — Finance

GIFTS

FOUNDERS — Corporation

GEST ORIENTAL LIBRARY — Facilities

Gest Oriental Library value assets	$135,455
Paid 7/3/36 Rockefeller Foundation	62,500
	$ 72,955

I. A. S. share paid out of founders gifts--not separately by founders.

Treasurer's Report

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 January - July

ROCKEFELLER FOUNDATION	Foundations
SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
✓ FOUNDERS	Corporation
GIFTS	Finance
FLEXNER, A.	Biographical

See Flexner's letters to founders regarding expansion in the School of Economics and Politics. Continuous pressure and courtship (though papers for last half of 1937 have been removed from file).

4/6/38 Flexner tells Bamberger he is sure Rockefeller Foundation will help with School of Economics and Politics--is asking Fosdick.

D, Bamberger, Louis, 1937-44

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938

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2/2

FLEXNER, ABRAHAM — Biographical

FOUNDERS — Corporation

SCHOOL OF MATHEMATICS — Academic Organization

Flexner to the founders, January 21, 1938.

"I have a letter this morning from Professor Richardson of Brown University, who is Executive Secretary of the American Mathematical Society, from which I will quote a paragraph which I think will give you great pleasure.

> 'The Institute for Advanced Study has had a very considerable share in the building up of mathematics in America to its present level and its members will doubtless pay an important role in all of the undertakings of the International Mathematical Congress to be held in September, 1940 in Cambridge, Massachusetts. Not only has the Institute given ideal conditions for work to a large number of men, but it has influenced profoundly the

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attitude of other universities. American mathematicians are all proud of what the Institute is doing and are happy to have it share in the festivities connected with our projected Congress.'"

Flexner to the founders, February 2, 1938.

"I had this morning a letter from Professor Hlavaty, who is a professor of mathematics in the University of Prague. You and Mrs. Fuld will be interested, I think, in the following quotation from it:

'Anybody who is interested in science knows that the necessary condition for scientific work is the personal feeling of freedom and the opportunity to exchange ideas with other people interested in the same questions. Allow me to assure you that I highly appreciate the fortunate arrangement at the Institute which offers to its members both opportunities mentioned above. Personally I am glad to inform you that the time spent at the Institute was very satisfactory for my

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scientific work. I have done more in one term here than I could have done in two years elsewhere.

'Moreover, I am convinced that the arrangement which I already mentioned contributes in creating a pleasant atmosphere which enables the members to enjoy and appreciate not only the individual scientific work of each other but also the life itself at the Institute.'"

D, Bamberger, Louis, 1937-1944

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1938 February (?)

ROCKEFELLER Foundations

EARLE, E. M. Biographical

FOUNDERS Corporation

FLEXNER Biographical

Mrs. Earle is traveling with Earle at his own expense. The Foundation had been asked and had refused.

D. L. Bamberger

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1938 2/7

GIFTS Finance

FOUNDERS Corporation

ARCHEOLOGY Academic Activities

GOLDMAN, HETTY Biographical

FLEXNER, A.

Explaining what had evidently come up in a private conversation, Flexner writes to the founders about the references he had made to the anonymous gift received from a gentleman to support Miss Goldman's work.

D, Bamberger, Louis, 1937-1944

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1938 2/7

FOUNDERS Corporation

EARLE, E. M. Biographical

FLEXNER, A.

Flexner has sent Earle traveling to meet his fellow-workers, Mrs. Earle is traveling with him which will be good for Earle.

D, Bamberger, Louis, 1937-1944

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1938 2/19

ROCKEFELLER — Foundations

RF PRINCETON UNIVERSITY — Relations WOAI

FOUNDERS — Corporation

MASON, ALPHEUS T. — Biographical

FLEXNER, A.

Flexner to Bamberger, February 19, 1938.

Recalls that the Rockefeller Foundation aided Institute in giving a temporary appointment to Mason to finish the second volume of the book on Brandeis.

Also Flexner alludes to Mason's contacts with Niefler, Earle and Mitrany, a unique experience for him. He talks about Mason's delight at working in 69 Alexander without professorial duties.

D, Bamberger, Louis, 1937-1944

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SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

~~FOUNDERS~~ — Corporation

FLEXNER, A. — Biographical

Flexner to Bamberger, February 19, 1938.

Alludes to a luncheon which gave him "a genuine thrill," for if we can carry out the plans there discussed the Institute will be rounded out, though here and there in the course of time some relatively small thing will have to be done. The outline of the Institute itself will include everything that properly belongs to our original conception.

D, Bamberger, Louis, 1937-1944

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1938

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2/28

GIFTS

✓FOUNDERS

MAASS, HERBERT H.

FLEXNER, A.

Finance

Corporation

Biographical

Maass to Flexner.

"As to funds (from the founders) they will ultimately come, as I have always assured you, even though one cannot now predict when they will be donated." Answering Flexner's observation that after dining with founders funds look hopeful but there was no definite commitment.

D, Maass

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SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

✓FOUNDERS — Corporation

FLEXNER, ABRAHAM — Biographical

Flexner to Maass:

"I was in New York last week and had dinner with Mr. Bamberger and Mrs. Fuld. I think that the outlook for increased funds is very hopeful, though no definite commitment has been made and there is nothing very tangible that I can report.

"Mr. Friedman of your office has been an angel in dealing with Mr. Gest. He and Schleicher should receive an iron cross or the Legion of Honor, or perhaps be admitted to honorary membership in the Daughters of Colonial Wars! Mr. Gest has really been an unmitigated nuisance. His experience has certainly warned me against permitting my wife to get a divorce with alimony more than that of any other human being I have ever encountered. I am happy to reflect that I am gradually approaching the age where n o such event is liable to take place. It adds a new terror to matrimony."

Source: IAS Trustees - Maass, Herbert H.

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

FOUNDERS — Corporation

ROCKEFELLER — Foundations

FLEXNER, A. — Biographical

Flexner sends to Bamberger the annual re/view of the activities of the Rockefeller Foundation. "I should be very happy if, in view of our recent conversations, you would read the section dealing with what Mr. Fosdick calls 'Social Sciences' (pages 36-45), and what we in the Institute call the 'School of Economics and Politics'. The interesting thing about this report is that while Mr. Fosdick recognizes the extraordinary difficulty of building up the social sciences, he is very emphatic as to the necessity of making the effort in order to reduce as far as we can the confusion which has hitherto prevailed in this field...

"I think of our problem in respect to ~~xxxxxxx~~ the social sciences day and night, and I cannot avoid the conclusion that

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it is our duty to enter this field and that there is no institution in the world which enjoys the advantages that we enjoy in entering it, for we have no routine obligations such as create difficulties in colleges and universities."

D, Bamberger, Louis, 1937-1944

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1938

5/26
5/28

BUILDINGS AND GROUNDS
VEBLEN, OSWALD
AYDELOTTE, FRANK
FOUNDERS

Facilities
Biographical

Corporation

Aydelotte to Mr. H.H. Maass:

"...I am sending...on to Veblen together with a copy of this letter to say that in my opinion the Cram and Ferguson drawings are good,...but that nevertheless I still hold the opinion that Larson has shown a better grasp of our problem than anyone else.

"The reason I make this suggestion is that/// I spent a night with Mr. Bamberger and Mrs. Fuld recently and in the course of our conversation Mr. Bamberger stated that all the plans and estimates he had heard of went far beyond the figure which he originally had in mind. I asked him what his figure was and he said $300,000, including the $50,000 which he had already given for preliminary architectural study. He would really like us to build a building for $250,000, retain $40,000 for furnishings which, with the $10,000 spent on these four architects already would make a total of $300,000. I think Mrs. Fuld is less concerned about economy, but she is extremely anxious that no decision should be reached which would trouble Mr. Bamberger.

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"My own thought is that we should proceed immediately to cut down our plans to fit this estimate. I would accomplish this by having the architect make a plan which we consider adequate for the Institute eventually...the only thing I can think of is to lessen somewhat the size of the central building...leaving off the wings entirely."

Aydelotte to Maass:

"...Veblen would put the needs of the School of Economics and the administrative offices second, accommodations for temporary members third, and the needs of the School of Mathematics last." He put the humanities group first.

"The social life of the Institute...might be housed temporarily in Olden Manor..."

"This makes it seem at least possible to erect a building within the limit of $250,000, which, with Olden Manor and 69 Alexander Street, would take care of everything, except Mathematics, and I myself am inclined to think that it might even be possible to arrange quarters for two or three mathematics professors in addition..."

Source: A File IAS (home)

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

NOTES

JULY

BUILDINGS AND GROUNDS — Facilities

FOUNDERS — Corporation

GIFTS — Finance

GENERAL — Public Relations

BOHR, NIELS, — Biographical

VEBLEN, O.

FLEXNER, A.

Flexner to Veblen.

Mr. Bamberger has indicated his willingness to increase the amount available for a building to what Mr. Maass regards as a sum which will enable him to procure for us a building which will be adequate to our needs, dignified, and satisfactory in equipment, etc. It will, Flexner presumes, be necessary to reduce the size of the studies, but Flexner is not surprised. "I have never thought that we could

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build on the scale of the memoranda with the sum of money which we are justified in putting into bricks and mortar." He feels it's more important now than ever to save every dollar for endowment, but, of course, the building must be worthy.

In the Manchester Guardian of June 3, 1938, contains a long article on recent developments in higher education in the United States in which the Institute figures most prominently.

The outlook in the matter of income is even less favorable than it was when Flexner went away. The New York State Insurance Department has written off about $3,000,000,0000 of railroad bonds which have hitherto been regarded as proper investments for savings and banks and insurance companies.

Flexner is now doubtful about being able to finance Rosenfeld's trip from Europe with Bohr, because income for the Institute has dropped. "You know my disposition would be to do everything that you and your associates and men like Bohr wish, but until business improves and the November elections

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are over, I am inclined to think that we, like other institutions, will have to sit tight and stand pat.

V File, Flexner, Abraham

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1938 7/19

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

FOUNDERS — Corporation

STEWART, W. W. — Biographical

FLEXNER, A.

Louis Bamberger to Flexner, July 19, 1938, from Lake Placid.

"Dear Doctor-

"From the past you are aware of my propensity for letter writing, but today I could not refrain in personally acknowledging yours of the 16th. Mrs. Fuld and I enjoyed this one, even more than usual not only in your announcement of Stewart's message to you, but rather the youthful enthusiasm that seemed to me to pervade the entire letter. We also feel that the Institute is entering a new chapter of its work. Let us hope that our past success will continue. Thanks to you. Mrs. Fuld is doing nicely here. She enjoys the lodge on the Lake and the surrounding beautiful scenery. We have suffered no hot weather here. We both send warm greetings to Mrs. Flexner and you.

D, Bamberger, Louis, 1937-1944 "Sincerely, Louis B.

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1938 NOTES 7/22

BUILDINGS AND GROUNDS	Facilities
FOUNDERS	Corporation
GIFTS	Finance
GENERAL	Public Relations
BOHR, NIELS	Biographical
VEBLEN, O.	
~~FLEXNER, A.~~	

Veblen to Flexner, July 22, 1938.

We first heard from Maass a statement of the amount available for the building; namely, $300,000. They reviewed some of the plans which were unsatisfactory. Requirements will have to be reduced.

He has seen Mr. Galpin of the C. R. B. Educational Foundation, and was pleased to find they are interested in

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having Rosenfeld come to Princeton along with Bohr. So on Galpin's suggestion, Veblen is writing Bohr that Rosenfeld should apply for one of the C. R. B. advanced fellowships.

With respect to the reduction in requirements, "I hope, however, that we will not be forced to make any which really affect the character of the Institute. I believe I am inclined to attach more importance to the affect of physical environment than you are, and I really think that in this particular instance there is much to be said for my point of view."

V File, Flexner, Abraham

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1938 NOTES 7/26

BUILDINGS AND GROUNDS — Facilities

FOUNDERS — Corporation

GIFTS — Finance

GENERAL — Public Relations

VEBLEN, O. — Biographical

FLEXNER, A.

Flexner to Veblen, July 26, 1938.

Flexner sympathizes with Veblen's susceptibility to the effect of physical environment. He points out, however, that the history of science is on his part rather than on Veblen's. Few men have had even descent surroundings. In Fine Hall, Weyl is happier in a smaller room than yours, and Johnny is productive in a room smaller than Weyl's. The number of rooms is more important than their size; also having a room of one's own in more important than size for most people. Finally, don't forget that what you put in space

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you may loose from capital, and, therefore, from mathematical stipends. If the choice is between buildings and persons, and the decision is in favor of buildings, stipends will inevitably be cut. Shrinkage of income may bring this about anyway.

V File, Flexner, Abraham

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1938 8/7

SCHOOL OF ECONOMICS AND POLITICS — Academic Organisation

FOUNDERS — Corporation

FLEXNER, A — Biographical

AYDELOTTE, F.

