25 June 1979

Dear Armand:

Thank you very much for your thoughtful, considerate letter of 18 June. I assure you that the same environmental and humane matters that you raise in your letter are shared by all of us looking into the possibility of using part of the farmland for a housing development. For example, we are certainly taking seriously the need to increase the physical distance between the actual housing and the forest.

The suggestion of a series of successive steps beginning with the most distant location from the Institute is certainly sound and is on its way to being shared with the architect, developer and Trustee Committee.

As for the actual financial arrangement and the possibility of continuing income, these issues are still most fluid and still being discussed so that there is no concrete idea to place before anyone as to the actual financial rewards to be expected and in what manner they are to be achieved.

Again, thank you for the expression of your concerns; I share them with equal intensity.

Sincerely yours,

Harry Woolf

Professor Armand Borel School of Mathematics

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

Telephone-609-924-4400

SCHOOL OF MATHEMATICS

June 18, 1979

Dr. Harry Woolf Fuld Hall

Dear Harry:

This is a comment on the informal presentation you gave in May to some of the Faculty about the plans for housing on Institute farmland. I would like to make more precise some of the remarks or questions raised then.

- 1. There is widespread concern about the scope of the plan. If there are to be 1000-1200 units, it is reasonable to expect that this would bring a total population of at least 3,000 people there, and this would be bound to have a considerable environmental impact. As you no doubt remember from the meeting, many are worried in particular about the use of the field closest to the Institute (zone D on the map) which would be likely to increase traffic close to the Institute. It seems to me that at least that part should be given up, and the field restored to woods, to serve as a buffer between the Institute and this project.
- 2. You said the Institute would have a veto right on the construction, and would have the possibility of getting out of this arrangement, if this seemed advisable. It seems to me this would be more easily achieved if there were a much more flexible plan, which would provide for a number of successive steps, starting furthest from the Institute in such a way that if the construction was stopped at some stage, one would still have a reasonably self-contained and attractive entity. This is all the more important because the selling of the land is an irreversible process and is a loss of permanent assets which should be kept at a minimum.
- 3. If this project comes about, the Institute would of course get money from the selling of the land, and from the rental of apartments, if there were some. But I believe you were alluding to other sources of steady income. I must say I do not see what they could be. It does not seem to me possible that independent buyers would accept submitting to the obligation of reselling to the Institute, and seeing the Institute make a profit from the sale to new occupants. I understand that in so-called adult communities, like Rossmoor, there are some recovering clauses, but even there they are not that drastic.

2 - Harry Woolf June 18, 1979

even though people may be more inclined to give up certain rights since they receive in exchange an array of services which are out of consideration here. Of course, I know that the Institute has a recovery clause with Faculty members who have bought some land or a house from the Institute. But this is a very different situation. We agree to this first of all to help the Institute keep housing available to the Institute Faculty at affordable prices, and, frankly, we do not expect the Institute to make a profit by reselling to a Faculty member.

In conclusion, I should say I do not oppose this project in principle, and I am ready to believe that some such use of some of the farmland will be necessary. Also, I do not claim any expertise in this matter. I am simply writing as a member of the Institute community who is concerned about the possible effects of such a development on the quality of life here, and who is trying to weigh this against the possible financial gains to the Institute. At this point it is just not possible to estimate those on the basis of the information you gave us, and I hope that realistic estimates of what the Institute could hope to gain from various projects will soon be available. Although this is not properly a Faculty matter, I also hope that we will have the opportunity to discuss this matter during the coming academic year, when more precise information is available, before any decisions are made.

Sincerely yours,

AB:MMM

D 1

June 5, 1979

Professor Armand Borel School of Mathematics The Institute for Advanced Study

Dear Armand:

Thank you for the attached. I have given a copy to Allen Rowe and discussed the contents with him. He will see to it that its provisions are carried out with respect to the retirement income of professors emeriti.

Please let me know if there is more I need to do in this regard;

Yours,

23 April 1979

Professor Armand Borel School of Mathematics The Institute for Advanced Study

Dear Armand:

I am most appreciative of your thoughtful letter of 19 April concerning the Faculty meeting. Indeed, the very point you make is just as I wish events to go. The rather new question emerging from the Ford Foundation's interest in people in minority groups is the kind we should deliberate with as much preparation and with as much detail as possible. The issue in our hands was only a few weeks old and, you are quite right, normally would have been brought to the attention of the Advisory Committee first, but other events and other obligations to which you referred correctly did limit the frequency of such meetings this year. We shall do better in the future, of course.

In the meantime, I am expecting to hear from the Ford Foundation in writing very soon. I addressed a series of questions to them reflecting our concerns and interests vis-à-vis their new program. An informal reply via telephone just the other day suggests that they will be sympathetic to our desires, and when I have their comments in writing, we shall move as effectively as possible to discuss the matter with the Faculty in order to reach a decision.

Thank you again for your sympathetic letter and for your understanding of the situation.

Cordially yours,

Harry Woolf

May 21, 1979

Dear Armand:

We share a natal year but not the same month.

Happy Birthday.

Cordially yours,

Harry Woolf

Professor Armand Borel School of Mathematics Institute for Advanced Study

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

Telephone-609-924-4400

SCHOOL OF MATHEMATICS

April 19, 1979

Dr. Harry Woolf Fuld Hall

Dear Harry:

Before our most recent Faculty meeting, I asked Mrs. A. LaBrutte about an agenda, and was told there would be none: this was just an end of the year meeting, with no important business except for a report from you. As it turned out, you asked our opinion about a completely new question: the request of the Ford Foundation about memberships for people in minority groups they would try to find. There resulted a somewhat confused discussion, since it was difficult for us to make up our mind right on the spot. It seems to me you might have received a more coherent, and hence more useful, answer had we had a chance to think it over in advance and maybe discuss it between ourselves.

This shows me that, even in that case, it would have been useful to have an agenda. I would like to suggest, therefore, always having agendas distributed in advance of Faculty meetings, with whatever supporting material might be relevant. This is not just for the sake of orderly formal conduct of business, but even more for the sake of more effective meetings.

In fact, it might have been even more useful to convey this question to us first through the mechanism of the Advisory Committee. I understand, of course, that the Einstein Centennial has taken up much of your time and thoughts during this academic year and that it was not easy to schedule meetings of the Advisory Committee. Although no major problems have arisen, it seems to me it would still have been good to discuss some questions which came up via this committee, and I hope it will meet more often in the future.

