

1943-44
BENEFITS

Academic Personnel

COMMITTEES (PENSION)

Corporation

DIRECTOR

Administration

Discussions and decisions on retiring allowances,
February 1943 - January 1944.

Also Special Committee on Pensions, Meetings September 24,
October 5, and December 8, 1943.

Filed in Chronological File under 1943-44.

(file # 56

A, 10/18/56, Home, Material for Trustees Committee on Institute Policy

Discussions and decisions on retiring allowances, February 1943-January 1944

Feb 25, 1943 - Director's letter to Treasurer: statement of the problem.

Feb. 26, 1943 - Executive Committee. Director raised question of retiring allowances. Preliminary discussion. Director instructed to consult T.I.A.A. and present fuller information at March meeting.

Mar. 22, 1943 - Executive Committee. Detailed discussion. \$4000 minimum pension recommended for Lowe and Herzfeld, with doubling of premiums for Stewart, Mitrany, Alexander, Warren, and Panofsky.

Apr. 20, 1943 - Board Meeting. Report of Executive Committee discussed but not approved. Special committee appointed to consider the whole situation, recommend uniform policy, and report to a special *meeting* committee of the Board in June.

May 11, 1943 - Special Committee on Pensions at Harmony Club, New York. Comprehensive plan recommended, with \$4000 as minimum substituted for doubling of premiums previously recommended. Date of retirement July 1st following sixty-fifth birthday except when this birthday falls in July or August, in which case date of retirement will be September 1st. Arrangements for future appointees.

June 8, 1943 - Special Meeting of Board. Report of Pension Committee approved with certain unimportant emendations.

7/17/43 And to Mrs - only Herzfeld & Morse reject the substitute.
Sept. 24, 1943 - Meeting of Pension Committee to consider cases of Einstein, Veblen, Herzfeld, Lowe, and Morse.

Sept. 27, 1943 - Letter from Director to Maass and Leidesdorf suggesting research funds for Lowe and Herzfeld.

October 5, 1943 - Meeting of Committee on Pensions, considering the same problem as on September 24.

October 5, 1943 - Board Meeting. Committee on Pensions reports progress.

Dec. 14, 1943 - Executive Committee. Committee on Pensions reports as result of discussions on September 24, October 5, and December 8, recommendation prolonging active service of Einstein and Veblen, recommending research funds for Herzfeld and Lowe, increasing premium of Morse, and no conditions as to residence or activities except in case of Einstein, Veblen, and Weyl. Report approved by Executive Committee.

Jan. 24, 1944 - Full faculty discussion of pension arrangements with vote of thanks to Director and Trustees.

Jan. 25, 1944 - Report of Executive Committee approved.

Actual working of the pension plan given in attached schedule

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SPECIAL COMMITTEE ON PENSIONS

Meetings September 24, October 5, and December 8, 1943

The special committee on pensions has held three meetings (September 24, October 5, and December 8) to consider certain individual cases in which the general recommendations adopted by the Board on June 8th do not serve the best interests of the Institute and fail to carry out commitments previously made or implied. After full discussion of all the factors involved the committee submits the following recommendations:

1. That because of their distinguished service to the Institute, Professors Einstein and Veblen may, at their option, be continued upon the active list until each reaches the age of seventy.

(Suggested alternative action: 1. That because of their distinguished service to the Institute, the rule of retirement at sixty-five shall be waived in the cases of Professors Einstein and Veblen, the date of Professor Einstein's retirement shall be fixed by mutual agreement between him and the Trustees, and Professor Veblen may, at his option, continue upon the active list until he reaches the age of seventy.)

2. That Professor Herzfeld shall retire on August 1, 1944, as previously arranged, with an annuity of \$4000, but that in order to facilitate the completion of various works on Persian archaeology which he now has in preparation a research fund of \$7500 shall be set aside, to be used by him as needed, with the approval of the Director and the Treasurer, up to a maximum of \$2500 per year, and that furthermore the sum of \$6000 be set aside as a publication subvention for Professor Herzfeld's works, to be used in such amounts and in such ways as the Director and the Treasurer may recommend. It shall be further understood that he shall continue to [keep his present quarters] in Fuld Hall during the life of the research funds made available.

OKs
(work)

3. That Professor Lowe shall retire on July 1, 1945, as previously arranged, with an annuity of \$4000, but that in order to facilitate the completion of his Codices Latini Antiquiores a research fund of \$13,500 shall be set aside for his use, with the understanding that he may use this sum as needed, with the approval of the Director and the Treasurer, up to a maximum

- 2 -

work
of \$4500 per year and that if at the end of three years the C.L.A. is not completed and if he is making good progress on his researches he may apply to the Trustees for further assistance, it being understood that the Trustees do not promise in advance to grant this request but only to consider the application on its merits and in relation to the funds then available. It shall be further understood that he shall continue to keep his present quarters in Fuld Hall during the life of the research funds made available.

4. It is further recommended that \$125 per year be added to the \$625 which the Institute at present pays to the T.I.A.A. on behalf of Professor Morse, provided Professor Morse is willing to make an equal increase in the sum deducted from his salary for this purpose. Professor Morse's wife will be forty-six at the time of his retirement in 1957 and his two youngest children will be fifteen and sixteen. Professor Morse is therefore compelled to take the option of an annuity on two lives, which would give him an allowance of \$3897.60 at the time of his retirement. The increase recommended would entitle Professor Morse to an annuity of \$4,250.52 at the age of sixty-five, with one-half of that amount to Mrs. Morse should she survive him.

5. It is recommended that the Trustees shall make no conditions for men on the retired list as to their place of residence or the activities in which they may engage, except that Professors Einstein, Veblen, and Weyl, for whom unusually favorable pension arrangements have been made, shall not identify themselves with another institution without the approval of the Trustees.

in connection with occupancy of
quarters in Fuld Hall ^{and} the use
of special research funds and
except

FO

Moore
L. Baumbach
A F
Hordein
Keddes
Wor
Vittles
Weed
L. Baumbach
Mr F -

Fulton
Pension inst.
Inflation
obligations (son etc)

EXECUTIVE COMMITTEE
Newark, New Jersey
December 14, 1943

1. Minutes of last meeting (already reported to Board)
2. Report of Pension Committee (Does Ex Com have full power?)
3. Recommended extension of Professor Mitrany's leave of absence - without sal. - Incl. share of TIAA
4. New business

Ally -
Ground

Road to Kelly house
+ garage - 900
Rockefeller house 1562 (1240 so far)

Landscaping -

Insulation - when complete

Contracts

Early home painting, contracts - terms - omit amortization
OK info OK

academic

Long conference (was 25.00 for Kears) - Dorothy's visit

Rev. Employment Plans

Ann. Civ. Steady

FA Honor Book

Jan 25
Feb 18
Mar 17

1943-1944
✓ SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

AMERICAN CIVILIZATION (GENERAL)

Academic Activities

Correspondence and prospectus.

See file PA (Elsa Jenkins), 3/19/57, File No. 2.

1943-44

FOUNDERS

GIFTS

AYDELOTTE, F.

LEIDESDORF

Corporation

Finance

Biographical

Contrast Aydelotte's statement March 10, 1943
(A, 10/18/56, File #5) on precarious budget situation with his
statement to Trustees (proposed report of October 11, 1944)
that L. Bamberger had assured him of financial aid and told
him not to worry at beginning of ~~1943~~ 1943 after two
years of indifference. (A, 10/18/56, File #51). Which was
correct? Note that Aydelotte proposed to Executive Committee
February 27, 1943 (File #55) a reduction in salaries
(\$15,000 and his own) to balance budget and that he suggested
in draft prepared for Leidesdorf to send Bamberger the same
thing. But note comp. bet A - LB 1/8/44 - 1/12/44, A 10/15/56 #8)

and notes A for conference 1/22/44 with LB at which while he
acknowledges LB's "monogram" he seems far from sure the issue of money is settled.
Sources in note.

note 2 times stated by A in Sept 10/11/44 To Pol.
Com (1) Early - 1943 (P.2) (2) "In Nov. 1942 I
handed L.B. another loan for expansion 1000. Nearly
a year later he made the statement which I
have quoted above that he expected to provide
generously in the future.
Note FA to SO L 3/10/43 still waiting for
out. Note rec's pension Com. not to file job -
in order to get pension money -
Sources in note.

BENEFITS

Academic Personnel

LOWE, A. E.

Biographical

FLEXNER, A.

AYDELOTTE

Originals of correspondence on retirement age, commitments etc. between the three. Also copy of Aydelotte to Maass and Leidesdorf (9/27/43) urging periodic subsidies to Lowe and Herfeld for completion of their work and Maass' answer 9/28. 12/16/43 Board set ~~six~~ aside \$13,500 for Lowe at \$4,500 per annum.

A, 10/18/56, A. E. Lowe

1943-1944
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

AMERICAN CIVILIZATION (GENERAL)

Academic Activities

Correspondence and prospectus.

See file FA (Elsa Jenkins), 3/19/57, File No. 2)

1943-4
1943-6
BUDGET

Finance

STIPENDS

AYDELOTTE, F.

Biographical

There are two budget files of Aydelotte's, dates 1943-4 for stipends, and 1943-6 for budgets. They contain Aydelotte's working papers.

A Home Files, Budgets

✓ 1943-45

BUDGET

Finance

For budget for 1943-44 and tentative budget 1944-45
see Source.

FA (Elsa Jenkins) 3/19/57, File No. ~~XX~~ 7.

1943-45
SALARIES

Academic Personnel

BENEFITS

AYDELOTTE, F.

Biographical

Copies of letters from and about professors' salaries and expectations raised by Flexner but not satisfied.

A, 10/18/56 Salary Material

~~1943-1947~~
GEST ORIENTAL LIBRARY

Facilities

INSTITUTE HISTORY

Institute History

Absent from the files are the reports of Dr. Fulton and Mr. Schaap on the conference of April 4, 1943 at Princeton, as are also many copies of the report of the committee promised for the Board meetings of 1946 and 1947, except for the abbreviated final report outlining three alternatives for the disposition or use of the Library as contained in the Minutes of the meeting, December 19, 1947. This contained no substance.

Gest Oriental Library files

✓ 1943-1954

BUDGET

Finance

For material on budget see FA File (Elsa Jenkins) 3/19/57,
File No. 7.

HUMANISM

Academic Activities

CANBY, HENRY SEIDEL

Biographical

1943
Quote from Editorical Saturday Review of Literature,
"The American Scholar and the War," January 16, 1943, p. 10
Of the humanist--"Unconsciously he has left the difficult and
doubtful ranges of interpretation, of appreciation, of valuation,
all involving the never-to-be-entirely-calculable human spirit,
and has thrown the emphasis more and more on fact-finding, on
the material background of human experience, upon the search
for the last detail of accurate knowledge...He has become more
accurate and more knowledgeable than his predecessors, and
this is good, but somehow, somewhere, the precious and nourishing
liquid of literature has been spilled from the ever more
carefully moulded goblet."

Quoted by Fosdick, Story of the Rockefeller Foundation, p. 261

✓ 1943
GENERAL (ACLS)

Foundations

American Committee of Learned Societies (ACLS) report
on world regional cultural studies, war and post war.

Vault, Gest Oriental Library, Miscellaneous Material

MEMBERS

PRINCETON UNIVERSITY

VON NEUMANN, JOHN

MORGENSTERN

Publications

Relations WOAI

Biographical

For arrangements for the publication in 1943 of von Neumann's and Morgenstern's "Theory of Games in its Application to Economics and Sociology" see D File, von Neumann, Morgenstern book. The publication represented successful attack by President Dodds and Aydelotte in the raising of funds to get the money.

D File, von Neumann

GENERAL

Educational Institutions

From notes from the Introduction to Studies in American Graduate Education by Maria Edwards, published by Carnegie Foundation for the Advancement of Teaching, by Walter J. Jessup, President of the Foundation, written December, 1943.

The American graduate education is confused as to purpose: "In reality the graduate school is a professional school for training scholars and research workers and for developing teachers of the liberal arts and many of the sciences on both the secondary school and higher levels." (Page XII)

(1) "The fact is that shorn of all trappings, the prime incentive of the graduate studies today is the acquisition of the Masters Degree or the Doctorate or both."

The word "requirements" is constantly emphasized by both teacher and student. (ibid.) The use of fractionalized credits demonstrates the power of the arbitrary measurement.

"It is small wonder that departments in our institutions devoted exclusively to the single purpose of research for the

advancement of human knowledge can be numbered on the fingers of one hand." (Page XII)

(2) Administrative devices similar^{to} those of the under-graduate college. "The techniques of selection, registration, attendance, much of the instruction examining for the most part promotion, pre-requisites, discipline--indeed, of most phases of administration and many of teaching which have long characterized the college have welled upward into the graduate school and engulfed it, or at least its foundations." (Page ~~XXXXX~~ XIII).

(3) The graduate schools have no clear characteristic pattern of administration. The function of their Deans is unclear.

(4) Lack of clarity in relations of the students and professors. The graduate school presents in certain respects a contrast with the avowedly professional school. Shown in practice and specialization,

For the learned professions--medicine, law, engineering, and all but teaching--the tendency is to postpone specialization until later in preparing for the career or even for the internship.

But in the graduate school, early specialization is insisted upon. "Despite all our talk of the comradeship of scholars our graduate students in general encounter far more difficulty in achieving and maintaining fruitful personal relationships with the staff than the students of medicine or law...the pedant's quip that a university would be an ideal place if there were no students about has, in many directions, a revealing significance." (Page XIV)

From notes from the Introduction to Studies in American Graduate Education by Maria Edwards, written December, 1943.

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

For reports on the work of individual members attending the School, a statement of stipends, and so forth, see Source.

S File, I. A. S. Econ. & Pol., Memoranda & Reports, 1942-3

115 12/21

PARTICIPATION IN ADMINISTRATION

Academic Personnel

GENERAL

Government Relations

ECONOMICS

Academic Activities

FLEXNER, A.

Biographical

AYDELOTTE, F.

(flexner) Aydelotte letter of December 24, 1932 (not found) reached him and surprised and relieved him. Flexner has never believed in part-time arrangements with Washington.

"Your action now enables me to do some things for you which it has been impossible for me to do hitherto."
This statement was underlined in pencil by Aydelotte.

FA Confidential Files, March 7, 1957

1943

1/11

GEST ORIENTAL LIBRARY

Facilities

VEBLER, O.

Biographical

MOE, HENRY ALLEN

BAMBERGER, EDGAR

Veblen opposed Moe's amendments to proposed report January 27, 1942 of Trustee committee for study of Library which favors current budget and expresses belief that Gest Oriental Library may well afford the Institute one of its greatest opportunities. Preliminary work on report filed with Board, January 25, 1943.

Vault Files, Gest Oriental Library, Gest Library Committee

TRUSTEES

Corporation

FLEXNER, A.

Biographical

AYDELOTTE, F.

Flexner to Aydelotte, January 18, 1943.

He is having throat trouble again, and is coming down to Princeton to stay at the Inn and sit on the veranda; also to see some people whenever he is able.

He encloses a letter which he hopes Aydelotte will read to the Board to get permission to insert in the minutes.

He urges the Institute not to part with the ~~gest~~ Gest Library or to attach conditions to gifts that are offered without condition. It is shortsighted.

Aydelotte to Flexner, January 22, 1943.

He has no doubt the Board will be willing to incorporate

Flexner's letter in the Minutes. "You may want to change it when you see the actual report of the Gest Library Committee."

D File, Flexner, Abraham

BUDGET

Finance

ROCKEFELLER FOUNDATION

Foundations

Discussion of budget at Executive Meeting: application for renewal of subsidy from Rockefeller Foundation for the School of Economics. Hope of Committee that funds need not be taken from library fund for general expenses.

Tr. Min. - 1/26/43 - p. 1

GENERAL

Government Relations

GENERAL

Relations WOA

ROCKEFELLER

Foundations

The Director reported on a series of conferences held at the Institute during the summer of 1942 on the terms of the post-war settlement. "Professor Edwin Gay of the Huntington Library, formerly Dean of the Harvard School of Business, had come east for the purpose of urging the Rockefeller Foundation to finance a thorough study of the terms of peace and of a possible future world organization which would prevent, in so far as human foresight could do so, the recurrence of war after another generation."

Several groups were already studying these problems: The Council on Foreign Relations, the Commission for the Organization of Peace, and two official research boards, one attached to the Department of State and the other to the Board of Economic Warfare. The Rockefeller Foundation was aware of these efforts, and found cause for reflection in them.

Another question which attended the consideration was whether qualified men enough to ~~take~~ undertake such studies could be found; and another question was the matter of propaganda for the purpose of educating the American public out of its isolationism and to participation in some form of international association after the war. The Rockefeller Foundation, recognizing that this educational propaganda was of a high type, still felt that ~~xxxxxxx~~ ~~was~~ the attempt to influence public opinion on a political subject was outside its proper scope.

To facilitate the answer to the questions raised above, the Rockefeller Foundation requested Dean Gay and Aydelotte to hold during the summer a series of exploratory conferences, for the expense of which a grant of \$2,000 was made by the Foundation to the Institute. For four months from June to October, eight conferences were held in Princeton. They were held at Olden Manor and Princeton Inn. Among those taking part were, in addition to those mentioned, Stewart, Riefler and Egle, Dr. Loveday and Mr. Sweetser of the League of Nations group, Professors Viner of Chicago, Dunn of Yale, Perry and McIlwain of Harvard, Lovejoy of Johns Hopkins,

Aydelotte of Trinity, Toynbee of the London School of Economics, and Bidwell of the Council on Foreign Relations, with Ex-President Ford of the University of Minnesota and Mr. Noyes of the National Bureau of Economic Research.

