Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

AYDELOTTE, FRANK Biographical

College President

Born Sullivan, Indiana, October 16, 1880

Education: A. B., Indiana University, 1900
A. M., Harvard, 1903
Rhodes Scholar from Indiana to Oxford University 1905-07

HONORS: B. Litt., 1908
LL. D., Allegheny College, 1923; Yale, 1928; Indiana Univ., 1937; New York Univ. and Dickinson, 1940; Pomona College and Univ. of Iowa, 1941; Univ. of California, 1942
L. H. D., Univ. of Pennsylvania, 1924; Swarthmore, 1940,
D. Litt., Univ. of Pittsburgh, 1924; Oberlin, 1926
D. C. L., Oxford University, 1937
University of the South, 1949
Hon. fellow, Brasenose College, Oxford

Career: Instructor of English, Southwestern State Normal School, California, Pa., 1900-01
Instructor English, Indiana University, 1901-02
Louisville (Ky.) Boys' High School, 1903-05

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Associate Professor English, Indiana Univ., 1908-~~19~~ 1915
Prof. English, Mass. Institute of Technology, 1915-21
President Swarthmore College, 1921-40
Director Institute for Advanced Study, 1939-47,
Now Director Emeritus

ACTIVITIES: American Secretary Rhodes Trustees since 1918
President Association of American Rhodes Scholars since 1930
Trustee Carnegie Foundation for Advancement of Teaching since 1922
National Director of War Issues Course, War Department Com. on Education and Spl. Training, 1918
Chairman, Committee on Scientific Personnel, Office Scientific Research and Development, 1942
Chairman New Jersey Enemy Alien Hearing Board, 1941-42
Member of Anglo-American Committee of Inquiry on Palestine, 1945-46
Trustee Teachers Insurance and Annuity Association of America, 1923-27
Institute of International Education, 1925-41
Chairman of Educational Advisory Board John Simon Guggenheim Memorial Foundation, 1925-50

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Chairman emeritus and consultant to John Simon Guggenheim Foundation since 1950
Trustee World Peace Foundation since 1927
Institute for Advanced Study since 1930 (Trustee)
Trustee Memorial Board Managers, Swarthmore College since 1945

MEMBERSHIPS: Member Modern Language Association of America
Member of American ~~Philosophical~~ Historical Association
Member American Philosophical Society (Mem. Council 1935-38 and 1943-46; v. p. 1941-43)
Council on Foreign Relations
American Academy of Political and Social Science
Phi Beta Kappa (mem. senate 1931-49; dir., vice-president Association since 1946)
Sigma Nu
member Coll. Electors, Hallof Fame, New York Univ. since 1944
President of Association of American Colleges, 1925
Honorary member American Association of University Professors
Board of Directors, American Friends Service Com., 1940-46
Board of Directors, American Friends Service Committee, 1940-46

Present Home: 88 Battle Road, Princeton, New Jersey
From Who's Who in America, Volume 27, 1952-1953

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1905-1939

AYDELOTTE, F. Biographical

FLEXNER, A.

Excerpts from amemorandum by Aydelotte for Dr. Flexner, dated February 21, 1939, responding to a request for, "a few notes on the interesting way in which our paths have crossed from time to time during the last 35 years."

"I should like to express my own lively appreciation of the very wonderful help which ever such crossing has given me in carrying out the plan which lay nearest my heart."

Aydelotte was an instructor in English at Louisville Boys' High School. When the first competition for the Rhodes scholarships was held in 1904, he intended to compete, but found he had to take a qualifying examination in Latin, Greek, and mathematics before being able to compete. He had studied Latin in High School, but not in college, and had never done any Greek. He decided to prepare himself for the competition in 1905 which would be his last opportunity, because candidates had to be under 25 on October 1, and he was to be 25 on October 16, 1905.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

He was teaching, and was compelled to keep on teaching five classes a day, and the reading of 125 themes per week in addition to coaching the football team. He needed the best possible tutoring, but his salary was $1200 a year, so he was in no circumstance to pay highly for it.

Flexner, at that time, was running a tutoring school, but charging high fees. Aydelotte decided to consult him. Flexner advised him that he didn't need a high-priced tutor for his Greek if he understood clearly enough how to study Greek. So Aydelotte got one of his colleagues who taught Greek in the Louisville High School to teach him for a nominal fee, and put into operation Flexner's plan for study. He passed the examination safely, and says in the memorandum (page 2) that he has used the same method successfully since that day in learning German, French, and Spanish.

At the same time as he embarked on the study of Greek, an old friend, head of the French Department in Bloomington advised him that there was simply no hope and that he should not attempt to compete because of his lack of Greek.

Aydelotte recounts he went to Oxford in 1905, returned to Indiana in 1908, and went to M. I. T. in 1915, became American Secretary to the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Rhodes Trustees in 1918, and came to Swarthmore in 1921. "During these years I followed your work, but I saw you only once or twice."

Their next meeting was in 1923. After some correspondence about Flexner's essay, "Factors of School Success," in which Aydelotte found many ideas which were in his own mind at the time. "In December, of 1923 or January, of 1924 you informed me that the General Education Board was considering a proposal for comprehensive study of the teaching of English in the United States, and that you were willing to recommend an appropriation for this purpose, provided I would act as Chairman of the committee which was to conduct the study." Aydelotte was too busy, but said that he would consult Dr. Flexner for his advice as to which task he thought to be more important. Flexner invited Aydelotte to see him in Atlantic City February 3, 1924. "We had a long conversation about our plans for honors work at Swarthmore and the progress that we had made in two years. You said immediately that I should stick to what I was doing and forget about the study of the teaching of English. As I was about to leave you, you asked me whether Swarthmore had enough money to give the honors plan a thorough-going trial. I confessed that we did not, that the plan had involved additional expense, and we were already beginning to feel the pinch. Your reply was, 'Why don't you ask us for money?' Needless to say, I asked you on the spot." A memorandum was presented of the need.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

The General Education Board awarded a five-year subsidy, $20,000 for 1925-26, $40,000 for the next year, and $60,000 per year for each of the three years after that. The condition was made by the G. E. B. that if the honors work was a success, the Swarthmore Board of Managers should undertake to add to our endowment fund an sum sufficient to keep the income of the college at the level to which it had been raised. Aydelotte said this would have required at the interest rates then prevailing, $1,200,000. The Swarthmore Board undertook to secure endowments of $2,000,000 in 1929. Of this the General Education Board promised one-third, $675,000, and other foundations gave smaller funds so that by June of 1929, the $2,000,000 was raised. Immediately Aydelotte persuaded his Board to go after another $2,000,000, and though they started in the autumn of 1929 on October 1, 1929, just 28 days before the stock market broke, by the vacation time of 1930 ~~there~~ the whole $2,000,000 was pledged. The General Education Board had doubled their appropriations. Other foundations had done the same. Despite the fact that the depression grew steadily worse, by commencement day of 1935 they had collected the entire amount of their pledges, and had added $4,000,000 in cash to Swarthmore's endowment fund. "That visit of mine to see you in Atlantic City on February ~~3rx~~ 3, 1924 was one of the most fortunate things that ever happened to Swarthmore College." (page 5)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

The families of Flexner and Aydelotte became very friendly during those years. "I thus came to know you so well when at the end of 1927 Lord Lotian asked me to suggest an American to be called to Oxford to give the Rhodes Trust memorial lectures, I replied instantly that you were the man he should approach. You were fortunately attracted to the idea and gave your famous lectures on 'universities' at Oxford in April and May, 1928. We (Mrs. Aydelotte and Dr. Aydelotte) had been in Egypt and Spain and returned to hear the last of your lectures at Oxford.

"It has always been a matter of the greatest delight to me that by an extraordinary coincidence the fruits of these lectures were sent to Mr. Bamberger and resulted in your being called by him to organize the Institute for Advanced Study. My pleasure in these events was greatly increased by your invitation to me to act in the beginning as one of the Trustees in the new venture, which has already made so valuable a contribution to the development of higher scholarship in the United States. Meanwhile, your book on Universities HAS exerted a more profound influence in the country than you have any idea. It came at a moment when it was much needed, and there is equal need today for the revised edition which you have in mind."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

In all the correspondence in this file Aydelotte addresses Dr. Flexner as, Dear Dr. Flexner, and Flexner addresses Aydelotte as, Dear Frank.

A. File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1918-1952

RHODES TRUST — Educational Institutions

AYDELOTTE, F. — Biographical

Aydelotte American Secretary for Rhodes Trust and Aydelotte's stewardship.

See Vertical file under "R" for Rhodes Trust.

American Oxonian, July, 1956, p. 126

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1920-1929

AYDELOTTE, F. Biographical

Correspondence with B. Howell Griswold, April and May, 1929, in regard to a meeting in Baltimore. Griswold evidently a trustee - of Balto.

April 25, 1929, Griswold to Aydelotte enclosing the Goodnow Plan evidently following a conference.

May 13, Aydelotte to Griswold acknowledging and evidencing interest "...I long ago decided to devote my...life...to emphasize equality in American education as distinct from quantity..."

Correspondence terminated with those two interchanges.

On March 3, 1929, Aydelotte to William Lowe Bryan, President Indiana University at Bloomington in re: the presidency of the University of Michigan, and admitting that since the endowment fund for Swarthmore will be completed in June, Aydelotte feels free to go elsewhere if there is a greater opportunity. He felt he had demonstrated the usefulness and feasibility of honors work at Swarthmore adequately. The correspondence relates to the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

presidency of the University of Michigan.

The file contains evidence of several offers of presidencies of universities to Aydelotte, and others where he was being sounded out and considered. (see back of memo)

Thus on June 16, 1936, Francis R. Hart, President of the United Fruit Company wrote Aydelotte that as a life member of M. I. T. Corporation he has been asked to suggest a president for Tulane University. He submitted a list "of some distinction" of names for the presidency to Dean Bush (vannevar) and Dr. Compton who agreed that Aydelotte should head the list. Hart referred to Aydelotte's eminently satisfactory six years on M. I. T. faculty.

In 1920 Aydelotte was offered and refused the presidency of Reed College in Portland, Oregon. During September and October, 1920, he conferred with the trustees and also with Buttrick and Flexner. His correspondence with Portland was with James B. Kerr of the trustees. In a letter dated October 23, 1920, he refused (letter to Kerr) the presidency on the ground that the trustees had decided to postpone an endowment drive which

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

the G. E. B. was ready to help with, at least for the acquisition of the first million. Ground for trustees' action was they needed their new president first and they needed to give him time to create better relations between Reed College and the city. Aydelotte said he felt that considering the city's attitude, the opportunity to make Reed College into the kind of institution it could be would be deferred for a long time. Before he went out to Portland he received and studied the G. E. B.'s education report on Oregon.

There were other instances of offers or feelers during these years.

Ohio Univ. 1934 Dec. FA declined to be considered & suggested others.
U of Virginia 1933 Apparently a refusal but not complete.
1930 Oct. U of Cincinnati " to consider it.
1931 Feb-April helped U of Cin out towards system
1929 2/2 U of Michigan

F. A., Presidency offers, File Building A.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1921 June

✓ AYDELOTTE, F. Biographical

Copy of limerick by one of Swarthmore trustees when Aydelotte attended commencement prior to assumption of presidency.

Filed in Vertical File under "A" for Aydelotte.

A, Presidency Offers

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1927-1933

FLEXNER, A. Biographical

AYDELOTTE, F.

A long and friendly series of letters relating in the beginning mostly to raising money for Swarthmore. No reference to choice of Flexner for the Oxford lectures. No references whatever to the Institute except in July, 1931, as the first one July, 1930, and then little of note on Meritt except for a copy of Aydelotte's submission ~~xxxxx~~ and answer to the questionnaire. The file does cast light on Flexner's timetable. He spent the entire summer of 1927 in Europe studying for his lectures. In November Aydelotte wrote Flexner that a house was being secured for him at Oxford. File is replete with data about the raising of the last $2,000,000 of which G. E. B. was giving $750,000, but I won't go into that.

May 28, 1928, date of a printed notice to his friends from Abraham Flexner that he has retired "in the reorganization of the various Rockefeller boards." Mr. Rockefeller had offered him a post of "equal dignity and importance" but he felt that his presence under the new conditions might be an embarrassment

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

to those having the new responsibilities. He has offered his counsel and it is understood that he will be available to counsel and cooperate "which is itself the best proof there has been no personal tension whatsoever. I write this, because I felt you might be concenned on personal grounds." This apparently was issued while Flexner was still at Oxford, because on June 18, 1928, Flexner cabled Aydelotte asking him and Mrs. Aydelotte to come to Magnetawan about July 15 where they will be.

No further correspondence until July 29, 1929 from Flexner to Aydelotte on attempts to raise money for him from Embry and the Rosenwald Foundation. Flexner also helps Aydelotte with Harkness through Miss Gertrude Moore, his secretary, and a Mr. Aldrich. (F. A. to F. 11/4/29)

October 29, 1929, Aydelotte to Flexner, acknowledging a letter not in the file which evidently suggested Mitrany for Swarthmore, and enclosed an appreciation of Mitrany by Graham Wallas. Aydelotte says it would be wonderful if he could get Mitrany for Swarthmore.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

November 18, 1929, Aydelotte to Flexner, thanking him for helping with Embry and the Rosenwald Fund which has pledged one-sixth of the money needed up to $350,000.

Aydelotte with Flexner's help asked Harkness for $500,000.

He also asked, apparently at Flexner's suggestion, Victor Morawetz and George Eastman. He referred them to Flexner for necessary information.

November 27, 1929, Aydelotte ~~acknowledges~~ acknowledges Flexner's formula "that you will not give your name to anything which does not require time or money."

Morawetz refused--more interested in secondary education and the teaching of "economic truths."

In 1930 Aydelotte had asked Flexner to deliver the Commencement Address at Swarthmore. Eleanor was graduating. Flexner could not give an answer because he was working on his book, Universities, and if he finished it in time he would take

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

it to Europe before Commencement. During March and April the question was up. Flexner was working against time. Finally on April 9 he said he finished the draft of the last chapter "more dead than alive." He was to have his revised manuscript in the printer's hands during the summer, letting the Clarendon Press print it then when it could. This meant that he would have to go abroad for six weeks before July 1; therefore, he couldn't deliver the address or see his daughter graduate. Expected to get away May 14, 1930 to Europe.

On July 10, 1930, Bailey asked Aydelotte for Swarthmore By-Laws, first time I. A. S. is mentioned in the file.

October 15, 1930, Flexner wants Aydelotte's advice about the new Institute, "for he is merely a theorist.

As late as September 4, 1931, Flexner was still thinking of graduate school, for he thanks Aydelotte on that date for his letter of August 20 (or 30) not in file. "I like the idea of external examiners."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

In the winter of 1931 Aydelotte's trustees gave him a semester to himself for which he is very grateful, and he goes both to Germany and Mexico in that time. Flexner helps him with the German travel and contacts. The fraternity question was up at Swarthmore at that time, and finally Aydelotte informed Flexner April 19, 1933, that the Trustees had the day before issued a very satisfactory report on fraternity matter. This puts the trustee hassle earlier than I thought.

A, Flexner Correspondence 1925-1933 (10-17-56) returned

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

TRUSTEES — Corporation

BAILEY, E. — Biographical

✓ AYDELOTTE, F.

On the way to lunch Mrs. Bailey "let the cat out of the bag" by telling me that Dr. Flexner had succeeded in reaching Mr. Leidesdorf and that Leidesdorf professed to know nothing of the history project or of me. Whether he refused to see me or not is not clear. She stated that she did not know and that as soon as Leidesdorf's position became clear Dr. Flexner dropped the matter.

She said that Mr. Leidesdorf had always been Flexner's friend on the Board. John Hardin was Bamberger's favorite lawyer and one of Flexner's favorite Board members also. Leidesdorf was Bamberger's most trusted accountant. Maass was a lawyer who handled a certain amount of detailed legal work both for the Bambergers and for the IAS, notably on site, buildings, etc. Flexner apparently never got along well with Maass. In beginning his building troubles

Dr. Flexner had never taken a position on the Zionist cause nor had his brother Simon. Bernard Flexner was a Zionist.

She said that Flexner's connection with Aydelotte was close while Aydelotte was President of Swarthmore and Secretary in America to the Rhodes Trust. The General Education Board with Dr. Flexner's aid gave money for the institution to Swarthmore of the Honor System. It cost money. The intimacy of the two men was close after this was accomplished and it was Aydelotte who recommended that Dr. Flexner give the Rhodes lectures on universities.

Interview with Mrs. Esther Bailey 11/2/55

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1929 2/13

GENERAL Foundations

FLEXNER, A. Biographical

AYDELOTTE, F.

FLEXNER TO AYDELOTTE, February 13, 1929.

"I do want to help you raise your endowment, for I believe in you and in Swarthmore. Before coming away in the fall, I had a talk with Embree in which I urged him to consider a gift to Swarthmore on the ground that it was different from other colleges. I did not tell you about it, just because I did not want to influence you to admit his daughter, though I confess I hope that she will find a way to get in...

"I shall see you promptly and take the utmost pleasure not only in advising with you but in tapping for the benefit of the Swarthmore Fund any sources to which I may have access."

A. File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1928 Spring

AYDELOTTE, F. Biographical

Spent spring semester 1928 in Spain and Egypt, and returned in time to hear last of Flexner's lectures at Oxford in May. (p. 5)

A, A. F., Memorandum for A. F. February 21, 1939.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1928 7/28

GENERAL — Educational Institutions

FOUNDATIONS (EASTMAN) — Foundations

FLEXNER, A. — Biographical

AYDELOTTE, F.

Flexner to Eastman, July 28, 1928, giving arguments to back up a suggestion he made to Eastman to finance establishment of Chair of American Studies at Oxford: (1) It will contribute to mutual understanding of the peoples in governments of Britain and America to interchange knowledge and intelligence from every source and in every manner to the end they may cooperate in the preservation of the peace. (2) Oxford is the seat of training men in directing British policy and of influence in shaping British opinion in the political and social sciences. Great Britain's young men would learn a great deal from such a chair. (3) Oxford teaches annually at least 200 Rhodes scholars free of all charge; they come from the different states of the Union and from the Dominions.

There are over 600 Rhodes Scholars, graduates of Oxford, in the United States. We are thus in a way to understand Great Britain. It would be a fair return to enable Great Britain to understand us.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

He recommends $200,000 endowment through Dr. Aydelotte.

While different from the aid Eastman has given to Brookings Institution, the object and the point of view are unassailable.

Flexner transmits to Aydelotte a draft of the formal plan, regulations and rules for the establishment and sends to Aydelotte.

A File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1929-1930

GENERAL — Foundations

SWARTHMORE COLLEGE — Educational Institutions

FLEXNER, A. — Biographical

AYDELOTTE, F.

See source below for correspondence showing Flexner's aid to Aydelotte at Swarthmore in raising the funds in the endowment drives mentioned in the memorandum to Flexner from Aydelotte, February 21, 1929, file Flexner or Aydelotte. Flexner was not only responsible for the General Education Board's aid, but also had something to do, apparently, with Rockefeller giving the money independently of the Harkness Foundation and others. Flexner writes to Aydelotte on May 6, 1929, evidencing disgust at the refusal of J. Alfred Miller to aid, and promising to see Rosenwald (though that might not have been on Swarthmore's account) and on the Bodleian-Ashmolean-Taylorian proposition.

Aydelotte keeps in close touch with him, and on June 4, 1929, writes him in New York that the endowment fund has reached its two million necessary total to get the conditional gift from the General

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Education Board and from Edward S. Harkness by Commencement Day. He hopes for more from the Rosenwald Fund or from Rosenwald himself. Flexner sends him on the date of March 7, 1930, a refusal from Simon Guggenheim of a further contribution to the endowment of Swarthmore.

A. File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1930-1937

AYDELOTTE, F. Biographical

FLEXNER, A.

FRANKFURTER, FELIX

Aydelotte-Flexner correspondence.

See this file for correspondence. It also contains Flexner's general letter or questionnaire dated ~~xxxx~~ December 11, 1930.

File I-7

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1930-38

AYDELOTTE, F. Biographical

BAMBERGER, LEWIS

MRS. FELIX FULD
FLEXNER, A.

The founders and Mrs. Aydelotte, Aydelotte's file (transfer Lewis Bamberger) shows much correspondence of purely social nature indicating a warm, friendly relationship between Mrs. Fuld and Mrs. Aydelotte, and even on Lewis Bamberger's part himself. Also the warmth extends to Frank.

This was ~~xxxxxx~~ true as early as September 24, 1934 (Aydelotte to Bamberger which it is stated that the Aydelottes saw Dr. Flexner on several occasions during the delightful two months in Europe, and had some further discussion of Flexner's plans for the Institute.

A File, Bamberger, Lewis

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1930- 1955

FLEXNER, A. Biographical

AYDELOTTE, F.

This file exhibits the basic tendencies of Flexner and Aydelotte in carrying on the administrative business.

Even when Louis Bamberger was still living, Flexner relegated some of the inevitable correspondence with his secretary, Walter H. Farrier, to Mrs. Bailey, and note the one letter, September 21, 1938, Flexner to Farrier, in which he sharply told him he didn't have time to correspond with him on matters of small detail.

Aydelotte, on the other hand, since from the time he came into the office, wrote frequently and on the minutest details to Mr. Farrier, and this correspondence continued well after Louis Bamberger's death when Farrier became an unmentioned factotum in handling the estate of Louis Bamberger.

D File, Farrier, Walter H.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1930-1938

INSTITUTE HISTORY
AYDELOTTE, F.

Institute History
Biographical

Every piece of correspondence between the dates December 10, 1931 and February 24, 1938 has been removed from this file. There are only one or two pieces of correspondence prior to December 10, 1931; notably, the first copy of the by-laws circulated before the meeting of October 10, 1930 and Aydelotte's letter to Flexner dated August 30, 1931 in comment on Flexner's draft of the memorandum finally presented on the Institute at the October 13, 1931 meeting.

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1930 6/17

FOUNDERS Corporation

AYDELOTTE, F. Biographical

Aydelotte received a letter from H. A. Fuld. It apparently was sent to ~~tx~~ each of the Directors of the Institute. It claimed that Felix Fuld failed in business during the '90's and lost money which his father had lent him for the business. Thereafter, when Felix Fuld joined Lewis Bamberger in the Newark store, Felix's father gave him $25,000 more "part of which was taken from the savings bank of Felix's small brother, Horace (the writer of this letter). In return Felix promised to take Horace into the firm of L. Bamberger and Company later on. When Horace returned from the war, and Felix was requested to keep his promise, he refused, and even stayed away from his dying father for months rather than keep his word. This honorable action was in part due Carrie Fuld, that scheming woman who has kept the affairs of L. Bamberger and Company in the hands of her side of the family. When this amazing male ingrate died his ~~it was with her~~ wrong Carrie on by refusing to see me or to admit the legality of her husband's promise." Continues with a demand in a statement that the funds which the Institute has taken by inheritance belong to him.

A File, Bamberger, Lewis

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1930 10/7

GENERAL (BY-LAWS) Corporation

AYDELOTTE, F. Biographical

HARDIN, JOHN R.

John R. Hardin to Aydelotte, October 7, 1930, enclosing draft of proposed by-laws for the Institute to be considered at the meeting of the Trustees on October 10, 1930.

Letter and by- laws filed in Vertical file under "~~C~~" for ~~Corporation~~.
B By-Laws

D, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1930 11/17

AYDELOTTE, F. Biographical

GENERAL Educational Institutions

Aydelotte was Chairman of an advisory board, or at least was the first member mentioned on its letterhead to The First Choosing-A-Career Conference for college men and women... June 26, 27, 28 at L. Bamberger and Company, Newark, New Jersey. The rest of the advisory board consisted of presidents and deans of the various colleges and universities in the east middle states and New England.

A letter of November 17, 1930 from Aydelotte to Bamberger indicates that Aydelotte served on the committee at Bamberger's request.

A File, Bamberger, Lewis

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1930 12/11
12/16
1931 8/30

POLICIES Administration

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte , December 11, 1930. List of questions to which Flexner requests Aydelotte's answers--roughly and frankly, with whatever additions Aydelotte wishes to make. Aydelotte answers December 16, 1930.

Attached to the letter of December 11, 1930, are the letters from Aydelotte to Flexner of December 16, 1930, and August 30, 1931, explaining his views in answer to Flexner's questions.

They are all filed in Chronological File under 1930, 12/11.

File I-7

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1932 April

GENERAL (C. S. MONITOR ARTICLE) Public Relations

AYDELOTTE, F. Biographical

Memo regarding above filed in Vertical File under ~~P~~RX "P" for Public Relations.

A, 10/18/56, P. A., IAS

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

WEYL, HERMANN Biographical

VEBLEN, O.

AYDELOTTE, F.

Aydelotte wired Flexner July 14, 1932, "Through accidentally meeting Veblen and Weyl here, learned following developments which seems advisable. Report to you. Weyl consulted Ministry Monday without clear result. He can go no further without formal offer. Apparently he needs offer by cable immediately if he is to settle matter this summer otherwise decision impossible until after November since he must consult Göttingen scientific faculty. Ministry prepared grant two years leave. Weyl thinks you want permanent appointment or three years minimum. If Weyl comes permanently prefers begin April next. If only temporarily he thinks it fairer to Institute begin following autumn. Have naturally said nothing to commit you in any way only advising Weyl communicate with you directly. Send this cablegram on possible chance you might want Weyl's decision promptly. Letter follows...Aydelotte"

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

VEBLEN, O. Biographical

WEYL, HERMANN

AYDELOTTE, F.

FLEXNER, A.

D File, Bamberger, Louis, 1930-1936

Flexner to Bamberger, July 26, 1932.

Since writing Mrs. Fuld yesterday, he has had a very interesting letter from Aydelotte. Quite accidentally Aydelotte, Veblen and Weyl met in Berlin. This is an abstract from Aydelotte's letter:

"Weyl, Veblen, and I dined on Monday night with the Einsteins. I was much impressed with the enthusiasm which Einstein and indeed all three expressed for the new Institute. Their feeling seems to be that of the whole German learned world. I have seen Veblen several times, and the more I see of him, the more I am impressed with the wisdom of your choice both as to his ability and as to his personality."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1933-35

POLICIES	Administration
SALARIES	Academic Personnel
FRANKFURTER, F.	Biographical
FLEXNER, A.	
WEYL, H.	
RIEFLER, W.	
VEBLEN, O.	
AYDELOTTE, F.	
STEWART, W.	
TRUSTEES	The Corporation

See Vertical File, Frankfurter-2, for correspondence of Frankfurter as active Trustee, and reasons for termination of his services by Board, etc.

Frankfurter II.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1933

GENERAL (PURPOSE)

AYDELOTTE, F.

INSTITUTE

Corporation

Biographical

Publications

See an 8-page memo for Christian Science Monitor as origin and beginnings of I.A.S. Cites Flexner's "dream" (See p. 217 Universities- Aydelotte's authorship.)

A File, I.A.S. (Home)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1933 4/24

OFFICERS The Corporation

HOUGHTON, ALANSON B. Biographical

MAASS, HERBERT H.

LEIDESDORF, SAMUEL D.

√AYDELOTTE, FRANK

Re: Election of officers to serve until next Annual Meeting, and reappointment of Mr. Flexner, Minutes 4/24/33, pp. 6-7. Vol. I, No. 13.

See: OFFICERS - The Corporation

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1933 7/25

EMIGRES Academic Personnel

WEYL, HERMANN Biographical

✓AYDELOTTE, F.

FLEXNER, A.

Flexner (Ontario, Canada) to Veblen (Hancock County, Maine):

President Aydelotte, Chairman of Executive Committee, has talked over Weyl matter with Flexner. Thinks that Flexner did right in not pressing matter by mail on Mr. Bamberger, and will call meeting of Exec. Comm. as soon as Flexner gets back to New York. He is also strongly in favor of inviting Weyl to join group.

File IV-19

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1933 8/1

DIRECTOR — Administration

FOUNDERS — Corporation

AYDELOTTE, F. — Biographical

FLEXNER, A.

Flexner to Bamberger, August 1, 1933.

Aydelotte has just been visiting him at Magnetawan, and has spent a good deal of time going over the Institute and its future with Flexner. "In addition to this...I feel that I have in him an 'understudy' whom you and Mrs. Fuld were rightly anxious that I procure. Whatever happens to me, the Institute is safe, for he and I are in perfect accord as to the principles and ideals which underlie the enterprise. We agree further that it is impossible for him to secure the wider personal acquiantance with distinguished scholars and scientists in this country and abroad, which I acquired during my long years at the Rockefeller Foundation. He therefore proposes to spend his summers abroad

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

for this purpose for several years to come. Thus the Institute will be in possession of the kind of experience which must be enjoyed by an institution which wishes to do something better or higher than is done even by the most famous universities in the world."

D. Bamberger, Louis, 1930-1936

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1933 8/23

FOUNDERS Corporation

AYDELOTTE, F. Biographical

WEYL, HERMANN

~~WEIX~~ COURANT

Flexner to Bamberger and Mrs. Fuld, August 23, 1933.

Aydelotte has written him that he and Mrs. Aydelotte visited the founders, and ~~they had gone~~ that they had all gone thoroughly into the Weyl and Courant matters and had come to an understanding to be submitted to the Executive Committee to be held after Flexner returns.

D, Bamberger, Louis, 1930-1936

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

EMIGREES — Academic Personnel

WEYL, HERMANN — Biographical

FLEXNER, A.

√ AYDELOTTE, F.

VEBLEN, O.

POLICIES — Administration

Flexner to Veblen letter concerning permanent offer to Weyl; that he will become an American citizen and that he will not accept multiple professorships in other institutions. File IV-19.

See: EMIGREES - Academic Personnel

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1933 NOTES 9/8

WEYL, HERMANN Biographical

FLEXNER, A.

VEBLEN, O.

AYDELOTTE, F.

Flexner to Veblen, September 8, 1933.

The Executive Committee met yesterday, and authorized Flexner to make an offer to Weyl which he considers more attractive than the former one. He cautions Veblen to silence except for Eisenhart, "for if it should leak out in Germany that Weyl is bringing his wife and children to this country to stay, they might all be held in Germany." His appointment at the Institute will, if he accepts, start January 1, 1934. He asks Veblen to write, saying that the matter is being kept secret in America. Flexner expresses the hope that Weyl, like von Neumann, will become a citizen. He depends on Veblen to tell Weyl that he is on full time at the Institute, "that is, he will not accept multiple-professorships the way Einstein has been led to do, though, of course, he enjoys academic freedom in respect to lectures, papers, etc."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

The letter contains further data about Courant. The Rockefeller Institute would appropriate $3,000 to meet an appropriation of an equal amount from the Institute for Courant. The plan which Flexner and Veblen have evidently worked out is that Courant would come to the Institute for the first half year, and be lent without expense either to Cambridge or Yale for the second half year.

Flexner to Veblen, September 9, 1933.

Informs of cable from Weyl. Warmest thanks for your confidence. Hope for long and happy collaboration.

At the same time Weyl ~~takin~~ writes Veblen that Courant has accepted a three-year appointment at Cambridge.

V File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1934-44

BENEFITS — Academic Personnel

LOWE, A. E. — Biographical

FLEXNER, A.

✓ AYDELOTTE

Originals of correspondence on retirement age, commitments etc. between the three. Also copy of Aydelotte to Maass and Leidesdorf (9/27/43) urging periodic subsidies to Lowe and Ber feld for completion of their work and Maass' answer 9/28. 12/16/43 Board set aim aside $13,500 for Lowe at $4,500 per annum.

A, 10/18/56, A. E. Lowe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1934

10/29
10/30
10/31
11/5
11/28
12/21
1/5/35

FRANKFURTER, F. — Biographical

HORNE, M.

MARSHAGE

STEWART, W.

AYDELOTTE, F.

FLEXNER, A.

Vertical File, Frankfurter-1

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

COMMITTEES (EXECUTIVE) Corporation

FRANKFURTER, F. Biographical

✓AYDELOTTE, F.

FLEXNER, A.

MARSCHAK

Frankfurter to Aydelotte.

"Flexner tells me that he has shown you correspondence that he and I have had regarding the Marschak proposal. Since this matter to my way of thinking involves very serious issues affecting the Institute...I should like you to see the whole of the correspondence. I will trouble you to return it..."

There followed correspondence with Aydelotte by Frankfurter. Aydelotte away due to mother's illness and death, and replied ultimately with the letter of December 21, 1934 which Flexner so vigorously opposed in the letter of December 24 to Aydelotte

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

in the same file insisting that his action on Marschak was not administrative but part of his creative role in the Institute. To this Aydelotte replied with a telegram to Flexner: "Deeply regret unfortunate phrasing of my letter especially utter failure to convey intense admiration I feel for your leadership and importance of not allowing trivial causes of friction to hinder you in realization of your great vision. I hope talk with you Princeton or New York before January meeting or if easier for you could go Florida tomorrow or Monday for two or three days which would do me no harm. F. A."

To this Flexner replied with a letter of December 20, asking Aydelotte's pardon for taking exception to his letter, and suggesting that if Aydelotte writes Frankfurter, "Don't send me a copy of the letter and should you speak with him don't send me a report. I want you to feel free to do as you please--you owe me no account of your doings." Flexner is in Florida.

Frankfurter sought an interview with Aydelotte before the Board meeting of January 14. It seems obvious that he intended to oppose the appointment of Riefler, though the matter is not

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

mentioned. apparently the conference did not materialize since Aydelotte was busy.

Then followed the episode of January 16, etc., Frankfurter's letter to Riefler, and so forth.

February 18, Aydelotte to Frankfurter. Regrets Frankfurter found it possible to write to Riefler. Thinks he made a bad mistake. Sorry he is parting company from Flexner "on issues which do not seem important in comparison with the great creative job he is doing and toward which he has already made such a wonderful beginning." (Ibid.)

Frankfurter missed a meeting appointed at Swarthmore for him by Aydelotte early in March. It was finally arranged and see ~~xxxxx~~ Aydelotte's notes of conference, March 19. After that, the matter went in formal channels.