Sincerely yours,

A. Borel

AB:MMM



South Street Seaport Museum

203 Front Street New York, N. Y. 10038

Telephone: 766-9020

March 2, 1979

Mr. John Hunt Associate Director The Institute for Advanced Study Princeton, New Jersey 08540

Dear John:

Did you really write a month ago to tell me of Anne Borel? It is possible that it could be longer.

At any rate, I met with her. She is splendid. It is the South Street Seaport that is not ready, and I said as much. Evidently, the cultural mafia of New York City is at work on her behalf. I hope something comes of it for her.

When are you going to let me show you the Seaport? Since Weinstein deserves all the credit, we should probably include him as well.

Best regards,

John B. Hightower

JBH/mr

Chairman James R. Shepley • Vice Chairman & Treasurer Eric Ridder, Sr. • Vice Chairman Robert W. Hubner • President & Chief Executive Officer John B. Hightower Secretary F. Briggs Dalzell • Chairman Emeritus Jakob Isbrandtsen • Trustees: Jack R. Aron • Frederick W. Beinecke II • Kenneth W. Bilby • Richard H. Buford Joseph Cantalupo • Melvin A. Conant • E. Virgil Conway • F. Briggs Dalzell • John B. Hightower • Robert W. Hubner • Jakob Isbrandtsen • James C. Kellogg III • James E. Kirk Warren T. Lindquist • R.W. McCullough • Mrs. Joseph V. McKee, Jr. • Mrs. Emil Mosbacher, Jr. • D.K. Patton • Richard L. Rath • William M. Rees • Fergus Reid III Eric Ridder, Sr. • Victor A. Romagna • Orville H. Schell • Whitney North Seymour, Jr. • James R. Shepley • Howard J. Slotnick • Edmund A. Stanley, Jr. • W.R. Timken John E. Zuccotti

February 22, 1979

Dear Armand:

Thank you for yours of 14 February 1979, and for your gracious response to the questionnaire for the forthcoming directory. I shall certainly take up the question about a collection of publications of Faculty and members with the Advisory Committee, and will be delighted to be guided by their opinions, as well as that of the entire Faculty.

Thank you for your courtesy.

Sincerely yours,

Harry Woolf

Professor Armand Borel School of Mathematics Institute for Advanced Study

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

Telephone-609-924-4400

SCHOOL OF MATHEMATICS

February 14, 1979

Dr. Harry Woolf Fuld Hall

Dear Harry:

As I told you at tea yesterday, I do not want to address the question as to which of my publications are "significant." By the way, as I read it, your letter does not specify whether or not only publications connected with the Institute should be listed. At this point, I have only updated my bibliography. I would of course be ready to single out the items associated with the Institute. I reiterate my misgivings about a collection of reprints by Faculty and Members because of its size, lack of usefulness, and the impossibility of making it complete. If there are other opinions within the Faculty, it seems to me the matter should be brought up at an Advisory Committee meeting.

Sincerely yours

A. Borel

AB:MMM Encs.

16 January 1979

Dear Mr. Hunt:

Many thanks for the xerox copies of the letters. I am very grateful that you took the trouble to write them.

Sincerely yours,

Anne Borel

January 15, 1979

Dr. Roland Force Museum of the American Indian Broadway at 155 Street New York, New York 10032

Dear Roland:

I am writing this letter on behalf of Anne Borel, who is the daughter of one of the most eminent members of our permanent faculty here at the Institute for Advanced Study.

Anne graduated from Boown last summer and hopes to enter museum work. Her serious and continuing interest in this field is demonstrated by the enclosed résumé.

I have no doubt whatsoever that she would be an addition to any museum staff and recommend her to your attention.

I would greatly appreciate it if you would take the time to talk with Anne and give her the benefit of your good counsel.

Naturally, you are the only judge of whether or not she might be qualified to work at the Museum of the American Indian.

With warm regards, I am

Cordially,

January 15, 1979

Mr. Richard Weinstein New Sources of Funding, Inc. Suite 3024 200 Park Avenue New York, New York 10017

Dear Richard:

I am writing this letter on behalf of Anne Borel, who is the damphter of one of the most eminent members of our permanent faculty here at the Institute for Advanced Study.

Anne graduated from Brown last summer and hopes to enter museum work. Her serious and continuing interest in this field is demonstrated by the enclosed résumé.

I have no doubt whatsoever that she would be an addition to any museum staff and recommend her to your attention.

I would greatly appreciate it if you would take the time to talk with Anne and give her the benefit of your good counsel.

With warm regards, I am

Cordially,

January 15, 1979

Mr. John Hightower South Street Seaport Museum 203 Front Street New York, New York 10038

Dear John:

I am writing this letter on behalf of Anne Borel, who is the daughter of one of the most eminent members of our permanent faculty here at the Insitute for Advanced Study.

Anne graduated from Brown last summer and hopes to enter museum work. Her seious and continuing interest in this field is demonstrated by the enclosed résumé.

I have no doubt whatsoever that she would be an addition to any museum staff and recommend her to your attention.

I would greatly appreciate it if you would take the time to malk with Anne and give her the benefit of your good counsel.

With warm regards, I am

Cordially,

danuary 15, 1979

Dr. Martin Biddle
Director
University Museum at the
University of Pennsylvania
33rd and Spruce Streets
Philadelphia, Pennsylvania 19104

Dear Dr. Biddle:

You may recall our meeting two years ago when I was still Vice President and Secretary of the University of Pennsylvania. I am now Associate Director of the Institute for Advanced Study and hear about your good work from Howard Petersen, who is Chairman of our Board.

I am writing this letter on behalf of Anne Borel, who is the daughter of one of the most eminent members of our permanent faculty here at the Institute.

Anne graduated from Brown last summer and hopes to enter museum work. Her serious and continuing interest in this field is demonstrated by the enclosed résumé.

I have no doubt whatsoever that she would be an addition to any museum staff and recommend her to your attention.

I would greatly appreciate it if you would take the time to talk with Anne and give her the benefit of your good counsel.

With warm regards, I am

Gordially,

Director's Office: Faculty Files: Box 4: Borel, Armand, Correspondence 1960-1979 From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

> RESUME for ANNE BOREL

ADDRESS

106 Battle Road Circle

Princeton, New Jersey 08540

Telephone: 609-924-1740

JOB OBJECTIVE Museum Work

EDUCATION

B.A., Anthropology, Brown University, Providence, Rhode Island. June 1978 1976-1977 On leave of absence from Brown University, attended University

of Washington part time in Seattle, Washington.