The result of the conferences was to clarify the existing situation and to formulate the political, economic, and philosophical questions which demand further intensive study. All agreed further study was necessary. The studies now being undertaken by members of the Council on Foreign Relations and by the research groups of the State Department and the Board of Economic Warfare have one great drawback, and that is that their results are kept strictly confidential, and, hence, lose the benefit of wide criticism and discussion. On the other hand, the Commission for the Organization of Peace, which attempts to give its discussions wide publication and publicity, lacks the resources for needed fundamental research on the various problems with which it attempts to deal. They also decided that there were a large number of excellent men who would be available for the study of post-war problems and that they were divided into two classes: those whose best work would

be in ~~the~~ fundamental research and ~~on~~ those who were capable of informing and influencing public opinion, by the dissemination of the information collected.

✓
Studies
1 As a result of this careful survey of the problem, two important studies have now been organized. The first will be conducted by a small party of scholars, with Jacob Viner of Chicago and P. E. Corbett of McGill as a nucleus. They are working at Yale. Their task is fundamental research on the problems of peace and of world organization. The Rockefeller Foundation is supporting and financing their efforts. The group will never be a large one, but scholars from other countries and from the United States will be gradually added.

✓ The second result is the organization, under the leadership of Ralph Barton Perry of Harvard, (and) of the so-called Universities Committee on the Post-War Settlement which is undertaking to stimulate and direct the work of groups and individuals in a large number of colleges and universities throughout the country. An important part of

its work will be to mould public opinion and to stimulate public discussion. The Rockefeller Foundation has given this group a small grant of \$5,000, but its principal financial support comes from the World Peace Foundation, and the headquarters of the work will be in the World Peace Foundation offices in Boston.

The Institute for Advanced Study will have no direct concern with either of the two groups which have been organized as a result of this inquiry. Also Dr. Gay is not included in either one of the groups, but Aydelotte has no doubt that the whole sequence of events illustrates admirably one of the Institute's functions "which is to stimulate research and to inaugurate inquiry without reference to our own specific interests as an institution. Our role is not to rival other institutions of learning but to supplement and serve them, to seek not the advancement of our own prestige but the advancement of knowledge."

Minutes of Trustees, January 25, 1943, Appendix A

GEST ORIENTAL LIBRARY

Facilities

POLICIES

Administration

GENERAL

Relations WOI

From the Director's report, he has canvassed the situation on the Gest Oriental Library during the three years he has been Director. The report of the Trustees committee consisting of Edgar Bamberger, Dr. Moe, and Veblen, is presented at the same meeting, and these are comments.

Aydelotte says the ownership of the great library carries the responsibility for providing for its proper use either by the Institute or by some other research institution. "The committee has emphasized that responsibility and has wisely not attempted to say at this moment what that use should be.

"All signs point toward the increasing importance of Chinese studies in the United States in the future and if the Institute were in a position financially to establish a school of oriental studies, or even to staff the library and equip

with the modern books needed to make it an effective place for research, we should be making a notable addition to the resources of American scholarship in what is for this country a comparatively new field. Whether it would be wise or possible for us to do this depends upon several factors: upon the financial resources of the Institute, upon the outcome of the war, upon the state of Chinese studies in other universities, and upon the scholars and students available."

He says a survey is necessary of the library itself and of what is being done and planned in the field in the country. He has discussed the matter with Dr. David Stevens of the Rockefeller Foundation, and received from him an offer from the Foundation to pay the salary of Professor Duyvendack of Holland, one of the world's leading authorities in this field, for two years for the purpose of making such a survey. During the way it has been impossible even to contact Dr. Duyvendack, and it is, obviously impossible, if they could contact him, to arrange for his leaving Holland at this time.

As to the expansion of the Institute, he has been thinking that Chinese studies will be only one of several fields which should be considered, and he is preparing to lay a report before the founders, which will be the result of conference with a wide circle of American and European scholars.

In the same minutes the report of the Trustees' Committee is set forth, giving the terms of its acquisition and the then cost of its maintenance. They recall, among other facts concerning the library that the Institute in Dr. Flexner's time, February 19, 1936, in ~~xxxxxxx~~ applying to the Rockefeller Foundation for assistance in purchasing the library undertook to pay the salary of the Curator and, in the course of time, the salaries of one or two professors in connection with the Library.

The Committee has conferred with Dr. Flexner whose feeling is that the Institute could go forward only on the basis of confidence in its own future and that the Library should be held in this spirit.

The Committee also discussed the problem with Maass and Leidesdorf. They agreed with the Committee that there is no practicable alternative at present open to the Institute but the continued maintenance of the Library at approximately the present modest scale, (about \$6500 per year). They also called for a complete understanding of all commitments made.

The Committee opines that the commitments require the Trustees to continue maintenance of the Library for the present, and that it is impossible to reduce the budget. They also decide that it is not possible to dispose of the Library or solve the questions concerned with such action at the present time; that the plans of the Trustees will have to be considered at some future date. "The Gest Library is one of the few great collections of Chinese books in the United States; the role of Chinese studies in American education and scholarship promises to be much more important in the future than it has been in the past and the responsibility of providing for the adequate use of this collection is a serious one.

"At the end of this report the Committee has added the relevant documents concerning the acquisition of the Library by the Institute, together with a tentative estimate of the probable cost of maintaining it as a center for research in Chinese studies in case that development should at some future time seem to the Trustees feasible and desirable."

See particularly Flexner's ~~report~~ letter of February 19, 1936, Document No. 1, appended to this report; and Document No. 4, his report to the Trustees, October 13, 1946; together with his letter of January 23, 1943 to Aydelotte, Appendix C in which he vigorously looks toward the future and affirms the destiny of the Institute as expanding to cover a field of Oriental studies. The budget is not included in ~~this~~ the appendixes.

Minutes Trustees, January 25, 1943, Appendix A and Appendix B

GEST ORIENTAL LIBRARY

Facilities

FLEXNER, ABRAHAM

Biographical

FULTON, JOHN

Aydelotte discussed Gest Library report with Flexner who wrote a letter in reply. Flexner says the report "is admirable and disposes of the problem of the Gest Library not only for the present but for all time and settles the policy which every institution of learning must follow in accepting gifts germane to its broad purposes..."

"...Those responsible for the development of an institution of learning must possess three characteristics: (1) vision...; (2) faith...; (3) courage..." He goes on to cite John Hopkins University and how they started with little, using these characteristics and grew to be so much.

"If the idea underlying the Institute for Advanced Study is sound...then the Gest Library should be maintained at any cost...To surrender that Library now, even assuming that we can legally and morally do so, would be a blow to the Institute from which it might never recover."

Dr. Fulton said that after the war Chinese studies will be more important and that the IAS will be proud of its ownership of the Gest Collection.

Tr. Min. - 1/25/43 - p. 4 and appendix

POLICIES

Administration

STIPENDS

Academic Personnel

Discussion of providing as large a fund as possible for stipends to help scholars returning from war work to get back into their scientific careers.

Tr. Min. - 1/25/43 - p. 5

BUDGET

Finance

Income \$15,000 more than expected. "Part of this may be used up in the next six months, but our situation is better than was expected."

Tr. Min. - 1/26/43 - pp. 2-3

1943

GENERAL

Facilities

Due to ~~due~~ fuel oil shortage discussion of converting the heating plant for the use of coal. Would cost over \$5,000, so hoped not necessary.

Tr. Min. - 1/26/43 - p. 3

February to May

BENEFITS

Academic Personnel

Correspondence between Aydelotte and TIAA on benefits.

A, 10/18/56, Mattocks Pension Material

BUILDINGS AND GROUNDS

Facilities

There was a heating crisis at the Institute in January met and overcome partially because Wesley Dauncey and Professor Meritt acted promptly to secure substantial consignment of oil prior to the effectiveness of the new restrictions.

D, Minutes, Faculty, 1939-1947

PARTICIPATION IN ADMINISTRATION (COMMITTEES)

Academic Personnel

The new Standing Committee consists of Einstein, Herzfeld, and Warren. Lowe continues as Secretary.

D, Minutes Faculty, 1939-1947

✓1943

2/12

GÖDEL, KURT

Biographical

PAULI

✓ SIEGEL

Aydelotte to Maass, February 12, 1943.

Gödel came to the Institute first as a short-term member in 1933. Later on he came again in 1939 and was caught by the war.

February 12, 1943, Aydelotte to Maass. He brings up the question of the application of the income tax law to Pauli, Siegel and Gödel. "These men are very much more eminent than most members of the Institute."

They have paid income tax, but now, Aydelotte says, Gödel finds higher rate of tax difficult to meet. Aydelotte asks Maass' advice, which is a crisp and definite advice to refugees to pay and be glad, and implication that this is no case for an inspection of stipend relationship.

D File, Gödel, Kurt

FOUNDERS

Corporation

BAMBERGER, LOUIS

Biographical

Bamberger in that year held Policy of the Mutual Life Insurance Company of New York No. 230,082, issued May 8, 1882. The oldest policy now in force on their books was issued in 1869. Between this oldest policy and Mr. Bamberger's there are 104 others still in force, so that Mr. Bamberger's contract would be 105 on the list of policies in point of time they have been in force. (Executive Vice-President, Mutual Life Insurance Company of New York, to Aydelotte).

D, Bamberger, Louis, 1937-1944

2/15

SCHOOL OF MATHEMATICS

Academic Organization

PRINCETON UNIVERSITY

Relations WOAI

School of Mathematics Faculty
/Confirmed Army's use of Institute ^{Space} use Fine Hall.

Mathematics
Faculty Minutes, 2/15/43

2/19/43
5/20/47
7/8/48

1913-18
SCHOOL OF ECONOMICS AND POLITICS
POLICY
BUDGET

RIEFLER, W.
STEWART, W.
AYDELOTTE, F.
OPPENHEIMER, R.

Academic Organization
Administration
Financial
Biographical

Vertical File *"Econ. & Politics"*

Rockefeller-Bamberger Fund

File: IAS Rockefeller-Bamberger Fund

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

ROCKEFELLER

Foundations

AYDELOTTE, F.

Biographical

~~WILLIAMS~~

Norma S. Thompson, Secretary of the Rockefeller Foundation to Aydelotte, announcing an appropriation to the Institute for \$70,000 for its work in economics during the two-year period ~~beginning~~ beginning July 1, 1943, with the understanding that 35 per cent of any balance be returned to the Foundation. The balance is mentioned as estimated at \$95,000 which would remain unexpended as of June 30, 1943. Matching dollar for dollar is provided for as usual.

*After agreement reached to apply for extension + repay surplus.
(or minus help's house)*

^A
B File, Rockefeller-Bamberger Fund

2/20

1944

5/31

GIFTS

Finance

FOUNDERS

Corporation

BAMBERGER, LOUIS

Biographical

FULD, MRS. FELIX

Wills of Mr. Louis Bamberger (2/20/43) and Mrs. Carrie Fuld
(5/31/44).

Filed in Vertical File under / "F" for Founders.

A, 10/18/56, Board of Trustees, October 9, 1947, File No. 43

GENERAL (FULL-TIME)

Academic Organization

FLEXNER, A.

Biographical

AYDELOTTE, F.

Handwritten note Flexner to Aydelotte.

He is sorry to be compelled to call Aydelotte's attention to something unpleasant. One of the foundation people has asked him if the Institute's high purpose for full-time connection and no outside activities for pay is still being observed. And when Flexner said yes he thought it was true that there had only been two instances during his administration when it was violated (1. a foreign member wrote in a popular magazine an article which he promised he would not do again, and 2. a book review was written which Flexner deplored). The foundation member pointed out an article in the Ladies' Home Journal of September, 1940, written by a full professor of the Institute. It was not above the usual Ladies' Home Journal journalism in character. Flexner expressed himself as shocked.

Fair - was propaganda - I read it.

FA Confidential Files, March 7, 1957

BENEFITS

Academic Personnel

~~HARDIN, JOHN R.~~ AYDELOTTE

Biographical

LEIDESDORF, S. D.

A. M. M.

Copy of a letter from ~~Hardin~~ to Leidesdorf, February 25, 1943.

I was talking with Mr. Bamberger recently about the commitments of the Institute for annuities to members of the faculty and he suggested that the Executive Committee should review the whole question well in advance, so that we might know just where we stand. I have accordingly discussed the matter with Dr. Jessup, President of the Carnegie Foundation and with Mr. R. L. Mattocks, Associate Actuary of the Teachers Insurance and Annuity Association, and at the suggestion of Mr. Mattocks I have prepared a statement of the problem to lay before the Executive Committee at its meeting tomorrow. [The word three lines up, Mattocks is crossed out in the carbon copy in the file].

Two members of the faculty will retire ~~a~~ in 1944 and two in 1945. A tabulation of the facts about them and the annuities which they have accumulated with the T.I.A.A. follows:

<u>Professor</u>	<u>Birth</u>	<u>Ret.</u>	<u>Premium</u>	<u>\$ Annuity</u>
Einstein	Mar. 1879	1944	\$1500	\$1,909.44
Herzfeld	Jul. 1879	1944	1000	700.80
Lowe	Oct. 1879	1945	1000	2,650.44
Veblen	June 1880	1945	1500	2,439.00

The Institute has, as you know, promised Einstein and Veblen annuities of \$8000 plus an annuity of \$5000 for Mrs. Veblen during the period of her widowhood should she survive her husband. No promises have been made to Professors Herzfeld and Lowe, but I am convinced that the standing and prestige of the Institute demand that we supplement the rather small annuities to which they would normally be entitled.

Three questions arise immediately in connection with these annuities: (1) Should we pay them as a part of our regular annual budget or should we buy them by payments of a lump sum to the T.I.A.A.? (2) At what figure should the annuities of Professor Lowe and Professor Herzfeld, and other members of the faculty who have received no definite promise, be fixed? (3) In the case of the members of the faculty who retire between 1950 and 1960, should we at this time increase the contributions provided by the Institute and by the

*But the problem was not
Can Mrs. Mattocks be
what subject just handled.*

*Indicated
LB Committee
March 15, 1945
by
this fund.
at
intention
maintained
No. 243/10/43
AFT-FA*

professors themselves, so that each of them will be entitled to an annuity at least as large as the minimum which we fix for Professors Lowe and Herzfeld? The argument for doing this is that the professor himself would then pay half the cost of his pension. I shall discuss these questions in order.

1. I have discussed carefully with the officials of the T.I.A.A. the question of buying annuities for Dr. Flexner and for the members of the faculty who retire within the next two years. The figures are as follows:

Abraham	Annual Payment	Cost of Purchasing
Abraham Flexner (and Anne Flexner)	\$12,000.00	\$142,116.00
Albert Einstein	6,090.56	73,742.00
Ernst Herzfeld	3,299.20	42,691.55
E. A. Lowe	1,349.56	12,983.97
Oswald Veblen (and Eliz. Veblen)	5,561.00	94,697.94
	<u>\$29,499.48</u>	<u>\$384,276.96</u>

What amt?
 " 4' m. 3

I must confess that the cost of purchasing these annuities seems to me to be staggeringly high, and even the Actuary of the T.I.A.A. said to me frankly that he thought we would be wiser to pay them out of our own budget.

2. The question as to the size of annuities we should fix for Professors Lowe and Herzfeld is a difficult one. In the tabulation above I used the figure of \$4000. This was the minimum pension granted in the old days by the Carnegie Foundation, it is the figure used by Columbia for its professors who are on the old Carnegie list, and if we make the increase in contributions which I am suggesting in the next paragraph it is a figure which would be exceeded by the annuities to which five members of our faculty would be entitled at the present rate of contribution and which could be easily met for the others without too great an increase in the contributions which we make for them. I hope the Executive Committee will discuss the matter carefully tomorrow by I must say that the best advice I have been able to obtain leads me to think that this figure of \$4000 would best meet all the tangible and intangible demands of the situation.

3. At the present rate of contribution (5 per cent from the Institute and 5 per cent from the professor) five members of the faculty who retire between 1950 and 1957 would only be entitled to annuities a good deal smaller than \$4000. I should like to raise the question whether we should not immediately double the contributions which we make in the case of these professors, requiring the professors to do the same.

If we did this, three of the five would be raised above \$4000. In the case of the other two I think we should discuss the question whether we should insist upon still higher contributions in order to bring them up to the \$4000 level. The names of these men and the increase which would be made in their annuities by this doubling of the premiums is as ~~the~~ follows:

<u>Professor</u>	<u>Retirement</u>	<u>Premium</u>	<u>Present Expectations</u>	<u>Enlarged Annuity</u>
Stewart	1950	\$1500.	\$1644.00	\$2523.00
Mitrany	1953	1000	2695.68	3563.64
Alexander	1954	1250	3435.00	4616.28
Warren	1956	1500	2688.00	4437.00
Panofsky	1957	1050	3352.08	4745.40

The increase in contributions to these five men, which I have suggested, would add a little less than \$3500 to our annual budget.

4. The steps which I have suggested would meet nearly but not quite all of our commitments. Stewart and Mitrany would still not be up to \$4000, even with the enlarged contributions. Professor Mayer and Miss Swann are special cases. They are not entitled to annuities on the scale I have been discussing, but I think each will need a little supplement. Professor Weyl's annuity (\$8000 plus \$5000 for Mrs. Weyl should she survive him) will, I believe, eventually be taken care of by the insurance policy on the life of Mrs. Weyl. Towards my own annuity there is, of course, a substantial collection from my nineteen years at Swarthmore, and if we double the contributions from certain members of the faculty, as I have suggested, that procedure might be applied in my case as well. It would, I think, nearly take care of the annuity which has been promised me ~~the~~ by the Board. I inquired concerning this at the T.I.A.A. and they have promised to send me the figures as soon as they ~~fi~~ have finished their computation.