Frankfurter wrote a formal letter to Aydelotte April 3, 1935, laying out his reasons for doing what he did in the Riefler case and arguing it on a legal point of view, again bringing in the Marschak ~~xxxx~~ question, asserting that he has no self-righteousness

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

but no qualms of conscience. His term is expiring andhe is not going to resign since it would imply a confession of wrong-doing which he does not feel. This letter is sent to both Stewart and Leidesdorf. There is no meeting of the Committee since it can't make satisfactory date, but they all agree that Frankfurter should not be reported. Flexner commented on the letter of the 3rd from Frankfurter in a letter of April 9 in the file, indicating that the danger of Aydelotte's position is that he said in his letter of April 3: "From this it will appear that I wrote to Riefler in accordance with the practice I have been following ever since I have been a member of the faculty." Frankfurter points out that this is a danger to any Board of Trustees and any Director. He rehearses some of the painful correspondence with Frankfurter which he said dated almost from the time Frankfurter became a Trustee. (A point which I have observed in Frankfurter's correspondence). Frankfurter characterized his correspondence in the spring of 1934 and in the Marschak affair as informal and "gentle." He characterized Frankfurter's as that of a pettifogging lawyer.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

After the Board took its action on the recommendation of the Nominating Committee and for all that the Minutes reflect, took it unanimously, Aydelotte informed Frankfurter that hex his name had not been presented by the Nominating Committee, and that the Nominating Committee had recommended the re-election of Straus and Flexner only. He had previously informed Frankfurter of the consensus of the Nominating Committee on this matter.

On May 6 Frankfurter to Aydelotte, saying that he had been told "that he had been credibly informed that members of the Board were told that I had 'preserved the right, after a disagreement with the Board, on any subject, to discuss that with a revelant person afterwards.'" This the members of the Nominating Committee and the Board said was not true. When Frankfurter defended himself in this ~~xxxxx~~ letter, he quoted not the passage in his letter of April 3, but his passage on his practice as a Faculty member in the letter of January 16 to Riefler. The matter died down when Leidesdorf, Stewart, and Flexner and Maass all disavowed any such report to the Board, and Aydelotte so-informed Frankfurter.

A Frankfurter, Felix

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1934 12/24

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

FLEXNER, A. — Biographical

AYDELOTTE, F.

FRANKFURTER, FELIX

Flexner has submitted his correspondence regarding the Marschak affair, and his proposed moves in the School of Economics and Politics to Aydelotte. Frankfurter, likewise, has been in correspondence with Aydelotte over his differences with Flexner. (This is the material which has been photostated from Frankfurter's records in the Vertical File, and is duplicated in the Director's file on Felix Frankfurter).

In a letter from Flexner to Aydelotte, December 24, 1934, Flexner takes exception to statements which Aydelotte made to Frankfurter in commenting on the issues. See Flexner's statements, page 3, of that letter, rejecting the concept of himself as administrator, and taking the role of creator.

Also see pages 6 to 8 in the same letter for a ~~xxxxxx~~ recapitulation of the reports to the Board which Flexner has made on the development of

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

his ideas and concepts respecting appointments to economics.

He suggests that Aydelotte was too kind to Frankfurter in making what concessions he did, and that he finally reviewed the matter and came to a firmer conclusion in correspondence with Frankfurter.

"The truth is that Frankfurter has proved himself a trouble-maker. I value his wisdom, learning, and experience, but he is not the only person who possesses those qualifications. I also value ~~xxxxxxxx~~ harmony, cooperation, candor, as I think you well know, and in the interests of the Institute and my successor, I think that we can secure all the qualities above mentioned, in some of which Frankfurter is quite plainly constitutionally deficient. I do not intend that the beautiful spirit which has characterized the work of Princeton, and which has characterized the work for the Board of Trustees until Frankfurter's advent should be marred by him...

"That I regard as my duty, and I shall continue to do so. That there shall be no pettifogging lawyer's to create irritation or intrigue as long as I am Director of the Institute." He then says that he cannot imagine how violent would be the reaction of a Mr. Gates or a Dr. Buttrick, had any Trustee on their Boards taken such steps as Frankfurter has.

A File, Frankfurter, Felix

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935 2/18

FRANKFURTER, FELIX Biographical

FLEXNER, A.

AYDELOTTE, F.

Aydelotte (?) to Frankfurter, February 18, 1935, saying he is sorry Frankfurter wrote to Riefler ~~ha~~ as he did.

Filed in Chronological File under 1935, 2/18.

D File, Frankfurter

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

TRUSTEES Corporation

FRANKFURTER, F. Biographical

✓AYDELOTTE, F.

FLEXNER, A.

Copy of handwritten notes of a conference with Frankfurter by Aydelotte made on stationery of the Harvard Club, 27 West 44th Street on the above date in relation to Frankfurter's future on Board of Trustees:

"1. Made it clear re-election impossible. More dignified for him to resign. Wife agreed.

"2. Put whole emphasis on letter to Riefler.

"3. I indicated Dr. Flexner would not insist that there be Board action.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"4. F. argued good intentions--did not mean to ignore Director. He admitted would have been better to act through Dr. F., and if Dr. F. objected to write and resign at same time. But raised point whether this was capital offense. I insisted that it was--at least he bound to resign--if Board agreed with him they could refuse to accept resignation.

"5. F. raised question whether he had right to appear before Board or Nominating Committee. I said possibly--explain technical situation--but advised him not to do so as undignified. He agreed but may write letter justifying his position with him. copies of the whole correspondence with Dr. F. I discouraged and believe he will not do it.

"6. F. displayed curious unwillingness to resign in face of my arguments and wife's. Thinks he owes duty to others--mentions members of the Board agreeing with him. Believe he feels weakness of his position, but not willing to confess it.

"7. Many curiously involved arguments--may misrepresent me--A. F. or any member of Board--must simply face this.
A. Frankfurter, Felix

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935

3/23
3/25
3/26

PRINCETON UNIVERSITY — Relations WOAI

BUILDINGS AND GROUNDS (SITE) — Facilities

MAASS, HERBERT H. — Biographical

/AYDELOTTE, F.

FLEXNER, A.

Flexner to Maass, March 23, 1935.

Some sites being considered are too far away to permit use of University--lose benefits of close association. "This will apply to the Olden Farm and similar properties, which from this point of view would be, I believe, in the long run, the most expensive investment we could make both educationally and financially. If we cannot obtain a single adequate plot near the campus, we can develop, as the foreign universities developed, by building different buildings on different plots

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

not very far from one another and all sufficiently close to the University to enable us to use its priceless facilities."

Maass to Flexner, March 25.

Surprised Flexner thinks Olden Farm too far away--but idea regarding European universities might be good.

Flexner to Aydelotte, March 26.

Encloses a copy of letter from Maass: "I think [Maass] is beginning to realize that the Olden Farm, though situated on a main highway 3 miles off, is far too distant to permit of anything like the interdevelopment with Princeton which we are carrying on in mathematics and which mighhxt ought to extend to one subject after another."

But see Alumni action after favorable action, 2/17/37.

D, Site

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

TRUSTEES Corporation

FRANKFURTER, FELIX Biographical

AYDELOTTE, F.

LEIDESDORF, S. D.

Aydelotte to Leidesdorf, March 26, 1935.

He had an interview with Frankfurter March 19, 1935, in which he told him of the feeling of the Nominating Committee that, all things considered, his reelection to the Trustees of the Institute was impossible and that Aydelotte, himself, personally thought the most dignified thing would be for him to send in his resignation or to intimate in some way that he was not a candidate for reelection. Aydelotte says he doesn't know what Frankfurter will do.

File I-7

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935 4/17

FRANKFURTER, FELIX Biographical

FLEXNER, A.

AYDELOTTE, F.

Aydelotte to Frankfurter, April 17, 1935, advising him that the Nominating Committee has considered it inadvisable to renominate him for membership to the Board.

Filed in Chronological File under 1935, 4/17.

D File, Frankfurter

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935

4/29
5/1

FRANKFURTER, FELIX — Biographical

FLEXNER, A.

AYDELOTTE, F.

Flexner to Aydelotte. Suggests that as a matter of good form since Aydelotte has talked with Frankfurter, it would be wise for him to write a letter to Frankfurter notifying him of the action of the Committee on Nominations in recommending the re-election of Strauss and Flexner, and its unanimous adoption, and expressing again his regret that the committee found it advisable to take the step which I had previously discussed with you.

Aydelotte to Frankfurter, May 1, 1935, doing just that.

File I-7

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935 4/29

TRUSTEES
FRANKFURTER, FELIX
AYDELOTTE, FRANK
FLEXNER, ABRAHAM

Corporation
Biographical

Flexner to Aydelotte:

"I have been wondering whether it would not be good form, inasmuch as you have talked with Frankfurter, for you to write him a letter which would run somewhat as follows:

"'My dear Frankfurter:

At a meeting of the members of the corporation, The Institute for Advanced Study, held April 8, 1935, the Committee on Nominations recommended only the re-election of Messrs. Straus and Flexner. This recommendation was unanimously adopted. I should like to renew the expression of my regret that the Committee found it advisable to take the step which I had previously discussed with you.

Very sincerely yours,'

Of course, you can use your own judgment about this, but it seems to me that it would be a nice way of finishing off the chapter.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"I am sorry for the time and trouble and annoyance that the incident has caused you, and I need not say how deeply I appreicate your tact, as well as your willingness to step into the breach."

Source: A File IAS (home)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935 5/8

FRANKFURTER, FELIX Biographical

FLEXNER, A.

AYDELOTTE, F.

Aydelotte to Leidesdorf, May 8, 1935. He encloses a letter which he received from Frankfurter, regarding to a letter he wrote to Riefler.

Filed in Chronological File under 1935, 5/8.

D File, Frankfurter

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FRANKFURTER, FELIX Biographical

FLEXNER, A.

AYDELOTTE, F.

Aydelotte to Frankfurter, May 9, 1935, regarding a report of the Nominating Committee and a letter to Riefler.

Filed in Chronological File under 1935, 5/9.

D File, Frankfurter

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1935
1936

11/12
2/7

DIRECTOR

Administration

AYDELOTTE, F.

Biographical

FLEXNER, A.

81.133

The discussions between Flexner and Aydelotte on the proposal to come later of the appointment of an Associate Director who would succeed Flexner evidently began ~~a~~ some time before November 12, 1935, for on that date, Aydelotte in a letter to Flexner indicated that they had spoken early in the fall of a plan of Aydelotte's coming to Princeton on Sunday, November 17 for a few days to ~~o~~ look over correspondence and memoranda connected with the early days of the Institute. He asks if that is convenient for Flexner.

Mrs. Bailey replies since Flexner will be away, the conference had better be postponed until December.

Aydelotte wrote Flexner February 7, 1936, acknowledging the minutes of the last meeting and expressing appreciation of the handling of appointments.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"I thought your own report most impressive, and it seems to me exceedingly valuable to have you record in this way the principles upon which the Institute is based and the aims which should constantly be kept before it. I have myself from time to time looked back over your reports which were made at earlier meetings and have been enormously impressed with the body of principles built up in them year by year." He then asks for minutes missing from his files.

File I-7

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FLEXNER, A. Biographical

VEBLEN, O.

AYDELOTTE, F.

Veblen's file, V-2, contains originals signed letters as follows: March 14, 1936, Veblen and Riefler to Flexner; Oct. 5, 1936, Veblen and Riefler to Flexner, March 15, 1939 Eisenhart, Goldenweiser Morse to Flexner.

Also there are the two copies cited in the history of statements or memorandum submitted by Flexner to the Faculty meeting (see Veblen's history) and another, although these are not signed, and might have been his file (see File V-2) and also in the same file an apparent draft of a memorandum from Flexner to Morse dated March 15, 1939 answering the Faculty letter of March 15. At the head of this are marked the words, "Not sent" and "Keep in file" signed "AF". The presence in Veblen's file of the signed letters from the Faculty to Flexner sheds some light perhaps upon Flexner's charge in his interview that the files were "gone through" after he left in Oct. of 1939.

File V-2

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938-1944

DIRECTOR	Administration
FACULTY	Academic Personnel
TRUSTEES	Corporation
BENEFITS	Academic Personnel
ECONOMICS	Academic Activities
✓AYDELOTTE, F.	Biographical
FLEXNER, A.	
EINSTEIN	
VEBLEN, O.	
MAASS, H. H.	

Interview with Dr. Aydelotte, October 16, 1956, 10:30 a. m.

Filed in Vertical File under Aydelotte Interviews.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

POLICIES Administration

✓AYDELOTTE, FRANK Biographical

Dr. Aydelotte to Dr. Flexner:

"I am very much interested in the minutes of the last meeting, which reached me this morning. I had seen the announcement of appointments, etc., in the New York Times a week ago.

"I thought your own report most impressive, and it seems to me exceedingly valuable to have you record in this way the principles upon which the Institute is based and the aims which should constantly be kept before it. I have myself from time to time looked back over your reports which were made at earlier meetings and have been enormously impressed with the body of principles built up in them year by year."

Source: A File IAS (home)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

DIRECTOR Administration

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte.

From the minutes of Trustees 1/27/36. "You will see the form in which the associate directorship went through. It was impossible to present it without the element of risk which I think, however, is really negligible. I am going to get the faculty together next week and simply ask them for suggestions. I am not expecting anything at the moment from them, so that I shall make the nomination practically on my own responsibility."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GROUNDS AND BUILDINGS — Facilities

✓AYDELOTTE, FRANK — B iographical

VEBLEN, OSWALD

Veblen to Aydelotte:

"...I have walked over the new property of the Institute several times since there has been a hard crust on top of the snow. This enables one to explore the woods down near the brook much better than one will be able to after the ground gets soft again. I wish that it would be possible for you to take this walk with me while the conditions underfoot are still favorable."

Source: A File IAS (home)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1936 10/8

PARTICIPATION IN ADMINISTRATION — Academic Personnel

DIRECTOR — Administration

FLEXNER, A. — Biographical

AYDELOTTE, F.

Flexner to Aydelotte.

The faculty has been having some sessions without me since term opened, and I suspect they will have something to communicate to me between Board meeting and now--but no idea what. Let's have a talk at the Board meeting. (after the Board Meeting).

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937-38

BUILDINGS AND GROUNDS — Facilities

/AYDELOTTE, F. — Biographical

His correspondence regarding architects.

A, 10/18/56, Architects

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937 4/6

DIRECTOR Administration

AYDELOTTE, F. Biographica

FLEXNER, A.

Flexner to Aydelotte, April 6, 1937.

Asks him to get to Princeton an hour ahead of the meeting on April 19th, so that "you and I may have a talk about matters connected with the Institute, which will xx not, however, come before the meeting. I want to keep you posted as to developments in respect to the subject which we have discussed between ourselves from time to time." (Aydelotte's succession).

File I-7

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937 August

GIFTS Finance

FLEXNER, A. Biographical

✓ AYDELOTTE, F.

Several letters from Flexner to Aydelotte.

August 17, September 16, September 20 allude to intensive visits Flexner had with Louis Bamberger and Mrs. Fuld regarding further endowment. The first reference to it is a visit Flexner made to the founders at Murray Bay where they are spending the summer. The letters do not reveal ~~how much was the gift or whether or not there were terms attached to it, because he saves details until he meets with Aydelotte which he does not do until well into September.~~

What happened - he will save that until he sees A.

A. File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937 August
Sept

GIFTS	Finance
SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
AYDELOTTE, F.	Biographical
FLEXNER, A.	
FOUNDERS	Corporation

File
~~Flexner~~ reveals no details of Flexner's talks with founders on further endowment to I. A. S., but shows that Flexner and Aydelotte conferred about it.

A. Flexner

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937

9/27
9/29

BUDGET

Finance

AYDELOTTE, F.

Biographical

FLEXNER, A.

Aydelotte to Flexner, September 27, 1937.

Approves the idea of a Budget Committee as complexity in the budget with the growth of the Institute increases. Also expresses approval of the reserve, "although there are times when, in my opinion, it is not advisable to accumulate a reserve," Fluctuations of security prices, etc. He thinks reserve funds should be accumulated duringa period of prosperity and ~~ex~~ spent during a period of depression, and he is not sure that the language of the resolution provides for this.

Flexner to Aydelotte, September 29, 1937.

The point Aydelotte makes about the reserve was also made

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

by Percy Straus.

"You know college faculties. They will spend anything they can lay hands on, and probably for the most part to good purpose, but, on the other hand, the head of an institution has to look to the future, and even to the distant future, and with that in mind has to reserve something for a rainy day even though a fine immediate use could be found for it."

File I-7

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937 10/5

DIRECTOR Administration

AYDELOTTE, F. Biographical

FLEXNER, A.

Flexner to Aydelotte, October 5, 1937.

Suggests he stop in before the October meeting.

File I-7

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937 10/8

DIRECTOR Administration

AYDELOTTE, F. Biographical

FLEXNER, A.

Flexner to Aydelotte, October 8, 1937.

Suggests that on the docket are subjects which merit a candid ~~ma~~ expression of opinion from you which would be "enlightening to the Board and very gratifying to Mr. Bamberger." The subjects are:

(1) The development in economics and politics

(2) The range of institutions in this country and Europe from which we have had workers

(3) The building

(4) The other subjects from which future activities may be selected from time to time, without, however, any haste.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"Of course, I want you to speak with absolute candor, but there is really no one who can discuss these particular problems more competently than you."

File I-7

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937 10/11

GENERAL Public Relations

AYDELOTTE, F. Biographical

Aydelotte calls attention to the remarkable record of the Institute in its short existence in enrolling representatives of 29 foreign and 33 American institutions, and stressed the importance of international scholarship. he said, "The Institute has developed a life of its own in ways that were not quite foreseen--a place for more advanced and most advanced scholars."

Trustees' Minutes, 10/11/37, p. 10

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1937 12/6
12/11

GUGGENHEIM Foundations

MASON, ALPHEUS Biographical

FLEXNER, A.

AYDELOTTE, F.

Flexner to Aydelotte, December 6, 1937.

Flexner has asked Aydelotte to aid in securing a Guggenheim Fellowship for Mason who will be released by Princeton February 1, 1938 to complete his book on Justice Brandeis.

Aydelotte replies December 8, that he cannot help. There are too many calls on Guggenheim funds and the request is late. He hesitates to use influence.

On December 11, Flexner replies that he was not asking Aydelotte to use his personal influence, and suggests it is best "under the circumstances" not to bring the Mason application

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

before N_2O at all.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938

1/15
1/17

POLICIES — Administration

✓AYDELOTTE, F. — Biographical

FLEXNER, A.

WEED

PARTICIPATION IN ADMINISTRATION — Academic Personnel

See handwritten copies of Flexner to Aydelotte and Aydelotte to Flexner.

Filed under Policies in Vertical File. ("P")

And A. in A

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 1/15

POLICIES	Administration
PARTICIPATION IN ADMINISTRATION	Academic Personnel
AYDELOTTE, F.	Biographical
WEED, LOUIS H.	
FLEXNER, A.	

See Vertical File Policies for Aydelotte-Flexner correspondence on election of faculty trustees.

A, Confidential Files, 3/7/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 4/5

BUILDINGS AND GROUNDS Facilities

FLEXNER, A. Biographical

AYDELOTTE, F.

Aydelotte to Flexner, April 5. He recommends the prompt acquisition of the Maxwell property some time within the next few months. He thinks we need it, and he also thinks the buildings will place better if the land is acquired. In addition, if the ~~Maxwell~~ buildings are built, the Maxwell property would go up in price, so he advises getting it then.

A. File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 5/26

BUILDINGS AND GROUNDS — Facilities

TRUSTEES (BUILDING COMMITTEE) — Corporation

AYDELOTTE, F. — Biographical

Aydelotte to Maass, May 26, 1938.

Informs Maass that Mr. Bamberger and Mrs. Fuld with whom he and Mrs. Aydelotte have spent a night recently stated in the course of conversation that all the plans and estimates he had heard of "went far beyond the figure which he originally had in mind "--$300,000 including the $50,000 which he had already given for preliminary architectural study. "He would really like us to build a building for $250,000, retain $40,000 for furnishings" and $10,000 for the architect, total $300,000. "I think Mrs. Fuld is less concerned about economy but she is extremely anxious that no decision should be reached which would trouble Mr. Bamberger."

Aydelotte says he favors cutting down the plans to fit this estimate. This would probably involve lessening the size of the central building and leaving off the wings entirely. Mr. Bamberger and Mrs. Fuld also connciled that they take their time.
V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938

5/26
5/28

BUILDINGS AND GROUNDS
VEBLEN, OSWALD
AYDELOTTE, FRANK
FOUNDERS

Facilities
Biographical

Corporation

Aydelotte to Mr. H.H. Maass:

"...I am sending...on to Veblen together with a copy of this letter to say that in my opinion the Cram and Ferguson drawings are good,...but that nevertheless I still hold the opinion that Larson has shown a better grasp of our problem than anyone else.

"The reason I make this suggestion is that///I spent a night with Mr. Bamberger and Mrs. Fuld recently and in the course of our conversation Mr. Bamberger stated that all the plans and estimates he had heard of went far beyond the figure which he originally had in mind. I asked him what his figure was and he said $300,000, including the $50,000 which he had already given for preliminary architectural study. He would really like us to build a building for $250,000, retain $40,000 for furnishings which, with the $10,000 spent on these four architects already would make a total of $300,000. I think Mrs. Fuld is less concerned about economy, but she is extremely anxious that no decision should be reached which would trouble Mr. Bamberger.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"My own thought is that we should proceed immediately to cut down our plans to fit this estimate. I would accomplish this by having the architect make a plan which we consider adequate for the Institute eventually...the only thing I can think of is to lessen somewhat the size of the central building...leaving off the wings entirely."

Aydelotte to Maass:

"...Veblen would put the needs of the School of Economics and the administrative office second, accommodations for temporary members third, and the needs of the School of Mathematics last." He put the humanities group first.

"The social life of the Institute...might be housed temporarily in Olden Manor..."

"This makes it seem at least possible to erect a building within the limit of $250,000, which, with Olden Manor and 69 Alexander Street, would take care of everything, except Mathematics, and I myself am inclined to think that it might even be possible to arrange quarters for two or three mathematics professors in addition..."

Source: A File IAS (home)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938

6/24
7/2

BUILDINGS AND GROUNDS — Facilities

AYDELOTTE, F. — Biographical

FLEXNER, A.

Aydelotte to Flexner, June 24, 1938.

He is up in Maine and does not want to come down for a meeting of the Committee on Building. He talks in terms of $250,000 being allowed by Mr. Bamberger to build the building.

He thanks Flexner for his aid in making plans for Einstein's visit to Swarthmore.

Flexner to Aydelotte, July 2, 1938.

"I have talked with Mr. Bamberger, Mr. Maass and Mr. Leidesdorf. Mr. Bamberger will contribute an additional $100,000 towards the building, plus $50,000 for furnishing it. Mr. Maass believes that with the sum now at his disposal

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

we can get everything we really need, though probably the size of the studies will have to be smaller than Veblen's estimate. This I do not regard as unfortunate, for these rooms have always seemed to me to be unduly large."

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

KEYNES, MAYNARD Biographical

MARSCHAK

HALL, N. F. (Director of The National Institute of Economic and Social Research, London)

FLEXNER, A.

AYDELOTTE, F.

Flexner to Aydelotte, July 2, 1938.

He is recommending people for Aydelotte to talk to, apparently about economics at the Institute. He suggests Professor N. F. Hall, Director of the National Institute of Economic and Social Research, evidently University of ~~LONN~~ London, Sir William Beveridge of University College, and Marschak and Henderson at All Souls. "Keynes is ill, so I did not see him, though he expressed a desire to see me. However , Stewart and Riefler both had talks with him,

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

though both felt that I was right not to discuss the Institute with him."

He commends his warm Oxford friends, Adams, Woodward, Swinton, etc. to Aydelotte.

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 7/16

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

STEWART, WALTER W. — Biographical

WARREN

SAMBERGER, LOUIS

FLEXNER, A.

AYDELOTTE, F.

Flexner to Aydelotte, July 16, 1938, in strictest confidence, enclosing a copy of a letter from Flexner to Samberger. No mention, cautions Aydelotte, can be made of Stewart's acceptance until the Board has approved the news, until Stewart, himself, has given him leave to release the news, "but I want you to know privately what has been accomplished and to share my enjoyment of a step that I think will prove momentous in the history of the Institute and in the development of economic thinking."

The enclosed letter from Flexner to Samberger of the same date goes as follows: He informs of Stewart's cable, "My answer

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

is yes--wholeheartedly and without reservation, and I am delighted to have made the decision."

Flexner continues, "I have not forgotten or lost sight of your own skepticism on the subject of economics, but after seven years of thinking and consultation it is my conviction that we have, in the field of economics, greater opportunity and greater need than in anything which we have done or can do. Do not understand me to mean that I lose sight of the human factors involved or that I count upon early concrete and useful results, but experience and experiment on a vast scale have been going on ever since the beginning of the war, and even long before that, and no group anywhere has had such an opportunity to study this experience as we can provide in Princeton, though, as I explained to you, two institutions animated by the same purpose have been created in England within the last two years."

He then delivers a little homily to Emberger on the development of economics, mathematics, physics, biology, plus psychology, and medicine in recent world history, and continues:

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"After long years of waiting we have secured a leader who is universally regarded by those most competent to judge as the ablest person in either Europe or America. I believe in Stewart, in his wisdom, in his judgment, in his modesty, and in his absolute devotion to the search for truth. Tempting offers have been made to him in these recent months. Where a man less great might have yielded, he has put them all aside. When his acceptance is announced--for the time being it is of course confidential--it will be greeted by men of affairs as well as economists as marking the opening of a new era, for we xx will have established in America such a center for economic investigation and research as exists in mathematics and physics and medicine, and such as does not exist in economics under quite as good conditions in any other country in the world.

"I write this letter with a good deal of emotion. I realize that I am no longer young, and it has not been easy for me to wait, xx but I realize also that he must start with the best--with a man who, in the field of economics, means something of what Einstein and Veblen and Weyl mean in the field of

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

mathematics. That we have now accomplished by being patient and being satisfied with nothing short of the best."

A File, IAS (?)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 7/16
7/27

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

STEWART, W. W. — Biographical

FLEXNER, A.

BAMBERGER, LOUIS

✓AYDELOTTE, F.

Flexner to Aydelotte informing him of Stewart's acceptance; enclosed letter to Bamberger. Aydelotte's answer.

Letters filed in Chronological file under 1938, 7/16.

A, IAS, Transfer

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 7/16

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

STEWART, W. W. — Biographical

FLEXNER, A.

AYDELOTTE, F.

Flexner to Aydelotte, July 16, 1938.

"I am sending you in strictest confidence a copy of a letter which I have written to Mr. Bamberger. No mention can be made of Stewart's acceptance until the Board has approved the appointment and until he has himself given me leave to release the news, but I want you to know privately what has been accomplished, and to share my enjoyment of a step that I thinkwill prove momentous in the history of the Institute and in the development of economic thinking.

"Under no circumstances do I wish this mentioned at the meeting of the Building Committee, for it would not be fair to tell Veblen unless we also took other members of the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

faculty into our confidence, and no one has an inkling of it excpet Riefler--not even Earle or Mitrany."

He then notes Aydelotte has abandoned his proposed trip to Europe.

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 7/22

BUILDINGS AND GROUNDS Facilities

AYDELOTTE, F. Biographical

FLEXNER, A.

VEBLEN, O.

Aydelotte to Flexner, July 22, 1938.

The Building Committee has met that day in New York, and discussed carefully qualifications of York and Sawyer and of Larson, architects. Aydelotte favored Larson and arranged it so that Larson could see Maass and Lehlesdorf the next week so that he can inform them what he can do with the money which is available. "It is my present intention not to attend this conference since I want Mr. Maass to become enamored of Larson on his own account."

Maass suggested that Veblen come from Maine to attend the meeting of July the following week, and he is going to come. He makes no comment on the Stewart matter in that letter.

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 7/22

BUILDINGS AND GROUNDS Facilities

AYDELOTTE, F. Biographical

VEBLEN, O.

Memo
~~Letter~~ from Aydelotte to Maass and Leidesdorf regarding estimates of Larson and Sawyer for the new building.

Filed in Chronological File under 1938, 7/22.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 7/24

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

SCHOOL OF MATHEMATICS

AYDELOTTE, F. — Biographical

FLEXNER, A.

STEWART, W. W.

Aydelotte to Flexner, July 24, 1938.

Handwritten letter. "Heartiest congratulations! You have taken a great step forward in the appointment of Stewart and I am simply delighted that your patience and the success of the Institute have been rewarded by his acceptance. I shall of course speak of it to no one until you make the announcement. But when you ~~xxxxxxxxxxxxxxxxxxxxx~~ write to Stewart I should be glad if you would tellhim how pleased I am and how warmly I wish him success and happiness in the Institute faculty."

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 7/27

BUILDINGS AND GROUNDS Facilities

AYDELOTTE, F. Biographical

FLEXNER, A.

LARSON

Aydelotte to Flexner July 27, 1938, regarding plans by the architect, Larson, for the new building. He has been chosen as the architect by the Building Committee.

Letter filed in Chronological File under 1938, 7/27.

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 7/30

BUILDINGS AND GROUNDS Facilities

AYDELOTTE, F. Biographical

BAMBERGER, LEWIS

Aydelotte to Bamberger.

"I had a long conference with Larson the other night about architecture, and I am happy to say that he thinks he can revise his plan so as to house the Institute comfortably in the building which can be erected inside the limit of $300,000 which you have fixed."

A File, Bamberger, Lewis

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 8/7

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

FOUNDERS — Corporation

FLEXNER, A — Biographical

AYDELOTTE, F.

Flexner to Aydelotte, August 7, 1938.

Acknowledges letters of July 22, 24 and 27, "but I have really had no time in which to answer them, for I have made a visit of almost a week to Lake Placid to see Mr. Bamberger and Mrs. Fuld.

"I am glad to report that they are both in extremely good health."

He then goes on to talk personalities, not the founders. and makes no further allusion to the subject which was undoubtedly up for conference at Lake Placid; namely the School of Economics and Politics.

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 8/11~~x~~ 8/11

TRUSTEES Corporation

EINSTEIN Biographical

FLEXNER, A.

/AYDELOTTE

Flexner to Aydelotte on Konenkov's bust of Einstein. Regrets Trustees have been asked to contribute but welcomes idea of physical representation of Einstein's greatness.

A. Flexner

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FOUNDER	Corporation
BUILDINGS AND GROUNDS	Facilities
SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
AYDELOTTE, F. FLEXNER, A. ~~XXXXXX~~ VEBLEN, O.	Biographical

Flexner to Aydelotte , September 13, 1938.

"I had, as I wrote you, a very interesting and satisfactory visit with Mr. Bamberger and Mrs. Fuld. They too are now back at South Orange, and I talked with Mr. Bamberger shortly after my return Sunday."

He has earlier expressed worry that Veblen is sitting too much with Larson in the period of the developing plans for the Institute. He thinks that Veblen wants too large offices and too uniform offices, and he cautions on it several times, notably in this letter.

D. File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 9/20

BUILDINGS AND GROUNDS Facilities

AYDELOTTE, F. Biographical

FLEXNER, A.

Flexner to Aydelotte, September 20, 1938, on the purchase of the Maxwell property, "heavily wooded and quite lovely, more so indeed than the Olden Farm." Flexner says he saw Maxwell a year and a half ago, but found him very non-committal, and decided to leave him alone. A week or so ago Maxwell renewed the conversation and wants to see the whole thing for $200,000. "My own judgment is strongly in favor of our purchasing it even if we have to do it with our own funds. I shall talk with Mr. Maass about it later in the morning when I can reach him on the telephone." He asks Aydelotte to write his opinion to Maass, and tells Aydelotte Flexner thinks Aydelotte's judgment will be favorable to acquiring the land.

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 9/20

BUILDINGS AND GROUNDS Facilities

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte, September 20, 1938.

He thinks the Maxwell property would be "a far more beautiful site for building than the Olden Farm inasmuch as we own the Hale Farm in back of his property."

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FLEXNER, A. Biographical 9/21

AYDELOTTE, F.

KERR, PHILLIP (LORD LOTHIAN)

A postscript to a letter, "Is Eden the sole man of honor in Britain? Surely, the list of cowards or fools begins with Lothian, the first appeaser! Does it end with Chamberlain?"

A. File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 9/21
9/23

BUILDINGS AND GROUNDS Facilities

FLEXNER, A. Biographical

AYDELOTTE, F.

Aydelotte to Maass, September 21, 1938, strongly recommending purchase of the Maxwell property for $175,000 if it can be secured, $200,000 if it can't. He thinks Larson's plans require the addition of the Maxwell property for the best development.

He sends copy of this letter to Flexner.

September 23, 1938, Flexner to Aydelotte.

Maass, Leidesdorf and Flexner lunched with Bamberger September 22, went over all the questions involved in the new building. The upset price, including everything, made by Hegeman, Harris and Company is about $312,000.00.

He had a private talk with Maass, and they deemed it best not to raise the Maxwell issue. Flexner plans to ask

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Larson incidentally if acquisition of the Maxwell property would, in his judgment, change the location of the building.

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 9/24

BUILDINGS AND GROUNDS — Facilities

AYDELOTTE, F. — Biographical

FLEXNER, A.

VEBLEN, O.

Veblen to Aydelotte, September 24, 1938.

"Thanks for the copy of your letter to Maass about the Maxwell property. I called up Dr. Flexner and got his point of view, which I suppose you have had in full by this time. He thinks it is out of the question to get this land at present, and thinks that we shall have another chance in the future. You know of course that I agree with you on the subject, but I have been made conscious by other financial decisions that there is very little chance of doing anything at the present time.

"I presume that there will be a meeting of our committee very shortly now, and hope that I shall have a chance to chat with you about all these affairs on that occasion.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"We arrived here the day before yesterday..."

Mrs. Stern's note: Considering how careful Flexner was to hide the news of Stewart's coming appointment and how carefully he avoided Veblen on this question of the Maxwell land, it is interesting that Aydelotte and Veblen correspond about it.