Field School, Ozette Archaeological Troject on Olympic Peninsula Summer 1976

with Washington State University, Fullman, Washington.

1973-1975 Sculpture Department, Rhode Island School of Design, Providence,

Rhode Island.

Summer 1973

Summer school in art history and Italian, Urbino, Italy.

June 1973 Graduated from Stuart Country Day School, Princeton, New Jersey.

EMPLOYMENT

1978 Lab Crew, University of South Dakota Archaeology Lab, Vermillion, South Dakota, washed skeletal remains and artifacts from prehis-Fall

toric Crow Creek village site.

1978 Lab Crew, South Dakota Archaeological Research Center, Fort

Fall Meade, South Dakota, processed soil samples and labelled artifactor

from 12 sites, mostly prehistoric, drew pottery and developed

black and white photographs.

1978 Surveyor II, Fort Meade South Dakota Archaeological Research Center, cultural resources evaluation of Black Hills area, test Summer

excavations and surface collection.

Lab Crew, Lubbock Lake Project, Texas Tech University, Lubbock, 1977 Summer

Texas, kill sites from Faleo-Indian through historic time periods.

1977 Library Assistance, Suzallo Library, University of Washington,

Winter Spring Seattle, Washington, shelved and recirculated books.

Volunteer, Seattle Art Museum, Seattle, Washington, worked on 1977

Winter Spring recataloguing collection, especially asiatic jades and mesoamerical

ceramics.

1975 Field Crew, Colonial Fort Site, Jamestown, with Rhode Island

Summer Historical Preservation Society, Providence, Rhode Island.

Counselor, Les Châlets Français, French camp for girls, Deer Isle, 1974

Maine, taught French and arts and crafts.

ADDITIONAL

Summer

ILFCRLATION Bilingual (French and English), 2 years college German, some

knowledge of Italian and Spanish.

REFERENCES References will be furnished upon request by:

> Career Development Brown University P. O. Box 1907

Providence, Rhode Island, 02912

CE: Sisnovsky

28 November 1978

Dear Armand:

The Institute for Advanced Study is now in the process of preparing an Einstein Centennial Celebration in honor of the one-hundredth anniversary of Albert Einstein's birth.

A principal feature of the Celebration will be a Symposium to be held at the Institute on March 4-9, 1979, dealing with the specific aspects of Einstein's scientific work. The emphasis throughout will be on both the historical context and the continuing importance of Einstein's ideas in various fields, perhaps bearing in mind Einstein's remark that "the most incomprehensible thing about the world is that it is comprehensible."

The Planning Committee for the Symposium consists of the following members:

Freeman Dyson
Herman Feshbach
Marvin Goldberger
Gerald Holton
Martin Klein
Abraham Pais
John Wheeler
Harry Woolf (Chairman)

The audience for the Symposium and its published product will be on the one hand the community of scientists of the present and immediate future and, on the other, future historians who will look to this record for some answers to the questions of how Einstein and the physics he helped to create influence, either explicitly or tacitly, the science being done today.

Dr. Armand Borel Page 2

It is our intention that the Symposium be an occasion where scientists and scholars can reflect on what science is, and how at its best it is carried out, with specific reference to Einstein's work.

On behalf of the Institute for Advanced Study and the Planning Committee, I am writing to invite you to participate in the Einstein Centennial Symposium. The attached preliminary program will give you a sense of the substance of the meeting; further details will be sent to you at a later date.

I look forward to hearing from you soon, and very much hope that your enswer will be affirmative.

Cordially yours,

Harry Woolf

Dr. Armand Borel
Department of Mathematics
Yale University
New Haven, Connecticut 06250

THE INSTITUTE FOR ADVANCED STUDY PRINCETON, NEW JERSEY 08540

SCHOOL OF MATHEMATICS

July 27, 1978

Dr. Harry Woolf Fuld Hall

Dear Harry:

I would like to have transportation to Kennedy Airport on Monday, August seventh, leaving from 44 Einstein Drive at 4 p.m.

Sincerely yours

AB:MMM

A. Borel

Called John Hanis 28 guly 1178 AJ

March 9, 1978

Professor Armand Borel School of Mathematics Institute for Advanced Study

Dear Armand:

Thank you very much for your letter of 2 March 1978. Crediting of the funds you request for travel purposes has taken place. In addition, permit me to congratulate you on the award of the Brouwer medal. We all bask in the reflected light of your achievements.

Thank you also for the description of your itinerary and your activities, which as you know will help me considerably in preparing the next Director's letter to friends and alumni.

Sincerely yours,

Harry Woolf

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

SCHOOL OF MATHEMATICS

March 2, 1978

Dr. Harry Woolf Fuld Hall

Dear Harry:

I would like to be credited \$1,200 to be charged to my travel funds, towards expenses for my coming trip to Europe. I take this opportunity to describe its main features. In response to various invitations, I shall:

on March 30, give the Brouwer lecture at the meeting of the Dutch Math. Society (which celebrates its 200th year) in Amsterdam and receive the Brouwer medal (given about every third year; it is the third one);

in April, I give lectures at the University of Amsterdam;

in May, be at the Institut des Hautes Etudes Scientifiques, in Bures-sur-Yvette, near Paris;

in June, lecture in Geneva or Lausanne, in the framework of common activities for the Universities in the French part of Switzerland:

in the second half of August, attend the International Congress of Mathematicians in Helsinki.

Because of the Brouwer lecture, I shall have to leave the Institute about ten days before the end of the term.

Sincerely yours,

AB: MMM

cc. Mr. Morgan

January 27, 1978

Dear Armand:

Thank you for yours of 25 January, informing me of your plans to spend the fall term at Yale University. Your request for an unpaid leave of absence for the fall term of 1978-79 is hereby granted.

Sincerely yours,

Harry Woolf

Professor Ammand Borel School of Mathematics Institute for Advanced Study

THE INSTITUTE FOR ADVANCED STUDY PRINCETON, NEW JERSEY 08540

SCHOOL OF MATHEMATICS

January 25, 1978

Dr. Harry Woolf Fuld Hall

Dear Harry:

This is to tell you that I plan to spend the Fall Term at Yale University. I will be paid my full half-year salary, and therefore I am asking for an unpaid leave of absence for the Fall Term of 1978.

