

22 September 1937

Dear Dr. Flexner:

Many thanks for your letter of September 20th. It would suit Marie and me very well to drive over early Sunday morning and spend the morning with you, provided we could have an early lunch and you would not mind our getting up from the table and running off to Swarthmore immediately. We are free all day up to tea time, but have to be back for a tea to our entering Freshman Class. We are both of us most eager to see you and Anne and to hear all the interesting news which you mention.

We all appreciate your kind remarks about Bill's book. Needless to say it has caused great excitement in the family to have this first contribution to history see the light of day. He left Tuesday morning with an automobile load of books to begin teaching at Trinity. I think his experience lecturing to advanced students at the University of Minnesota this summer was an excellent apprenticeship and will make life easier for him this winter.

With affectionate regards, in which Marie joins,

I am

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, New Jersey

DOCKET FOR REGULAR MEETING OF THE TRUSTEES OF THE
INSTITUTE FOR ADVANCED STUDY

October 11, 1937

1. Reading of minutes of meetings, April 19, 1937
Executive Committee
Annual Meeting, Members of the Corporation
Regular Meeting, Board of Trustees
2. Report of Director
3. Report of Finance Committee
4. Report of Committee on Buildings and Grounds
5. Amendment of By-Laws
6. New business
 - (a) School of Mathematics
 1. Stipends, 1938-1939
 - (b) School of Economics and Politics
 - (c) School of Humanistic Studies
 - (d) Opportunity for members to introduce such matters as in their judgment may require consideration

The Trustees of the Institute for Advanced Study are requested to take notice that under and pursuant to the provisions of the By-Laws a regular meeting of the Board of Trustees will be held on October 11, 1937, at 12:45 o'clock, at 60 East 42nd Street, New York City, for the conduct of such business as may come before said meeting. There will be presented to the meeting for adoption amendments to Articles IV, V, and VI of the By-Laws as follows, in order to provide for a reserve fund from current income and for the creation of a Budget Committee:

(Present Form)

Article IV

Sec. 4. The Chairman shall have authority to affix the seal of the Corporation thereto whenever required and direct its attestation by the Secretary, or other person designated by the Board or the Executive Committee for that purpose. The Chairman shall be a

Sec. 7. The Treasurer shall be, under the supervision of the Committee on Finance, custodian of the funds of the Corporation, and shall deposit the moneys thereof to the credit of the Corporation in banks or trust companies designated by the Finance Committee. He shall keep books

Article V
Committees

Sec. 1. There shall be four standing committees:

- (a)
- (b)
- (c) A Committee on the Nomination ...
- (d) A Committee on Buildings

(Proposed changes are underlined in red)

Article IV

Sec. 4. The Chairman shall have authority to affix the seal of the Corporation thereto whenever required and direct its attestation by the Secretary, or other person designated by the Board or the Executive Committee for that purpose. In collaboration with the Director he shall consider recommendations for the budget of the next academic year. The Chairman shall be a

Sec. 7. The Treasurer shall be, under the supervision of the Committee on Finance, custodian of the funds of the Corporation, and shall deposit the moneys thereof to the credit of the Corporation in banks or trust companies designated by the Finance Committee. From the amount of income available during each academic year --- per cent shall be deducted to be held as reserve. Unexpended balances at the end of the fiscal year shall be returned to the treasury. He shall keep books

Article V
Committees

Sec. 1. There shall be five standing committees:

- (a)
- (b)
- (c) A Budget Committee, of three members in addition to the Chairman and Director. No professor Trustee shall be a member.
- (d) A Committee on the Nomination ...
- (e) A Committee on Buildings

Sec. 4. The Committee on Nominations ...

Sec. 5. The Committee on Buildings

Article VI

Director

Sec. 1. He shall have authority, with the approval of the Board and/or of the Executive Committee, to make appointments to the faculty for indefinite terms or for limited periods. He shall submit, not later than the stated meeting of the Trustees in April, the budget of expenditures proposed for the next academic year. In case of a

Sec. 4. The Budget Committee shall submit the budget of expenditures proposed for the next academic year to the Board of Trustees at the regular meeting in April.

Sec. 5. The Committee on Nominations ..

Sec. 6. The Committee on Buildings

Article VI

Director

Sec. 1. He shall have authority, with the approval of the Board and/or of the Executive Committee, to make appointments to the faculty for indefinite terms or for limited periods. It shall be the duty of the Director to ascertain from the Treasurer the amount of income which will be available during the next academic year and to receive from each School its recommendations as to its needs and plans for the coming year. These recommendations shall be considered and amended as may be deemed advisable by the Director and the Chairman of the Board and then submitted to the Budget Committee with power to amend. In case of a

Dated Princeton, New Jersey, September 27, 1937

Excerpts from the Report of the Director
October 11, 1937

* * * * *

The School of Economics and Politics is now on the verge of further development. During its brief existence its three professors have had opportunity to clear their minds and thoughts by conference and discussion with one another and with others outside the Institute. I am hopeful therefore that before long the faculty may be expanded somewhat and that a few advanced workers will come to the Institute to work in the School of Economics and Politics.

* * * * *

The members of the Board will be interested in learning the various countries and institutions from which workers or members have been attracted by the Institute during its brief history, though the Institute has made no effort to attract popular attention. Among American institutions, teachers and advanced students have come to the Institute from the following: Brown, Bryn Mawr, California, California Institute of Technology, Chicago, Cincinnati, Columbia, Cornell, Duke, Harvard, Hunter, Illinois, Iowa, Johns Hopkins, Lehigh, Massachusetts Institute of Technology, Michigan, College of the City of New York, North Carolina, Northwestern, Oberlin, Ohio State, Pittsburgh, Princeton, Purdue, Smith, Swarthmore, Texas, Tulane, Virginia, Washington, Wisconsin, and Yale. We have had advanced workers - almost all men of distinction - from the following foreign universities: Amsterdam, Berlin, Bonn, Masaryk University (Brno), Brussels, Cambridge, Copenhagen, Edinburgh, Frankfurt, Göttingen, Groningen, Hamburg, Imperial University of Japan, Jassy, Louvain, Lwów (Poland), Madrid, Marburg, Munich, Oslo, Oxford, National Tsing Hua (Peiping), National University of Peking, Prague, Rome, Strasbourg, Toronto, Turin, and Vienna. In addition, five non-resident scholars are this year coöperating with Professor Meritt in his work on the excavation of the Athenian Agora. They represent Columbia, Harvard, Indiana, and two of them the staff actually engaged in the work at Athens.

I am sure that it is no exaggeration to say that no American institution with an enrollment of between fifty and sixty members has anything like such a proportion of scholars and scientists from institutions of learning in this country and from institutions of learning in foreign countries. The number of those who are recent doctors of philosophy is negligible and should continue to be such because it is usually not easy to gauge the capacity of a young man to pursue independent work until he has demonstrated his ability after leaving the institution where he received his doctor's degree, though this is of course liable to exceptions and no rigid formula should be pursued.

* * * * *

I have fortunately gratifying news to break to the Board on a subject which has naturally been in my mind ever since the Institute was projected seven years ago. We have had thus far no building. The mathematicians have been generously accommodated in Fine Hall. The humanists have been partly accommodated in McCormick Hall and partly at 69 Alexander Street and partly in their own homes. The economists and publicists have worked either at home or at 69 Alexander Street. The offices of the Institute have been located in rented rooms at 20 Nassau Street. Though considerable property has been obtained, including the Olden Farm, I was averse to taking any step until it became perfectly clear to me what the varying needs of the three faculties or schools would require. I have had the feeling during recent months that we had now reached the point where a first building, accommodating the present activities of the Institute, while still maintaining close coöperation with Princeton University, should be erected. Last summer I visited Mr. Bamberger and Mrs. Fuld at Murray Bay, and I was deeply moved and gratified when they informed me that they wished to furnish the Institute with funds necessary to erect our first building without drawing upon the capital funds, on the income of which the

Institute lives. The Founders of the Institute are eager that we should proceed with this project. I propose to ask each of our three groups for a definite statement as to what accommodations and facilities they require now and what would be a fair margin that would probably cover needs that can be anticipated for some years to come. When these facts have been assembled and harmonized, they can be put into the hands of a competent architect or competent architects with instructions to design a simple, substantial, and convenient building, which will be attractive in appearance and yet involve no extravagance in construction or equipment. I am convinced after an experience of twenty years at the General Education Board, during which academic buildings of every variety were financed by the Board, that, when the steps which I have mentioned have been taken, it will not be necessary to distract the professors during the actual process of construction. Nothing indeed could be more unfortunate than that the work of any member of the faculty should be seriously interrupted during the building process.

It is my hope - and in this hope I am sure that the members of the Board will agree - that this building should be named Fuld Hall, so as to commemorate both Mrs. Fuld and her late husband, Mr. Felix Fuld, and in this suggestion I may add that Mr. Bamberger concurs. The Board will, I hope, authorize me to express to the Founders their gratitude for this evidence that they regard the Institute as permanent and satisfactory and well entitled now to possess a home of its own. I have already mentioned this possibility to President Dodds, and he agrees with me in thinking that it will involve no lack of coöperation between the two institutions, each of which will continue to perform the function for which it is best adapted, and both of which will continue to be mutually helpful in every possible direction.

* * * * *

The same is true of the School of Economics and Politics. We are sufficiently clear now as to our purpose and as to the needs of the country to make a forward move in this subject. It is infinitely more important to perfect such schools as we have than it is to expand in a new direction. ~~We~~ ^{can} ~~by suggestion that~~ The present year/be devoted to ascertaining whether proper persons for addition to the faculty in question can be obtained.

* * * * *

When we have accomplished the tasks which I have described, there will still of course be other subjects such as history, literature, languages, and all the natural sciences, which the Institute does not now touch, but which may be basically pursued when circumstances favor, provided they retain their fundamental importance, which may or may not be the case. It is, however, not essential that we should ever undertake to deal with them all on the scale on which we are dealing with, let us say, mathematics. Moreover, certain fields lie permanently outside of our endeavors. We need never concern ourselves with professional education, for that is adequately handled by existing universities, and there are other subjects which likewise can be safely left to colleges and universities. Our concern must be with basic subjects, limited strictly, solely, and permanently to them, and our faculty must be restricted to the leaders in these basic fields. If such leaders do not exist or cannot be obtained, no appointments should be made until such leaders emerge. The Institute will therefore always be small as compared with a university, even when its range of subjects and schools is enlarged. It should not admit as a worker or member anyone who does not give promise of profit by its opportunities, and no school should at any time be large enough to hamper the individual investigations, researches, and speculations of its professors.

AF.

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(FOUNDED BY LOUIS BAMBERGER AND MRS. FELIX FULD, 1930)

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MRS. FELIX FULD

October 8, 1937

Dear Aydelotte:

In looking over the report with a view to sending you the items upon which I think a candid expression of opinion from you would be enlightening to the Board and very gratifying to Mr. Bamberger, I find that there are several points on which you are better qualified to speak than anyone else who will be present: (1) the development in economics and politics, (2) the range of institutions in this country and Europe from which we have had workers, (3) the building, and (4) the other subjects from which future activities may be selected from time to time, without, however, any haste. Of course, I want you to speak with absolute candor, but there is really no one who can discuss these particular problems more competently than you.

Ever sincerely,

A.F.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

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5 October 1937

Dear Dr. Flexner:

I have your letter of October 4th and am very sorry indeed to hear that Anne has not improved as fast as you had expected. I saw Veblen at the meeting of a committee of the Philosophical Society yesterday, and he gave me the same news. I hope the doctors at the Presbyterian Hospital will speedily get at the root of the matter and put her on her feet again.

It will suit me quite as well to postpone our talk until next week.

Please give Anne warmest good wishes from us both.

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, New Jersey

20 NASSAU STREET
PRINCETON, NEW JERSEY

October 4, 1937

Dear Aydelotte:

I went to New York Friday night in expectation of bringing Anne to Princeton yesterday, Sunday morning. Instead, I found that she had not gained ground, so I took her up to the Presbyterian Hospital where she can get the kind of medical care that she really needs. I am not worried, for I am sure she is not seriously ill but, of course, I am disturbed about it. So instead of going to Swarthmore to see you either in the course of the week or at the end of the week, I shall have to go to New York to see her for I do not believe that she will be able to come here for a week or ten days. We shall therefore have to postpone our talk until after the Board meeting Monday. I am very sorry. I really have been tied up between here and New York ever since I left Canada.

Remember us to Mrs. Aydelotte, and believe me

Always sincerely,

A.S.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF:MBG

4 October 1937

Dear Dr. Flexner:

Many thanks for your letter. I am delighted that Anne is better and hope she came down to Princeton comfortably yesterday. This is, as I wrote you, rather a busy week for me. It is, however, just possible that I shall have to go to New York Thursday, and if I do, I could stop at Princeton on my way, about ten o'clock in the morning, if that happened to be convenient for you.