IAS
A File,/Transfer

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 9/27

BUILDINGS AND GROUNDS — Facilities

MAASS, HERBERT H. — Biographical

AYDELOTTE, F.

FLEXNER, A.

Maass to Aydelotte, September 27, 1938.

There was a meeting of the Finance Committee September 21, at which Flexner was present. "It had been my hope that on that occasion he would discuss the question of the purchase of the Maxwell property, but for reasons which were quite obvious he deemed it inexpedient so to do."

Maass in in accord with Flexner's and Aydelotte's desire to buy the property, but he does not think it should be urged at the present time because "We are concerned with securing from Mr. Bamberger and Mrs. Fuld the funds for the new building, the cost of which has been reduced to a minimum without making any great sacrifice in size, utility or appearance."
A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 11/18

EMIGREES Academic Personnel

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte, November 18, 1938.

"This last week has been a hell on earth for everyone who has a heart. I have been overrun with letters and applications.

"I can tell you in confidence, though the news has not been released, that Fermi, who recently won the Nobel Prize in Physics, is coming to an American university permanently.

"We have an opportunity now to lift American scholarship to a far higher level than we thought possible when the Institute was founded...I mean to talk to Mr. Bamberger on the subject when I next see him." (on money)

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1938 11/19

FOUNDATIONS (GUGGENHEIM) Foundations

✓AYDELOTTE Biographical

FLEXNER, WILLIAM T.

FLEXNER, ABRAHAM

Veblen's letter to Aydelotte for Guggenheim fellowship--Father Chairman of the Board awarding N. R. C. fellowships which awards stipends--William Flexner needs grant I. A. S.

V-3

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FLEXNER, ABRAHAM Biographical

FLEXNER, WILLIAM

VEBLEN, OSWALD

AYDELOTTE, FRANK

Veblen to Aydelotte, November 19, 1938.

"A couple of weeks ago I spoke with Mr. Roe about the possibility of a Guggenheim Fellowship for William Flexner, who is now an Assistant Professor at Cornell...Young Flexner never got a National Research Fellowship because his father was Chairman of the Board which awarded these fellowships. At present his uncle will not allow funds of the Institute to be used for a stipend for him here in Princeton. On the other hand he is developing scientifically in a way which would justify his being given the sort of encouragement which normally comes to a young scientist at his stage of development. His work is just at a point where he would profit very greatly by a year at such a place as our Institute. I wonder whether you could, without embarrassment to yourself, give me some idea as to whether there is any probability of his getting a Guggenheim award."

V-3

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939-40

STEWART, W. W. Biographical

✓AYDELOTTE, F.

COMMITTEES (EXECUTIVE) Corporation

Stewart Chairman of Executive Committee 1939-40. (Bulletin No. 8)

Aydelotte was actually Chairman of Executive Committee in November, 1939. (Aydelotte to Bamberger, November 20, 1939, A, I. A. S. (T))

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939-1940

SWARTHMORE COLLEGE

AYDELOTTE, FRANK Biographical

Aydelotte resigned from Swarthmore on October 8, 1939, as of June 30, 1940. The resolution was passed by the Board of Managers of Swarthmore College accepting his resignation as of June 30, 1940. He made a statement to the student body and the alumni at that time. He accepted Flexner's job at the Trustees' Meeting October 13, 1939.

File I-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939-1940

/AYDELOTTE, F. Biographical

See file I-6 for resignation from Swarthmore and letters of congratulation on I. A. S. Directorship.

I-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939-1941

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

ARCHAEOLOGY — Academic Activities

ART

AYDELOTTE, F. — Biographical

FLEXNER, A.

Flexner informed Morey on October 7, 1939, of his resignation. (See Morey's letter not in this file), and thereafter on November 20 which Morey asked whether Aydelotte, Flexner, Panofsky, and himself were to have a conference in the near future in the interests of Princeton's departmental recommendations. (November 20, 1939). But Flexner had gone south, and thereafter December 15, Aydelotte said he had studied the budget and regretted that it would not be possible to make financial provision for Capps for second half of the academic year 1939-40, though he hoped it would be possible to give it in the budget for the second term of the next academic year. He promised information later. Morey followed up on December 18 with a request for specific information about Campbell and Stillwell,

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

saying that the Institute contemplated carrying the men for Antioch and the publication of its results part time while Wellesley , in the case of Campbell, and Princeton, in the case of Stillwell, made up the other half. There was only an informal and unwritten agreement regarding Stillwell, and he is apprehensive.

Meanwhile, apparently the Carnegie Corporation delayed on its part of the subvention (See note E. S. B., April 25).

On May 18, 1940, (Ibid.) Aydelotte informed Morey that the list for stipends in the School of Humanistic Studies for the next academic year would be: Bernheimer, Capps Jr., de Tolnay, Downey, Frankl, Hoey, Holland, Raubitschek, Starr, ~~Kkkkkkkk~~ (Guggenheim Fellowship), Stillwell, Tedesco. Unable to find a stipend for Professor Ward. Aydelotte said he was writing a letter "in order that you may have a written memorandum since I feel that these individuals are as much your a pointments as ours." Morey replied with thanks, and acknowledged a telephone communication that Downey's salary had been raised to $2100 by the Institute.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

On March 31, 1941, Morey said Panofsky had informed him that Panofsky said the Institute was considering increasing the stipend for de Tolnay at the Institute, and Morey supports any such motion, saying that de Tolnay's work has been of excellent quality, and his drawings of Michelangelo should be a very fine thing for the Institute to sponsor. Also de Tolnay needs another year or two of Americanization at the Institute before he goes out into the academic world. "It is difficult to become proficient in American English if you have a charming wife who speaks only Italian."

Aydelotte to Morey, April 5, (Ibid) enclosing for Morey's confidential information a report which he had made to the Board of Trustees on the "School of Economics." He was preparing a similar report on the School of Humanistic Studies using material furnished him by the various members of the humanistic group. "You have played so large a part in our work that I should be most grateful for any notes which you could furnish me on short notice about the work being done, its relation to Princeton University, and especially about the work of the Antioch excavations."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

He wants the information by April 7. Morey complied on April 10, and Aydelotte acknowledged it saying that he could not possibly have got the kind of information Morey gave him from the members of the Institute faculty, and was gratified that Morey found the contribution of the Institute professors to the University valuable. "...I hasten to assure you that I depend greatly on your advice and assistance in the general organization and direction of our work.

D. Morey, C. R.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

193941

SCHOOL OF MATHEMATICS — Academic Organization

EINSTEIN, A. — Biographical

AYDELOTTE, F.

POLICIES (OUTSIDE WORK, p. 5, 9) — Administration

Einstein's effect on faculty, p. 4.
" " on Board, p. 5.
School of Mathematic's attitude toward Aydelotte, pp. 3-4.

Stewart Interview, 2/16/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

EINSTEIN, A. Biographical

FLEXNER, A.

✓AYDELOTTE, F.

VEBLEN, O.

BAILEY, E.

See interview with Mrs. Esther Bailey 10/31/55

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

AYDELOTTE, F. Biographical

FLEXNER, A.

DIary notes Aydelotte to Flexner of their relationship through the years.

A, Flexner

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 2/23

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner's tribute to Aydelotte--Personal. Letter from Flexner to Aydelotte filed in Chronological file under 1939, 2/23.

A, IAS, Transfer

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

413

GEST ORIENTAL LIBRARY — Facilities

AYDELOTTE, F. — Biographical

Aydelotte to Weed, May 13, 1939.

Transmits a copy of the budget as adopted by the Budget Committee, and explains the separation of the Gest Oriental Library from the Office of the Director since it cannot be housed in Fuld Hall. "I should have said yesterday when the question of storing the Gest Library was raised that, if any such step were taken, the Institute would be compelled to return to the Rockefeller Foundation the sum of $62,500.00, contributed by the Foundation to the Institute on condition that the Library should be open equally to the scholars of Princeton University and the Institute."

D File, Weed, Lewis H. 1930-1940

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939

5/25
6/1

FRANKFURTER, F. Biographical

AYDELOTTE, F.

Aydelotte congratulates Frankfurter by wire on his Oxford degree DCL.

Frankfurter responds gracefully that the congratulations were almost equivalent to receiving the degree. "To a very large measure you are the source of that generosity."

Aydelotte to Frankfurter, June 1, 1939.

"You have no idea how proud I am to have been the humble instrument of establishing a connection between you and the University of Oxford, which has apparently given such great satisfaction on both sides. The sad thing is that I am afraid now that I shall not be able to sail in time to sit in the amphitheatre and vote placet on your degree."

A File, Frankfurter, Felix

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 6/16

1940 1/12

TRUSTEES Corporation

DOUGLAS, LEWIS Biographical

STEWART, W. W.

FLEXNER, A.

✓ AYDELOTTE, F.

Stewart to Flexner with letter from Douglas. Flexner had asked Douglas to join Trustees. Letter indicates he will.

January 12, 1940 Stewart to Aydelotte reminding him Nominating Committee seemed disposed to nominate Lew Douglas when it was discussed.

D. Stewart

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FACULTY PARTICIPATION

POLICY

BOARD OF TRUSTEES

FLEXNER, A.

VEBLEN, O.

RIEFLER, W.

MORSE, M.

GOLDMAN, H.

EINSTEIN, A.

EARLE, E. M.

MAASS, H.

/AYDELOTTE, F.

Academic Personnel

Administration
Corporation
~~Biographical~~

Biographical

A letter from EME with administrative suggestions for IAS

See FACULTY PARTICIPATION - Academic Personnel

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 6/27

AYDELOTTE, F. Biographical

FLEXNER, A.

BAILEY, ESTHER S.

Bailey to Aydelotte, June 27, 1939.

Aydelotte is going to visit Flexner at Magnetawan, and Mrs. Bailey gives him automobile instructions.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 7/3

FLEXNER, A. Biographical

AYDELOTTE, F.

Aydelotte to Maass.

He and Mrs. Aydelotte left for Canada to visit Flexner for a week.

A, I. A. S. (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 12/2

SALARIES Academic Personnel

CARNEGIE INSTITUTION Foundations

LOWE, R. A. Biographical

FLEXNER, A.

AYDELOTTE, F.

Aydelotte to Flexner.

The Carnegie Institution has been had Lowe as a regular member of its staff, and for the first few years while Lowe was at the Institute, his stipend paid as a part of his IAS salary was $4500 and then $4000. Now it is being reduced to $1000 for 1940 calendar year, and at the end of that year, it will probably cease altogether. Carnegie is running a deficit and must curtail its expenses.

Aydelotte asks Flexner what preparation he had made for this contingency, if any: "...had you contemplated replacing it by raising Professor Lowe's salary from $10,000 to $15,000. Is that what we ought to do?"

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939

12/2
12/19

MITRANY, DAVID

Biographical

AYDELOTTE, F.

Mitrany to Aydelotte, December 2, 1939.

Asks Aydelotte personally whether he should return to America or stay in Britain which is at war. He says the British authorities were anxious (confidential information) that people like myself with contacts in America should return there at once.

But Mitrany has taken only his first papers for citizenship in America, and is still, legally, therefore, a British citizen. He is doing work for the government which consists of a weekly reports on various countries affected by the war from newspapers and information accessible to the group with which he is working, and he is desirous of continuing. He also has personal factors which make him desire to remain in Britain. He is also keeping up with things in America, as he said, sharing a house with Professor Chamberlin of Columbia, Eastman visiting professor,

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

and manages to see something of the American students here.

Aydelotte to Mitrany, December 19, 1939.

He believes Mitrany could reasonably request leave for another term and can return to Princeton in September of 1940--not an official demand, but only his personal opinion.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

XIX 1939 12/2

THE LONDON SCHOOL OF ECONOMICS — Educational Institutions

ROCKEFELLER — Foundations

MITRANY, DAVID — Biographical

Aydelotte, F.

Mitrany to Aydelotte, December 2, 1939.

He has heard that the Rockefeller Foundation may be about ti give the Institute a large amount of money, and he warns against it saying that The London School of Economics was "utterly deflected from its original character and purpose by a sudden influx of money; I have seen perfectly good professors become academic propagandists by a surfeit of endowed 'research'; and I do not mind telling you, knowing that it will not go further, that the best group at the School have come to the conclusion that the Rockefeller money has been a disaster for the School and its scientific standing."

He apologizes for counselling in this matter. (Is there a

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

reflection on Plexmer and his background in this observation?)

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 12/13

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

RIEFLER, WINFIELD W. — Biographical

AYDELOTTE, F.

Economics Program.

Filed in Vertical File under "S" for School of Economics and Politics

From Riefler's files - See his letter 1/22/56 filed correspondence

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 12/17

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

DE TOLNAY, CHARLES — Biographical

BAILEY, MRS. ESTHER

AYDELOTTE, F.

Esther S. Bailey to Aydelotte, December 17, 1939.

Letter describing relation of de Tolnay to the Institute and to the Carnegie Corporation of New York and his need for aid in the production of his work on Michelangelo.

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

X 1939 12/18

HOUSING Facilities

BUILDINGS AND GROUNDS

AYDELOTTE, F. Biographical

LARSON, J. FREDERICK

Aydelotte to Larson, December 18, 1939.

He wants a conversation with Larson alone about plans to remodel Olden Manor. The Welches are moving April 1. Mr. Maass was worried at Larson's estimate of $10,000, and Aydelotte felt that Larson should not bind himself to such a small amount. Aydelotte has told Maass and the other Trustees that in the long run it would be better to remodel the house in such a way as to make it a dignified and adequate Director's house.

He also cautions Larson to omit for themoment the sites indicated alongside Olden Manor in drawing proposed plan of lots for faculty houses. "It occurs to me that we had

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

better not open xx those sites up to faculty choice until we have studied a little more the comprehensive building plan for the whole of the Institute grounds."

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 7/17

DIRECTOR Administration

VEBLEN, O. Biographical

FLEXNER, A.

✓AYDELOTTE, F.

Veblen to Aydelotte, July 17.

"I have just received a letter from Earle dated the 13th saying that he had written to you to urge that there should be no hesitation in taking the nedessary steps to make a change in the Directorship of the Institute this summer. I should like to add my voice to his.

"A further delay would probably not harm me personally more than it would most of the other members of the Faculty, but I fear that it would do the Institute as a whole very considerable harm. To allow the present tense and uncertain situation to continue is likely to have a bad effect on morale, to divide the Faculty into factions, and to cause personal differences which may be hard to heal. All of these dangers will be

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

accentuated by the circumstance of our being brought close together for the final first time in the new building. They would be avoided if a new Director w ere chosen this summer.

"...(last words) adjust ourselves to the new administration with a minimum of doubt and disturbance.

"It is possible that the present Director could successfully stand on his legal side to serve out the year for which he has been formally elected. This, however, is no reason why the Trustees should not: (1) Meet to choose their part of a joint committee, (2) Call a meeting of the Faculty to choose its pepresentatives on this committee, (3) To see the report of the joint committee and elect the new Director before October 1. The latter if he could not take formal charge before the following June would have many useful things to do. This letter is ~~xxxx~~ not too confidential. You are perfectly free to show it to any of the Trustees or the founders if you wish."

This copy is extracted from a very much amended longhand draft. Part of the material which is crossed out expresses a concern in Veblen's mind about the reaction of Mr. Bamberger and Mrs. Fuld to the pleas for

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

delay which are sure to be made. In this light he suggests that in such a case the new Director could be chosen this summer and could understudy during the following year. This, however, was eliminated apparently, although it might have been a part of the current letter.

In this (Veblen-supplied) V does not stand out as the prime mover. It seems apparent he had no idea Aydelotte had already been selected.

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 7/23

DIRECTOR Administration

VEBLEN, O. Biographical

FLEXNER, A.

AYDELOTTE, F.

Veblen from Brooklin, Hancock County, Maine, to Aydelotte.

They have had a telephone conversation, and he writes to confirm their understanding. He expresses himself willing to come to New York for a conference on the Directorship at any time to stay for several days if necessary. "I hope that the result of such a conference will be an early meeting of the Trustees at which they would appoint two or three members of a committee to recommend a new Director and call a meeting of the Faculty to choose two or three other members of this committee. This procedure is in accordance with the by-laws which provide for a committee without specifying its membership. The Director is elected yearly, and the appointment of a committee justified even if the present Director has not yet resigned, by the general expectation that he will soon retire. If, as I thought you said, Flexner had indicated to you (or to anyone else) an

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

intention of retiring at an early date, there is all the more reason for prompt action.

"In any case, there is no reason why the Trustees should not meeting meet when the Institute is not formally in session, and I should think that it is their duty to meet as soon as a reasonable number of them are convinced that there is important business to attend to. An informal conference would have the effect of convincing them of this.

"As to a meeting of the Faculty, most members are within easy reach, and two who have gone abroad have left proxies (with Einstein, I believe) in view of the possibility of a summer meeting. I think a representative meeting could be had on relatively short notice.

"With regard to the committe, I, of course, cannot predict how long its deliberations would last, but if it is in existence before October 1, ~~everything would be much better~~ the next academic year will be much more profitable than it would other wise be. If the committee's report were ready or acted upon by the Trustees by that date, everything would be much better both because of the reasons given in my last letter which are powerful ones in view of the behavior of the present Director, and because

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

of important decisions which have to be made in connection with the new building."

There is no evidence of a signature in either letter. These are drafts from which he has apparently written longhand letters.

There are some notes written in pencil in Veblen's handwriting on the back of an envelope postmarked Swarthmore, July 26, 1939, as follows: "Hardin has seen F. Hardin has written him strong letter. If no F. -- answer, he will call meeting of Trustees...Wednesday 8 (another line) between 10th and 15th."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 7/26

VEBLEN, O. Biographical

AYDELOTTE, F.

FLEXNER, A.

Aydelotte to Veblen, July 26, 1939.

Veblen is at Brown University, Providence, Rhode Island,

"I have your letter and telegram (not in the file) and want to talk to you on the telephone on Saturday concerning plans for a meeting. I hope to have some word by then as to what time will be convenient for other people concerned. I think it possible that New York on Monday or Tuesday will be best. If convenient for you we should love to have you come straight from Providence to our house and we could then go over to New York together. I can send to meet you at the 30th Street Station whenever you arrive..." Aydelotte gives Veblen most elaborate instructions for reaching him on private telephones, etc.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 August-October

FOUNDERS Corporation

STEWART, WALTER W. Biographical

FLEXNER, A.

✓AYDELOTTE, F.

SAMBERGER, E.

VEBLEN O.

FIEFLER, W.
HOUGHTON
WEED

ROCKEFELLER Foundations

Handwritten notes in Stewart's file during period of August to October, 1939, and concerning Flexner's retirement.

Filed in Chronological File under 1939, ~~August-October~~ Aug. 17-25

S File, General, 1939-1942

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 8/25

FLEXNER, A. Biographical

AYDELOTTE, F.

STEWART, WALTER W.

Aydelotte to Stewart, August 25, 1939.

A letter inviting Stewart to meet with him.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 8/25

FLEXNER, A. Biographical

AYDELOTTE, F.

STEWART, WALTER W.

Flexner to Aydelotte, August 25, 1939, a wire.

"Stewart arrives home tomorrow telephone no. _____ _____ Have canvassed entire matter with him Suggest you arrange to confer with him in near future Affectionate greetings and deep appreciation."

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 10/9

✓AYDELOTTE, FRANK Biographical

Dr. Aydelotte was informed that he has been chosen the new Director of the Institute.

"I appreciate deeply the honor and responsibility which the Trustees have conferred upon me and much more because of the fact that the Trustees have acted only after prior consultation with members of the Faculty. In my judgment that is the only sound procedure for making such a selection as this."

Tr. Min. - 10/9/39 - pp. 12-13

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939

10/10
10/15

FLEXNER, A. Biographical

AYDELOTTE, F.

Aydelotte to Flexner asking for his revisions for the article on Flexner's retirement, and Flexner returns the typed paper with revisions 10/15/39.

Filed in Chronological File under 1939, 10/10.

D, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 10/11

SCHOOL OF POLITICS AND ECONOMICS (?) Academic Organization

ROCKEFELLER Foundations

AYDELOTTE, F. Biographical

Aydelotte wired October 11, 1939, to Dr. F. P. Keppel, President of Carnegie Corporation, President Raymond Fosdick of the ~~Rockefeller~~ General Education Board, asking if ~~they~~ each would see him some time Friday afternoon about personal matter.

On October 12, Aydelotte wired Joseph H. Willits of the Rockefeller Foundation with the same message.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 10/12
10/14

STRAUS, PERCY S. Biographical

HOUGHTON, ALANSON B.
VAYDELOTTE, F.

Houghton to Aydelotte, October 14, 1939.

Transmits xxxxxx the original of Straus' letter of October 12 resigning as a member of the Board of Trustees of the Institute.

Houghton to Straus, a letter, October 14, 1939, regretting his resignation.

Houghton to Aydelotte, October 14, 1939.

"I have an uncomfortable feeling that perhaps I cut him off pretty sharply when he wished to discuss the decision of the Committee to recommend your name. He at once raised the point as to whether a younger man should not be chosen and in order to stop any possibility of debate I answered him very briefly and sharply. If his feelings have, in any way, been wounded by this brusquerie on my part, I will try to ease his mind if you think such an effort

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

on my part is desirable. My own feeling, to be frank, is that he has not been of much service to the Institute as a Trustee although, owing to the prominence of his name I felt he should be put on the Nominating Committee rather than Leidesdorf. You will recall, however, that Mr. Bamberger preferred the latter. Please let me know your wishes."

He sent the announcement of the change in Directorship to all papers (in Washington) yesterday by hand.

"It may be interesting to you to know that two or three of the newspapermen with whom I talked had never heard of the Institute but knew about you and made pleasantly complimentary comments."

On May 17, 1940, Aydelotte to Strauss. A graceful acknowledgment to Straus' resignation from the Board, and the thanks of the Trustees. He also sent a box of flowers to Straus.

D File, Straus, Percy S.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939

10/16
to
11/16

DIRECTOR

FLEXNER, A.

/AYDELOTTE, F.

VEBLEN, O.

Administration

Biographical

October 16, Flexner to Dr. and Mrs. Frank Aydelotte, a telegram, "Heartiest congratulations and best wishes. I am extremely happy. 'May the Lord bless you and guide you, andmay he let the light of his countenance shine upon you and give you success.'"

October 18, Aydelotte to Dr. and Mrs. Abraham Flexner, a telegram, "Deeply appreciate your warm-hearted telegram. Delighted with report of Dr. Flexner's release. Look forward with humility and enthusiasm ~~the~~ to task of carrying out his great dream on foundations he has laid. Marie joins in much love to you both. Frank."

October 17, 1939, Flexner to Aydelotte, "I have been overwhelmed with letters and telephone calls, the former of which I will show you

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

when you are here. //Everybody concurs with Dodds that no better selection could have been made. You and Marie cannot imagine how happy I am that such is the universal verdict." He is disposing of light correspondence so that Aydelotte would not be bothered with it. "A few little questions about the building have arisen. If they are trivial I take care of them; if anything of moment is involved I shall, of course, leave it to you.

"I had yesterday a long talk with Veblen--brought about quite incidentally--about the dinners and about his advice to Earle not to lunch with me. He had not a word to say in self-defence. He said things, however, not one of which is true. I do not believe that he is wilfully dishonest, but he is a queer duck with what Stewart calls 'a twisted mind,' and I am determined that you shall not be embarrassed by him as I have been embarrassed during the last six months. The way in which ever member of the faculty spoke to Mr. Houghton and the letters and messages I am receiving from them show conclusively, as you will see, that Veblen is absolutely self-deceived. He had, I suspect, not a motive but an ambition, which, fortunately, the Trustees have disappointed. Give my love to Marie and believe me, Ever affectionately, Abraham Flexner. P. S. I am sorry to find that Veblen has talked to you over the telephone about several trivial things, all of which could wait, and

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

that he has written Larson about them. Veblen was told yesterday not to bother you with trivialities, for in the case of really trivial things I would attend to them, as you had requested, and if they were not trivial we would simply hold them up until you come. It seems incredible that he should have misunderstood anything so plain--but there you have it."

Flexner to Aydelotte, October 19. A lot of letters and telephone calls come in. "They flatter me far beyond anything that I deserve. I am, however, anxious that you should know how widely the choice of the Trustees in making you my successor has been approved; hence the enclosures."

Aydelotte to Flexner, October 20. "Veblen telephoned me about the problem of the lights in the path, which latter I think rather important, and I, therefore, requested that they consult you and Larson and Maass before reaching a decision. I don't mind in the least having such questions brought to my attention. I am glad to save you in any way that I can in regard to such matters, more particularly as Veblen promised to attend to the details." He expresses delight with the messages he has had from Dodds, Gauss, and a number of the members of the Princeton

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

faculty and the Board of Trustees.

Flexner to Marie Aydelotte, November 14, 1939. He and Anne are packing up to leave for the South. Mrs. Bailey is bringing him two tickets for the "so-called Princeton University concerts" ~~with Mrs. Bailey~~ for the Aydelottes. ~~(meaning here???)~~

The occasion at which Lothian spoke was warmly praised by him and Aydelotte's performance "with his accustomed dignity and ease."

November 15, Flexner to Aydelotte. He encloses a letter written to him by Sir Llewelyn from All Souls. "It showed fine feeling that he waited until he could get back to All Souls to write me, for he knows how deeply I am attached to that venerable institution, but what pleased me most was the concluding sentence, and that I am communicating in a letter to Mr. Bamberger this morning."

He quotes Dodds as saying to him in a conversation which they had recently, 'You and I have worked together for seven years and you have never done a thing or said a word to which any human being could take any exception, and I believe and indeed I am sure that Aydelotte and I will hit it off as well as you have done.'

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"He made one remark which I should perhaps pass on to you, though I know in my heart that it has already occurred to you.

"'Aydelotte is stepping...from a college to something more than a graduate school. Hencehe will have different problems to deal with and in a sense differentkinds of people, but I have such confidence in him that I feel sure that he will make the adjustment at once.'/

"Surely if ever a man was welcomed by his colleagues and his friends, you are he, and if ever a man started out with the blessings and good will of all concerned, you are he...I hope that you will have a long stretch of happy, successful, and productive work ahead of you, for I said to Dodds that you had one great advantage over me--you are in your own right a scholar and canbe one of the humanistic group. I, alas, have never been a scholar, for two years at the Johns Hopkins between 1884 and 1886 do not produce scholarship, though they do produce and did produce a reverence for it which I am now leaving in safe keeping with you."

Sir Hugh Llewellyn's letter is dated October 22, 1939. He has gone up for one day's rest to Oxford from his war work in London. He writes a warm appreciation of Flexner's work, and all good wishes for

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

his retirement, recognizing that this is not retirement from work, because Flexner will always be busy.

"It must be a very deep source of happiness both to you and to your wife that you have been able to do so much solid, positive good in this world. In these times, when we are fighting for something much more than (though it includes) our own times, and fighting against evils which I had scarcely thought possible, it is for people like myself a very great consolation to have in mind careers like yours...I have to leave Oxford in a very short time, but I wanted to write this letter from All Souls College.

"And just one word more - how glad I am that Aydelotte is succeeding you. Yours ever, E. L. Woodward."

A. File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 10/16

GENERAL PUBLIC RELATIONS

HOUGHTON Biographical

FLEXNER, A.

AYDELOTTE, F.

Letter from Aydelotte to Houghton, October 11, 1939 enclosing a statement for the newspapers telling of the resignation of Dr. Flexner, and telling about the Institute in general. Tells that Aydelotte will be the new Director.

Filed in Chronological File under 1939, 10/16.

A File IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 10/16

GENERAL Public Relations

FLEXNER, A. Biographical

✓AYDELOTTE, F.

Article For the news papers on the resignation of Flexner.

Filed in Chronological file under 1939-10/16.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 10/17

SWARTHMORE Educational Institutions

AYDELOTTE, F. Biographical

Aydelotte wrote to the Clerk of the Religious Society of Quakers 10/17/39 asking to be admitted to membership. Release of his appointment to newspapers 10/16/39.

Elsa Jenkins 10/17/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 10/17

DIRECTOR — Administration

TRUSTEES — Corporation

MOCKRTON — Biographical

VEBLEN

✓AYDELOTTE

Flexner to Aydelotte.

Implies that Veblen had not a motive but an ambition to succeed Flexner.

He had a long talk with Veblen in which Veblen said things which were not true. He is not dishonest, Flexner thinks, but has "a twisted mind."

Flexner determined that Aydelotte shall not be embarrassed by Veblen as Flexner has been.

A. Flexner

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

AYDELOTTE, F. Biographical

FLEXNER, A.

JONES, THOMAS (T. J.)

See letter from Jones to Aydelotte on "Uncle Abe" and his worries and his great hope that Aydelotte would succeed him.

I-6 File

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 10/27

GENERAL Public Relations

FLEXNER, A. Biographical

AYDELOTTE, F.

Aydelotte to M. O. Browder, Louisville Courier Journal on Flexner's and Aydelotte's first contacts. They were in Louisville schools as teachers. Aydelotte was teaching five courses a day, reading 125 themes a week, and coaching a football team. He wanted to be admitted to the examinations for American Rhodes Scholar, and found that he had to have Greek to passthe examination, and that the examination the following year was the only one that he could pass and still ~~remain~~ qualify under the age limit. He consulted Flexner for advice on tutoring in Greek, and got it. His relationship was grateful and close to Flexner. He suggested Flexner for the Rhodes Lectures ~~at~~ on the universities.

"Dr. Flexner wishes me to inform you that the grant [in aid] is not compensation for services rendered, but rather a gift to you made by the Institute for Advanced Study which may be excluded from gross income since it is not taxable in accordance with Section 22-B-3 of the Revenue Act of 1932." Not to M O Browder
File I-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FLEXNER, A. Biographical

✓AYDELOTTE, F.

Flexner to Aydelotte, November 15, 1939.

"Tomorrow Anne and I go South to stay until my throat is thoroughly healed. Then I shall come back and stop in Princeton to see whether there is anything that I can do for you. Meanwhile, if there is anything I can do for you while I am at Williamsburg or elsewhere--Mrs. Bailey will always have my address--do not hesitate to ask me. There will be little things coming up, all of which have a history but which your sound sense will solve as soon as you are acquainted with the facts. Mrs. Bailey and Miss Eichelser know the facts and the people, but if you wish my judgment at any time, do not hesitate to call upon me, for it would be no trouble to write you, leaving you absolutely free to come to your own decisions.

"Monday I had a talk with Dodds, and I told him that, when you came to Princeton and had time, you would see him. He said:

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

'You and I have worked together for seven years and you have never done a thing or said a word to which any human being could take any exception, and I believe and indeed I am sure that Aydelotte and I will hit it off as well as you have done.'

"He made one remark which I should perhaps pass on to you, though I know in my heart that it has already occurred to you.

"'Aydelotte is stepping,' he said, 'from a college to something more than a graduate school. Hence he will have different problems to deal with and in a sense different kinds of people, but I have such confidence in him that I feel sure that he will make the adjustment at once.'

"Surely if ever a man was welcomed by his colleagues and his friends, you are he, and if ever a man started out with the blessings and good will of all concerned, you again are he. And now give my love to you and Marie, and I hope that you will have a long stretch of happy, successful, and productive work ahead of you, for I said to Dodds that you had one great

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

advantage over me--you are in your own right a scholar and can be one of the humanistic group. I, alas, have never been a scholar, for two years at the Johns Hopkins between 1884 and 1886 do not produce scholarship, though they do produce and did produce a reverence for it which I am now leaving in safe keeping with you.

"With all good wishes, Sincerely your friend,
Abraham Flexner"

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/20

TRUSTEES Corporation

FACULTY Academic Personnel

FLEXNER, A. Biographical

AYDELOTTE, F.

Aydelotte to Bamberger, November 20, 1939.

Aydelotte called the members of the Executive Committee together, including Louis Bamberger, at the Nassau Club in Princeton for the purpose of ~~drafting a resolution~~ passing a resolution concerning Dr. Flexner's retirement and certain arrangements about his pension, etc. He informs Bamberger in this letter and Houghton in a wire of the same date that their presence is not absolutely required because the committee knows how they feel about Flexner's service.

L.B. noncommittal on 1 yr pay Flexner's pension.

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/20

FOUNDATION
BENEFITS
EXECUTIVE COMMITTEE

Corporation
Academic Personnel

FLEXNER, A.
AYDELOTTE, F.

Biographical

Aydelotte to Bamberger, November 20, 1939.

"As chairman of the Executive Committee I am calling a meeting in Princeton at one o'clock on Friday November 24th, to pass resolutions concerning Dr. Flexner's retirement and certain arrangements about his pension, etc., which I have already talked over with you and which you approved.

"These are that Dr. Flexner should receive full salary for the remainder of this calendar year; that his pension should be fixed at $12,000 beginning January 1, 1940; that he should receive the title of Director Emeritus; and that he should be made a life Trustee.

"The only detail which was not touched upon in our conversation was the question as to whether Mrs. Flexner

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

should receive half of Dr. Flexner's pension in case she should survive him. That is the usual arrangement. If you have any particular wishes in the matter, I am sure the Committee would be glad to respect them; otherwise, I shall place the matter before the Committee and ask them to decide."

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/22

AYDELOTTE, FL. Biographical

VEBLEN, O.

E FLEXNER, A.

Aydelotte to Veblen, enclosing a draft of the resolutions ~~XXX~~ "written as if they had, by agreement, been adopted both by the Board and by the Faculty. I should be grateful if you would revise them in every ~~xxx~~ possible way that may occur to you, and let me have the results of your efforts Friday morning before the Executive Committee meets at noon. Show them, of course, to anyone who might (?) for suggestions."

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/22

FLEXNER, A. Biographical

AYDELOTTE, F.

MERITT, BENJAMIN D.

Aydelotte to Meritt, November 22, 1939.

Suggests that the faculty and the Trustees make a joint resolution in appreciation of Flexner's service, and submitting a draft for his consideration. He suggests a meeting to put the resolution in final shape. He has sent a copy to Veblen and Stewart, and suggests Meritt talk to the rest of the faculty.