Sincerely yours,

AB:MMM

A. Borel

THE INSTITUTE FOR ADVANCED STUDY PRINCETON, NEW JERSEY 08540

SCHOOL OF MATHEMATICS

August 23, 1977

Dr. Harry Woolf Fuld Hall

Dear Harry:

Thanks for your kind letter of August twenty-second. I must say I do not understand why I should be "cordially invited to attend" a mathematical lecture at the Institute, which, as it should, was decided upon by the Faculty of the School of Mathematics.

Sincerely yours

AB:MMM

A. Borel

March 31, 1977

Dear Gaby:

Your note of 15 March 1977, reached me just before I left on an extensive trip to the West Coast, from which I have just now returned. Forgive me for taking so long to acknowledge its presence here, but please understand that much that concerns the former John Wheeler house is beyond my control. I have placed the question of its future use before the Board of Trustees where the matter now lies. Indeed, I have been instructed by the Board that the disposition of the house is entirely within their hands. I believe they are fully informed of the various issues that have arisen in connection with its history, and I believe they share everyones concern that as harmonious and just a decision as possible concerning its future be achieved.

In the meantime, as I indicated to Armand sometime ago, it is both off the market and unavailable for examination. I wish that I could be more helpful to you for I recognize the pressing obligations of travel as well as your need to make a decision about enlarging your present house, but the issue is not mine to resolve.

With all best wishes and kindest regards, I am.

Cordially yours,

Harry Woolf

Mrs. Armand Borel 106 Battle Road Circle Princeton, New Jersey 08540 GABY BOREL 106 Battle rd cir.

Warch 15 to , 1977

Dear Harry,

I was just thusking that arreaded is leaving at the bequeuing of thear, and I wight too. So, mine we have mever seen the wheeler house and would have priority, (the other factors have already seen it) could we please to now the keys, and go through it, is order to have time to make up seen mends.

and I are waiting for a third bid in enlarging our ourse house and we will have to make a decitive soon!

I hate to bother you with that eventter, and hope that I am not taking too which of you time.

Thank you, dear Hang, for giver it some attention, and receive my knowst

galey (Bout)

Director's Office: Faculty Files: Box 4: Borel, Armand, Correspondence 1960-1979
From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

1900

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

SCHOOL OF MATHEMATICS

November 8, 1976

Dr. Harry Woolf Fuld Hall

Dear Harry:

I looked again at the report of the Review Committee. The actual text is 43 pages long; it ends with a 2-page sixth part entitled "Recommendations and Conclusions." My understanding is that the full 43-page text will be made available to the Faculty.

The appendices are a mixed lot. Some could probably be made available as well, but some not, and it is as well to leave them out altogether.

Sincerely yours,

A. Borel

AB:MMM

February 2, 1976

Mrs. Armand Borel 106 Battle Road Circle Princeton, New Jersey 08540

Dear Mrs. Borel:

I enclose a list of the contributors to the rug fund. I wondered whether we should expect any more contributions.

I believe most of the donors were told that their checks would be returned unless the fund reached \$2,000. Will you kindly advise me.

Cordially yours,

Minot C. Morgan, Jr.

Enclosure

February 17, 1975

Dear Armand:

Don Straus took some pictures at the final meeting of the Faculty Trustee Committee on Governance. Here is one he thought you might like to have.

Carl Kaysen

Attachment

Director's Office: Faculty Files: Box 4: Borel, Armand, Correspondence 1960-1979
From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

THE INSTITUTE FOR ADVANCED STUDY, Princeton, New Jersey Office of the Director

C O P Y

February 14, 1973

Dear Armand:

Thanks for your note of your plans for a sabbatical for the Fall term of the next academic year with one term's pay. I am sure the Board will give its approval.

Sincerely,

Carl Kaysen

Professor Armand Borel School of Mathematics

cc: Mr. Morgan

INSTITUTE FOR ADVANCED STUDY Seminar in Topology

Speaker: Armand Borel

Topic: STABLE COHOMOLOGY OF ARITHMETIC GROUPS,

continued

Time: Thursday, February 11, 1971, at 11:00 a.m.

Place: Fuld Hall Lecture Room 119

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

Telephone-609-924-4400

THE DIRECTOR

February 10, 1971

Memorandum for the Record

Conversation with Prof. Borel in the Director's Office on Monday, February 8, 1971 at 2:45 P.M.

Professor Borel raised the question of whether Herman Goldstine was being invited to come back to the Institute, and if so in what capacity. He said he had heard a rumor that Goldstine was planning to rent a house. I responded by saying that:

- (1) Goldstine is thinking of returning to Princeton to live, on the basis of his IBM Fellowship;
- (2) I was not about to rent him a house; I did not have a house to rent;
- (3) If the Faculty of Mathematics had no desire to invite him as a visitor, obviously I would not wish them to do so. However, there was a question, the answer to which at this moment I did not know. It might be that he was still a permanent member.
- (4) If he returned to Princeton and wishes to be connected with the Institute, it may be that another Faculty would invite him if the Faculty of Mathematics would not.

C.K.

INSTITUTE FOR ADVANCED STUDY
Seminar on Buildings for p-Adic Groups

This seminar will discuss cohomology of buildings and related topics. It will meet on Mondays, 10:45 a.m. to noon in Fuld Hall Lecture Room 119 starting October 11. The first speaker will be Professor Armand Borel.

Director's Office: Faculty Files: Box 4: Borel, Armand, Correspondence 1960-1979
From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

INSTITUTE FOR ADVANCED STUDY
Seminar on Buildings for p-Adic Groups

This seminar will discuss cohomology of buildings and related topics. It will meet on Mondays, 10:45 a.m. to noon in Fuld Hall Lecture Room 119 starting October 11. The first speaker will be Professor Armand Borel.

September 13, 1971

Dear Armand:

Sometime ago I understand that Julian Bigelow expressed the view that he would be more appropriately listed as a member of the School of Natural Sciences than of the School of Mathematics. The Natural Sciences School is willing to accept him as a member. If you and your colleagues have no objection to this change, it will be made in the next set of listings.

Cordially,

Carl Kaysen

Professor Armand Borel Executive Officer School of Mathematics Institute for Advanced Study

0.K. per pleme 9-16-71 KSB. Director's Office: Faculty Files: Box 4: Borel, Armand, Correspondence 1960-1979
From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

December 3, 1970

Dear Armand:

I write to remind you it would be helpful for me to have the rough estimates of what you would like to ask MSF for next year as soon as possible. I would hope to talk to the NSF people this month.