Other members of the faculty not mentioned in this letter (Morse, Earle, Riefler, Meritt, and von Neumann) will at the present scale of contributions be entitled to annuities of from \$5000 to \$10,000 and are thus fully provided for.

I shall have with me tomorrow complete tables and figures, so that the Executive Committee can discuss the whole problem.

Also see A Budget Supplement material 1943. (copy) (over)
 JRH Correspondence from January, 1940 to November, 1945 (copy)

Timing indicates that FA's discussions with LB
+ jealousy of pts GAS - esp. AE + Ann AF - may have caused
LB to chg his mind if he had any reservations about
leaving resid. estates to the GAS. It took some time
to prepare TIAA data presented here in. (But see FA to Morris
2/27 - cut sel.)

LB's last will dated 2/20/43. But not until
AF's + FA's interchg. mid of '42 did any hope emerge -
Thence his proposed letter 3/10/43 quoting LB saying to FA he has
made no promises to GAS. AF shows he has. Promises FA's
Economy. Meanwhile FA has appealed to Morris + L to
make position of GAS on deficit. Morris checks LB. 2/25 2/27/43
LB then considers Morris' dope. GAS goes ahead on pensions.
With some assurance of budget. But FA holds up prospect of
cutting salaries (15% or 3%) to SOU + LB.

When in Jan 1944 FA writes LB assume special debt to AE + OU
LB's reply shows recent communication - letter recalled. +
In view of fact that whole yr 1943 he was silent on big question,
altho' he had ^{signed} letter last will 2/20/43, it shows LB was cagey
+ FA in the dark.

Thus whether Fd's actually changed opinion about GAS
in 1939, or then never promised to change back by 1941 or 2,
is a big question despite Hardie's assurance to me 6/14/56.
J R's silence ^{to FA's request} for series of LB wills has not only moral implications,
possibly - but might have been.

I shall have with me tomorrow complete tables and
figures, so that the Executive Committee can discuss the whole
problem.

THE Correspondence from January, 1940 to November, 1942

2/25
2/27
3/10

BENEFITS

Academic Personnel

SALARIES

GIFTS

Finance

BUDGET

FOUNDERS

Corporation

AYDELOTTE, F.

Biographical

LEIDESDORF

FLEXNER, A.

This is A File, Budget--Supplementary Material, 1943, which is to be filed in the Vertical File. It is a discussion on correspondence and memoranda as between Leidesdorf and Aydelotte, Aydelotte and Bamberger, and Flexner and Bamberger (on Aydelotte's request) setting forth the over-committed and under-financed status of the Institute and suggesting rigorous ways such as reductions of salaries of the professors to meet the cost of operation plus the

cost of minimum benefits of \$4,000 for professors who will retire within the next 10 years. This is a very important file. It indicates that as late as March, 1943, one of Aydelotte's prime approaches to Mr. Bamberger on the subject of financial needs of the Institute was through Flexner whose aid he enlisted. It also contains a phoned statement that Mr. Bamberger has made no further commitments than those he originally made, and subsequently made up to that time to the Institute.

*But note last page of memos 11/13 - 12/27/42 + implication
AF had assumed FA of LB's generosity?*

A File, Budget--Supplementary Material, 1943

Vertical

1943

2/25
2/27

BENEFITS

Academic Personnel

TRUSTEES

Corporation

BAMBERGER, L.

Biographical

LEIDESDORF

AYDELOTTE

Aydelotte to Leidesdorf.

Has conferred with Bamberger recently as well as with Jessup (President Carnegie Foundation) and Mattocks on pensions and lays out data for meeting Executive Committee on February 26, 1943. In supplemental (2/27) statement Aydelotte suggests that even though Bamberger-Rockefeller Foundation grant is extended for two years he doubts Institute should carry on at present expense; if no new endowment received, 1945 would see extremely serious situation at Institute. He contemplates saving in economics program and no refund, ~~apparently~~ apparently.

Estimated that with \$50,000 saving in salaries of four professors retiring 1944-45, additional expenses including pensions will be \$58,000, thus wiping out savings in salaries and providing for no new appointments.

In short, he concludes in his memo to the Executive Committee February 27 that if Institute is to operate as it was begun:

While I was making the budget for 1945-46 I made out a budget for the Institute with its present faculty, carrying out Dr. Flexner's ideas for assistants to professors, stipends, public funds, faculty of 1943, etc. would cost \$550,000. 4 per cent on \$14 million.

A, 10/18/56, File No. 55.

WORLD WAR II

PROFESSORS

MAASS, H. H.

AYDELOTTE, F.

Government Relations

Academic Personnel

Biographical

answering
Maass to Aydelotte, *in* criticising of professors and war work.
(See Flexner to Weyl April 4, 1944 or May 4, 1944 regarding
"amateurs") Is happy IAS can be useful--Aydelotte thanks
profusely, "it strengthens my hand."

"... There has been some crit. from some sources of the time.
That decided my miss of 9A's ^{for} still to go to Serv in the present
of the war effort. Personally I know of no higher duty than that
upon any citizen than to aid to the limit of his capacities the war
effort; and surely the Sec. man in a better position to render such
service than *any* most others." Serv. off. who Exec Com

D, Maass, H. H.

Share his miss - A should file LB.

~~PERSONNELLY~~
SALARIES

Personnel

At Executive Committee meeting petition of janitors and maids in Fuld Hall presented for an increase in salary. Agreed salaries at IAS should be in line with those paid at Princeton University.

Exec. Comm. Mtg. - 2/26/43 - p. 1 Appended to Tr. Min. of 4/20/43

ROCKEFELLER (RBF...)

STIPENDS

SALARIES
GENERAL
HOUSING

Foundations

Academic Personnel

Personnel
Corporation
Facilities

The Director notified the Executive Committee that the Rockefeller Foundation had made a new appropriation to the Institute providing up to \$70,000 for its work in economics during the two-year period beginning July 1, 1943, as outlined in their letter dated February 19, 1943, appended. They referred back to the previous grant ~~made~~ evidenced by letter of April 4, 1940, which provided for a refund to the Rockefeller Foundation of 35 per cent of any balance, and of the balance specifically which remained in the Economics Fund as of June 30, 1943. The Director reported Mr. Bamberger had waived his right to a similar refund, and had also agreed to continue his contributions of \$35,000 a year for two years beginning July 1, 1943.

The Committee fixed stipends at \$10,000 for the School of Humanistic Studies, \$14,000 for the School of Mathematics, less \$9,750 contributed by the Rockefeller Foundation,

making a net charge of \$4250 on the Institute budget for this School of Mathematics, or for the year 1943-1944.

The Director presented the petition of the janitors and maids in Fuld Hall for an increase in salary. The Committee left the matter to the Director and Miss Miller, with power, provided that the salaries should be in line with those paid at Princeton University.

The Committee considered Panofsky's request for change in the conditions under which he acquired the lot for his house, asking for an annual rental of \$1 per year instead of purchase at \$1500. The Committee granted the request.

The Committee approved the request of members for permission to cultivate Victory gardens on Institutel and.

The Committee discussed a change in the name of the Institute, and decided it was better to make no change. It was suggested that Mr. Hardin discuss the whole matter with Bamberger.

Minutes, Executive Committee, February 26, 1943

BUDGET

Finance

proposed
Aydelotte's memorandum to Executive Committee.
Maass was Chairman.

Aydelotte's memorandum is filed in Chronological file
under 1943, 2/27.

*No evidence here of assurances from LD
Supplying Budget Comm?*

A Supplemental Material Budget, 1943, Vertical *2/2/50 I 5*

THE INSTITUTE FOR ADVANCED STUDY

Founded by Mr. Louis Bamberger and Mrs. Felix Fuld

PRINCETON, NEW JERSEY

February 27, 1943

MEMORANDUM FOR CHAIRMAN OF THE EXECUTIVE COMMITTEE:

In accordance with my promise, I am glad to furnish you and the members of the Executive Committee with additional information supplementing my letter to Mr. Leidesdorf of February 23rd. That will give a nearly complete picture of our pension liabilities and of the steps which I think should be taken to meet them. Professor Mayer, whom I omitted, has a salary of \$4,500, retires in 1952, and will at that time be entitled to an annuity of \$751.92. I think we should supplement this by \$750, giving him an annuity of \$1500. Miss Swann has a salary of \$3600, retires in 1946, and will at that time be entitled to an annuity of \$300.84. I think we should supplement this by \$1200 or at least by \$900, giving her an annuity of \$1500 or \$1200, as the Executive Committee may decide.

If we double the premiums paid on the annuities of Stewart and Mitrany they will still be entitled to less than \$4000 at the time of their retirement in 1950 and 1953. I think any further increase in the amount of premium paid by them and by us should be settled by negotiation, which I should be glad to undertake with them

- 2 -

after the subject has been discussed by the Executive Committee. I shall report as to my own annuity status as soon as I can get the figures from the T.I.A.A.

The question of our annuity commitments is only a part of the general picture of the financial situation of the Institute, which should, I think, be carefully considered by the Executive Committee at its next meeting. The Rockefeller grant for economics has been renewed for two years, and with a restricted budget for the other two schools we can carry on during that time approximately as at present if it seems wise to do so. I doubt myself, however, whether this would be wise. At the end of two years possible additions to our capital funds may solve all our financial problems, but if we should not receive new endowment by that time the situation in 1945 would be extremely serious, as you can see by referring to the tentative budget which I have made for the year 1945-46, giving for comparison the budget for the year 1943-44.

In 1945 the Rockefeller grant will expire and I see no hope of a renewal. Mr. Bamberger will before that time have completed his payments of the \$100,000 for the library, and I do not know whether he will feel like continuing with appropriations for that purpose. While our economists do not spend the entire \$100,000 provided for them (Rockefeller \$35,000, Mr. Bamberger \$35,000, Institute budget \$30,000) they

- 3 -

will need a minimum of \$60,000, which plus \$20,000 for politics, gives us an expenditure of \$80,000 for that school.

Other changes between our situation at the present time and the situation as it will be in 1945-46 are as follows: Four professors will have retired, saving us \$50,000 in salary; on the other hand, we will have the following additional expenses:

Pensions, increased from \$12,000 to \$30,000	\$18,000
Additional contributions to T.I.A.A. approximately	5,000
Stipends for mathematics, replacing expired Rockefeller contribution	9,750
Repairs and renovations, Fuld Hall	10,000
Library	15,000
	<u>\$58,000</u>
	57,750

These additional expenses more than wipe out the saving in salaries and of course allow for no new appointments in the place of the professors retired. The budget for 1943-44 furthermore does not provide for the normal number of assistants. When each professor was appointed Dr. Flexner promised him an assistant. If we are to keep that promise in 1945-46 we shall have to add \$10,000 to \$12,000 to the budget as given.

In 1951-52 Stewart and Weyl will retire, making a further saving of \$30,000 in salaries. With our present income we should be able to balance our budget for the year 1952-53, but I do not believe we can do so before that time. The deficits in the intervening years can be partially met by the surplus heretofore accumulated in the Rockefeller-Bamberger fund and the

- 4 -

surplus which will be accumulated in that fund during the years 1943-44 and 1944-45. This surplus, however, will not be sufficient to meet the entire deficit, and I think the Committee should consider at this time the choice between two policies: (1) gambling on an addition to our capital funds which would enable us to meet our expenses, or (2) reduction of salaries beginning as of July 1, 1943. If such a reduction should be made, my recommendation would be that it apply only to the \$15,000 salaries and to my own. I would suggest reducing the seven professors who receive \$15,000 to \$12,500 and reducing my own salary from \$20,000 to \$15,000. This would make a saving of \$22,500 next year and of \$17,500 per year between 1945 and 1950. I dislike to suggest this expedient and I know that Dr. Flexner would be bitterly opposed to it. Perhaps the best plan would be for me or for Mr. Leidesdorf to lay the whole question before Mr. Bamberger and take his advice. For many reasons it occurs to me that Mr. Leidesdorf would be the best person to do this.

The fact is that the Institute has made more liberal provision for retirement for certain of its professors than any institution in the United States, but has heretofore taken no measures to accumulate the funds to meet these commitments except in the case of Professor Weyl. The liberality of these assurances has, of course, raised expectations in the minds of all of our professors. We cannot meet these expecta-

- 5 -

tions fully, but it is my opinion that we should meet them to the extent I have indicated, even if we are compelled to cut salaries in order to do so.

All that we can do with our present income will be too little. We shall not, for instance, be able to make appointments to replace the professors who are retiring. It will not be necessary to do this immediately, for the reason that they will all, I think, keep on giving us the same service as at present so long as they are in good health, but we ought eventually to be able to replace them for the sake of keeping up the intellectual prestige of the Institute.

Furthermore, the best budget I can make for 1945-46 with our present income is far too parsimonious in the matter of stipends for members. These stipends are, in my opinion, one of the most useful expenditures we make, and I wish the funds devoted to that purpose could be increased from \$50,000, which we used to give, to \$100,000, instead of being reduced from \$50,000 to \$35,000 or \$40,000, as they are in my budget for 1945-46.

When I was making this budget for 1945-46 I made out a budget for the Institute with its present faculty, carrying out Dr. Flexner's ideas as to stipends for members, assistants for professors, secretarial staff, funds for publication. The total ran above \$500,000, and indeed our expenditures during most of the time I have been here have,

- 6 -

with the aid of the foundations, run to about \$450,000. If we were to continue the Institute at its present size and strength by making new appointments of comparable eminence as our professors retire and if we were at the same time to look after these professors properly in their retirement the necessary budget for an institution of this size would be about \$550,000. If you think of that figure in comparison with our present income from endowment you will appreciate the real seriousness of our financial problem.

When you have had time to think over the contents of this letter I should appreciate it very much indeed if I could have a talk with you and Mr. Leidesdorf and get the benefit of your advice.

FRANK AYDELOTTE

BENEFITS

Academic Personnel

See memorandum regarding budget and benefits to
Executive Committee and minutes.

March

✓ 1943
AMERICAN HISTORY

Academic Activities

SAUER, CARL O.

Biographical

HAMILTON, EARL J.

Comments by Sauer on Hamilton's plans.

See Source.

FA (Elsa Jenkins) 3/19/57, File No. 9

✓ 1943
EARLE, E. M.

BIOGRAPHICAL

~~Earle~~ Aydelotte to Colonel Byron E. Gates, Assistant Chief of Air Staff, asking for a report on Earle's work to present to the Board. Gates responds work important and confidential. He is making a great contribution.

D, Earle, 1940-1944

3/4

4/3

WORLD WAR II

Government Relations

EARLE, E. M.

Biographical

AYDELOTTE, F.

Aydelotte to Colonel Byron E. Gates, March 4, 1943.

Asks for a ~~REFER~~ report from time to time on the work Earle is doing for General Arnold, its nature and importance to the Air Force.

Gates responds April 3, 1943. Confidential mission can't be described. Of great value. Hope that his services will continue to be made available.

D, Earle, Edward M., 1940-1944

GENERAL

Public Relations

AYDELOTTE, FRANK

Biographical

FARRIER, WALTER H.

Dr. Aydelotte to Farrier (L. Bamberger's office, Newark):

"Will you convey to Mr. Bamberger my warmest thanks for the photograph? May I ask you to do me another favor? I enclose an outline of the heads on the photograph, on which Miss Eichelser and I have written the names as well as we can figure them out from the newspaper clipping. You doubtless know all the individuals concerned and I should be grateful if you would compare this outline with a copy of the photograph and let me know whether we have got the right names on the right heads, correcting any which are wrong. All such items as this are part of the history of the Institute and its founder and will be of interest and value to historians in the future."

Source: D Farrier, Walter H.

BUDGET

Finance

ROCKEFELLER

Foundations

STIPENDS

Academic Personnel

BAMBERGER, LOUIS

Biographical

AYDELOTTE, F.

LEIDESDORF, S. D.

draft by
A long letter from Aydelotte to Leidesdorf on how best to present the financial situation of the Institute to Mr. Bamberger now and as it will be two years from now.

Too long for detail, but in it he suggests that there might be several ways of reducing the expenditures of the Institute:

(1) By eliminating the assistants to the professors. This would be too bad since they are necessary to the work

of the professors.

(2) Failure to appoint professors to take the places of those retiring. Not a bad solution for the present because they continue to do their work anyway, but bad for the future.

(3) There is a surplus in the Rockefeller-Bamberger economics fund, but it is not wise to depend upon this surplus for the Institute. The best thing to do is to reduce expenditures at the Institute to the level of the endowment income.

(4) Might reduce or abolish stipends \$50,000. This, he says, would probably not be acceptable to Mr. Bamberger, for stipends are necessary to assist young men to come to the Institute to study, and as such are the one item of our budget in which Mr. Bamberger is most interested. To abolish them would be to sacrifice a great part of the utility of the Institute to the scholarly world.

(5) The other would be to reduce salaries which would certainly adversely affect the prestige of the Institute.

He thinks it is imperative that Mr. Bamberger understand these things, and he hopes that Leidesdorf will present it to Mr. Bamberger. "We have ~~laid~~ here laid the foundation of a great research institution. It is, however, only a foundation and if it is to fulfil its promises we ought to have funds in hand for some of the many possible and needed developments. I have talked with Mr. Bamberger about the possibilities in various fields but not extensively, and I have not laid these possibilities before the Trustees because it seems idle to talk about them until our financial ~~xxx~~ situation is so stabilized as to give us the prospect of continuing to be able to meet our present commitments."