Flexner to Aydelotte, August 7, 1938.

Acknowledges letters of July 22, 24 and 27, "but I have really had no time in which to answer them, for I have made a visit of almost a week to Lake Placid to see Mr. Bamberger and Mrs. Fuld.

"I am glad to report that they are both in extremely good health."

He then goes on to talk personalities, not the founders. and makes no further allusion to the subject which was undoubtedly up for conference at Lake Placid; namely the School of Economics and Politics.

D File, Aydelotte, Frank, 1930-1945

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 9/13

FOUNDERS — Corporation

BUILDINGS AND GROUNDS — Facilities

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

AYDELOTTE, F.
FLEXNER, A.
~~XXXXXXX~~ VEBLEN, O. — Biographical

Flexner to Aydelotte , September 13, 1938.

"I had, as I wrote you, a very interesting and satisfactory visit with Mr. Bamberger and Mrs. Fuld. They too are now back at South Orange, and I talked with Mr. Bamberger shortly after my return Sunday."

He has earlier expressed worry that Veblen is sitting too much with Larson in the period of the developing plans for th e Institute. He thinks that Veblen wants too large offices and too uniform offices, and he cautions on it several times, notably in this letter.

D. File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 9/20

FOUNDERS Corporation

FLEXNER, A. Biographical

Flexner to Miss Bamberger, September 20, 1938.

In reference to a bas-relief or plaque of Mr. Bamberger's head for a memorial, and saying that Mrs. Fuld was happy to give the latest photograph of Bamberger to him with the purpose of copy.

D File, Bamberger, C. Lavinia

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1938

9/21
9/22
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TRUSTEES — Corporation
✓FOUNDERS
FARRIER, WALTER H. — Biographical
FLEXNER, ABRAHAM

Flexner writes to Farrier in regard to some questions about the By-Laws and Minutes and says that he is too busy to be bothered about such trivial points. "I really have too many serious things to think about to spend my time in communicating with Mr. Maass and others regarding matters of this kind."

Farrier explains that he is sorry for having intruded on your time," but that Maass directed him to do so.

Flexner then answers in more detail:

"1. Matters pertaining to the By-Laws should be taken up with Mr. Hardin or Mr. Maass, and often small matters which involve a departure are not worth bothering about. ...When a matter of real importance comes up you may be sure that we watch our step."

2. He explains that the Executive Committee almost never meets, and that many transactions of the Finance Committee are carried on over the telephone.

Source: D Farrier, Walter H.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 9/27

PRINCETON UNIVERSITY — Relations WOAI

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

FOUNDERS — Corporation

DODDS, HAROLD W. — Biographical

FLEXNER, A.

Flexner to Mrs. Fuld and Mr. Samberger, September 27, 1938.

Acknowledges their assent to the construction of the building as planned by Mr. Larson.

Thus another step is taken in the realization "of our dream."

"Since coming to Princeton I have had a long talk with Professor Dodds. Of course, nobody's mind is easy about the future, and no one can possibly foresee what may happen. President Dodds has a far greater responsibility than I, for he is the head of a great institution, and his commitments are

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vast. None the less, he has this year added ten professors to the faculty. 'I am proceeding', he says, 'upon the assumption that the world will not go to pieces, least of all America. We shall be no worse off if we go ahead cautiously than if we stand still, no matter what happens.'

"I told him of the developments we are contemplating in the field of economics, and I can hardly convey to you his delight.

"'In my judgment, you have procured the wisest and ablest men in the country for this new development, and I venture to predict that you will render us all a tremendous service. We are ourselves expanding by adding to our economics group Professor Morgenstern of Vienna, exiled from his native country because he is a Jew though he is universally regarded as one of the ablest economists in Europe. We can march along together in this field as we have in other fields which the Institute has entered.'"

D, Bamberger, Louis, 1937-1944

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 October

FOUNDERS Corporation

COMMITTEES (EXECUTIVE) Corporation

MAASS, H. H. Biographical

FARRIER, WALTER H.

FLEXNER, A.

See correspondence for impression that Farrier was source of technical objections to procedures. For instance, waivers of notice of meeting of Executive Committee, March 29, 1938 not sent and signed. Minutes do not show those present, but only appointed members signed. Thus Farrier raised question of reducing number of members ex-officiis in interest of easier circulation.

D, Maass

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 10/17

✓FOUNDERS Corporation

MAASS, HERBERT H. Biographical

FLEXNER, A.

Maass to Flexner.

Says Bamberger wants legal firm of Knox with which his nephew is connected to pass on legal contract for building Fuld Hall. Maass says he himself is competent. Suggestion adds "insult to injury" but will do it. Flexner (10/19/39) smoothes Maass saying he knows Bamberger values his service to IAS and knows he is competent; just wants to help nephew.

D, Maass

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FOUNDERS Corporation

MAASS, HERBERT H. Biographical

FLEXNER, A.

Maass to Flexner, January 4, 1939.

"I had the pleasure of a visit with Mrs. Fuld and Mr. Bamberger on Saturday last and discussed with them the laying of the corner-stone of Fuld Hall at the Trustees' meeting in April. Mr. Bamberger expressed the thought that it would be advisable to postpone this meeting until May, when the weather would be warmer and more settled, in order that we might be sure of the attendance of Mrs. Fuld and himself. I pass this suggestion along to you in the hope that it can be accomplished."

D. File, Herbert H. Maass, 1939-1946

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 1/23

1939 5/22

TRUSTEES Corporation

✓FOUNDERS

COMMITTEES

Election of the trustees as honorary members of the Board ~~xxx~~ (Article 3) meant that they were ex-officiis members of the Board and each committee. (See p. 15, Minutes January 23, 1939).

Farrier and Bamberger suggested only members ex-officiis of any committees should be founders and chairmen. Submitted January 23, 1939, tabled May 22, 1939.

(Comments by Mrs. Stern)

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 April - May

GENERAL — Corporation

FOUNDERS

BAMBERGER, MISS LAVINIA — Biographical

DODDS, HAROLD W.

It is apparent from the arrangements made by Flexner that the founders were not going to participate in the cornerstone ceremony, though not conclusively that they were not to be present. On April 15, 1939, Flexner wrote Dodds: "This is just a reminder of the date...May 22 for the laying of the cornerstone at noon. The ceremonies will be extremely simple, and you will be the only speaker, but I wish very much that this may be in evidence to the outside world of the strong bonds that are being forged between the University and the Institute." Again on April 19 receiving Dodds' acknowledgment saying that he would make a very brief speach and expressing no pleasure at having to do so Flexner reminds him again he will be the only speaker.

On May 4, Flexner writes Lavinia Bamberger telling her

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
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about the ceremony, the presentation of keys by the Chairman of the Committee on Buildings and Grounds to the President of the Board of Trustees with appropriate remarks by both to be followed by President Dodds who will speak briefly. He tells her her part and what she is to say.

"It is the wish of the Committee on Buildings and Grounds and of your brother and Mrs. Fuld that the final touch of spreading the mortar on the cornerstone, usually performed by a member of the family of the donor or donors, should in this instance be performed by you. Mr. Bamberger is very much pleased that the Committee has asked you to do this, and I hope that you will make no objection." (May 4, 1939)

_____[FLEXNER ?] Advises Houghton of his part as President in receiving the keys and that he will be expected to make a few appropriate remarks. They will all then adjourn to Princeton Inn for luncheon.

Letters of invitation besides to these are to Aydelotte and Mrs. Aydelotte, Dr. and Mrs. Frenkrms Tren Broeck, The Rev. John A. Mackay (Seminary), Mr. Fredrick Larson,

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
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Professor Earle and his wife, and the Mayor of Princeton, Charles R. Erdman, Jr. and his wife.

See the file for the list of guests invited to lunch and those invited to the laying of the cornerstone as well.

D, Cornerstone Laying, Fuld Hall

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 5/4

BUILDINGS AND GROUNDS — Facilities

FOUNDERS — Corporation

BAMBERGER, C. LAVINIA — Biographical

A letter to Mr. Houghton, May 4, 1939, asking him to be present and make a few remarks at the cornerstone laying.

Filed in Chronological File under 1939, 5/4.

Director's Files

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 5/4

FOUNDERS Corporation

BUILDINGS AND GROUNDS (FULD HALL) Facilities

FLEXNER, A. Biographical

Flexner to Miss Lavinia Bamberger, May 4, 1939.

The cornerstone laying will take place at 12:15, noon May 22, 1939, ~~xxxxx~~

The ceremony will consist of the delivery of the keys to Fuld Hall by the Chairman of the Committee on Buildings and Grounds to the President of the Board of Trustees, with appropriate remarks by both, to be followed by President Dodds of Princeton University, who will also speak briefly.

In the actual cornerstone laying which constitutes the ~~xxxxx~~ placing of the stone over the exhibits and the declaration, "I declare this stone to be well and truly laid," he says that the Committee on Buildings and Grounds and of Mr. Bamberger and Mrs. Fuld is that she ~~xx~~ perform this rite.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Miss Bamberger later thanked Flexner for ~~kim~~ the ceremmonies at Fuld Hall, and offers to place the silver ~~xxxxxx~~ trowel in the Hall, but he advised her (June 22, 1939) to keep it and it will make her happy all through her life. It is apparent that Miss Lavinia is paying Konenkov, the artist who is making the head of Louis Bamberger. Flexner mentions the last $300 which was to be paid by Miss Lavinia.

D File, Bamberger, C. Lavinia

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

BF 6/13

GENERAL

Corporation

FOUNDERS

See file for the list of invitees.

In the cornerstone was a copper box with the following in It: photographs of Mrs. Felix Fuld, Mr. Felix Fuld, Mr. Louis Bamberger, Miss C. Lavinia Bamberger, Trustees of the Institute at the Organization Meeting on October 10, 1930, copy of the letter addressed by the founders to their Trustees June 6, 1930, Certificate of Incorporation and By-Laws of The Institute for Advanced Study, Bulletins 1-8, and a photograph of 69 Alexander Street (Flexner to Maass, May 13, 1939).

Maass suggests there should be a rag copy of the New York TImes dated specially prepared for the purpose also included, and asks whether Einstein or some other member of the Faculty might not be expected to make a few remarks at the dedication ceremony which is to consist of a few words by the Chairman of the Committee on Buildings and Grounds, the Chairman of the Board, President Dodds, and Miss C. Lavinia Bamberger (for the actual laying of the stone).

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Flexner suggests that Einstein should speak briefly at the luncheon preceding the cornerstone laying, and that, apparently is what was done.

D File, Corner Stone Laying - Fuld Hall

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 5/22

✓FOUNDERS Corporation

Miss Lavinia Bamberger presented plaques of the founders to the Institute

Tr. Min. - 5/22/39 - p. 3

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 August-October

✓FOUNDERS Corporation

STEWART, WALTER W. Biographical

FLEXNER, A.

AYDELOTTE, F.

BAMBERGER, E.

VEBLEN O.

RIEFLER, W.
HOUGHTON
WEED

ROCKEFELLER Foundations

Handwritten notes in Stewart's file during period of August to October, 1939, and concerning Flexner's retirement.

Filed in Chronological File under 1939, ~~August-October~~ Aug. 17-25

S File, General, 1939-1942

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/20

FOUNDERS
BENEFITS
EXECUTIVE COMMITTEE

Corporation
Academic Personnel

FLEXNER, A.
AYDELOTTE, F.

Biographical

Aydelotte to Bamberger, November 20, 1939.

"As chairman of the Executive Committee I am calling a meeting in Princeton at one o'clock on Friday November 24th, to pass resolutions concerning Dr. Flexner's retirement and certain arrangements about his pension, etc., which I have already talked over with you and which you approved.

"These are that Dr. Flexner should receive full salary for the remainder of this calendar year; that his pension should be fixed at $12,000 beginning January 1, 1940; that he should receive the title of Director Emeritus; and that he should be made a life Trustee.

"The only detail which was not touched upon in our conversation was the question as to whether Mrs. Flexner

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should receive half of Dr. Flexner's pension in case she should survive him. That is the usual arrangement. If you have any particular wishes in the matter, I am sure the Committee would be glad to respect them; otherwise, I shall place the matter before the Committee and ask them to decide."

A IAS (T)

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1940 3/29

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

ROCKEFELLER FOUNDATION — Foundations

FOUNDERS — Corporation

Grant of $35,000 per year for 3 years for economics, to be matched by Bamberger.

Exec. Comm. Mtg. - 3/29/40 - p. 4

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940

4/5

ROCKEFELLER FOUNDATION/FUND — Foundations

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

AYDELOTTE, F. — Biographical

FOUNDERS — Corporation

Aydelotte to Bamberger, April 5, 1940.

