

~~1951-1952~~
SCHOOL OF HISTORICAL STUDIES

Academic Organization

EARLE, E. M.

Biographical

List of members in the fields of Modern History and
International Relations for the year 1951-1952.

Filed in Chronological file under 1951-1952.

D, Earle, 1945

THE INSTITUTE FOR ADVANCED STUDY
School of Historical Studies
Princeton, New Jersey

Early

LIST OF MEMBERS 1951-1952
in the fields of
MODERN HISTORY AND INTERNATIONAL RELATIONS

New Professor

E. L. Woodward. Presently Professor of Modern History, Worcester College, University of Oxford.

Five-Year Membership

George F. Kennan. Formerly Counselor of the Department of State.

Members

Gordon A. Craig (first term). Professor of History, Princeton University; will be working on political-military problems of Germany since 1860.

Jean-Jacques Chevallier (first term). Professor, Faculté de Droit and Institut d'Études Politiques, University of Paris. Fields of interest: modern France; history of political ideas.

Alan W. de Russett (full year). Lecturer in International Relations, University of Leeds, England. Field of interest: international organization.

Herbert Feis (full year). Formerly Economic Advisor, Department of State; author of Seen from E.A., The Spanish Story, and other works on recent diplomatic history.

Edward W. Fox (full year). Associate Professor of History, Cornell University; special fields of interest: modern France and modern Germany.

Hans W. Gatzke (full year). Associate Professor of History, The Johns Hopkins University; author of Germany's Drive to the West. Professor Gatzke, like Professor Craig, will be working in modern German history and, more specifically, in the period 1890-1914.

Jean Gottmann (second term). Professor and Maître de Conférences, Institut d'Études Politiques and Chargé de Recherches, CNRS, University of Paris; author of L'Amérique and A Geography of Europe. Field of interest: political geography.

Gerald S. Graham (second term). Rhodes Professor of History, King's College, University of London; author of Empire of the North Atlantic and Sea Power and British North America, 1783-1820. Field of interest: maritime (including naval) history of the North Atlantic.

- 2 -

André Mathiot (visitor, about 1 month). Professor and Director of the Institut d'Etudes Politiques, University of Grenoble.

Michael Postan (first term). Professor of Economic History and Fellow of Peterhouse, University of Cambridge; editor of the Economic History Review; one of the official historians of the War Cabinet for the years 1939-1945.

Arnold J. Toynbee (second term). Director of Studies, Royal Institute of International Affairs; Research Professor of International History on the Sir Daniel Stevenson Foundation, University of London.

1951-1952
TRUSTEES

LAMONT, THOMAS S.

Corporation

Biographical

Accepted a Trusteeship, 1951, and in September 25, 1952, informed Oppenheimer that he had to resign because he had been asked by President Conant to go on to the Harvard Corporation.

He is a friend of Straus, Fulton, Lewis, Oppenheimer, who was on the Harvard Board of Overseers with Lamont in 1951.

D, Lamont, Thomas S.

FORD (EARLY ADMISSIONS PROGRAM)

Foundations

Readers Digest article, October, 1956, "College Two Years Sooner."

Filed in Chronological file under 1951-1954

COLLEGE Two Years Sooner

Condensed from National Parent-Teacher

Arthur Morse

THIS FALL more than 30 colleges in the United States have taken an extraordinary

step. They have opened their doors to several hundred 15- and 16-year-old students, high-school juniors and seniors who would normally not go to college for a year or two, if at all. Behind this short-cutting of normal academic channels is the story of an exciting educational experiment.

At a time when industry, teaching and the armed forces are desperate for highly trained men and women, less than half of the U. S. high-school students who graduate in the upper quarter of their class are going on to college. Many of these 200,000 talented youngsters who forsake higher education each year have become bored by school-work which they can complete with-

This daring experiment offers bright young high-school students a short cut to higher education

out effort. Others feel that they cannot afford to remain "unproductive" any longer.

Many educators have long deplored the fact that the chronological lock-step which keeps youngsters moving ahead one grade per year fails to take account of different rates of development among children. Isolated attempts have been made to admit a few selected bright youngsters of less-than-average age to college training, but not until 1951 was there any across-the-board experiment.

That year the Fund for the Advancement of Education, financed by the Ford Foundation, launched its Early Admissions Program. The Fund provided scholarships for students who had completed at least tenth grade and seemed scholastically ready to go to college.

Admissions has become normal routine at an increasing number of colleges. The young students are no longer branded "child prodigies" and singled out for attention. Faculty members, who once looked askance at the youthful influx, are

now turning to these bright 16-year-olds for extracurricular as well as classroom leadership. Administrations are encouraging them with scholarship aid. In part, at least, the educational lock-step has been broken.



Time Brings All Things

Excerpts from the Miscellany department in Time

Go West, Young Man. In La Canada, Calif., the *Valley Sun* carried the following classified ad: "EXCELLENT VALUE. Husband has already left for the East making this contemporary ranch an excellent opportunity."

Voter's Choice. In Montreal, after being ticketed for failing to signal a left turn, a motorist explained to the cops that it was all because of the provincial elections: "I was afraid that if I put my hand out the window some candidate would run over and shake it."