The dedication of the Edward Martin Biological Laboratory on Saturday was a most delightful affair, quite informal but very sincere and interesting. Dr. Martin was there himself and said a few words, and I think everybody got additional pleasure out of his satisfaction in it.

With kindest regards, I am

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, New Jersey

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LOUIS BAMBERGER

MRS. FELIX FULD

Dear Aydelotte:

I talked to Anne on the telephone last night and the doctor thinks that she can come to Princeton some time Sunday, though she will have to be quiet for a few days after she gets here. I am planning, therefore, to go to New York Friday evening, to see Mr. Bamberger Saturday morning and bring Anne down here the following day.

It may be that I can get over to Swarthmore for a day between October 4 and October 11, but at the moment I cannot say. We are beginning work on the 1st, which practically means the following Monday. Just what will turn up that week I do not myself know.

With all good wishes,

Ever sincerely,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

A. J.
7

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Dear Aydelotte:

I have yours of the 27th, and I am glad that you agree on the general principles. The point you make as to the use to be made of the reserve was also made by Percy Straus. I am enclosing a copy of the letter which I wrote him in reply.

You know college faculties. They will spend anything they can lay hands on, and probably for the most part to good purpose, but, on the other hand, the head of an institution has to look to the future, and even to the distant future, and with that in mind has to reserve something for a rainy day even though a fine immediate use could be found for it.

I am sorry to say that I am in doubt about the coming week-end. Anne has picked up a slight infection and has been in bed since last Saturday. It is not serious but requires her to keep absolutely quiet. In addition, Mrs. Fuld has been a little under the weather and is under observation in a New York hospital, though she and Mr. Bamberger do not wish anything said of it. The probabilities are, therefore, that I will have to go to New York Friday evening to spend Saturday and Sunday with Anne and Mr. Bamberger. It may be that I can see you some day during the coming week. That will depend upon developments here. If the worse comes to worst we can arrange to have a chat before or after the Board Meeting.

Ever sincerely, *a. f.*

By-Laws -

September 29, 1937

Dear Percy:

I have yours of the 27th and I hope very much that you are coming to the meeting and that you will raise any objections to the proposed by-law that seem to you to be wise. I do not, however, see how the proposed by-law restricts the freedom of the Board. It sets aside a sum of money as a reserve fund, but it does not add this reserve to endowment, which cannot be touched. On the contrary, it leaves it in such a form that it can be drawn on for emergencies. The advantage of putting this provision in the by-laws is that it becomes automatic and regular procedure, but can, of course, be suspended whenever conditions warrant.

At the present moment almost every college and university in the United States is pinched because they have provided no such reserve. The exception is the Rockefeller Institute, which has gone on its way since 1929 precisely as it did before 1929, without once appealing to Mr. Rockefeller for help. They have been enabled to pursue their usual course, even expanding during the years of depression by adding a new building and certain scientific activities, because they have had almost from the very beginning a by-law like the one I am proposing, and as a result they had accumulated reserve enough to protect them against the consequences of depression and even to enable them to expand, precisely as they would have expanded had conditions been normal.

I might also instance Vanderbilt University, where through his long career of forty-odd years Chancellor Kirkland every year set aside a

Mr. Percy S. Straus

- 2 -

September 29, 1937

portion of the income as reserve. There was an annual struggle to utilize these funds. Kirkland resisted because the need did not appear to him to outweigh the advantages of his policy. When the depression came he had a fund which enabled him to continue without restriction for a number of years. His struggles to maintain a reserve would have been very much less had the by-law of the Vanderbilt University contained some such provision as I am suggesting. The same is true at Swarthmore College.

With all good wishes and congratulations on the recent marriage of your son,

Ever sincerely,

ABRAHAM FLEXNER

Mr. Percy S. Straus
151 West 34th Street
New York City

AF/MCE

27 September 1937

Dear Dr. Flexner:

You may count on me for the meeting on October 11th. I think the idea of a Budget Committee an extremely wise one. As the expenditures of the Institute increase in volume, the complexity and making of the budget is going to be a more and more complicated matter requiring careful and prolonged consideration.

I also approve of the reserve, although there are times when, in my opinion, it is not advisable to accumulate a reserve. The income from securities fluctuates up and down, and the work of an institution can be kept on a more even keel if reserve funds are accumulated during a period of prosperity and spent during periods of depression. I dare say you have this in mind, but am not quite clear whether it is provided for by the wording of the resolution.

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, New Jersey

FA

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September 27, 1937

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

My dear President Aydelotte:

A regular meeting of the Trustees of
the Institute for Advanced Study will be held on
Monday, October 11, 1937, at 12:45 o'clock, at the
Uptown Club, Lincoln Building, 60 East 42nd Street,
New York City. I am sending you herewith the docket
and notice regarding proposed amendments to the
By-Laws.

Please inform me whether or not you will
be able to attend the meeting.

Very truly yours,

Esther S. Bailey
Secretary

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LOUIS BAMBERGER

MRS. FELIX FULD

September 20, 1937

Dear Aydelotte:

I got back to Princeton last night, as I wrote you, and this morning I have begun to tackle my accumulated mail. I saw a lot of people in New York during the week and had a very interesting time on Thursday and Friday at South Orange, of which I want to tell you everything. Last week was really too busy. I was in Princeton Monday, at Mt. Kisco with Ben and Mary Tuesday, in New York Wednesday, at South Orange Thursday and Friday, and Saturday I simply stayed home and lay on the couch, for I was used up. This week is also going to be a very busy one for me. I have to go through my mail today and tomorrow, and I want, if possible, to see President Dodds. Wednesday I must go to New York to meet Anne, who arrives on the "Rex" Thursday morning. I have also promised to see Mr. Maass, Mr. Leidesdorf and Mr. Stewart.

Anne expects to come down with me Friday. It may be that I can see you on Sunday, for I am anxious to tell you what passed between Mr. Bamberger and Mrs. Fuld and myself. Would it be possible for you and your wife to drive over for midday dinner Sunday? If that is too much of an effort I feel pretty sure that I could find a day in the following week.

I was delighted to find on my desk a copy of Bill's book. It is a very handsome volume. I am writing him a note of thanks. I shall certainly

President Aydelotte

- 2 -

September 20, 1937

read it within the next few weeks. I received this morning three presentation copies: a book by Rowse of All Souls, another, the life of Jack Jones, a Liberal in whom Tom Jones is greatly interested, and Bill's; but I shall start Bill's first.

Remember me warmly to Bill and his mother, and believe me

Always sincerely,

A. J.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

*I was bad about Oct. 2; but we start on
Oct. 1st, so I shall have to be here for
the next few days after.*

17 September 1937

Dear Dr. Flexner:

Many thanks for your letter of September 16th.

Do telephone me as soon as you can see a free day and come down for as much of a visit as you can manage. I shall be sending you soon an invitation to the dedication of the Biological Laboratory, which takes place on October 2nd. If there is any chance of your coming then, we should love to have you, but almost any other time would be quieter so far as I am concerned.

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, New Jersey

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LIFE TRUSTEES

LOUIS BAMBERGER

MRS. FELIX FULD

September 16, 1937

Dear Aydelotte:

Your letter came this morning and was read to me over the telephone.

I am dictating this reply to Miss Eichelser, who will sign it for me.

I should like nothing better than to spend a quiet week-end with you, as you suggest, but I have already promised to go down to South Orange this afternoon, and after seeing Mr. Bamberger and Mrs. Fuld I shall have to see Mr. Leidesdorf and Mr. Maass over the week-end, because I must be in Princeton Sunday evening. Professors and workers are already coming in and I ought to be there now, but there were a lot of things to do here in New York, which I had to attend to before going to Princeton for good, though, as a matter of fact, I did go to Princeton immediately after our return from Canada last Saturday.

Anne is now on the high seas. She had a perfectly wonderful experience at Salzburg. We are expecting her about the middle of the week. Just as soon as she arrives and I know her plans I will get in touch with you over the telephone and arrange to go over to Swarthmore for a day, or, if possible, two.

I read in the Times the account of your big meeting. I liked immensely the tone as well as the substance of what I read. However, those

President Aydelotte

- 2 -

September 14, 1937

who wish peace and quiet in this world at this time are, alas! like a
"voice crying in the wilderness". But our day will come.

With all good wishes for the three of you,

Ever sincerely,

A. F.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

15 September 1937

Dear Dr. Flexner:

I am writing to ask whether you have yet returned from Canada? and whether it would suit you to come over to spend the week-end of the 18th to 20th in Swarthmore. I should be delighted to have you then, or at any other time that is convenient for you. If Anne can come with you, so much the better. Marie will be away, but Bill and I are here, and we should be delighted to have her.

If you can come, let me know what time your train reaches 30th Street, and I will send the car in to meet you there.

Our Quaker Conference is safely over; it was a great success. We very much enjoyed having them here, but we are also enjoying the quiet which followed their departure.

With kindest regards, I am

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, New Jersey

Dr. Abraham Flexner
Magnetawan
via Burks Falls
Ontario, Canada

BY DIRECT WIRE FROM



WESTERN UNION

NEWCOMB CARLTON
CHAIRMAN OF THE BOARD

J. C. WILLEVER
FIRST VICE-PRESIDENT

1223-S

SYMBOLS

DL - Day Letter

NM - Night Message

NL - Night Letter

LC - Deferred Cable

NLT - Cable Night Letter

Ship Radiogram

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[PK85 13 VIA BURKSFALLS ONT=MAGNETAWAN ONT AUG 18 1115A
PRESIDENT FRANK AYDELOTTE=
SWARTHMORE COLLEGE W=

TERRIBLY SORRY THAT YOU AND MARIE CANNOT COME BUT
THOROUGHLY UNDERSTAND AM WRITING=
ABRAHAM FLEXNER.

1202P

Telephone No. 299
Deliver DA

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

Prism
Magnetawan, via Burks Falls, Ontario, Canada

August 17, 1937

Dear Aydelotte:

Your telegram came this morning and I have replied as follows
by wire:

"Terribly sorry that you and Marie cannot come but thoroughly
understand Am writing"

It is a great disappointment not only to me but to Eleanor and to
T.J., who has been looking forward to an opportunity of renewing his acquaintance
with you and Marie, and I had hoped that I would also find ^{time} to tell you about an
interview which I had with Mr. Bamberger and Mrs. Fuld regarding further endowment
on the occasion of a visit I made to them at Murray Bay where they are spending the
summer. I have the whole interview, however, very clearly in mind, and I hope
that we can meet in September after we leave camp before the year's work begins.
I think I could come over to Swarthmore some Saturday and spend Sunday with you, but
I do not want to run into the complications attending the opening of college. That
will be almost as bad as the one thousand Quakers.

I do hope that this midsummer entertainment on so vast a scale is
not going to cost you and Marie the good which you obtained from your visit abroad.
Do be careful, and make Marie be careful, for she is so successful a hostess that I
am not sure she knows the limitations of her own strength.

We are having our usual quiet summer, all the quieter by reason of
Anne's absence in Salzburg. Yesterday came a cablegram from her announcing her
safe arrival, and she will now plunge into ^{an} "ecstasy" of operas and Toscanini, on which
she will live a good part of the winter.

Jones came on the first of August and is spending the entire month
with us. He has completely fallen under the spell of the lake. Never before in his
life, so he says, has he had such a period of prolonged rest, quiet, and freedom from
all sorts of preoccupations. He is doing some writing each morning and spending the
rest of the day in the simple occupations which which you are familiar up here - fishing

President Aydelotte

August 17, 1937

2

and sitting in the sun, playing pingpong, sawing up a few logs, etc. In the evenings we have music and talk and by nine he sneaks away to his cot. By ten lights are out all over the camp. I cannot but think that a month of this kind of thing would be just as good for you and Marie as for him. England is great fun, but it is really not a rest, though it is a change. The latchstring hangs on the outside for you and Marie, and nothing would give Anne and Eleanor and Jean and myself greater pleasure than that you both should come up for an unbroken month next summer, cutting the telegraph wires between here and Swarthmore and absolutely forbidding mail. Although Mrs. Bailey is here and we are doing some work, I am doing very little letter-writing.

Our affectionate greetings to you both, and our best wishes that you may spare yourselves and come out of your vast entertaining project unscathed.

Ever sincerely,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF:ESB

A. F.
Z

16 August 1937

Dear Dr. Flexner:

I am broken-hearted to have to send the enclosed telegram, but no other solution seemed possible. This conference in September is the most important thing that has happened in the Quaker world for a very long time and, although I am not a Quaker, I find that almost everyone connected with it leans on me in the matter of arrangements and I am determined that I will not let them down.