Cordially,

Carl Kaysen

Professor Armand Borel Institute for Advanced Study

1.35年3月11日

福州市公安斯·美国教

February 13, 1970

Dear Armand:

Thanks for your note. I am glad to discover that my every word receives such careful attention.

What I was trying to convey to the Faculty was that the single case of Milnor is not in itself convincing evidence that we are not competitive at present salary levels as far as Mathematics goes.

I intend, as I said to Milnor, to raise the question of a salary increase with the Board next year, and indeed have so stated to members of the Executive Committee already.

Cordially,

Carl Kaysen

Professor Armand Borel Institute for Advanced Study

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

SCHOOL OF MATHEMATICS

2.9.70

Dear Carl :

I find your statement about salarres increase on p.5 of the minutes of our last Faculty meeting slightly puzzling, in the light of what you told me you said to the Milnors. I understood you told them you would try hard to get a 5000 increase starting July 1971, and thought you had a .8 chance to get it, and you felt even more of an obligation to do so if he would accept. This does not contradict flatly what is in the minutes, but, without some clarification, I do not find it quite consonant with it, and I am wondering how Milnor would feel about this, if he were to see this by accident.

Sincerely yours

(A. Borel)

PROFESSOR BOREL'S CHILDREN:

Dominique Susan born May 4, 1954

Anne Christine born September 20, 1955

December 22, 1969

Dear Armand:

The figures on the two houses are as follows:-

24 Haslet Avenue:

Our purchase price - \$82,500 Sale price, accordingly - \$55,000 \$40,000 4% mortgage (30-yr.) would have monthly payments of \$190.00 Annual taxes - \$1,705

This house has 5 bedrooms, one of which is rather small, and 2 baths.

5 Newlin Road: (Atiyah's)

Purchase price - \$85,000 Sale price - \$56,600 \$40,000 4% mortgage (30-yr.) - same payments as above Annual taxes - \$1,920

This house has 5 bedrooms of rather larger size and 3 baths.

Michael's house, of course, would be available almost immediately or whenever Milnor wanted it. The Newlin Road house is rented until 1st August. The Milnors, of course, would be able to see both houses any time they want.

Cordially,

Carl Kaysen

Professor Armand Borel Institute for Advanced Study

December 10, 1969

Dear Armand:

Here is an enlargement of a picture of you and Harish which we took last fall; I thought you might like to have it. Harish has one as well.

Cordially,

Carl Kaysen

Professor Armand Borel Institute for Advanced Study

Enclosure

October 17, 1969

Dear Armand:

By now you probably will have heard what the outcome of the Faculty Meeting on the 13th was. The full Minutes apparently require a good deal of correction, but the motion that was finally passed with relation to proposed new appointments in new fields was as follows:

"In order to form an independent opinion on the merits of new fields of study and of nominees for professorships in these, the Faculty wishes, as such nominations arise, to have the assistance of an outside ad hoc committee. The Advisory Committee is requested to consult with the Director on the persons to be selected for membership on such an ad hoc committee and to report back to the Faculty."

The details of this procedure remain to be worked out, and at the next meeting of the Advisory Committee, which will now be on Tuesday, the 20th, we will be dealing with it.

As you see from the attached, it will not be Luce but Clifford Geertz whose name will come up first.

Cordially,

Carl Kaysen

Professor Armand Borel Apartment 705 29 Concord Avenue Cambridge, Massachusetts 02138

Enclosures

m the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

MASSACHUSETTS INSTITUTE OF TECHNOLOGY

CAMBRIDGE, MASSACHUSETTS 02139

Borel 2-170

MASSACHUSETTS INSTITUTE OF TECHNOLOGY CAMBRIDGE, MASS. 02139

DEPARTMENT OF MATHEMATICS

10,10,69

Dear Carl :

This is to tell you Ehat I shall not be able to attend the Faculty meeting on October 13.

It seems to me that the procedure you outline in your memorandum would not allow the Faculty to form a fully independent opinion on a new area, or on a nomination in a new area, and to express it, unless it is modified. I have the impression that a number of my colleagues share rather similar views, and I hope very much that a satisfactory arrangement will be arrived at at the meeting.

Sincerely yours

(A. Borel)

Director's Office: Faculty Files: Box 4: Borel, Armand, Correspondence 1960-1979
From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

INSTITUTE FOR ADVANCED STUDY

Speakers: A. Borel and J. Tits

Topic: "ABSTRACT" HOMOMORPHISMS OF ALGEBRAIC GROUPS

Time: Fridays at 2:30 p.m. starting March 28, 1969

Place: Fuld Hall Lecture Room 119

THE INSTITUTE FOR ADVANCED STUDY, Princeton, New Jersey Office of the Director



September 29, 1969

Dear Armand:

Thank you for your letter of 24 September and the attachment which I have xeroxed and distributed to your colleagues on the faculty committee.

I regret that you have not responded to my request and have instead repeated the proposal you made in the faculty committee. I continue to be unpersuaded that the procedure you suggest is a desirable one. Since it is clear we will have an extended discussion of the matter, I will shortly be responding to you at length.

Cordially,

Carl Kaysen

Professor Armand Borel Apartment 705 29 Concord Avenue Cambridge, Massachusetts 02138

cc: Professors Dyson, Meiss, Selberg, Thompson (Faculty Advisory Committee)

CROSS REFERENCE

FILE:

Borel, Armand (Faculty)

RE:

Leave of absence

LETTER DATED: 3-19-69 and 3-21-69

SEE:

IAS Files - Faculty-Leaves of Absence

February 27, 1969

Memorandum for the Record

Conversation with Professor Borel 10:00 a.m. Thursday, February 27, in the Director's Office

Professor Borel came in to express his concerns on the proposed appointments of Adler and Dashen. He was unconvinced that the extra risk involved in two appointments was justified and repeatedly asked throughout the discussion why we did not simply make one appointment and let the other man go to Princeton. I responded, without saying anything new, in terms of the need for two people in the field, the judgment of the physics Faculty that four or five years from now they will in all likelihood still be the best two people to have, the difficulty of getting any benefit from the man who is full time in Princeton from the point of view of attracting and guiding members. I went over to some extent the history of the decision, pointing out that I had started at the position he now held--namely, that we should appoint one--and had, through discussion of the reasons, become convinced of the utility of taking the extra risk, which I acknowledged, and appointing both.

Borel left saying he might write a letter. The tone of the discussion was friendly and reasonably relaxed.

AND A PER MINERAL EN

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

Telephone-609-924-4400

THE DIRECTOR

January 15, 1969

Memorandum for the Record

Conversation with Professor Borel in the Director's Office Wednesday, January 15, at 2:30 p.m.