On the same date he sends a copy of his draft to Maass for Trustee action.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/24

PARTICIPATION IN ADMINISTRATION Academic Personnel

AYDELOTTE, F. Biographical

First of regular meetings of the faculty, November 24, 1939.

A committee of three members of the faculty, one from each school, to confer with the Director on all problems concerning the Institute, though not so stated, including material arrangements in Fuld Hall. The faculty's first task was to appoint a committee composed of Aydelotte, Riefler, Veblen, and Lowe to revise wording of resolutions on Flexner's leaving. Subsequent meetings of standing committee and faculty meeting mainly concerned with initiation of regular lunches at Fuld Hall, library management, and material details of similar nature.

Faculty Minutes, 11/24/39

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/25

ROCKEFELLER Foundations

SCHOOL OF ECONOMICS AND POLITICS Academic Organization

FLEXNER, A. Biographical

AYDELOTTE, F.

FOSDICK, R. B.

WILLITS, J.

Flexner to Aydelotte, ~~XXDUX~~ November 25, 1939, about request to Rockefeller Foundation for support for economics at I. A. S.

Filed in Chronological File under 1939, 11/25.

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/25

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

SMITH — Academic Personnel

HOTCHS

ROOSEVELTER — Foundations

FLEXNER, A. — Biographical

AYDELOTTE

Flexner to Aydelotte, November 25, 1939.

Flexner's thanks for Trustees' action. Message to Aydelotte on R. S. Foundation.

Photostated, and filed under S for School of Economics and Politics

A File, IAS (?)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

AYDELOTTE, F. Biographical

COMMITTEES ~~XXXXXXXXX~~(EXECUTIVE) Academic Personnel
FACULTY

Aydelotte to the Members of the Executive Committee, November 27, 1939.

The faculty had approved the idea of a joint resolution and had referred the matter to a committee consisting of Riefler, Veblen, Meritt and Aydelotte for revision. He sends to the members of the Executive Committee the draft which this committee put out to the Faculty.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/~~24~~ 27

FACULTY — Academic Personnel

TRUSTEES — Corporation

VEBLEN, O. — Biographical

AYDELOTTE, F.

Letter from Blake to Aydelotte, Nov. 27, 1939 enclosing 8 copies of the resolutions concerning Dr. Flexner's retirement which were drawn up by the committee.

Filed in Chronological File under 1939, 11/27.

A File IAS (F)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/27

PARTICIPATION IN ADMINISTRATION — Academic Personnel

AYDELOTTE, F. — Biographical

RIEFLER, W. W.

WARREN

STEWART

EARLE, E. M.

Aydelotte to Stewart, November 27, 1939, asking him to consult Riefler and Warren individually or collectively as to whom they would suggest to represent the School of Economics and Politics "on this committee." Aydelotte is sending a similar request to Earle to ask his advice and thinks it useless to try to reach Mitrany. Suggests Stewart reach Riefler and Warren by phone and confer with him on it.

Since Aydelotte is reaching the members of the School of Mathematics and the School of Humanistic Studies that week, he

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

wants the suggestion as promptly as possible from the School of Economics and Politics. There is no memorandum in the file as to who was suggested.

S-15 (SEP, Faculty Meetings)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/27

AYDELOTTE F. Biographical

VEBLEN, O.

FLEXNER, A.

BAILEY, MRS.

Bailey to Aydelotte.

Professor Veblen has just telephoned asking me to send you the enclosed eight copies of the resolutions concerning Dr. Flexner's retirement which were drawn up by the committee. These resolutions have been agreed to by all members of the Faculty who are now in Princeton. See copy of the resolution attached to the carbon.

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/27

TRUSTEES Corporation

FACULTY Academic Personnel

FLEXNER, A. Biographical

AYDELOTTE, F.

Aydelotte to Meritt, November 27, 1939.

The resolutions (on Flexner's departure from the Institute) reacher him this morning, and Aydelotte congratulates the members of Meritt's committee on the remarkable improvement which they made in them. He suggests one correction to make the first sentence read, "to record a joint resolution.

Aydelotte to the Members of the Executive Committee, Nov. 27.

"I referred the rough draft of the resolutions concerning Dr. Flexner, which was considered by the Executive Committee on November 24th, to the Faculty at its meeting on the same afternoon. The Faculty approved of the idea of a joint resolution and requested that the draft might be referred to a committee consisting of [illegible] (?)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Professors Riefler, Veblen, Moritt, and myself, for revision." Aydelotte encloses the draft of the resolutions as recommended by the Committee and referred back to the Faculty and Executive Committe of the Board of Trustees. He asks for the approval in their present form.

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939

11/27
12/8
12/11

PRINCETON (THE LISTENING POST) Relations WOAI

AYDELOTTE, F. Biographical

DODDS, HAROLD W.

Aydelotte to Dodds, November 27, 1939.

It gives him pleasure to tell Dodds he was authorized by the Executive Committee on November 24 to offer Professor Whitton's committee the space which they will need in the house at 69 Alexander Street, either the first or third floor. IAS will heat the house, supply furniture, and apparently the Institute provided a janitor service also at this time. He says that Professor Whitton had asked Aydelotte for an interview, but that Aydelotte had promised Dodds they would try to make this arrangement. He goes on to say that all arrangements will be conducted through Dodds' office.

Dodds to Aydelotte, December 8, 1939.

He thanks him for the action and going on, "As soon as you feel a little settled in your new work I want to go over with you

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

the question of mutual arrangements by which matters between the two institutions can be handled in accordance with sound administrative practice, at the same time avoiding the lodgement of too much responsibility for details either in your office or mine."

Aydelotte to Dodds, December 11, 1939.

"I want very much to discuss with you the whole matter of mutual arrangements between our two institutions, and hope for the opportunity of a talk with you at your convenience after the Christmas vacation."

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 11/29
1940 1/10

FLEXNER, A. Biographical

AYDELOTTE, F.

FLEXNER, ANNE (MRS.)

Flexner to Aydelotte, November 29, 1939.

She has missent a letter to Aydelotte dated November 25, and writes again saying she cannot remember what was inside the letter of November 25 "except concern for your being kept in bed (he was ill) and the position in which I hoped you will arrange to have Abe's bust placed--doubtless you have done so already."

Aydelotte to Mrs. Flexner, January 10, 1940.

"I feel tempted to discharge the entire housekeeping force of the Institute. Almost the last thing I did was carefully to place the bust in the location specified on your diagram, where it looked extremely well. Some busybody must have put it back in the original place. As soon as I reach Princeton January 18th, I will restore it to the location you specified, and shall then be glad to see you and the sculptor at any time you find it possible to come down. I suggest January 25th or 26th."

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

ROCKEFELLER Foundations

BUDGET Finance

AYDELOTTE, F. Biographical

WEED

Aydelotte to Weed, December 19, 1939.

Expresses desire to get to Baltimore to talk to him about the Institute to discuss the budget, etc.. "I am sure some economies are possible, indeed some are already going into effect, and I hope very much that we may get some help from the Rockefeller Foundation, and perhaps some money for books which are very much needed from another source."

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 12/22

GENERAL Public Relations

AYDELOTTE, F. Biograh ical

FLEXNER, A.

A wire from Aydelotte to Flexner, December 22, 1939.

"Will you wire me if willing see George Copeland of New York Times and help him in preparing article about Institute I gave him your memorandum and some explanation but resulting article which I will smnd you inadequate Copeland means well believe matter sufficiently important to justify taking some trouble."

Flexner to Aydelotte, December 22, 1939.

"More than happy to help Copeland."

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 12/23

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

MISS WALKER (ROCKEFELLER FOUNDATION) — Biographical

WILLITTS, JOSEPH

EARLE, E. M.

AYDELOTTE, F.

Earle to Aydelotte, December 23, 1939.

Earle had spent an afternoon at the Rockefeller Foundation to ~~im~~ inform them on some projects in international relations to which they had been asked to contribute funds. This is a fairly frequent occurrence, he says, and may build up for us useful good-will.

"Miss Walker told me that Mr. Willitts undoubtedly has in mind a fairly considerable gift to the Institute on behalf of the work in economics, not only because of his confidence in our group but because of his intimate friendship with them

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

and, even more, his high regard and affection for you. Miss Walker has urged Mr. Willetts to make the gift, when and if, to the School of Economics and Politics as a whole because she believes this to be sound procedure and because she thinks it will be more agreeable to Mr. Fosdick, who, as you know, has a deep interest in international relations as well as in the social sciences as a whole. Miss Walker suggested that it might be wise for me to pass this suggestion on to you on the ground that your wishes were very likely to be controlling. She said, quite incidentally, that a recent conference which Mr. Willetts had had with our economists had left an unfavorable impression because they had indicated no willingness whatsoever to indicate any definitive work they had in mind but wished complete freedom of action and a roving commission; as she put it, they indicated that they wished to be endowed on the basis of their record.

"Mr. Willetts also asked to see me and spoke of great enthusiasm of you. (sic) He asked a number of questions about the Institute and some of which I suggested he might

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

more appropriately ask you. I emphasized to him the lack of departmentalization in our work and intimated that the best results would be obtained from cross-fertilization of minds, hoping that he would draw from this the conclusion that our School should be considered as an integral group. No question was raised of finances to be considered by the Foundation, Ex of course."

He then says that Miss Walker's advice was in strictest confidence. She is a loyal friend.

"None of us would wish to jeopardize the success of the proposed negotiations; therefore, if in your judgment, it is better to concentrate on economics, by allmeans do so. Miss Walker thinks that the opposite might be the case, but you are the better judge. As you know, I myself am quite content to proceed as is until circumstances permit further consideration of my work."

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939
1940

12/27
1/2

FLEXNER, A.

Biographical

AYDELOTTE, F.

Flexner to Aydelotte, December 27, 1939.

A friendly letter on various subjects.

"In the course of writing the final chapter of the reminiscences I have come across all our correspondence about the Rhodes lectureship. It is interesting reading, for me at least, and shows more clearly than I had recollected how much I owe you and how naturally that experience led to the Institute."

The letter contains a postscript summarizing a conversation Maass had with Flexner a few days before. "that the total cost of Fuld Hall is $60,000 less than the estimates; ...that a fund is assured--I think he said $150,000--for the purchase of books. I warned him not to mention it to the professors, but to tell only you, for if the professors know it the sum will be spent in short order and you will need an additional sum...

"I also see that the Rockefeller Foundation, departing from the policy of recent years, has given $500,000 to the Hopkins for endowment, provided

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

they raise an equal sum. That I think is a most auspicious fact for us."

Maass to Aydelotte, January 2, 1940, a telegram.

"Cannot understand Flexner's report to you regarding library fund as I told him nothing definite concerning the situation..."

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 12/27

LIBRARY Facilities

FLEXNER, A. Biographical

AYDELOTTE, F.

MAASS, HERBERT H.

Flexner to Aydelotte, December 27, 1939, in Highland Park, Lake Wales, Florida.

Flexner has "poached" on the Institute during Aydelotte's absence. He came down to see about Mrs. Bailey's illness. She was quite ill with the flu, but found her better. His poaching consists of asking Miss Eichelser to help him get rid of some mail.

He says Maass called him up "a few days ago and after a most cordial exchange of greetings told me several interesting facts: first, that the total cost of Fuld Hall is $60,000 less than the estimates; second, that a fund is assured--I think he said $150,000--for the purchase of books." Flexner warned him not to mention it to the professors, and warns Aydelotte

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

since they would eat it up immediately and then want more.

He notes a gift of $500,000 by the Rockefeller Foundation for endowment to the Hopkins. "That I think is most auspicious fact for us."

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 12/28

FLEXNER, A. Biographical

HOUGHTON, ALANSON, B.

AYDELOTTE, F.

Flexner to Houghton, December 28, 1939.

Flexner is at the Institute even though he has resigned. "Aydelotte has taken hold of the Institute with vigor and intelligence. At the moment he is in Florida taking a rest, but I get from enthusiastic letters as he plows through reports and documents connected with the history of the Institute. I have come down to Princeton for a couple days to look after things in his absence."

Stewart and Flexner discussed the constitution of the Board, and he said he voiced the general sentiment that you should not retire but we should simply diminish our demands on your time and strength. Flexner says he has had a few weeks' rest at Williamsburg, and the effort to get rid of his laryngitis. It still hangs on.

D File, Houghton, Alanson B.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 12/28

DIRECTOR Administration

TRUSTEES Corporation

AYDELOTTE, F. Biographical

VEBLEN, O.

Aydelotte to Veblen.

Has report for trustees meeting written but believes it would save time for him not to read it but to present points needing action. Proposes cutting various standing committees to report to Board directly in morning. Asks Veblen's advice.

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 12/28

FLEXNER, A. Biographical

AYDELOTTE, F.

Letter from Mrs. Bailey to Aydelotte, December 28, 1939, regarding a Board meeting, docket for January 22, 1940.

Filed in Chronological File under 1939, 12/28.

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1939 12/31

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte, December 31, 1939.

A New Year's greating.

"The Old Year goes out today: what a year it has been! And the New Year comes in. I hope it may bring peace and decency for us all. But for you and Marie ~~&~~ I have a special wish. I trust that this new adventure on which you are embarking may mean an easier and a happier period than you have ever known. The Institute is still only in its beginnings. You will get many a thrill as it grows. And there is no one alive to whom I could more confidently commit its further upbringing. A Happy New Year to you both and to it, and to a long succession of them.

"I have seen Mr. Bamberger and Mrs. Fuld: both are well and content that the Directorship has passed from my hands to yours."

Anne adds a postscript to Flexner's letter saying the Bambergers were radiant about the Institute and the Aydelottes. She had not seen them looking so well in years.
A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940-1944

PARTICIPATION IN ADMINISTRATION — Academic Personnel

AYDELOTTE, F. — Biographical

These notes refer to allusions to faculty government made by Aydelotte in the Reports of the Director at the Board meetings between 1940 and 1944.

In discussing the importance of the study of fundamental problems of economics and politics and the fall in the realm of the social sciences (problems of national and international economic and ~~xxxxxxxxxxxxxxxxxxxxxxxx~~ political degradation) he said: "The pressure of the times is tremendously upon us to seize the moment and move forward rapidly in our work. Nevertheless, my own instinct is to move slowly, to do nothing in haste, to announce no far reaching program, to attempt at this moment no expansion. Personally, I propose to make no recommendations of importance until I have had the time for much longer and more thorough study of the problems of the Institute as a whole. I wish to discuss it fully with Dr. Flexner, with my colleagues on the Faculty and the Board of Trustees, and with friends in the scholarly world outside..." (Trustees Minutes 1/22/40, p. 5)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

In discussing the grants that have been given in recent years and in grants that are being given in the near future Aydelotte says: "I realize that these grants-in-aid, some for one year, some for two, three, or four years to come, do not represent a final solution of our financial problem. We shall take care to make no new commitments beyond the date for which financial support is assured, and I shall meanwhile in coöperation with the faculty study measures whereby we may either secure further financial support at the expiration of the present gifts or...reduce our expenditures so as to keep our budget in balance. The relief from seeing our financial affairs thus placed upon a sound footing is to me inexpressible, and I am deeply grateful to Mr. Bamberger and to Dr. Flexner and the members of the faculty and the Board of Trustees who have worked so manfully this year to bring about that result." (Trustees' Minutes, Appendix I, Report of the Director, May 13, 1940, p. 6)

He said also: (Minutes 5/19/41) "Mr. Maass, Chairman of the Committee on Buildings and Grounds, reported the completion of the fourth floor of Fuld Hall and the opening of the lunch-room on the fourth floor within a fortnight under the direction of the faculty, the Institute assuming no obligation in connection with its operation." (Trustees Minutes 5/19/41 p. 2)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

A letter of resignation by Mr. Stewart from the Board of Trustees is incorporated in the minutes of May 19, 1941--Annual Meeting-- following which is made the statement in the minutes: "On motion, Mr. Stewart's resignation was regretfully accepted, effective at the close of the meeting May 19, 1941. In connection with Mr. Stewart's resignation comment was made that it should nevertheless continue to be the policy of the Institute to have certain scholarly and scientific members on the Board of Trustees." (Minutes of the Annual Meeting of the Trustees, May 19, 1941, p. 2)

In a report given on the School of Mathematics, Aydelotte said: "Dr. Flexner has in previous reports frequently indicated the extent to which he depended upon Professor Veblen's advice in the organization of the School and the selection of professors. I learned accidentally from President Karl Compton of the Massachusetts Institute of Technology that the idea of a research institute of mathematics on a more modest scale had been in Professor Veblen's mind before the Institute for Advanced Study was thought of. The foundation of the Institute and his own appointment to the staff gave Veblen the opportunity to collaborate in carrying out his original idea upon a more generous and adequate scale." (Trustees' Minutes, October 14, 1941, Appendix, Report of the Director, p. 1)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

In the Director's Report of October 15, 1942, Aydelotte said: "The faculty, after long consideration, voted last year to establish the position of Librarian of the Institute, which should be held in turn by members of the different schools, the Librarian receiving no extra compensation and not being expected to do any routine work. He is in fact chairman of the Library Committee, which is made up of a representative of each of the three schools, to supervise the purchase of books and have general oversight of the library. Professor Weyl has been elected the first Librarian, with Professor Lowe and Professor Earle the additional members of the Library Committee." (Minutes of the Regular Meeting of the Trustees, October 15, 1942, p. 5)

(Also from the same Minutes, p. 6) "The arrangement by which the librarianship be held by members of the Institute faculty in turn without salary and without the expectation of any routine work was likewise unanimously approved." (Minutes, Oct. 15, 1942, p. 6)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

In concluding his report "the Director alluded to the monthly faculty luncheons, to which members of the Board of Trustees are most cordially invited. Dr. Fulton attended the luncheon on October 4th. The dates so far fixed for the future are Monday, November 1st, and Monday, December 6th. Any members of the Board who find it possible to be in Princeton on either of those dates are most cordially invited to lunch with the faculty and participate in their discussion of Institute affairs." (Trustee Minutes, October 5, 1943, pp. 4-5)

In dealing with the pension matter "Mr. Leidesdorf raised a question as to whether the remaining members of the faculty understood clearly the arrangements made for their retirement and their pensions, so that the Board would not in the future be confronted with similar problems. Professor Veblen explained that at a meeting of the faculty held the day before, the whole question had been discussed fully and a resolution had been passed thanking the Director for the manner in which he had worked out his proposals to the Trustees for faculty pensions and retiring allowances." (Minutes of the Trustees meeting, January 25, 1944, p. 3)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Aydelotte had been talking about the desirability of having as permanent members of the Institute staff men who were interested in the interaction of one phase of a subject upon another in contrast to those men who were highly specialized. He went on to say, "I reserve for later meetings of the Board the translation of these principles into definite recommendationss I raise these questions now because I hope the Board will be thinking about them. I hope that in the future development of the Institute the Board and Faculty will act as a unit and that any move we make will be preceded by the fullest and freest discussion between the two groups." (Minutes of the Trustees Meeting, April 18, 1944, pp. 7-8)

Minutes of above ~~sources~~ dates as designated.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940-1944

FLEXNER, A. Biographical

AYDELOTTE, F.

The correspondence is frequent between the two in the early part of the period, and less frequent up until about November, 1944, when it has tapered off perceptibly and almost stops. There is warmth and friendship between the men, and it is evident that in the beginning Aydelotte is not taking any steps without Flexner's concurrence and aid. Of course, this situation changed as Aydelotte fitted the saddle.

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940-1948

WORLD WAR II	Government Relations
SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
AYDELOTTE, F.	Biographical
SWEETSER, ARTHUR	

There are three files of correspondence in Dr. Aydelotte's files between Sweetser and Aydelotte on a multitude of details and personal matters.

Dr. Aydelotte's files (League of Nations Files)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940

EMIGRES — Academic Personnel

✓AYDELOTTE, F. — Biographical

Notes indicating that discussion would be held at Board meeting may on further financial help emigres. As of that time 67,500/209,800 faculty salary to emigres; stipends and assists 33,300/49,740.

A, 10/18/56, Miscellaneous #2

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940
1948

SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
LEAGUE OF NATIONS	Government Relations
/AYDELOTTE, F.	Biographical

See Aydelotte's files on League of Nations' economic and finance group. Poetic Justice of return to Princeton and memory of Woodrow Wilson. Sweetzer gave Aydelotte all the credit (1948).

Bookshelf

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

STIPENDS — Academic Personnel

TRUSTEES — Corporation

VEBLEN, O. — Biographical

AYDELOTTE, F.

Veblen (Island Inn, Florida) to Aydelotte, January 1, 1940.

He approves procedures Aydelotte has sent him outlining next Trustees meeting. He thinks that it would be better and more useful if all the meeting of the Trustees were held in Princeton, "both because of the physical presence os some of the problems and because of the possibility of informal discussions with the various people involved. Is there any need for a written director's report more than once a year?

"The main detail that I am anxious about is, as you know, the appropriation for stipends in Math. For the present year this has been reduced from $30,000 to $17,500. It is terribly important for the work in this field to restore this appropriation as soon as sound financial policy will permit. It is also very important to make at least a partial appropriation for 1940-41 at this meeting. From the present stage in the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

academic year onward it gets more and more difficult to make the sort of appointments which we most desire."

A File IAS (T)

A File IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

LIBRARY Facilities

MAASS, HERBERT H. Biographical

✓AYDELOTTE, F.

FLEXNER, A.

Maass to Aydelotte, a telegraph, January 2, 1940.

"Cannot understand Flexner's report to you regarding library fund as I told him nothing definite concerning the situation but merely repeated to him what I had already told you namely that Mrs. Fuld had exhibited a lively interest in the acquisition of ~~kkm~~ a library. Unfortunately her illness has prevented Leidesdorf and me from meeting her so that I have not been able to pursue the subject further."

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner submits to Aydelotte a discussion over the title of Flexner's Memoirs. He chose /I Remember, I Remember/ "for the book is the story of my memories and their Kentucky background. Schuster thought the title a bit sentimental, as it is, and think should be, dealing, as it does, not only with myself, but with the eminent men who have been my friends--Gilman, Welch, Pritchett, Buttrick, Gates, yourself, and others who flit through its pages. He (Schuster) rather liked /The Frontiers of Learning, but I think (so does Anne) that that leans too much to Teachers Colleges and educational institutions. It would, I suspect, appeal to a small audience; whereas the book as written will, I think, be read with interest by men like Mr. Bamberger or Mr. Leidesdorf as well as by academic folk. You can judge better when you read the proof, as I hope you will be willing to do, if you are not too busy. But tentatively, what do you and Marie think?"

Then he goes to another subject. ~~[illegible]~~ He called on Keppel the day before after having assured Keppel's secretary that he didn't want to ask for any

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

money. When he saw Keppel he thanked Keppel for always giving his requests for money consideration, and Keppel said, "Well, I always took your word for everything you asked for." Then Flexner made a plea that Keppel treat Aydelotte the same way in the future. You will get no 'scopey' or half-baked requests from him either. Be as nice to him as you have been to me."

"That I will," he rejoined; "I have complete confidence in him."

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 1/4

HOUGHTON, A. Biographical

FLEXNER, A.

AYDELOTTE, F.

Flexner in New York to Aydelotte in Florida.

"I enclose a letter from Mr. Houghton which will--and should--please you. I hope he can be induced to stay on as Chairman. We need him rarely; but when we do, see the dignity and sound sense which he displays, as, e. g. at the cornerstone laying, at your election etc. Maybe--if you agree (as Stewart does, for the suggestion originated with Stewart) you can persuade him."

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FLEXNER, A. Biographical

AYDELOTTE, F.

Mrs. Flexner in Johns Hopkins to Aydelotte, January 8, 1940.

"Don't let /the heading of this sheet (The Johns Hopkins Hospital)/ cause you any uneasiness, for it simply means that I am enjoying the first 'real and uninterrupted rest' since last St. Patrick's day when we returned from Nassau to Princeton and learned what had been going on among certain of the Faculty during our absences. I can't remember having had a quiet night's sleep since then"./

She goes on to say that Abe has been completely knocked out, not able to come back to Williamsburg after having gone to the hospital for a checkup. He is better, and has taken his, and sent his proof of his manuscript back to Simon and Schuster's. She is in bed, and Dr. Meyer is reaching into her phyche for everything that has disturbed her and made her unhappy, because she knows she cannot sleep until those things are brought out and looked at. The thing which keeps her from sleeping is the fact that she discovered ~~xxxxxxx~~ through friends who ~~went to~~ visited the new building at the Institute; that Abe's bust in the Common Room had

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

had been changed in location so that the light was not on its back, but on its profile which made it look so dreadful. This is a matter of great import to Mrs. Flexner.

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

HOUGHTON Biographical

FLEXNER, A.

AYDELOTTE, F.

He spent nearly six hours with Houghton in Florida. Apparently Houghton was recovering from some eye operation, and the prospect is that his sight will be better than it has been for years. He feels tremendously encouraged. He is so willing to continue as Chairman of the Board of Trustees as long as his health is good.

This letter follows the receipt by Aydelotte of Flexner's letter from Houghton.

He promises to look over the autobiography of Flexner. He and Marie agree it should be called, I Remember, I Remember. He thanks Flexner for "paving the way so beautifully for me with Keppel."

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

HOUGHTON, A. Biographical

FLEXNER, A.

BAMBERGER, LOUIS

AYDELOTTE, F.

Aydelotte to Bamberger, January 9, 1940.

He tells Bamberger about his long meeting with Houghton, and does not allude to Flexner's aid in persuading Houghton to continue as Chairman of the Board. In fact, it is worse than that. He says, "I am sure that you and Dr. Flexner will be delighted with this news."

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 1/9

HOUGHTON, A. Biographical

AYDELOTTE, F.

FLEXNER, A.

Letter from Aydelotte to Houghton, 1/9/40, telling him of his gladness at Houghton's willingness to continue as Chairman of the Institute Board.

Filed in Chronological File under 1940, 1/9.

A File IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

EMIGRES — Academic Personnel

AYDELOTTE, F. — Biographical

DUGGAN, STEPHEN

STEIN, FRED M.

ROSENWALD, WILLIAM

7/16/40

Duggan to Aydelotte (Duggan is Chairman of the Emergency Committee in the Aid of Displaced Foreign Scholars, with office at 2 West 45 th St. in NYC.) A letter has been received by Fred M. Stein, the Treasurer of the Emergency Committee in the Aid of Displaced Foreign Scholars from William Rosenwald, the President of the Rosenwald Family Association. Rosenwald alludes to a plan of Pres. Aydelotte's and Duggan wants the Committee to meet Aydelotte to discuss it.

Aydelotte responds and is willing to meet the Committee. He informs Duggan (July 19, 1940) that out of a total of the less than $50,000 available for stipends they are planning to give upwards of $30,000 to the refugees. "I said to William Rosenwald that I thought that this was more than we ought to do and constituted an injustice to our large number of

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

American applicants. I accordingly requested the Rosenwald Family Fund to appropriate $12,000 or $15,000 to assist us in taking care of these refugee scholars." His appeal was listened to with sympathy and they desired to make whatever appropriation they could through the Emergency Committee in the Aid of Displaced Foreign Scholars. It is this plan which Aydelotte will lay before the Executive Committee. Attached to the carbon of this letter is a summary of stipends for refugees academic year 1940-41.

The School of Economics and Politics, Dr. Felix Gilbert, $1500, Dr. Herbert Rosinski, $1000.

The Sdhool of Humanistic Studies: Dr. Paul Frankl, $2000, Dr. A. Raubitschek, $1500, Dr. Paul Tedesco, $2000.

The School of Mathematics: Dr. Kurt Gödel, $4000 and Dr. Carl L. Siegel, $3000

Total: $15,000.

Fred M. Stein to Aydelotte, July 22, 1940. Duggan has referred to me your letter of June 21 in which you notify us that they have accepted the Emergency Committee's grants of $1,000 each for Dr. Lenz and Dr. Lauterbach during the year 1940-41 with the condition that the Institute secure matching sums from other sources.

Harlow Shapley to Aydelotte, Aug. 2, 1940

"Not as a member of the Emergency Committee, but privately I write you to register my personal views with regard to the possible steps you might take in advancing the proposal you brought before the Committee today, and which got a little lost in the course of the meeting because of the excitement about the amazingly large Rockefeller support of the New School plan.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"It seems to me that the Committee looked with favor on your plan. Its official or unofficial endorsement is probably all that is needed for you to get the desired support from the Rosenwald Foundation. If Dr. Duggan would write a letter to William Rosenwald, saying that the Committee informally endorses the plan (as well as the somewhat similar plan at the New School which the Rockefeller Foundation is planning to support), you could get, I believe, up to one-half of the thirty-five thousand dollars needed.

"Dr. Alfred Cohn, with whom I talked on this subject after the luncheon meeting, agreed that the Rosenwald Foundation would support your project, and probably generously.

"I take it from the Rosenwald letter to Mr. Stein, a copy of which I have, that Rosenwald was not expecting the support of your project to come from the fifty thousand dollars, plus or minus, which he has already put at the disposal of the Emergency Committee for its general uses and for the 'Shapley Plan'.

"I think your plan will be important at this moment because of the help that may be needed for mathematicians and physicists; and the advantages of your place as a clearing-house."

Aydelotte to Shapley, Aug. 5, 1940. "It was precisely because of the facilities which we could offer as a clearing house that I felt the thing was justified, and I am delighted to have you make the point in your letter."

Aydelotte to Duggan, Aug. 2, 1940 recapitulates what I said to the Committee about our own application made originally to the Rosenwald Family Fund and referred by them to

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

the Emergency Committee. "I pointed out to William Rosenwald in an interview late in the spring that the Institute for Advanced Study was itself in the position of being rather overextended in the matter of aid to refugees. We should like to give for the year 1940-41 something over $33,000 in stipends to refugee members, which is too large a fraction of our total budget of about $50,000 for this purpose. I asked Mr. Rosenwald whether the Rosenwald Family Fund would not be willing to grant us an appropriation of from $12,000 to $15,000 for this purpose. I had hoped they could make it $15,000 in a lump sum, but if they wished to make it a definite fraction of the stipends granted I suggested one-third of the stipends proposed on the enclosed list, which would be $11,100."

Mr. Rosenwald ventured the suggestion that the Fund might prefer to act through the Emergency Committee.

Aydelotte to Duggan, Aug. 5, 1940, on the Shapley letter. "Shapley feels very strongly the advantages of the Institute as a clearing house for mathematicians and physicists and thinks that if you would write a letter to William Rosenwald giving an informal endorsement of our application it might be possible for us to get from the Rosenwalds up to one-half of the $35,000 needed. That is somewhat more than I asked for, but if you felt it feasible to request the Rosenwalds to appropriate that amount I need not say that we could use it to good advantage and that we should be able to take care of a correspondingly larger number of persons."

Aydelotte to Bernard Flexner, Aug. 13, 1940 acknowledging one from Bernard dated Aug. 8, ~~not in the file~~. Evidently Bernard complimented Aydelotte. "I hold very deeply the conviction, which I tried to express, that these refugee scholars who are coming to

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

the United States at the present time are a tremendous addition to American wealth and culture. I have no patience with the protective tariff attitude toward them. It is, of course, something of a job to get them placed, and obviously that cannot be done quickly, but in the course of a few years I am sure that we can absorb them into American life and the country will be the better for it."

Bernard Flexner to Aydelotte, Aug. 8, 1940. Your statement with reference to the Institute seem to be eminently fair and I hope that there will be no difficulty in providing the funds. No educator knows better than you the work that the Emergency Committee has done. "From the beginning the Committee was in close touch with you and had the fullest cooperation with you in its efforts to place scholars. I feel confident that the Committee can count upon you for your support in carrying forward its activities, broadening them, if that appears the desirable thing to do. I feel very strongly that the Institute for Advanced Study is a most valuable springboard for caring for scholars temporarily and it ought to play an increasingly important part in the ultimate placement of these scholars."

"I have had a fairly large experience in my life on committees of all kinds. I have never been associated with any that consistently has done the A-1 job that this one has done, and from my point of view the interest of the scholars will be best served by strengthening and not weakening the Committee."

to Betty Drury to Frank Aydelotte, Nov. 14, 1940 transmits a clipping letters columns mf the Editor of the New York Times on Dr. Alvin Johnson's new School of Social Research.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

It had been announced that $500,000 had been provided to bring over refugee scholars. The letter is signed by Ph.D. at New Haven, Connecticut.

Ph.D. claimed that American scholars will lose their places provided for the foreign scholars. $1,000,000 is needed to do the job, says Dr. Johnson, to save these people from the horrors of concentration camps or death. Ph.D. asks why they couldn't just be brought into this country and not used to fill positions of which they are not enough even for Americans. "'Ferment' for our own single life is a good idea so how about letting our own younger scholars into the jobs so that they can do some fermenting. I am a Ph.D of eight years standing and am told by colleagues that they consider my work of some eminence and importance yet I have had to subsist on meager year to year appointments because my field is extremely specialized. Now that even such appointments are about to cease because of the financial stiuation of the institutions which might hire me, I am advised to take some other kind of job--if I can get one, and there are definite openings at which I can avail myself even at the risk of never getting back into my scholarly work.

"If the European scholar, who is at least in part responsible for the collapse of his world, must be preserved for scholarly endeavor, as we are constantly being told, why then should not the American scholar whose world is still a going concern, also be preserved for his chosen field...?"

In the Sunday Times of Nov. 17, 1940 Alvin Johnson's letter answers as follows in brief:

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1. Displaced foreign scholars are not competing with American scholars.
   a. Witness the loan of Gerhard Colm to the Department of Commerce and the Bureau of the Budget,
   b. Earl Brandt to Stanford Food Research Institute, and
   c. Hermberg to the Federal Reserve Board of Foreign Markets.
2. None of the money is drawn from regular educational sources.
3. The New School still has American lecturers.
4. The Emergency Committee has seven years of experience. It does not place a foreign scholar where a qualified native is available.

5-6

We have concentrated on buildings and not faculties. We need the competition and the freshening of the European. The Europpans will be reduced in intellectual content. Consider what the work or Einstein, Bohr, Langevin, Eddington has meant to our physics departments. We will gain what Europe loses.