I am, on my own account, deeply interested in the conference and think it possible, though by no means certain, that the discussions may have a salutary effect on members of the Society of Friends in this part of the country. Delegates are coming at great personal risk from Germany and from Japan, and if the discussions are as frank as Quakers usually make them they should have a real effect on our Philadelphia Friends.

I am very sorry indeed to miss the opportunity for quiet talks with you and Tom Jones on the shores of your beautiful lake and hope you will ask us again another year, since I have made a solemn vow to take more vacations in the future. Please give Tom Jones my warmest regards and tell him how disappointed I am to miss seeing him. Say to him that if by any chance he can come this way I should be most happy to see him in Swarthmore, and even if he came when the Quakers were here it would only make 1001, which would be no strain whatever on our excellent preparations.

Marie joins me in affectionate regards to you and all under your roof.

Yours sincerely,

Dr. Abraham Flexner
Magnetawan
via Burks Falls
Ontario, Canada

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1206-A

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ACCT'G INFMN.
TIME FILED

Send the following message, subject to the terms on back hereof, which are hereby agreed to

Swarthmore, Penna.
16 August 1937

DR. ABRAHAM FLEXNER
MAGNETAWAN
VIA BURKS FALLS
ONTARIO, CANADA

KEENLY REGRET ARRANGEMENTS FOR QUAKER CONFERENCE MAKE IT
IMPOSSIBLE TO LEAVE THURSDAY AS PLANNED THIS CUTS DOWN
TIME SO MUCH THAT WE FEEL WE MUST VERY RELUCTANTLY ABANDON
VISIT THIS SUMMER DEEPLY DISAPPOINTED BUT FEEL I MUST
MAKE SUCCESS OF APPALLING JOB OF ENTERTAINING ONE THOUSAND
QUAKERS IN SEPTEMBER

FRANK AYDELOTTE

WESTERN UNION GIFT ORDERS SOLVE THE PERPLEXING QUESTION OF WHAT TO GIVE.

Magnetawan, via Burks Falls
Ontario, Canada
August 4, 1937

Dear Aydelotte:

I have been away from Ahmic for ten days so that I am just now answering your letter of the twentieth of July from Blickling Hall. I am delighted to know that you and Marie had so lovely a time in England. I had heard as much from T.J., who is now spending a month here and who is as enthusiastic about the lake as the Flexner Family.

I am sorry that you and Marie cannot come to Ingleside for a longer stay, but you are welcome at any time and, unless we hear to the contrary, we will expect you on the twentieth, but do prolong your visit if you possibly can.

Anne has left for Salzburg and laments that she will miss the pleasure of seeing you, but you can't have the Aydelottes and Ahmic and Salzburg and T.J. and everything else all in one summer, as she is finding out to her sorrow.

With all good wishes,

Ever sincerely,

A. F.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF:ESB

3 August 1937

Dear Dr. Flexner:

Many thanks for your letter of July 16th, which I found on our return from Europe this morning. We are both of us in fine shape, thanks to a long holiday at Blickling. I was suddenly surprised to find myself more tired than I had realized at Oxford, and actually took to my bed at All Souls, where we were visiting the Adamses. Lothian insisted on our going back to Blickling, and I had a wonderful recovery in that quiet and beautiful place.

We warmly appreciate your kind invitation to come to Lake Ahmic for a breath of your Canadian air. I wrote to you from England to suggest that, if it suited you, we might make a long week-end, arriving perhaps on Friday, the 20th of August, and leaving Monday, the 23rd. Would that be a convenient time?

The Quaker clans gather at Swarthmore August 29th and stay for ten days. We shall then just about have time to put things in order again before the undergraduates arrive two weeks later.

I am very sorry that Anne will be away, but I am glad she is going to have the time in Salzburg. We heard of Eleanor in London, but were unable to make connections with her. It will be nice to see her in Canada if the time turns out to be suitable for you.

With affectionate regards from us both, I am

Yours sincerely,

Dr. Abraham Flexner
Magnetawan, via Burks Falls
Ontario, Canada

ABRAHAM FLEXNER
MAGNETAWAN, VIA BURKS FALLS
ONTARIO, CANADA

July 16/37

Dear Aydelotte:

A belated copy of the
N.Y. Times tells me that your name
have returned. Welcome Home! Tom
Jones wrote me that he had met you
fresh from your Oxford laurels at
Blickling. How are you both? When
do the Quaker clans foregather & when
do they disperse? And when can you
both come to Abmic to recuperate?
You may, alas, miss some no leaves

for Salzburg Aug. 5; but you'll
find D. J., Eleanor, Mrs. Bailey &
myself, - as well as the quiet & beauty
of the woods.

We have just had a week's visit
from Morse; I feel I have learned
to know him, as one never can when
we are all pre-occupied with work at
Princeton.

Anne is ⁱⁿ excellent health & I seem
first rate. Kirkland has not been
well & the doctors still keep him in
Nashville.

With love to you both from us both,
Sincerely yours, A. F.

19 July 1937

My dear Dr. Flexner:

I do not know where the Times got its story about the return of Dr. and Mrs. Aydelotte, for they will not return until August 3rd. I shall call their attention to your letter then, and you may expect to hear from them promptly.

Yours very truly,

Dr. Abraham Flexner
Magnetawan, via Burks Falls
Ontario, Canada

9 June 1937

Dear Dr. Flexner:

We were very sorry not to see you here on Commencement day but delighted to have Anne. We had a delightful group of people at luncheon, and the weather was kind to us though perhaps a little on the warm side.

I leave on Saturday for Indiana and return next week just in time to catch the NORMANDIE from New York on Wednesday, June 16th, at twelve o'clock. We return early in August, and if there is any possibility of our getting as far away as Lake Ahmic during the month, I will send you a letter or telegram to find out whether it is convenient for you to have us. The most likely thing seems to be a week-end, but I have always to think of that one thousand Quakers who are descending on us the first week in September.

Marie joins me in warmest regards and best wishes to all of you for a very pleasant summer.

Yours very sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, New Jersey

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1261

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PU28 CABLE=LONDON 26 JUNE 7

WLT AYDELOTTE=
SWARTHMOREPENN=

ON THE DAY OF ELEANORS GRADUATION WE WANT YOU AND YOUR WIFE
TO REALIZE OUR PROFOUND APPRECIATION AND GRATITUDE=
ANNE AND ABRAHAM FLEXNER.

809A.

THE QUICKEST, SUREST AND SAFEST WAY TO SEND MONEY IS BY TELEGRAPH OR CABLE

25 May 1937

Dear Dr. Flexner:

I am delighted to hear that you and Ann will be able to come to Swarthmore for Commencement. We look forward with great pleasure to having you. I note also that you are giving the Commencement Address at Bryn Mawr on Wednesday. I wish you could leave your academic gown here and march in our procession. Is there any chance that you could come over to Swarthmore on Wednesday after the exercises at Bryn Mawr? Or if that is not possible, you might leave your gown with Mrs. Manning, and her husband could bring it over to Swarthmore and leave it at our house for you. I am terribly sorry that the beginning of our own Commencement season makes it impossible for us to go over to Bryn Mawr to see you.

With affectionate regards, I am

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, New Jersey

15 April 1937

Dear Dr. Flexner:

I am very glad that the dinner on April 23rd is to be postponed. It conflicted with a meeting of the American Philosophical Society, and Roland Morris told me the other day that it would be impossible on that account for him to attend. It just happens that I could because I am not concerned with the Friday evening session, but I think it much better to hold it in October.

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, New Jersey

THE INSTITUTE FOR ADVANCED STUDY

(FOUNDED BY LOUIS SAMBERGER AND MRS. FELIX FULD, 1930)

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20 NASSAU STREET

PRINCETON, NEW JERSEY

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LIFE TRUSTEES

LOUIS SAMBERGER

MRS. FELIX FULD

April 12, 1937

Dear Aydelotte:

I am sorry to say that a considerable number of the gentlemen who form the Liaison Committee find it impossible to come to Princeton for dinner on Friday, April 23. I had a conference with President Dodds on the subject this morning and we agreed that it would be better to postpone the dinner until autumn, before the rush of the winter's work had begun. I shall take the matter up with President Dodds and the members of the Committee about the middle of September, in the hope that we can find a day when a complete, or, at any rate, a larger attendance may be feasible. It was the opinion of President Dodds that some evening towards the end of October might be generally acceptable.

With much regret that it has seemed best to postpone our plans for dinner in the immediate future, I am

Sincerely yours,

A. J.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

7 April 1937

Dear Dr. Flexner:

I have your letter and shall be very glad to come over early on the 19th to talk with you. I can get there any time between eleven and twelve, as you prefer. Shall I find you at your office or at the Inn?

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, New Jersey

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

March 22, 1937

Dear Aydelotte:

You will perhaps recall that a year ago President Dodds invited the members of the Liaison Committee, consisting of four or five trustees of each institution, to meet as his guests at dinner. I am now sending a similar invitation, on behalf of the Institute, to the members of this Committee, and I write betimes in the hope that you may be able to come to Princeton to dine at the Princeton Inn on the evening of Friday, April 23, at 7:30.

We should be very happy if you would bring your wife and spend the week-end or the night at the Princeton Inn. If the weather is favorable on Saturday you might enjoy a game of golf on the course which your windows overlook.

*Gen meeting
of Am. Phil. Soc.
Apr. 22-24*

Ever sincerely,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

A.S.
7

AF/MCE

24 March 1937

Dear Dr. Flexner:

I am very glad to accept your invitation for dinner for the Liaison Committee at the Princeton Inn on Friday, April 23rd, at 7:30 o'clock. I only wish we could spend the week-end, but I am afraid that would be impossible because we have already promised to attend the annual dinner of the American Philosophical Society on Saturday night. Under the circumstances it will probably be better for me to leave Marie at home, and drive back myself on Saturday morning.

I have just had a telegram from Mrs. Bailey calling a meeting of the Building and Property Committee for Friday noon, March 26th, and shall make it a point to be there unless some unforeseen contingency prevents.

I hope you are enjoying the lovely weather which now seems to be beginning. I do hope that you and Anne can come down to see our planting sometime during the next six weeks. It gets better every year.

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, New Jersey

18 February 1937

Dear Veblen:

Many thanks for your letter. I take pleasure in sending you, under separate cover, a copy of the report of the Oxford Preservation Trust, which will give you a good idea of their work.

I had a talk with Mr. Leidesdorf in New York about the whole matter, and he feels that it is very important to have a meeting of the Committee on Buildings and Grounds as soon as possible after Dr. Flexner returns to consider the whole problem before any decisions are taken.

We should like very much to get over to Princeton, and shall let you know the first time an opportunity presents itself.

Looking forward to seeing you tomorrow, I am

Yours sincerely,

Professor Oswald Veblen
Institute for Advanced Study
Princeton, New Jersey

18 March 1937

Dear Anne:

Many thanks for your telegram. I hope Dr. Flexner is making good progress, and I imagine you are very wise not to put any more on him at the moment.

I am sorry to say that the first part of April is absolutely chock full so far as we are concerned. I shall be away on college business during the Easter Vacation, which ends on the 5th, I have a Board Meeting on the 6th, and several men coming here about positions during the remainder of that week, ending up with Somerville Day on the 10th, so that I think it would be just impossible for us to get over to New York to a dinner. We are extremely sorry to miss it, but I hope you will go ahead with Madariaga without bothering about us.

Yours very sincerely,

Mrs. Abraham Flexner
150 East 72nd Street
New York City

11 February 1937

Dear Dr. Flexner:

Many thanks for your telegram, which I am adding to Dr. Levy's credentials for our Committee of Selection, which meets on Saturday. It is very good of you to take time to look over his papers in the midst of your holiday.

I do not know whether you noticed a letter from Rabel, who, as you doubtless know, is one of the great German authorities on Roman Law. I understand, via the academic grapevine, that Rabel is likely soon to be ousted from his job in Germany. I do not know whether you would consider him as suitable for the Institute now or at any other time, but if you by chance should hear of any opening in his subject, he would of course be an ornament to any American University.

I am delighted to know that you are having good weather and making the most of your holiday. It has turned off fine again here, and has lately been so warm that one could almost think of golf.

With warmest regards from Marie and me to all of you, I am

Yours sincerely,

Dr. Abraham Flexner
Arizona Biltmore Hotel
Phoenix, Arizona

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16

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*See 200
M*
1937 MAR 17 PM 2 53

SORRY TO SAY ABE THOUGH BETTER WILL NOT BE ABLE TO HAVE
MADARIAGA DINNER THIS WEEK ANY EVENING DURING FIRST TEN DAYS OF
APRIL BEST FOR US LET ME KNOW WHICH DATES ARE AVAILABLE FOR
YOU AND MARIE AND WE WILL PROMPTLY COMMUNICATE WITH MADARIAGA=.