Rockefeller Foundation has formally informed him of three-year grant of $35,000 contingent on matching dollar for dollar. Then asks Bamberger "a direct question" as to whether he would be willing to match the Rockefeller funds and says he has refrained before because of possible desire Bamberger to discuss with Laidesdorf and Haass. Louis Bamberger agreed to match, as acknowledged by Aydelotte to Bamberger July 19, 1940, D. L. Bamberger.

D. L. Bamberger, 1937-44.

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 5/3

TRUSTEES — Corporation

NOMINATIONS — Academic Personnel

PARTICIPATION IN ADMINISTRATION

FOUNDERS — Corporation

RIEFLER, W. W. — Biographical

STEWART, W. W.

VEBLEN, O.

Aydelotte to Bamberger and to Flexner suggesting Bamberger, Moe, Douglas & Rosenwald, reserving nomination of Schaap till later. To Flexner suggesting that 3 faculty members who will probably resign 5/22/40 should remain on committees of Trustees. Not sent. Handwritten notes in file indicate Bamberger objected to resignation of 3 at once--suggested Board keep Stewart. Notes indicate Veblen under pressure Aydelotte to resign and "wavering."

A, 10/18/56, Misc. #2

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 5/9

TRUSTEES Corporation

FOUNDERS

WEED Biographical

RIEFLER

STEWART

Aydelotte to Weed.

Bamberger has consented (to Friedenwald) to acceptance of Straus' resignation from Board. Aydelotte talked with Louis Bamberger and Bamberger would be a little happier if too rapid changes were not made in Board. Accordingly W. W. Stewart and Riefler are withholding resignations. Select L. Rosenwald and L. Douglas for present two vacancies; keep Moe and Fulton in mind for later? Aydelotte asks.

D, Weed, 1930-1940

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 8/7

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

FOUNDERS — Corporation

FLEXNER, A. — Biographical

AYDELOTTE, F.

Flexner to Aydelotte, August 7, 1940.

He says that, "A happier inspiration than that which led to this invitation [to the Economic Section of the League of Nations] and its acceptance, I cannot imagine."

He goes on to say, "The combination of your three economists, with Loveday and his group will make Princeton the economic center of the world, just as Princeton is already in the field of mathematics."

He has just ~~xxxx~~ heard directly from ~~him~~ Bamberger and Mrs. Fuld. They are both better in health, and he urges Aydelotte and Marie to see them. "They get so much pleasure out of the Institute and are so fond of you both that you could not do anything that would give them more pleasure than to pay them a visit."

D File, Flexner, Abraham

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 10/14

✓FOUNDERS Corporation

GIFTS Finance

Jonas Bamberger's death announced, and revision to IAS under trust agreement established by L. Bamberger of property estimated to produce $2,000 annually.

Tr. Min. - 10/14/40 - pp. 1-3

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 11/18

POLICIES — Administration

GENERAL (EXPANSION ON EXPERIMENTAL BASIS) — Academic Organization

✓FOUNDERS — Corporation

AYDELOTTE, F. — Biographical

Aydelotte to Founders on plans for development of IAS.

Math - application
Economics
Latin American Studies
Oriental Studies (translations of the Chinese masters)
History of science.

Filed in Vertical File under "A".

A, 10/11/56, Future dev. of Inst.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 2/24

FOUNDERS Corporation

Plaque presented to IAS by Mr. Liveright

Tr. Min. - 2/24/41 0 p. 7

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 4/29

TRUSTEES Corporation

FOUNDERS

SCHAAP Biographical

BAMBERGER, E. L.

Aydelotte to Weed.

Bamberger (Louis) wants Michael Schaap to succeed Stewart as Trustee; Weed as V. C. E. L. Bamberger to succeed Esther S. Bailey as Secretary.

D, Weed

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 6/16

FOUNDERS
MEMBERS
GIFTS
FLEXNER, A.
AYDELOTTE, F.

Corporation
Publications
Finance
Biographical

Flexner to Aydelotte, June 16, 1941.

He has had a long talk with Louis Bamberger, and found Bamberger worried about whether if he helped with some publications he would be besieged from that time with all sorts of requests. "I explained to him how this could be managed without his appearing in the transaction at all--something that I did from time to time with Mr. Rockefeller when there was a real need which if the full truth of the matter had been known would have led him into new fields where pressure would have been exercised upon him to do similar things elsewhere. He took the suggestion kindly and said he would think it over. He is still not clear on the fundamental question which led to the starting of the Institute, namely, the

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
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usefulness of useless knowledge. I gave him one example after another, telling of the history of insulin, electric light, etc., all of which were the unforeseen by-pproducts of the efforts of men who were not planning to attack an immediate problem and who had had no idea that their unhampered researches would lead to practical results of enormous significance and value. As I left he said to me, 'This has been a most interesting conversation.' ... It takes infinite patience under existing circumstances to accomplish that which in good times was relatively easy, but I am hopeful that the outcome will be precisely what you desire."

D File, Flexner, Abraham

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941

6/26

BUDGET

GIFTS

FOUNDERS

FLEXNER, A.

AYDELOTTE, F.

Finance

Corporation

Biographical

Flexner to Aydelotte, June 26, 1941.

He has talked with Bamberger several times since he last wrote, Bamberger and Mrs. Fuld both having called up to find out how he was feeling. Flexner learned that Bamberger is troubled about the war situation, and its probable effect on American finance, with the new complications introduced by the war between Germany and Russia, and our own vague, but probable involvment indirectly, "men of means are going to be more conservative than ever." He suggests that if the Aydelottes visit Bamberger and Mrs. Fuld at Placid, he would not raise the subject of finance unless Mr. Bamberger himself brings it up. But he also urges Aydelotte to use his own judgment in this as in all other matters in which he, Flexner, may

D File, Flexner, Abrahsm

comment.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 12/22

BY-LAWS Corporation

FOUNDERS

HARDIN, J. R. Biographical

MAASS, H. H.

Aydelotte to Weed and Douglas. (Drafts before amended).

Bamberger desired that Hardin should succeed Houghton as Chairman and that the office of the President of the Corporation should be revived and that Maass should be elected President.

D-- By-Laws

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 2/28

PARTICIPATION IN ADMINISTRATION — Academic Personnel

GIFTS — Finance

✓ FOUNDERS — Corporation

Faculty prepared accept gift autographs Declaration of Independence.

Faculty Minutes -- Standing Committee February 28, 1942.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 4/10 - 4/17

GIFTS

FOUNDERS

TRUSTEES

FLEXNER, A.

AYDELOTTE, F.

Finance

Corporation

Biographical

Aydelotte to Flexner, April 10, 1942.

He encloses a letter which he has received from Alvin
(1) JOhnson, which is a request for sources for funds or perhaps directly for a financial aid from the Institute, itself, in relation to the problem of foreign scholars. (2) Membership on the Board of Trustees; that is, nominations for the coming annual meeting. Aydelotte write to Flexner in distress over Alvin Johnson's request for funds, and asks whether in view of the fact that Mr. Bamberger ought, in Aydelotte's judgment, to reserve all of his means for the Institute, Flexner would be willing to join withhim in saying this both to Johnson and to Mr. Bamberger. "In some ways I think

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a word from you would be more effective than one from me." (Letter of April 10).

Flexner to Aydelotte, April 10, 1942.

Hopes he will see Aydelotte in Princeton when he visits: "We may have a chance then to talk over some things which Mr. Bamberger intimated to me during the last two occasions on which I have lunched with him and Mrs. Fuld. They are not urgent but may have, I think, a certain significance, greater or less than it seemed to me at the time, for Mr. Bamberger, as you know, expresses himself so tentatively that it is not always possible to know how much importance he attaches to some of the things he says."

After he receives Aydelotte's letter of April 10, he responds April 14, 1942, with a long letter on the character of Trustees who should be chosen, and transmitting a xxxyxxfxxx draft of a letter which he suggests Aydelotte might use in answering Alvin Johnson.

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In the latter point he suggests discussing with Johnson frankly the relations which have existed from the very beginning between Mr. Bamberger, Dr. Flexner or myself, ~~xxx~~ Flexner's successor. "On only one occasion did either Flexner or myself talk to Mr. Bamberger on the subject of gifts to the Institute and that was when at the very outset Mr. Bamberger asked Mr. Flexner how much it would require to start the Institute. He said that it could be done with $5,000,000 but that with the growth of the Institute much more would be required. Mr. Bamberger gave the $5,000,000 but said nothing as to any future gifts. In the course of a few years he added several million dollars which have enabled us to operate three schools. Now these three schools are only the nucleus from which in course of time the Institute will grow, and it grows under extremely difficult conditions. It has no income from tuitions. Therefore, every worker who comes to the Institute is a charge upon the income of the Institute. More than that, it is the function of the Institute to provide advanced opportunities for mature men and women who have displayed unusual original talent. Whenever we find a person of that sort in any of our three schools, we support not only him, but, if he is married, his wife and children. It is therefore all outgo and no

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income except from endowment. If there were anybody else but Mr. Bamberger to whom I could speak in your behalf with any reasonable assurance of success, I should be more than happy to help you out on your noble work, but Mr. Bamberger and his sister are the two persons in the world to whom I cannot mention money either for the Institute or for any other institution of learning. What his intentions and resources are I do not know, and I have never inquired, and Mr. Flexner is equally ignorant on both points.

"Do believe me when I repeat that I appreciate profoundly the good work you have done, the unselfishness and intelligence with which you have tried to save what Europe has so shamefully thrown aside, but also consider carefully the position in which I find myself, and I feel certain that you will understand why I find myself unable to comply with your request much as my own personal inclination would lead me to render you any help in my power."

Aydelotte to Flexner, April 16, 1942.

He thanks ~~Johnson~~ Flexner for his letter, and says he has used it basically in his reply to Johnson.

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As for the discussion of possible Trustees, Flexner in his letter to Aydelotte, April 14 says he has given the matter of the Trustees a great deal of thought. "The list does not strike me as being on the whole an impressive one or a useful one. I think the Board must look at the situation from the following point of view: Every appointment to the Board from now on will mean that the person appointed will in all probability bear some responsibility in years to come for the choice of your successor. There are on the Board a considerable number of persons whose judgment and experience will be of no value in that, which is the most important act which the Trustees will ultimately have to perform. On the other hand, there are a few persons--Weed, for example--who have the judgment, knowledge, and experience of the kind of person who ought, when the time comes, to succeed you. No one of different character ought to be appointed. Again, the question of age is an extremely important one. When I saw Mr. Bamberger a week ago last Sunday, he asked me what I thought of the list, and I countered by asking him what he thought of it. He replied, 'The men are on the whole too old, and those that are not too old are, I fear, too bosy.'

"The original Board of the Institute was made up partly by Mr. Bamberger with the advice of Maass and Leidesdorf. There were

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a few vacancies left which I could fill, and I insisted that they should be filled with you, Weed, Carrel, Miss Sabin, and with Mr. Houghton as Chairman because I thought it extremely important that a man of international reputation and standing should ~~sh~~ head the Board of the new Institute. I am afraid in making appointments of two things: age and an unconscious bias. Men in the late 60's or 70's, especially if they have been administrators of colleges or universities, are, in my judgment, out of the running. The Institute is so different in spirit and character and activity from the American college or university or graduate school that experience in any of these capacities would be a handicap rather than a help, especially if the man is in the late 60's or 70's. I think a similar objection can be raised against the appointment of persons who are too deeply dyed with the Rhodes Scholarships or an Oxford undergraduate course. The Rhodes Scholars and Oxford itself are overwhelmingly undergraduate in their point of view. They are and have been of great value to you in introducing reading for honors into Swarthmore and that because Swarthmore is an undergraduate institution, but the really great men in Oxford are, in my experience, unhappy - men, for example, like Sir Charles Firth and Sir Charles Sherrington, because they have no interest in undergraduate work. They were really research

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workers of great distinction, and when I was in Oxford in 1928, they and Haldane and others complained to me bitterly of the difficulty of interesting the University in research work. Pember, the Warden of All Souls at that time, said to me on one occasion, 'I don't know myself what the University of Oxford is except an assemblage of undergraduate colleges.'

"Unless therefore the Rhodes Scholar or an Oxford graduate has risen far above his English training, I do not think it is likely that he will appreciate the quality and aims of the Institute for Advanced Study. Some of the names are entirely unfamiliar to me though I have looked them up in Who's Who. For example, Mr. Pickett is the Secretary of the American Friends Service Committee, but that is philanthropy, not education, and the Institute is education and research, not philanthropy.