The Correspondent. In Mexico, N. Y., encouraged by teacher Lucy Salley to discuss local news, a second-grader stood up before the class, reported: "Last night my mother had a baby, and now I think my aunt's coming down with it."

Point of View. In Plainview, Texas, after she was ticketed for backing out of a parking space into an oncoming car, housewife Sarah Ona Baxter told the judge: "I think it's a crying shame that you give me a ticket and not the man I hit. He could see me backing out a lot better than I could see him."

Below the Belt. In Laramie, Wyo., Mrs. Ralph Conwell got into the right side of her Chevrolet to wait for her husband, cinched up her new safety belt, tried in vain to reach the brake as the car rolled down the driveway, rammed a truck, jumped the curb, mowed down a lilac bush and crashed into the bedroom of the house next door.

Anxious to Please. In Barcelona, Spain, the local papers carried a classified ad: "Intelligent servant seeks house with small family, no children, preferably with couple, if they are responsible, trustworthy and in good health. Prefer place outside Barcelona in mountains with pine forest, at altitude 600 to 800 meters. Don't know how to cook, preferable if housewife does cooking."

1951

SCHOOL OF ECONOMICS + POLITICS

Academic Organization

GENERAL (SOCIAL SCIENCES)

Academic Activities

FOSDICK, RAYMOND

Biographical

Appraisal and criticism, Chapter XVIII.

Justification and comparison with natural sciences.

The Story of the Rockefeller Foundation, Fosdick, pp. 229 ff.

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

FOSDICK, RAYMOND

Biographical

Outline work Rockefeller Foundation in social sciences--
factual and interpretive studies N. B. E. R. largely financed by
Rockefeller Foundation Social Science Research Council--all
social sciences rationalized. Economic history.
Brookings Ford Res. Inst., Stamford University.

"Support was also given to the economics section of the Institute
at Princeton. Scholars from this country and abroad sought out
this institution because they felt it presented perhaps the best
combination of stimulus and freedom for truly advanced work that
existed anywhere in the world. That the Institute thus served
as such a powerful magnet was due to the quality of insight,
wisdom, and experience represented in its staff." (p. 216)

Raymond Fosdick, Story of the Rockefeller Foundation, pp. 210-216

MAASS, HERBERT H.

Biographical

Maass had his stroke some time between the May 4 and the October 25, 1951 Board meetings.

See Special Meeting of Members of the Corp., 10/25/51, p. 2

1951

January - September

GENERAL

Academic Personnel

TAXATION

Government Relations

GRANTS-IN-AID

Academic Personnel

STIPENDS

Correspondence between the U. S. Treasury Department and
Oppenheimer regarding the taxability of grants.

Filed in Vertical File under "T" for Taxation.

D File 2

January 1

EMIGREES

Academic Personnel

GENERAL

Government Relations

N O T I C E

All Aliens residing in the United States on January 1, 1951, are now required to report their address to the Commissioner, Immigration and Naturalization Service. This does not include aliens temporarily admitted whose period of admission has not expired.

D File, Alien Registration - 1951

POLICIES

Administration

FLEXNER, A.

Biographical

VEBLEN, O.

STRAUSS, L. L.

~~XXXXXXXXXX~~

Veblen to Strauss.

"The discussion in our meeting last week was a very interesting manifestation of continuity in the history of the Institute. It could have been tied on quite closely to what many people consider to be our basic document; namely, Dr. Flexner's book in which he compared European and American universities, very much to the disadvantage of the latter. I remember Flexner's book as being more concerned more with certain picturesque and perhaps flagrant symptoms than with underlying reasons for these phenomena. A European university is, by its origin and history, a corporation of scholars which has a very high degree of autonomy. In Germany, in the period before Hitler, for

example, the only control exercised by anyone outside the faculty was the rather mild influence of the Ministry of Education. In the English universities of Oxford and Cambridge, outside control was even milder. It was only Parliament who could intervene, and Parliament could intervene only as it could in the case of any other semi-public corporation. In practice, such intervention did not occur more than, perhaps, two or three times in a century.

"Simultaneously with the growth of universities in Europe, there developed an academic tradition, a set of ideas about obligations, behavior, and privilege, some of them formally stated and others tacitly, but nonetheless firmly held--a kind of academic mystique.

"In the process of transplanting to the United States, the university and the academic tradition has undergone a number of changes which show themselves in the symptoms described by Dr. Flexner, but which are due, I think, to the important role played by business and pecuniary power in our society. At any rate, our universities normally have trustees or boards of regents who are drawn from the

group of administrators who dominate our financial and other public institutions. In the course of time, there has developed a trustee tradition and a trustee mystique.

"The troubles at the University of California which in ~~at~~ the beginning had rather complicated origins developed eventually into a conflict between the academic and the trustee mystique. In its latest phase, the trustees simply took the ground that the dismissals are 'a matter of discipline.'"