ANNE FLEXNER.

NO. *See 200* TO *Ema*
BY *JP* AT *310* TO BE *M*
CALLS *3/17/37*

Telephone Your Telegrams to Postal Telegraph

20 NASSAU STREET
PRINCETON, NEW JERSEY

December 1, 1936

Dear Aydelotte:

I have been in New York for a couple of days, so that I did not receive yours of the 27th until this morning.

I have already written William Rosenwald and I shall write him again. You may well postpone approaching Keppel until we have heard from Rosenwald.

With all good wishes,

Ever sincerely,

G. J.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

November 20, 1936.

Dear Dr. Flexner:

Many thanks for your letter. You can now feel that the first seventy years are the hardest.

We were all very pleased with the outcome of the arrangements for Dr. Salomon, but I assume that I should wait for confirmation from you on behalf of William Rosenwald and Mr. Warburg before I write definitely to Dr. Salomon. I hope there will not be any final slip in the matter.

Would you be so kind as to inform your brother Bernard of the present state of the negotiations. I had a talk with him about it the other night, and found him very much interested. He thought it best, however, that I should not write to him directly about the matter, consequently I should like to send him a message through you.

With kindest regards, I am

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, N. J.

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

November 17, 1936

Dear Aydelotte:

Thank you very much for returning the memoranda. I shall be delighted to talk them over with you whenever we can get a chance.

I also appreciate what you have done in the matter of Dr. Salomon. I am taking the matter up with William Rosenwald and through him with Mr. Warburg.

It was a great pleasure to have you and your wife with us Thursday evening, but I think the next time I am seventy years old I shall take to the tall timber. People are too kind, and I am just now about recovering from my exertions here and in New York over the week-end.

Ever sincerely,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

A. S.
7

AF:ESB

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

October 29, 1936

Dear Aydelotte:

I am happy to send you the memoranda prepared by Riefler and Mitrany. They are our only copies, so will you let me have them back when you have finished with them?

I shall let you hear promptly whenever the golf course matter is settled.

Always sincerely,

A. F.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF:ESB

October 26, 1936.

Dear Dr. Flexner:

I should be very much interested to read the memoranda prepared by Professors Riefler and Mitrany, which you said at the last meeting would be available for Trustees who wished to read them.

I look forward with great interest to hearing the results of your conferences this week about the golf course.

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, N. J.

20 NASSAU STREET
PRINCETON, NEW JERSEY

October 10, 1936

Dear Aydelotte:

In general, as you know, I am thoroughly in accord with your desire to get out of things and not into them. In the case of the National Conference of Jews and Christians, an Executive Committee consisting of a hundred persons means, however, names rather than work, and as you are the head of a college that has a really liberal and tolerant history behind it, the presence of your name would, I believe, be significant without involving you in any personal activity. Indeed in accepting Dr. Clinchy's invitation you could stipulate that your various duties are so time-absorbing that you would not be able to make any contribution on the side of work, but that you are happy to have your name associated with so humane and intelligent a movement.

With all good wishes,

Ever sincerely,

A. F.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

P.S. Since dictating the above I have talked with William Rosenwald on the telephone. There appears to be no doubt that the \$2000 which he promised will be available for next year.

A. F.

THE INSTITUTE FOR ADVANCED STUDY

(FOUNDED BY LOUIS RAMBERGER AND MRS. FELIX FULD, 1930)

OFFICE

20 NASSAU STREET

PRINCETON, NEW JERSEY

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LIFE TRUSTEES
LOUIS RAMBERGER
MRS. FELIX FULD

October 3, 1936

Dear Aydelotte:

I have yours of the 2nd, regarding Hertz, and I have made inquiry this morning among the leading people here. As a result I should doubt whether Lenzen's judgment that Hertz is "a remarkable scholar" is correct. I learned that he has done a few small things but that when it comes to larger problems he "stalls". Under the circumstances I do not believe that he is large enough for our group. On the other hand, he is not a commonplace or ordinary person. If the Oberlander Fund will make an appropriation for him, why not send him to a place where he would constitute a real addition, like New York University, where I got a professorship for Courant? Courant has in short order received a permanent appointment and taken a prominent position. In other words, Courant is a star at New York University and is really excellent, though he would not have measured up to our requirements. It is important to build up institutions like New York University just as well as Harvard and Yale and the Institute.

Ever sincerely,

A. F.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

October 2, 1936.

Dear Dr. Flexner:

Moe has just sent me the enclosed copy of a letter from Lenzen, one of the Guggenheim Fellows. I have no idea that the Institute would be interested in Hertz, but I send the thing on to you and should be grateful if you would send Moe a line concerning it.

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, New Jersey

20 NASSAU STREET
PRINCETON, NEW JERSEY

September 15, 1936

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

Dear President Aydelotte:

As Dr. Flexner is in New York today, I read your letter of the fourteenth to him over the telephone. He asked me to thank you for it and to say that he is much pleased that the Vice-Chancellor (Lindsay) has succeeded in getting something from the other side.

Sincerely yours,

Esther S. Bailey

September 14, 1936.

Dear Dr. Flexner:

Many thanks for your letter of September 10th. You gave Jones just the right directions concerning Coleman, and if he makes an application, it will of course have most careful consideration.

I am very much relieved by your remarks on foundations. Lindsay has an engagement with Fosdick, which I made for him at his request, and he may as well have a preliminary talk. I do not believe that he intends to make a definite application for any specific sum at this time.

On the other hand, Lindsay will be able to report very substantial progress from English sources, at least one very large gift is, I understand, already assured. And if it is possible to get help from this side at the same time, they ought to amass a fund which will mean a new era for research at Oxford.

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, New Jersey

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LIFE TRUSTEES
LOUIS BAMBERGER
MRS. FELIX FULD

September 10, 1936

Dear Aydelotte:

I am enclosing you a note which I had from Jones, which, as you will see from my reply to him, I promised to forward to you.

Anne read me over the telephone last night your letter regarding the Lindsay and foundations. My reason for saying in my previous letter that the moment is inopportune is the following: Fosdick has just taken hold; I have no idea what his program or his intention is, and it may be that Lindsay would lose nothing by having a general talk with him, but if the foundations are going to follow the precedent which is of many years' standing they are far more likely to be interested if an institution like Oxford has first done something at home by way of showing that there is a local interest. The foundations have always disliked taking the initiative. This may, however, no longer be the case, and I certainly would not want anything that I say to you to deter Lindsay from pursuing the course that seems best to him. I have been, in fact, so long out of touch with the foundations that nothing that I say ought to carry weight. At any rate, do not tell it to Lindsay. He wrote me from Oxford that he would try to see me while over in this country, and I need not say that I will do anything for him that I possibly can if he looks me up.

Remember me warmly to Mrs. Aydelotte and believe me

Ever sincerely,

A. F.

September 8, 1936

Dear Dr. Flexner:

Many thanks for your letter of September 3rd. I have had a very cordial letter from your brother and am to see him in Baltimore soon to discuss the details of the ~~Eastman~~ ^{Hastman} Professorship.

150 East 75th Street
New York, N.Y.

I should appreciate it if you would let me know as soon as you hear from your New York friend regarding the \$2000 for Salomon. Am I correct in thinking that he is willing to give \$2000 for two years?

I am a little disturbed about what you say in connection with the foundations and the University of Oxford. Lindsay, Sedgwick, and Hartley have come to the United States all prepared to go into the matter with the Rockefeller Foundation and the Carnegie Corporation. I had suggested that they open the matter with them only in a preliminary way without asking either Foundation to commit itself to a specific amount, or, indeed, to any amount, but it is very difficult for them to form plans for an appeal in England until they have some idea as to whether there would be any possibility of help from this side. Would you think it a mistake for Lindsay to make a preliminary explanation to these Foundations and to ask their advice about the appeal? I should like very much to know your full mind on the matter because I think it exceedingly important that Lindsay should not make a mistake. This endowment for research seems to me absolutely necessary if Oxford is to hold its place in

in the world.

Dear Dr. Flexner:

Many thanks for your letter of September 3rd. I have

had a very cordial letter from your brother and am to see him

in Baltimore soon to discuss the details of the
-Dr. Abraham Flexner
150 East 72nd Street
New York, N. Y.

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soon as you hear from your New York friend regarding the \$2000

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MRS. FELIX FULD

September 3, 1936

Dear Aydelotte:

Anne handed to me a copy of your letter of August 24.

I was deeply touched by the action of the Board of Electors. I believe that Simon could help Buzzard, and I shall be very happy indeed if he finds it possible to do so. I can foresee difficulties, as he is engaged in writing Dr. Welch's life - a task that it will be not easy for him to interrupt in case it is not finished by the fall of next year. There is also an additional problem due to the fact that his wife finds a severe winter climate extremely trying. She has had much trouble with a sinus, and that is always an important factor in any plans that Simon makes for the winter. Notwithstanding, however, these considerations I should be very happy to have him go to Oxford as Eastman Professor and to render to Oxford the service which I think he can do.

I shall communicate with my New York friend at once regarding his promise of \$2,000. I hope that he will make good on it.

Lindsay wrote me some time ago that he would see me when he came to this country. I am expecting to make connections with him either in New York or here in Princeton. I shall have to be in Princeton for one or two days a week from now until the end of the month, but I shall spend most of the time in New York partly because I have a number of people to see and partly because it is pleasant to be with Eleanor.

President Aydelotte

September 3, 1936

2

Thank Mrs. Aydelotte very heartily for her kindness to Eleanor on board the Aquitania. It was deeply appreciated.

I will talk with you on the subject of the possibility of help from the foundations to the University of Oxford. I should not, in Lindsay's place, broach the matter at this moment. I have the best of reasons for believing that the moment is inopportune.

My hearty congratulations on your successful completion of the four million dollar fund. That is a record which I believe cannot be duplicated in this country.

It is pleasant to know that the new Rhodes Scholars selection has worked so well, and I hope that they will continue to give a good account of themselves.

We had a very quiet summer at Ahmic. Von Neumann was there for three weeks and Mrs. Bailey during the entire time. We did some work together which I had found it impossible to do here in Princeton. The summer was not an ideal one. It was too hot at the very outset and rather too cool during the rest of the time, and the drought was agonizing. We came down earlier than usual for the purpose of seeing Eleanor. Jean, as you doubtless know, returned from England a week before Eleanor and spent the time with us in camp - a very sensible decision on her part.

I went through 69 Alexander Street on reaching Princeton yesterday afternoon. I thought it quite charming, and I have told Miss Wise, Riefler's secretary, that Mrs. Bailey and I meant to evict her and him and all the other economists and humanists and let them return to 20 Nassau Street where they have in easy reach an optometrist, a chiropractor, a corn doctor, a dentist, and a building and loan association.

Give my warmest greetings to your wife and Bill, and believe me
Ever sincerely, *A. F.*

June 11, 1936.

Dear Dr. Flexner:

I am about to postpone my sailing from the 17th to 24th, so that almost any time between the 15th and 23rd, which you suggest, would do, except Wednesday, the 17th, when I am tied up all day. The 18th to 20th would be admirable for us or the 20th to 22nd, whichever you prefer. I have a number of other conferences to arrange and should like to keep the time of your visit clear. For this reason I should appreciate it if you would be good enough to telephone me, or have Mrs. Bailey do so, as to when it would suit you best to come.

We collect a few hundred dollars every day, and now have only about \$7000 to go.

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, New Jersey

June 9, 1936.

Dear Mrs. Bailey:

Will you kindly tell Dr. Flexner that President Aydelotte will attend the meeting of the Executive and Finance Committee of the Institute called for Monday, June 15th, at the City Midday Club, New York City.

Yours sincerely,

Mrs. Esther S. Bailey
Institute for Advanced Study
Princeton, N. J.

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

June 8, 1936

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

My dear President Aydelotte:

A luncheon meeting of the combined
Executive and Finance Committees of the Institute
for Advanced Study will be held on Monday, June 15,
at 12:30 P. M., at the City Midday Club, 25 Broad
Street, New York City, at the request of the Director.
Dr. Flexner would be very happy if you also could
be present.

May I ask you to let me know if you will
be able to attend?

Very truly yours,

Ethel S. Bailey
Secretary

20 NASSAU STREET
PRINCETON, NEW JERSEY

150 East 72nd Street
New York City
June 6, 1936

Dear Aydelotte:

I was glad to get your letter this morning.

Yesterday I was trying to work out a program with the dentist and it looks as if I should be free from about Monday, the 15th, to Tuesday, the 23rd. If so, during that week I shall see you and my niece Hortense, and also make a trip to Baltimore and Princeton.

I am delighted that you are about finishing your big campaign. Don't try another one between now and next October.