7. All the universities could raise more money if they really went after it.

In the New York Times of Nov. 11, 1940 a letter appeared from G. R. Davidson of Princeton, N. J. which also took on for argument Ph.D. He said that Ph. D. undoubtedly needs a job and of course he should have one but that the bringing in of European scholars and putting them to clerking or factory positions would help Ph.D. to secure one Davidson gravely doubts. The New School for Social Research is as Davidson understands it quite outside the competitive field and probably no part of Johnson's special fund of $5,000 will ever in any case have reached Ph.D.

"But it is true that European scholars often obtain jobs which might have gone to Americans. The blame for this lies not with the refugees, who cannot be censured for

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

trying to find a foothold in a familiar field, but with the institutions which hire them. They have discovered a way to save their money and their prestige at the same time. They have found that for an instructor's salary, which is not $5,000 or even half that sum, they can secure a man who has won recognition in his own country, whereas in order to add to their faculty a well-established American scholar they must pay him a full professor's salary. The refugees naturally have no choice but to accept what they are offered."

Ph,D. is also suffering from the present tendency of the universities to cut down their staff in "luxury subjects" and to concentrate on practical courses. He suggests that Ph.D. might attempt to persuade educational institutions that they are harming themselves. "Certainly the solution is not to blame the unfortunate foreign scholars nor to force them into other work, nor even to foist on them the responsibility for the collapse of the European world. It is possible that they were in part responsible for its downfall; it is even more likely that an attitude such as that of 'Ph.D.' may contribute to the downfall of our own."

Laurence H. Seelye to Aydelotte, Apr. 4, 1941. Seelye is the Assistant to the Chairman of the Emergency Committee in Aid of Displaced Foreign Scholars. He proposes a plan for the absorption of foreign scholars which is that college teachers on year's leaves be invited to perform advanced ~~xxxxxx~~ studies in certain institutions as the New School of Social Research, New York City, the Institute for Advanced Study, Princeton, the Library of Congress, Washington and other institutions, museums, libraries, etc. Then the displaced foreign scholars could occupy their positions at the universities for the year of their absence. A service like this "would offer American small colleges methods, similar to those conferred in former decades, by trips to Europe for study.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

It would make them available to a wider range of colleges; for the only hindrances to college participation in our service would be lack of administrative vision, want of a teacher of the calibre to be accepted for advanced studies, and inability of our Committee to provide the college with a DFS substitute. And it might further refute a phrase in Thorstein Veblen's prophecy, made a score of years ago, that a great world migration of scholars to the U. S. A. would come and we would not be ready to benefit by it."

Aydelotte to Seelye, Apr. 5, 1940. He approves thoroughly of the memorandum.

Aydelotte to Miss Drury, Executive Secretary to the Committee, May 3, 1941.

"I understand that in your printed report you wish the particulars of refugees who are being supported in whole or part through the Emergency Committee. The list of individuals at the Institute for Advanced Study, whose stipends are being partly paid by a grant from the Rosenwald Family Fund through the Emergency Committee, is as follows:

Institute for Advanced Study

School of Mathematics

Dr. Valentin Bargmann, formerly of University of Zürich
Dr. Alfred T. Brauer, Formerly of University of Berlin
Dr. Kurt Gödel, formerly of University of Vienna
Prof. Carl L. Siegel, formerly of University of Göttingen

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

School of Humanistic Studies

Dr. Paul Frankl, formerly of University of Munich
Dr. Anton Raubitschek, formerly of University of Vienna
Dr. Paul Tedesco, formerly of University of Vienna

School of Economics and Politics

Dr. Felix Gilbert, formerly of University of Vienna
Dr. Herbert Rosinski, formerly of University of Vienna

"We originally had Dr. Kurt Weitzmann on this list, but we find that he is sensitive on the subject of being considered a displaced scholar since he is not a Jew and could have remained in Germany had he chosen to do so. Under the circumstances we should appreciate it if you would leave his name out of your printed report, and as a matter of bbookkeeping we will charge his stipend to Institute funds and apply the $11,000 which we received through the Emergency Committee to the stipends of the nine men listed.

"If you wish any further information, we shall be most happy to supply it."

In support of this please see in the file a printed confidential list of the individuals aided into the country and placed in various institutions by the Committee in its report of June 1, 1940. Two people, Ernst Herzfeld, in archeology, and Paul Tedesco, in languages and literature, are listed as in the Institute for Advanced Studies because of grants given by the Committee.

Aydelotte to Duggan, Sept. 13, 1940.

"In reply to your inquiry of September 9 I wish to say that we have placed 17 scholars and teachers in American institutions of learning outside the Institute for

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Advanced Study, and 13 of these have been absorbed permanently in the following institutions:

Armour Institute, Chicago
Colby College
Newark University
Princeton Theological Seminary
Princeton University
Toronto University
University of Chicago
University of Illinois
University of Michigan
University of North Carolina

"In addition to the above we have absorbed 11 refugees into our Institute staff so that it would perhaps be fair to say that we have placed altogether 28 scholars, of whom 24 have been absorbed into regular positions.

"In view of the smallness of our numbers I think this is a very satisfactory record."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

REFUGEES April 30, 1940

Dr. Charles de Tolnay, Hungarian $2,500.00

Aged 36 Ph.D., University of Vienna, 1925; studied at Universities of Frankfort, Berlin, Vienna under the most eminent professors of art history; lived in Paris 1933-1939, studying and lecturing at the Sorbonne; one of the best, if not the best, art historian of his generation in so far as the periods of the Middle Ages and the Renaissance are concerned. Studies of Michelangelo, Peter Breughel the Elder, Jerome Bosch, Origins of Flemish Painting. Two of his books have received prizes from the Academie des Inscriptions et Belles Lettres, Paris, very remarkable since French organizations are reluctant to honor scholars not of French nationality. He is this year continuing his studies of the art of Michelangelo and wishes to continue his studies on Michelangelo and various other researches in the field of Renaissance art. The thoroughness of his scholarship and the constructiveness of his mind are unquestionable. History of art in Princeton now gravitates towards the Middle Ages so that Dr. de Tolnay's presence would make for a well-balanced and comprehensive program.

Professor Paul Frankl, German $2,000.00

Aged 60 Originally a privatdozent in Munich, full professorship at Halle, occupying chair of Adolf Goldschmidt, really belongs to the great men of the slightly older generation, built up the history of architecture, has written a handbook of Romanesque architecture and various monographs on individual buildings, a book called "Phases of Development of Architecture", which established the categories still used, also an enormous book on the science of art. He proposes to write a handbook for the Gothic period, on which he has been working for years, which would be a parallel of his history of Romanesque architecture.

Dr. Anton Raubitschek, Austrian (taken out first papers) $1,500.00

Aged 28 Ph.D., University of Vienna, 1935; engaged in study of the early Attic dedications based upon his own photographs and drawings and material on Greek epigraphy in Institute; desires to continue his studies with Professor Meritt.

Dr. Paul Tedesco, Austrian (taken out first papers) $2,000.00

Aged 42 Ph.D., University of Vienna, 1920; first rank of Iranists, a distinguished scholar in Oriental studies - Balkoslavic, Iranian, Sanskrit or Comparative Linguistics; has published many papers; at work on linguistic researches; highly recommended by Prof. Franklin Edgerton of Yale; has worked with Prof. Herzfeld at Institute.

Dr. Richard Bernheimer, German (taken our first papers) $1,200.00

Aged 35 Ph.D., University of Munich; assistant professor at Bryn Mawr College, desires to spend his sabbatical leave at Princeton writing a comprehensive treatise on the problem of mediaeval symbolism.

Dr. Alfred T. Brauer, German $1,800.00

Aged 46 Ph.D., 1938, University of Berlin; assistant, University of Berlin, 1926-35; assistant to Professor Weyl in Instititue; mathematician.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Dr. Felix Gilbert, German $1,500.00

Aged 35 Ph.D, 1930, University of Berlin; studied at Heidelberg, Munich, Berlin, 1923-30; worked in history under Meinecke, in philosophy under Grabmann and Spranger; editor of J. G. Droysen, Politische Schriften under auspices of Prussian Academy, 1930-32; research work in Florence and Rome, 1932-34; in history, Cambridge, England, 1934-36; instructor in History Department, Scripps College, Claremont, California, 1937-38; author of monographs and articles on European history in the 19th and 20th centuries and history of the Renaissance.

Dr. Kurt Gödel, Austrian $4,000.00

Aged 34 Ph.D., 1930, University of Vienna; Venia legendi, University of Vienna, 1939; universally conceded to be the most brilliant mathematical logician in the world.

Prof. Carl L. Siegel, German $3,000.00

Aged 44 Dr. Phil, 1920, University of Göttingen, lecturer, Hamburg University, 1920; assistant, University of Göttingen, 1921; professor, University of Frankfurt, 1922-1935 (?); professor, University of Göttingen, 1935 (?) - 1940; a mathematician of the first rank who has remained in Germany until this year, largely in order to try to protect some of his Jewish colleagues.

Prof. Harald Bohr, Danish $4,000.00

Aged about 51 The leading mathematician of Denmark. He is remaining in Copenhagen at present for reasons of patriotism and in order to give his colleagues what help he can. Among these are a number of refugees from Germany, for Bohr and his brother, Niels Bohr, the distinguished physicist, have been very active in helping refugees from Germany. Undoubtedly he will be in serious difficulites before many months, and it would be very desirable to take steps to get him away from Denmark in time.

Prof. Jakob Nielsen, Danish $4,000.00

Aged 50 A professor in the University of Copenhagen, a mathematician distinguished chiefly for his work in topology, a subject which has been much cultivated here in Princeton. Neilsen has collaborated with Bohr in helping German refugees and will undoubtedly be a marked man as soon as the Gestapo gets actively at work in Copenhagen.

275

File II-19

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 1/10

FLEXNER, A. Biographical

AYDELOTTE, F.

Aydelotte to Mrs. Flexner, January 10, 1940.

He will restore the bust of Flexner in the common room to the location Mrs. Flexner specified. "Some busybody must have put it back in the original place." He feels like discharging the whole housekeeping staff because of this.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 1/10

ROCKEFELLER Foundations

SCHOOL OF ECONOMICS AND POLITICS Academic Organization

FLEXNER, A. Biographical

✓AYDELOTTE, F.

Aydelotte to Flexner, January 10, 1940.

Thanks him for his conversation with Mr. Emberger concerning Olden Manor, and appreciates very much Flexner's intervention in this matter which would have been awkward for him ~~to~~ (Aydelotte) to arrange.

He has an appointment with Joe Willetts. Hopes very much to get something settled on January 15.

A LAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

MERITT, B. D. — Biographical

AYDELOTTE, F.

FLEXNER, A.

Meritt to Aydelotte, January 12, 1940.

Asks for an engagement to discuss some problems of archaeological research that have grown out of the peculiar circumstances connected with the excavations of the Athenian Agora. Meritt is interested because of the large part the new discoveries have played in his own study, and he wants Aydelotte to dine with him in Princeton and with Professor Shear who is the director of the excavations and thought also of inviting Dr. Flexner if agreeable to Dr. Aydelotte because of his long association and personal interest in the Agora work. He doesn't suggest the Institute should give money in support of a new plan; merely that Princeton will be a center of this work in the next few years and he thinks it would be good for Aydelotte to have some talk about it.
A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 1/15

CARNEGIE CORPORATION Foundations

DE TOLNAY Biographical

PANOFSKY, ERWIN

AYDELOTTE, F.

Aydelotte to Panofsky, January 15, 1940.

Acknowledges a letter of January 12 which is not in the file. In it Panofsky says something about de Tolnay. Aydelotte says he is going over the whole business with the chairman of the budget committee day after tomorrow, and wants to talk with Panofsky about the question of application to the Carnegie Corporation for support of some of these candidates. My understanding is that we have received substantial help from them each year, and I hope that this will continue.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 1/16

LIBRARY Facilities

AYDELOTTE, F. Biographical

BAMBERGER, LOUIS

LEIDESDORF, SAMUEL D.

Aydelotte to Leidesdorf, January 16, 1940.

He saw Bamberger yesterday who consented to give an extra $100,000 at the rate of $25,000 a year for four years for the library. "This solves our most important immediate problem, and if the Rockefeller negotiations are finally successful, we shall be able to get off to a good start next year."

A File, IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 1/16

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

ROCKEFELLER — Foundations

RIEFLER, WINFIELD W. — Biographical

AYDELOTTE, F.

Aydelotte to Riefler.

This is the letter in which he asks Riefler to prepare the material for submission to Rockefeller Foundation for supplementing the funds for economics at the Institute.

"I had a good talk with Joe Willits yesterday, and he went through the material you had given me with great interest. I think we are getting on with our application, but he now wants me to draw up some kind of a formal request summarizing in general terms the material you gave me so that he will have something to show to the members of his Executive Committee. The problem is to present something to a group of trustees who are themselves college presidents which will make them feel justified to give money to us instead of to their own institutions, and as things go in this practical world that is real problem.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"I should like very much to have you colaborate in this letter. I will try my hand at a preliminary draft and bring it to Princeton with me on Thursday morning. If you are to be there Thursday afternoon, I should be most grateful if you would revise it."

A File, IAS (?)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
ROCKEFELLER FOUNDATION	Foundations
BUDGET	Finance
✓AYDELOTTE, F.	Biographical
RIEFLER, W. W.	
STEWART	

See copy of Aydelotte's request for Rockefeller Foundation funds.

S. I. A. S., School of Economics and Politics

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940

1/18
1/22

GIFTS (RAMBERGER-ROCKEFELLER FUND) — Finance

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

ROCKEFELLER — Foundations

AYDELOTTE, F.

WILLITS, JOSEPH H.

Aydelotte to Willits, asking Rockefeller Foundation for $50,000 for ~~4~~ 5 years as grant to support I. A. S. work in economics. If Rockefeller Foundation makes the grant, Aydelotte says, it will be combined with an additional sum from the Founders, which will give adequate support.

"We have, as you know, been able to assemble at Princeton a small but remarkable group of men, who are unusual in that, in addition to possessing a broad theoretical background, they have all had long and varied experience in the organization and direction of economic research and in the problem of the application of theoretical economics to the solution of public problems."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Willits to Aydelotte, January 22, 1940.

"I am interested to note that your program contemplates work at Princeton as well as the valuable work which members of the staff are doing in the National Bureau, the Treasury, and in other directions."

Asks whether Founders will match dollar for dollar.

Aydelotte to Willits, February 1, 1940. Suggests Rockefeller give conditional on matching an amount larger than $25,000 per year. But he has no definite program ~~from~~ for Mr. Bamberger.

Norma S. Thomas (Secretary of Rockefeller Foundation) to Aydelotte, April 4, 1940. On March 15, 1940 Foundation appropriated $105,000 for 3 years for I. A. S. economics work, to be for 3 years and on dollar for dollar matching basis. Unpaid balance to revert to Foundation annual statements to be sent Foundation.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Norma S. Thomas to Aydelotte, February 19, 1943

The Rockefeller Foundation appropriated $70,000 for 2 years for same ~~xxx~~ purpose for 2 years beginning July 1, 1943. I A. S. to return 35 per cent of $95,000 remaining unexpended as of June 30, 1943.

D File, Bamberger, Lewis, Estate of

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 1/19 - 3/2

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

RAMASWAMI-ROCKEFELLER FUND — Foundations

RIEFLER, W. W. — Biographical

STEWART, W. W.

✓ AYDELOTTE, F.

Riefler to Stewart January 19, 1940 transmitting an informal letter to Willits asking for support from the Foundation.

Aydelotte to Stewart, January 20, 1940, transmitting proposed report to the Trustees on School of Economics and Politics. (Not available. See copy report attached dated January 27 also sent to Riefler and Warren).

March 2, 1940--preliminary draft of memorandum to Willits by Aydelotte with corrections.

S-7 (SEP, 1940)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

HOUSING Facilities

AYDELOTTE, F. Biographical

Aydelotte to Maass, January 19, 1940.

He takes the position that perhaps Mr. Bamberger and Mrs. Fuld might approve of having the Institute build the cooperative 4-family house on the Institute grounds, and rent it to the professors. He is led to think that this might be true by the fact that the Bamberger Mrs. Fuld gave the amount of the Institute's donation to the Firestone Library.

If the founders do not build the ~~xxxx~~ 4-family house, the professors shall build it themselves, and get a mortage from the Institute. "My principal concern is that we should not sell them the land on which the building is to stand but should rather give them a long lease at $1.00 a year."

He then goes into complications which could arise if the Faculty builds on Institute land. He recommends a

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

restriction in this event that if any professor dies, the land should be sold only to another professor approved by the Institute. Absent such a person, we should have to agree that the Institute should buy the house.

The problem of valuation is a knotty one. If a nominal depreciation charge of 2 per cent per year were agreed upon, the danger is that the professor would not keep his house in good repair. To achieve a valuation by three appraisers - two of whom would be chosen by the Institute, and one by the professors, and the third by the two, might make unhappiness. To purchase the house might be a good plan for the Institute, then to rent it to the professors. If we do not count the value of the land, I am convinced that we could do this in such a way as to obtain a net yield of either 5 per cent on our investment plus an amortization charge which would liquidate the cost of the house in 30 years. He thinks that this is an investment attractive, and "there is no question that the professors involved in this case would like it better and would prefer to pay a good rent rather than to own the house themselves."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

After he discussed this matter with Mr. Bamberger, Mr. Bamberger ~~xxx~~ suggested that the Trustees do not deal with the situation, but leave it to the Committee on Buildings and Grounds with power to act, with the understanding that no solution would be reached if he did not approve of it.

D File, Housing, Duplex-Proposed

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

ARCHEOLOGY

MOREY

CAMPBELL

STILLWELL

FLEXNER, A.

CAPPS

AYDELOTTE, F.

Academic Activities

Biographical

Aydelotte to Flexner, January 20, 1940.

See Chronological File, 1940, 1/20, for letter from Aydelotte to Flexner of the same date regarding obligation to Campbell and Stillwell by the Institute; also the question of Capps' spending most of his time at home rather than at the Institute after his wife's death.

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 1/20

GENERAL Academic Personnel

AYDELOTTE, F. Biographical

Aydelotte to Flexner, January 20, 1940.

"You will be glad to know that afternoon tea in the common room has already become a perfectly delightful daily event. Yesterday the Thomas Manns came in, together with David Rushmore, one of our Swarthmore trustees, who knows and admires Warren. I value these occasions highly as an opportunity of meeting the Faculty and members in an informal way, and I am making arrangements for a personal talk with all the members of the Institute next week and the week after."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

/AYDELOTTE, FRANK — Biographical

Aydelotte on importance of Social Sciences "where the hardest problems of the day fall".

Tr. Min. - 1/22/40 - pp. 4-5

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940

1/22

DIRECTOR

AYDELOTTE, FRANK

First address as Director

Administration

Biography

Vol. 3, No. 12, P. 2 Minutes 1/22/40

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 1/27

SCHOOL OF ECONOMICS AND POLITICS (AMERICAN COMMITTEE FOR INTERNATIONAL STUDIES) — Academic Organization

GENERAL (WILLIAM C. WHITNEY FOUNDATION) 120 Broad way, New York City — Foundations

EARLE, E. M. — Biographical

✓ AYDELOTTE, F.

A draft for Aydelotte to adopt dated January 27, 1940 prepared by Earle, outlining a seminar which he has been conducting during the academic year 1939-1940 in American foreign relations. Has included two or three of the most distinguished young scholars in the United States. Has considered in weekly formal meetings and in daily constant personal consultations the basic factors which enter into the formulation of American foreign policy. List of participants is in the file also. The deliberations hopefully will be made available in a volume by Harold and Margaret Sprout to be issued by the Princeton University Press. They ask $1200 a year from the Whitney Foundation for 2 years. No evidence as to whether the application was presented or not.

D, Earle, E.M., 1940-44

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 February - May

MITRANY, DAVID Biographical

AYDELOTTE, F.

Correspondence February to May, 1940, on Mitrany's status and money situation.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 2/5 2/6

ROCKEFELLER Foundations

SCHOOL OF ECONOMICS AND POLITICS Academic Organization

EARLE, E. M. Biographical

AYDELOTTE, F.

Earle to Aydelotte, February 5, 1940.

"This is to remind you that we have to make our peace with Keppel about my taking on the work of the American Committee for International Studies, in addition to the study in American Military Policy."

Aydelotte to Earle, February 6, 1940.

~~XXXXXXXXXXXXXXXXXXXX~~ I shall see you before you talk to Keppel. The more I think of it the more I think that you will be able to oversee this research he has financed in your stride in addition to your other responsibilities and I doubt whether any special apologies are necessary.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 2/9

PRINCETON UNIVERSITY — Relations WOAI

LIBRARY — Facilities

FLEXNER, ABRAHAM — Biographical

✓AYDELOTTE, F.

Flexner to Aydelotte regarding Fuld Library.

"...I hope the Library will be an addition to what Princeton possesses, so that the Princeton men will get in the way of coming to our Library just as our men will keep going to theirs."

A. A. Flexner

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 2/12

SLOAN FOUNDATION (GENERAL) FOUNDATIONS

SCHOOL OF ECONOMICS AND POLITICS Academic Organization

EARLE, E. M. Biographical

AYDELOTTE, F.

Earle to Aydelotte.

Has he ever thought of Sloan Foundation for our work in economics?

E. Earle.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 2/13 ~~2/12~~ 2

LIBRARY Facilities

FLEXNER, A. Biographical

AYDELOTTE, F.

Aydelotte to Flexner, February 13, 1940.

He agrees with Flexner about the library, and has already conferred with Mr. Heyl, acting librarian at Princeton on how the two libraries can be made to complement each other rather than to replace each other. "Certainly it would be a wicked waste of money to duplicate library facilities, except for such tools as would be needed daily and hourly in each place and might even be duplicated in a departmental library." He should love to acquire books which will add to Princeton Library material. Inter-library loans from the Institute to Princeton and Princeton to the Institute have been arranged, and will be convenient to all who use the library.

~~D File, Flexner, Abraham~~

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

These observations were provoked by a letter from Flexner which does not appear in the file, which, in turn, was caused by a letter of Aydelotte's to Flexner dated February 2, same file, indicating that we have already bought a few books, "and preparations are under way to build up rapidly the highly specialized collections in various subjects which we need." He says this will cause much more use of Fuld Hall.

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 2/13

LIBRARY Facilities

LOWE, E. A. Biographical

✓AYDELOTTE, F.

Aydelotte to Flexner. "Certainly it would be a wicked waste of money to duplicate library facilities...I should dearly love to be able to make the Institute library add materially to the resources at Princeton by acquiring books germain to all work which the Princeton Library does not possess...We have an arrangement with Mr. Heyl for inter-library loans.

"I am sorry to say that the Carnegie Institution has cut Lowe's appropriation down $1,000 for this year. I have not approached them on the subject, preferring to leave the matter to you, and of course I do not want to urge you to do anything that would in any way tax your strength or your voice." Do you expect to see Bush soon, or would you prefer to have me do it?

A. File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 2/15

SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
WHITNEY FOUNDATION (GENERAL)	Foundations
SEMINARS	Academic Procedures
EARLE, E. M.	Biographical
AYDELOTTE, F.	

Description of Seminar on Foreign Policy with application for $1200 for Earle's travel in U. S. Application lost by Whitney, with drawn by Aydelotte June 17, 1940. In response Whitney Foundation suggests it might sponsor membership of Michael Straight in fall.

Letter from Aydelotte to Miss Anna T. Bogue, Secretary, The William C. Whitney Foundation, New York City, February 15, 1940, filed in the Chronological file with this memorandum.

X - I. A. S. Pre-1942 Correspondence

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 2/16

SCHOOL OF HUMANISTIC STUDIES Academic Organization

TEDESCO Biographical

FLEXNER, A.

✓ AYDELOTTE, F.

Flexner to Aydelotte.

Implies hopes Tedesco will be appointed professor when money available.

Finishes I Remember February 18, 1940. Aydelotte to read proof.

A, Abraham Flexner

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 2/16

FLEXNER, ABRAHAM Biographical

√AYDELOTTE, F.

BUSH

ROSENWALD, ADELE

Flexner to Aydelotte, February 16. Suggests that Aydelotte see Miss Eichelser or Mrs. Bailey on the exchange of cards for catalogs between Princeton Library and Fuld Hall. This has been going on, but should be continued.

Flexner has a throat ailment, and asks Aydelotte to talk to Bush for him. He also wants Aydelotte to talk to Capps and Tedsco. "I want to plant a seed that will be a few years maturing about money. It would be an advantage if we could see him for a talk before you and I met; but perhaps you and he have already met.

"Panofsky representing the Faculty, did a touching thing this week; but ~~xxxxxxxxxxx~~ this you must see."

A. File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

POLICY — Administration

EAGLETON, CLYDE A. — Biography

✓AYDELOTTE, F.

I.A.S. — Academic Standards

Clyde Eagleton (New York Univ., Washington Square, N.Y.) to Aydelotte (Swarthmore)

"...

"Being at Princeton yesterday reminded me that it is to be your scene of activity. I had hoped to talk to you about that when ~~xxxxxxxxx~~ I was at Swarthmore, but you were away and I believe that I have never written you. I am pleased that you are to direct the Institute because I have been rather disappointed in it and can now hope that something constructive will be done there. (That compliment, sir, was no slip!) Aside from mathematics, which has possibly been overdone (comparatively, certainly), the Institute seems to have done little. I have been particularly disappointed in the social science field and unable to understand why even the few men working in that field were of no higher calibre. (I think Earle is all right).

"...

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"And study in this field leads into many problems of democratic government—which I think is at a much more critical stage than most people realize. We shall have to participate in international affairs more and more. How can we do so effectively with our present system? In the Republican Program in this morning's paper I find the statement that our foreign policy should be flexible enough so that 'we can adopt the measures that will, at any given time, most effectively serve both of these purposes.' How can a democratic system do this? For example, suppose we wish to contribute something to the peac settlement (which won't be much good unless we do). How can our government find out in advance what the people want to contribute so that the government can safely offer it? This is Stanley Hornbeck's problem. We don't want to upset the world again by reneging on the peace treaty after it is made. How can we, in time to do any good, teach the people what we as a nation ought to do when a new situation appears? How, even, can we find out what the people want, when they know? Or, does democracy really mean that we must wait for the people to decide? I speak of the international situation only; the internal problems are also grave. We talk about responsibility of the government in a democracy, but we have never investigated the responsibility of the individual in a democracy.

"...

"I understand that the Institute has three men in Economics, all engaged in the same kind of work; one in History and none in Political Science, much less in international affairs. I hear, too, that the History man does not even know what the Economics men are doing; yet I should think the Institute would offer a rare opportunity for coordinated attack on a problem from various angles."

...

File II-15

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

ROCKEFELLER FOUNDATION	Foundations
SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
AYDELOTTE, F.	Biographical
FLEXNER, A.	Biographical

Flexner to Aydelotte.

Spax Says Rockefeller (Fosdick) very sympathetic to kind of economics project planned--speaking of $25,000 from each Board and Foundation.

2/1/40 Aydelotte tells Willits Bamberger will go to $50,000 a year. Application letter Aydelotte dated 1/18/40 in file.

D, Rockefeller Foundation

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GIFTS ("BARNEY" BARUCH) Finance

EARLE, E. M. Biographical

AYDELOTTE, F.

Aydelotte to Earle, February 21, 1940.

"I am very much excited about what you say about Barney Baruch, and want to talk the matter over with you as soon as we get to Princeton."

Note no answer from Earle in the file.

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

POLICIES Administration

EARLE, E. M. Biographical

✓ AYDELOTTE, F.

RUNNEY

Aydelotte to Earle, February 21, 1940.

His son, Bill, tells him they really need a man in Political Science at Trinity very badly for the present semester. Could we spare Runney at once if they were able to make him an offer? It would be good for Runney, and to get definite experience in teaching in an American college, "and in that way make it easier for us to find him a place for next year...Am I right in believing that nothing important would suffer at the Institute if Runney left on short notice?"

A IAS (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 2/23

CARNEGIE CORPORATION — Foundations

SCHOOL OF ~~ECONOMICS AND POLITICS~~ HUMANISTIC STUDIES — Academic Organization

AYDELOTTE, F. — Biographical

Aydelotte to Lester, Secretary, Carnegie Corporation of New York, February 23, 1940.

Voluntarily and spontaneously transmits a report for work which Carnegie Corporation is subsidizing, by Breasted, de Tolnay, Gordon, Hoey, Weinberg. See File for the reports.

D File, Carnegie Corporation, 1940-1947

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 3/2

HOUSING Facilities

AYDELOTTE,F. Biographical

Aydelotte to Larson, March 2, 1940.

"I am now ready to make a report tothe Board, asking authorization of these two two-family houses. Could you send me a duplicate set of plans and ~~xxx~~ plot plan, omitting for the time the members' houses, which the members of the Board would not understand?...

"I do not expect to provide a duplicate set of plans for every member of the Board. I will send a memorandum to each member and then probably go around to see each person with a set of plans. This will give me an opportunity to talk the matter over and explain it..."

D File, Housing - Duplex - Proposed

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

HOUSING Facilities

AYDELOTTE, F. Biographical

Aydelotte to Maass.

Sends plan with proposed Report of the Committee on Buildings and Grounds. Veblen and he subscribe to it. "Please pardon typed signatures. My right arm is still in a plastic cast. I hope to get it out as soon as the weather becomes fit for golf but I see no point in doing it until that time."

Professors Earle, Goldman, Herzfeld & Lowe

The actual report is filed in the Chronological File under 1940, 3/7.

D File, Housing Duplex

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 3/19

CARNEGIE
~~ROCKEFELLER~~ Foundations

LOWE, E. A. Biographical

FLEXNER, A.

AYDELOTTE, F.

FRIEDENWALD

Flexner to Aydelotte, March 19, 1940.

He has spent so much of his voice talking with Bush, that he has had to be quiet all day, and, therefore, could not phone Aydelotte. This whole file reflects ill health of Flexner. A good part of the time he is not able to talk, he is in the hospital part of the time for a period of two or three years.

Flexner says he thinks he opened Bush's eyes on the Lowe question and I believe if he does not change his attitude that he will do better than the offer you outlined to me.

Flexner proceeds to say he feels so uncomfortable that he can't discuss it. He did, however, see Friedenwald, for in

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

addition to laryngitis he had a digestive upset. Xxxxxx Friedenwald was Chairman of the Nominating Committee, and asked Flexner xx for suggestions, "but I refused to make any. I told him that I would communicate with you and I felt sure you would attend to the matter."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

ROCKEFELLER FOUNDATION — Foundations

THEORETICAL PHYSICS — Academic Activities

VEBLEN, O. — BIOGRAPHICAL

AYDELOTTE, F.

Veblen to Aydelotte on Atomic fission and theoretical physics program.

Filed in Chronological file under 1940, 3/23.

V-3

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 3/29

DIRECTOR Administration

✓AYDELOTTE, FRANK Biographical

Terms of appointment: $20,000 salary; joint 5 % contribution to TIAA. Expense allowance for entertain ment fund to be fixed by Treasurer and Director. Olden Manor rent free. Pension $10,000; IAS to make up balance over his accumulated TIAA. If Marie survived, pension $5,000 during widowhood.

Exec. Comm. Mtg.

~~Tr. Min.~~ - ~~3/29/40~~ 3/29/40 - pp. 1-2

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

ROCKEFELLER-BAMBERGER FOUNDATION/FUND	Foundations
SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
/AYDELOTTE, F.	Biographical
FOUNDERS	Corporation

Aydelotte to Bamberger, April 5, 1940.

Rockefeller Foundation has formally informed him of three-year grant of $35,000 contingent on matching dollar for dollar. Then asks Bamberger "a direct question" as to whether he would be willing to match the Rockefeller funds and says he has refrained before because of possible desire Bamberger to discuss with Leidesdorf and Haass. Louis Bamberger agreed to match, as acknowledged by Aydelotte to Bamberger July 19, 1940, D. L. Bamberger.

D. L. Bamberger, 1937-44.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 4/10

ROCKEFELLER	Foundations
EMIGRES	Academic Personnel
VEBLEN, O.	Biographical
AYDELOTTE, F.	
STEWART, W. W.	
BOHR, NEILS	
BOHR, HARALD	
PAULI, WOLFGANG	

Veblen to Flexner, April 10, 1940.

Stewart has told the Rockefeller Foundation that the Institute is interested in the fate of the two Bohrs. Stewart thought it was essential that any communication should come directly from the Director.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

The Rockefeller Foundation has in April, 1937, declined a request from Dr. Flexner that they should provide funds for calling Neils Bohr and Dirac to Princeton. The fact that they declined in 1937 may mean an acceptance now.

Perhaps it would be wise to anticipate the taking by Nazi Germany of all its small neighbors; therefore, why not take steps to move Pauli, at least temporarily, away from Zürich.

Stewart thinks it is well to tak the whole idea over with Mr. Fosdick, making use of letters written to Aydelotte by Aydelotte and von Neumann together on the latter subject.

File V-3

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

AYDELOTTE, F. Biographical

EARLE, E. M.

Earle to Dr. John Kernan of New York City, April 10, 1940.

Asks Dr. Kernan to charge Earle a low fee for a bronchoscope.

Earle is young, and was making a brilliant start at Columbia when he became ill with tuberculosis and had to give up his academic work entirely. He was eventually discharged as cured, though he still has to be very careful of himself. "He has no money of his own and would hardly have been able to manage his hospital expenses had we not appointed him at the Institute a year or two before he was actually ready to begin work, granting him leave of absence on a nominal salary, which, with the money which his wife earns as a teacher, enabled them to balance the family budget."

A File, IAS (Transfer)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 4/12

BUDGET — Finance

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

ROCKEFELLER — Foundations

CARNEGIE INSTITUTE

AYDELOTTE, F. — Biographical

Aydelotte to Wood, April 12, 1940.

"You can understand the points of difficulty if you keep these facts in mind: the Rockefeller gift requires that we should add $40,000 of new money to the School of Economics and Politics which with $6,500 from the Carnegie Corporation for some research of Earle's raises the total budget of that school from $80,000 to $127,000."