*Continue the concern with Agelastos statement to Trustees 4/18/44
L.B. reassured in Feb 1943, as to how well help
A Suppl. Budget material 1943*

D, Leidesdorf, Samuel D., 1930-1935 2/6/56 H5 - *DM*

Draft adds wh- phr

more likely to help GA sig budget
is balanced.

D. Gerdenon, 2000 D. 1030-1032 1/1/12 1/2 1/2
D. Gerdenon, 2000 D. 1030-1032 1/1/12 1/2 1/2
D. Gerdenon, 2000 D. 1030-1032 1/1/12 1/2 1/2

are to most on present commitment "a
accepted as to give us the best of continuing to
work around them with one. I think the situation is so
positioned before the present because I have not had time
anyone else and not expected. I have not had time
I have felt that Mr. Bamberger would be able to
and for some of the many people and needed development
and it is to the point of it. I think it is a
great research institution. It is, however, only a
Mr. Bamberger. "We have not had time to do it
these things, and he hopes that the present is
No other is in the picture that Mr. Bamberger

concerning whether affect the present of the
(2) The other would be to reduce salaries which would

3/10

ABRAHAM FLEXNER
150 EAST 72ND STREET
NEW YORK CITY

March 10, 1943

Dear Frank:

Though I have been in town a week, I have been unable until this morning to prepare the letter to Mr. Bamberger regarding which I conferred with you a week ago Monday. Today I made a draft of it which I am sending you herewith for any suggestions that you may wish to make. It seems to me too long. What do you think?

I seem to remember that Mr. Bamberger once notified me that he had turned over to the Treasurer securities worth something like \$2,000,000*. If such is the case, I ought to mention it in my letter to Mr. Bamberger. Could you telephone Mr. Leidesdorf and ask him to send you a list of the capital sums that Mr. Bamberger has contributed to the endowment of the Institute? This statement you can relay to me when you return the draft.

I have read once more the letter you wrote me on December 22, 1942, about the deficit. I do not believe that it would be wise for me to ask Mr. Bamberger for \$4,000,000. I feel sure that he would not give this sum now. In addition, I think that there are certain economies that may perhaps be made within the next two years which I should like to submit to you when we next meet either here, if you are coming to New York on other business, or when I happen to be free and able to go to Princeton.

Meanwhile, my best wishes to you and Marie.

Ever sincerely,

A. F.

Dr. Frank Aydelotte
The Institute for Advanced Study
Princeton, New Jersey

AF:ESB

*That is, in addition to the \$6,000,000 mentioned in the proposed letter

From AF in Suppl. Bamberger material, 1943

Draft of letter to Mr. Bamberger

March 10, 1943

Dear Mr. Bamberger:

Dr. Aydelotte asked me to come to Princeton at the beginning of last week because he wished to talk over with me the financial situation of the Institute. He told me of a conversation with you in which he quoted you as saying that you "had made no financial commitment to the Institute." I told him that this was strictly and absolutely correct. Neither you nor Mrs. Fuld ever made a financial commitment beyond what you actually gave.

The order of events, as I recall them, was as follows:

Mr. Maass and Mr. Leidesdorf called on me ^{in December 1929 or January 1930} to say

that they had a client who had recently disposed of his business and who was seeking for some high and worthy necessary object to which ultimately the bulk of this fortune could be left. The possibility of creating a medical school was mentioned, but I explained to them that a medical school would be an extremely costly undertaking and that it would have to be situated in a large city and associated with a university. I pointed out that the Rockefeller foundations were interested in medicine and that field therefore could safely be left to them. I explained further that what the country really needed was an institute for advanced study because the opportunities which advanced American students had enjoyed in Europe - especially in Germany - up to 1914 had been seriously crippled by the war and that it would be more and more necessary, in my judgment, to develop opportunities for advanced study in this country both for Americans and for foreigners from all parts of the world. I gave Mr. Maass and Mr. Leidesdorf a copy of a memorandum on this subject which I had prepared ten years

previously, and I also told them that in delivering the Rhodes Lectures at Oxford in 1928 on the subject of Universities I had emphasized the importance of developing in America an institute for advanced study. Mr. Maass and Mr. Leidesdorf informed you and Mrs. Fuld of our conversation, and you invited me to dine with you and them at the Madison Hotel shortly afterwards. There I explained to you and Mrs. Fuld at some length what I had previously said to Mr. Leidesdorf and Mr. Maass. You asked that we five or as many of us as possible should meet at luncheon at the Biltmore Hotel every Saturday until the time came for you to go to Arizona, and so several of us met regularly to talk over the institute, the need for it, and its possibilities of usefulness. Towards the end of January you and Mrs. Fuld went to Phoenix and on your return in the early spring you asked me to see you and you told me that ^{though} you and Mrs. Fuld had had no intention of doing anything in your lifetime, you were disposed to make a start provided I would undertake to in the course of our conversation organize and direct the institute. You asked me ~~what~~ sum would be required to inaugurate the Institute, and I replied that it would have to have money enough so that the first director could approach possible professors with some concrete evidence that the Institute was in possession of the funds needed to start. I suggested \$5,000,000, and this sum you and Mrs. Fuld told me that you would give. ~~be willing to contribute.~~ I discussed the matter with Mrs. Flexner, for it meant giving up our home in New York and moving to Princeton, and she was extremely anxious that I should not lose the chance to realize what had been a dream of mine for some years. Matters moved swiftly from that time.

The Institute was incorporated on the 20th of May, 1930. In Bulletin No. 1 there is a letter addressed by the to Founders/the original Trustees in which you say, "We propose to endow (the Institute) with a substantial initial sum, to which we expect from time to time hereafter to add amounts which in our belief will provide adequately for the establishment of the proposed enterprise.

"In endowing this institution we recognize that many worthy and capable persons are unable for financial reasons to pursue study or research to the extent justified by their capacities. It is unexpected, therefore, that the Institute will supply means whereby through scholarships or fellowships such workers may be supported during the course of their work or research, to the end that the facilities of the institution may be available to any man or woman otherwise acceptable possessing the necessary mental and moral equipment.

"While the institution will devote itself to the teaching of qualified advanced students, it is our desire that those who are assembled in the faculty or staff of the institution may enjoy the most favorable opportunities for continuing research or investigations in their particular field or specialty, and that the utmost liberty of action shall be afforded the said faculty or staff to that end.

"Many of those who enter the institution will probably qualify themselves for professorships in other institutions of learning, but the institution itself is established not merely to train teachers or to produce holders of advanced degrees. The primary purpose is the pursuit of advanced learning

and exploration in fields of pure science and high scholarship to the utmost degree that the facilities of the institution and the ability of the faculty and students will permit.

"It is our hope that the site, buildings, and equipment can be provided without impairment of the capital sum with which the Institute for Advanced Study will be endowed.

"It is our express wish that gifts from outside sources shall never be accepted conditioned upon any modification of the fundamental aim for which this institution is created.

"This letter is written in order to convey to the Trustees the conception which we hope the Institute may realize, but we do not wish it or any part of it to hamper or restrict our Trustees in their complete freedom of action in years to come if their experience with changing social needs and conditions shall appear to require a departure from the details to which we have herein drawn attention."

In my first address to the Trustees which was printed in Bulletin No. 1 I discussed the need of the institution, the importance of proceeding deliberately and free from pressure, ^(page 11) saying, /
"We shall waste no time; on the other hand, we shall, I hope, feel under absolutely no pressure to act. In general, our steps should be tentative, provisional, experimental. We must avoid, as far as possible, errors which may bind and embarrass our successors."

I said further (pages 13-14), "In this complex modern civilization with its steadily rising standard of living it is of the first importance that education and research should attract gifted and vigorous talent. During the last twenty-five years the world has undergone great and important changes. Institutions

of learning, once situated in quiet villages, now find themselves in the heart of busy and noisy cities. Men and women who a generation ago might have devoted themselves to academic life are swept into the vortex of practical life. Professor Seligman of Columbia University has recently said that the 'outlook for brains in American universities is an ominous one.' The sacrifices required of an American professor and his family are to a high degree deterrent. The conditions provided are rarely favorable to severe, prolonged, and fundamental thinking. Poor salaries frighten off the abler and more vigorous and compel the university instructor to eke out his inadequate income by writing unnecessary textbooks or engaging in other forms of hack work. I do not need to argue that, despite individual exceptions, American scholarship cannot be promoted upon an unsound and unsatisfactory economic basis. It is therefore of the utmost importance that we should set a new standard. We do not need a large faculty. We should endeavor to attract into the Institute a small number of scholars and scientists who will be free from financial worry and concern, who will live and work amidst conditions favorable to intellectual activity."

At the outset I was myself in doubt as to whether we should begin in the field of science or with the "activities that deal with the doings and achievements of men viewed as human beings." (Bulletin No. 1, page 10) I ultimately decided upon mathematics because I found after going abroad that there was less doubt about the rank of mathematicians than was the case in any other field.

In Bulletin No. 5 issued in February 1936 (page 1)

I announced an "anonymous" gift (made by you and Mrs. Fuld) made in April 1934 of \$1,000,000 to facilitate the organization of a school of economics and politics, and in 1935 a school of humanistic studies was added. During all this time progress was steady though not rapid, and year after year there was a surplus from unexpended income which was added to endowment.

In the summer of 1937 while I was visiting you and Mrs. Fuld at Murray Bay you told me that you wished to acquire a site on which the first building of the Institute could be erected. In the autumn of 1939 the three schools as well as the office of the Director were transferred to Fuld Hall. At that time I retired from the directorship and was succeeded by Dr. Aydelotte. The war has altered the situation, ^{as has also} ~~and on the other hand~~ the change of policy on the part of the Rockefeller Foundation, from which I had been led to expect confidently additional endowment, ^{and which} confines itself now and for the duration to making only grants for special and limited purposes. The income from endowment has diminished. The upkeep of Fuld Hall is, as I told Mr. Maass it would be, twice the overhead which the Institute was paying in its scattered quarters, though Mr. Maass was confident that he could run Fuld Hall for the sum of \$10,000, the amount previously paid. My estimate has proved ^{correct.}

As I look forward, however, to the future, I can see that the Institute is destined to be much more important at the close of this war than it was when it was first undertaken in 1930. Young scholars have been uprooted all over the world during the last three years. They will need care and will have to resort to the Institute for Advanced Study for the training which is obtain-

able there and in some measure in other American institutions but certainly not for a generation anywhere in Europe. In this respect the Institute will, I believe, have the same opportunity that the Johns Hopkins Medical School has enjoyed. Its example has been copied all over this country, but nevertheless the Johns Hopkins Medical School continues to be frequented by advanced students in medical science from all over the world, and the more institutions of this character are founded, the higher can the standard of our original Institute be raised, and the more important will be its contributions to science and learning for generations to come.

I have confidence that Dr. Aydelotte shares the opinions which I have expressed, and if he obtains the funds, he will ~~do~~, as he did at Swarthmore, husband them carefully. He will embark upon no rash or reckless adventures.

I occupy the same position now in reference to you and Mrs. Fuld that I occupied since I first came to know you in 1929. I am profoundly grateful to you both for the opportunity which you gave me at Princeton, and it is my considered opinion that nothing wiser in the field of education has been attempted in this country. On the other hand, as I have never asked or made a request for money for the Institute, I do not make one now. If I can be of help to you, I shall be most eager and happy to do so, but whatever course you pursue, nothing can impair my gratitude to you and my confidence in your far-seeing wisdom and beneficence.

Ever sincerely,

1943
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

ROCKEFELLER-BAMBERGER FUND

Foundations

GIFTS

Finance

FOUNDERS

Corporation

AYDELOTTE, F.

Biographical

See Aydelotte to Louis Bamberger, March 16, 1943 sending Rockefeller Foundation's new grant 1943-5 and giving conclusion that Institute not obligated to make return of balance on first three-year grant. Aydelotte says did so to encourage second (2 year).

D, L. Bamberger

BENEFITS

Academic Personnel

HERZFELD

Biographical

LOWE, E.A.

It was agreed that Professors Herzfeld and Lowe, at the time of retirement, would receive from IAS the difference between the annuities they receive from Teachers Insurance and Annuity Association and \$4,000. The following rates will be paid yearly for life:

<u>Professor</u>	<u>Date of Retirement</u>	<u>Proposed Annuity</u>	<u>Amount from T.I.A.A.</u>	<u>Proposed Inst. Payment</u>
Herzfeld	1944	\$4000	\$ 700.80	\$3,299.20
Lowe	1945	4000	2650.44	1,349.56

Increased premiums to T.I.A.A. would result in the following payments:

<u>Professor</u>	<u>Date of Retirement</u>	<u>Present Premium</u>	<u>Prospective Annuity</u>	<u>Premium Doubled</u>	<u>Resulting Annuity</u>
Stewart	1950	\$1500	\$1644.00	\$3000	\$2523.00
Mitrany	1953	1000	2695.68	2000	3563.64
Alexander	1954	1250	3435.00	2500	4616.28
Warren	1956	1500	2688.00	3000	4437.00
Panofsky	1957	1050	3352.08	2100	4745.40

The additional cost to the Institute of doubling the premiums as recommended would be \$3150 per year.

GEST ORIENTAL LIBRARY

Facilities

MEmo from Marie C. Eichelser to Aydelotte, presumably,
on the Gest Library.

See Source.

FA (Elsa Jenkins) 3/19/57, File No. 4.

ROCKEFELLER

Foundations

BENEFITS

Academic Personnel

HERZFELD

Biographical

LOWE

STEWART

MITRANY

ALEXANDER

WARREN

PANOFISKY

WEITZMANN, KURT

SWARZENSKI

The minutes of the meeting held February 26, 1943, were considered inadequate to describe the arrangements ~~were~~ on the Rockefeller-Bamberger Fund, and revision was left to Bamberger and Aydelotte.

The pension liabilities of the Institute incurred by the retirement of Professors Einstein and Herzfeld in 1944 and Veblen and Lowe in 1945 were discussed. Einstein

and Veblen had been promised annuities of \$8000 (with \$5000 to a surviving wife during the period of her widowhood) at the time of appointment in 1932. No such promises were made to Professors Herzfeld and Lowe, but the Committee decided that the annuities to which they would be entitled to receive from the Teachers Insurance and Annuity Association should be brought up to \$4000 per annum by contributions from the Institute.

This involved a proposed increased payment by the Institute of ~~\$8,200~~ \$3,299.20 to Herzfeld each year of his life and \$1,349.56 to Lowe.

The Committee studied the cases of certain members of the Faculty due to retire between 1950 and 1957 whose annuities from the T. I. A. A. will fall below the \$4,000 sum, and recommended to the Board that the Director should be authorized to propose to these professors that they should double the premium which they are at present paying the TIAA on condition that the Institute do the same, in order to augment the annuities. See the Table, Minutes, page 2, for

the annuities resulting from the doubling of the premiums. The additional cost to the Institute of doubling the premiums as recommended would be \$3150 per year. "It was the sense of the Committee that the Institute should take steps to provide in advance for all its pension liabilities and should have a clear understanding with each recipient of exactly what he or she may expect.

The Executive Committee recommended to the Board the reappointment of Dr. Kurt Weitzmann as Field Mediaevalist in the School of Humanistic Studies for the academic year 1943-1944 at a salary of \$4500 and of Dr. Hanns Swarzenski as Research Assistant in the School of Humanistic Studies for the academic year 1943-1944 at a salary of \$3000.

Executive Committee Minutes, March 22, 1943

RIEFLE, W. W .

Biographical

Milo Perkins to Aydelotte recognizing achievements of Riefle.

~~Filed in Chronological File under 1943, 3/23.~~

D File, Riefle, Winfield W.

BOARD OF ECONOMIC WARFARE
Office of Executive Director
Washington, D. C.

Confidential

March 23, 1943

Dr. Frank Aydelotte, Director
Institute for Advanced Study
Princeton, New Jersey

Dear Dr. Aydelotte:

A recent conversation with Ambassador Winant gave me some information about Winfield Riefler's work in London that I think will be of interest to you. As you know, Mr. Riefler is in charge of the Economic Warfare Division of the Embassy with the rank of Minister. During the past year, this Division has become increasingly important in carrying out economic warfare functions in cooperation with the British government. Its personnel during this time has increased from half a dozen to approximately seventy.

Ambassador Winant paid high tribute to Mr. Riefler's achievement. In his opinion, Riefler has done an outstanding job in organizing and directing his division of the Embassy. I gathered that in addition Mr. Riefler has been useful to the Ambassador on various important questions outside of his regular duties.

I should be grateful to you if you would treat these remarks of the Ambassador as confidential.

May I add that we have found Mr. Edward Mead Earle's contribution as a consultant extremely valuable to the Board. The Vice President and I are very grateful to you and the Institute for allowing the government to avail itself of the experience and abilities of these two men.

Sincerely yours,

(Sgd) Milo Perkins
Executive Director

ROCKEFELLER-BAMBERGER FUND

Foundations

POLICIES

Administration

COMMITTEES (EXECUTIVE)

Corporation

FOUNDERS

AYDELOTTE, F.

Biographical

Aydelotte to Louis Bamberger.

Regarding long meeting of Executive Committee March 22 and revision of Executive Committee Meeting Minutes of February 26. Implies Executive Committee now coming to understand business of Institute better than before.

D, L. Bamberger, 1937-44.

ECONOMICS

Academic Activities

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MEMBERS

Academic Personnel

A memorandum from Stewart to Aydelotte dated March 31, 1943.
Report for the academic year 1942-43.

Recommended Professor Friedrich Lutz ~~of the~~ for the year beginning July 1, 1943, and Mrs. Vera Lutz ~~dot~~to at \$2,500 and \$1,800 respectively.