With warmest greetings to you and Mrs. Aydelotte,

Ever sincerely,

A. J.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

15-19
17-19
20-22

13-20
20-22

5 June 1936

Dear Dr. Flexner:

Many thanks for your letter of June 3rd, and hearty congratulations on your degree from Iowa. I am very much interested in what you say about their recent developments.

Our reservations for sailing are, at the moment, for June 17th, but it looks to me very much as if we should have to put off our departure for a week, difficult as it is to change reservations at this crowded time.

We are just about to finish the collection of our \$4,000,000 endowment fund. We have been making heroic efforts during the last few weeks and we have only about \$20,000 to go. That is not a very large amount but, after the collections we have already made, it is like doing a sprint at the end of a two-mile run! Our pledges were completed in June 1930, eight months after the stock market broke, and all our collections have been made during the depression. Nevertheless the response to our last appeal has been so heartening that I am confident we shall complete every dollar of the \$4,000,000. But I want to see it done before I leave for Europe.

I will keep you informed as to our plans. We shall be delighted to see you here any time that you can spare, and if that appears to be impossible, perhaps we can see you in New York or Princeton.

With kindest regards, I am

Yours sincerely,

Dr. Abraham Flexner
150 East 72nd Street
New York, N. Y.

150 East 72nd Street
New York City

June 3, 1936

Dear Aydelotte:

Thank you for yours of May 28 which I received this morning on my return from Iowa City where I went to see what had happened out there in the last twenty years, also to make a speech and get a degree, though it was the first item that attracted me the most.

I was absolutely amazed to find the complete reorganization, rebuilding, and refinancing that had taken place in the wake of the raking over the coals which I had given the Medical School in 1908. They have now one of the finest medical schools in the country, and they were so pleased with it that they have gone ahead developing one department after another in the same way so that Iowa is now one of the leading American universities - something that I really did not appreciate.

I am trying to ride about six horses at once. I am absolutely needed here in New York at various conferences. From time to time I am needed in Princeton, and I have also got to find time to spend a few days with Doctor Friedenwald in Baltimore. Let me know when you and your wife are sailing. I want to see you both, and I shall contrive to do it at Swarthmore, if I possibly can. If not, in the very last event I shall have to see you here. Meanwhile, I am doing my darndest to take advantage of your invitation.

With warmest greetings, I am

Always sincerely,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

F. J.

AF:ESB

May 28, 1936.

Dear Dr. Flexner:

I had a conference with Conyers Read last night and he is undertaking today to get the authorities of the University of Pennsylvania to join Swarthmore and Bryn Mawr in an application to the Emergency Committee of the Rockefeller Foundation for \$2000 for Dr. Salomon. In addition the University of Pennsylvania will put up \$1000, which, with the \$2000 from you, will make him a total salary of \$5000. I enclose copy of a letter which I am writing to Duggan, and I think that if you wrote to Duggan in the same sense, it would strengthen the case.

I send you also copy of a letter which I am writing to Dr. Salomon. It will of course be impossible to get these matters settled until after he has returned to Germany, but he can be notified by letter or cable in a few weeks time. Indeed, I shall probably be seeing him myself at the Warburg Institute in London the latter part of June.

If you can think of any other suggestions in connection with all this, please let me know. Our History Departments are all enthusiastic over the prospect of having him.

Looking forward with pleasure to seeing you

here later, I am

Yours sincerely,
Dear D. Flexner

I had a conference with you last night

and we have decided to go to the office of the

University of Pennsylvania to join the staff

Dr. Abraham Flexner, Director

Institute for Advanced Study

Princeton, N. J.

Professor Flexner has been for 2000 for Dr. Flexner. In

relation the University of Pennsylvania will put up

\$1000, which, with the \$800 from you, will make a

total salary of \$1800. I please copy of a letter

which I am writing to you, and I think that if you

wrote to Flexner in the same sense, it would be

the case.

I am writing you a letter which I am

writing to Flexner. It will of course be impossible

to get there until after the 15th. He has returned

to Germany, and I am sure he will be in

in a few days. I shall probably be staying

himself at the University in London. I shall

part of time.

If you can think of any other suggestions in

connection with this, please let me know. Our history

Departments are all enthusiastic over the prospect of

having him.

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May 23, 1936

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Dear Aydelotte:

Yours of the 22nd has just reached me. I am deeply grateful to you for your efforts in behalf of Dr. Salomon and I think your suggestion that at the beginning he should keep in touch with all three institutions is excellent. I do hope that the Rockefeller Foundation will put up the \$2000.00. Should the Foundation be approached directly or through the Emergency Committee? Let me know if there is anything that I can do, though I think it is better if it is handled by someone immediately interested, like yourself or Read. Salomon is another case of which one can say "like the base Indian who threw away a pearl richer than all his tribe".

I wish I could mention a date now to come down to spend a week-end with you and your wife before we go to Canada in July, but here is the situation: This afternoon I must go to Baltimore to see my sister, who has been ill there and whom I expect to bring back to New York with me. Next week-end I am to be in Iowa City, where I make the Commencement speech - something I have put off for years and finally agreed to do out of regard for a wise and dear old friend, Mr. W. R. Boyd, who is Chairman of the Executive Committee of the University. I want then to spend a week-end with the Aydelottes and also to see my niece, Mrs. King, while I am with them. Somehow or other I hope to work it all in.

With best greetings,

Ever sincerely,

A. S.

May 22, 1936.

Dear Dr. Flexner:

The situation in regard to Dr. Salomon is as follows. The University of Pennsylvania seems to be definitely interested and would have more opportunity for him than either Swarthmore or Bryn Mawr. If you can find \$2000 and if the Rockefellers will put up \$2000, it is just possible that we may get a \$1000 from the University, thus making him a salary of \$5000, which would be better than \$4000. If it can be managed, his work would be primarily at the University of Pennsylvania, but the understanding would be that he would give a course, or at least some lectures, at Swarthmore and at Bryn Mawr as well. We should naturally try to arrange this so as not to overburden him with work. It would, however, be most useful to have him in touch with all three institutions from the point of view of finding a permanent place in the end.

The success of this whole plan depends upon the University of Pennsylvania. Manning informs me that an arrangement has been made for Dr. Salomon to come down on Saturday to consult Conyers Read, and I hope the thing will be made definite then so that we can go ahead to make application to the Rockefeller Foundation. I shall keep you informed as to further developments.

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, New Jersey
C.C. sent to 150 E. 72nd St.
New York City

May 19, 1936.

Dear Dr. Flexner:

I was waited upon today by a representative of the James T. White Company, publishers of the "National Encyclopedia of American Biography," a work of reference, in which they wish to include a biography of me. They would like to illustrate this biography with a picture, for which they want me to pay \$100.00. I told the man that I had made it a rule never to allow my picture to be included in works of reference when a charge was made for inserting it. He showed me a sample copy of the book with biographies of yourself and a great many other college and university presidents, all of them illustrated in this way, and I thereupon wondered whether this was a publication for which I ought to make an exception. I do not especially mind the \$100.00, but do not like the principle of the thing. I should appreciate it very much if you would give me the benefit of your advice.

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, N. J.

May 15, 1936.

Dear Dr. Flexner:

By all means let us know when you are free to come to see us. The week-end of May 30th will do very well for us, or the beginning of that week, May 25th to 27th, or the week-end of June 13th. The week-end of June 6th would be out because of our Commencement.

Looking forward with great pleasure to seeing you, I am

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, New Jersey

20 NASSAU STREET
PRINCETON, NEW JERSEY

May 12, 1936

Dear Aydelotte:

I promised only a day or two ago to spend the week-end of May 22 with Mr. Bamberger and Mrs. Fuld, but I shall be very happy indeed to come down to see you some other week-end in May or early June, for I want sometime to go in the neighborhood of Philadelphia partly for the purpose of seeing you and your wife and partly to see my niece, Mrs. King.

Thank you very much for the invitation. May I let you know definitely later?

Ever sincerely,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

A. J.

AF:ESB

Flexner



Saturday

Dear Mrs. Aydelotte:

Anne waited for

my return ^{before} ~~until~~ answering yours
of the 16th & now asks me to do it!

The Rieflers & ourselves will go to
30th St., as you suggest, instead of
North Philadelphia, as Anne suggested.

If the weather is nice & you want her,
Anne will stay on a day or so longer. But
you must be candid with her.

Wait till you hear me on the issue -
Florida vs. Arizona! I do hope Frank
is again well.

Always Sincerely,
A. F. C.

May 11, 1936.

Dear Dr. Flexner:

Would you have time to come down to make us a little visit during this month while Anne is away? We shall be glad to have you almost any time that is convenient for you. What about May 21st or 22nd for a long week-end? Swarthmore is lovely at this time of year, and it would give us great pleasure to have you.

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, N. J.

February 17, 1936

Dear Dr. Flexner:

Many thanks for the copies of the minutes of January 11, 1932 and January 16, 1931. These make my files complete.

I hear from the Schoenbergs that the dance was a great success. We were terribly sorry to have to miss it.

With kindest regards, I am

Yours very sincerely,

Dr. Abraham Flexner,
The Institute for Advanced Study,
20 Nassau Street,
Princeton, New Jersey.

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OSWALD VERLEN
LEWIS H. WEED

LIFE TRUSTEES
LOUIS RAMBERGER
MRS. FELIX FULD

February 12, 1936

Dear Aydelotte:

On returning to the office this morning I find yours of the 7th, and I am sending you herewith copies of the minutes of the two meetings which are missing from your files.

I think that you and I will have to stick to Dean Russell's committee during the lifetime of Mrs. Sachs. After that we will both be free to do as we choose. I have really no interest in committees of this sort, because if the head of an institution is not competent to solve a problem no committee on earth can enable him to do so.

With all good wishes,

Sincerely yours,

A. F.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

February 7, 1936.

Dear Dr. Flexner:

I am very much interested in the minutes of the last meeting, which reached me this morning. I had seen the announcement of appointments, etc., in the New York Times a week ago.

I thought your own report most impressive, and it seems to me exceedingly valuable to have you record in this way the principles upon which the Institute is based and the aims which should constantly be kept before it. I have myself from time to time looked back over your reports which were made at earlier meetings and have been enormously impressed with the body of principles built up in them year by year. In this connection I should be grateful if Mrs. Bailey would look into her files and see whether she can send me the minutes for the meetings held January 16, 1931, and January 11, 1932. My file is complete, except for these two, which I have in some manner mislaid.

I believe I am going to see you with Russell next Tuesday afternoon at 3:15. In a weak moment I promised Dean Russell to be a member of a committee on his lectureship, but I intend to resign if it appears that it is going to involve many meetings.

We are back from Florida after a most delightful vacation of two weeks and a half, both of us feeling extremely fit.

With affectionate regards, in which Marie joins, to Anne and yourself, I am

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, N. J.

January 13, 1936.
Dictated Jan. 10.

Dear Dr. Flexner:

We were very sorry that you could not come over for our dinner for Lord Lothian. I am glad to say that Riefler came and spent the night with us, and took a most interesting part in our after-dinner discussion.

Lothian has just gone off to Boston and Canada. I believe he is going to stop for a night with Tom Lamont in New York about the 20th of January, but he has promised to hurry through his engagements and join us at Dr. Martin's in Palm Beach for two or three days of golf before he returns to England for the opening of Parliament. It is a very American schedule.

Marie and I leave tomorrow to stay with the Martins until the end of January, and consequently I shall not be able to attend the meeting of the Board of Trustees on the 27th.

With warmest regards to Anne and yourself,

I am

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, N. J.

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

January 2, 1936

Dear Aydelotte:

Thank you for your kind note received this morning. Nothing would give me greater pleasure than to accept your invitation to meet Lord Lothian at Swarthmore on the evening of January 8th, but, unfortunately, Anne and I have a previous engagement of long standing which I cannot break. Perhaps it may be possible to meet Lothian and yourself some other time. Is he going to be in New York, and is he all dated up already? We shall be returning to Princeton on January 14th.

With all good wishes to you and your wife,

Ever sincerely,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

W. S.
7

AF/MCE

October 25, 1935.

Dear Dr. Flexner:

I am very much interested in what you write about Professor Courant's son, and I can say at once that if he is in the class with Joachim Weyl, there will be no difficulty about our finding scholarship aid for him at Swarthmore, and we should welcome him as a member of the student body. Could Professor Courant bring him down to see us, at which time he could have a talk with the Dean about the whole question and as to how much money the boy would need? We could then check up on his preparatory school subjects and put him down tentatively for next years class. I think it important that the boy visit Swarthmore, because he ought to want to come here if he is to get the best from the College. Our experience is that a visit and some contact with the undergraduates is likely to produce that result.

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, N. J.

October 24, 1935.

Dear Dr. Flexner:

I am very glad to be put down as the representative of the Institute at Alan Valentine's inauguration.