D File, Lewis H. Wood, 1930-1940

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 3/14 4/12 5/2 5/6

CARNEGIE CORPORATION Foundations

AYDELOTTE, F. Biographical

Aydelotte to Dollard of Carnegie Corporation of New York, April 12, 1940.

Asks for renewal of grants to de Tolnay and Allan S. Hoey, and in addition, grants for Nordenfalk, Ward, Frankel, Capps, and Bernheimer; all humanists.

Dollard informed Aydelotte on May 6 the Corporation granted $7700, amounts asked for Bernheimer, Capps, Hoey, and de Tolnay.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 4/29

BUILDINGS AND GROUNDS Facilities

AYDELOTTE, F. Biographical
WISTER, JOHN C.

See source below for correspondence on landscaping of Olden Manor and the Institute as between Aydelotte and Wooster.

The same file also contains much correspondence with Larsen on the Olden Manor, Fuld Hall, and Faculty Housing.

A File, IAS (Transfer)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

TRUSTEES

AYDELOTTE, F.

STEWART, W. W.

RIEFLER, W.

VEBLEN, O.

Corporation

Biographical

Aydelotte to Flexner, May 3, 1940.

Asks Flexner for suggestions which Aydelotte should make to Mr. Houghton for the Institute committees for 1940-1941. "As you know, Mr. Stewart and Mr. Riefler intend to resign from the Board of Trustees at the meeting on May 13, and it is just possible that Mr. Veblen will do the same, though he has not as yet signified to me that intention."

He suggests that even if they all resign, Riefler should be kept on the Finance Committee, Stewart on the Committee on Nominations, and Veblen on the Committee on Buildings and Grounds, since they will be very useful, and have worked with the members of

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

the Board very well.

No answer in the file from Flexner on this.

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940

5/5
5/8

SCHOOL OF MATHEMATICS

VEBLEN, O.

AYDELOTTE, F.

Academic Organization

Biographical

Veblen to Aydelotte, May 5, 1940.

He alludes to an article in the New York Times about the "uranium affair." When Veblen was in Washington he learned that although this was a military secret the question is being investigated by a committee under direct orders of the President. "This should make it sure that the experimental physicists will get the financial support that they need. But why should we not use it as an argument in favor of the project in theoretical physics which we discussed with Mr. Weaver? We can presumably do nothing further about Niels Bohr for the present--unless you should write him a letter confirming the offer if he decides to come after some weeks or months--but I am sure Pauli of Zürich would come at once if he were given the chance.

"Do you suppose that Mr. Bamberger would respond to the argument that a group of Class I theoretical physicists in the Institute might

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

cooperate in an invaluable way with the experimenters in university laboratories and government proving grounds?

"I venture to intrude this question among the many others that I know you have on hand because relevant events both here and abroad are moving rapidly."

Aydelotte to Veblen, May 8, 1940.

He has observed the article and had a "very useful conversation with Bush of the Carnegie Institute" on the same subject which he will report to Veblen. "I do notthink we ought to ask Mr. Bamberger for any more money, but I have thought of one or two more possibilities."

A File, Institute for Advanced Study Transfer

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 5/5

GENERAL Educational Institutions

MOE, HENRY ALLEN Biographical

√AYDELOTTE, F.

Moe to Aydelotte, May 5, 1940.

He asks Aydelotte not to propose him for the Presidency of Swarthmore. He has already gone through "mental hell and high water" on the matter of leaving the foundation at the time he was offered the Deanship of the University of Minnesota Graduate School. The Senator (Guggenheim) prevailed upon him to stay since he felt that Moe's familiarity and habit of thinking about the problems of the Foundation were essential to its continued success. "He does me the honor of thinking that I have the kind of brains he wants running his show as long as I am able to; and, that, plus my whole-hearted interest in the Foundation and my conviction, as I said to you, that no other job would be so much to my liking, is decisive with me.

"You will know how much I appreciate your conviction that you want me to succeed you, to carry on the first-class job you have done at Swarthmore. No accolade could mean so much and you will know that I have not decided to stand on my first decision without prayer and the deepest thought."

A File. Henry Allen Moe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

EMIGREES — Academic Personnel

STIPENDS

ROSENWALD — Foundations

AYDELOTTE, F.

Aydelotte to Rosenwald, May 6, 1940, with a copy to Abraham Flexner. He is asking for Rosenwald's aid in commitments for stipends for the next year. He gives the following figures as to the amount of the Institute's income which is going to emigrees and refugees: the budget is $358,979 for presumably the current year, permanent Faculty salaries are $199,900 of which emigrees ~~xxxxxxxxx~~ receive $67,500 for approximately one-third of the Faculty--six members. These are men on permanent appointments. As to stipends, the stipends of temporary members in the budget are $55,740 of which about one-third, ~~$67,500~~ goes to refugees $31,190 who comtitute about one-third of the total number. (17 of 43)

~~Forty-three members on temporary appointments of whom ix 17 are refugees are receiving $31,190 in stipends.~~ Only one or two of these men are over 40; they are all young. He notes that the Institute has been

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Very successful in getting its temporary members placed in permanent positions throughout this country.

A File, IAS Transfer

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940

5/7
5/9

BOARD OF TRUSTEES — Corporation

WEED, LEWIS H. — Biographical

AYDELOTTE, F.

Weed to Aydelotte, May 7.

He has had a letter from Dr. Friedenwald enclosing a copy of Mr. Bamberger's reply to Friedenwald's inquiry regarding Percy Straus' resignation. Friedenwald suggests proceeding with John Fulton as the nominee of the Committee.

Aydelotte to Weed, May 9.

With acceptance of Straus' resignation cleared, there will be an additional vacancy to fill this year. "On the other hand, I have had a talk with Mr. Bamberger and find that he would be a little happier if we did not go forward too rapidly with making changes in the Board. In deference to Mr. Bamberger's wishes I have arranged with Stewart and Riefler to postpone their resignations until next year, leaving us only two vacancies to fill on Monday. I suppose the committee will feel that

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

we had better select Lessing Rosenwald and Lewis Douglas for those two places, but we can decide that at the meeting on Monday. We must certainly keep Moe and Fulton in mind, but I am very happy not to go too rapidly."

D File, Weed, Lewis H., 1930-1940

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940

5/17
5/18

PRINCETON UNIVERSITY — Relations WOAI

BUILDINGS AND GROUNDS (FINE HALL) — Facilities

AYDELOTTE, F. — Biographical

Aydelotte to Eisenhart, May 17, 1940.

Veblen reported to the Trustees of the Institute Eisenhart's suggestion that the courtesy contribution for the use of Fine Hall by the Institute professors could be cut from $3,000 to $2,000 a year provided $2,000 could be assured for five years. The Trustees agreed. The new rate will be effective July 1, 1940.

Eisenhart to Aydelotte, May 18, 1940. Thanks him and says that with Veblen's consent the four rooms made available to the Institute professors at Fine Hall would be reduced to three.

D, Eisenhart, Luther P.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940

5/17
5/18

PRINCETON UNIVERSITY

SCHOOL OF MATHEMATICS

AYDELOTTE, F.

EISENHART, LUTHER P.

Relations WDAI

Academic Organization

Biographical

Aydelotte to Eisenhart, May 17, 1940.

"Professor Veblen reported to the Trustees of the Institute on Monday your generous suggestion that you would be pleased if the courtesy contribution for the use of Fine Hall by the Institute professors were cut from $3,000 to $2,000, provided this payment of $2,000 per year could be assured for five years. The Trustees of the Institute were very happy to agree to this arrangement, and payment will be made quarterly at the new rate in the fiscal year which begins July 1."

Eisenhart to Aydelotte, May 18, 1940.

Expresses appreciation and states that during the past

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

year there have been four rooms available for the members of the Institute, but Veblen has stated that if it were necessary for the University to reduce the number of rooms to three the arrangement would be adequate.

D File, Eisenhart, Luther P.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

VEBLEN, O. Biographical

STRAUSS, LEWIS L.

AYDELOTTE, F.

COURANT

See correspondence between Veblen and Strauss on the relief and immigration of the Bohrs, Jakob Nielsen, and so on. Brings together Veblen and Strauss. Courant is working on these projects also. Veblen encloses to Aydelotte a letter dated May 26, 1940, from Courant to Strauss of Kuhn Loeb and Company, which is in the file. Veblen commends writing to Aydelotte to Mr. Strauss, saying that the Institute would be very glad to extend an invitation to Jakob Nielsen in case necessary funds were available. "In the conversation with Courant and myself, Mr. Strauss expressed great interest in the Institute, and I invited him to come and visit it."

V-3

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 5/28

VEBLEN, O. Biographical

STRAUSS, LEWIS L.

AYDELOTTE, F.

Veblen to Aydelotte.

"I enclose herewith a copy of the letter from Courant, May26, to Lewis L. Strauss of Kuhn Loeb & Company to which I referred this morning. I think it would be very helpful in this connection if you would write to Mr. Strauss saying that the Institute would be very glad to extend an invitation to Professor Jakob Nielsen in case the necessary funds were available. In the conversation between Courant and myself, Mr. Strauss expressed great interest in the ~~conversation with Courant and myself~~ Institute, and I invited him to come and visit it."

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 June - August

SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
WORLD WAR II.	Government Relations
FOREIGN PERSONNEL	
PRINCETON UNIVERSITY	Relations WOAI
ROCKEFELLER	Foundations
AYDELOTTE, F.	Biographical
RIEFLER, WINFIELD W.	B

Correspondence regarding the League of Nations.

Filed in Chronological File under 1940, June - August.

A File, League of Nations, (Invitation to Economics Section)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

PRINCETON UNIVERSITY — Relations WGAI

SCHOOL OF ECONOMICS AND POLITICS (LEAGUE OF NATIONS) — Academic Organization

AYDELOTTE, F. — Biographical

RIEFLER, W.

BRAKELY

Aydelotte's memo on plan to bring Section to Princeton--Correspondence with Avenol.

Filed in Vertical File under "S" for School of Economics and Politics.

F. A. papers, 1/8/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 6/7

FOREIGN PERSONNEL Government Relations

WORLD WAR II

✓AYDELOTTE, F. Biographical

A memorandum by Frank Aydelotte.

At the suggestion of Winfield Riefler, a luncheon meeting was held June 7, 1940, with following present: Mr. Brakeley, Mr. Stewart, Mr. Riefler, Mr. Aydelotte, Mr. Arthur Sweetser of the Secretarial of the League of Nations just over from Geneva. Riefler and Sweetser had recently held a conversation in Washington which Riefler wished to bring to the attention of the authorities of Princeton University, the I. A. S., and the Princeton branch of the Rockefeller Institute, and the Rockefeller Foundation.

Sweetser informed the group that because of possible contingencies in Switzerland that there was likelihood "that the League may be required to consider the desirability of seeking quarters in another country, which, in his opinion, should be a neutral country."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

He disclaimed any official authority to bring the suggestion forward, but he was wondering whether the technical work of the League and statements made about it by both President Roosevelt and Secretary Hull might not come to this country during the emergency of the war.

Princeton was agreed upon as ideal. Sweetser asked whether the institutions represented and present would consider issuing a joint invitation. "It was understood that such an invitation, if issued, would involve no financial responsibility, the technical sections paying their own cost of transportation and their running expenses in Princeton, as they do in Geneva." No responsibility should be ~~fraught~~ felt by any one of the participating institutions for the future of the personnel in these sections which were the sections on economics, finance, the opium section, and the health section. The group should be kept together if possible. The total personnel would amount to probably about 80 who were predominantly neutral rather than belligerent, with a large representation of Scandinavians.

It was agreed: (1) That in informal approach should be made to the Boards of Trustees to ascertain whether they would consider it wise. If the three Boards of Trustees agree, it would perhaps be best

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

to designate members of a joint committee which would consider the steps to be taken; (2) The United States Government should be approached if the agreement among the Boards was unanimous; (3) Formal invitations should be extended.

A. File League of Nations (Invitation of Economics Group)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 6/11

WORLD WAR II — Government Relations

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

AYDELOTTE, F. — Biographical

RIEFLER, W.

A copy of a letter to Cordell Hull, Secretary of State from Harold W. Dodds, President of Princeton University; Rockefeller Institute for Medical Research by Carl Ten Broeck, Director Department of Animal and Plant Pathology; and Aydelotte, Director of the Institute for Advanced Study.

Enclosing a communication which the three would like to send to Joseph A. Avenol, Secretary General of the League of Nations, provided that it meets with the approval of the government of the United States: purpose, to invite the League of Nations to move its technical sections, namely, public health, opium control, and economic and financial, to Princeton, New Jersey, a joint invitation.

Will the State Department transmit the document to the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

League of Nations by cable through its foreign officers if the government agrees with the effort? Will the State Department also rush the granting of visas to the personnel?

The close proximity of the war to Geneva makes it ~~imperative~~ desirable to save the fine scientific work that has been developed under the guidance of the technical sections of the League of Nations.

A File, League of Nations (Invitation to Economics Group)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 6/13

GENERAL Academic Procedures

FLEXNER, WILLIAM Biographical

✓AYDELOTTE, F.

Veblen to Aydelotte, "Regarding W. Flexner's letter, all I can see to do is to assure him that you have heard from me that he has made a full contribution to the year's activity of the Institute in mathematics. In fact this would be true in view of what I know even if he had given no lectures. It is likely that there will always be omissions of this sort, especially when the lectures are given in university courses which make no report to us. How strong an argument this is against having this material in the bulletin I leave you to decide."

D Oswald Veblen

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 6/18

GENERAL Finances

DIRECTOR Administration

AYDELOTTE, FRANK Biographical

Aydelotte to Leidesdorf, June 18, 1940.

On Leidesdorf's suggestion, Aydelotte submits his expenses during the time he was at the Institute, but not on salary; that is, until he resigned formally and finally from Swarthmore. He submitted hotel bills, travelling expenses, telephone and telegraph and entertainment, totalling $2577. for the period.

D File, Aydelotte, Frank, Expenses

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 7/5

AYDELOTTE, F. Biographical

VEBLEN, O.

Aydelotte to Veblen. A letter to Veblen in Maine on a letterhead "The Institute for Advanced Study, Founded by Lewis Bamberger and Mrs. Felix Fuld, Princeton, New Jersey." Veblen is in Maine. Letter indicates that the Aydelottes will settle in Olden Manor by he 20th of July.

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940

7/10
9/13

MITRANY, DAVID

Biographical

AYDELOTTE, F.

Two letters from Mitrany, one enclosing the letter from Arnold J. Toynbee suggesting that Toynbee is needed in the Chatham House studies. Both letters indicate that while the situation is desperate in England, and while no man is indispensible, Mitrany feels as though he couldn't leave.

He says that 12 research committees have been set up at Chatham House with two or three subsidiary sub-committees on limited problems, and he is working on 5 of the sub-committees, 2 concerned with the general i issues of the future, International Organization, and Social and Economic Reconstruction; 2 of a more specific kind, Minorities, and the Danuabian Countries; and the fifth so-called Western Hemisphere Group (one of several on regional "new orders").

He asks that Aydelotte does not consider continuing his salary, but that the Institute should continue paying its portion into the T.I.A.A. for his retirement benefit.

A File, David Mitrany

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

AYDELOTTE, F. Biography

RHODES SCHOLARSHIPS Foundations

Flexner to Howard, Depart. of History, Univ. of Calif.

"...

"I am happy to report that the Trustees of the Institute have agreed that I should keep on with the Rhodes Scholarships, and I have undertaken to do so at least for the present. Since the Rhodes Scholarship office is overwhelmed with correspondence in regard to British children, I have decided not to move it from Swarthmore at the moment in order not to create too much confusion. Having learned the art of being in two places at once, I propose to continue to practise it during the coming academic year."

File II-32

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 7/25

ROCKEFELLER BAMBERGER FUND (Gifts) Foundations Finance

SCHOOL OF ECONOMICS AND POLITICS Academic Organization

BAMBERGER, L. Biographical

AYDELOTTE, F.

Photostat of Bamberger's letter to Aydelotte, July 25, 1940.

Filed in Chronological File under 1940, 7/25.

A File, Bamberger L. (T)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 ~~7/29~~ 7/27

FLEXNER, A. Biographical

AYDELOTTE, F.

WARREN, ROBERT

STEWART, W. W.

Flexner to Aydelotte, July 27, 1940.

"Have you read Bob Warren's three lectures given at McGill University, and published by the Oxford press, in a little volume called The State in Society? If not, read them; they are masterpieces of scholarship, insight and understanding. I have always leaned heavily upon Stewart's judgment, and it was Riefler who insisted upon our getting Stewart and Stewart who suggested Warren. These three men cannot be matched in this or any other country, and these, with Von Neumann, Weyl, Einstein, Meritt and a few others, are the backbone of the Institute."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
LEAGUE OF NATIONS (ECONOMICS SECTION)	Government Relations
PRINCETON UNIVERSITY	Relations WCAI
✓ AYDELOTTE, F.	Biographical
BAMBERGER, LOUIS	

Aydelotte to Bamberger.

Informing him of Secretary General's acceptance of 3 Princeton institutions to take Economics Section. Will involve no expense since Section early transfered its money to Canadian, U. S. and London banks. See the valuable correspondence on Economics Section same source.

B. L. Bamberger, 1937-44

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 August

FOREIGN PERSONNEL Government Relations

WORLD WAR II

AYDELOTTE, F. Biographical

Excerpts from a memorandum by Frank Aydelotte.

Mr. Sweetser landed America on the 28th of May, and during the next few days the English, "were executing their glorious retreat from Dunkirk." He had a series of conferences with Riefler and Stewart and kept Loveday and Lester informed, though the reaction was not very enthusiastic from them. At the conference of June 7, Brakeley, Vice-President of Princeton University, represented that institution, Dr. Ten Broeck represented the Rockefeller Institute.

June 12 Secretary of State Hull "gave us permission to go ahead." Although the State Department was not to be associated with ~~the~~ those issuing the invitation in any way.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Sweetser had intimations from Geneva that Avenol (Secretary General of the League) was opposed to any such transfer and Sweetser was advised to be careful. On June 15 the air was full of rumors of the impending French surrender. On that date Avenol sent a declination of the invitation on the ground that the activities of the League were placed by statute in Geneva. No change could be made except for the members of the League.

Then the British Ambassador, Lord Lothian, stepped in and was able to bring pressure upon Avenol through the British Foreign Office. Also, Mr. Carl J. Hambro, President of the Storting, and President of the Assembly of the League and of the Supervisory Commission was active in influencing a change of opinion.

July 23 Avenol proposed to send Loveday and Skylstad to Princeton to investigate conditions and consider the advisability of the transfer. He also said he was considering the immediate transfer of the Economics Section.

July 26 Avenol sent a cordial acceptance of our invitation as regards the Economics and Financial Section and said at the same time that the work of other sections raised special problems to which he was giving his careful consideration.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

The next day the newspapers announced Avenol's resignation as Secretary General of the League.

The personnel arrived on the conditions described by Alexander Loveday (See file). "It was a thrilling end to a month of anxious negotiaion and patient unraveling of every possible kind of difficulty. The events seemed to us to have their part in a larger drama in that one section of the League of Nations, urged upon Europe by Woodrow Wilson at the end of the last war and supported by an immense body of the best public opinion in the United States, was coming back, as we all hope, to make a new start in the seat of Woodrwo Wilson's university. Our luncheon at the Princeton Inn on Thursday, August 22nd, was a joyful one, and the reunion seemed to all of us to have a significance which no one quite dared put into words...We had rescued one of the most important of the technical sections of the League from the rapidly advancing Nazi destruction We had out-manoeuvred the puppet government at Vichy. In the darkest hour of the history of the League the United States, whose defection in 1919 had been partly responsible for the League's weakness, was offering to important League activities not merely sanctuary but a chance to continue work. (Our School of Economics at the Institute, so largely specialized in questions of international finance, had secured an interesting and

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

important addition to its strength.)"

A. File League of Nations (Invitation of Economics Group)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 8/7

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

FOUNDERS — Corporation

FLEXNER, A. — Biographical

AYDELOTTE, F.

Flexner to Aydelotte, August 7, 1940.

He says that, "A happier inspiration than that which led to this invitation [to the Economic Section of the League of Nations] and its acceptance, I cannot imagine."

He goes on to say, "The combination of your three economists, with Loveday and his group will make Princeton the economic center of the world, just as Princeton is already in the field of mathematics."

He has just seen heard directly from the Emberger and Mrs. Fuld. They are both better in health, and he urges Aydelotte and Marie to see them. "They get so much pleasure out of the Institute and are so fond of you both that you could not do anything that would give them more pleasure than to pay them a visit."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 8/7

FLEXNER, ABRAHAM Biographical

AYDELOTTE, F.

Flexner to Aydelotte.

He cautions Aydelotte against over-working. "There has never been a time since the Institute was founded when everybody has not been too busy, with the exception of myself [to take a long vacation]. I always took my daily rest after lunch, stopped work early, did nothing in the evening, and got a long summer holiday."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 8/18

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

VEBLEN, O. — Biographical

AYDELOTTE, F.

Aydelotte to Veblen, August 18.

Einstein has apparently written recommending inviting Bertrand Russell to the Institute. Aydelotte refers the letter from Einstein to Veblen for his ~~xxxxx~~ "confidential opinion" on whether or not Bertrand Russell would "fit into the group at the Institute."

This file ~~ds~~ has many letters indicating that Aydelotte consulted Veblen before doing anything very much at all in numerous small ways.

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 8/24

FLEXNER, A. Biographical

✓AYDELOTTE, F.

Flexner to Aydelotte, August 24, 1940.

Flexner is at Arrowhead Springs, California, where he has been sent by his doctor. Incidentally, he was ill a good part of 1940, 1941, and 1942, as shown by the correspondence in this file. He compliments and encourages Aydelotte on his administration. "Let me repeat that all I know of your doings since you became Director confirms me in the belief that we made the best possible choice. I hope that you will find the foundations of the Institute are sensibly laid and, as I said in the outset, I am touched to the very core of my being by your kindness in keeping me abreast of developments, but don't do this at the cost of any pressure whatsoever upon yourself and others. I shall do what I can quietly to help but I realize fully that the great responsibility has become yours and I shall never interfere unless there is something in your judgment I can do to help you or the Institute."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 9/13

WORLD WAR II Government Relations

MITRANY, D. Biographical

TOYNBEE, ARNOLD J.

AYDELOTTE, F.

Mitrany writes Aydelotte acknowledging a cable which apparently asks him to return to the Institute. He informs Aydelotte that he is working at Chatham House. "...I am doing work which in a substantial degree fits in with the study of international issues on a purely academic plane. I may say again that I find that the theoretical work which I was trying to push forward when I left is useful now, and it is most distracting that I hxxx had not had the chance to finish it."

He transmits a copy of a letter to him from Toynbee dated September 10, 1940, admitting that ~~in~~ it is natural that the Institute would like to have Mitrany back. "But I can only say that if, unfortunately, you had to leave us now, the research work that the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

F. R. P. S. is doing for the government and government departments would seriously suffer.

"This research work has...been put in hand exclusively for the government use and has been planned in consultation with the authorities so as to be of direct practical value to them--not unlike Professor Earle's committee at Princeton. We are now meeting important specific demands from the government's side, and the two units with which you are concerned--the United States and southeastern Europe--are both of them vital to our general plan."

Source A. File, David Mitrany

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 9/24

PARTICIPATION IN ADMINISTRATION Academic Personnel

AYDELOTTE, F. Biographical

VEBLEN, O.

Aydelotte informs Veblen, September 24, 1940, that he is about to make a permanent book for the minutes of meetings of the faculty, and he should like the record to go back to the very beginnings of the Institute. "Would you be willing, when time serves, to consult any notes that you have and prepare for me the best minutes you can of those early meetings, including names of those present, any discussion, and actions taken? In any case where your own memory may fail you, perhaps you can get information from other individuals who were present."

D File, Veblen, Oswald

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 10/25

CARNEGIE CORPORATION Foundations

EARLE, E. M. Biographical

AYDELOTTE, F.

Aydelotte to Keppel, October 25, 1940.

Asks for $10,000 for the continuation of Earle's study of military policy, being produced by the seminar method.

D File, Carnegie Corporation, 1940-1947

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940

11/12
11/15

GENERAL (SEAL) — Corporation

AYDELOTTE, F. — Biographical

HARDIN, JOHN R.

Aydelotte to Hardin, November 12, 1940.

Aydelotte recites the ~~axi~~ circumstances of the adoption of the seal designed by Monsieur Turin in the Board meeting October 13, 1931. Aydelotte finds that Mrs. Bailey has been using the Turin seal while Mr. Leidesdorf's office has continued to use the earlier one which he had had prepared before the formal action of the Board on the official one which is also on the bookplate.

Mr. Farrier has told Aydelotte that he thinks in order to be legal he thinks the words Corporate Seal should be added, and Aydelotte asks Hardin whether the seal can be used exactly as it is legally, or whether it should have these words included.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Hardin to Aydelotte, November 15, 1940.

There is no legal importance to the question . He thinks it is desirable that both the secretary and the treasurer should use the same seal, the adopted seal. He does not answer the question as to whether or not the words Corporate seal should be included, but simply says that it is a custom of corporations to adopt a seal.

JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 11/18

POLICIES — Administration

GENERAL (EXPANSION ON EXPERIMENTAL BASIS) — Academic Organization

FOUNDERS — Corporation

AYDELOTTE, F. — Biographical

Aydelotte to Founders on plans for development of IAS.

Math - application
Economics
Latin American Studies
Oriental Studies (translations of the Chinese masters)
History of science.

Filed in Vertical File under "A".

A, 10/11/56, Future dev. of Inst.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1940 12/1

POLICIES Administration

FLEXNER, A. Biographical

/ AYDELOTTE

Aydelotte's handwritten notes on conversation with Flexner.

The Institute must grow. Flexner leaving fragments: a skeleton organization; just a nucleus. Flexner

Flexner expressed fear that mathematics may lose its prestige. Mathematicians should retire at 65. They do their best work in the forties and fifties.

Aydelotte told Flexner his ideas on Oriental studies, American history as outlined to Mr. Bamberger. Flexner thinks that all are possible. "Will help to draw my memo for Mr. B." Flexner says the salaries of the professors must be levelled and those of the secretaries must also be levelled.

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941-1944

ROCKEFELLER FOUNDATION	Foundations
PRINCETON UNIVERSITY	Relations WCAI
COLUMBIA	
HARVARD	
OXFORD	
GENERAL (HUNTINGTON LIBRARY)	
WRIGHT, LOUIS B.	Biographical
AYDELOTTE, F.	

The source of this note is D, File, American Civilization Study which was initiated in correspondence between Kkammx Aydelotte and Wright. Originally the idea was Wright's writing from Huntington Library in 1941. It did not take rapidly, and there was a period of jockeying around. Dodds of Princeton was very much interested, and so also was Professor Chinard,

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Professor of French at Princeton University. The original plan contemplated a group of seminars. Earle of the Institute was enthusiastic for a while about the seminars, but whether he became disinterested, or whether his work for the United States Navy during the war actually interrupted his concentration on the seminars is an open question. He did not pursue it. Ultimately, Stewart and Warren took it up. Ultimately, also, Aydelotte, who had secured a promise from Louis Bamberger of $75,000 to finance the seminars for one year on the basis of the budget, died. Aydelotte at first is not dubious about what is in his will, but later on he says that since the legacy is only residual, it will not be possible to count upon it for the $75,000. As will be apparent from the file, the Rockefeller Foundation firmly rejected aid twice, and caused Aydelotte to endeavor to make the seminars a cooperative effort as between the various universities involved. There is no evidence that the seminars were ever held or that the program materialized. The file simply shows that the subject spun out into nothing at the end of 1944.

(Memo continued)

File, American Civilization Study

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

(Could it have been that Wright promoted the seminars with the idea of strengthening his position with the Huntington Trustees. Correspondence at the beginning of the subject indicates that he needs strengthening with his Trustees, and is not sure of his position. In the middle of the discussions, he asks Aydelotte to reassure his trustees as to the importance of the project.)

Documents on this subject are filed with this note in the Vertical File under "W" for Wright, Louis B.

D File, American Civilization Study

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941-1949

ROCKEFELLER-BAMBERGER ECONOMIC FUND — Foundations

AYDELOTTE, F. — Biographical

LEIDESDORF

OPPENHEIMER

Letters May to September, 1949, on final accounting Rockefeller balance of June 30, 1945.

Filed in Vertical File under # "E" for Economics.

A, 2/1/56 (Elsa Jenkins) Rockefeller-Bamberger Fd., File No. 1

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941

1/27
2/24

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

AYDELOTTE, F. — Biographical

STEWART, W. W.

RIEFLER, W. W.

WARREN, R.

Report of the Director, 1/27/41.

Filed in Vertical File under "E" for School of Economics and Politics.

S-4

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 2/15

ORIENTAL STUDIES — Academic Activities

PRINCETON UNIVERSITY — Relations WOAI

GOLDMAN, MATTY — Biographical

PARIS, DR.

AYDELOTTE

Goldman to Aydelotte.

Regarding relations with Princeton amant Paris.

Biographical data in file.

Letter from Miss Goldman to Dr. Aydelotte in Chronological File under 1941, 2/15.

A, 10/18/56, Humanistic Studies

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GEST ORIENTAL LIBRARY — Facilities

FLEXNER, A. — Biographical

AYDELOTTE, F.

Flexner to Aydelotte, March 5, 1941.

"I had such a delightful day at Princeton Monday and came away with such a glow of satisfaction that I feel I ought not to pass it by without telling you."

He then goes on to recount conversations he had with Gerould, librarian at Princeton University, Putnam, librarian of Congress which had been trying to get the money together to purchase the collection. He counselled Flexner to buy it on the ground that it was very important to keep the library together. He also recommended to the Rockefeller Foundation that it pay half the price. The condition of sale was that the books be open to both the Institute and the University "inasmuch as we were pursuing that policy in humanistic studies and in mathematics. I made no objection on that score." He spoke with Dodds who said there were two possibilities: (1) If the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

University procured funds for a new library it would be a simple matter to preserve the integrity of this Chinese collection, (2) He mentioned the fact that they were contemplating another building, and that the library might be housed in that. Meanwhile, 20 Nassau Street was available.

"No promise was made by me, or was exacted by the Foundation, to the effect that we should even in the near future undertake the development of the field of Oriental studies, for by the time of which I am now speaking the condition of the money market was such that I felt it would be useless to raise the question. On the other hand, by the time this was is over relations in the Pacific and in the Orient are going to be such that studies in the Oriental field will be timely and indeed essential. I may add that Mr. Putnam told me that if the Board was willing to house the books in the Congressional Library...[the Library has ample space] to house them without expense to the Institute andon such terms as would permit the Institute to bring the books back to Princeton if that seemed wise and desirable from the point of view of the Institute."

Gest Oriental Library, Vault, Miscellaneous Correspondence A - L

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

HICKMAN, DR. W. BRADDOCK — Biographical

✓AYDELOTTE, F.

DODDS, HAROLD W.

Aydelotte to Dodds informing him that Hickman's presence on N. B. E. R. study will be necessary for another academic year for analyzing of the data he has helped to assemble under Riefler's leadership. The Institute is appointing Hickman member for one year beginning June 15, 1941. The complications are that the Carnegie Corporation which put up the money provided that the man should be released to go back to his teaching position. Hickman is at Princeton. All concur on the desirability of the added year; that is, Carnegie and N. B. E. R.and Riefler does Dodds.

(no answer in the file)

D, Dodds, Harold W.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 3/29 4/16

CARNEGIE CORPORATION — Foundations

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

AYDELOTTE, F. — Biographical

Aydelotte to Dollard, March 29, 1941.

Asks for a new appropriation of $7700 for de Tolnay, Frankl, Heckscher, and Lawrence which was refused on April 8, 1941. This was because of hard times, and was without prejudice to renewal of the request later on.

Aydelotte renewed the request with regard to Dr. Marion Lawrence and Dr. William S. Heckscher.

Dollard replied April 16, that the Institute appropriated $1,200 for either Heckscher or Marion Lawrence.

D File, Carnegie Corporation, 1940-1947

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

AYDELOTTE, F. Biographical

HOUGHTON, ALANSON B.

Houghton to Aydelotte, April 3, 1941.

"I was tremendously interested in your description of the work of the economists. It gave me a view of what they were trying to do which I could have obtained in no other way. It is an admirable statement. I shall look forward with keen interest to the statements relative to the other departments which you promise in future reports."

D File, Houghton, Alanson B.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941

4/5
4/23

PRINCETON UNIVERSITY — Relations WOAI

MOREY, C. R. — Biographical

AYDELOTTE, F.

Aydelotte asked Morey for a report on School of Humanistic Studies as he "has played so large a part." Morey complies. Aydelotte acknowledges April 23 saying he depends heavily on Morey's "advice and assistance in the general organization and direction of our work." Report not in file.

D, Morey, C. R.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

MONEY, C. R. — Biographical

AYDELOTTE, F.

Copy from a copy from Morey's papers lent by Professor Lee.

April 10, 1941

Dear Dr. Aydelotte:

I have read with great interest the report concerning the School of Economics of the Institute and am glad to contribute what I can to the data for the report on the School of Humanities. It is somewhat difficult to do this in orderly fashion because the cooperation of the Institute with the Department has been in some aspects so close that it is difficult to sort out just what the contribution of the Institute is. However, I will do my best.

First of all, it is to be noted the constant employment of the members of the Institute's School of Humanities as referees on problems that need expertise. We are indebted, for instance, to Dr. Lowe for the palaeographic evidence that enabled us to date the columns of the ciborium of St. Mark's, which is a research problem going forward in the Department at this time. The Index of Christian Art too owes a great deal to him for admitting members of its staff to his pro-seminar in Latin Palaeography. Dr. Herzfeld has helped us out in the same way on problems of Near Eastern archaeology and his "afternoons" (on Wednesdays during the past year), though somewhat beyond the capacities of our graduate students, were highly appreciated nevertheless by the scholars visiting the Department, such as Debevoise of Chicago.