"Finally, I have no idea who suggested Einstein, but I cannot imagine anyone who would be more useless as a Trustee than Professor Einstein. There is no man alive for whom I have greater admiration and of whom I am more proud of his connection with the Institute, for he was the very first person whom I recommended to the Board as a professor, but he is impractical and, despite the

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fact that he was unhappy at the University of Berlin, he has no idea whatsoever of the peculiar American conditions which make the organization of a German university something which has got to be radically changed before it becomes useful in the UnitedStates. On one occasion he told me that the organization of the Institute was so poor because, in his opinion, there should be what the Germans called a 'Curatorium,' namely a committee of professors representing the faculty, dealing in Germany with the Ministry and in America with the Trustees. I explained to him that that was clumsy and would not fit in with conditions that existed in America, but I do not think that I convinced him. The only German institutions which were comparable in organization and operation with the Institute for Advanced Study are the institutes established at Dahlem by the Kaiserwilhelm Gesellschaft. Haber, Warburg, Goldschmidt, and Meyerhof would have been perfectly at home in Princeton. A few German professors, men like Weyl and Panofsky, have adapted themselves to the conditions and objects of the Institute even more quickly and completely than some Americans who are still at heart professors in a graduate school. These considerations make it important, as I see it, to bring into the Board men who are young enough to learn the Institute and whose activities in this country have been such that, like Carrel and

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Miss Sabin and Weed, they willhave no difficulty whatsoever in appreciating the unique purpose of the Institute ~~itself~~ itself.

"We can talk about details further. I have assembled a few names that are not on the list that I received that seem to me to answer the conditions which I have set forth. Of course, in the end I shall not obstruct anything that seems to you and Weed and Mr. Bamberger wisest to do, but if you will reread the history of the organization of the Rockefeller Institute in Simon's new Life of Dr. Welch, you will see with what infinite patience and care the Rockefeller Institute was moulded by its founders into something of great distinction which bears a close resemblance to the Institute for Advanced Study, and, as far as I know, there is no other institute in this country from which we have much to learn. When I next come to Princeton, I shall try to arrange to make my visit at a date when you are there so that we can go over the general ideas which I have expressed and I can submit to you the names which seem to me to embody the principles in question. The one exception is Roland Morris. He is a little old, but he is a distinguished man and will serve the Institute precisely in the way in which Mr. Houghton served it. All the others must be tried by very different standards."

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Aydelotte to Flexner April 16, 1942.

Takes slight hombridge at the exclusion of Rhodes Scholars by pointing out that all the people suggested must be considered as individuals, and no man should be chosen, of course, who will make the Institute merely a duplicate of the institution in which he was educated. "In this connection I think it is relevant to remind you of the very fine statement which Lindsay made when he was Vice Chancellor to the effect that one of the influences which the Rhodes Scholars had exercised upon Oxford was to increase enormously the interest of the University in advanced research,..."

Flexner to Aydelotte, April 17, 1942.

Flexner is sure he and Aydelotte will agree.

"Our Board has never been sufficiently homogeneous. I mean by this that there have been too many people in it who really did not share in the vision which I had and which you and Weed, Carrel, and Miss Sabin also shared with me. Where I think perhaps there is a difference is, as you say in your letter, that while choosing people as individuals we must 'assume that we should not be

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interested in anybody who does not have the imagination to rise above his training.' That sentence should, I think, be modified to read that 'we shall not be interested in anybody who has not already proved that he has the imagination to rise above his training and in most cases above his previous experience.'"

Flexner says that he will tell Aydelotte anything he thinks about the nominations before the Board meets, "and it will be for you and Mr. Bamberger and the other proper authorities to reach a decision."

"I can go, however, into some detail. Professor Cannon, a highly distinguished physiologist, is about to retire from the professorship of physiology in the Harvard Medical School. ~~The mark~~ Flexner says the most natural thing would be for Harvard to take the Yale physiologist, Fulton, but Flexner has been told Harvard does not regard Fulton as qualified from the standpoint of his investigative work.

He thinks the suggestion of Kieffer is inadvisable. No one has ever heard of him, although Flexner has made inquiries.

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What the Institute needs is investigators.

The question of age is also extremely important, he thinks. Gilman and Welch appointed to professorships men in the late 20's and 30's, every one of whom had given evidence of investigative ability; it worked out superbly. The same is true of the Institute's Board of Trustees. "Men in the late 60's or early 70's will not catch the spirit of this unique enterprise in such a way as to produce the homogeneity which the Board has lacked and from which, in my judgment, it suffered in my time."

He also points out that "men like Lamont and Neilson are already busy men" and develops the idea. He suggests that all the vacancies need not be filled at one meeting.

He then suggests the ones he has thought of: Dr. Homer F. Swift, about 50 years old; has practised during his entire professional life research and training in research ideals and methods. He is on the staff of the Rockefeller Hospital, and is regarded as one of the pillars of the Rockefeller Institute.

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His second suggestion is Mr. Dean G. Acheson of Washington, Assistant Secretary of State. As a Trustee of Howard University, Flexner asked Justice Brandeis for the name of a young lawyer of high ideals who could understand the language Flexner spoke, and Brandeis recommended Acheson whom he found to be imaginative, free from entangling trusteeships, clear-headed, quick to see an academic point, and who, within a year or two, had ironed out the difficulties and made it possible for Flexner to retire.

He has also thought of Professor Gilbert Chinard of Princeton, a humanist who he thinks would be a better choice than Miss Nicholson. "While I like to have women trustees, the important thing is to get the best trustee possible."

He thanks Aydelotte for the opinion of Lindsay that Rhodes Scholars have enormously increased Oxford's interest in advanced research.

D File, Flexner, Abraham

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1942 5/4

GIFTS

FOUNDERS

FLEXNER, A.

AYDELOTTE, F.

Finance

Corporation

Biographical

Flexner to Aydelotte, May 4, 1942.

He talked to Mr. Bamberger over the phone a few days ago, and when they finished the conversation, he repeated what he says "almost every time that I see him: 'I want you to keep Mrs. Fuld and me informed about yourself. We never cease to think and to speak of the fact that you gave us the best advice that we have ever received in all our lives.'

"That gave me a little chance to add: 'It is very pleasant of course, Mr. Bamberger, for me to have you and Mrs. Fuld feel as you do, but the whole world is passing through difficult times, and colleges, universities, hospitals, and especially institutes of research which have no income except from endowment have to make a severe struggle to maintain their

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standards unimpaired. We must not let the Institute at Princeton slip but must by every effort maintain it on the level at which it was started.'

"He replied, 'I agree with you thoroughly.'"

D File, Flexner, Abraham

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1942 5/18

FOUNDERS Corporation

Motion to hold meetings of Board in Newark so founders could attend.

Tr. Min. - 5/18/42 - p. 8

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942

9/2
9/5

GENERAL — Corporation

FOUNDERS

AYDELOTTE, F. — Biographical

Aydelotte to Bamberger, September 2, 1942.

Asks for his comments on resolution passed by the Trustees at the April meeting to the effect that they would be glad to meet regularly in Newark if that would make it easier for the founders to attend.

Bamberger to Aydelotte, September 5, 1942.

"In view of the fact that a resolution was passed at the last Trustees meeting (my understanding) to hold meetings in Newark for an indefinite period. [This was not a complete sentence in original letter]. It would be very agreeable for me if the meeting is held in Newark."

D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

EAST ORIENTAL LIBRARY — Facilities

POLICIES — Administration

FOUNDERS — Corporation

GIFTS — Finance

MAASS, HERBERT H. — Biographical

Maass to Aydelotte, November 4, 1942.

Expresses astonishment that the grant of the Rockefeller Foundation included a provision that the collection if purchased remain at Princeton University. "Dr. Flexner had always led me to believe that the condition was merely intended to imply that the collection be kept at Princeton and be made available at all times to Princeton University." Princeton should pay the cost of maintenance, since the Library is catalogued as a part of the library of Princeton University.

Also expresses surprise to learn the terms of Miss Swann's appointment as Curator, "and I am quite sure that none of

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

the trustees realized or appreciated at that time that she was being given a life appointment.

"Apparently the whole situation is in a very bad state, and it may well be that the committee will have to direct its efforts entirely to an attempt to have Princeton, as above suggested, assume the burden of maintenance, or in any event to share the same."

(The Minutes of Swann's appointment make it perfectly clear that she is a permanent member, she is appointed with the T. I. A. A. and retirement at 65. Haass' amazement is a little ill-founded).

Gest Oriental Library Files--Vault, Gest Library Committee

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 11/11

GEST ORIENTAL LIBRARY — Facilities

POLICIES — Administration

FOUNDERS — Corporation

GIFTS — Finance

FLEXNER, A.

Flexner to Aydelotte, November 11, 1942.

Makes an appointment to meet the committee on Gest Library (Noe, Veblen, Edgar Bamberger)for consultation on the Library.

"The xxx documents in the case completely settle the issue. We are obligated by every possible consideration of decency to the Rockefeller Foundation, to Princeton University, and to Dr. Swann, and any recommendation that looks to disposing of the library would be a disgrace to the Institute.

"I do not believe that it is possible or desirable at this

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

moment to figure out what an Oriental Institute may some day cost. It throws no light on our problem. When we began with mathematics on an endowment of $5,000,000, I had no idea whether the Institute would have three mathematicians or seven. Still less did I know that without any request on my part Mr. Bamberger and Mrs. Fuld would subsequently give us $3,000,000 more. Every institution in this country that is worth its salt has grown and expanded in unexpected fashion. You did not know when you went to Swarthmore that you would get the money to finance honors work, nor did you know how much it would cost. You had faith, and faith moves mountains. I have faith in the original conception of the Institute as Simon had faith in his original conception of the Rockefeller Institute. Little did he dream when Mr. Rockefeller gave him $200,000 that before he retired Mr. Rockefeller would have given him between sixty and seventy millions. Our question is not the future, which we cannot foresee, but the present, and I am much more concerned about the present than I am about the future, for upon the present the future is going to depend.

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"With every good wish,

"Very sincerely yours,

/s/ A. F.

"P. S. If the Institute survives and grows, I venture to predict that fifty years from now its historian will say that the two most far-sighted things I did were (1) the acquisition of the Gest Library and (2) the formation of an economic group of the type we now possess. Mathematics and the usual humanistic studies would have continued to prosper without the Institute, though of course I am glad we did and are doing them both.

/s/ A. F.

"Ask Weed whether when the Johns Hopkins Medical School began with an endowment of $400,000, Dr. Welch bothered about its acquiring an endowment of $15,000,000 in his life time; I can give you a score of similar examples. Money comes to those who deserve it."

/s/ A. F.

Gest Oriental Library Files, Vault, Gest Library Committee

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 11/13 to 12/22

BUDGET

FOUNDERS

AYDELOTTE, F.

FLEXNER, A.

HERZFELD, E.

LOWE, E. A.

Finance

Corporation

Biographical

Flexner to Aydelotte, November 13, 1942, congratulating him on the small surplus which the auditor's report shows, and saying that Bamberger called him up a few moments ago and talked to him very much like his old self.

On December 16, Aydelotte asks Flexner for a conference to talk over matters which have come up, and they meet December 18. There is no record of their conversation.

Aydelotte to Flexner, December 22, 1942. A letter in response to a telephone call from Flexner containing a brief

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

statement of the financial position of the Institute at that time. "We have not balanced our budget out of our own funds since 1938. The result of each year's operations since that time, as given in the auditor's report, is as follows:

1937-38	Surplus	$16,110.28
1938-39	Deficit	25,570.41
1939-40	"	36,820.99
1940-41	"	2,348.14
1941-42	Surplus	1,995.58

"The deficit for 1939-40 would have been still greater except for the fact t hat the Institute paid me no salary that year. The deficits for 1938-39 and 1939-40 were due partly to new salaries in economics and partly to the operation of Fuld Hall and other additional expenses for which no additional income was available. Our comparative solvency in 1940-41 and 1941-42 was due to our having obtained additional temporary income, partly from Mr. Bamberger and the Rockefeller Foundation and partly from the Carnegie Corporation.

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"Expenses added since 1938 without any corresponding addition to our resources are (excluding minor items) the following:

Two alaries in economics	$30,000
Contribution on these to Teachers Ins. & Annuity	1,500
Economics stipends - approx.	10,000
Operation of Fuld Hall	20,000
Director's Pension	12,000
Library	25,000
	$98,500

"This, however, is not quite the whole story. We shall in a few years time be compelled to provide in our budget an annual sum for repairs and renovations to Fuld Hall and for pensions. We ought, furthermore, to increase the amount which we devote to stipends.

"The situation in regard to retirements is as follows:

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Date	Professor	Pension Promised	T. I.A.A.	Inst. Budget
June, 1944	Einstein	$8000	$1909.44	$6090.56
June, 1945	Veblen	8000	2439.00	5561.00
June, 1945	Lowe		2650.44	
June, 1945	Herzfeld		780.80	

"It is my opinion, and I know it is yours, that every consideration of humanity and of the prestige of the Institute demands that we add something to the amounts which Lowe and Herzfeld will receive from the Teachers Insurance and Annuity Association. If we brought the pensions of these two men up to $4000, our pension load for professors, beginning in June, 1945, would be $16,220.32, or, including your own pension, $28,220.32. If we were content to bring Lowe's and Herzfeld's pension up to only $3000, which is all that Stewart thinks it safe to do with our present resources, this amount would be reduced by $2000.00.