I appreciate very warmly your mention of Bill for a possible instructorship at Princeton. He feels that he is coming to the time when he will have got as much from his job in Washington in the way of experience as it is possible for him to get, and he would like to find an academic position with some future in it. While the place in Washington was not academic experience, it has, I think, been most useful to his development.

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, N. J.

20 NASSAU STREET
PRINCETON, NEW JERSEY

October 24, 1935

Dear Aydelotte:

Professor Courant, now professor of mathematics in New York University and formerly chairman of the department of mathematics, in its palmy days, at Goettingen, has a young son who will be ready to enter college at the end of this year. He is an extremely capable boy. The question of funds is naturally urgent. Professor Courant has asked me where the boy ought to go and what scholarship aid could be obtained, if any. I advised his going to Swarthmore but told him that I could tell him nothing about the scholarship possibilities, nor does he know that I am making inquiry. I will, however, be happy to transmit to him any information that you may send me. I think you will find that intellectually he is in the class of Joachim Weyl.

With all good wishes,

Ever sincerely,

A.T.
—

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

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MRS. FELIX FULD

October 23, 1935

Dear Aydelotte:

The Institute has been requested to send a representative to the inauguration of Alan Valentine as President of the University of Rochester. Inasmuch as I note from the program that you are going to be there anyway, I have taken the liberty of naming you as the representative of the Institute, giving your title as Member of the Board of Trustees.

I note that my brother is also going.

Bill wrote me an excellent letter, which I forwarded to Dodds. My impression is that they are seeking a man who has had some academic experience already.

Always sincerely,

A. F.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF:ESB

for the whole Alumni body. Incidentally, on Alumni Day in June the sentiment and loyalty of the Alumni seemed to me finer than ever before, and I am sure that our Alumni had never been so united before.

Dear Dr. Flexner:

Following our conversation of yesterday, I take pleasure in enclosing a copy of "The Garnet Letter," which was the outcome of our discussion with the Alumni last spring.

The complaints of Alumni, about which you heard, originated partly from people who were discontented with our showing in athletics, particularly football, and partly from those Alumnae who were inevitably embittered by the action of the girls in abolishing their sororities.

These matters of discontent came to a head at the annual dinner of the Philadelphia Alumni Club at which President Dodds spoke last February.

They immediately organized a joint committee, consisting of representatives of the Alumni, Faculty, and the Board, to discuss all the questions at issue. This committee met at intervals during the spring, and in the end came to the conclusion that what we needed more than anything else was machinery of publicity which would let Alumni of the College know what was really going on here. This need "The Garnet Letter" is intended to supply.

The first number contains a statement drawn up by members of this committee on the policy of the College and reports on athletics and social life which were made at the meeting of the Alumni Association in June and which were so favorably received that they were ordered to be printed

for the whole Alumni body. Incidentally, on Alumni Day in June the sentiment and loyalty of the Alumni seemed to me finer than it had ever been before, and I am sure that our Alumni support is solidier than it would have been if this inquiry had not taken place. Following our conversation of yesterday, I am enclosing a copy of "The Garnet Letter," which was the outcome of our discussion with the Alumni, and explaining to you the various points at which I think I have alluded to it. I have also explained to you during the last six months, but never had the opportunity of telling you the whole story. Yours sincerely,

abolishing their sororities.

These matters of discontent came to a head at the annual dinner of the Philadelphia Alumni Club, at which Dr. Abraham Flexner, Director of The Institute for Advanced Study, Princeton, N. J. President Dodds spoke last February. They immediately organized a joint committee, consisting of representatives of the Alumni, Faculty, and the Board, to discuss all the questions at issue. This committee met at intervals during the spring, and in the end came to the conclusion that what we needed more than anything else was machinery of publicity which would let Alumni of the College know what was really going on here. This need "The Garnet Letter" is intended to supply.

The first number contains a statement drawn up by members of this committee on the policy of the College and reports on athletics and social life which were made at the meeting of the Alumni Association in June and which were so favorably received that they were ordered to be printed

October 3, 1935.

Dear Dr. Flexner:

Many thanks for the copy of The New Humanist containing Ulich's article. As a matter of fact Ulich sent me one himself by the same mail, so I am returning yours in case you should want it. I intend to go up to Cambridge to have a talk with him about our situation at Swarthmore as soon as I get things well started here in order to find out whether he would be interested in coming to us.

I am glad to hear the year is opening so well at the Institute, and can report the same thing about Swarthmore. Both our faculty and student body are, I think, stronger than they have ever been, and I am delighted with the enthusiasm of both groups.

Dresden has just been here for a couple of days, and has now gone off to Princeton for his semester there. We had some talk about Schoenberg, but neither Dresden nor I see how we can make a permanent place for him here. I hope we can pass him on to a good position elsewhere.

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, N. J.

THE INSTITUTE FOR ADVANCED STUDY

(FOUNDED BY LOUIS BAMBERGER AND MRS. FELIX FULD, 1930)

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MRS. FELIX FULD

October 2, 1935

Dear Aydelotte:

I am sending you herewith a copy of a journal called The New Humanist, which contains a brief article by Ulich. It will give you a good idea of his capacity and point of view. I am also sending you a copy of a letter which I wrote him regarding it. I see no reason why, after waiting so long on Harvard, you should not invite him to Swarthmore any time you please and, if he fits your situation, go as far as you please in your negotiations with him.

The new year has opened most auspiciously. Workers have come from many European countries and the enthusiasm at Fine Hall reminds one of a Presidential convention.

Heartiest greetings to you and Mrs. Aydelotte.

Ever sincerely,

A. F.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

September 18, 1935.

Dear Dr. Flexner:

I am delighted to receive the copy of your letter to Arthur Bullowa. It is exactly the advice which I gave him and represents what I believe to be the truth.

I am very much interested in your report on the real estate situation and look forward to the next meeting of the Site Committee.

We are all very busy here opening what promises to be the best year since I came to Swarthmore.

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, N. J.

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PRINCETON, NEW JERSEY

CABLE ADDRESS: VANSTITUTE PRINCETON NEW JERSEY

New York, N. Y.
September 16, 1935

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MRS. FELIX FULD

Dear Aydelotte:

Mrs. Bailey transmitted your message to me regarding Arthur Bullowa and I wrote him in reply the enclosed note.

I shall vibrate between New York and Princeton this week and go down to Princeton not later than Saturday for good and all.

Apparently the real estate matter has been very well handled by Mr. Thomas. I am to see Mr. Maass today or tomorrow and he hopes to be able to call a meeting very shortly in order to add the finishing touches to Mr. Thomas's work.

You and your wife came to Canada at precisely the right time. The weather became uncertain and mostly cold shortly after you left. Anne, however, is still up there and will not reach New York until about Thursday.

With affectionate greetings and best wishes to you both,

Ever sincerely,

A. F.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

ABRAHAM FLEXNER
MAGNETAWAN, VIA BURKS FALLS
ONTARIO, CANADA

September 2, 1935

Dear Aydelotte:

Thank you for your kind note of August 28 and for the trouble you are taking to find a principal who may succeed Mrs. Earle when she resigns. I am sure that Miss Albertson would be excellent except perhaps in one respect. She seems to me to be too gentle a person. The school needs at its head a vivid personality such as both Miss Fine and Mrs. Earle possessed. It may be that she possesses these qualities that I have in mind. What do you think?

We have had a cold week, but it is warming up this morning. The temperature fell as low as forty - a very unusual incident for the month of August. It was rather the sort of weather that one might look for here at the end of September. This morning it appears that we are in for another spell of delightful weather, and we will not find it necessary to keep the fire blazing all day long.

Anne continues to play golf and practise, and I am absolutely well. Yesterday I took a three-mile walk up to which I have gradually worked. It did not weary me in the least. My diet has been a good deal enlarged both as to amount and as to ingredients, so I think I may be struck off the sick list for once and all.

Eleanor is in New York today starting her work.

Anne and I and Mrs. Bailey are holding the fort at Ahmic. All of us join in affectionate greetings to you and Mrs. Aydelotte.

Ever sincerely,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF:ESB

A.F.
7

28 August 1935

Dear Dr. Flexner:

Many thanks for your letter of August 23rd. I am delighted to hear that you are making such fine progress physically, and hope that you will feel thoroughly fit by the time that you return to New York in September. We look back on our visit with the greatest of pleasure, and came back in thoroughly sound condition for work here. I must say that the weather in Swarthmore, since our return, has been most delightfully cool, so that we sleep under blankets and play golf without the slightest discomfort.

I have talked over the question of a head for Miss Fine's School with Mrs. Blanshard, and she suggested that, if the position could be made good enough, Mary Albertson would be ideal for it. You know her, of course, and can estimate her personal qualities. She is a fine teacher, has had several years' experience in a school, is at the same time a real scholar, and has the kind of personality to make her effective in dealing with fine people. I have no idea whether she would be interested. That would depend on whether she was more interested in scholarship or in teaching, but if she had a chance to undertake it, I should be confident of her success.

- 2 -

28 August 1935

With affectionate regards to

Dear Dr. Flexner:

Many thanks for your letter of August
and I, Ileseruey and Anna

Yours sincerely,

28th. I am delighted to hear that you are making such fine

progress physically, and hope that you will feel thoroughly

fit by the time that you return to New York in September.

We look back on our visit with the greatest of pleasure, and

came back in thoroughly sound condition for work here. I

must say that the weather in Swarthmore, since our return,

has been most delightfully cool, so that we sleep under blan-

kets and play golf without the slightest discomfort.

I have talked over the question of a

Dr. Abraham Flexner

head for Miss Fine's School with Mrs. Bismarck

via Burke Falls

suggested that, if the position could be taken, Ontario, Canada

Mary Albertson would be ideal for it. You know her, of

course, and can estimate her personal qualities. She is a

fine teacher, has had several years' experience in a school,

is at the same time a real scholar, and has the kind of per-

sonality to make her effective in dealing with fine people.

I have no idea whether she would be interested. That would

depend on whether she was more interested in scholarship or

in teaching, but if she had a chance to undertake it, I should

be confident of her success

ABRAHAM FLEXNER
MAGNETAWAN, VIA BURKS FALLS
ONTARIO, CANADA

August 23, 1935

Dear Aydelotte:

Many thanks for your letter of August 18. It was a great pleasure to have you and your wife with us. Had you staid a day or two longer, you would have enjoyed some genuine Ahmic weather, for a breeze has sprung up from the North, and we are going about in woollens.

I had not heard of the death of Wilson Powell. I sympathize with you and with all the other good causes with which he was identified. I am writing Mrs. Powell a note, which I feel, however, is altogether inadequate to her grief and that of her children.

Anne joins me in all good wishes to you, Mrs. Aydelotte, and Bill.

Ever sincerely,

A.F.

P.S.

I have made very great progress physically in the last few days. Last night I ate a quite substantial dinner without ill effects.

A.F.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF:ESB

Wm. Albertson

2 August 1935

Dear Dr. Flexner:

Many thanks for your letter of July 29th. As the time approaches, Marie and I both decide that it would be easier to go up by train, especially as the time table seems to be more convenient than in past years. We find that we can leave Philadelphia at 4:40 pm., arrive in Toronto 7:55 the next morning, leave Toronto at 11:05 am., reaching Scotia at 3:45 pm. My recollection is that your direction was to leave the train at Scotia and that you could send to meet us there. Please let me know whether this is convenient.

If it suits you then, we shall leave here on Thursday, August 8th, and reach Scotia at 3:45 pm., standard time, Friday afternoon, August 9th. This is a day later than we had planned, but it seems almost necessary for us to be here through the 8th to finish up certain details of college work. We then can go off with a long sigh of relief, which will be echoed most heartily in Swarthmore both by members of our staff and Board of Managers. We have had a very strenuous summer, getting a number of things done which very much needed doing.

Looking forward with keen pleasure to a holiday with such delightful people in such beautiful surroundings, I am

Yours sincerely,

Dr. Abraham Flexner
Magnetawan, via Burks Falls
Ontario, Canada

P^a (Reading) 4.40 p.m.

Toronto arr 7.55 a.m.

~ lve 11.05 a.m.

Seattle arr 3.45 p.m.

ABRAHAM FLEXNER
MAGNETAWAN, VIA BURKS FALLS
ONTARIO, CANADA

July 29th, 1935.

Dear Aydelotte:

Thank you very much for your generous estimate of the Atlantic article. You will be interested to know that I am hearing favorably about it from many sources - including for example such remote and unexpected places as the Dallas, Texas, newspapers!

We are expecting the Woodwards tomorrow, and you and your wife on the 8th. There are two ways to reach us. There is a poor dirt road from Burks Falls to Mrs. Daly's farm where we get our vegetables; there is no map to guide you, and a good many cross-roads at which you would have to stop in the hope of finding someone who could direct you. A safer plan is to drive to Magnetawan, where we will meet you with the boat - a matter of only fifteen or twenty minutes' boat ride. At Magnetawan we can do one of two things - either park the car in a garage in Magnetawan, or bring with us in the boat someone who knows the road from Magnetawan to the farm.^x You will certainly not be troubling us in the least no matter which plan you pursue. Just let us know your preference a day in advance.