"The contrast of the miserable California episode with our proceedings the other day is very striking, and I think it shows that we have a very good Board of Trustees. Of course, it should be added that I have always found that our faculty is also fully conscious of the ~~xxx~~ prerogatives of the Trustees. It is to be hoped that this happy state of affairs can be perpetuated. Perhaps we can draw the conclusion that the plan provided for in our original set of by-laws does not need much change.

"Please forgive these rather ~~xxxxxxxx~~ solemn remarks, and convey my cordial greetings to Mrs. Strauss."

Strauss to Veblen, January 10, 1951.

Expresses sincere appreciation for his gracious letter of the 4th. "Since I know the sentiments of personal friendship that prompted it, and which enabled you to see in my position only that which was there, namely, my concern for the welfare of the Institute."

Veblen's files

✓ 1951

WEYL, HERMANN

Biographical

Weyl to Professof A. E. Meder, Treasurer, American Mathematical Society, Rutgers University, New Brunswick, New Jersey, January 4, 1951.

He pays his dues for the year 1951 to the American Mathematical Soceity, and announces that he is paying his dues as a Contributing Member for this year, "but since I shall retire at the end of the first hafl of this year and plan to move to Switzerland for good, I should like to reduce my dues for the subsequent years to that of Ordinary Membership."

W (Weyl) File AM

PRINCETON UNIVERSITY

Relations WOAI

MOREY, C. R.

Biographical

PANOF SKY, ERWIN

OPPENHEIMER, R.

Panofsky to Oppenheimer, January 5, 1951.

Transmits a request dated January 3 to Panofsky from Franklin Biebel, chairman of a committee to give a testimonial dinner to Professor Morey who after he retired from the Department of Art and Archeology at Princeton became cultural Attaché to the American Embassy at Rome. Biebel asked for a brief message of appreciation from the Institute to be read at the dinner. Panofsky felt that Oppenheimer should write the letter rather than himself, since Oppenheimer represented the Institute as a whole, and says also quite humbly that any letter sent by him would carry little weight, "all the more so as it is to Morey that I owe my own position at the Institute."

Panofsky said he felt Morey deserved this small gesture on the part of the Institute. "He is probably the greatest living art

historian. About twenty-five years ago only three American art historians were internationally known: Morey, Kingsley Porter, and Albert M. Friend. Morey is the oldest of these three; Kingsley Porter is dead; and Friend is a pupil of Morey's. Morey's contribution to the history of art is invaluable both in the realm of detailed research and constructive thought. Apart from this, he is respected and loved as a man of absolute unselfishness and real greatness of character (I don't know whether you have heard that he was responsible for Weitzmann's being called to Princeton although Weitzmann's views on certain fundamental problems differed, and differ, very sharply from his own). His importance as a teacher and 'patron' may be compared with that of Hilbert in mathematics. But more important from our point of view is the fact that he was the most loyal friend of the Institute for Advanced Study even at a time when the feelings of other members of the University were, to say the least, mixed. He has unfalteringly supported our aims from the very beginning and is chiefly responsible for the particularly cordial relations that exist between the art historians connected with the Institute and those connected with the University."

Oppenheimer to Professor Charles Rufus Morey, January 10,
1951 (Ibid.):

"The Institute for advanced Study welcomes this opportunity to send you a message of profound appreciation and of congratulation. We owe you much and we are thankful: for your great contributions to the history of art, for your counsel and your example, which have enriched the intellectual life of this community and which have been to this Institute an unfailing source of inspiration. These are debts to a trusted friend which it is an honor and a pleasure for us to acknowledge." Signed Robert Oppenheimer.

Morey responded February 6, 1951, with thanks--gratification that the bit he had to do with the origin and development of the Institute (your great institution) one of the happiest of circumstances in which I used to work at Princeton was the close cooperation between the Institute and the Department of Art and Archaeology."

D, Morey, Charles Rufus - Testimonial

APPOINTMENTS

Academic Personnel

BENEFITS

SELBERG, ATLE

Biographical

Oppenheimer to Selberg informing him that he has been appointed a professor in the School of Mathematics.

Term to start July 1, 1951 and continue to age of retirement. "According to present practices, retirement takes effect on the 30th of June after you have passed your 65th birthday." Initial salary of \$12,500 a year. Institute and Selberg to make 5 per cent contributions to TIAA if desired it.

D, Selberg, Atle

1951

1/19

APPOINTMENTS

Academic Personnel

BENEFITS

MONTGOMERY, DEANE

Biographical

Oppenheimer to Montgomery, January 19, 1951 appointing him Professor in the School of Mathematics.

Term of appointment starting July 1, 1951, and continuing to age of retirement which then was ~~July~~ the 30th of June after passing 65th birthday. Initial salary to be \$12,500 a year. Institute and Montgomery to pay 5 per cent to TIAA if Montgomery wanted it.

D, Montgomery, Deane

✓1951

1/19

APPOINTMENTS

Academic Personnel

BENEFITS

PAIS, ABRAHAM

Biographical

Oppenheimer to Pais, January 19, 1951 saying he has been appointed professor of the School of Mathematics.

Term to start July 1, 1951, and continues to age of retirement which was at that time the 30th of June after the 65th birthday. Initial salary to be \$12,500. Institute and professor to contribute 5 per cent to TIAA if desired it.