"The upshot of all this is that we are running at least $125,000 behind at the present moment, which is the interest on

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

$4,000,000. I hope, however, that Mr. Bamberger's generosity will extend not merely to the point of covering our present commitments but willmake some provision for such interesting extensions as the development of Oriental studies, Latin-American studies, and work in other fields in which I think the Institute might make a great contribution. I have not talked much with Mr. Bamberger about such developments because I did not want to frighten him, but my own opinion is that the plan which you laid down for the Institute and its method of approach to scholarship is so effective, so much needed, and promises such fruitful results that it would be nothing less than a tragedy if we were not gaining going to be able to enter other fields. We need not enter them all at once and we can exchange one subject for another, but we need some margin in order to do anything."

D File, Flexner, Abraham

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 11/30

POLICIES — Administration

FOUNDERS — Corporation

GENERAL — Academic Organization

AYDELOTTE, F. — Biographical

Aydelot te to founders--plans for development of IAS.

Filed in Vertical File under "A".

A, 10/18/56 - Home Retirement of F. A.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 11/30

12/8

GIFTS — Finance

FOUNDERS — Corporation

AYDELOTTE, F. — Biographical

Aydelotte to Bamberger, November 30, 1942.

A recapitulation of at Bamberger's request of the place and function and purpose of the Institute in connection with what must have been a discussion of further endowment since it ends, "I earnestly hope that you and Mrs. Fuld will make it possible for us to go forward to make the Institute one of the most notable and valuable educational enterprises in the world--a monument to Dr. Flexner's vision and to your generosity and public spirit."

The memorandum is four pages long, and describes the important place as unique institution of the Institute in America and the greater importance in the period during which western Europe has fallen into war.

The letter and the request which prompted it rather indicate that the founders had drifted a little bit in their

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

understanding of the Institute since Flexner's long preachments and reiterations were no longer available to them, and since Aydelotte's correspondence with them generally appertained to movements and events rather than that they constituted a running comment and quotation on the activities of the Institute and the importance in the correspondence mind.

The Bamberger answer to this letter is not available, but on December 8, 1942, Aydelotte answered another question from the founders: the direction of the future development of the Institute. He writes on Oriental studies, Latin American Studies, and English literature.

The first would involve a budget roughly equivalent to those of the other schools, $75,000 to $100,000 a year.

The second, consideration of which was promoted by receipt by the Institute of a collection of Mexican manuscripts from Mr. John W. Garrett in 1941, would involve an annual sum of $50,000 to $60,000.

Dr. Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

The third Aydelotte himself favors and has written about. He does not favor permanent professorships of English literature, but rather short-term memberships. Money would be needed for salaries, stipends, and reference books, secretarial ~~assistants~~ assistance. All expenses would be covered by $50,000 a year for a period of two or three years.

"These are only three of the many subjects which might be added to the Institute or which might take the place of subjects which we drop as members of our faculty retire. Changes of this kind in the program of the Institute seem to me advisable as the years go on. I do not forget that our first responsibility is to provide adequately for the work which we have already undertaken. In respect to the present needs of the Institute, I am, as I told you last week, particularly concerned about stipends. Our faculty has been enlarged partly at the expense of stipends for members and I feel that we should provide additional funds for this purpose as soon as it is possible to do so."
D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 12/7

DIRECTOR Administration

POLICIES

FOUNDERS Corporation

See handwritten note attached to letter to Mr. Bamberger, December7, 1942:

"First impressed by on the problem in studies undertaken for Senator] Guggenheim. Forgotton young 25-35-- needed for training of students.

Result Guggenheim Foundation

Follow it with Research Assoc at SW [Swarthmore?]

Saw off at Inst. 1930

Vital for vitality of our higher Educ. Also best for advancement of --. Older men such as AF have produced litt.e Some have even been of little use in directing young

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From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

men. Not complaining.

See first draft Aydelotte's letter, December 7 and comments (by Flexner--prestige vs. vitality and contribution). Questioning value of appointments made by Institute of older professors.

See Source.

FA (Elsa Jenkins) 3/19/57, File No. 3.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 12/10

LIBRARY Facilities

GIFTS Finance

✓FOUNDERS Corporation

AYDELOTTE, F. Biographical

Aydelotte to Bamberger.

Of Bamberger's pledged $100,000 for Library books he has given $10,000 plus $25,000 each year 1940-41 and 1941-42. To avoid cutting salaries Bamberger promised $25,000 due 1942-43, $15,000 to be used for that ~~xxxx~~ and $10,000 for library.

D, L. Bamberger, 1937-44.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

12/20

FOUNDERS Corporation

Excerpts from a clipping from the December 20, 1942 issue of the Newark Sunday Call; a photograph of the full Board of Directors of L. Bamberger and Company taken when Louis Bamberger was honored on the ~~same~~ store's 50th anniversary.

Bamberger gave one of his rare interviews to the press, and insisted that it was not Bamberger genius in merchandising, but the people of Newark who made the store a great success.

He started the store when he purchased the stock of a bankrupt store in 1892. Since then it has grown to the fourth largest retain establishment in the country--"One of America's great stores."

Bamberger said, "It's good to look back a half century and realize that the business that you founded has survived the years. It is also gratifying to see what superior executive personnel now directs its affairs." He said in general the "co-workers are a well-educated, refined and intelligent group."

"The modern young woman is more charming in manner and dress than those of 50 years ago, and much easier to look at.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

But fundamentally there is no difference in their character. I am always happy to chat with some of the co-workers who have been in the store nearly all their mature lives, and there are still quite a number of these left."

The reporter talks about his philanthropies; mainly the Newark museum building, the Institute for Advanced Study.

The press account mentions that Bamberger goes to his office practically every business day in the 11th floor of the building and looks out over the town which he loves.

D, Bamberger, Louis, 1937-44

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943-44

FOUNDERS — Corporation

GIFTS — Finance

AYDELOTTE, F. — Biographical

LEIDESDORF

Contrast Aydelotte's statement March 10, 1943 (A, 10/18/56, File #5) on precarious budget situation with his statement to Trustees (proposed report of October 11, 1944) that L. Bamberger had assured him of financial aid and told him not to worry at beginning of [illegible] 1943 after two years of indifference. (A, 10/18/56, File #51). Which was correct? Note that Aydelotte proposed to Executive Committee February 27, 1943 (File #55) a reduction in salaries ($15,000 and his own) to balance budget and that he suggested in draft prepared for Leidesdorf to send Bamberger the same thing.

Sources in note.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943

BENEFITS	Academic Personnel
SALARIES	
GIFTS	Finance
BUDGET	
FOUNDERS	Corporation
AYDELOTTE, F.	Biggraphical
LEIDESDORF	
FLEXNER, A.	

This is A File, Budget--Supplementary Material, 1943, which is to be filed in the Vertical File. It is a discussion on correspondence and memoranda as between Leidesdorf and Aydelotte, Aydelotte and Bamberger, and Flexner and Bamberger (on Aydelotte's request) setting forth the over-committed and under-financed status of the Institute and suggesting rigorous ways such as reductions of salaries of the professors to meet the cost of operation plus the

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cost of minimum benefits of $4,000 for professors who will retire within the next 10 years. This is a very important file. It indicates that as late as March, 1943, one of Aydelotte's prime approaches to Mr. Bamberger on the subject of financial needsof the Institute was through Flexner whose aid he enlisted. It also contains a ~~phoned~~ statement that Mr. Bamberger has made no further commitments than those he originally made, and subsequently made up to that time to the Institute.

2/2/56

A File, Budget--Supplementary Material, 1943, Folder # 5.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FOUNDERS Corporation

BAMBERGER, LOUIS Biographical

Bamberger in that year held Policy of the Mutual Life Insurance Company of New York No. 230,082, issued May 8, 1882. The oldest policy now in force on their books was issued in 1869. Between this oldest policy and Mr. Bamberger's there are 104 others still in force, so that Mr. Bamberger's contract would be 105 on the list of policies in point of time they have been in force. (Executive Vice-President, Mutual Life Insurance Company of New York, to Aydelotte).

D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 2/20

1944 5/31

GIFTS Finance

FOUNDERS Corporation

BAMBERGER, LOUIS Biographical

FULD, MRS. FELIX

Wills of Mr. Louis Bamberger (2/20/43) and Mrs. Carrie Fuld (5/31/44).

Filed in Vertical File under "F" for Founders.

A, 10/18/56, Board of Trustees, October 9, 1947, File No. 43

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 3/16

SCHOOL OF ECONOMICS AND POLITICS — Academic organization

ROCKEFELLER-BAMBERGER FUND — Foundations

GIFTS — Finance

FOUNDERS — Corporation

AYDELOTTE, F. — Biographical

See Aydelotte to Louis Bamberger, March 16, 1943 sending Rockefeller Foundation's new grant 1943-5 and giving conclusion that Institute not obligated to make return of balance on first three-year grant. Aydelotte says did so to encourage second (2 year).

D. L. Bamberger

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 3/25

ROCKEFELLER-BAMBERGER FUND — Foundations

POLICIES — Administration

COMMITTEES (EXECUTIVE) — Corporation

FOUNDERS

AYDELOTTE, F. — Biographical

Aydelotte to Louis Bamberger.

Regarding long meeting of Executive Committee March 22 and revision of Executive Committee Meeting Minutes of February 26. Implies Executive Committee now coming to understand business of Institute better than before.

D, L. Bamberger, 1937-44.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 5/6

FOUNDERS Corporation

Lowe to Bamberger, May 6, 1943, congratulating him on his 88th birthday on the founding of the Institute.

Filed in Chronological file under 1943, 5/6.

D, Bamberger, L.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 6/2

PRINCETON UNIVERSITY — Relations woai

FOUNDERS — Corporation

GIFTS — Finance

Albridge C. Smith, Chairman, The Princeton University Fund, and John G. Buchanan, Chairman, Committee on Bequests, The Princeton University Fund to Louis Bamberger, June 2, 1943, asking for a gift investing in Princeton education. The tax laws have just amended to make it cheaper, etc.

D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944-47

FOUNDERS (WILLS) Corporation

DIRECTOR Administration

First and second drafts Minutes October 9, 1947 etc.

Report Buildings and Grounds--Veblen

Wills of Carrie Fuld (March 20, 1943) and Louis Bamberger (May 31, 1944).

A, 10/18/56, Board of Trustees #43

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

FARRIER, WALTER — Biographical

✓FOUNDERS — Corporation

Secretary to both estates (as Executor Carrie Fuld's and as former confidential clerk to L. Bamberger.

D, L. Bamberger Estate

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

FOUNDERS — Corporation

BAMBERGER, LAVINIA — BiOgraphical

Letter undated thanking Aydelotte for tribute in Trustees' resolution on death of founders.

JRH, Miscellaneous

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

FOUNDERS (ESTATES) Corporation

Letters regarding taxes, etc. in transfer of property from Bamberger Estate.

Filed in Chronological File under 1944.

D File, Bamberger, Estate of

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 1/17

FOUNDERS Corporation

TRUSTEES

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte, January 17, 1944.

"I received last week the minutes of the Executive Committee meeting of 1/4/43. I do not understand the considerations which led to some of the actions taken. Mr. Bamberger told me some weeks ago that he wanted me to attend the Board meetings, and I agreed to do so. I have never been in the position of differing with you at a meeting of the Board and I do not wish to do so if it can possibly be avoided. I suggest that you and I try to meet towards the end of this week ..."

D File, Flexner, Abraham

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 March

FOUNDERS Corporation

Executors of L. Bamberger Will:

J. R. Hardin
S. D. Leidesdorf
Michael Schaap

Trustees' Minutes 4/20/45, p. 2

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 March, July

FOUNDERS The Corporation

Louis Bamberger died March 11, 1944.

Mrs. Felix Fuld died July 18, 1944.

Source: Minutes December 5, 1944 (page 15)

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 3/12

GENERAL (PURPOSE) Corporation

FOUNDERS

FLEXNER, A. Biographical

AYDELOTTE, F.

On death of Louis Bamberger, Aydelotte wrote obituary for Newark Sunday Call and News, both containing sentence: "He (Louis Bamberger) and his sister, Mrs. Fuld, saw instantly the merit of Dr. Abraham Flexner's proposal for an institute devoted to advanced research beyond the doctor's degree."

D, Bamberger, Louis

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 3/12

FOUNDERS Corporation

BAMBERGER, LOUIS Biographical

The New York Herald Tribune story, March 12, 1944, has it that Fuld was already his brother-in-law when he went into partnership with Bamberger.