The N. B. E. R. will contribute to the project upon which the two will be working, paying an honorarium of \$500 for the coming summer and another \$500 for the summer of 1944, together with travel to Hillside where the Lutzes will spend at least two months. At that time the ~~school's~~ economics staff consisted of three professors and three in help: Wise, Secretary; Mrs. Valentine T. Bill, Assistant; and Miss Marjorie Miller, Chartist. Members: David Durand, W. Braddock Hickman, Clarence D. Long, Etienne Mantoux, Jean Weiller. Three research assistants to

Mr. Long. Of the six enrolled, one had a Guggenheim/ ^{fellowship} and two were Rockefeller fellows, and made no demand upon stipend fund of the Institute.

Durand was working with the N. B. E. R., Hickman also. Long was a Guggenheim man. Two of the research assistants were paid from four sources: Guggenheim, Wesleyan University, N. B. E. R., and the I. A. S. Fellowships expired in May, 1943, and after that the project would be supported (Long's project) by N. B. E. R. and the Institute. Mitchell, member during the past two years, continued his study of America's part in the peacemaking and reconstruction after World War I. Gradually this subject has been narrowed to the single problem of the Senate's rejection of the Treaty of Versailles. Along with it the editing of the Berlin Diary of Houghton, but because the family will probably decide not to publish it until after the war, it is a less exacting assignment.

"The work of the professors in the School has been affected more than in the preceding year by the demands of the government

for economists. Professor Riefler went to Longon in the Spring of 1942 as representative of the Board of Economic Warfare, came home for a couple of months during the summer, and returned to London in the Autumn as Minister to Britain. Professors Stewart and Warren have made frequent trips to Washington where they have acted as advisers to the Treasury. Professor Warren has continued as a member of the Committee on Economic History and of the National Bureau's Committee on Fiscal Policy. War work has not prevented the School from maintaining a close relationship with the National Bureau of Economic Research and the League of Nations group, but the absence of Professor ~~Rip~~ Riefler, the division of time between the Institute and Washington, and the loss of members ~~xx~~ to the armed forces have been serious deterrents to full activity. It is not to be expected that the School of Economics would escape from the effects of war demands, but it is important to recognize the costs to our program and not to make a virtue of ~~x~~ a necessity."

D, Economics and Politics (School of)

2/11

✓1943

4/5

SCHOOL OF MATHEMATICS

Academic Organization

ASSISTANTS

Academic Personnel

EINSTEIN, ALBERT

Biographical

BARGMANN, VALENTINE

The mathematics faculty asked Aydelotte to tell Bargmann to find a teaching job (2/11/42).

4/12/43 Bargmann accepted full-time appointment to Princeton (salary as assistant to Einstein ~~if~~ ceased 4/5/43). Will continue to be a temporary member I. A. S. with possibility of resuming his position with Einstein if job at Princeton proves temporary.

*Part-time - also anti-Semitism? Probably to pay Bargmann for
AF*

Mathematics Faculty Minutes, 2/11/42 and 4/5/43

BUDGET

Finance

ROCKEFELLER

Foundations

AYDELOTTE, F.

Biographical

STIPENDS

Academic Personnel

LEIDESDORF, S. D.

Biographical

Aydelotte to Leidesdorf, April 9, 1943.

He encloses draft of the budget which just fails to balance and has no contingent fund. Over and above this the enclosed budget lists \$5000 for library salaries and equipment as a part of Mr. Bamberger's library fund which he wishes spent exclusively for books. It would be good if we found the \$5000 for library assistance elsewhere.

The only way I can see to balance the budget is to take \$10,000 from our Surplus Income Account, using \$5000 of it for library salaries and equipment and \$5000 for contingent fund. He asks if it is satisfactory to present the budget in that way.
D, Leidesdorf, Samuel D., 1930-1935

SCHOOL OF MATHEMATICS

Academic Organization

EINSTEIN, A.

Biographical

BARGMANN, VALENTIN

Bargmann accepts a full-time position in Princeton University.
Resigns as Einstein's assistant April 15. He will continue
to be treated as a temporary member of the Institute.

Minutes of the School of Mathematics, 4/12/43, (Director's Office)

4/13

ROCKEFELLER-BAMBERGER FOUNDATION FUND	Foundations
BUDGET	Finance
AYDELOTTE, F.	Biographical
HARDIN, J. R.	

Aydelotte to Hardin, April 13, 1943 regarding above.

Filed in Chronological File under 1943, 4/13.

Hardin Miscellaneous

THE INSTITUTE FOR ADVANCED STUDY

Founded by Mr. Louis Bamberger and Mrs. Felix Fuld

PRINCETON, NEW JERSEY

April 13, 1943

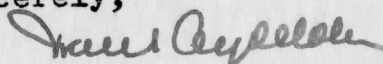
Dear Mr. Hardin:

You may remember that in the meeting of the Executive Committee held December 14th, at which you were not present, it was agreed that if the Rockefeller Foundation renewed its grant to the School of Economics the budget for 1943-1944 should be made on substantially the same lines as the current budget. This indeed is inevitable, since the income of the Institute will be substantially the same and the expenditures to which we are committed the same except for one or two items: the amount needed for assistants in the School of Mathematics will be smaller, since the type of man desired is so much in demand for war work; salaries in politics will be increased by the return of Professor Mittrany. Mr. Bamberger's library appropriation has been decreased at my suggestion from \$25,000 to \$15,000, and since Mr. Bamberger has always felt that this money should be spent for books and not for library administration and equipment, I have succeeded in arranging that in the present budget.

Our income from endowment, even with the Rockefeller-Bamberger contribution, is not quite sufficient to meet this budget, but we are fortunate in the prospect of a substantial surplus income at the end of the present academic year. There will be some surplus in the general income account, due to professors being absent on war work, and there will be a substantial surplus in the Rockefeller-Bamberger Economics Fund. After we have returned to the Rockefeller Foundation its thirty-five per cent the remainder, which will be in the neighborhood of \$60,000, will be available for any use that the Trustees desire to make of it. I have accordingly augmented the income by taking \$10,000 from surplus, thus enabling us to balance the budget.

I hardly think it necessary to call a meeting of the Budget Committee to consider this and instead am sending a copy of the budget herewith and am sending a copy of this letter to each member of the Budget Committee, hoping to get their approval by mail, so that the budget can be submitted to the Trustees at the meeting on April 20th. If you or any member of the Committee see any objection to any item of the budget I wish you would let me know, and I can, if necessary, arrange a meeting at eleven o'clock Tuesday morning, April 20th, at the Downtown Club in Newark, preceding the meeting of the Finance Committee and the Board.

Yours sincerely,


FRANK AYDELOTTE

LIBRARY

ROCKEFELLER

SCHOOL OF ECONOMICS AND POLITICS

BENEFITS

AYDELOTTE, F.

Facilities

Foundations

Academic Organization

Academic Personnel

Biographical

Aydelotte to Bamberger, April 13, 1943, on the financial situation generally for which see letter.

He says that there is only \$8,000 of the reserve originally set aside for pensions. Therefore, Flexner's pension will have to be paid out of general funds after this year.

The Rockefeller Foundation has not renewed its gift for the housing of the League of Nations, and Aydelotte doubts it is good policy for the Institute to ask them for this small amount in the hope that a much larger gift could be secured for some other purpose.

Because of these factors, the budget is slightly out of balance. "On the other hand, our operations this year will leave us with a substantial amount in the surplus income account, and I have accordingly indicated in the budget that we should appropriate \$10,000 from this surplus to balance the budget for 1943-1944." He asks if this is satisfactory to Bamberger.

D, Bamberger, Louis, 1937-1944

GÖDEL, KURT

Biographical

AYDELOTTE, F.

Aydelotte to the Selective Service Board in Princeton.

Aydelotte inveighs against the Board's classifying Gödel as 1A. While Gödel is eager like most refugees to aid the government, he has twice since he has been at Princeton "shown such signs of mental and nervous instability as to cause the doctors who were consulted to diagnose him as a psychopathic case." When he was here in 1938, he had to be sent back to his home in Austria because of it. He was invited to come again in 1940, and has been here since that time, but in 1942 he had to receive medical treatment for the same cause. Aydelotte pronounces Gödel a genius.

Aydelotte to the Selective Service Board, May 19, 1943.

Adds data. Gödel was at the Institute in 1935, and it was necessary to send him back to Austria because of his psychopathic condition. Other details are given.
D, Gödel, Kurt

4/20

BUILDINGS AND GROUNDS
(69 Alexander St.)

Facilities

Resolution re sale of 69 Alexander St.

Minutes Trustees April 20, 1943

D 69 Alexander St.

Resolution re sale of 69 Alexander Street

The Chairman called attention to an offer from Miss Lansdale to purchase from the Institute the premises 69 Alexander Street and the adjoining lot on Stockton Place, for the sum of \$19,000, \$14,000 in cash and \$5000 on mortgage for five years at 4½%. After discussion it was unanimously resolved that if Miss Lansdale increases her offer to \$20,000, \$14,000 in cash and \$6000 by mortgage for five years at 4½%, the same be accepted and the proper officers of the Institute be and they hereby are authorized, empowered, and directed to make, enter into, execute, and exchange a contract of sale in said terms and in consummation thereof to execute and deliver such deed and other papers approved by counsel as may be needful to convey title to said premises for such consideration and on such terms.

Sold to Lansdale 5/12/43.

TRUSTEES

Corporation

Election of Leo Wolman as trustee. Re-election of Bamberger and Maass.

Corp. Mtg. - 4/20/43 - p. 1

BENEFITS

Academic Personnel

EXECUTIVE COMMITTEE

Corporation

PENSIONS COMMITTEE

The Executive Committee moved that a committee be appointed to consider the problem of pensions for retiring faculty. A special meeting of the Board was to be called to act on the recommendations of the special committee.

Tr. Min. - 4/20/43 - p. 1

HOUSING

Facilities

Land leased to Professor Panofsky on same terms as for Prof. Earle and Lowe.

Tr. Min. - 4/20/43 - p. 2

WORLD WAR II

Government Relations

TRUSTEES

Corporation

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

SCHOOL OF MATHEMATICS

SCHOOL OF ECONOMICS AND POLITICS

See material in file for specific work of schools and professors--fuller than Bulletin accounts (not published, 1943). Also list of professors' war work connections.

A, 10/18/56, Board 4/20/43

OFFICERS

Corporation

List of officers to serve until next annual meeting

President: Herbert H. Maass
Vice-President: Lewis H. Weed
Chairman: John R. Hardin
Treasurer: Samuel D. Leidesdorf
Assistant Treasurer: Ira A. Schur
Secretary: Edgar S. Bamberger
Assistant Secretary: Marie C. Eichelser
Assistant Secretary: Leah Harris

Tr. Min. - 4/20/43 - p. 3

4/20
6/8

1943
SCHOOL OF MATHEMATICS

Academic Organization

Director reports accomplishments of School

Tr. Min. Spec. Mtg. 6/8/43 - Dir. Report appended - pp. 1-2

SWARZENSKI, HANNS

Biographical

WEITZMANN, KURT

Appointment renewed for next academic year.

Trustees' Minutes, 4/20/43

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SCHOOL OF HUMANISTIC STUDIES

For Progress Report of the Director see source cited below.

Trustees' Minutes, June 8, 1943, Appendix p. 3-6

1943
WOLMAN, LEO

Biographical

Copy of a letter from Leo Wolman to Aydelotte, April 27, 1943, accepting his invitation to become a member of the Board of Trustees. "This is an honor which I accept with pleasure. As you no doubt know, I have been familiar with the work of the Institute from the days of its inception and there have been many occasions on which I have talked about it to my old friend, Abraham Flexner. I welcome this opportunity to become associated with you and to participate in the work of the Institute."

JRH Correspondence from January, 1940 to November, 1945

TRUSTEES

Corporation

WOLMAN, LEO

Biographic al

Wolman to Aydelotte.

Leo Wolman accepts nomination to the Board of Trustees. "As you no doubt know, I have been familiar with the work of the Institute from the days of its inception, and there have been many occasions in which I have talked about it to my old friend, Abraham Flexner.

*Note. AF disapproved of Wolman's nomination
unless Lewis Douglas resigned. March or April 1942.*

D File, Leo Wolman

BENEFITS

Academic Personnel

COMMITTEES (SPECIAL COMMITTEE ON
PENSIONS)

AYDELOTTE, FRANK

Biographical

Aydelotte to Leidesdorf, April 30, 1943, a copy.

Says that Mr. John R. Hardin has asked him to inform the members of the committee he has appointed ~~as~~ as a special committee on pensions: Leidesdorf, Maass, Moe, Bamberger (Edgar), and Weed.

*Same as Exec Com. etc. ESB + more added, +
V, Flemer + Hardin + Louis Bamberger dropped.
Maass Leidesdorf + Weed were both Com.*

JRH Correspondence from January, 1940 to November, 1945

FOUNDERS

Corporation

See File
Loweⁿ to Bamberger, May 6, 1943, congratulating
him on his 88th birthday on the founding of the Institute.

Filed in Chronological file under 1943, 5/6.

D, Bamberger, L.

May 6, 1943

Dear Mr. Bamberger:

The members of the Institute Faculty, at their meeting on May 3, instructed me as Secretary to convey to you on the occasion of your eighty-eighth birthday an expression of the deep and grateful appreciation which all of us feel for your farsighted generosity in founding the Institute for Advanced Study and for opening to us, the members of the staff, this enviable opportunity for research and teaching.

Although the Institute is still young, we hope that the work done by its members in the past will give you some idea of the great possibilities which we believe lie before us in the future — possibilities to the realization of which we are eager to bend our utmost efforts.

It is the affectionate hope of the members of the Faculty that you may be spared for many years to watch over the growth and development of this unique institution, which owes its existence to your generosity and Mrs. Fuld's.

Believe me,

Yours very sincerely,

E. A. Lowe
Secretary of the Faculty

Mr. Louis Bamberger,
602 Center Street,
South Orange,
New Jersey
EAL:GB

BENEFITS

Academic Personnel

COMMITTEES (PENSION)
(EXECUTIVE)

POLICIES

Administration

Flexner to Aydelotte.

He studied the Minutes of the Executive Committee and the Board, especially page two of the Executive Committee Minutes dealing with the proposed retiring allowances up to 1957. The Executive Committee's proposal absolutely sound that professors and the I. A. S. contribute to retiring benefits of a minimum of \$4,000. The same should be followed in dealing with secretaries, and so forth.

3/22/43
which implies
4 m min.
(1 x 2 for WWS
DM)

The Rockefeller Institute's salaries are ~~\$16~~ \$16,000 and retirement is at \$8,000. The leading American universities all supplement sums paid to T. I. A. A. for a minimum retiring allowance of \$4,000.

The Institute will naturally appoint younger men in the future. "But the Institute could not have been started with young men. It had to be started with certain men who had

achieved great distinction, and it is ~~to~~ this start which gave the Institute its immediate position throughout the world."

BENEFITS

Academic Personnel

FLEXNER, A.

Biographical

AYDELOTTE, F.

Flexner to Aydelotte.

Aydelotte is right. The minimum retirement annuity should be \$4,000 for those who retire at 65. A long letter in which Flexner insists that regardless of what happens to the Director on retirement age, professors at the Institute should not have to retire on an arbitrary basis when they reach 65.

FA Confidential Files, March 7, 1957

BENEFITS

Academic Personnel

AYDELOTTE, F.

Biographical

FLEXNER, A.

Memorandum from Flexner to Aydelotte on retirements.

The mathematicians are best in their forties and early fifties. They should be ~~xxx~~ retired at 65. There is no reason why Einstein and Veblen should be replaced when they retire until the financial situation becomes better. Veblen and Alexander had never been replaced by Princeton, yet Princeton has maintained its distinction in mathematics.

*V replaced by Shepschitz
V expendable*

FA Confidential Files, March 7, 1957

PROFESSORS

Academic Personnel

BENEFITS

Academic Personnel

SALARIES

COMMITTEE ON PENSIONS

List, birth dates, date appointment, retirement date,
salaries, annuities, TIAA.

Filed in Vertical File under "B" for Benefits.

A, 10/18/56, Envelope discarded Pension data

BENEFITS

Academic Personnel

COMMITTEE ON PENSIONS

Copy of Report of Committee on Pensions.

Filed in Vertical File under "B" for Benefits.

Aydelotte papers acquired 10/18/56

5/13
5/17

WORLD WAR II

Government Relations

EINSTEIN, A.

Biographical

Letter from Lieutenant Stephen Brunauer, USNR, ~~offering~~
offering Einstein a contract with the Navy, and a letter from
Aydelotte to Brunauer saying the Institute approves of it.
Arrangements should be made with Einstein personally.

Letters filed in Chronological File under 1943, 5/13.

D, Einstein, 1940-1944

NAVY DEPARTMENT
BUREAU OF ORDNANCE
Washington, D. C.

May 13, 1943

Professor Albert Einstein
Institute for Advanced Study
Princeton University
Princeton, New Jersey

Dear Professor Einstein:

This is to thank you for the pleasant time spent at your home and still more for your willingness to help us in our theoretical research on explosives and explosions. The Research and Development Division of the Bureau of Ordnance was very much pleased over acquiring you as consultant for this work.

Captain Shumaker, the Director of our Division, suggested that I offer you a Navy contract for your services. Naturally, we leave entirely to you the choice of accepting a contract from us or helping us out entirely informally without any contract.