The chief liaison between the Department and the Institute's School is, of course, Professor Panofsky, and it is difficult to estimate the value which his presence in Princeton provides for our graduate work. It is not only that his seminars are eagerly sought by our students, but they go to him for all sorts of problems, and out of this connection has emerged some excellent papers by graduate students, one of them written during the past year by Parkhurst entitled "The Madonna of the Inkpot." You may remember that this title, because it was misquoted in the University Bulletin as "Madonna of the Inkspot," was honored by a squib in the New Yorker. We are planning a seminar by Panofsky during the first term of next year and another one by Dr. De Tolnay on the drawings of Michelangelo. The contribution of Panofsky and his pupil De Tolnay to the studies in art history at Princeton is no less important for the training that our students thus get in European methods than in the information acquired.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

The work of Hanns Swarzenski and Kurt Weitzmann is still more intimately integrated with the research of the Department. Dr. Swarzenski took part in Professor Stohlman's pro-seminar in mediaeval minor arts during the first term, bringing to bear upon it his extensive scholarship in Gothic metalwork and manuscript. I myself am indebted to him for invaluable help in my pro-seminar in Carolingian art. As for Dr. Weitzmann, he is engaged, as you know, with Professors DeWald and Friend in the great corpus of the Illustrations of the Old Testament in Greek Manuscripts, a work which goes steadily if slowly onward. We are indebted to him for a brilliant write-up of a mystifying relief in the Museo Sacro of the Vatican Library, indispensable for the completion of its catalogue.

The most important recent writing that Weitzmann has done in connection with the work of the Department is his interpretation of a series of mosaics from Antioch found during the last season as illustrations of verses in the plays of Euripides. This, I think, will be the most interesting contribution to the contents of volume III of Antioch-on-the Orontes, which is appearing this year. For this publication we have had the help of Professor Campbell of Wellesley, who was on leave from that institution during the second term of the past academic year and of this one as well, and on whom the Editor of Antioch III must depend for the archaeological data necessary for the dating and interpretation of the finds.

As you know, the excavations of Antioch had to be suspended at the time of the Turkish occupation of the Sanjak. Our concession, however, runs to January 1, 1943, and Professor Campbell, while thus debarred from his former function as Field Director, is nevertheless no less useful now in the contribution he is making to the publication of the excavations. This includes not only his work on Antioch III but also articles on the excavations which he has contributed to the <u>American Journal of Archaeology</u>.

Through his skillful management, the Expedition was able to extricate all ~~m~~ of the mosaics and other objects awarded to it by the Syrian Government and transfer them to this country, where they are now partly in storage and partly exhibited at the Worcester, Baltimore, Fogg, Dumbarton Oaks and Princeton museums, besides some mosaics which have been disposed of to the Metropolitan Museum, Detroit and Providence museums. The excavations of Antioch which the Institute has aided through the grant to Professor Campbell and otherwise, has thus enriched the collections of American museums in a widespread manner throughout the country.

The Department has profited greatly by the appointment of two of its members as grantees of the Institute. Professor

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

George Forsyth has been enabled thus to bring to practical conclusion his work on S. Martin d'Angers which the Department hopes to publish during the course of the year, and Professor Stillwell has been set free in this fashion to do the heavy editorial work on Antioch-on-the-Orontes, volume II and III. The Department has profited also by the presence in McCormick Hall of other grantees of the Institute, namely Mr. Breasted and Dr. Starr, who held an Institute grant in 1939-40 and a Guggenheim fellowship during the present academic year. Professor Rensselaer W. Lee, formerly of Northwestern University, profited by his grant in the Institute to produce what is considered one of the most important articles in art history that has appeared in recent years by an American author, - "Ut Pictura Poesis," published in a recent issue of the Art Bulletin.

Finally, I think I ought to mention in this survey of the Department's connection with the School of Humanities during the past two academic years one outstanding fact which, I think, is not unconnected with the development of the cooperation of the two institutions in the field of the Fine Arts. This is the distinct improvement both in quality and numbers of graduate students applying for entrance to Princeton in art and archaeology. The Department has filled and transcended its quota in the last two years and is impressed by the unusually good background of the students who are seeking to continue their studies at Princeton.

Hoping that this will give you the desired data and thanking you for the opportunity to express the Department's appreciation of the cooperation of the Institute with the Department in this way, I am

Very sincerely yours,

CRM/EB

Dr. Frank Aydelotte
The Institute for Advanced Study
Princeton, N. J.

Copied by jeb 10/29/56

Original of this letter in A 10/18/56 #28

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 4/15

BUILDINGS AND GROUNDS Facilities

LARSON, J. F. Biographical

AYDELOTTE, F.

Aydelotte asks Larson for confidential estimate of building building D. Say money is in prospect, but by no means a certainty. Keep confidential.

D, Larson, J. Fredrick, 1941-

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 NOTES 4/15

PRINCETON UNIVERSITY Relations WOAI

AYDELOTTE, F. Biographical

FLEXNER, A.

Flexner to Aydelotte, answering his letter of an earlier date, telling Flexner that Aydelotte had been invited to preside at meetings of the Medieval Academy of America, a dinner April 25, 1941, of which Princeton and the Institute were joint hosts. Aydelotte can't preside, and gracefully asks Flexner to do it. Lowe actually does the job since Flexner's throat is bothering him so badly.

Also see for correspondence between Cottrell of Harvard, Secretary of the ~~Mxxxxxxxxxxxxxx~~ Medieval Academy, Aydelotte, and Flexner in April of 1941.

File III-18

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

MEMBERS (AND PROFESSORS) Publications

HERZFELD Biographical

✓AYDELOTTE, F.

See pp. 7-8 of Herzfeld to Aydelotte on futility of more research and writing until something can be done to get those already finished published.

A, 10/18/56 Bd. Humanistic Studies

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 4/29

TRUSTEES Corporation

OFFICERS

LEWIS BAMBERGER Biographical

Edgar Bamberger

AYDELOTTE, F.

Aydelotte informs Weed in a letter, April 29, 1941, of certain wishes of Lewis Bamberger. (Weed is Chairman of the Committee on Nominations): (1) Lewis Bamberger wants Michael Schapp, the head of Bloomingdale's, to succeed Mr. Stewart as a Trustee, "and I assume that the Nominating Committee will feel that they have no choice but to conform to this request." (2) Mr. Bamberger wants Edgar Bamberger to succeed Mrs. Bailey as Secretary of the Board. "...I feel that the Nominating Committee should conform to this request of Mr. Bamberger." (3) It is the wish of Mr. Bamberger and all of the Trustees with whom Aydelotte has spoken that Weed should succeed Mr. Stewart as Vice-Chairman.

If Weed's modesty forbids his accepting, theother members of the committee will over-rule him.

D File, Weed, Lewis H., 1941-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 5/8

MOE, HENRY ALLAN Biographical

AYDELOTTE, F.

Aydelotte to President Gordon K. Chalmers, Kenyon College, Gambier, Ohio, acknowledging President Chalmers' statement of intention to give Moe honorary degree of L.H.D., and furnishing biographical sketch requested.

A Rhodes scholar at large and Aydelotte was a member of the committee that selected him. Wounded in World War I seriously for undertaking a piece of duty which he did not want to order one of his men to do. A success at Oxford, a Don at Brasenose College after taking a B.A. in Jurisprudence and a B.C.L. Called to the English Bar in 1924. Aydelotte picked him for the secretaryship of the Guggenheim Foundation "which I was just then organizing."

A. File, Henry Allan Moe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 5/9

TRUSTEES Corporation

CARREL Biographical

WEED

✓AYDELOTTE

Weed to Aydelotte.

Approving Aydelotte's suggestion Carrel be not reappointed to Board. Weed tired of his intellectual superiority and of talk about Collège de France. Rockefeller Foundation didn't regret his retirement. Will probably bury himself with Vicky French; and State Department will be embarrassed. He was not re-elected.

D, Weed, Lewis

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 5/15

TRUSTEES Corporation

CARREL, DR. A. Biographical

FLEXNER, A.

AYDELOTTE, F.

Aydelotte to Flexner, May 15, 1941.

On the possibility of Carrel's re-election, Aydelotte says several members of the Nominating Committee have expressed serious doubts as to whether Carrel should be re-elected. He has retired from the Rockefeller Institute, and is abroad much of the time. He very rarely attends meetings of the Board. He did not attend a single meeting in 1940, nor so far in 1941. In 1939 he attended one meeting only, and in 1938 one only. "Under the circumstances, I wonder whether he would not understand our desire to have someone in his place who could be more active. I should not, however, like to recommend any such action to the Nominating Committee without your advice and consent."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941

5/20
5/27

AYDELOTTE, F. Biographical

HOUGHTON, ALANSON B.

Houghton to Aydelotte, May 20, 1941.

"You came into your own yesterday. The spontaneous applause of the Trustees was the first instance of such enthusiastic approval that has taken place during the twelve years since the birth of the Institute. Moreover, I think Mr. Bamberger was more moved and stirred to greater interest in the possibilities of the Institute than I, at least, have ever noted before. All in all, it was a fine meeting and one that will be long remembered."

Aydelotte to Houghton, May 27, 1941.

"Many thanks...I felt myself a great sense of unity and ~~xxxxx~~ cordialty in the Board at the last meeting, which pleased me more than I can say. I think something similar is happening in the group of faculty and members and that we are like that ship that Kipling wrote about that fianlly found itself."

D File, Houghton, Alanson B.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 5/26

BUDGET	Finance
SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
ROCKEFELLER FOUNDATION	Foundations
WILLITS	Biographical
AYDELOTTE, F.	

Willits to Aydelotte on treatment unexpended balance Rockefeller money for 1941-43--cannot be considered part of I. A. S. contribution annually of $30,000 for each year. Balance to be returned to Rockefeller Foundation, 1943-

School of Economics and Politics - Vertical File

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941

5/29
4/17

CARNEGIE CORPORATION — Foundations

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

AYDELOTTE, F. — Biographical

Aydelotte to Lester, May 29, 1941.

Transmits reports of the work done during the last academic year by 9 recipients of grants from the Carnegie Corporation.

On April 17, 1941, the Carnegie Corporation appropriated $3,000 for studies by DeWitt C. Poole.

D File, Carnegie Corporation, 1940-1947

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 6/5

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

SCHOOL OF MATHEMATICS

MORSE — Biographical

AYDELOTTE, F.

Original or Morse to Aydelotte on his Trustee Report on Humanistic Studies and stressing mathematics as humanistic studies and as an art. Important and valuable.

Filed in Vertical File under "M" for School of Mathematics.

F. A., 1/8/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 6/16

BUILDINGS AND GROUNDS Facilities

HOUSING

✓AYDELOTTE, F. Biographical

LARSON, J. F.

Aydelotte asks Larson what he knows about Arthur C. Holden of 570 Lexington Avenue who is doing notable work in pre-fabricated houses, because the housing situation in Princeton is becoming impossible. Holden is doing work in defense housing. Larson replies that he doesn't know about Holden's work, but will look into it. He doesn't think that defense housing would look well at the Institute.

Larson to Aydelotte, July 7, 1941. Has conferred with Holden, and has made a plot for Holden's use in grouping houses. Houses are to be double with a few single--double houses to have single entrance for appearance. He has got a secondary plot for the future.

D, Larson, J. Fredrick, 1941-

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

usefulness of useless knowledge. I gave him one example after another, telling of the history of insulin, electric light, etc., all of which were the unforeseen by-products of the efforts of men who were not planning to attack an immediate problem and who had had no idea that their unhampered researches would lead to practical results of enormous significance and value. As I left he said to me, 'This has been a most interesting conversation.' ... It takes infinite patience under existing circumstances to accomplish that which in good times was relatively easy, but I am hopeful that the outcome will be precisely what you desire."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 6/26

BUDGET Finance

GIFTS

FOUNDERS Corporation

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte, June 26, 1941.

He has talked with Bamberger several times since he last wrote, Bamberger and Mrs. Fuld both having called up to find out how he was feeling. Flexner learned that Bamberger is troubled about the war situation, and its probable effect on American finance, with the new complications introduced by the war between Germany and Russia, and our own vague, but probable involvment indirectly, "men of means are going to be more conservative than ever." He suggests that if the Aydelottes visit Bamberger and Mrs. Fuld at Placid, he would not raise the subject of finance unless Mr. Bamberger himself brings it up. But he also urges Aydelotte to use his own judgment in this as in all other matters in which he, Flexner, may

D File, Flexner, Abraham comment.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 6/16

FOUNDERS Corporation

MEMBERS Publications

GIFTS Finance

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte, June 16, 1941.

He has had a long talk with Louis Bamberger, and found Bamberger worried about whether if he helped with some publications he would be besieged from that time with all sorts of requests. "I explained to him how this could be managed without his appearing in the transaction at all--something that I did from time to time with Mr. Rockefeller when there was a real need which if the full truth of the matter had been known would have led him into new fields where pressure would have been exercised upon him to do similar things elsewhere. He took the suggestion kindly and said he would think it over. He is still not clear on the fundamental question which led to the starting of the Institute, namely, the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 7/18

HOUSING Facilities

AYDELOTTE, F. Biographical

Aydelotte's memorandum to Maass, July 18, 1941.

Reports on a conference with Messrs. Holden and Larson on the question of building small pre-fabricated houses for the use of members of the Institute. The houses discussed were pre-fabricated, some single, some double. He sends a plot plan, and some preliminary budget figures. Aydelotte expresses himself as not believing that the house of this type would be practical unless we could rent them for a figure which would pay interest, taxes, insurance and upkeep, and at the same time amortize the building within a reasonable period. Members and secretaries have to pay $500 to $600 per year for apartments, the nicest of which would be inferior to these houses. "If we could build them so that we could afford to rent them for $500 per year, the demand for them would be keen and they would be a great boon to the Institute. To make this work out, however, I think they should be built for about $3,000 per family in order to allow sufficient

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

margin for furniture, upkeep and heat as well as taxes, insurance and amortization."

D File, Housing for Members - Proposed

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

PRINCETON (HARVARD, J. H., U. CHICAGO, HIGH, COL.) Educational Institutions

VON NEUMANN Biographical

✓AYDELOTTE, F.

MATHEMATICS Academic Activities.

Von Neumann to Aydelotte on comparative ranking, domestic and international, of schools of mathematics.

Filed in Vertical File under "M" for School of Mathematics

F. A., 1/8/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 7/28

SCHOOL OF MATHEMATICS Academic Organization

VEBLEN, O. Biographical

AYDELOTTE, F.

COMPTON, KARL

Aydelotte to Veblen, July 28, 1941. "I had a talk with Karl Compton some time back and he told me of a plan for an institute of mathematics at Princeton which you had worked out some time before there was any idea of an Institute for Advanced Study. I gathered from what Compton said that the Institute in its present form is practically a realization of that plan. Have you any memorandum about it which you could send me or which Miss Blake could find in Princeton? I shall be in Princeton Saturday morning and if you could send a telegram to Miss Blake before then, perhaps she could hand it to me."

Aydelotte says he would like very much to use anything Veblen has on the history of the idea of the school of mathematics. He addresses Veblen at Brooklin, Maine.

D File, Oswald Veblen

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 7/28

VEBLEN, O. Biographical

AYDELOTTE, F.

COMPTON, KARL

Aydelotte to Veblen, July 28.

Karl Compton some time backtold Aydelotte of a plan for an institute of mathematics at Princeton which Veblen had worked out some time before there was any idea for an Institute for Advanced Study. "I gather from what Compton said that the Institute in its present form is practically a realization of that plan. Have you any memorandum about it which you could send me or which Miss Blake could find at Princeton?"

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941

7/30
8/26
9/3

SCHOOL OF MATHEMATICS — Academic Organization

VEBLEN, O. — Biographical

AYDELOTTE, F.

Veblen to Aydelotte with material on School of Mathematics for Aydelotte report to the Board of Trustees.

Filed in Vertical File under "M" for School of Mathematics.

F. A. papers, 1/8/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 (?) August (?)

FLEXNER, A. Biographical

✓ AYDELOTTE, F.

Undated--Aydelotte's handwritten notes on Flexner falling in his file right after the memorandum, the letter of August 15, 1941. Financial concerns. Greed, unfairness, bad spirit.

Appointments for personal reasons--William Flexner--Veblen--location at Princeton--Jean--Riefler--Riefler--Stewart--Stewart--Warren. AF, Earle, and FA, Magnetawan, Meritt, and Wes and Dorothy.

Preaching economy, extravagant in practice. Permanent commitments on temporary fund. Deficits instead of 10 per cent within income.

Vanity--no patience for criticism or advice. To Earle: "I will destroy you and wreck your career." Professors on Board--not representative--foolish idea--fall between two stools--resignation.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Lack of security due to financial unwisdom. Just talk stability.

Untruthfulness--deny deficit--question of veracity with Rockefeller Foundation.

Extravagance--offered Stewart $20,000 and the appointment of Warren.

Assurance to Board, October, 1938. No foundation.

Lost Mr. Bamberger's confidence. Difficulty in restoring it.

Dictatorial methods--unwisdom as to war work.

Flattery to Mr. B. in reports--poor selection on Board. Fifty per cent mistaken in faculty. No provision for pensions, upkeep Fuld Hall, Library, adjustments in salaries. Reckless provisions.

Untrustfulness--economics temporary but appointments really permanent. No preparation for blank career.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Debacle with Frankfurter.

Dealings with Earle and Veblen. (Probably after 1942).

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941

~~10/11~~
8/11

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte.

Not having heard from Aydelotte for some time Flexner went back and re-read his letter of August 1, 1941 to Aydelotte and he found it was far too vehement. No indication as to contents.

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

ECONOMICS — Academic Activities

AMERICAN COMMITTEE ON INTERNATIONAL STUDIES (GENERAL — Foundations

EARLE, E. M. — BIOGRAPHICAL

AYDELOTTE

EARLE TO AYDELOTTE. Earle has been ill at home and he has been taking stock on Aydelotte's advice in connection with a job offered him in Donovan's office (O. S. S.). Aydelotte suggests concentrating on one field and not having too many irons in the fire, etc., and suggests that if Earle goes to Washington he should have that job alone and no other.

Earle says: "It may well be that my greatest ~~[illegible]~~ usefulness is in the continuation of my research and writing. Aside from the important work of my seminars during the past two years (which has been largely a teaching rather than a research job), I am frankly disappointed in my own achievements. I do not mean that they have not been considerable. But they

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

are not what they would have been had I not been compelled to run an employment service, a real estate office, a visa bureau and a thousand and one other extraneous things. I must ruthlessly give more of myself to my own work and less of myself to the work of others if I am going to realize my full ~~xxxxx~~ usefulness to the Institute.X... The work of the Committee has been unworthy of the time that I have devoted to it, although/~~that~~ ~~xxxxxxxxxxxxxx~~ was something we could not ~~xxxxx~~ have foreseen and for which I have not been responsible.

D, Earle, 1940-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

I can shortly thereafter see you. We mustn't be at cross purposes.

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 8/15

POLICIES Administration

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte acknowledging a letter of Aydelotte's of August 14 (not found). Flexner refers to Aydelotte's loyalty and sincerity and acknowledges with pleasure his statement of himself as Flexner's "disciple."

Someday Flexner will point out two blunders which he made and from which Aydelotte will suffer. Aydelotte may not think them blunders but it is well for them to know each other's minds for the benefit of the Institute. Amsm Flexner does not consider the buying of the Gest Oriental Library as one of the errors. "If we can bring Mr. Bamberger and the Rockefeller Foundation to see it (the latter is extremely likely) we can add the School of Oriental Studies to the Institute."

Reminds Aydelotte that Flexner had seen Bamberger twice last spring, but for one reason or another did not report either interview to Aydelotte. I hope when I see him in the future

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941

8/19
8/27

BUILDINGS AND GROUNDS — Facilities

AYDELOTTE, F. — Biographical

Aydelotte to Miss Bernetta Miller, August 19, 1941

The Listening Post hx is abandoning 69 Alexander Street. Please go over there and estimate the cost of fixing it up and furnishing it and the revenues which might be realized from renting a rooms to individual member s of the Institute.

Miller to Aydelotte, August 27, 1941, a wire. Sixty-nine will accommodate twelve. Needs general paint job and much additional plumbing as there are only two baths.

D File, Aydelotte, Frank, 1930-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941

8/21
9/4

CARNEGIE CORPORATION — Foundations

DOLLARD, CHARLES — Biographical

AYDELOTTE, F.

Dollard to Aydelotte, August 21, 1941.

He asks for space and facilities at the Institute in which Gunnar Myrdal with a staff of three or four may finish his study on the Negroe in America sometime during 1942.

Aydelotte, on September 4, 1941, has to say that because of the size of Earle's committee and the Economic Section of the League, all housed in the Institute's building, there is no available space.

D File, Carnegie Corporation, 1940-1947

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 9/12

PUBLIC RELATIONS GENERAL	Public Relations
BUILDINGS AND GROUNDS	Facilities
VEBLEN, O.	Biographical
AYDELOTTE, F.	

Veblen to Aydelotte on use of Board room for League of Nations' Economic Section, cultivation of Institute land, etc., and his book on spinors.

Filed in Vertical under "V" for Veblen.

F. A., 1/8/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 9/18

POLICY Administration

LEIDESDORF, S. D. Biographical

AYDELOTTE, F.

MAASS, HERBERT H.

Aydelotte to Leidesdorf, September 18, 1941.

He has talked with Mr. Schur of Leidesdorf's office and looks forward to receiving his financial statement with expenditures arranged according to the terms of the budget which was adopted by the Board last year. "I feel very strongly that your reports to the Board ought to be based on the budget, since they will understand them best in that form, and that is unquestionably the best document for me to show to any individual or foundation that may consider a gift to the Institute."

He also asks for an increased petty cash fund of $2000 (increase by $1000).

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

He says that he has dispatched to Mass a report on post-war reconstruction work at the Institute which he sent to Mass and encloses also to Leidesdorf after a long talk with Riefler on the subject.

He mentioned the need for rooms in which men can work with a modest provision for secretarial assistance. "For housing we can get no funds; that we must provide in some way ourselves. 69 Alexander Street is already in use and the only additional idea I can think of at the moment is the one I suggested to Mr. Mass."

D, Leidesdorf, Samuel D., 1930-1935

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 9/19

Relations WOAI

EISENHART Biographical

AYDELOTTE, F.

VEBLEN, O.

Aydelotte to Veblen, "Eisenhart called me this morning to ask whether ~~you~~ we would be willing to give up the rooms we have in Fine Hall which they need for some urgent purpose connected with defense, and take instead three rooms on the ground floor (106, 107, and 108). I consulted the only men available (Weyl, Morse, and von Neumann), and they have agreed that we have no choice but to fall in with Eisenhart's proposal, though the rooms offered are less desirable. I did say to Eisenhart that I hoped the matter could be reconsidered when the war was over.

Veblen is in Chicago.

D File, Oswald Veblen

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 10/11

BAMBERGER L. Biographical

FARRIER, W. H.

AYDELOTTE, F.

Letter from Farrier to Aydelotte, October 11, 1941, saying that during the busy holiday season, the L. Bamberger & Company telephone wires are busy, and gives Mr. Bamberger's private unlisted telephone number at his desk.

D File, Farrier, Walter H.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 11/26

PARTICIPATION IN ADMINISTRATION — Academic Personnel

LIBRARY — Facilities

✓AYDELOTTE, F. — Biographical

Aydelotte to Meritt, November 26.

Aydelotte has consulted with the members of the Standing Committee about Meritt's suggestion that the Common Room of the Institute should be used for a meeting of the heads of the New Jersey branches of the Committee to Defend America by Aiding the Allies and has also discussed it with other members of the Faculty.

"While all, or certainly most, of the members of the Faculty are thoroughly in sympathy with the purpose of the Committee to Defend America by Aiding the Allies, it is extremely likely that our permission might be asked in the future for the use of the Common Roomfor propagandist organizations concerning which Faculty opinion might be divided.

I findthat the weight of Faculty opinion...is that it would be unwise to use the public rooms of the Institute for a meeting of what ~~tkx~~

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

is distinctly a propagandist organization. Members of the Faculty feel furthermore that it is fortunate that the question has come up in relation to an organization with which we are all in agreement, since this will make refusal easier if we should have a request from a group of which most of us disapproved.

" The Institute differs from a college or university in that we have no undergraduate body to which we are bound to present both sides of controversial issues. Instead our Faculty and members constitute a small group of people who are experts on a wide variety of subjects. These men will have strong opinions on many controversial questions and will and should individually occupy positions of leadership and influence wide sections of public opinion. Just because of this fact the use of the public facilities of the Institute for a propagandist purpose is likely to have more significance, and it is for this reason all the more important that we should avoid giving the public any impression that the Institute as a body is committed to any particular point of view on a controversial question.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"This is my interpretation of the prevailing opinion in the Faculty, and for that reason I suggest that it would be better not to hold your meeting next week in the Common Room of the Institute, but to arrange to have it instead at your house or at any other convenient place."

The whole question is one which Aydelotte believes should be discussed by the entire Faculty at the next meeting.

D File, Benjamin D. Meritt

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GENERAL (BY-LAWS) Corporation

✓AYDELOTTE, F. Biographical

HARDIN, HOHN R.

Aydelotte to Hardin, December 22, 1941.

"I am delighted to know that you are willing to serve as Chairman of the Board and I am very pleased to tell you that Mr. Maass will also be glad to serve as President of the Corporation in accordance with the arrangement which I outlines to you over the telephone this morning."

~~Maxgoesxxnxtoxxxtlins~~ He encloses a draft of the changes in the By-Laws which seem to him to be needed (Not in file). He comments on them as follows: There has been a provision in the by-laws providing that the President of the Corporation or the Chairman of the Board should make an annual report, but it has been the almost invariable custom to depend on the Director fob this report, and I have consequently omitted this section. In addition to the changes concerning officers I have altered the regulations under

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

committees to allow both the President and the Chairman to be ex-officiis members and have inserted the regulations concerning the Nominating Committee which I mentioned to you.

JRH Correspondence from January, 1940 to November 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GENERAL (BY-LAWS) Corporation

AYDELOTTE, F. Biographical

HARDIN, JOHN R.

Hardin to Aydelotte, December 23, 1941.

~~Hardin agrees to the proposed changes~~

Hardin informs Aydelotte as to the method of notifying the Trustees of the proposed changes, and also says that further ~~correspondence~~ notice should include any action to designate the Secretary of the Trustees, Edgar S. Bamberger, as the Secretary of the Corporation.

JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1941 12/24

AYDELOTTE, F. Biographical

EINSTEIN, A.

Dr. Einstein said to W. O. A. about F. A. 12/24/41, "It is rare to find someone who is devoted and independent and without vanity--rare to find a man of capacity without vanity."

FA, Albert Einstein

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GENERAL (BY-LAWS) Corporation

AYDELOTTE, F. Biographical

HARDIN, JOHN R.

Hardin to Aydelotte, December 29, 1941.

Hardin satisfied Aydelotte's confusion. There is a secretary to the corporation who is elected by the corporation. Under the By-Laws the secretary (Section 6 Article III) is to be elected by the Trustees. In this circumstance, the Secretary for the Trustees keeps the record of the Trustees meetings, the Secretary of the Corporation keeps the Minutes of the Corporation meetings. However, he says Aydelotte cannot take this matter up with the Board of Trustees at the next meeting because he has not made a proper announcement of his intention to do so.

JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

BY-LAWS Corporation

DIRECTOR Administration

KIEFFER, PAUL Biographical

✓AYDELOTTE

Aydelotte got Kieffer to advise him on proposed changes in by-laws attendant on splitting chairmanship into two offices (President) on Houghton's death.

A 10/18/56, File No. 4/

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

TRUSTEES Corporation

WEED Biographical

AYDELOTTE

Weed to Aydelotte responding to Aydelotte to Weed, December 22 complaining of complexity of proposed set up and suggesting withdrawal of his name as v. p.

Opposed to Faculty-Trustee members

Suggests Medical man for Trustee.

A, 10/18/56, Report, January 1942

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

TRUSTEES

AYDELOTTE, F.

WEED, LEWIS H.

The Corporation

Biographical

Aydelotte suggests to Weed some Trustee material. He agrees with Weed that the Vice-President is, in his judgment, no longer necessary, but Hardin says officially the Vice-President is necessary to act in place of the President if he is not there to sign official documents. He defends Riefler, saying Riefler has been ready to resign, but that the Board has not accepted his resignation. He suggests the following for the new Trustees: F. P. Keppel; Roland Morris, the president of the American Philosophical Society; Grenville Clark of the Harvard Corporation, New York lawyer; Henry Allen Moe of the Guggenheim Foundation, Leo Wolman of Columbia; Clarence Pickett of the American Friends Service Committee; Thomas W. Lamont, Marjorie Nicholson, a great university teacher of English; and Paul Kieffer, Rhodes scholar, New York lawyer, President of the Board of Franklin and Marshall, and a man with free time. He says Douglas wants Wolman.

D File, Weed, Lewis H., 1941-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 1/23

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

EARLE, E. M. — Biographical

AYDELOTTE, F.

Aydelotte to Dr. Walter A. Jessup, President of the Carnegie Corporation, giving a full report of the work done by the Earle group, both as to publication and as to research for the national defense and for military education with an accounting of the $10,000 appropriated for 1940-1941; See file for detail.

D File, Carnegie Corporation, 1940-1947

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

PRINCETON UNIVERSITY — Relations WOAI

EMPLOYEES — Academic Personnel

AYDELOTTE, F. — Biographical

Aydelotte to Dodds, February 3, 1942.

They have had a telephone conversation about the relations between the Institute and the University as regards enemy aliens who are members of the Institute in so far as Princebn University campus is concerned.

The University has requested that enemy aliens should not enter the campus. He has made this clear to all such people at the Institute and thus specific exceptions have been made, and they follow. He defines the limits of campus for this purpose. Those who have been granted permission by the President's office or Mr. Brakeley's on Professor Morey's request were as follows: De Tolnay, Frankl, Swarzenski, and Mrs. Kurt Weitzmann; also, Dr. Anton Raubitschek.

Julian Boyd, General Librarian of Firestone, has authorized the following to work in the main library: ~~Dr. Hei~~

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Dr. Kei Won Chung, Dr. Felix Gilbert, Dr. Robert A. Kann, Dr. Stefan T. Possony.

Aydelotte concludes that the authorizations are in writing, and the records should be available in case any question is raised for the protection of the people in question.

D File, Enemy Alien Material - Memoranda, etc.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 2/12

HOUSING Facilities 2/16

AYDELOTTE, F. Biographical

HARDIN, JOHN R.

MAASS, HERBERT H.

AYDELOTTE TO Hardin, February 12, 1942.

Maass has sent him a draft of the contract which he showed Hardin which suggests that the contract is very formidable and unattractive from the point of view of the professors, and suggesting that a simple sale of the land would be better.

The disadvantages are two-fold in Aydelotte's judgment:

1. These professors (I think fortunately) prefer the lease system as lessening their investment.

2. It is, I think, greatly to the interest of the Institute to keep possession of this land. While sale of the lots might be better for the professors, I
t think that for the Institute to retain title to them

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

is better for the Institute as a whole, and it is the interest of the Institute as a whole that we should consider.

He goes on to say that the houses built on Institute land are, in fact, the property of the Institute, "and the rights of the professors are only the rights to occupy them and to sell that right of occupation in case they should leave or die.

"Why not regularize this arrangement by drawing up a simple form of contract making the house the property of the Institute, obligating the builders to pay for them at the regular rate and to keep them in repair, allowing changes only with the consent of the Institute, and leasing the house to the professor at $1.00 a year for a period of fifty years, subject to renewal? There should then be a further clause saying that this right to occupy the dwelling house on these terms may be sold by the professor or his estate at any time to any purchaser approved by the Institute. If no such purchaser appears, the Institute should then undertake to pay the professor for his rights at some fair valuation." He asks Hardin's opinion.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Hardin under date of February 16, asks Maass what he thinks of it and wants to see the contract before advising Aydelotte.

JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 March

WORLD WAR II Government Relations

GENERAL (OFFICE OF SCIENTIFIC RESEARCH DEVELOPMENT)

✓AYDELOTTE, F. Biographical

Acting as Chairman of newly organized Committee on Scientific Personnel of O. S. R. D. March or April. Pressed by Bush and Courant to take charge ø in area of conflicts within Government.

Report of the Director to Trustees, 10/15/42.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

AYDELOTTE, F. Biographical

INSTITUTE Publications

Datus C. Smith asks Aydelotte if he is able to predict any kind of schedule for the manuscript of the Vision of Cecil Rhodes and notes that with the war situation there is a special urgency to publish the book promptly; (Smith to Aydelotte, March 10, 1942, File II-6.)

Aydelotte responds. "The Vision of Cecil Rhodes would have been ready for you this spring had it not been for the war, and the whole question is how much time my war duties will take this summer." With time ~~[illegible]~~ he could finish in about a month's time. No further reference to this in the file. (File II-6.)

File II-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 April - December

GENERAL	Government Relations
RESEARCH	Academic Procedures
GENERAL	Relations WGAI
✓AYDELOTTE, F.	Biographical
STEWART, W. W.	

Conversations between Dr. Edwin F. Gay of Huntington Library, economic historian, and Aydelotte, began in April, 1942 concerning a survey of post-war international organization for peace. By June a conference had been held between Gay, Viner, Stewart, Earle, Loveday, and Aydelotte, and the group was in consultation with Joseph H. Willits of the Rockefeller Foundation. Further conferences were scheduled to bring in other university personnel and projects for consideration of the problems. (See memorandum dated June 28, 1942, filed Chronological File, drafted by Ralph Barton Perry of Harvard University, amended by the group and sent to a number of universities).

Willits avoided commitment in saying that the Executive

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Committee of the Rockefeller Foundation doesn't meet until September, and suggested that a fellowship might be provided for any man Gay decided should be research secretary. If Viner participates, it would be a legitimate charge against the Rockefeller-Bamberger Foundation grant, he felt, and the balance of any expenses might be covered by a small grant-in-aid mf for which a budgetary proposal should be presented. At this time Bill Aydelotte was acting as Secretary for the several..... (Willits to Aydelotte, July 6).