Excerpts from this article.

In 1922 J. R. Poppele, then a clerk in the ~~xxxxx~~ store's radio department, and now chief engineer of WOR, went to Mr. Bamberger and proposed that the store operate a radio station. Bamberger gave his approval and a staff of five, including Poppele, started WOR in February 22, 1922. The station was set atop the Bamberger Building, where it remained until two years ago, when it was transferred to New York.

D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 3/23

FOUNDERS Corporation
GIFTS Finance

BAMBERGER, LOUIS Biographical

Excerpts from the clipping of the Newark Evening News, March 23, 1944.

"The start of Mr. Bamberger's business venture was as unostentatious as his manner. One day early in December, 1892, he sat in his shirt sleeves in the Ballantine Building at Market Street and Library court, marking prices on stock he had purchased from the bankrupt firm of Hill & Cragg. A few days later he was joined by his brother-in-law, the late Felix Fuld. From that store, occupying narrow quarters on two floors of the building, grew an establishment with buying branches in every European country and world-wide prestige.

"Mr. Bamberger and Mr. Fuld worked side by side in the business until the latter's death on January 20, 1928 1929. Five months later, soon after he had passed his 74th birthday, Mr. Bamberger sold control of L. Bamberger & Co. to R. H. Macy & Co. He remained actively with the store until September 16 of that year and continued as chairman of the board until April, 1939, when he retired.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"Upon relinquishing active control in September, 1929, he presented checks ranging from $1,000 to about $20,000 to the 236 employees who had been with him 15 years...

"In February, 1927, Mr. Bamberger started the first public financing of his business by issuing $10,000,000 of preferred stock. The proceeds were for enlarging the store. He permitted employees to purchase 10 shares each on a two-year installment basis and other shares on a cash basis at par.

"The founding by Mr. Bamberger and Mrs. Fuld of the Institute for Advanced Study was hailed by national leaders in education and outstanding men in all walks of public life as a gift of the first importance to the country."

The newspaper story gives a list of his philanthropies, segregating them by civic, art, Jewish, etc.

"He was born in Baltimore May 15, 1855, the son of Elkan and Theresa Hutzler Bamberger. His mother's family were well known in the Maryland city, where Hutzler Brothers

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

occupy a place of prominence in mercantile circles. Mr. Bamberger left the public schools in 1869 to enter the employ of Hutzler Brothers. Two years later his father established a wholesale notion business in Baltimore and Mr. Bamberger left his uncle's employ to go with his father. Louis Bamberger's brother, Julius Bamberger, later entered into the employ of the father and the concern became E. Bamberger & Co. The elder Bamberger later sold his business to his sons and retired. The two young men conducted the business until 1887, when Louis Bamberger went to New York to become a resident buyer for a San Francisco notion house."

At that time he began looking around for a place to establish a business for himself. He picked the retail dry goods business as the one most suited to his temperament and began a study of the business through books on the subject and the lives of the men who had made a success of it.

He visited Newark a number of times to look over the situation and decided it was the place he should locate. The story is told that on every visit he walked up and down the streets, studying the possibilities of the various places offered for rent. In thos days the principal merchandising

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

section was along Broad street north of Market street.

The section west of Broad street in Market appealed to him and he delayed making his start until he could find an available location. The Hill & Craig bankruptcy gave him the opportunity and he decided to buy the stock despite the warnings of those already in business. When he made his decision, he looked about for an aid and decided Mr. Fuld was the man he wanted with him. He stopped at the Fuld home in New York and left a card on which he asked Mr. Fuld to meet him at the Newark store room at once. The call at the Fuld home was Thursday. The girl of all work who took the card, forgot about it. It was several days later Mr. Fuld discovered it and immediately came to Newark.

He found Mr. Bamberger working in his shirt sleeves and then and there began the friendship, both business and personal, which lasted until death.

D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 4/6

FOUNDERS Corporation

FACULTY Academic Personnel

A letter from Meritt to Bamberger, April 6, 1944, enclosing a copy of a resolution adopted by the Faculty at a special meeting held April 3, 1944.

Letter and Resolution filed in Chronological file under 1944, 4/6.

B. D. Meritt, I. A. S.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 4/18

FOUNDERS

POLICIES

COMMITTEE ON POLICY

Corporation
Personnel
Academic

On the death of L. Bamberger, Mr. Maass proposed appointment of A Committee by the Chairman to survey what has been done by the Institute, what is being done at present, and what is planned for future development. He said none of the Trustees have had the opportunities of constant contact with Dr. Flexner and Dr. Aydelotte that Mr. Bamberger had. In view of this fact, and the further fact that the Board has frequently to make important decisions, such a survey giving the historic background will enable the Trustees to function more efficiently in considering new recommendations.

Motion was approved and the Chairman said he would announce appointment of the Committee after giving it some thought.

Trustees' Minutes, 4/18/44

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 4/18

FOUNDERS — Corporation
POLICY — Administration
EXECUTIVE COMMITTEE — Corporation
AYDELOTTE, FRANK — Biographical

In his Report of the Director Aydelotte wrote:

"In November, 1940, I prepared a long memorandum for Mr. Bamberger and Mrs. Fuld on the possible future development of the Institute, based upon conversations with members of the Faculty and with scholars outside our group whom I had consulted all over the country. Mr. Bamberger was interested but not ready to discuss details, and he gave me to understand that he was not ready to have me present these plans to the Board of Trustees. The time to do so has not yet come, but before long, when we know what our financial position is, I shall want to lay my ideas before you and ask your advice."

It was Mr. Bamberger's thought that the Executive Committee should be more important and more active.

Aydelotte has several proposals he would like to discuss with the Trustees in the future. "The first of these is my strong conviction, which I have already stated, of the importance of temporary appointments of young scholars. The most useful function of the Institute as I see it will always be the development of young men and women." He also says f we should think of the Institute "not as a kind of rival of other universities

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

but rather as an organization designed to serve dthem." His third point is "the importnace of collaboration in scholarly work. I think our experience has shown that it is better to h have several permanent members of the Faculty interested in the various phases of a single subject than to scatter our resources over too many different fields of knowledge. This means that our contribution to scholarship will be correspondingly modest, but it will be solid so far as it goes. It means, furthermore, that our influence will be in the directoin of breadth. While specialization is a condition of throoughness, it seems to me that one of the lessons of scholarship at the present day is that specialization can be overdone and that the most significant progress is made by men who are interested in the interaction of one phase of a subject upon another... A combination of breadth and thoroughness is rare and difficult. It is men who promise to achieve that difficult combination that we should seek in the future as permanent members of our staff. It is they who will exert the strongest and healthiest influence on scholarship."

Tr. Min. 4/18/44 - pp. 3-7

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

4/18

GENERAL — Corporation

FOUNDERS

FLEXNER, A. — Biographical

HARDIN, J.

See pp. 4-8 for Hardin's (Flexner's ?) memorial to L. Bamberger with history of origen of IAS.

Trustees' Minutes April 18, 1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FOUNDERS GEN Corporation
AYDELOTTE, F. Biographical

Aydelotte's report: Bamberger's concern that the Institute is continually confused with Princeton University insisted on paying rent as long as our mathematicians occupied Fine Hall. Question of name brought up by Aydelotte to Bamberger with suggestion that it be called the Bamberger-Fuld Institute which Bamberger emphatically refused. Aydelotte has brought thematter up to the Executive Committee which took no action. Bamberger thought the Executive Committee should be more important and more active, and it was at his suggestion that a regular schedule of meetings was adopted. (Ibid. page 5)

In Aydelotte's draft of his report for this meeting (Source, Aydelotte Home File, no title. Retained in historical files in the drawer under Aydelotte) the section on stipends was much stronger than as reported ~~in the~~ in the minutes. Minutes say, "I think he was also wise in his feeling that our appropriation for stipends should be increased and that we should bring larger numbers of young scholars to the Institute." His draft says, "I think he was also wise in his feeling thatour appropriation for stipends should be increased and that we should bring

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

larger numbers of young scholars to the Institute. When the time comes to plan the expenditure of new funds left to us under his will, my first recommendation after existing commitments have been met will be that we should increase the number and generosity of these temporary appointments."

Trustees' Minutes, April 18, ~~1944~~ 1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 4/24

FOUNDERS Corporation

LIBRARY Facilities

Aydelotte to Maass, April 24, 1944, regarding money for the ~~XXX~~ library.

Letter filed in Chronological File under 1944, 4/24.

D, Bamberger, Estate of

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

5/2
5/9

FOUNDERS — Corporation

BENEFITS — Academic Personnel

VEBLEN, O. — Biographical

EINSTEIN, A.

Aydelotte to Maass, May 2, 1944.

He wants Maass' advice on another possible claim on the part of the Institute as against the executors of Bamberger's estate.

When the Committee on Pensions voted to prolong Veblen's and Einstein's term of service for five years beyond 65 in the case of Veblen and until mutually satisfactory arrangements were made for retirement in the case of Einstein, Mr. Bamberger undertook to contribute personally the amount needed for these two men over and above their regular contemplated pensions.

Aydelotte suggested to Bamberger that he need only hold himself responsible for five years in the case of each man.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Their pensions are $8,000, so that the addtion would be $7,000 per year for each man for a period of five years, or $70,000 in all. Aydelotte left the met od of payment open to Bamberger's matter of convenience, but suggested to Leidesdorf that he try to arrange payment in a lump sum, but that was, he thinks, some time in February (1944), and he doesN't believe Leidesdorf ever had a chance to talk with Mr. Bamberger about the matter.

Mr. Bamberger's intention was to put it down as an anonymous gift. It was, however, known to both Leidesdorf and Maass, and was referred to by Mr. Aydelotte in Mr. Bamberger's presence at the meeting of the Board of Trustees on January 25, 1944.

Maass to Aydelotte, May 9, 1944.

Says that Mr. Hardin has approved the various claims for filing with the executors. They will be recognized.

D, ~~M~~ Bamberger, Louis - Estate of

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 5/9

FOUNDERS (ESTATE) Corporation

MAASS, HERBERT H. Biographical

Maass as Institute President made claims against estates of founders (Rockefeller-Foundation-Bamberger fund $35,000, Library Fund, $25,000, salaries Veblen and Einstein $70,000. Total $130,000 allowed by executors and court.

D, L. Bamberger

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 5/9

GIFTS Finance

FOUNDERS Corporation

Maass, President of I. A. S., files deposition in probate of Estate of L. Bamberger asserting that estate is ~~indebted~~ indebted to I. A. S. in sum of $130,000, as follows:

Bamberger-Rockefeller Fund, year 1944-5	$35,000
Fuld Hall Library	25,000
Bamberger guarantee of supplement to pensions of Einstein and Veblen ($7,000 each for 5 years)	70,000
	$130,000

D File, Estate of Bamberger, Lewis

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 5/17

TAXATION (NEW JERSEY) Kiwanis Government Relations

FOUNDERS Corporation

Walter H. Parrier to Aydelotte, May 17, 1944, regarding taxation.

Letter filed in Chronological file under 1944, 5/17.

D File, Bamberger, Estate of

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

8/8
8/21

PURPOSE

Corporation

FOUNDERS

FLEXNER, A.

Biographical

MAASS, HERBERT H.

LEIDESDORF, S. D.

Leidesdorf to Hardin, August 8, 1944.

"I think you have molded a splendid tribute to the two founders of The Institute and that no one acquainted with them could have put it in better form. There is, however, a factual error in the last paragraph on page 2, which I think might be corrected.

"You say, 'Before final decision their advisers were many but the model they at last accepted was suggested by their

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

long time intimate friend, Dr. Abraham Flexner, who was invited to become the head of the educational institution they had decided to endow.' This is not the fact. Originally Mr. Bamberger and Mrs. Fuld had conceived the idea of founding a medical school and had asked Mr. Maass and me to investigate both the possibility thereof and the wisdom of its location at Newark. Our investigation finally placed us in contact with Dr. Flexner, who was then entirely unknown to Mr. Bamberger and Mrs. Fuld, and he, Dr. Flexner, not alone recommended against a medical school but suggested the plan which ultimately ripened into The Institute for Advanced Study. Mr. Maass and I introduced Dr. Flexner to Mr. Bamberger and Mrs. Fuld at this time in order that he might present his views to them, and from this introduction there eventuated a series of Saturday luncheon meetings attended by Mr. Bamberger, Mrs. Fuld, Dr. Flexner, Mr. Maass and myself, at which Dr. Flexner's plan for an institute of higher study was developed and ultimately came to fruition through the endowment of the Bamberger-Fuld Foundation.

August 21, Leidesdorf to Hardin.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

He assents to the final draft of the resolution.

JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

10/5
10/7

✓FOUNDERS — Corporation

POLICIES — Administration

COMMITTEE ON POLICY (TRUSTEES) — Corporation

BENEFITS (RETIREMENT) — Academic Personnel

AYDELOTTE

MAASS, H. H.

On October 5, 1944 Aydelotte sent a copy of his proposed report to Maass. (D. Maass) On October 7 he had a telephone conversation with Maass in which the following comments were apparently made by Maass:

Likes report in general--certain comments
Page 2--omit disallusioned sentence
Page 3 omit sentence about reporting
Insert opposition to economics--thought our arrangement temporary.
But did not want to dictate intellectual program

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Page 4 retirement arrangements for Einstein, Veblen and FA--
Mr. Bamberger's wishes show age limit apply to Director
Page 5 May insert the (passage?) there
Page 9 Part 3 Make plans fuller and more specific
Page 12--Program in economics--facts of economic phenomena
versus theory. Bit indecisive (FA to Board in
[1941?])

Two Question of my own retirement--Mr. B. would not
discuss-- wanted me to continue 1. Einstein and
Veblen--really retired as far as budget goes--extra
→65 to 70 personal gift from L. B.

W/ H. AF. -- 3 Decided this not wise--best to key 65
rule and applyit also to Director. Continue in
Fuld Hall with my own scholarly interests.

4. New rating fellows: For people like Einstein and
Veblen--older professors--appointment for definite
period 7 years--salary is needed--deTolnay--careful
supervision.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Good job for manuscript--deTolnay--careful supervision.

Good job for ~~manuscript~~ me.

A, 10/11/56, File #8

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

10/6
10/7

COMMITTEES — Corporation

FOUNDERS

HARDIN, JOHN R. — Biographical

AYDELOTTE, F.

Hardin to Aydelotte, October 6, 1944.

Hardin had drafted the resolution for both of the founders, and then, October 6, raised the question with Aydelotte as to the existence of the committee appointed after the death of Mr. Bamberger, but before the death of Mrs. Fuld. He wonders if the resolution cannot be handled without the appointment of another committee or without circulation prior to the meeting.

Aydelotte under date of October 7 agrees.

JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 October 11

FOUNDERS

DIRECTOR

AYDELOTTE, F.

BAMBERGER, LOUIS

Corporation

Administration

Biographical

Report of the Director, 1944, October, File.

From draft of the Director's report. Aydelotte began having lunch weekly with Mr. Bamberger in Newark in 1941. For two years he labored to lay the bad financial position of the Institute before Mr. Bamberger, and for two years suffered discouragement. Bamberger said he had probably given too much money to the Institute in the beginning and had not watched carefully enough how it was spent. Aydelotte said Bamberger told him he had under consideration other philanthropies to which he might devote a portion of his fortune. At the beginning of 1943 his attitude changed, and he began to reassure Aydelotte as to his intentions. He indicated that he and Mrs. Fuld were taking care of the Institute in their wills, but he preferred not to discuss detailed problems but to leave them to the Director and to the Trustees after

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

he was gone.

The date of the will in which he made the Institute residuary legatee was February, 1943.

"In November 1940 I presented to Mr. Bamberger and to Mrs. Fuld a long memorandum on the subject of the future development of the Institute. To this memorandum Mr. Bamberger gave me no definite reply. Indeed I expected none....In November 1942 I handed him another letter on the same subject and asked his permission to lay my proposals before the Trustees in order to keep them informed and to get their advice. This Mr. Bamberger asked me not to do for the present and nearly a year later he made the statement which I have quoted above that he expected to provide generously for the Institute but was not yet ready to allow me to discuss its future program with the Faculty and Trustees. Mr. Bamberger had very definite ideas of his own but he had no wish to dictate. He was strongly opposed to the subject of economics and gave his consent originally in my opinion only because he thought our activity in that subject was experimental and could be

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

terminated at any time. When I explained to him that this was not the case and urged upon him the great potential interest and value of this field, he willingly matched the contribution which I was able to secure from the Rockefeller Foundation for support of our work in that subject for a period of five years. In general Mr. Bamberger gave me to understand that he did not care to participate in the discussion of the scholarly program of the Institute and would prefer to leave the consideration of such matters to the Faculty and Trustees after his death.

"I felt bound to respect Mr. Bamberger's wishes and have accordingly never raised with the Trustees or the Faculty these important questions. Our whole financial future depended upon him. I felt myself responsible for the security of the Faculty, for their salaries and their pensions, and realized, in spite of my impatience, that I had no choice but to wait until he gave us permission to go forward. That permission he has tacitly given us in his will."

A (Attic) Report of the Director, October, 1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 Nov.

✓FOUNDERS Corporation

BAMBERGER, C. LAVINIA Biographical

Letter of thanks for Institute's tribute to her Brother and Sister

File D Bamberger, C. L.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/20

FOUNDERS Corporation

GIFTS Finance

FARRIER, WALTER H. Biographical

Farrier to Schaap, November 20, 1944.

A copy of a list of 11 items concerning both Estates in file.

D, Bamberger, Louis - Estate of

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/5

FOUNDERS Corporation

GIFTS Finance

Discussion of disposition of property in Oranges.

Tr. Min. - 12/5/44 - pp. 4-5

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

✓FOUNDERS Corporation

GIFTS Finance

Resolution as authorized to turn over to the NJ Historical Society the "Hutchin's Almanack" and Newark "Primer", collections of Mr. Bambergers; also 12 peices of pre-Revolutionary currency.

Mrs. Fuld bequeathed an annuity of $100 per month to a relative, Addie Frank. The purchase of such an annuity was so dear that the executors were authorized to pay Mrs. Frank the $100 per month in liew of purchasing such an annuity.

Tr. Min. = 12/5/44 - pp. 6-8

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/5

/FOUNDERS Corporation

Resolution to erect a memorial to Mr. Louis Bamberger on the Institute grounds

Tr. Min. - 12/5/44 - p. 5

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FOUNDERS — Corporation

FLEXNER, A. — Biographical

MAASS, HERBERT H. — Biographical

Memorial to Mr. Bamberger and Mrs. Fuld prepared by the Chairman (the appointment of the Committee on Resolutions made at the preceding meeting of the Board was rescinded). This memorial should be carefully studied for conflicts with later statements by certain people as to the origins of the Institute; for instance, Mr. Maass says that and the statement was concurred in by Mr. Leidesdorf that Bamberger was a great merchant (See his statement in interview to the effect that the merchant was really Fuld).

The first paragraph on page 17 outlines the history of the founding of the Institute in which Flexner is given the credit for bringing forward the idea not heretofore exemplified or bounded, and persuaded them, and inspired them to perform his will. Read this over carefully on questions of conflicting evidence as to the manner in which the Institute started.

Trustees' Minutes, December 5, 1944, pages 14-18

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/5

GIFTS

FOUNDERS

TRUSTEES

Finance

Corporation

See Minutes, pp. 5, 6, 7 I. A. S. construed Bamberger's will generously and turned over to New Jersey Historical Society an item in doubt appraised at $200,000.

Trustees Minutes, 12/5/44.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/5

FOUNDERS Corporation

GIFTS Finance

(1) The Institute consents to the transfer of "Hutchin's Almanack" to the Historical Society of New Jersey.

(2) Mr. Bamberger had been a monthly subsistence payment to a first cousin once removed, Arthur Spaeth in Switzerland. Spaeth committed suicide, according to the best date ascertainable, March 26, 1944. The Will had provided the bequest to Spaeth which would have lapsed if Spaeth had died before March 1, 1944. The Board determined to pass over doubts as to the actual date of death of Spaeth, and resolved to recognize that the bequest was payable.

(3) Mrs. Fuld had remitted $100 a month to Addie Frank, a cousin of her first husband, and by her Will had directed her Executors to purchase an annuity for Addie Frank which would yield her $100 a month. Mr. Shapp informed the Board that the annuity based on Addie Frank's expectancy would cost $8580 as of January 5, 1944, her 87th birthday. The Institute decided to assume the obligation of paying $100

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

each month itself.

(4) By Carrie Fuld's Will, the Institute became the inheritor of 3/12 of the principle of her trust by reason of the death of the late Pauline Bamberger. Pauline Bamberger had died, and the National Newark and Essex Banking Company, Trustee, had turned over to the Institute $150,000 face value of bonds and accrued interest thereon, aggregating $163,067.07. The Trustees ratified the Treasurer's acceptance and released the Trustee.

(5) Louis Bamberger's deed of trust dated June 6, 1932, provided the Institute was entitled to 3/12ths of a share of the principal of said trust in favor of Pauline Bamberger, now deceased. The National Newark & Essex Banking Company had turned over to the Institute $161,000 face value of bonds and accured interest thereon, aggregating $170,417.42. Here again the Board approved the action of its Treasurer, and released the Trustee.

(6) From the estate of the late Carrie Fuld, the Institute had purchased from said estate 16,113 shares of

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

various corporate stocks for the sum of $609,869.00, as of September 29, 1944. The Board ratified this transaction.

Mr. Maass reported on the sale of several pieces of property, all in New Jersey: the first, in Elizabeth, New Jersey, was sold for $8,500 cash; the second, in South Orange was sold for $7,000 cash.

Dr. Aydelotte reported that Miss Goldman proposed to leave the residue of her estate, after certain personal bequests, to the Institute as a fund for Anatolian research, including exploration, excavation and publication to be administered under a committee consisting of Meritt, Professor William F. Albright and a third member to be selected by them.

Trustees' Minutes, December 5, 1944, pages 7-12

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/5

FOUNDERS Corporation

HARDIN, JOHN R. BIOGRAPHICAL

Copy of Memorial to L. Bamberger and Mrs. Felix Fuld (Caroline Fuld) adopted by Board December 5, 1944.

Filed in Chronological file under 1944, 12/5.

Minutes of Trustees December 5, 1944

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/5

GENERAL The Corporation

FOUNDERS

See minutes of December 5, 1944 on official record of Trustees regarding founding of Institute and precedent history.

Volume IV, #18, Minutes Dec. 5, 1944 (page 15 ff)

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 January - February

FOUNDERS Corporation

PUBLICATIONS GENERAL Publications

AYDELOTTE, F. Biographical

See this file for preparation of Bulletin No. 11 by Aydelotte, and note that the almost parenthetical illusion he proposed making to the founders subordinate to "history and organization" was changed when the bulletin was actually published to five pages of material eulogizing the founders and at the same time giving a history of the beginning of the Institute.

In this Bulletin it is stated (page 3):

"One purpose of the founders, that the Institute should confer the Ph. D. degree, was during the 1930's, with their full approval, abandoned. It is licensed to do so under its charter, but experience has shown that the need of facilities for post-doctoral research are so much more urgent and so much less fully met in other places, that the Institute has concentrated

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

upon this field."

"As it has developed, the Institute has become not a college or a university or a research foundation. It is an institution in which a small permanent group of professors, etc...."

(Who wrote this account and after what decisions were made where)

A Bulletin (Attic) Vertical

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945

1/19

/FOUNDERS

Corporation

Discussion of memorials to Founders

Tr. Min. 1/19/45 - pp. 3-4

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945

3/13
3/15

✓FOUNDERS — Corporation

GIFTS — Finance

MAASS, HERBERT H. — Biographical

HARDIN, JOHN R.

Maass to Hardin, March 13, 1945.

He has been approached by a Mr. H. Spencer Miller and a Mr. Eisner of South Orange who hoped to raise a fund to take over the Bamberger homestead and convert it into a cultural park for the value of the land at $75,000.

Since that time he has received a visit from a broker by the name of Abeles. He represents a syndicate who is willing to pay $225,000 for the land for garden type apartments and wants an option for 6 months to have a topographical survey made. Maass asks whether Hardin can advise him as he knows nothing about the merits of the land and its value.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

March 15, 1945, Hardin to Maass.

He thinks $75,000 is a ridiculous price and that $225,000 is more like it, maybe sale for $200,000 on proper terms would be good, but he does not believe that anyone should have a 6 months' option.

The estate of Mrs. Fuld, he understands, has had an appraisal made by a real estate operator which figures up to $190,400.

"You need not worry because of asking me about this matter. What I am writing you has given me no personal trouble, although I think the information is sufficiently accurate for your purpose. While you do not inquire of me concerning that angle, I personally think it would be a mistake for the Institute to put the land under option at any price. These are active days in real estate and the property is, I think, sufficiently attractive to be sought for by development builders. Abeles is rather an active individual and if he has really interested a group at this time he is notlikely to be scared off by a refusal of option."
JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 4/20

FOUNDERS Corporation

GIFTS Finance

Letter sent by Board to Executors of the wills of Louis Bamberger and Carrie Fuld regarding handling of stocks, bonds, property, etc.

Tr. Min. 4/20/45 - pp. 1-2

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945

6/5

FOUNDERS — Corporation

GIFTS — Finance

Board approved sale of Mrs. Fuld's home at $162,000.