Two types of contract are customary: contract with an institution and contract with an individual. If, for example, you feel that you could devote a certain fraction of your working time to our problems, the Navy could reimburse the Institute for Advanced Study for that fraction of your salary. The other possibility is to make the contract directly with you and pay you for the number of days you spend on our problems. I believe your fee on this basis would be \$25 per day; this is the maximum we are allowed to pay. In either case, if you wish to have an assistant for the work, his salary would also be paid by the Navy. You need not leave Princeton, you can do all of your work there, and entirely at your own discretion.

I should like to repeat again that we leave the question of contract entirely to your decision. Some of us feel that if you accept a contract we can officially regard you as a part of the U. S. Navy; and that would please us greatly, but the choice is yours.

I sent a message by Dr. E. Bright Wilson to Dr. Kirkwood to get in touch with you and acquaint you with the work done so far on our problems. Very shortly I intend to write directly to Dr. Kirkwood, too.

With best wishes, I am

Very sincerely yours,

(Sgd) Stephen Brunauer
Lieutenant, USNR

May 17, 1943

Dear Lieutenant Brunauer:

Professor Einstein has told me of his conversation with you and showed me your gracious letter of May 13th, suggesting arrangements under which he might be of assistance to the Navy for theoretical research on explosives and explosions.

In talking over the matter with Professor Einstein he and I have both come to the conclusion that probably the best arrangement would be for the Navy to make an individual contract with him on the basis of \$25 per day, Professor Einstein to let you know at intervals the amount of time he has actually spent on Navy problems. I think it important to leave in the arrangements for an assistant in case a great deal of routine work should be necessary, although Professor Einstein cannot tell at this time whether or not he will need the services of an assistant.

I take the liberty of writing to you simply to say that the Institute for Advanced Study cordially approves of this arrangement with Professor Einstein and looks forward with pride to having him undertake this service for the Navy.

Believe me,

Yours very sincerely,

(FRANK AYDELOTTE, Director

Lieutenant Stephen Brunauer
Bureau of Ordnance
Navy Department
Washington, D. C.

FA/MCE

5/14

5/20

1943
BY-LAWS

Corporation

TRUSTEES

COMMITTEES (EXECUTIVE)

FLEXNER, A.

Biographical

AYDELOTTE

Aydelotte to Weed as Chairman Nominating Committee.

Suggests By-Laws provide 5 members Executive Committee and adding Edgar Bamberger to Executive Committee because Flexner is so rarely able to come, and if anyone else is absent meetings are uncomfortably small.

Also By-Laws limit service on Nominating Committee to three years. Weed therefore off. Aydelotte suggests Douglas succeed as Chairman and Fulton be added.

To this Weed suggested leaving Exec. Com. same size but dropping Flexner 5/20/43.
D, Nominating Committee

1943
RIEFLER, WINFIELD

Biographical

GENERAL

Government Relations

Letter from Dr. Aydelotte to Prof. Riefler:

"I have had the opportunity of talking over your budget for the academic year 1943-1944 with the Treasurer and the President of the Corporation. They agree with me in thinking that you have worked the thing out very satisfactorily and I am instructing Miss Miller to put you on the \$12,000 rate as from July 1, 1943..."

Source: IAS Former Trustees - Riefler, Winfield

5/17

Su 5/13

RESEARCH CONTRACT

Government Relations

EINSTEIN, A.

Biographical

Aydelotte to Navy Lieutenant in Bureau of Ordnance, Brunauer. Suggests after conversation with Einstein that Navy ask him to enter into an individual contract with Einstein on the basis of \$25 per day. Einstein sent a letter of the same intent same day.

D, Einstein, Albert, 1934-44

BENEFITS

Academic Personnel

BAMBERGER, LOUIS

Biographical

FARRIER

AYDELOTTE

Adm. notes these

The pension report of May 21, 1943 contained amendments proposed by Louis Bamberger (Aydelotte to Farrier May 21, 1943). Lowe and Herzfeld retire 65 at \$4000; Stewart, Warren and Mitrany at \$4000. Not more per double premium to be paid by IAS in div. Swann at \$1200 not \$1500.

A, 10/18/56, Benefits

BENEFITS

Academic Personnel

POLICIES

Administration

FLEXNER, A.

Biographical

AYDELOTTE, F.

Flexner to Aydelotte.

Disagrees with the committee's report on retirement and pensions. He suggests that the Board should pass a general resolution: "Every professor who retires at 65 or later should receive a minimum pension of \$4,000...the committee's report over-simplifies the problem so far as the Director is concerned, for it relieves him of deciding whether a man should or should not retire at 65."

Then Flexner suggested that Aydelotte read his two chapters in I Remember on the Institute. He asks whether the dream is coming true which Flexner and the founders had.

"Have Maass and Leidesdorf forgotten that when they approached me at the Rockefeller Institute they had a client

who had sold his business for \$30,000,000 which he wishes to devote to some high educational purpose? It was on that basis that I acted and I felt justified in so continuing to act because the founders without request from me twice gave the Institute additional funds and as late as 1937 bought a large site and proposed ~~to build~~ the building of Fuld Hall. Have circumstances so fundamentally altered that the Institute is so soon forced to abandon some of the characteristics that make it the most notable and most distinctive?"

5/28

BENEFITS

Academic Personnel

BAMBERGER, L.

Biographical

Aydelotte to Flexner (5/28/43) giving it as Bamberger's opinion that when the \$8,000 pension was dropped the only obligation of IAS was for 5 per cent of 10 per cent TIAA. Consequently L. Bamberger insists that \$4,000 is maximum for Lowe, Herzfeld (and Warren); \$1500 is too much ~~at~~ for Miss Swann. Also Bamberger insists that IAS responsibility be fixed for each individual from here on out.

A, 10/18/56 Benefits

PRINCETON UNIVERSITY

Relations woai

FOUNDERS

Corporation

GIFTS

Finance

Albridge C. Smith, Chairman, The Princeton University Fund, and John G. Buchanan, Chairman, Committee on Bequests, The Princeton University Fund to Louis Bamberger, June 2, 1943, asking for a gift investing in Princeton education. The tax laws have just amended to make it cheaper, etc.

D, Bamberger, Louis, 1937-1944

✓1943

GENERAL (BY-LAWS)

Corporation

TRUSTEES

COMMITTEES

Extract from Minutes of special meeting of I. A. S.
June 8, 1943 filed in Chronological File under 1948, 6/8.

Extra copy from D Files.

Extract from Minutes of Special Meeting of
The Institute for Advanced Study, June 8, 1943

Dr. Weed reported that some difficulty had been experienced in making up the constitution of some of the committees because of the inability of members of the committees to attend meetings of the small groups, and the Committee on Nominations offered the suggestion, for consideration at this meeting and ratification at the next meeting, that Article V be amended by the addition of the following provision at the end of the article:

PROVIDED THAT, the number of members of any standing committee may be increased or decreased by vote of a majority of members of the Board.

BENEFITS

Academic Personnel

Detailed report of committee studying the problem of the great inequalities in the arrangement of retiring allowances for different members of the Institute faculty.

The date of retirement was set at July 1st following his sixty-fifth birthday.

"The total annual cost of the commitments so recommended will be in the neighborhood of \$12,000, the maximum annual pension liability of the Institute between 1945 and 1950 will be between \$30,000 and \$35,000 in addition to the 50/o paid on all salaries in accordance with the T.I.A.A. contributory plan. On the other hand, there will be a decrease in the salary roll from July 1, 1945, onwards of not less than \$50,000."

It was agreed that the retiring allowance should normally be \$4000 per year. In the case of an older man his salary may have to be fixed at a lower figure to make it possible for the Institute to make the necessary annual contribution.

*Explicit understandings to be made in future appointments
Additional risks not insured. Covered by reserves in budget
and in increased annuity plans in specific cases.*

Spec. Mtg. of Tr. - 6/8/43 - pp. 1-3

✓ 1943

6/8

SCHOOL OF MATHEMATICS

Academic Organization

EINSTEIN, A.

Biographical

WEYL, H.

VON NEUMANN

SIEGEL

Report on work appendix, pp. 1-3. Wyl's discovery--
Von Neumann's Theory of Games.

Trustees' Minutes, 6/8/43

~~1943~~
SCHOOL OF HUMANISTIC STUDIES

Academic Organization

LOWE, E. A.

Biographical

MERRITT

LEE, RENSSALAER

Vol. 4 C. L. A. printed, p. 4. appendix

Meritt editor of American Journal of Philology and Hesperia.

Lee spends half year at I. A. S. and edits Art.

Trustees' Minutes, 6/8/43

1943

6/8

GENERAL

Finance

BUILDINGS AND GROUNDS
69 Alexander Street and
adjacent lot.

Facilities

MAASS, H. H.

Biographical

Sale for ~~\$2000~~ \$20,000 reported. P. 4.

Trustees' Minutes, 6/8/43

1943
BENEFITS

BENEFITS

LOWE, E. A.

HERZFELD

ALEXANDER

PANOFSKY

WARREN

STEWART

MITRANY

Personnel

Academic Personnel

Biographical

See special action on benefits for academic personnel
and personnel. pp. 1-3.

Trustees' Minutes, 6/8/43

1943
WORLD WAR II (LEAGUE OF NATIONS)

Government Relations

Extract of the Report of Dr. Aydelotte, 6/8/43.

See Source. (Extracts of 2/24/41 and 5/23/46 also here).

FA (Elsa Jenkins) 3/19/57, File 3.

1943
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

EARLE, E. M.

Biographical

MITRANY, D.

Conference on military man power and American policy,
Appendix, p. 3. Mitrany has finished work at Chatham House--
expects to return to Princeton in autumn.

Largest number of members in School of Economics and Politics
this year. Report on their work.

Trustees' Minutes, 6/8/43

COMMITTEES

Corporation

Hardin, Leidesdorf

Standing committees and members appointed for 1943-44

EXECUTIVE COMMITTEE: MR. Maass, Chairman; Messrs. Edgar S. Bamberger, Flexner, Hardin, Leidesdorf, Moe, Veblen, and Week

FINANCE COMMITTEE: Mr. Leidesdorf, Chairman; Messrs. Louis Bamberger, Hardin, Maass, and Wolman

BUDGET COMMITTEE: Mr. Weed, Chairman; Messrs. Fulton and Leidesdorf

COMMITTEE ON BUILDINGS AND GROUNDS: Mr. Veblen, Chairman; Messrs. Edgar S. Bamberger, Maass, and Schaap

COMMITTEE ON NOMINATIONS: Mr. Douglas, Chairman; Messrs. Fulton and Moe

Spec. Mtg. of Tr. - 6/8/43 - p. 4

✓1943

6/17

BENEFITS

Academic Personnel

LOWE, E. A.

Biographical

HERZFELD, ERNST

Aydelotte to Leidesdorf.

He is telling Bamberger that all professors are satisfied with action of June 8 except Lowe and Herzfeld who object because informal representations made by Flexner gave them hope they might have terms extended. Institute doing more for Herzfeld than for anyone.

A, 10/18/56, File No. 55.

6/19

TRUSTEES

Corporation

HERZFELD, ERNST

Biographical

LOWE, E. A.

AYDELOTTE, F.

FLEXNER, A.

Aydelotte to Flexner, June 19, 1943.

He hopes that Flexner agrees with the general solution of the pension problem which has been made. He informs Flexner that all the individuals concerned except those who are out of the country agree entirely with the arrangements which they consider wise and generous, except for Lowe and Herzfeld who are disappointed at having to retire at 65. "Both men feel that they had assurances from you that the sixty-five age limit would not apply to them, but on looking over the terms of your letters of appointment to them, I think they are both convinced that they had construed what you said was a possibility as a promise."

Aydelotte goes on to say that there was no choice but to insist upon their retirement at the statutory age. "We are, of course, doing more for Herzfeld than for any member of the Faculty."

He expresses hope that additional support can be ~~XXXX~~ secured for Lowe from Carnegie Institution or Corporation or Rockefeller.

Herzfeld's case is more difficult. If he cannot live in Princeton on \$4,000 without the contributions, T. I. A. A. income tax, ^{savings} etc., Aydelotte will be surprised.

Mr. Bamberger is, while he was appalled at the magnitude of the pension problem at first, now well satisfied with the solution which has been reached. "I feel myself that we have taken a long step forward in the direction of putting the Institute finances on a sound basis."

D File, Flexner, Abraham

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

BEVERIDGE, SIR WILLIAM

Biographical

STEWART, W. W.

WARREN, R.

For membership of day's conference on full employment with
Beveridge as main guest, see Stewart file.

See Warren's comments 7/8. (sour).

W, W, S., Beveridge, Sir. William

BENEFITS

Academic Personnel

TRUSTEES

Corporation

AYDELOTTE, F.

Biographical

Aydelotte to Mattocks (TIAA).

Impossible for him to estimate his own annuity until
Trustees fix his date of retirement "which they have so far
refused to do."

A, 10/18/56, Mattocks #55

~~B~~ENEFITS

Academic Personna

EINSTEIN, A.

Biographical

who Aydelotte to each professor individually with action of
Trustees on pensions. Note Aydelotte wrote same kind of letter to a
and requested its return in August, 1943.

A, 10/18/56, Retirement plans notice to faculty members.

BENEFITS

Academic Personnel

WEYL, HERMANN

Biographical

AYDELOTTE, F.

Weyl to Aydelotte.

Thanks him for ret. letter July 12 and expresses hope that no time should lapse between ret. of one man and taking of office by his successor.

A 10/18/56 Committee Pensions Exec. Committee and Board Minutes,
File No. 55.

7/21
11/26

Publications
MEMBERS

Publications

A.C.L.S.

Relations W.O.A.I.

Dr. Aydelotte wrote to Dr. Leland asking if the A.C.L.S. would consider granting a subsidy toward the publication of an important work on mathematical economics by Professor John von Neumann of the Institute faculty and Professor Oskar Morgenstern of the Princeton University faculty .

"Paragraph from the minutes of the Committee on Publication in the Fine Arts of the American Council of Learned Societies, received November 26, 1943."

"The Committee was strongly of the opinion that the Institute should provide assistance to publication for the members of its Staff, and instructed the Secretary to transmit to Dr. Leland the following statement: that the Committee considers it is obliged to assist the publication of all distinguished work in the history of the fine arts to the extent that its resources permit, but that it believes that the Institute for Advanced Study also has an obligation. Since other works of members of the Staff of the Institute are nearing completion and will doubtless require assistance the Committee considers it necessary to record its fear that it will be increasingly difficult to provide the necessary funds unless the Institue can give some definite assurance that it will accept some measure of

responsibility for publication. The Committee expressed astonishment that such an organization as the Institute for Advanced Study had no provision for publication of research in the humanities."

File D ~~Amer. Inst. Soc.~~ A.C.L.S.

BENEFITS

Academic Personnel

VEBLEN, O.

Biographical

Bamberger 157 Sec.

Veblen to ~~Aydelette~~ suggesting correction of Minutes of June 8, 1943, to site \$4,000 as a minimum and to provide that if a professor's appointment began on September 1 his retirement should likewise begin on a September 1 instead of July 1. Undignified to make a couple of month's salary and contribution at professor's expense.

A, 10/18/56, Benefits

F. 1/2 #59

7/21
7/23

BENEFITS

Academic Personnel

LOWE, E. A.

Biographical

HERZFELD

FLEXNER, A.

AYDELOTTE, F.

Aydelotte to Moe.

"I want to see you soon to talk over some Institute business. Members of the Faculty have received the news of our action on annuities with a great appreciation, but Lowe and Herzfeld are deeply disappointed at having to retire at 65. Neither one of them feels that he can live in Princeton and carry ^{on} a retiring allowance of \$4,000, though both feel that the Institute has been very generous in raising their allowances to that amount. The fact is that I think both men are more interested in research than in comfort in their old age.

"Furthermore, both men received what they considered as assurances from Dr. Flexner that they would not have to retire at 65--Herzfeld

in the letter which I showed you and Lowe verbally. While these assurances were never approved by the Trustees or even communicated to the Trustees, nevertheless, it was hardly up to Lowe or Herzfeld to ask Dr. Flexner what authority he had for making these statements."

Aydelotte complains that it is impossible for him to discuss the matter with the Faculty, and he wants to come over and discuss it with Moe. He has debated asking Bamberger for the additional money to carry the two men on a little longer, but needs council before he does this.

Moe to Aydelotte, July 23, 1943. "As to Herzfeld and Lowe: the cases are difficult, or at least Lowe's is. I am reminded of the old lawyer's saying that 'hard cases make bad law'...I think (Herzfeld) fortunate with retiring allowance of \$4,000 annually.

"If we could find a formula which doesn't make bad law...I should be in favor of doing something in view of Dr. Flexner's promises. Will you please bring that copy of Flexner's letter to Herzfeld with you when you come. "

D File, Henry Allen Moe

7/21

BENEFITS

Academic Personnel

GENERAL

Academic Personnel

WEYL, HERMANN

Biographical

AYDELOTTE, F.

Weyl (in Estes Park, Colorado) to Aydelotte, July 21, 1943.

He thanks Aydelotte for confirmation of previous agreements about his retirement, and states his dates and figures are correct. (Aydelotte's letter is not in the file).

later removed from FA
"I deeply appreciate the kind words which you add, concerning continuation of my work in Fuld Hall even after retirement. Hella and I have not yet given serious thought to what we plan to do when this time has been reached. The present state of the world is not so as to encourage any planning so far ahead. But I warn you that I may very well make use of your kind offer! You know that I consider it the greatest stroke of luck in my life to have been associated with the Institute, and you may be certain that my interest

in its activities will never cease, whether I still participate in them or not.