The weather is deliciously cool and bright, and we are down on our knees daily in the hope that it may continue so till the end of your stay, whatever happens afterwards!

With all good wishes, in which Anne and Eleanor join --

Ever sincerely --

A. F.

^x Here the car can be parked.

7-25-35

July 25, 1935

Dear Dr. Flexner:

Many thanks for your note of July 21st. I was just about to write you this morning since I had the pleasure last night of reading your very impressive article in this month's Atlantic. Did you see the editorial on it in the New York Times?

You make your case with such moderation and with so much understanding of the other side that your article is certain to have great weight with thinking people. Unfortunately I am afraid that it does not guarantee its having much influence with Congress. It sometimes looks to me as if the majority in Washington had descended almost to the mountebank level and base their action largely on the impressions which they make on the newspapers. They are like athletes who "play to the gallery" and everyone knows an athlete of that type is the poorest possible member of any team. I congratulate you on a beautifully written and weighty protest against the extremists on both sides.

Our plans remain the same so far as our visit to Canada is concerned. We intend to drive up in the Ford and are counting on its taking us about three days. We shall make the trip a rather leisurely one and if we encounter a good golf course on the way, we may stop for a game. We shall plan to reach Magnetawan sometime on the 8th. If it turns out to be feasible, we shall try to arrive at the time you are coming over for the morning mail, but if we cannot do that, we can send you a telegram at least twenty-four hours in advance, letting you know the probable time of arrival.

-2-

Would it not be feasible for us to drive from Magnetawan to the farmhouse near your Camp where you get your vegetables. I remember that is what the man did when he met me with a motor at Scotia. If there is such a thing obtainable as a plan of these country roads and you could send it to us, I am sure we should have no difficulty in finding our way. Indeed we could probably do it without that. This would save you a long trip to Magnetawan to meet us and would give us the Ford near the camp in case we had any use for it for any purpose.

Marie joins me in affectionate good wishes to all of you and most delightful anticipations of our visit. We have had a good time here but have been very busy and look forward with keen pleasure to this little break.

Yours very sincerely,

Abraham Flexner, Esq.,
Ingleside, Magnetawan,
Ontario, Canada.

INGLESIDE,
MAGNETAWAN,
ONTARIO.

July 21, 1935.

Dear Aydelotte:

I have your note of July 8. As I have with me only a \$1-a-year secretary, in the person of Eleanor, I am writing only brief notes. This is to tell you that while we have had rather warm weather this week, there has been no such heat as we read of in the Times, and the nights have been glorious. We shall expect you and Marie about August 8th, and will meet you with the motor-boat at Magnetawan in case you come by motor. If you come by train, we will meet you with a motor at Scotia, for the good day train from Toronto no longer goes as far as Burks Falls! It leaves Toronto about 11 a.m. (Standard Time) and arrives at Scotia at 3.45. Just let us know by letter or telegram and choose your own date, and method of conveyance. And stay as long as you can!

All of us join in love and good wishes.

Ever sincerely ---

A.T.

July 8, 1935.

Dear Dr. Flexner:

Many thanks for your letter of July 6th. I believe Marie has arranged for us to arrive at your camp about the 8th of August. We think a little of driving up in our Ford for the sake of enjoying the country, especially the Canadian lakes on the way. We shall let you know about this, however, more in detail at the end of the month. We are having an extremely quiet and restful time so far here in Swarthmore, and I am giving myself the luxury of getting caught up with all kinds of details in my work, and I am also finding time to do some reading which has been accumulating on my shelves for the year past. The weather for the most part has been perfect.

We look forward with all the more pleasure to our stay at your camp because that visit, together with the drive up and back, will probably constitute our vacation for this year.

With warmest regards, I am

Yours sincerely,

Dr. Abraham Flexner
Magnetawan
Via Burk's Falls
Ontario, Canada

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MRS. FELIX FULD

July 6, 1935

Dear Aydelotte:

I am sorry not to have been able to reply to your offer of the 26th. There was absolutely nothing, however, that I could have said, and I was meanwhile busy answering letters by hand - a discipline to which I have grown quite unaccustomed. Wednesday, however, I saw Mr. Maass and he told me that Mr. Thomas of the Princeton Bank had informed him that there would be some foreclosure sales of certain of the lots connecting the Olden Farm with the golf course. He communicated with Mr. Bamberger and Mr. Bamberger authorized him to purchase them for the Institute. We are by this not committed to any particular site, but if these lots had been allowed to get into other hands our building plans might have been very greatly complicated.

Anne talked with Marie over the telephone the other night and tells me that she hopes to have you both visit us so that your visit will overlap with the Woodward's', who come to camp about the 1st of August. We shall have many a good talk then. Meanwhile, our warmest regards to you both and to Bill.

Ever sincerely,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

G. J.
7

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

June 27, 1935

My dear President Aydelotte:

Dr. Flexner returned to New York yesterday afternoon after having spent a few days in Princeton, which he greatly enjoyed, for the weather was delightful. He will be leaving for Canada in the near future, though the precise day has not yet been determined. I know that he is not expecting to call a meeting of the Committee on Site before his departure.

I am forwarding your letter to him, but I cannot promise an answer soon, as he is "secretary-less".

Sincerely yours,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

Ethel S. Bailey

June 26, 1935.

Dear Dr. Flexner:

I was in New York on Monday and called your apartment, but found that you were in Princeton. When do you leave for Canada? Have you any plans for a meeting of the Site Committee before you go? And is there anything I can do to help you with Institute affairs at this moment? I find myself kept in Swarthmore by various college duties, especially plans for our work in Biology, which have been speeded up by final payment in cash of the last of the \$900,000 gift from Mr. Kirby. I hope you are spending enough time in Princeton to get the full benefit of the weather which we have been having lately.

With warm regards to Anne and yourself, I am

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, N. J.

May 2, 1935.

Dear Dr. Flexner:

President Aydelotte thinks you will be
interested in the enclosed editorial from yesterday's
Philadelphia Evening Bulletin.

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, N. J.

May 1, 1935.

Dear Dr. Flexner:

Congratulations on the Humanities announcement, which I was glad to see in yesterday's papers. I had been expecting it for some days.

I think you are quite right that such a letter as you suggest should be written to Frankfurter, and I am writing it this morning.

We were deeply disappointed to miss the garden party, and can imagine how delightful it was.

Looking forward with pleasure to seeing you on Friday, I am

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, New Jersey

THE INSTITUTE FOR ADVANCED STUDY

ALANSON E. HOUGHTON
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20 NASSAU STREET

PRINCETON, NEW JERSEY

CABLE ADDRESS: VANSTITUTE PRINCETON NEW JERSEY

April 29, 1935

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LIFE TRUSTEES
LOUIS BAMBERGER
MRS. FELIX FULD

Dear Aydelotte:

I have been wondering whether it would not be good form, inasmuch as you have talked with Frankfurter, for you to write him a letter which would run somewhat as follows:

"My dear Frankfurter:

At a meeting of the members of the corporation, The Institute for Advanced Study, held April 8, 1935, the Committee on Nominations recommended ^{only} the re-election of Messrs. Straus and Flexner. This recommendation was unanimously adopted. I should like to renew the expression of my regret that the Committee found it advisable to take the step which I had previously discussed with you.

Very sincerely yours"

Of course, you can use your own judgment about this, but it seems to me that it would be a nice way of finishing off the chapter.

I am sorry for the time and trouble and annoyance that the incident has caused you, and I need not say how deeply I appreciate your tact, as well as your willingness to step into the breach.

Always sincerely yours,

A.F.

P.S. It is too bad that you and Marie missed the garden party Saturday. The day was perfect. Practically all of the advanced mathematicians and their wives foregathered on the golf course near the Inn. There must have been about eighty persons present. I do not believe that it would be possible to get such a group together anywhere else in the world. If an earthquake had swallowed the party up there would have been such a shortage in the world supply of mathematicians that their price would have risen high enough to suit Senator Thomas of Oklahoma, or Secretary Wallace might have accomplished the same result by ploughing them all under.

A.F.

April 13, 1935.

Dear Dr. Flexner:

Many thanks for your letter, with which I thoroughly agree and which I am glad to have to place before our Board.

I very much appreciate your efforts with Ulich, and I think, if you approve, I shall try to go up to Boston for a talk with him, or, still better, get him down to Swarthmore without commitments on either side. My only anxiety is not to do anything which will stimulate the Harvard people too much.

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, New Jersey

Form 1206-A

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Send the following message, subject to the terms on back hereof, which are hereby agreed to

April 8, 1935.

Dr. Abraham Flexner
Institute for Advanced Study
Princeton, N. J.

Seems necessary have meeting of important committee
of Swarthmore Board tomorrow afternoon Terribly sorry this
will make it impossible for Mrs. Aydelotte and myself to
accompany Allens to Princeton Sending them by motor according
to schedule arranged

FRANK AYDELOTTE

4.7d

April 3, 1935.

Dear Dr. Flexner:

I enclose a copy of the bulletin of the Association of American Colleges which contains on page 2 the paragraph which I mentioned to you about the multiplicity of Freshman Colleges under the FERA.

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, N. J.

April 2, 1935.

Dear Dr. Flexner:

I enclose a copy of a letter which I am writing to Frankfurter in order to give him notice of the meeting of the Nominating Committee on May 11th.

Mr. Maass has suggested that he and I meet at Princeton Friday afternoon, and I am accordingly planning to drive over immediately after lunch, arriving at the Inn sometime between 3:30 and 4:00 o'clock. I have not heard from Mr. Maass as to just what time he is arriving, but I know he plans to come down that afternoon and possibly to bring Mr. Leidesdorf with him.

It was a great pleasure to have you and Anne at our house over the week-end. We look forward to lunching with you on the 9th.

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, N. J.

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March 28, 1935

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MRS. FELIX FULD

Dear Aydelotte:

Thank you for yours of the 26th, enclosing a copy of your letter to Mr. Leidesdorf. It seems to me to cover the ground admirably. I raise the following question: If Frankfurter should make a statement implicating me unfavorably, would it be wise and right, or not, for me to see the statement and to send the Committee a reply in case I care to do so? I shall, of course, not press this point, though, while I do not myself care one way or the other, the Committee might wish to be in possession of a brief statement from me in case I care to make one.

It will be perfectly convenient for us to have the Allens to luncheon on April 9th. We are arranging a small luncheon party for them on that day here at the Inn at 1:30. We should be happy if you and Mrs. Aydelotte could come along. We shall ask just a few people to meet them - Gauss and his wife, he being Dean of the College, and Scoon and his wife, he having been a Rhodes scholar. There are - so Scoon tells me - quite a number of former Rhodes scholars here. If Allen would like to meet them we could ask them to come to the Inn after luncheon - say 2:30 or 3 o'clock - so as to enable him to meet them. But as to this and all other points I shall do whatever you think the Allens would like.

President Aydelotte

March 28, 1935

- 2 -

We look forward with great pleasure to our going to Swarthmore for the week-end and shall be ready at 10:30 Saturday morning. I do hope we may have two such days as we had last Sunday - a brilliant day it was.

This morning Langfeld called me up to say that he had heard you were seeking a teacher of psychology. He hoped very much that you would consider Dr. Wilbur Hulin. He tells me that Hulin is thirty-three, an excellent teacher, who has recently written a history of psychology and is now engaged in writing another book. Also he has a nice wife, who is a graduate of Bryn Mawr. Hulin would be glad to go to Swarthmore to see you for an interview. Langfeld particularly stressed the fact that in addition to his writing, which is - so he says - excellent, Hulin is interested in teaching and has been a very successful teacher here.

Sincerely yours,

A. J.
7

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

March 18, 1935.

Dear Dr. Flexner:

Many thanks for your kind message over the telephone, which Marie gave me this morning. I think I am making a substantial progress with this cold and am past any point where it is likely to be dangerous though I still find it disagreeable.

I have an appointment with Frankfurter in Boston tomorrow, and will let you know the outcome when I see you in New York on Wednesday.

Looking forward with great interest to the meeting of the Committee, I am

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, N. J.

March 16, 1935.

Dear Dr. Flexner:

Many thanks for the copy of Bulletin No. 4, which keeps up admirably the record of the Foundation for impressive understatement. Will you ask Mrs. Bailey if she can spare ten or a dozen extra copies for me since I have frequent occasions to supply visitors here with information about the Institute.

I am back in my office today after a rather annoying relapse of sinus trouble. I hope now I have got it under foot for good. I see no reason to think I shall not be ready for the meeting on Wednesday, and I am hoping to get an appointment with Frankfurter either for Tuesday or Thursday of next week.