Exec. Comm. Mtg. 6/5/45 p. 4

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 6/5

✓FOUNDERS Corporation

GIFTS Finance

Board approved sale Mrs. Fuld's home at $162,000.

Executive Committee Minutes, June 5, 1945, p. 4.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 7/27

FOUNDERS Corporation

GIFTS FInance

TAXATION (N. J. GIFT) Government Relations

HARDIN, CHARLES R. Biographical

Hardin to Aydelotte.

New Jersey Transfer Inheritance Tax Bureau investigating gifts made during life founders to I. A. S. ~~xxxxxx~~ Hearings conducted July, 1945 to ascertain whether gifts made in contemplation of death. (Reason why Flexner did not disclose university plan January 21, 1930? No. Mentioned codicil in book. Aydelotte's notes cite I Remember but only as to long-range plan.

Outcome not divulged in file.

D, L. Bamberger Estate

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 3/13

FOUNDERS Corporaion

GIFTS Finance

BAMBERGER, EOUIS Biographical

Bemberger endowed the Department of Oriental Studies in the Hebrew University in Jerusalem. (Aydelotte to Maass, March 13, 1946).

D, Maass, Herbert H. 1939-1946

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 6/18

✓FOUNDERS (MEMORIAL TO) Corporation

PANOFSKY, ERWIN Biographical

AYDELOTTE, F.

Panofsky suggested swimming pool as fitting memorial. Aydelotte: wouldn't do as memorial.

A, 10/18/56, Committee on Memorial

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 12/16

SCHOOL OF ECONOMICS AND POLITICS — Academic Organisation

TRUSTEES — Corporation

DIRECTOR — Administration

ECONOMICS — Academic Activities

Report on School of Economics and Politics.

Also note minutes.

Filed in Vertical File under "E" for School of Economics and Politics.

D. S. E. P.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1948 4/15

FOUNDERS Corporation

GIFTS Finance

As the estates of Mr. Bamberger and Mrs. Fuld had now been completed for distribution and the IAS had received all it was entitled to, it was moved, seconded and unanimously carried that the executors of the estate be released. Mr. Leidesdorf, as one of the executors, had waived his commission and the Institute benefited by this sum. It was moved and carried to record the appreciation of the Mr. Leifesdorf's generous action.

Tr. Min. 4/15/48 p. 3

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1949

4/15
10/21

FOUNDERS (MEMORIAL) Corporation

VEBLEN, O. Biographical

The existing paths previously cut out by some of the faculty should be used.

Minutes of October 21, 1949 decision on Founders' Walk--grass to edge of woods, trail through to Stony Brook, cable suspension bridge crossing it and bronze placque.

D, Minutes (Drafts, etc.)

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FOUNDERS Corporation

BUILDINGS AND GROUNDS Facilities

"Mr. Bamberger reported on the proposed plan for the Bamberger-Fuld Memorial. This would include a Founders' Walk, a grass path from the edge of the lawn behind Fuld Hall to the trolley line road, to be continued as a trail through the woods to the Raritan Canal; a cable suspension bridge crossing Stony Brook; a small clearing on the south side of the trolley line road with several rustic log benches and a bronze plaque bearing the Founders' names. The estimated cost of the Memorail is $5000. The selection of the plaque was to be left to Mr. Bamberger.

"It was moved and carried that the Bamberger-Fuld Memorial would be constructed according to this plan; and that a sum not to exceed $5000 should be appropriated for this purpose."

Tr. Min. 10/21/49 p. 1

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1949 10/21

FOUNDERS Corporation

FINANCE GENERAL Finance

Action of the Board in approving committee's report made by Edgar Bamberger for Founders' rock and memorial path to cost $5,000, October ~~21, 1949~~ 21, 1949; dedication, October 20, 1950.

The guest list at the ceremony of the dedication is included in the file.

D File, Bamberger-Fuld Memorial Walk Dedicated October 20, 1950

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GENERAL Facilities

FOUNDERS Corporation

BRADLEY Biographical

OPPENHEIMER, R.

Report: path Fuld Hall to Trolley seeded and paths through woods 75 per cent cleared of brush and undergrowth. Bridge #1 completed; Bridge #2 partly.

D, Buildings and Grounds, Miscellaneous

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1950 10/25

FOUNDERS Corporation

MAASS, HERBERT H. Biographical

See Maass' letter to Driscoll, above date, claiming:

"I am one of the founders of the Institute for Advanced Study and have been Chairman of the Board since 1942."

Trustees' Minutes, October 20, 1950

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955 MAY

/FOUNDERS Corporation

MAASS, H. Biographical

EINSTEIN, A.

"I deleted two paragraphs before this copy was written, and when I delivered the speech I deleted the marked portion on page 3."

Maass Interview 11/17/55

See Vertical File MAASS, H.

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955 6/30

FOUNDERS Corporation

GIFTS Finance

Of the funds* IAS from founders	$21,081,580.62
Net profits in sales of securities and real estate were	4,406,097.12
Sec. for cash from L. B. & C. F.**	16,675,483.50
Maass said 12/11/52 L. B. & C. F. had given till then	16,462,365.
Given 1952-5 (bequeathed)	213,118

1955 Sivian estate carried on balance sheet at $210,153 in addition

* Called general funds on Balance Sheet

** Some from L. B. C. F. trust funds E. S. Bamberger (d. 1952)

Treasurer's Report, Exhibit B

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955 10/31

GENERAL
FOREIGN
SITE (Buildings & Grounds)
✓FOUNDERS
GEST ORIENTAL LIBRARY
PRINCETON UNIVERSTIY
GENERAL
REPORTS
FLEXNER, A.
STEIN
MAASS, HERBERT
VEBLEN, OSWALD
OPPENHEIMER, ROBERT
GOTTMANN, JEAN
LEIDESDORF, SAMUEL D.
ELLIOT, T. S.
TOYNBEE, ARNOLD
LEVY, DAVID M.
BIRKHOFF, D.
EICKELBER
WEYL, HERMAN

Academic Personnel

Facilities
Corporation
Facilities
Relations W O A I
Academic Organization
Corporation
Biographical

(See FLEXNER, A., Biographical - Interview of 10/31/55)

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955 11/17

SCHOOL OF ECONOMICS & POLITICS — Academic Organization

TRUSTEES — Corporation

FOUNDERS

MAASS, H. — Biographical

LEIDESDORF, S.

FLEXNER, A.

AYDELOTTE, F.

RIEFLER, W.

FRANKFURTER, F.

EINSTEIN, A.

Interview with Messrs. Maass and Leidesdorf 11/17/55

See Vertical File INTERVIEWS

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 3/8

SCHOOL OF ECONOMICS AND POLITICS	Academic OrganizatioN
SCHOOL OF MATHEMATICS	
✓ FOUNDERS	Corporation
BUDGET	Finance
GIFTS	
FLEXNER, ABRAHAM	Biographical

Interview with Dr. Abraham Flexner, March 8, 1956, 11:10 a.m. to 12:30 p.m., and 2:30 p.m. to 3:00 p.m.

Filed in Vertical File under Flexner Interviews.

Interview with Dr. Abraham Flexner, 3/8/56

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 3/15

FOUNDERS	Corporation
HOUSING	Facilities
SALARIES	Academic Personnel
GÖDEL	Biographical
MILLER, BERNETTA	
EINSTEIN, A.	
MAASS, HERBERT H.	
AYDELOTTE, F.	
FLEXNER, A.	
VON NEUMANN, J.	

Interview with Bernetta Miller, March 15, 1956.
Filed in Vertical File under Miller Interviews.

Interview with Bernatta Miller, 3/15/56

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

TEACHING	Academic Procedures
FOUNDERS	Corporation
SITE (BUILDINGS AND GROUNDS	Facilities
KENNAN, GEORGE D.	Biographical
VINER, J.	
VEBLEN, O.	
PANOFSKY, ERWIN	
MERITT, B. D.	

The above are additional headings for the Interview with President Harold W. Dodds, Princeton University, March 23, 1956.

The Interview is filed in the Vertical File under Dodds Interviews.

Interview with President Dodds, 3/23/56

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 3/31

4/1

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

FOUNDERS — Corporation

PRINCETON UNIVERSITY — Relations WOAI

STEWART, W. W. — Biographical

EARLE, E. M.

FLEXNER, A.

VINER, J.

Interview with Winfield W. Riefler, March 31 and April 1, 1956. Notes from memory of informal conversations.

Filed in Vertical File under Riefler Interviews.

Interview with Riefler, 3/31 and 4/1

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 3/26

PRINCETON UNIVERSITY

PARTICIPATION IN ADMINISTRATION

FOUNDERS

DEGREES

EINSTEIN, A.

EISENHART, LUTHER P.

VEBLEN, O.

Relations WOAI

Academic Personnel

Corporation

Academic Procedures

Biographical

Interview with Luther P. Eisenhart, March 26, 1956.
Filed in Vertical File under Eisenhart Interviews.

Interview with Luther P. Eisenhart, 3/26/56

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 5/29

FOUNDERS
GENERAL
INSTITUTE FILE
DIRECTOR
GIFTS
ECONOMICS
SCHAAP
FARRIER
BAMBERGER
FULD
HARDIN
BAMBERGER, EDGAR
LEIDESDORF
MAASS
STRAUS
FLEXNER
AYDELOTTE
STRAUSS

Corporation
Facilities
Institute file
Administration
Finance
Academic Activities
Biographical

Interview with Messrs. Schaap and Farrier, May 29, 1956, in the Board room at Bloomingdale's, New York City.

Filed in Vertical File under Schaap and Farrier Interviews.
Interview with Schaap and Farrier, 5/29/56

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 CONFIDENTIAL 6/14

FOUNDERS — Corporation

GENERAL — Finance

INSTITUTE HISTORY — Institute History

Mr. John R. Hardin phoned 10:55 a. m., June 14, 1956.

"We have discussed your letter of June 4, 1956, in the firm, and feel it raises questions of relations between lawyer and clients." Therefore he cannot formally answer my request for the information.

But off the record, and not to be quoted, he can assure me in reference to the second paragraph of my letter that there is nothing to indicate that the Founders ever changed their intentions to leave the residue of their estates to the Institute.

I asked him whether it was true that the Founders had added codicils to their wills in January or February, 1930, providing for I. A. S. Also not for quotation he said, "That is true."

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

I said it was important information and that I would write with assurance on these matters and find some other source for citation purposes if I could.

When I thanked him he said he was glad to help, and that I should phone him if I needed any more information. Very cordial and gracious.

Telephone conversation with Mr. John R. Hardin, 6/14/56

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 8/3

FOUNDERS Corporation

GIFTS Finance

WARNER, MRS. A. CYRUS Biographical

BAMBERGER, LOUIS

BAMBERGER, EDGAR

FULD, MRS. FELIX

FARRAND, DR. WILSON

HUTZLER

Interview August 3, 1956, with Mrs. A. Cyrus Warner, 98 Olden Lane, Phone 1950.

Interview filed in Vertical File under Warner Interviews.

Interview 8/3/56

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 10/19

JOHNS HOPKINS — Educational Institutions

GENERAL (GENERAL EDUCATION BOARD) — Foundations

ROCKEFELLER

✓FOUNDERS — Corporation

LOVEJOY, ARTHUR O. — Biographical

BOAS

FLEXNER, A.

AYDELOTTE, F.

Interview with Professor Emeritus (Johns Hopkins) Arthur O. Lovejoy, October 19, 1956.

Filed in Vertical File under Lovejoy Interviews.

Interview with Lovejoy, 10/19/56

Beatrice Stern Research Files: Topical Card Files: Box 4: Founders
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1957 6/27

FOUNDERS (1, 4, 5)	Corporation
BUILDINGS AND GROUNDS (1)	Facilities
PARTICIPATION IN ADMINISTRATION (2, 3)	Academic Personnel
APPOINTMENTS (4, 5, 6)	
ECONOMICS (4)	Academic Activities
ARCHAEOLOGY (4)	
GENERAL (4)	Finance
SCHOOL OF HUMANISTIC STUDIES (4, 6)	Academic Organization
SCHOOL OF MATHEMATICS (6)	
GOLDMAN (1, 2, 3, 4, 5, 6)	Biographical
AYDELOTTE (1, 3, 4)	
HOUGHTON (1)	
OPPENHEIMER (2)	
VEBLEN (3, 6)	
MORSE (3)	
FLEXNER (4, 5, 6)	
THOMPSON (4)	
BAMBERGER, LOUIS (5)	
BAMBERGER, LAVINIA (5)	
MERITT (6)	
PANOFSKY (6)	
DE TOLNAY (6)	
EINSTEIN (1, 2, 3, 6)	

Interview with Hetty Goldman, June 27, 1957.
Filed in Vertical File under Goldman Interviews.