"The fact that retired members of the faculty will be provided with facilities to continue work in Fuld Hall should under no circumstances prevent the Trustees from appointing successors, scholars in the prime of life and research who will keep the flame burning. Of course, I think in the first place of our School of Mathematics. If at all possible, there should be no gap in time between retirement of one member and assuming of office of his successor. I do not forget the financial side nor the difficulties involved in finding the right man (vacancy of a chair for a limited period is better than to fill it with a second rate candidate). But I feel, every reasonable effort should be made to avoid a break in the chain. This seems to me a point of such importance that, out of concern for the future of the Institute, I could not help mentioning it on this occasion."

W (Weyl) File A_M

7/23

7/27
8/3

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

EARLE, E. M.

American civilization

Biographical

AYDELOTTE, F.

BAMBERGER, LOUIS

Outline of the proposed study of American civilization
in Aydelotte's letter to Bamberger, July 23, 1943.

In outlining the plans, Aydelotte says, "In addition to Wright, Chinard, Nicolson, and McIlwain, all of whom I think we could get, we should like, if possible, to bring Tawney* from England. That would certainly give us a group which would produce the 'mind sensation' which you quite rightly said to me one day the Institute needed. I was tremendously struck with another sentence of yours to the effect that the Institute is too young to stand still. In the opinion of everyone I have consulted, if we were able to carry out such a research project as this we should be marching forward into new fields of tremendous interest and importance at the present time."

D. Bamberger, Louis, 1937-1944

* Economist at U of London

Bamberger to Aydelotte, July 27, 1943.

Expresses pleasure and interest in the plans for the study of American civilization.

Aydelotte to Bamberger, August 3, on the same subject. President Dodds has promised aid in the project both as to professional staff and as to some of the money for the stipends. He is very enthusiastic.

D. Bamberger, Louis, 1937-1944

7/24

7/26

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

ROCKEFELLER

Foundations

AYDELOTTE, F.

Biographical

Aydelotte to George J. Beal of the Rockefeller Foundation.

Returning 35 per cent of the balance in the Rockefeller-Bamberger Fund for work in economics as of June 30, 1943. Summary of statement enclosed indicated the balance ~~of~~ as of June 30, 1943, was \$99,578.74, 35 per cent of which was \$34,852.56.

Aydelotte thanks the Foundation for "generously" continuing its supporting for work in economics at the Institute by appropriating up to \$70,000 for the two-year period beginning July 1, 1943, from other sources. He cites an agreement between the Institute and the Foundation for the return of 35 per cent of balance accumulated in the fund during the last three years. "The reason for this figure of 35 per cent is that our work in economics has been supported 30 per cent by the Institute budget, 35 per cent by the Rockefeller Foundation, and 35 per cent by gifts from Mr. Bamberger, so that we are, in effect, returning the surplus which has been

Accumulated from the Foundation's gifts." Expressed deep appreciation.

Beal to Aydelotte, July 26, 1943, ~~acknowledging~~ acknowledging \$34,852.56 on the accounting. "With the receipt of this statement and check, we are now closing the account on our books, and the balance will be allowed to lapse." ?

File, Rockefeller-Bamberger Fund

7/21
7/26

BUILDINGS AND GROUNDS

Facilities

AYDELOTTE, F.

Biographical

Aydelotte to Panofsky, July 21, 1943.

He wants his advice about the common room. He has always been unhappy about it, and he has a niece, Vivian Barnard, who is an interior decorator, and she was rather horrified at the ugliness of the common room compared with the beauty and charm of the library. She thinks the common room has great possibilities and would love to try her hand at doing it over. Her ideas so far are to do something about the rug-- either to have it dyed or to dispose of it altogether; to have somebody draw a relief map--a kind of bird's-eye view/ on a large scale to put over the fireplace, and also to paint the wooden mats around the Chinese stone pictures in old Chinese red.

Aydelotte says he's shy of decorators; they make everything look fluffy.

Panofsky to Aydelotte, July 26, 1943.

"I am very much interested in your plans to improve the Common Room. The rug is of course the main obstacle, but unfortunately not the only one; the room has so many doors and windows that it resembles a 'social hall' on a boat rather than a sedate academic common room, and it might be advisable to make a virtue out of this fault by an attempt to 'lighten' everything in it (perhaps ever slip covers for some of the chairs may do some good if suitable material can be had). At any rate I shall be delighted to look at your friend's designs and give my opinion for what it is worth."

D File, Panofsky, Erwin, 1936-1944

EINSTEIN

Biographical

BENEFITS

Academic Personnel

Aydelotte to Flexner with story Einstein sure he was appointed for life with no retirement date. Letter appointment never found. (Turned up letter - in A's files?)

There was a letter which shd have been available -

9/1 was - ~~the~~ said 2. elig to ret at 65 but might
D AE consider extended by mutual consent 6/6 Report 7/12/32
I guess on eligibility of "eligibles" threw them, plus fact
AE note 6/6 from Berlin -

A, 10/18/56 Benefits

BENEFITS

Academic Personnel

COMMITTEES

Corporation

WOLMAN, LEO

Biographical

AYDELOTTE, F.

Aydelotte to Wolman, August 9, 1943.

He asks Wolman to attend a conference before the meeting of the Finance Committee (to which Wolman has been appointed) to discuss retirement of some of the older members of our Faculty. He wants an informal discussion with a group of the Trustees.

D File, Leo Wolman

1943

8/13

GENERAL

Public Relations

AYDELOTTE, F.

Biographical

Aydelotte to Leidesdorf, August 13, 1943.

Sends him a copy of Time which has the article about the Institute, pages 56-60. "The article reminds me of some of my golf scores/: I should like to have had it better, but am glad it was not worse."

D, Leidesdorf, Samuel D., 1930-1935

8/23

✓1943

WORLD WAR II (ATOMIC)

Government Relations

EINSTEIN, A.

Biographical

BAMBERGER, E.

AYDELOTTE, F.

Aydelotte to Louis Bamberger.

Last paragraph on hush-hush work Einstein doing for Navy. Man from Navy calls every week or 10 days--brings work and takes it away. Einstein can't tell Aydelotte anything about it. At first A worried about effect on Einstein's health but he looks and seems extremely well.

D, L. Bamberger, 1937-44

8/25

GEST ORIENTAL LIBRARY

Facilities

SWANN, NANCY LEE

Biographical

GILLIS, COMMANDER I. V.

Commander I. V. Gillis, U. S. N. (Retired) is cataloguer of the collection, formerly of Peking, China, present address unknown (as of August 25, 1943). Last communication received from Commander Gillis was a delayed letter dated November 12, 1941, and Christmas Greetings mailed November 11, 1941, arrived April 10, 1942.

Nancy Lee Swann, Curator, to Gillis, August 25, 1943.

She writes on the index to the catalogue of the Gest Oriental Library, and the letter indicates great doubt that he will ever receive it since no one knows where he is, and apparently they have not heard from him since the Japanese tied up communications with China.

"We dream that you are able to have your typist with you, and binding go forward, because, as we wrote in a

communication of February 12, 1942, Dr. Aydelotte hoped that you would be able to have the entire lot of copies printed and bound put into tao just like the four copies which we received."

She goes on to say that they are making in the Library, "as we can, an index to the INDEX by Gest numbers, just for use here in the Library, and as I wrote to you earlier we have a card index of authors, filed by authors index numbers..."

"I try to get up to call on Gest twice a year, as he is now totally blind, and penniless: lives with his daughter. They have a pleasant place to live, and his daughter is good beyond description to him. I saw him this past June.

"The plan is still to have a building for the Library just as soon as the war is over, and to that end and for that purpose we move forward as much as we can. It would be nice to hear from you again, and I hope that this letter reaches you."
D File, Documents in Connection with Transfer of Gest Chinese Library to Institute for Advanced Study

BENEFITS

Academic Personnel

MOE, HENRY ALLEN

Biographical

AYDELLOTTE, F.

Aydelotte to Moe, August 26, 1943.

"I talked over with the Finance Committee the substance of our conversation about retirement arrangements, especially as affecting Einstein, Veblen, Lowe, and Herzfeld. The Finance Committee agrees in principle with the line that you and I took, but Wolman suggested one or two modifications in detail which seem to me good. I shall try to get over to New York to talk to you about the whole matter some time next week."

A File, Henry Allen Moe

WORLD WAR II

Government Relations

EINSTEIN, A.

Biographical

AYDELOTTE, F.

Aydelotte to Bamberger, August 27, 1943.

"You will be interested to know that the Navy seems to attach great importance to the work which Einstein is doing for them. It is so hush-hush that he is not allowed to tell me anything about it, and I don't suppose I should understand it if he did. They send a man to see him every week or two who brings problems and carries back to Washington the results of Einstein's work. I was a little troubled at the possible effect of his health of staying here during the summer, and am glad to report that he looks and seems extremely well."

D, Bamberger, Louis, 1937-1944

PUBLICATIONS (GENERAL)

Publications

Aydelotte to Bamberger, August 27, 1943.

He has been working during the summer on the preparation of a book for Harpers.

"It seems as if everybody in the Institute were writing books at this moment. Earle has been here all summer slaving away at one which the Princeton Press is to bring out this fall. Einstein has produced two papers which have just been translated and which are to be printed soon in one of the mathematical journals. Panofsky's Albrecht ~~Albrecht~~ Dürer is to appear in September, and I do not know how many more manuscripts are in preparation."

D, Bamberger, Louis, 1937-1944

8/31
9/4

BUDGET *Amer Civil*

Finance

GIFTS

SEMINARS

Academic Procedures

AYDELOTTE, F.

Biographical

Aydelotte to Bamberger, August 31, 1943.

Transmits the budget for the study of "Fundamentals of American Civilization."

Professional salaries

Wright	\$10,000	
Nicholson	10,000	
McIlwain	12,000	
Toynbee or Tawney	<u>12,000</u>	
		\$44,000
Stipends		15,000

Miscellaneous

Reference books	\$ 5,000	
Secretarial assistance	5,000	
Travel and entertainment	<u>5,000</u>	
		\$15,000
Total		\$74,000

AT this rate the seminar for two years would cost about
~~xx~~ \$150,000, over and above present budget.

This budget contemplates Dodds will take care of McIlwain and Chinard and other members of the Princeton faculty who would cooperate.

^{8/31/43}
In the letter accompanying the budget, Aydelotte asks whether if the Rockefeller Foundation were willing to provide half of the \$150,000 needed, Mrs. Fuld and Mr. Bamberger would provide the other half. He thinks that the study might begin in February, 1944, but if it began in September, 1944, a good many of the younger members whom he has in mind could apply for Guggenheim Fellowships in October. (143)

Bamberger to Aydelotte, September 4, 1943.

He and Mrs. Fuld have decided to provide half the amount
needed for the Study of American Civilization if the
Rockefeller Foundation were willing to provide the other half.

is

D, Bamberger, Louis, 1937-1944

9/17

1943
PANOFSKY, ERWIN

Biographical

Fiske to Panofsky, Sept. 17, 1943 regarding his book Dürer.

Filed in Chronological File under 1943, 9/17.

D File, Panofsky, 1936-44

C O P Y

PHILADELPHIA MUSEUM OF ART

Fairmount, Philadelphia

September 17, 1943

Dear Pen:

I have been reading your Dürer by day and by night---
dazzling!

The inner reconstruction, psychological, intellectual
and aesthetic, is incredibly complete and convincing: summing
up--to use a phrase you once kindly used--"several decades of
work both infinitely patient and intelligent," and, I may add
in your case readable, apt, and delightful.

The book calls to mind what you said once at Lemon Hill
years ago, when we were canvassing what will now be the current
problems of art history: "Biography restudied on a new basis,
for one." This is it.

I hope to have a copy of my Rococo inscribed to you
within a month.

Yours,

FISKE

I reopen this letter to add that very few people write
an English prose as rapid, clear, and flexible as yours,

9/19

1943
WORLD WAR II (LEAGUE OF NATIONS)

Government Relations

Newspaper story Newark Sunday ~~Exam~~ Call regarding League of Nations, economics, etc.

Filed in Chronological file under 1943, 9/19.

D, League of Nations, Correspondence since August, 1940

SEPT. 19, 1943

16

THE SUNDAY

League of Nations Department At Princeton Increasing Work

Economic Staff of 35 Preparing for Problems of Postwar Period

Staff Correspondent

PRINCETON — After a lapse of nearly a quarter-century, Americans are again debating the desirability of joining some sort of world association to preserve peace after the war. This gives promise of becoming one of the biggest issues this autumn and winter before Congress, and the country.

Seldom is the existing League of Nations mentioned in such discussions, possibly because of the American assumption that the league is a moribund institution whose erstwhile "flabbiness" would make it incapable of dealing with the crucial postwar problems.

It is true that the league's marble halls at Geneva, Switzerland, are all but deserted these days, with only a skeleton staff at work and no international conferences of any size being held there. Nevertheless, the work of the league goes on, at Geneva and at other widely scattered centers.

One of these centers is the headquarters of the league's economic, financial and transit department, which three years ago this month accepted the invitation of the Institute for Advanced Study here to share the institute's building, Fuld Hall, and other facilities rent free. The institute, endowed by Louis Bamberger of Newark and his sister, Mrs. Felix Fuld, has more space in its building than it has needed to date, so was able to make the offer to the league.

Staff Expands

The general staff of the league's department here contains a dozen members, from such countries as Belgium, Czechoslovakia, Eire, Estonia, Great Britain, Holland, New Zealand and Sweden. Including the assistants and clerical help, the staff now numbers about 35, and is considerably larger than when it was set up here in 1940.

The director is Alexander Loveday, a Briton, who received an honorary D. Litt. degree from McGill University in Canada a couple of months ago in recognition of his work with the league. Contrary to what many Americans might expect, this work is increasing and the league's economics, finance and transit department is constantly expanding the scope of its research.

The department is primarily a fact-finding organization, which obtains trade and monetary statistics from all over the world (even from the Axis powers, through neutral sources) and uses these data to prepare interpretative pamphlets. The pamphlets are, for the most part, detailed statistical analysis beyond the comprehension of the average man, but several of them have been



Dr. Alexander Loveday

well received by publications devoted to economics and finance.

The league publishes a Monthly Bulletin of Statistics, and since the war started the bulletin has been issued both at Geneva and at Princeton, because of wartime difficulties of full communication. The Geneva edition has some material not in the Princeton one, and vice versa. Each bulletin is bilingual, with French and English in parallel columns.

The League of Nations may be dead or dying, in the opinion of the American public, but its department here is by no means willing to concede that. It is not merely fighting again the battles of the 1920's or 1930's, but is looking ahead to the postwar period and using the past chiefly as illustration for the present and the future.

Its pamphlet, "The Network of World Trade," has been hailed in many financial publications as an invaluable study for a grasp of the complexities of international commerce and the effect of such commerce on world peace. The pamphlet analyzes trade from a universal point of view, as it existed just prior to the present war.

Rationing Systems Compared

"Wartime Rationing and Consumption," published a year ago and printed by the Princeton University Press, which turns out most of the league brochures that are issued here, is another up-to-the-minute (as of its publication date a year ago) discussion of how the various countries have handled rationing problems. There are charts showing the differences and simi-

larities between the several national rationing systems.

One particularly significant pamphlet is entitled "Quantitative Trade Controls," which discusses the various restrictions on commerce adopted by almost every nation in the 20's and 30's. It also deals with the likelihood of the recurrence after this war of the circumstances that brought about such controls after World War I, and suggests what policies should be pursued in that event.

A year ago the league's economic and financial committees held two meetings, one in London in the spring and another in the autumn in Princeton, so that the members could attend at least one of the sessions. More recently, the league committees sponsored a conference in Mexico City, attended by the representatives of 14 nations, to encourage private investments without the threat of double taxation.

Asked how the activities of the league were financed in these times, a member of the staff here explained that the league still contains about 45 members and that although a few of them have had to omit payments because of invasion of their territory by the Axis, even some of these conquered countries continued to make token payments on their membership. Some of the research work is done on grants from the Rockefeller Foundation.

League

3 August 1943

Dear Alec:

I am just back from Buck Hill and received with great interest your memorandum on currency conditions in continental Europe and the two pamphlets on international trade. I send you my warmest congratulations on the interest and quality of the material which you are publishing.

In this connection I enclose a letter from the Office of War Information which I should be glad if you would answer. I think it would be worth while to send them your publications. I am also sending them what I think they would be interested in of the material issued from Earl's seminar.

Yours sincerely,

Frank Aydelotte

Alexander Loveday, Esq.
Institute for Advanced Study
Princeton, N.J.

9/20

LIBRARY

Facilities

Library catalogued during 1943, 1944, and 1945 by
Miss Reuss and Miss Sachs.

Faculty Minutes 9/20/43

1943

Fall

Fellows

retirement/

Not retirement--in contrast complete freedom on /

Mr. B. Fall 1943

Conditions--active research and assistance to younger men
 Participation in Inst affairs as members of Fac.
 Residence during term time unless granted leave
 salary, research and publ. funds as needed and available
 Carefully drawn regulations
 could have fellows without stipends
 Funds outside--need \$100,000

Mr. B's consent--Plan for Fellows (1)

1943

Need inflexible rule

Also new status for deserving beyond 65

Bamberger fellowship--flexible terms and stipends

Or simply Fellows

Apply also to distinguished members and visitors-Weitzmann,
deTolnay, Godel, Siegel, Pauli, Bohr

Solves retirement problem

Keeps men we want in new status

Fac. participation in election--(?) or outside

Better than visiting professor

Fix term today for Lowe and Herzfeld Veblen and Einstein

Lowe pension plus 4500 3 yrs--Extension

Herzfeld-" " 3000 " plus publishing subsidy -Ex. Com

Einstein " plus 7000-5 yrs) *active*Veblen " " " ") *is active*

Names of donors

Plan for Fellows (2)

qualify

Severe conditions--will stimulate best members of Fac to /

Length of term adjusted to health, energy and fertility

needed opportunity for review. May sometime reduce qualifying

age to 60

opportunity to recruit older scholars--add distinction

to Inst.