Professor Borel discussed the possibility of his taking leave for the Fall Term of 1969-70 to teach at M.I.T. I saw no obstacle. We agreed to discuss an appropriate length of leave-without-pay in relation to M.I.T.'s offer.

Carl Kaysen

Director's Office: Faculty Files: Box 4: Borel, Armand, Correspondence 1960-1979
From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

INSTITUTE FOR ADVANCED STUDY

Seminar on Representations of Algebraic Groups

To meet on Fridays at 10:30 a.m. in Fuld Hall

Lecture Room 119 starting October 11, 1968.

First lecture: A. Borel on CHEVALLEY GROUPS OVER Z

Copies to:

Filed in: School of Social Science

Faculty - Borel Faculty - Dyson

June 12, 1968

Memorandum for the Record

Subject: Discussion with Professor Borel on June 10 at 3:00 P.M. in the Director's Office on

Faculty procedures

We discussed future processes for decisionmaking in the Institute. Professor Borel expressed his
satisfaction with the way the Architectural Committee
had worked and suggested that it might provide a model
for further informal communication. We discussed the
applicability or inapplicability of some similar committee procedures to the appointment process for the
Fourth School. I agreed that it would be worth considering whether to have a Faculty Committee which would
serve as a kind of Review Committee for the first few
appointments in this School.

We then had a discussion of the Institute's finances, and I tried to say something both of my plans for raising money and my views on what we could safely spend. In the course of this I pointed out the irrationality of the distinction between income and capital gains and also talked somewhat about my programs for raising funds on a ten-year basis for the Fourth School.

Carl Kaysen

P.S.-- June 12, 1968 -- In conversation with Dyson today I reported on my discussion with Borel about appointments in the School of Social Science and invited Dyson to serve on a Faculty Committee on these matters if one were created. I indicated that I was still unclear as to whether I wanted one, recognizing advnatages and disadvantages. Dyson said he would be happy to serve.

December 7, 1967

Dear Armand:

Thanks for your note. I am glad to approve your leave for three weeks of the second term of this year from January 8, to attend the Colloquium in Bombay.

With best wishes,

Cordially,

Carl Kaysen

Professor Armand Borel Institute for Advanced Study

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

SCHOOL OF MATHEMATICS

December 5, 1967

Dear Carl :

This is to confirm what I already told you, namely that I plan to spend a few weeks in India, from about middle of December (leaving Princeton on Dec. 14) to late January. I have accepted an invitation to participate to an International Colloquium in Algebraic Geometry, to be held at the Tata Institute for fundamental research in Bombay, from Jan. 16 to Jan. 23.

Sincerely yours

Aury,

(A.Borel

October 31, 1967

Dear Armand:

Could you please supply me with an up-to-date bibliography. This is necessary in connection with my application to the NSF for money for the new building. Completion of the application now awaits the receipt of this information.

Sincerely,

Carl Kaysen

Professor Armand Borel School of Mathematics Institute for Advanced Study

Fac Bonce

January 30, 1964

To:

Professors Beurling, Borel, Godel, Harish-Chandra,

Selberg, Weil, Whitney

From:

D. Montgomery

Dear Colleagues:

Dr. Milton Rose of N.S.F. called yesterday and said:

- The grant for Borel is definite, but it is not likely that this kind of grant can be made again. Currently the feeling is that such a matter should be handled by a Senior N.S.F.
- 2) Our other requests will probably turn out as follows: Each of the two contracts will be given \$53,400 per year for a two-year period beginning February first. He hopes and expects that this rate will be raised to current levels for the second year. He also suggests that we apply soon for a grant of \$50,000 per year to begin September first. Names suggested were Hörmander and Harish-Chandra. He is aware that our grants are distributed by the faculty in mathematics as a whole no matter in whose name they may be. He apparently hopes to do at least something additional for the Institute by this device.

Sincerely yours,

DM:MMM

Deane Montgomery

cc: M. Morgan

R. Oppenheimer /

Director's Office: Faculty Files: Box 4: Borel, Armand, Correspondence 1960-1979 From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

Seine et Oise

France

CLASS OF SERVICE This is a fast message

unless its deferred char-

acter is indicated by the

proper symbol.

ERN UNION

SYMBOLS

DL=Day Letter NL=Night Letter

International Letter Telegram

1201

TELEGRAM

W. P. MARSHALL, PRESIDENT

The filing time shown in the date line on domestic telegrams is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination

ntlle sent 1/29/64 Professor Armand Borel 5 residence Gratien Bures sur Yvette

Grant granted. Best regards.

Oppenheimer

Fac Borel

3 February 1964

Dear Dr. Wilson:

This will acknowledge with thanks your letter of January 27th informing us that the National Science Foundation is granting the sum of \$7,500 to the Institute for Advanced Study in grant number GP-2403. The Institute is glad to accept this grant.

With good wishes,

Robert Oppenheimer

Dr. John T. Wilson Deputy Director National Science Foundation Washington, D. C. 20550

NATIONAL SCIENCE FOUNDATION

WASHINGTON, D.C. 20550

JAN 2 7 1964

Dr. Robert Oppenheimer, Director The Institute for Advanced Study Princeton, New Jersey

GP-2403

Dear Dr. Oppenheimer:

It is a pleasure to inform you that the sum of \$7,500 is granted by the National Science Foundation to The Institute for Advanced Study for the support of research entitled "The Arithmetic Theory of Algebraic Groups." This grant is for a period of approximately six months beginning January 2, 1964 and is under the direction of Armand Borel, School of Mathematics.

As funds are needed to carry out the purpose of this grant, please include your funding requirement in the Monthly Cash Request Form, No. 4-49.

This grant does not include an allowance for indirect costs.

The grantee shall furnish to the Foundation promptly a written disclosure of each invention conceived or first actually reduced to practice in the performance of work supported by this grant, together with a statement specifying whether or not foreign and/or domestic patent applications will be filed. Upon application for any patent on any such invention, the Government shall be granted an irrevocable, royalty-free, nonexclusive license for use of such invention for governmental purposes throughout the world (including use pursuant to any treaty or international obligation of the United States). In those countries where a patent application is not to be filed, the Foundation may file for such patent on behalf of the Government. In any case, whether or not a patent is to be filed, the Foundation may arrange for the invention to be described in a printed publication.