D, Pais, Abraham

✓1951

1/22

APPOINTMENTS

Academic Personnel

~~XXXX~~ BENEFITS

WOODWARD, E. L.

Biographical

Oppenheimer to Woodward, January 22, 1951, offering him a Professorship in the School of Historical Studies.

It was hoped he could assume professorship effective July 1, 1951. Appointment to continue until the age of retirement, which, at the present time (1951) was the 30th of June following his 65th birthday.

~~Salary xxxxxx \$18,000~~

Set aside \$18,000 for his service. Of that sum \$15,000 would be paid to him directly as salary and \$3,000 Institute would reserve as a contribution to a suitable supplementary provision for his retirement.

D, Woodward, E. L.

1951
HONORS

Academic Personnel

BAMBERGER, LOUIS

Biographical

Catherine Russell to Edgar Bamberger, January 22, 1951.

Office has record of three citations of honorary degrees conferred upon Louis Bamberger by the University of Newark, Doctor of Laws; State of New Jersey, Newark College of Engineering, Doctor of Science; and Rutgers University.

D, Bamberger, Edgar, 1944-

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

EARLE, E. M.

Biographical

CARNEGIE CORPORATION

Foundations

Earle to Carnegie Corporation with report on the seminar on France (at Princeton) supported by Carnegie Corporation funds. Held February 1 - 4, 1950.

D, Earle, Conference on Modern France

2/16
11/3

1952
FORD FOUNDATION

Foundations

KENNAN, GEORGE

Biographical

FEIS, H.

mb '48/49 49/50 iter 51/53

2/16/51 and 11/3/52

Oppenheimer to the Ford Foundation/regarding a grant
from them for the support of work on international relations
and the history and development of foreign policy at the
Institute. They want George Kennan to be here.

Both letters are filed in the Chronological File under
1941, 2/16.

D File, Ford Foundation, I. A. S. Agreement - George Kennan

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

November 3, 1952

The Ford Foundation
914 East Green Street
Pasadena 1, California

Gentlemen:

On behalf of the Institute for Advanced Study, I am submitting herewith our final accounting of the grant made by the Foundation to the Institute in support of studies directed by and/or of interest to George Kennan during the academic year 1951-1952. I am also enclosing a draft for \$339.30, which represents the unexpended balance of the grant.

The Foundation will have had from Ambassador Kennan a general review of the work conducted by him and for him. This is covered by all items in the enclosed budget, except the grant made to Mr. Feis and the secretarial salary of Alice Pusey. The Institute has, as no doubt the Foundation has, a collection of essays and studies which may, at some future date, be revised to make them suitable for publication by Messrs. Kennan, Bell, Cross and Wrong. The work of Mr. Feis is of somewhat a different nature. It is an independent study of our relations with China since Pearl Harbor. This work is continuing, supported by a supplementary grant from the Foundation to the Institute. The first manuscript is complete, and I have every anticipation that the work will be closed before the end of this academic year.

The Institute desires to express its appreciation for the assistance of the Foundation in making this work possible.

Very sincerely yours,

Robert Oppenheimer

12/15 12/15 49/50 item 51/53

BC + W not
mbs

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

February 16, 1951

Dear Mr. Hutchins:

This letter will put on paper the proposals which we discussed on February 16th for the support of work on international relations and the history and development of foreign policy at the Institute for Advanced Study. These proposals depend essentially on the prospect that Mr. George Kennan will himself work at the Institute for Advanced Study, and will desire to associate with himself a few other qualified workers. Should Mr. Kennan find that he is not in a position to remain at the Institute, or should he for one reason or another come to the conclusion that his undertakings here are without adequate promise, we should be prepared to reconsider the proposals in their entirety. I know that you hope, as I do, that this situation will not arise.

The proposals themselves involve a five-year grant from the Ford Foundation to the Institute for Advanced Study of \$45,000.00 a year. We broke down this grant into a sum of \$20,000, available for grants-in-aid to members working at the Institute, a sum of \$10,000 for secretarial services, a sum of \$5,000 for defraying the expenses of conferences, consultations and travel, and a sum of \$10,000 as overhead reimbursement to the Institute. Since we normally give grants of some three or four thousand dollars a year to members, the sum of \$20,000 should enable us to work on a reasonable scale unless there are exceptional needs for support on the part of individual members whom we might wish to have here. The sum of \$10,000 for overhead corresponds to a rough estimate that it costs us about \$1,500 in general academic, administrative and housekeeping expenses to support a member for a year.

It is understood that Mr. Kennan's salary, and reimbursement for his own travel and his own personal expenses, will not be paid by the Institute out of these funds, but will be paid directly by the Ford Foundation. It is also understood that admission to membership in the Institute must be made with the concurrence of the Faculty in the School of Historical Studies, and, in the case of protracted memberships, of the Faculty of the Institute as a whole. I am nevertheless confident that Mr. Kennan's interests and sympathies are such that the men he desires to bring here will meet with Faculty approval, and that Faculty suggestions in turn will often prove helpful to him.