See ~~FA~~ FA to LB 7/23/43) LB to FA 7/26/43

See FA to FA 9/22/43 - Still happy in Inst

advise service for selected men Also 9/23

Fall

1943 (1943 date)

Fellows

Not retirement--in contrast complete freedom on retirement

Mr. B.---Fall 1943

Conditions--active research and assistance to younger men
Participation in Inst affairs as members of faculty
Residence during term time unless granted leave
Salary, research and publ. funds as needed and available
carefully drawn regulations
Could have fellow without stipend
Funds outside--need \$100,000

Mr. B's consent to plan for Fellows.

1943

Need inflexible rule.

Also new status for deserving beyond 65

Bamberger fellowships--flexible terms and stipends ?

Or simply Fellows

Apply also to distinguished members and visitors--Weitzmann, de

Tolnay, Godel, Siegel, Pauli, Bohr

Solves retirement problem

Keeps men we want in new status

Fac participation in electionX (?)

Or outside

Better than visiting professors

Fix terms today for Lowe and Herzfeld Einstein and Veblen

Lowe pension plus \$4500 --three years extension

Herzfeld " " \$3000 and X publ s ubside Ex Com

Einstein) plus \$7000 5 yrs if active

Veblen) " " " " " "

Prof. on the basis L.B. agree to
Sketches - Fundamentals here
Civ. *

Names of donors

Plan for Fellows

Severe conditions--will stimulate best members of Faculty to qualify

Length of term adjusted to health, energy and fertility

needed opportunity for review. May sometime reduce qualifying age to 60
opportunity to recruit older scholars--add distinction to Institute

* Fact he suggested his funds be matched showed his uncertainty

BENEFITS

Academic Personnel

FLEXNER, A.

Biographical

AYDELOTTE, F.

Refers to letters which he wrote to Aydelotte May 7, May 11, and May 27. He hopes Aydelotte will fight for the principle that every professor's health and work, and so forth, should be examined by the Director, and he should decide whether the man in question should retire or go on with his work at 65.

FA Confidential Files, March 7, 1957

9/22

~~PENSIONS~~ *BENEFITS*

Academic Personnel

LOWE, E. A.

Biographical

HERZFELD

FLEXNER, A.

AYDELOTTE, F.

See Flexner to Aydelotte on pensions.

A, 10/18/56 - *Lowe (File No. 54)*

9/23

BENEFITS (AGE RETIREMENT)

Academic Personnel

AYDELOTTE

Biographical

FLEXNER, A.

PROFESSORS

Academic Personnel

DIRECTOR

Administration

Flexner to Aydelotte.

No 30
"I believe that when you were appointed it was understood that you would serve until 70, but you are elected annually, as I asked to be, and the Board is under no obligation to re-elect you unless it is pleased with your conduct of the Institute...

"There is however in all appointments a scholastic obligation which is far stronger than a legal or a moral or a supposedly moral commitment. Of ~~an~~ every professor at 65 you are bound to ask what has he done, what is he doing, what can he yet do that is of vital and significant importance to the

field of science or scholarship. That, in my judgment, is the acid test to which every man who hopes to continue his activity has to submit, and at this time you are the sole judge."
(Material regarding Lowe retirement).

A, 10/18/56, File #51

9/24

BENEFITS

Academic Personnel

COMMITTEE ON PENSIONS

~~Academic~~- Corporation

EINSTEIN, A.

Biographical

VEBLEN

MORSE

LOWE

HERZFELD

Agenda for meeting 9/24/43 to reconsider action on listed professors' retirement. Einstein because Flexner "never wrote him an appointment letter;" Veblen apparently because his service ante-dated Einstein's; Morse because of family situation.

Limitation put on acceptance of another appointment by Lowe and Herzfeld as long as receiving special research funds voted by Executive Committee. (Herzfeld \$2500 per annum for 3 years; Lowe \$4500 per annum for 3 years) and ditto for Einstein and Veblen account extension of active service.

A, 10/18/56, Benefits

9/25

MITRANY, DAVID

Biographical

London, September 25, 1943

Dr. Frank Aydelotte
Princeton, New Jersey

Have to put off coming through personal difficulties and work
Making arrangements here No need send money Letter details
on way

David Mitrany

D, Mitrany

1943

10/1
10/4

BENEFITS

Academic Personnel

FLEXNER, A.

Biographical

AYDELOTTE, F.

take it in Europe?

Flexner had seen TIAA before April 11, 1932. In 1943 he said that Board and founders faced fact that pensions too small, and in first appointments formally recognized it. Aydelotte replied would take \$30,000 to \$40,000 addition to budget now to do it--already overobligated--Source of rift?

A, 10/18/56, Benefits

BUDGET

Finance

Explanation of budget and resolution as follows:

"RESOLVED, That surplus income arising from the fact that the ordinary expenditures of the Institute in any year are less than the income should be carried in a surplus income account, it being understood (1) that a surplus in any fund given for a specific purpose should be earmarked for the purpose for which the fund was donated, and (2) ordinary capital gains and capital losses should be carried in the capital account."

*Amended to set surplus fund up as of 7/1/42, and
to assign separate reserve for Kemp (R-F fund) for same surplus*

Tr. Min. - 10/5/43 - pp. 1-3

BENEFITS

Academic Personnel

In his report the Director alluded briefly to the work of the Pension Committee. The arrangements adopted by the Board at the special meeting 6/8/43 had been recieved by most of the faculty with great satisfaction and apprciation. There were, however, several cases where these arrangements did not seem appropriate and the Committee were to investigate these cases further.

Tr. Min. 10/5/43 - p. 3

1943

✓10/5

MEMBERS

Academic Personnel

WORLD WAR II

Government Relations

This academic year has fewer members, 20, than ~~last~~^{9th} year, 28. An invitation was sent to Niels Bohr, who had just escaped from Denmark.

Tr. Min. 10/5/43 - p. 4

10/14

ORIENTAL STUDIES

Academic Activities

GEST ORIENTAL LIBRARY

Facilities

Aydelotte to Dr. Hu Shih, October 14, 1943.

Asks him if he would repeat if possible what he said in the spring of 1943 or mix any other presentation of the ~~value~~ character of the Gest Library in the fields of research for which it would be most useful. If he repeated, it would be that the Library is to a certain extent a collector's library that gaps would have to be filled in, and modern scholarly and reference material added to it to make it useful for research. He wants ~~and~~ a frank and businesslike description.

D, Sa - Sk

10/29

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

A memorandum from Stewart to Warren, September 29, 1943, reporting on unfinished business in economics and progress on the work and what is in prospect. ~~See~~ *See Source.*

S Institute for Advanced Study, Sch. of Econ. & Pol., Memorandum & Reports
1943~~4~~⁴

BENEFITS

Academic Personnel

TRUSTEES

Corporation

AYDELOTTE, F.

Biographical

MORSE, M.

Aydelotte has talked to Morse on possible Board action on retiring members, and so forth. Morse expresses himself as having been so shocked he couldn't talk. (Morse to Aydelotte). He writes that the decisions will be critical in the Institute's history, indicating its attitude toward encouragement of scholarly work. He advises Aydelotte to let the Trustees know ~~before~~ the full implications of their actions. "Commitments which have been outstanding for some time and upon which the light has now been turned will in a moral sense be denied if not explicitly affirmed."

What could this be? 7/12/43 we letters to Pfs sent. What did T's threaten to do? All promises were then fulfilled see A14 + 17 15m.

FA Confidential Files, March 7, 1957

11/26

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MEMBERS

Academic Personnel

STEWART, W. W.

Biographical

WARREN, R.

In a report on economics Stewart says he rarely makes trips to Washington though called for advice at times.

Both he and Warren have continued their reading over a wider range than economics, including history, political theory, philosophy, because they believe economics is "too narrowly defined."

D, Stewart

1943

SEP

11/26

Stewart's report to Ayd on work of "economics group."

Long, Clarence D. worked till Oct on Labor Force NBER with 3 assts Landau, Schiffer and Czecowicka.

Mitshell Johnathon Senate Versailles Treaty fight (not publ'd)
V. Bill under RBW'S guidance in Russian History

Verax and Friedrich Lutz Hillside Finan. Res. Prog.

RBW At Treasury Dept Mons thru Wed each week. Also Mbr Econ
" History Com. !

Stewart For some months Mr. Stewart has not made trips to Wn, though is has occasionally been called upon for advice either by letter or telephone and some part of his time is devoted to the banking and currency aspects of fiscal policy.

"Both Mr. Warren and I have continued the practice which we began (mine) when we came to the Inst of reading over a wider range than economics, incl. history, political theory and philosophy. This rises from our belief that economics is too narrowly defined. Where this may lead us in the end is not now evident, but it is quite likely to influence our recommendations of members to the Inst." p.6

Then makes statement of relation of NBER and IAS, with WWR'S part in outlining studies, and Chm 1938-42 of Expl. Com. on Fin. Res. RBW since 1938 a mbr NBER's com on F. Res.
Vert. Econ

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

GENERAL

Foundations

Report on work of Economic Group including a report 10/19/43 on progress in study of unemployment in the U. S. (follows)

Excerpt from:

"The relation between the Institute and the National Bureau is of such mutual benefit that no question of our relative contribution arises. The essence of the relationship, as I view it, is that we are engaged in a common task though working with different instruments. If there were no National Bureau, the Institute would have to build up an expensive staff with clerical assistance and all the apparatus required for statistical investigation. If there were no Institute, those working at the Bureau who found the need for reflective study would have to search for an atmosphere similar to ours. Collaboration of the kind we now have between the two institutions makes it possible for a scholar to integrate quantitative and empirical knowledge with analysis and interpretation. It seems likely that in the future we will want to recommend arrangements for joint projects similar to those now under way."

File: IAS - W.W.STEWART - 1932-45

11/26
10/19

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

STEWART, W. W.

Biographical

Two reports of above dates on work of the Economics Group.

Filed in Vertical File under School of Economics and Politics, "S".

S file, Reports, Memoranda, 1943-4 School of Econ. & Pol. IAS

GIFTS

Finance

EARLE, E. M.

Biographical

Aydelotte acknowledges a check for \$400 from Earle to be used in research in military affairs. He disapproves of the gift, but has asked Miss Miller to set it up in a special fund.

In December 20, 1943, Aydelotte acknowledges another check for \$100 from Earle.

Earle was back at the Institute by July, 1944.

*Earle made this by selling articles to Ladies' Home Journal?
See AFT. FA re this -*

D, Earle, 1940-1944

12/8

Comm. Pension -

See Report comm. mtgs 9/24, 10/5, 12/8
filed with agenda for 12.11.43 L.C. mtg.

Chrono -

12/8

Pensions

Rept of Pensions Com. (9/24, 1975, 12/8)

The Com. Sugg'd alternatives for S.C. on E.R.V.

1. That because of their distinguished service to the Inst, Pp 2 & V may, at their option, be continued upon the active list until each reaches the age of 70.

(2) (Sugg'd alt.) . . . , the rule of retirement @ 65 shall be waived in the cases of Pp 2 & V; the date of Pp 2's retirement shall be fixed by mutual agreement between him & the Inst, & Pp V may, at his option, continue upon the active list until he reaches the age of 70.

See 1943-4 Chrono. Attached

BENEFITS

Academic Personnel

MORSE, MARSTON

Biographical

The Executive Committee recommended that \$125 per year be added to the \$625 per year which the I.A.S. pays to the T.I.A.A. for Morse's retirement, provided he will make the same increase. This is for the purpose of permitting him an annuity of ~~\$250~~ ~~at~~ \$4250 at age 65 and one-half of that to Mrs. Morse should she survive him.

Minutes, Executive Committee, 12/14/43

POLICY

Administration

BENEFITS

Academic Personnel

The Executive Committee recommended that the Trustees should make no conditions for retirees as to their place of residence or activities in which they may engage, except that Professors Einstein, Veblen and Weyl "for whom unusually favorable pension arrangements have been made," should not identify themselves with another institution without the approval of the Trustees. *Ans: That how - Heyfeld as recipients*

** of special research & publ. Subventions must work on full time*

GRANTS

Academic Personnel

BENEFITS

HERZFELD, E. E.

Biographical

LOWE, E. A.

MEMBERS

Publications

Executive Committee decided:

Herzfeld will retire 8/1/44 on \$4,000 pension. A grant of \$7500 for research for 3 years will be made available at not more than \$2500 p.a. for completion of his work on Persian archeology, and \$6,000 for publication.

Lowe will retire on 7/1/45 with annuity of \$4,000 to complete ^{as} Codrus Latini Antignom^{gures}. A research fund of \$13,000 will be set up to be used at not to exceed \$4500 per year per arrangements between him, Director and Treasurer with possibility of further help after this is gone.

Both will continue to occupy Fuld Hall quarters.

Minutes Exec. Comm. 12/14/44, p. 1, Vol. No.

12/14
4/20

1945

BENEFITS

Academic Personnel

EINSTEIN, A.

Biographical

VEBLEN, O.

HERZFELD, E. E.

LOWE, E. A.

Waived requirements

Executive Committee decided that Einstein and Veblen ~~need not~~ retire at 65. The former's retirement date should be settled between him and Trustees; Veblen might stay in active service until he is 70. *Illegal since it nullified Bd action*

It must have been V who persuaded AE who persuaded LB they weren't to retire while H & L must. Note A commits it April 20, early 1945 presumably before by a post agreement w Exec Com. AE + V 'As merits' but will receive a salary just as though

Minutes Executive Committee, p.1, 12/14/43

They remained in active list" P1. But V lied to BO - This was prior to the FA could commit money - because of V's domination - I have written

100% correct as long as money is in the pocket

12/14

MOE, HENRY ALLEN

Biographical

WOLMAN, LEO

AYDELOTTE, F.

Moe to Aydelotte, December 14, 1943.

He and Leidesdorf rode back to New York with Wolman who raised the question about discussions concerning the future of the Institute. "Mr. Leidesdorf and I said that you had been carrying on these discussions with members of the Board and just hadn't gotten around to Dr. Wolman yet. I suggest you do so as soon as you conveniently can. Wolman has some ideas of his own and in particular wants to be sure that discussions on the matter of the future of the Institute are under way."

Wolman put on Exec Com next yr (by resolution of Exec Com!)

D File, Henry Allen Moe

COMMITTEES (EXECUTIVE)

Corporation

AYDELOTTE, F.

Biographical

Aydelotte to Veblen.

A Formal notification that the Executive Committee on December 14 voted subject to approval of the Board of Trustees "that because of your distinguished service to the Institute the rule of retirement at 65 shall be waived in your case, and that you may, at your option, continue upon the active list until you have reached the age of 70."

The letter goes on to indicate that The Institute places no restriction on the place of residence or the activities of any retired professors except for Einstein, Veblen and Weyl*~~for~~ "for whom unusually favorable pension arrangements have been made." Institute Trustee approval is required in their case.

* no other oca connections w/o appv B1

12/18

1943
PARTICIPATION IN ADMINISTRATION

Academic Personnel

PUBLICATIONS (GENERAL)

Publications

Report and discussion of IAS publications.
Mathematics more interested in funds for stipends (they were well taken care of). Humanists needed funds for publications. Economists had other sources for publications. Cost of octavo page without illustrations or special type averaged \$5 per. No IAS imprint.

X to none to publish

Faculty Minutes, 12/18/43

12/21

GENERAL

Government Relations

MORSE, MARSTON

Biographical

WEAVER, WARREN

From Warren Weaver, Chief, Applied Mathematics Panel of the National Defense Research Committee of the Office of Scientific Research and Development, to Aydelotte, December 21, 1943.

An invitation to Morse to join the Applied Mathematics Panel of National Defense Research Committee.

Aydelotte to Weaver, December 22, 1943.

Aydelotte concedes Morse would be useful, but his own researches are developing in a very interesting way ; he is at the same time giving four days a week to the Ordnance Department. Aydelotte suggests he might cut down on his work for the Ordnance Department.

Aydelotte to Weaver, January 26, 1944.

A suggestion that one day a month devoted the Applied Mathematics

Panel might be satisfactory.

Apparently that was the arrangement finally effected, and ~~xxxxxxxx~~ acknowledged by a letter from Weaver to Aydelotte February 5, 1944.

D File, Morse, Marston, 1933-1945

12/22
12/30

GENERAL (AMERICAN CIVILIZATION STUDY)	Academic Activities
SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
PRINCETON UNIVERSITY	Relations WOAI
DODDS, HAROLD W.	Biographical

Dodds to Aydelotte, December 22, 1943, and Aydelotte to
Dodds, December 30, 1943, regarding seminar on American
Civilization Study project.

See Source.

FA (Elsa Jenkins) 3/19/57, File No. 2.

GENERAL

Publications

MEMBERS

Academic Personnel

FULTON, JOHN

Biographical

AYDELOTTE, F.

HERZFELD

Fulton submits to a printer named A. Colish, 305 East 45th Street, New York City, several samples of Herzfeld manuscript for an estimate on composition costs. This is undertaken for the Institute.

Aydelotte to Fulton, December 22, 1943, notifying ^{him} that the Executive Committee is recommending an appropriation of \$6,000 to assist in the publication of Herzfeld's books, and says that the Institute will try to get something from the A. C. L. S. to assist. The arrangement, evidently, is that Colish will compose and Princeton press will publish.

D, Fulton, John