This grant may be revoked in whole or in part by the Foundation after consultation with the principal investigator and the grantee. Such revocation shall not affect any commitment which, in the judgment of the Foundation, had become firm prior to the effective date of the revocation. Funds not committed by the grantee prior to the conclusion of the work contemplated under this grant shall be returned to the Foundation.

The Foundation requires that this grant be administered in general accordance with the Foundation's policies for research grants as stated in "Grants for

Dr. Robert Oppenheimer, Director

2

Scientific Research," June 1963, as amended, and in conformity with the attached budget summary and other understandings reached between the Foundation and the grantee relating to this grant.

Please acknowledge acceptance of this grant and include in your reply a reference to the grant number.

Sincerely yours

JOHN T. WILSON

Deputy Director

Enclosure

INSTITUTE FOR ADVANCED STUDY

MPE SCIENCES

BOREL

MATHEMATICAL SCIENCES

BUDGET

SIX MONTH BUDGET

A. SALARIES

Senior Personnel:

Principal Investigator

(6/10 time six months)

\$7,500

\$7,500

TOTAL DIRECT COSTS

\$7,500

No Indirect Costs Requested

SIX MONTH TOTAL

\$7,500

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

29 March 1963

Dear Dr. Grad:

The Institute for Advanced Study asks the National Science Foundation for a grant for Armand Borel, who is a professor in the School of Mathematics at this Institute.

Professor Borel hopes to spend the period from January 1 to June 30, 1964 at the College de France in Paris. His own account of the principal reasons for this project reads:

"My main field of work at present is what may be called the arithmetic theory of algebraic groups, as described in my Stockholm address, which aims at studying systematically certain discrete subgroups of algebraic groups, called arithmetic groups, so as to develop a framework in which certain parts of classical mathematics, like the theory of automorphic functions or of quadratic forms, and their interrelations, would find a natural place. Various aspects of this program (which, in many respects, appears still to be in the beginning stage) arouse much interest in Paris, and my interest in going there is twofold. On the one hand, I would appreciate giving a regular set of lectures to a no-doubt interested audience, on the other hand, I would benefit from prolonged contacts with several mathematicians there, notably Godement, Grothendieck, Chevalley, Cartan, Serre (with whom I have in fact a joint work in progress). Godement has been interested for a long time in the more analytical aspects of these questions, and Serre is now lecturing at the College on some of the more algebraic sides of these problems. Grothendieck has recently proved theorems on algebraic groups by means of his theory of schemes, and I believe that the latter will be an important tool in studying algebraic groups over function fields."

The sum of \$7,500 would be adequate to enable him to teach and work at the College de France without financial sacrifice.

We would be glad to recast this application in another form if that would be helpful to you, or to its success.

With best wishes,

Robert Oppenheimer

Dr. Arthur Grad Program Director for Mathematical Sciences National Science Foundation Washington 25, D.C.

The Institute for Advanced Study Princeton, New Jersey

Proposal to the National Science Foundation for a grant for Professor Armand Borel

BUDGET

Salary ·	- 6 months, 1964	January	1 to June 30	57,500.*
Overhead	ā			0.
			Total	\$7,500.

^{*} Equal to 60 per cent of Professor Borel's salary for the corresponding period at the Institute for Advanced Study

Fac Borel

THE INSTITUTE FOR ADVANCED STUDY PRINCETON, NEW JERSEY

Wart mederal

SCHOOL OF MATHEMATICS

March 11, 1963

Dear Dr. Oppenheimer:

Recently, I have been offered a visiting professorship at the Sorbonne, Paris, from January to June 1964, and I would like to accept it.

My main field of work at present is what may be called the arithmetic theory of algebraic groups, as described in my Stockholm address, which aims at studying systematically certain discrete subgroups of algebraic groups, called arithmetic groups, so as to develop a framework in which certain parts of classical mathematics, like the theory of automorphic functions or of quadratic forms, and their interrelations, would find a natural place. Various aspects of this program (which, in many respects, appears still to be in the beginning stage) arouse much interest in Paris, and my interest in going there is twofold. On the one hand, I would appreciate giving a regular set of lectures to a no-doubt interested audience, on the other hand, I would benefit from prolonged contacts with several mathematicians there, notably Godement, Grothendieck, Chevalley, Cartan, Serre (with whom I have in fact a joint work in progress). Godement has been interested for a long time in the more analytical aspects of these questions, and Serre is now lecturing at the College on some of the more algebraic sides of these problems. Grothendieck has recently proved theorems on algebraic groups by means of his theory of schemes, and I believe that the latter will be an important tool in studying algebraic groups over function fields.

I do not know yet exactly how much I shall receive from the Sorbonne. From the indications received so far, I would estimate it at about \$5,000. In view of the running expenses here, this is of course not enough and I would like this to be supplemented up to about my usual salary. I am therefore asking for a leave of absence for the Spring Term 1964, and as well for a part of my salary, about \$7,500, for instance in the form of an N.S.F. contract through the Institute.

Sincerely yours,

AB:mp

Dr. Robert Oppenheimer Director, The Institute for Advanced Study Princeton, New Jersey

Boul For

NATIONAL SCIENCE FOUNDATION WASHINGTON 25, D.C. April 11, 1963

Dr. Robert Oppenheimer Director The Institute for Advanced Study Princeton, New Jersey

Dear Dr. Oppenheimer:

Your letter of March 29 and its attached budget constitute a perfectly acceptable proposal except that they do not bear the signature of the principal investigator. I am returning one copy; would you please have Professor Borel sign it and return it to this office.

Unfortunately when the proposal was processed by another office you (rather than Professor Borel) were listed as principal investigator and you can expect to receive a receipt card so identifying you. The records are now being changed.

Sincerely yours,

I thuist lichen

J. Hamilton Andrews Administrative Assistant for Mathematical Sciences Section

Enclosure

Prof. Borel signed. footnote added to 2 references to "College de France" saying This should read "University of Paris." mailed back 4/26/63

THE INSTITUTE FOR ADVANCED STUDY PRINCETON, NEW JERSEY

SCHOOL OF MATHEMATICS

3/31/63

Dear Hr. Morgan,
One change is precessary. I
shall not becture at the College
de France, but at the University
of Paris, as a visiting Professor.
Otherwise, this is all right nuth me
Sincerely years

Level

THE INSTITUTE FOR ADVANCED STUDY PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

29 March 1963

Dear Dr. Grad:

The Institute for Advanced Study asks the National Science Foundation for a grant for Armand Borel, who is a professor in the School of Mathematics at this Institute.