- 2 -

We have offered Mr. Kennan a five-year membership in the Institute to start July 1, 1951. It would seem appropriate that the grants proposed in this letter should run concurrently. We should be glad to be guided, in such reports as the Ford Foundation may desire on the disposition of funds, by any general practices that the Foundation establishes. Quite apart from such formal reports, we will of course keep the Foundation informed as to whether the scope of the work actually undertaken exceeds, corresponds to, or falls short of that contemplated in these proposals.

Should the Foundation wish to propose modifications in any aspect of these proposals, it must of course feel free to ask us to consider them. Should the proposals as they stand appear reasonable to the Foundation, they may be taken as an official expression of willingness on the part of the Institute to undertake the work and to administer the funds. In fact, the word willingness quite inadequately gives the view of the Faculty and the Trustees of the Institute, and my own views. We regard this as a truly hopeful opportunity, and shall be grateful to the Foundation for its support.

With every warm good wish,

Robert Oppenheimer

Mr. Robert M. Hutchins
care of Mr. Paul G. Hoffmann
Ford Foundation
Huntington Estate
Pasadena, California

1951

XXE 2/16
2/27

FORD FOUNDATION

SCHOOL OF HISTORICAL STUDIES

KENNAN, GEORGE

Foundations

Academic Organization

Biographical

~~Here~~ Terms of five-year grant of \$45,000 a year from Ford Foundation to the Institute. The ~~Institute~~ pays Kennan's salary. The grant is broken down as follows: \$20,000 to grants-in-aid to members working at the Institute; \$10,000 for secretarial services, \$5,000 for the expenses of conferences, consultations and travel, \$10,000 for overhead reimbursement to the Institute. Proposed by Oppenheimer, February 16, accepted by the Ford Foundation February 27 with condition it will be discussed from time to time.

7 Ed Film Pays Kennan's Salary.

Trustees' Minutes, May 4, 1951

2121

Income Tax

Shuman submits proposed legislation by which
he would fund 6500 grants - in aid
for research in physical & social sciences, which
the arts. R.O. says what about mathematics?
(This was a principle of Beeton S.D.C.'s of a kind of
H.A.M.'s (H.A.M. is the) R.O. reports agreement with G.R.S.
that low grants not taxable, but verbal only. Bureau
will give adv. rulings. Com. decided to take first cases to
courts, & reserve money to pay taxes on some men if ruled.

~~in the~~ Exec Com (Gamm not present)

1952

2/21

✓ GENERAL (INCOME TAX)

Government Relations

STIPENDS

Academic Personnel

GRANTS-IN-AID

See pp. 1-3 in Minutes.

Stross proposes Mark here's proposed bill
example \$500 grant ^{in hand} to physical sciences? R.O.
Says what about math? This would need to
be amended - BD decided to work with here.

* and the social sciences, religion & the liberal arts

Trustees' Minutes, 2/21/52

B, BD mts 4/19/52 9AS had ruled
against 5 9AS cases. See min.

EINSTEIN, A.

Presentation of Albert Einstein award for the first time.

Filed under Chronological, 1951, 3/7. (Attached)

A File, Lewis L. Strauss

New York City
March 7, 1951

Dr. Einstein's 72nd birthday on March 14 will be the occasion of the first presentation of the Albert Einstein award. The committee on award has nominated Dr. Julian Schwinger and Dr. Kurt Godel to receive the presentations. It would give me a great deal of pleasure if you would be my guest at luncheon on March 14 at 12:30 at the Princeton Inn, Princeton, N.J. when the presentations will be made by Dr. Einstein. Kindly reply to Mrs. Vera B. Goeller, Room 5600, 30 Rockefeller Plaza, New York City 20.

Lewis L. Strauss

POLICIES

Administration

MEMBERS

Academic Personnel

PRINCETON UNIVERSITY

Relations WOI

CRAIG, GORDON

Biographical

At meeting of School of Historical Studies it was agreed that Faculty members of Princeton University if offered membership in the Institute should not receive stipends from Institute funds.

D, School of Historical Studies, Minutes of Meetings

3/20
4/16

INSTITUTE HISTORY

Institute History

PARTICIPATION IN ADMINISTRATION

Academic Personnel

Here the Faculty Minutes are reduced to items without discussion; that of March 20 is called Memorandum to File, that of April 16 is called Aide Memoire, both unsigned, neither reflecting discussion. Bear action.

Faculty Minutes, 3/20/51 and 4/16/51, pp. 234 and 235

MEMBERS

ACademic Personnel

PARTICIPATION IN ADMINISTRATION

A three-year membership approved for Res Jost, as a Member of the School of Mathematics and Physics.

One-year renewal for Dr. C. L. Pekeris for the School of Mathematics.

Five-year membership recommended and approved for George Kennan.

Faculty Minutes, 3/20/51

SCHOOL OF HISTORICAL STUDIES

Academic Organization

EARLE, E. M.

Earle to Oppenheimer, April 12, 1951.

Suggests that inasmuch as Griswold has liquidated the work in international studies under Dunn by ordering it transferred to the Department of Government at Yale dominated largely by public administration people, Arnold Wolfers will have no colleagues there, and might accept an appointment at the Institute.