Yours very sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, N. J.

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LIFE TRUSTEES
LOUIS RAMBERGER
MRS. FELIX FULD

March 13, 1935

Dear Aydelotte:

It must be something more than a coincidence when the Oxford Secretaries are in two successive years represented in this country by their wives, while their husbands rest in bed or confer in bathrobes. I do hope that both you and Allen will take the best possible care of yourselves and that you make no effort to see Frankfurter until you have completely recovered from this treacherous affliction. It may be unwise for you to attempt to go to New York next Wednesday. If so, no harm will be done if the meeting is postponed until without danger to yourself you can leave Swarthmore.

Remember me very warmly to the Allens and of course to Mrs. Aydelotte, and believe me

Ever sincerely,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF:ESB

a. f.

March 12, 1935.

Dear Dr. Flexner:

Many thanks for your kind note. The situation at this house is very amusing at the moment. Allen has come down with some kind of malady which he had in a mild form before he sailed and which was increased by a very bad ocean voyage. It is intestinal grippe, or something of that description. He is therefore compelled to cut his engagements with Rhodes Scholars in various places and let Mrs. Allen represent him as Lady Wylie did Sir Francis two years ago.

Meanwhile I have this grippey cold with just a touch of sinus, which I am taking care of in just the way you advised. Neither of us are very sick, so Allen and I confer in bathrobes from time to time while our wives do all the work.

I have a note from Frankfurter this morning, saying that he found it impossible to stop on his way from Washington to Cambridge. My present idea is to go up there to see him one day next week, either Tuesday or Thursday, taking in the meeting of the Committee on Site either on my way to Boston or on my way back.

With kindest regards, I am

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, N. J.

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March 11, 1935

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LEWIS H. WEED

LIFE TRUSTEES

LOUIS BAMBERGER
MRS. FELIX FULD

Dear Aydelotte:

I was distressed to learn this morning from Miss Abbett that you were down with the grippe. I hope very much that you will take absolutely perfect care of yourself and not allow either Frankfurter or the Allens to push you into any premature activity. Grippe at this season of the year is no trifling matter. Take the time you need to make a perfect recovery and wait for the good weather until you begin moving about.

I agree with you that the Frankfurter matter should be managed with dignity, for Frankfurter's sake as well as ours. You can do it if anyone can. Everything depends really upon Frankfurter himself.

With all good wishes,

Ever sincerely,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

A. F.

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

March 6, 1935

Dear Aydelotte:

Many thanks for yours of the fifth.
I shall be glad to see you and anyone you may bring
with you to talk about your Field House proposal at
your convenience.

I cannot tell you how deeply I appreciate
the tactful and dignified way in which you are endeavor-
ing to manage the Frankfurter situation. Mr. Frank-
furter should retire upon the slightest intimation
that his presence is unwelcome. No Trustee has a
vested right to re-election. I do hope that your
discussion with him will not be an unpleasant one, as
far as you are concerned.

Ever sincerely,

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

A. F.
)

AF:ESB

Form 1206-A

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DOMESTIC	CABLE
TELEGRAM	FULL RATE
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NIGHT MESSAGE	CABLE LETTER
NIGHT LETTER	WEEK END LETTER

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TIME FILED	

Send the following message, subject to the terms on back hereof, which are hereby agreed to

Washington, D. C. March 4, 1935.

F A

YOU ARE KIND TO ASK ME TO SWARTHMORE WOULD LIKE
TO COME BUT MY STAY HERE NECESSARILY INDEFINITE
FELIX FRANKFURTER

(Chief Justice Holmes' address is
1720 I Street)

March 1, 1935.

Dear Dr. Flexner:

I should like very much to get your opinion on a matter of Swarthmore policy to which I am giving anxious consideration at this moment. Our facilities for winter sports are extremely poor. In particular, our gymnasium is too small for a full sized basketball floor, and we have no adequate opportunity for a large number of men who wish to play basketball and other games for the fun of it during the winter months. We are all right for playing fields in the summer, but for hand ball, squash, basketball, indoor tennis, and a lot of other games which men play for exercise and fun, we have practically no facilities at all.

Instead of the ordinary type of gymnasium, which costs \$300,000 or \$400,000, I have evolved a plan for a kind of field house, which is really a kind of enclosed playing field with a roof over it, part of it to have a wood floor and part to have a floor of clay, which would provide us very much more room and better facilities for games than the ordinary gymnasium and which could be built for \$100,000.

Toward this sum we have \$25,000 in hand, and in normal times it would be easy to raise the rest of it by popular subscription, But that kind of thing is almost out of the question because of the depression. A certain number of members of our Board and Alumni body want us to borrow the money to build the structure and pay it back out of income at the rate of \$10,000 or so per year. It would be, of course, financially possible for

us to do this. In ordinary years we put more than \$10,000 into capital expenditures in the college buildings and grounds in the shape of walks, roads, bath rooms, etc. I question very seriously, however, whether it would be considered wise financial management to build a field house of the type I have described in this way. I may be wrong, but it seems to me that there is a real distinction between a playground and other capital expenditures which are necessary to the educational plant. I believe in the playground and am anxious to see it built, but have a feeling that doing it in this way out of educational funds might be considered unwise and might in the end cost us more money in the shape of future gifts than the amount concerned.

But I may be wrong about all this and should like very much to get your advice. I may exaggerate its importance, and if so, I wish you would tell me frankly. The matter is a rather urgent one since a great deal of pressure is being exerted upon me, and on that account I may telephone you tomorrow after you have had time to read this letter. I can resist pressure with the greatest cheerfulness, and I only want to be sure I am right. No one's opinion would mean so much to me on a problem of this kind as yours.

I am enormously interested in your memorandum and in all the material about Frankfurter. He is in Washington on account of Justice Holmes' illness. I am trying to get him to stop here on his way up, but if he cannot, I shall go to Boston to see him sometime next week, or as soon as he returns.

Yours sincerely,

Dr. Abraham Flexner
Princeton, N. J.

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

February 12, 1935

My dear Miss Abbett:

I am sending you herewith the Institute's
check for \$10.03 drawn to the order of President
Aydelotte to reimburse him for the expenses he
incurred in attending the meeting of the Trustees
of the Institute on January 14, 1935.

Sincerely yours,

Arthur S. Bailey

Miss Emma M. Abbett
Swarthmore College
Swarthmore, Pennsylvania

*Rec.
2-13-35*

February 7, 1935.

Dear Dr. Flexner:

I am very glad indeed to have your letter of February 5th, and shall consult Stewart and Leidesdorf over the telephone next week about a convenient date for a meeting of the Nominating Committee. We shall of course want you to be present. I think the action which you suggest is the solution of the matter, and I hope Leidesdorf and Stewart will take the same view, as I imagine they will. I shall want a little talk with you sometime before the Nominating Committee meets, and shall try to stop at Princeton sometime soon if there is no chance of your coming over here.

I shall be grateful if you will have Mrs. Bailey send me about half a dozen copies of Bulletin No. 3 if she has them to spare.

Did I tell you that President Dodds has accepted our invitation to speak at the Philadelphia-Swarthmore Club February 23rd?

With kindest regards, I am

Yours sincerely,

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, N. J.

they are able to keep up with the rather strenuous schedule

prepared for them.
March 7, 1935.

Yours sincerely,
Dear Dr. Flexner:

Many thanks for your note of March 6th. I take it that Frankfurter will remain in Washington for the funeral of Justice Holmes on Friday. If the time is possible to stop here on his way home after that, it would, of course, be a great satisfaction to me; but, naturally, I shall not urge him at such a time as this, but plan instead, if I do not hear from him sooner, to try to see him in Boston or New York on Thursday or Friday of next week.

Marie had a delightful note from Anne this morning, and we are putting you down definitely for the week-end of March 30th. I shall, however, want to have a talk with you before that since you will undoubtedly want to know how I come out with Frankfurter, and I shall want your advice on any questions which arise out of that interview. I feel very greatly the importance of managing the whole thing with as much dignity as possible for the sake of the Institute as well as ourselves.

The Warden of Rhodes House and Mrs. Allen are coming to this country, landing tomorrow, spending the week-end with us, then going for a six weeks trip around the United States, seeing Rhodes Scholars everywhere. It is a short visit since they have only the Easter Vacation. They sail from New York upon their return on April 12th. I hope they may be able to get to Princeton, but it is impossible to say until we see how well

they are able to keep up with the rather strenuous schedule
prepared for them.

March 7, 1935.

Yours sincerely,

Dear Dr. Flexner:

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Dr. Abraham Flexner, Director

The Institute for Advanced Study. I understand that Justice Holmes on Friday.
Princeton, New Jersey

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LIFE TRUSTEES
LOUIS BAMBERGER
MRS. FELIX FULD

February 5, 1935

Dear Aydelotte:

I am delighted to hear from you and to know that you and your wife had a really restful holiday with Dr. and Mrs. Martin.

Thank you very much for your kind statement regarding my part in the establishment of the charming relations here. The credit really goes to the mathematicians of both the University and the Institute and to President Dodds, who has been wise and kind and helpful at every step.

Before they left for Arizona Mr. Bamberger and Mrs. Fuld both spoke to me very candidly about Frankfurter, and they are both hopeful that he will not be renominated at the reelection. They did this upon the basis of his cantankerousness at the meeting. I did not tell them of his letters to you, Riefler, Stewart, and Veblen.

I was in Washington Sunday evening and had Dr. and Mrs. Riefler to dinner. Riefler has been completely reassured, though he still expresses himself as utterly unable to understand Frankfurter's conduct in writing to him as he did. As a matter of fact - thanks to Frankfurter - we came within an ace of losing him.

I understand from Mrs. Bailey that you have a meeting of your Board of Managers today. I wonder if it would not be a good idea for you to

President Aydelotte

February 5, 1935

- 2 -

write Mr. Leidesdorf and suggest some day convenient to yourself and Stewart and him for a meeting of the Nominating Committee. I, of course, shall not be present unless I am asked to be there. I have a strong feeling, however, that Riefler should be put in Frankfurter's place, first, because he is a man of affairs, and second, because after this unpleasant incident the real way to make him realize the spirit of the Institute is to have him participate as a trustee. We would then have two trustees from the faculty, both of whom, while perfectly free to say what they think, would work along harmoniously with the rest of the trustees. I do not think it is necessary that every department be represented on the Board of Trustees. Indeed, I should regard both Veblen and Riefler not as representatives of their respective departments but, like any other trustees, as representatives of the interests of the Institute as a whole.

With all good wishes,

Sincerely yours,

A. F.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF/MCE

January 22, 1935.

Dear Dr. Flexner:

I am forwarding your letter of January 21st to President Aydelotte as I know he will be most interested as well as pleased to learn of the attitude of the Princeton Department of Economics.

Yours sincerely,

Dr. Abraham Flexner, Director
Institute for Advanced Study
Princeton, N. J.

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

January 21, 1935

Dear Aydelotte:

As evidence of the attitude of the Princeton economic group, I have the keenest pleasure in sending you a copy of a letter which I have received, signed by the senior members of the group. I have no doubt that the Institute and the University will cooperate in this new field as heartily, as unselfishly, and as happily as we are cooperating in the field of mathematics.

Sincerely yours,

A. J.

President Frank Aydelotte
Swarthmore College
Swarthmore, Pennsylvania

AF:ESB

PRINCETON UNIVERSITY
Princeton New Jersey

Department of Economics and Social Institutions

January 16, 1935

Dr. Abraham Flexner, Director
The Institute for Advanced Study
Princeton, N. J.

Dear Dr. Flexner:

The senior members of the Department of Economics and Social Institutions of Princeton University wish to express to you, and through you to the Trustees of The Institute for Advanced Study, their appreciation of your decision to establish in Princeton the School of Economics and Politics, announcement of which appears this morning in the press. That the present memorandum is informal rather than official does not at all indicate that as a departmental group we are lacking in appreciation of the importance to Princeton University of this new development. Rather, we feel that our informality in this memorandum is quite in accord with the informality of intercourse which, in the interest of sound scholarship of the highest order, it is hoped will develop between members of the new School of Economics and Politics and members of the appropriate departments of Princeton University. It hardly needs to be said that the presence of the School of Economics and Politics of the Institute for Advanced Study should have a stimulating effect upon the scholarly work of our own staff, and we hope that we shall be able to contribute in some measure toward the attainment of the ideals of the new project.

Sincerely yours,

(Signed)

E. W. KESSEMER
FRANK D. GRAHAM
JAMES G. SMITH
C. R. WHITTLESBY

(Signed)

DAVID A. McCABE
FRANK HAIGH DIXON
STANLEY E. HOWARD
J. DOUGLAS BROWN