Professor Borel hopes to spend the period from January 1 to June 30, 1964 at the College de France in Paris. His own account of the principal reasons for this project reads:

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The sum of \$7,500 would be adequate to enable him to teach and work at the College de France without financial sacrifice.

We would be glad to recast this application in another form if that would be helpful to you, or to its success.

With best wishes,

Robert Oppenheimer

Dr. Arthur Grad Program Director for Mathematical Sciences National Science Foundation Washington 25, D.C.

The Institute for Advanced Study Princeton, New Jersey

Proposal to the National Science Foundation for a grant for Professor Armand Borel

BUDGET

Salary -	6 months, 1964	January	1 to	June 30,	\$7,500.*
Overhead					0.
			Tota	1	\$7,500.

^{*} Equal to 60 per cent of Professor Borel's salary for the corresponding period at the Institute for Advanced Study

File copy

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by Ro + 14 copies

THE INSTITUTE FOR ADVANCED STUDY PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

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The Institute for Advanced Study Princeton, New Jersey

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The Institute for Advanced Study Princeton, New Jersey

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BUDGET

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Overhead				0.
			Total	\$7,500.

^{*} Equal to 60 per cent of Professor Borel's salary for the corresponding period at the Institute for Advanced Study

February 16, 1962

To: The Faculty

From: A. Beurling, A. Borel, D. Montgomery, M. Morse, A. Selberg, A. Weil

As far as any one of us can remember, we have been guided primarily by the rule of always making the best choices we knew how to make from among our fellow-mathematicians. None of us has ever been aware of any agreement or tradition that could validly interfere with this cardinal principle.

Nothing could be more fatal to us than any visible departure from it; it is largely because we have followed it consistently, and because this has been widely understood and acknowledged, that the Institute has achieved its unique position in the mathematical world.

On the present occasion, we have been gratified to find that this policy has led us to give recognition to the increasing stature of the American mathematical school, which the Institute has in no small way helped to develop.

We do not wish to dictate policy to other groups at the Institute. At the same time, we greatly fear that any attempt to interfere with this principle of ours, on grounds of expediency and appeasement, would have the most serious consequences for us and for the Institute as a whole.

Professors

Alföldi

Cherniss

Dyson

Gedel

Kantorowicz

Lee

Meiss

Meritt

Oppenheimer

Pai

Panofsky

Strömgren

Thompson

Whi tney

Yang

June 11, 1962

Professor Armand Borel
The Institute for Advanced Study

Dear Professor Borel:

Dr. Oppenheimer has asked me to write you about your pension arrangements. At the meeting of the Board of Trustees held in Princeton on April 6 and 7, the Board voted to increase faculty salaries to \$25,000 and increase the minimum guaranteed pension through TIAA-CREF to \$15,000.

The standard 5% contribution by the professor matched by a 5% contribution by the Institute for the balance of your tenure as an active professor will produce this minimum guarantee of \$15,000.

You should know also that the Major Medical contract with TIAA has been modified to reduce the deductible after Blue Cross from \$200 to \$100.

Cordially yours,

Minot C. Morgan, Jr. General Manager

MCM: 1w

Director's Office: Faculty Files: Box 4: Borel, Armand, Correspondence 1960-1979

From the Shelby White and Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA

Apollo Pier Road, Bombay I

Attached to Minutes March 20

March 11, 1961

Far, Bril

Dear Deane.

Many thanks for your letter. Of course, I shall not try to discuss from here the particulars of the two nominations under consideration now; nevertheless, I would like to make two general remarks.

- It is imperative that we consider only first rate scholars. At the Institute there is no inherent obligation to have at all times a full-sized Faculty or a given field represented. It is therefore our privilege, and our duty, not to let anything stand in the way of quality. It is of course useful to have in both Schools first hand knowledge of a wide sector, but this is not essential, and this consideration should come into play only when choosing between two otherwise equally qualified scholars. Besides, recommendations and views of a good, but not outstanding, specialist are often of limited interest, as we all know, so that coverage for the sake of coverage is essentially self-defeating. I am therefore in principle against the nomination of any man, of whom I know, either first hand or from a reliable source, that he is not really first rate, but just happens to be the best available scholar in his field of work.
- 2. I am also among those who believe that the Faculty should be limited to its present size for at least the next Yew years, and would go along with any general agreement to that effect. However, this merely reflects my feelings towards the Institute as a whole and is not dictated by a shortage of outstanding mathematicians, who might be available, and would be fully qualified in my opinion to be in our Faculty; so that we should of course reserve our freedom in case no such agreement can be reached.

Sincerely yours,

/s/ A. Borel

cc:

Alföldi

Beurling

Cherniss

Dyson

Gödel

Kantorowicz

Kennan

Lee

Meiss

Meritt

Morse

√ Oppenheimer

Pais

Panofsky

Selberg

Stromgren

Thompson

Weil

Whitney

Yang

January 4, 1960

Dr. Armand Borel The Institute for Advanced Study Princeton, New Jersey

Dear Dr. Borel:

I am pleased to inform you that The Ford Foundation has authorized an award to you under its Travel and Study Program. The Foundation wishes to provide you with an opportunity to lecture in mathematics at the Tata Institute in Bombay and to visit mathematics departments at other universities in India.

Your award, which is for a period of six months, provides a supplemental allowance of \$11,250 in lieu of salary while you are on leave from the Institute for Advanced Study from January to July, 1961. We understand that travel and other expenses will be provided from another source.

At the request of the Foundation, the Institute of International Education (IIE) will administer the grant and make its services available to you in arranging your travel. Further communications in connection with your award should be addressed to Mrs. Clarice R. Ludwig, Institute of International Education, 1 East 67th Street, New York, who is administering your program.

If the terms of award as outlined above are acceptable to you, please sign and return to the Institute one copy of this letter. May we take this opportunity to wish you an interesting and rewarding visit to India.

Sincerely yours,

George H. Bennett, Director Department for Asia-Africa

Department for Asia-Africa

Your Signature

Date 1/19/6

cc: Ford Foundation

LECTURE

Speaker: A. Borel

Topic: The work of Kajdan-Margoulis on discrete

subgroups of semi-simple Lie groups

Time: Friday, June 14, 10:30 AM

Place: Fuld Hall Room 119

Fac

Borel

12/9/60

Ford is giving Borel the equivalent of his salary for 6 mos. Jan to July. 196/

Mike asks, should we continue our contribution to TIAA, and bill him for his share?

per RO.