D, Earle, Edward M. - 1945

1951

TRUSTEES
FACULTY

Corporation
Academic Personnel

EARLE, E.M.

Biographical

Prof. Earle to Dr. Oppenheimer:

"Since talking with you yesterday, I have thought further about the question of faculty members on the Board of Trustees. I am inclined to think that on the whole it would be best if there were no faculty members on the Board. You will agree, I think, that it is not necessary at this time for me to set forth my ~~and~~ reasons for coming to this conclusion, although some of them I indicated to you in conversation yesterday."

Source: D Earle, E.M. 1945-

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

Lucy Shoe, member, 1951-52 without stipend.

Dr. Irving Segal, grant -in-aid \$3,000 to supplement his Guggenheim Fellowship.

Bruria Kaufman, Assistant to Professor Einstein, salary \$3,200 a year.

Offer of professorship to Dr. Hassler Whitney presented and discussed. Not acted upon, but not opposed.

Faculty Minutes, 4/16/51

1951

4/19

GENERAL

Public Relations

SCHOOL OF HISTORICAL STUDIES

Academic Organization

EARLE, E. M.

Biographical

OPPENHEIMER, R.

Earle to Oppenheimer, April 19, 1951.

Harold Sprout telephone him to ask if in the press
~~re~~ release which Princeton is issuing on the appointment of
the Yale group it might be said appropriately that with the facilities
of the Institute, this move by the Princeton community will
make it the leading center in the United States in these
fields.

D, Earle, Edward M. -1945

POLICIES

Administration

See page 2 of Trustees' Minutes of May 4, 1951, for
specific designation of double signatures on checks.
Significant?

Trustees' Minutes, 5/4/51, p. 2

WEYL, HERMANN

Biographical

Professor Weyl retired, but on request of his associates the Board authorized his continuing one semester a year for the next three years at \$4,000 per year in addition to his pension.

Trustees' Minutes, 5/4/51, p. 3

PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF MATHEMATICS

Academic Organization

OPPENHEIMER, R.

Biographical

WHITNEY

The School of Mathematics had held one ~~meeting~~ meeting to consider appointing Whitney to a professorship at the Institute. Whitney, a creative and exciting figure, and the School wished to make the offer even if Whitney does not come. Second meeting to approve the offer had not been held as yet, and, therefore, Oppenheimer asked the Board's permission to make the appointment subject to the vote of the Faculty; salary \$18,000. The Board granted the conditional approval.

Trustees' Minutes, 5/4/51

TRUSTEES (TERMS)

Corporation

Rosenwald reported that members whose terms expired in 1949, and who had been held over--Aydelotte, Douglas, and Veblen; in 1950--Rosenwald, Lewis and Strauss; in 1951--Schaap, Fulton and Weed--were holding their places until their successors were appointed, and suggested the Nominating Committee report at the next meeting, October. It was moved and accepted that this should be done.

Minutes of the Corporation, May 4, 1951

1951

5/4

GENERAL (NEW JERSEY)

Government Relations

BUILDINGS AND GROUNDS

FACilities

The Board approved letting the state of New Jersey have a lowland piece of 13 acres for Battlefield Park on some appropriate manner such as a long-term lease. Maass and Oppenheimer were to visit Governor Driscoll again at Trenton.

Trustees' Minutes, May 4, 1941, p. 1

TRUSTEES

Corporation

GENERAL (BY-LAWS)

DIRECTOR

Administration

BUDGET

Finance

The members revised the By-Laws to provide for the election of additional honorary trustees without vote, and provides that they may serve on committees of the Board by appointment, but shall not vote.

The Trustees revised the provisions of Article VI, Section 1 on the Directorship, making ~~him~~ him a member ex-officio of the Corporation and of all committees of the Trustees (not of the Board of Trustees itself), and clarifying his position on appointments--after consultation with the Faculty on short-term members; with the approval of the Faculty and the Board or Executive Committee for appointments to the Faculty.

Revised budget procedure. *as before*

The Board also deleted the provision (Article III, Section 5) providing for Faculty-Trustees.

The Board discussed on Rosenwald's suggestion, but did not act upon a proposed revision establishing age limits and non-successive terms for Trustees, deferring it to the next meeting.

See discussion, page 3, on the dropping of the provision for an annual report by the Director; suggested by Director with the support of Aydelotte, Maass; show of opposition by Strauss.

Note Strauss' feeble and inaccurate statement that provision for Faculty-Trustees is in Articles of Incorporation, page 3. (Veblen?)

Minutes of the Annual Meeting of the Corp., May 4, 1951

1951

5/4

PARTICIPATION IN ADMINISTRATION

Academic Personnel

TRUSTEES (HONORARY)

Corporation

DIRECTOR

Administration

The issue of the By-Laws with all amendments to May 20, 1949 was amended as follows:

An amendment of Section I, Article 3 providing in addition to the note that the two founders should be honorary members, where honorary trustees may be elected at the annual meeting of the Corporation, they may meet with the Board and participate in deliberations but shall not vote. They may be appointed to serve on committees of the Board but shall not vote.

(2) The elimination of Section V of Article 3 which provided that members of the faculty, if members of the Corporation, shall be eligible for election as ~~xxx~~ trustees.

(3) An amendment to Section I, Article 6 reading as follows: "The Trustees shall appoint a Director of the Institute

who shall be responsible under the supervision of the Trustees or the Executive Committee for the administration and academic work of the Institute in accordance with its purposes as declared in the Charter of the Corporation. The Director shall be a member ex-officio of the Corporation and of all committees of the Trustees. He shall be responsible for communicating to the Trustees views of the faculty on all matters affecting the Institute. He shall organize the faculty of the Institute, and determine, in consultation with the faculty, the admission of members and the employment of staff, and exercise general supervision over the Institute in respect to its academic phases. He shall have authority, with the approval of the faculty, and with the approval of the Board or the Executive Committee, to make appointments to the faculty for indefinite terms or for limited periods. It shall be the duty of the Director to ascertain from the Treasurer the amount of income which will be available during the next academic year and to receive from each School its recommendations as to its needs and plans for the coming year. These recommendations shall be considered and amended as may be deemed advisable by the Director and the

Chairman of the Board and then submitted to the Budget Committee with power to amend. In case of a vacancy in the Directorship a special committee shall be created to consider the appointment of a successor. No action shall be taken for the election of a successor until after the report of such Committee."

(Removes the Director as a member of the Corporation and a trustee. Makes him sole channel between the faculty and the Trustees. Shall consult with the faculty in determining the admission of members and the employment of staff, and presumably also in exercising general supervision over academic phases. Shall have authority with the approval of the faculty and of the Board or Executive Committee to make appointments to the faculty for indefinite terms or for limited periods. Relieved from making an annual report.)

D, By-Laws

✓1951

5/4

BENEFITS (AGE)

Academic Personnel

WEYL, H.

Biographical

Board approved faculty recommendation Weyl should continue
1 semester a year for next three years: sum \$4,000 additional
to pension. This in view of resignation of Alexander & Siegel.

D, Notices Drafts & Minutes

gips

Mass conditional pledge hsq 9AS in
room raised by Isaacson.

No further word - Mass became ill
after that

1951
DIRECTOR

Administration

TRUSTEES

Corporation

FACULTY

Academic Personnel

The last sentence providing for the preparation by the Director of an annual report was discussed, and it was decided that the Director reported continually to the Trustees and that it was implied that it was not necessary for a public report to be issued. The Director pointed to the preparation of the factual account then in preparation or to the proposed 25th anniversary bibliography of the Institute which would be commemorated with a listing of the publications of all the members.

There was also discussion on the authority of the Director to appoint Faculty only with the approval of the Faculty. Dr. Weed suggested that this should be changed to after consultation with. Dr. Oppenheimer said he believed the proposed revision was better; that is, namely, with the approval which was an addition also, since it would be

impracticable to proceed with an appointment in the face of Faculty opposition.

Rosenwald then offered his resolution, page 4. "The Board of Trustees of the Institute for Advanced Study believes that limitations on the age of Trustees and limitations on the continuous length of service of the Trustees are desirable in such a custodial body. Within the next five years, such limitations should be incorporated in the by-laws." The matter was discussed, and one of the members of the sub-committee was reported by Mr. Strauss as having been against it. The matter was put over until the next meeting.

Corporation Minutes Annual Meeting, May 4, 1951

TRUSTEES

Corporation

DOUGLAS, LEWIS W.

Biographical

Douglas resigns since he feels that ~~his~~ his future life will not permit him to attend Board meetings and to Institute business any more than his past life has permitted. He contemplates spending much of his time in Arizona.

D File, Douglas, Lewis W.

1951

5/7

Committee
(NOMINATIONS)

Corporation
~~Administration~~

TRUSTEES

Corporation

LEWIS, WILMARTH SHELDON

Biographical

Lewis to Oppenheimer, May 7, 1951, giving his
suggestions for candidates for the Board.

Letter filed in Chronological File under 1951, 5/7.

D, Committee on Nominations

C
O
P
Y

WILMARTH SHELDON LEWIS

Farmington, Connecticut

7 May 1951.

Dear Oppy,

As I recall it, the Trustees agreed the other day to send you suggestions of candidates for our Board, and I accordingly do so.

Lawyers and financiers are, I think, the most useful people on a board such as ours, and although we are uncommonly well furnished with them I think we must face the fact that we shall not have Messrs. Maass and Leidesdorf forever. Mr. Maass is our sole lawyer; Messrs. Strauss and Linder are, I suppose, as infallible as mortals can be in financial matters, but doubtless they would welcome a financial colleague. I gather that we have three vacancies to fill. My recommendation is that we elect one financier and two lawyers. In the first category I suggest either T. S. Lamont or Amory Houghton. They are both experienced in running large businesses and educational institutions. Since both of them are with you on the Harvard Board of Overseers I don't have to tell you how absolutely first-class they are.

There must be many lawyers who would make good trustees of the Institute, but at the moment I can think of only one who is conspicuously well suited to our Board. He is Bernhard Knollenberg. Mrs. Russell will find him in Who's Who, along with the other two I have suggested. What Who's Who does not show is that he was one of the leading tax experts (one of three, Mr. Henry Morgenthau once told me) in this country. He is now working on a reappraisal of the causes of our Revolution, a vast work that may inaugurate a new era in American historical studies. He combines legal and academic experience in a remarkable way.

Yours ever,

(s) Lefty

Dr. Robert Oppenheimer
The Institute for Advanced Study
Princeton, New Jersey

GENERAL (AMERICAN JOURNAL)

Publications

WEYL, HERMANN

Biographical

Weyl to Professor Aurel Wintner, American Journal of Mathematics at Johns Hopkins University.

He announces that he is taking up his home in Zürich, having retired from the Institute; although the Institute wants him to come back for one term during the next three years. "But even so, I feel that this is the appropriate moment for me to resign from the editorship of the American Journal. What I could do now for the Journal would be only a shadow of what I did during the years ~~1941~~ 1941-1945. At that time I really acted as a little bit like a preceptor of the younger generation of American mathematicians. I am sorry that I did not fulfill my promise to come to Johns Hopkins before leaving ~~Europe~~ for Europe. I have done a number of things during this year, the fruits of which will become visible in the course of time, but I did not find the leisure to concentrate on special mathematical problems. This may change again when I come to rest in Zürich."

W (Weyl) File, Beh

**PARTICIPATION IN ADMINISTRATION
POLICIES**

**Academic Personnel
Administration**

WHITNEY, HASSLER

Biographical

Whitney appointed professor. The memoire reflects that approval for the appointment was given by the President of the Corporation and the Chairman of the Board of the Institute in accordance with the authority given them at the annual meeting of the Corporation and Board of Trustees in Princeton on May 4, 1951. (Where was the Executive Committee?)

Faculty Minutes, 5/18/51

✓ 1951

COMMITTEES (ON NOMINATIONS)

Corporation

TRUSTEES

WEED, LEWIS H.

Weed to the Committee on Nominations, May 21, 1951

Gives his suggestions for the members of the Board of Trustees.

Filed in Chronological File under 1951, 5/21.

D, Committee on Nominations

May 21, 1951.

To the Committee on Nominations,
Institute for Advanced Study,
Princeton, New Jersey.
Mr. Lessing J. Rosenwald, Chairman.

I should like to suggest for consideration by the Committee for nomination as members of the Board of Trustees of the Institute the following:

Emory H. Niles, 54 or 55 years of age, Judge of the Supreme Court of Baltimore City. A Rhodes Scholar with a Maryland background. For many years President of the Board of Trustees of Goucher College. A man of very wide intellectual interests and a first-class fellow.

John Russell, 45 or 46 years of age, Executive Vice-President of the John and Mary R. Markle Foundation. Assistant to Frederick Keppel of the Carnegie Corporation, then taken as Conant's assistant when Conant became President of Harvard, war experience on General Frederick Osborne's staff both in this country and abroad, since the war Director of the Markle Foundation. Now resident of Princeton. An extraordinarily capable man with wide experience in educational matters.

Henry Allen Moe, 54 or 55 years of age, Secretary of the Guggenheim Foundation. A former Trustee of the Institute who could, I believe, be induced to return to the Board. Capable of adding much to the Board's deliberations.

I have deliberately excluded from this short list of suggestions any men who might be looked upon as professional trustees or professional pall-bearers. The three I mention are top-flight and would give time and effort to the affairs of the Institute. And if you desire a Flexner of the Board, I would timidly propose for your consideration James Flexner who helped his Uncle Simon on the Welch biography and who wrote Doctors on Horseback or Louis B. Flexner, just appointed Professor of Anatomy at the University of Pennsylvania. I know the latter intimately and can vouch for him.

Sincerely yours,

Lewis H. Weed

10/2
11/19
11/30

GENERAL

Academic Personnel

von NEUMAN N, JOHN

Biographical

John C. McPherson, Vice-President, International Business Machines Corporation to von Neumann, October 2, 1951.

Sets forth the terms under which the corporation was ~~asking~~ asking von Neumann to act as consultant for it in connection with mathematical and logical planning of computing machines, the uses of computing machines, the mathematical formulation of problems for machine solution and the mathematical and logical planning of setting up and coding problems for computing machines, and activities related to these problems. The contract does not restrict von Neumann in using his knowledge and work in the field, but he must notify I. B. M. before making his services available to other business organizations. Apparently, the corporation is free to use his findings without any patent question arising between the two. His service for the corporation will not interfere with any arrangement he may have or has with the United States Government.

His availability to the corporation would be for consultation for a maximum of 30 days a year, and his compensation, unstated, to be paid monthly; traveling expenses also to be paid. The contract is to run on year after year unless terminated.

November 19, 1951, the Colonel of the Ordnance Corps, J. A. ~~Barclay~~ ~~Barclay~~ Barclay, does not find the contract unacceptable to the Ordnance Department, nor (November 30, 1951) Simon to von Neumann) does the Department of the Army.

D File, von Neumann, John