Riefler was in Washington working. Aydelotte wrote him of the meeting concerning the proposed study at the Institute of post-war problems most recently held which in addition to the original consultants included Ralph Baron Perry of Harvard, Dunn of Yale, and President Ford of Minnesota and others.

Copy of a letter in file, Millikan to Gay, dated July 8, on Huntington Library stationery. Tells Gay that if he decides to stay in the east to do what Millikan and his scienza colleagues believe is not as important a job as he is doing at Huntington, "the Trustees of the Library ought to be making plans for going at the matter of doing what they can to replace you

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

here, where your influence is so much needed, and that is a difficult undertaking." At the same time he allows his name to be used as one of the sponsors of the undertaking.

In addition to this bitterness, Milliken's letter displays another: "Aydelotte has also been trying to get Hubble into a job for him, in which, from my point of view, he would be wasting his energies."

Aydelotte to Willits, July 27, 1942. Five week-end conferences at the Institute during June and July have been held on the project, participated in by the men named above in addition to Noyes of the National Bureau. The group has become convinced there was a real opportunity for useful service provided as sufficiently able group of men can be assembled at the Institute to take the lead in the studies.

He applies for a grant-in-aid of $2000 to assist in defraying the expenses of further survey.

Bill Aydelotte applied for a fellowship to act as secretary to the group July 13.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Willits to Aydelotte, July 30, 1942. He found the plans evidently not to his liking: first, the task proposed was too immense to be done well, perhaps. Though it involved research, it also involved careful and continuing analysis of policies over a very wide area and perhaps a subsequent, very extensive campaign of educational discussion--at least among the universities of the country. He professes not to know enough about the character of the university groups to know whether they will be able to fit the purpose of whatever emphasis might be determined for the studies, and, likewise, whether any attempt should be made to cover the whole gamut of international problems, or, perhaps, to concentrate on international political organization. He did not know what was being done by other agencies. The removal of Ed Gay he found disturbing.

He suggested that the thinking should be keyed not only to what the best thinking in America determined, but the best thinking in England, and that Toynbee coming over in September might be consulted. He suggests a session of some such group

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

as Aydelotte, the Institute social scientists, Gay, Toynbee, Hamilton Fish Armstrong, Viner and Loveday to ~~xxxxxxxxxx~~ discuss what, if anything, should be done, and if the answer was affirmative, where and who among the available personnel should be in charge. He emphasizes that these are personal reactions. The Rockefeller Foundation made $2,000 available for the surveys.

Meanwhile, Viner who had been asked to Yale for a year as Visiting Professor finally accepted it, (August 14, 1942) and subsequently decided that since he had written his own ticket at Yale he should not divert his efforts by attending numerous conferences in Princeton.

With Gay's and Viner's withdrawl, the group settled on Riefler who was working with the Board of Economic Warfare. Aydelotte asked Riefler if it would not be possible for him to come and assume the leadership of the study at Princeton, pointing out that Toynbee and the rest of the group seemed to think that the thoughtful and almost philosophical aspects of the study are just as important as the technical. (August 31)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

He asked for a conference to discuss the matter. He did, and Riefler refused to leave his work (September 5, 1942). Meanwhile, Aydelotte was, of course, carrying on a good part of the correspondence.

As the meetings became more frequent and intensive, but perhaps a little larger attendance, Aydelotte found it necessary to go away for a vacation for two weeks, and it seemed apparent that a certain amount of the driving force went out of the group.

It is not clear exactly what arrangements the Committee was contemplating for the carrying on of the work in September. The sums of $30,000 and $40,000 were mentioned as possible costs. A revealing letter from Gay, September 18, 1942, to Aydelotte indicated that whereas Gay in his previous conversations with Willits had assumed, perhaps, that Willits was interested in a small grant, he had come to think that what Willits was really saying was that the project was too enormous, and that they had better lift their sites if they were going to reach the target. The group still did not have a Chairman, nor a full-time Director.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

A meeting was held on October 10 and 11 to discuss:

(1) Tentatives Functional approach to post-war organization arranged by Dunn with Viner and Loveday.

(2) Continuation of discussion of Lovejoy's memorandum on international police force.

(3) Continuation of discussion of Hoye's memorandum: "Analysis of Problems of International Organization With Restricted Membership."

(4) Discussion of plans for permanent organization and personnel of the universities' committee. (Perry to Aydelotte, September 25, 1942)

Meanwhile, Perry had wanted to send out a further memorandum to certain universities to follow up the June 28, 1942, memorandum, but Aydelotte thought it had better not be done until the foundation had decided to grant.

The October meeting was not held, as a matter of fact,

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

pending further conversations with Willits.

Perry and Willits had a long discussion October 8. Willits questions:

(1) Is not the task too pretentious: can a small group like the one contemplated organize and administer 100 cooperative groups, and will not that task absorb all the central group' energies and prevent their thinking out their problems. Why not a small senior staff to perform the studies full-time free from every distraction.

(2) Is personnel available?

(3) Which of four possible objectives was to be realized: individual research on special topics; ~~A~~ survey, analysis and appraisal by a selected central group of scholars; mobilizing the scholars of the country more comprehensively than has been done by any other organization; adult education on post-war problems. Perry said he thought the ~~xxxxxxxxxxxx~~ second and third were the most important. He characterized Willits as interested but non-committal, and was unwilling to give any hint

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

of his reaction, but said it would be forthcoming in about two weeks.

Meanwhile, a letter dated October 3 was sent to the 180 cooperating groups, mostly professors in universities. (Perry to Aydelotte, October 14, 1942).

On November 3, 1942, Willits said no, and Aydelotte told Perry he thought that without subsidy the Central Committee could keep up with the 180 groups or more, and there is question whether this is Perry's or Aydelotte's view. (Aydelotte to Gay, Aydelotte to Perry, November 4).

Willits communicated with Gay informally, and Gay responded November 11. His response indicates that Willits proposed an alternative plan which is not outlined in the file, nor is Willits' letter to Gay. Apparently the nubbin of Willits' disagreement was the collaboration with the 180 groups. Gay found himself embarrassed because he didn't know whether Willits

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

had told Perry and Aydelotte what he was thinking. It is evident from his letter that Perry was the Chairman of the committee, and Aydelotte was chief sponsor.

On November 25 Willits informed Aydelotte that after conference with Viner and Corbett, it was decided that if a grant is made by the Foundation for them to work, they will do so at Yale. Viner has complete freedom to work, and Corbett having a fellowship, or a Guggenheim grant, has chosen to work at Yale. President Seymour of Yale has filed an application for a grant from the Foundation, and Willits thinks it will be granted at the December meeting of the Trustees. But he thanks Gay and Aydelotte for the initiative taken by Gay and his committee that has led to the intensive consideration of what is needed, which in turn "led to the proposal now contemplated. For this I am very deeply grateful to you and Ed and the committee."

To this Aydelotte replied December 2 in a philosophic xxxx vain, and asks whether he may mention the grants, in other words, has the Foundation acted. "It looks as if the long series of weekend conferences which we held here during the summer had

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

produced two interesting results: the Viner-Corbett project at Yale and Perry's work at Harvard. While I am sorry that there is no immediate follow-up here, the important thing is that the work should go on. My idea of one of the functions of the Institute is precisely that of exploration and of facilitating research regardless of the place where the work is finally done."

D. Post-War Organization Study Correspondence

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 4/10 - 4/17

GIFTS — Finance

FOUNDERS — Corporation

TRUSTEES

FLEXNER, A. — Biographical

AYDELOTTE, F.

Aydelotte to Flexner, April 10, 1942.

He encloses a letter which he has received from Alvin
(1) Johnson, which is a request for sources for funds or perhaps directly for a financial aid from the Institute, itself, in relation to the problem of foreign scholars. (2) Scholars Membership on the Board of Trustees; that is, nominations for the coming annual meeting. Aydelotte write to Flexner in distress over Alvin Johnson's request for funds, and asks whether in view of the fact that Mr. Damberger ought, in Aydelotte's judgment, to reserve all of his means for the Institute, Flexner would be willing to joind withhim in saying this both to Johnson and to Mr. Damberger. "In some ways I think

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

a word from you would be more effective than one from me." (Letter of April 10).

Flexner to Aydelotte, April 10, 1942.

Hopes he will see Aydelotte in Princeton when he visits: "We may have a chance then to talk over some things which Mr. Bamberger intimated to me during the last two occasions on which I have lunched with him and Mrs. Fuld. They are not urgent but may have, I think, a certain significance, greater or less than it seemed to me at the time, for Mr. Bamberger, as you know, expresses himself so tentatively that it is not always possible to know how much importance he attaches to some of the things he says."

After he receives Aydelotte's letter of April 10, he responds April 14, 1942, with a long letter on the character of Trustees who should be chosen, and transmitting a mimeographed draft of a letter which he suggests Aydelotte might use in answering Alvin Johnson.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

In the latter point he suggests discussing with Johnson frankly the relations which have existed from the very beginning between Mr. Bamberger, Dr. Flexner or myself, and Flexner's successor. "On only one occasion did either Flexner or myself talk to Mr. Bamberger on the subject of gifts to the Institute and that was when at the very outset Mr. Bamberger asked Mr. Flexner how much it would require to start the Institute. He said that it could be done with $5,000,000 but that with the growth of the Institute much more would be required. Mr. Bamberger gave the $5,000,000 but said nothing as to any future gifts. In the course of a few years he added several million dollars which have enabled us to operate three schools. Now these three schools are only the nucleus from which in course of time the Institute will grow, and it grows under extremely difficult conditions. It has no income from tuitions. Therefore, every worker who comes to the Institute is a charge upon the income of the Institute. More than that, it is the function of the Institute to provide advanced opportunities for mature men and women who have displayed unusual original talent. Whenever we find a person of that sort in any of our three schools, we support not only him, but, if he is married, his wife and children. It is therefore all outgo and no

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

income except from endowment. If there were anybody else but Mr. Bamberger to whom I could speak in your behalf with any reasonable assurance of success, I should be more than happy to help you out on your noble work, but Mr. Bamberger and his sister are the two persons in the world to whom I cannot mention money either for the Institute or for any other institution of learning. What his intentions and resources are I do not know, and I have never inquired, and Mr. Flexner is equally ignorant on both points.

"Do believe me when I repeat that I appreciate profoundly the good work you have done, the unselfishness and intelligence with which you have tried to save what Europe has so shamefully thrown aside, but also consider carefully the position in which I find myself, and I feel certain that you will understand why I find myself unable to comply with your request much as my own personal inclination would lead me to render you any help in my power."

Aydelotte to Flexner, April 16, 1942.

He thanks ~~Johnson~~ Flexner for his letter, and says he has used it basically in his reply to Johnson.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

As for the discussion of possible Trustees, Flexner in his letter to Aydelotte, April 14 says he has given the matter of the Trustees a great deal of thought. "The list does not strike me as being on the whole an impressive one or a useful one. I think the Board must look at the situation from the following point of view: Every appointment to the Board from now on will mean that the person appointed will in all probability bear some responsibility in years to come for the choice of your successor. There are on the Board a considerable number of persons whose judgment and experience will be of no value in that, which is the most important act which the Trustees will ultimately have to perform. On the other hand, there are a few persons--Weed, for example--who have the judgment, knowledge, and experience of the kind of person who ought, when the time comes, to succeed you. No one of different character ought to be appointed. Again, the question of age is an extremely important one. When I saw Mr. Bamberger a week ago last Sunday, he asked me what I thought of the list, and I countered by asking him what he thought of it. He replied, 'The men are on the whole too old, and those that are not too old are, I fear, too busy.'

"The original Board of the Institute was made up partly by Mr. Bamberger with the advice of Maass and Leidesdorf. There were

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

a few vacancies left which I could fill, and I insisted that they should be filled with you, Weed, Carrel, Miss Sabin, and with Mr. Houghton as Chairman because I thought it extremely important that a man of international reputation and standing should sh head the Board of the new Institute. I am afraid in making appointments of two things: age and an unconscious bias. Men in the late 60's or 70's, especially if they have been administrators of colleges or universities, are, in my judgment, out of the running. The Institute is so different in spirit and character and activity from the American college or university or graduate school that experience in any of these capacities would be a handicap rather than a help, especially if the man is in the late 60's or 70's. I think a similar objection can be raised against the appointment of persons who are too deeply dyed with the Rhodes Scholarships or an Oxford undergraduate course. The Rhodes Scholars and Oxford itself are overwhelmingly undergraduate in their point of view. They are and have been of great value to you in introducing reading for honors into Swarthmore and that because Swarthmore is an undergraduate institution, but the really great men in Oxford are, in my experience, unhappy - men, for example, like Sir Charles Firth and Sir Charles Sherrington, because they have no interest in undergraduate work. They were really research

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

workers of great distinction, and when I was in Oxford in 1928, they and Haldane and others complained to me bitterly of the difficulty of interesting the University in research work. Pember, the Warden of All Souls at that time, said to me on one occasion, 'I don't know myself what the University of Oxford is except an assemblage of undergraduate colleges.'

"Unless therefore the Rhodes Scholar or an Oxford graduate has risen far above his English training, I do not think it is likely that he will appreciate the quality and aims of the Institute for Advanced Study. Some of the names are entirely unfamiliar to me though I have looked them up in Who's Who. For example, Mr. Pickett is the Secretary of the American Friends Service Committee, but that is philanthropy, not education, and the Institute is education and research, not philanthropy.

"Finally, I have no idea who suggested Einstein, but I cannot imagine anyone who would be more useless as a Trustee than Professor Einstein. There is no man alive for whom I have greater admiration and of whom I am more proud of his connection with the Institute, for he was the very first person whom I recommended to the Board as a professor, but he is impractical and, despite the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

fact that he was unhappy at the University of Berlin, he has no idea whatsoever of the peculiar American conditions which make the organization of a German university something which has got to be radically changed before it becomes useful in the UnitedStates. On one occasion he told me that the organization of the Institute was so poor because, in his opinion, there should be what the Germans called a 'Curatorium,' namely a committee of professors representing the faculty, dealing in Germany with the Ministry and in America with the Trustees. I explained to him that that was clumsy and would not fit in with conditions that existed in America, but I do not think that I convinced him. The only German institutions which were comparable in organization and operation with the Institute for Advanced Study are the institutes established at Dahlem by the Kaiserwilhelm Gesellschaft. Haber, Warburg, Goldschmidt, and Meyerhof would have been perfectly at home in Princeton. A few German professors, men like Weyl and Panofsky, have adapted themselves to the conditions and objects of the Institute even more quickly and completely than some Americans who are still at heart professors in a graduate school. These considerations make it important, as I see it, to bring into the Board men who are young enough to learn the Institute and whose activities in this country have been such that, like Carrel and

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Miss Sabin and Weed, they willhave no difficulty whatsoever in appreciating the unique purpose of the Institute itself.

"We can talk about details further. I have assembled a few names that are not on the list that I received that seem to me to answer the conditions which I have set forth. Of course, in the end I shall not obstruct anything that seems to you and Weed and Mr. Bamberger wisest to do, but if you will reread the history of the organization of the Rockefeller Institute in Simon's new Life of Dr. Welch, you will see with what infinite patience and care the Rockefeller Institute was moulded by its founders into something of great distinction which bears a close resemblance to the Institute for Advanced Study, and, as far as I know, there is no other institute in this country from which we have much to learn. When I next come to Princeton, I shall try to arrange to make my visit at a date when you are there so that we can go over the general ideas which I have expressed and I can submit to you the names which seem to me to embody the principles in question. The one exception is Roland Harris. He is a little old, but he is a distinguished man and will serve the Institute precisely in the way in which Mr. Houghton served it. All the others must be tried by very different standards."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Aydelotte to Flexner April 16, 1942.

Takes slight hombridge at the exclusion of Rhodes Scholars by pointing out that all the people suggested must be considered as individuals, and no man should be chosen, of course, who will make the Institute merely a duplicate of the institution in which he was educated. "In this connection I think it is relevant to remind you of the very fine statement which Lindsay made when he was Vice Chancellor to the effect that one of the influences which the Rhodes Scholars had exercised upon Oxford was to increase enormously the interest of the University in advanced research,..."

Flexner to Aydelotte, April 17, 1942.

Flexner is sure he and Aydelotte will agree.

"Our Board has never been sufficiently homogeneous. I mean by this that there have been too many people in it who really did not share in the vision which I had and which you and Weed, Carrel, and Miss Sabin also shared with me. Where I think perhaps there is a difference is, as you say in your letter, that while choosing people as individuals we must '<u>assume</u> that we should not be

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

interested in anybody who does not have the imagination to rise above his training.' That sentence should, I think, be modified to read that 'we shall not be interested in anybody who has not already proved that he has the imagination to rise above his training and in most cases above his previous experience.'"

Flexner says that he will tell Aydelotte anything he thinks about the nominations before the Board meets, "and it will be for you and Mr. Bamberger and the other proper authorities to reach a decision."

"I can go, however, into some detail. Professor Cannon, a highly distinguished physiologist, is about to retire from the professorship of physiology in the Harvard Medical School. Mr. Flexner says the most natural thing would be for Harvard to take the Yale physiologist, Fulton, but Flexner has been told Harvard does not regard Fulton as qualified from the standpoint of his investigative work."

He thinks the suggestion of Kieffer is inadvisable. No one has ever heard of him, although Flexner has made inquiries.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

What the Institute needs is investigators.

The question of age is also extremely important, he thinks. Gilman and Welch appointed to professorships men in the late 20's and 30's, every one of whom had given evidence of investigative ability; it worked out superbly. The same is true of the Institute's Board of Trustees. "Men in the late 60's or early 70's will not catch the spirit of this unique enterprise in such a way as to produce the homogeneity which the Board has lacked and from which, in my judgment, it suffered in my time."

He also points out that "men like Lamont and Neilson are already busy men" and develops the idea. He suggests that all the vacancies need not be filled at one meeting.

He then suggests the ones he has thought of: Dr. Homer F. Swift, about 50 years old; has practiced during his entire professional life research and training in research ideals and methods. He is on the staff of the Rockefeller Hospital, and is regarded as one of the pillars of the Rockefeller Institute.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

His second suggestion is Mr. Dean G. Acheson of Washington, Assistant Secretary of State. As a Trustee of Howard University, Flexner asked Justice Brandeis for the name of a young lawyer of high ideals who could understand the language Flexner spoke, and Brandeis recommended Acheson whom he found to be imaginative, free from entangling trusteeships, clear-headed, quick to see an academic point, and who, within a year or two, had ironed out the difficulties and made it possible for Flexner to retire.

He has also thought of Professor Gilbert Chinard of Princeton, a humanist who he thinks would be a better choice than Miss Nicholson. "While I like to have women trustees, the important thing is to get the best trustee possible."

He thanks Aydelotte for the opinion of Lindsay that Rhodes Scholars have enormously increased Oxford's interest in advanced research.

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942

4/16
5/1

BUDGET — Finance

ROCKEFELLER — Foundations

BENEFITS — Academic Personnel

✓AYDELOTTE, F. — Biographical

LEIDESDORF, S. D.

Aydelotte to Leidesdorf, April 16, 1942.

Presents a rough draft of the 1942-43 budget which he has balanced by obtaining Mr. Bamberger's permission to use $15,000 from his library fund, plus $9750 which he has recently obtained from the Rockefeller Foundation for stipends in mathematics, plus $10,000 usually budgeted for Mitrany's salary, since Mitrany will take leave of absence without salary for 1942-43. (British income tax would eat it all up anyway).

Some of the items in the budget are over-estimated since

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

it probably will not be possible to use the entire amount budgeted for stipends in mathematics and humanistic studies.

The only item which is not included in the budget is $10,000 set aside for pensions. He suggests that might be budgeted by taking $2500 from each of the two stipend funds and $5000 from the contingent fund. "I have, as you know, never believed in the budgeting of this pension fund in that way. There is a surplus in this fund, shown in your report of June 30, 1941, of $33,755.72. By the time we use this up on Dr. Flexner's pension two or three members of the faculty will be retiring and it will always be possible to limit our new appointments so as to enable us to carry Dr. Flexner's pension if such limitation proves to be necessary."

His budget does not contain an account of the Rockefeller-Bamberger fund which is kept as a separate account according to the practice of Leidesdorf's office. The same thing is done with certain other special grants.

Aydelotte to Leidesdorf, May 1, 1942.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Acknowledges a letter from Leidesdorf not in the file, letter dated April 28.

He makes the following points:

(1) Agrees with Leidesdorf that the Trustees should approve leaving out provision for pension funds. Might forego replenishing this fund during the emergency, but certainly that decision should be taken by the Trustees.

(2) "I am very happy to inform you that I have in plain words the assurance from the Rockefeller Foundation that any part of the Rockefeller-Bamberger fund which is not expended remains in the surplus income account of the Institute for use for the same purpose in future years. At the expiration of the three-year period I intend to ask the Rockefeller Foundation to continue to pay this fund, perhaps for another three years, but if they are unwilling to do this I am planning to have a surplus sufficiently large to support our School of Economics for at least two years after the end of the three-year period."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

(3) The annuity insurance for Mitrany and all annuity payments for which the Institute is obligated are provided for in the budget.

(4) We may have other savings. the Office of Scientific Research and Development will probably reimburse the Institute for Professor von Neumann's time which may bring in $6250.

D, Leidesdorf, Samuel D, 1930-1935

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 4/22

BUDGET — Finance

BAMBERGER, — Foundations

ROCKEFELLER

AYDELOTTE, F. — Biographical

Aydelotte to Flexner, April 22, 1942

It appears ~~xxxxxxxxx~~ now possible to balance the budget for 1942-43 without cutting salaries. A handsome subsidy from the Rockefeller Foundation for two years has just been assured for stipends for Pauli, Gödel, and Siegel. Also Bamberger is willing to allow the use of part of the library fund for the general purposes of the Institute.

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 4/28

ROCKEFELLER-BAMBERGER FUND Foundations

LEIDESDORF Biographical

AYDELOTTE

Leidesdorf to Aydelotte April 28, 1942.

Points out that there was an unexpended balance at the end of fiscal 1941 of $67,000. An additional $70,000 was received during fiscal 1942 of which there will undoubtedly be ~~an~~ a substantial unexpended balance remaining at the end of the fiscal year. Leidesdorf understands another $70,000 will be forthcoming for fiscal 1943, and asks if he is correct. Then he asks for information from Aydelotte as to what will happen to any ~~xxxxxxxxxxxxxxxx~~ unexpended balances--permitted to use these funds against future years or will it be necessary to ~~xxxxxxxxxxxxxxxxxxxxxxxx~~ return the unused amounts to the Rockefeller Foundation.

There is no answer in the file from Aydelotte.

D, Treasurer

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 5/1

GIFTS Finance

~~GENERAL~~

BUDGET

AYDELOTTE, F. Biographical

FACULTY SALARIES Academic Personnel

Aydelotte to Flexner, May 1, 1942.

He says he will go to New York to talk about the financial problem with Flexner. He thinks it will be well for Flexner to know that the Institute is in financial difficulties.

"Meanwhile, it may be convenient to you to have on paper an answer to your question as to the capital sum which we need to add to our endowments to make the Institute solvent and enable us to go on without expansion on the one hand and without cutting salaries or other vital services on the other. If we are to estimate income from endowment at three per cent (and at the present moment I do not think it is safe to count on more) we need an additional $5,000,000.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

The budget of the Institute the year previous was $450,000, of which $330,000 was income from the endowment, and $120,000 from outside sources, the largest items being $60,000 from Mr. Bamberger and something over $45,000 from the Rockefeller Foundation. If our income from endowment is to be $300,000 we will need from outside sources about$150,000, or three per cent on an additional $5,000,000.

"During the three years of my directorship the Institute has received from outside sources, to be spend as income, approximately $500,000, which corresponds to the figure I have named."

We are making drastic economies. Members of the faculty in a desire to protect position and influence of the Institute would prefer to cut salaries than to decrease stipends and otherwise cripple the work of the Institute. Furthermore, the Institute needs a little margin for unusual demand and unusual opportunities.

"It is very difficult to expalinall this to Mr. Bamberger, because these things are far from his usual method of thinking, but concrete examples will occur to you instantly."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

He says the only thing which has aided recently has been the magnificent efforts of the Faculty to bring in money, including Stewart, Riefler, Earle, Einstein, Veblen, and Lowe, "but we have now come to the point where we have to go back again and again to the same individuals and the same foundations and this, of course, cannot go on forever. If we do not have in the near future a substantial addition to our endowment we will be, in my opinion, more self-respecting to face the fact that we have expanded beyond our means and make such a reduction in our salaries as will adjust our continuing expenses to our income. I should hate to do that and I look upon the suggestion in your letter as a possible ray of hope."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 5/4

GIFTS Finance

FOUNDERS Corporation

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte, May 4, 1942.

He talked to Mr. Bamberger over the phone a few days ago, and when they finished the conversation, he repeated what he says "almost every time that I see him: 'I want you to keep Mrs. Fuld and me informed about yourself. We never cease to think and to speak of the fact that you gave us the best advice that we have ever received in all our lives.'

"That gave me a little chance to add: 'It is very pleasant of course, Mr. Bamberger, for me to have you and Mrs. Fuld feel as you do, but the whole world is passing through difficult times, and colleges, universities, hospitals, and especially institutes of research which have no income except from endowment have to make a severe struggle to maintain their

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

standards unimpaired. We must not let the Institute at Princeton slip but must by every effort maintain it on the level at which it was started.'

"He replied, 'I agree with you thoroughly.'"

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942

5/20
5/22

TRUSTEES

Corporation

FULTON, JOHN F.

Biographical

✓AYDELOTTE, F.

Aydelotte to Fulton, May 20, 1942.

Notifies him as "Dear John" that he has been elected a member of the Board of Trustees.

Fulton responds, apparently in complete surprise, May 22, 1942, to "My dear Aydelotte" and says that he has always been deeply interested in the Institute. It seems quite apparent that Aydelotte had not asked him in advance. Fulton also comments happily on the fact that Moe is elected at the same time because he likes Moe very much.

John F. Fulton, Institute for Advanced Study, 1942-47

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 6/28

RESEARCH (GENERAL) Government Relations

WORLD WAR II

GENERAL Relations WDAI

GAY, EDWIN F. Biographical

✓AYDELOTTE, F.

First interuniversity memo--Perry and group.

Filed in Chronological file under 1942, 6/28.

D. Postwar Organization Study

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 7/24

EARLE, E. M. Biographical

AYDELOTTE, F.

WILLITS, JOSEPH H.

Willits to Aydelotte, July 24, 1942.

Criticizes Aydelotte for letting Earle overdraw his strength.

D, Earle, Edward M., 1940-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 7/31

CLEMENT Biographical

MERITT

AYDELOTTE

Meritt to Aydelotte regarding Clement's qualfication to teach Greek, Latin, archeology , numismantics. Recommends highly for position at Iowa State University.

Meritt, I. A. B., Vertical

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 8/30

FLEXNER, A. Biographical

AYDELOTTE, F.

EINSTEIN, A.

Flexner to Aydelotte, August 30, 1942.

Aydelotte has informed him of an Einstein book which is about to be written or published. "As to [the book] I am not worried. No one can quote or use I Remember or any part thereof without my express permission. If they do or try to do it, I can stop them by legal action, and I shall not hesitate to do so. Can you get that fact to Doubleday, Doran & Co?

"I have no recollection of letters exchanged with Einstein in the early days. Mrs. Einstein made difficulties about their quiet reception and efforts to get him more publicity. He was between the devil and the deep blue sea. He approved my policy, while she egged him on. One morning I talked the thing over with him. He said, 'I can't say no.' 'May I say it for you?' 'Surely.' Thereafter I recall no further incident.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"There is no anti-Jewish prejudice at Princeton. There are Jews in the faculty (Ladenburg, Morgenstern, etc.) Any able Jewish boy can enter as student. I ~~xxx~~ can site a number. Jews who are turned down on account of inferior scholarship (e. g. a son of Herbert Maass) excuse themselves by saying 'anti-semitism:' it's pure bunk.

"Weyl wrote me somewhat despondently about the von Laue leaving. I am glad you are more hopeful..."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 9/2 9/5

GENERAL Corporation

FOUNDERS

✓AYDELOTTE, F. Biographical

Aydelotte to Bamberger, September 2, 1942.

Asks for his comments on resolution passed by the Trustees at the April meeting to the effect that they would be glad to meet regularly in Newark if that would make it easier for the founders to attend.

Bamberger to Aydelotte, September 5, 1942.

"In view of the fact that a resolution was passed at the last Trustees meeting (my understanding) to hold meetings in Newark for an indefinite period. [This was not a complete sentence in original letter]. It would be very agreeable for me if the meeting is held in Newark."

D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 10/15
10/21

GENERAL Publications

MOREY Biographical

PANOFSKY

WEITZMANN

✓AYDELOTTE

Panofsky asks Aydelotte for $2,850 half cost two Weitzmann works to be published by Princeton Press. Aydelotte refuses 10/21 not only because of lack of money, but because it has been principle of I. A. S. to pay men rather than subsidize publications.

D. Morey

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 10/15

GENERAL Publications

POLICIES Administration

WEED, LEWIS H. Biographical

✓AYDELOTTE, F.

Weed asked if Institute subsidized American publications. Director: no, but we get others to subsidize. We contribute to the math journal. Aydelotte did not hold with subsidizing publication of our members. Weed agreed generally but said we may be forced into it in future.

D, Reports of the Director

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 10/15

GENERAL	Publications
MEMBERS	Academic Personnel
PRINCETON	Relations WOA
SCHOOLOF HUMANISTIC STUDIES	Academic Organization
PANOFSKY, ERWIN	Biographical
✓AYDELOTTE, F.	
MOREY, C. R.	

For amemorandum on the above headings (financing of publications) see a typed memo filed under this date in the Chronological file and under the first five headings listed here.

D, Morey, C. R.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 10/20

GEST ORIENTAL LIBRARY Facilities

MAASS, HERBERT H. Biographical

WEED,

AYDELOTTE, F.

Aydelotte to Flexner, October 20, 1942.

Maass and Weed are urging upon the Board that it dispose in some way of the Gest Oriental Library immediately.

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 11/10

GEST ORIENTAL LIBRARY Facilities

FLEXNER, A. Biographical

AYDELOTTE, F.

Aydelotte to Flexner, November 10, 1942.

They are apparently seeing each other frequently on Institute business.

"I also had a good meeting of the committee on the Gest Library and I am sorry that you could not be here to meet with them. I want the committee to talk with you and it would suit them best if you could meet with them Monday, November 23rd, at 2:30 in the afternoon. Since I know that you do not go down to your office in the afternoon, I should be glad to bring the committee (consisting of Edgar Bamberger, Moe, and Veblen) up to your apartment." At the meeting on November 9, Aydelotte presented all the facts known to him concerning the acquisition of the Library. The committee has been considering the importance of the Gest Collection and the great opportunity which adequate use

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

of this library would offer us to make a contribution to Chinese studies, "which are sure to have a larger place in American scholarship in the future than they have ever had in the past."

He has estimated for the committee that to make the Library of real use to scholars, it would cost from $60,000 to $80,000 per year. If we establish a work in Chinese studies, it would be sure to grow, and grow more expensive, therefore.

Such an additional financial support for anything is out of the question for the Institute, and the Institute will now have to decide whether it can continue to expend approximately $7000 a year for the maintenance of the Library on its present scale. They find it apparent that Dr. Swann is a permanent appointee and not an annual appointment.

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 11/13 to 12/22

BUDGET Finance

FOUNDERS Corporation

AYDELOTTE, F. Biographical

FLEXNER, A.

HERZFELD, E.

LOWE, E. A.

Flexner to Aydelotte, November 13, 1942, congratulating him on the small surplus which the auditor's report shows, and saying xhx that Bamberger called him up a few moments ago and talked to him very much like his old self.

On December 16, Aydelotte asks Flexner for a conference to talk over matters which have come up, and they meet December 18. There is no record of their conversation.

Aydelotte to Flexner, December 22, 1942. A letter in response to a telephone call from Flexner containing a brief

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

statement of the financial position of the Institute at that time. "We have not balanced our budget out of our own funds since 1938. The result of each year's operations since that time, as given in the auditor's report, is as follows:

1937-38	Surplus	$16,110.28
1938-39	Deficit	25,570.41
1939-40	"	36,820.99
1940-41	"	2,348.14
1941-42	Surplus	1,995.58

"The deficit for 1939-40 would have been still greater except for the fact that the Institute paid me no salary that year. The deficits for 1938-39 and 1939-40 were due partly to new salaries in economics and partly to the operation of Fuld Hall and other additional expenses for which no additional income was available. Our comparative solvency in 1940-41 and 1941-42 was due to our having obtained additional temporary income, partly from Mr. Bamberger and the Rockefeller Foundation and partly from the Carnegie Corporation.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"Expenses added since 1938 without any corresponding addition to our resources are (excluding minor items) the following:

Two alaries in economics	$30,000
Contribution on these to Teachers Ins. & Annuity	1,500
Economics stipends - approx.	10,000
Operation of Fuld Hall	20,000
Director's Pension	12,000
Library	25,000
	$98,500

"This, however, is not quite the whole ~~xxxxx~~ story. We shall in a few years time be compelled to provide in our budget an annual sum ~~xx~~ for repairs and renovations to Fuld Hall and for pensions. We ought, furthermore, to increase the amount which we devote to stipends.

"The situation in regard to retirements is as follows:

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Date	Professor	Pension Promised	T. I.A.A.	Inst. Budget
June, 1944	Einstein	$8000	$1909.44	$6090.56
June, 1945	Veblen	8000	2439.00	5561.00
June, 1945	Lowe		2650.44	
June, 1945	Herzfeld		780.80	

"It is my opinion, and I know it is yours, that every consideration of humanity and of the prestige of the Institute demands that we add something to the amounts which Lowe and Herzfeld will receive from the Teachers Insurance and Annuity Association. If we brought the pensions of these two men up to $4000, our pension load for professors, beginning in June, 1945, would be $16,220.32, or, including your own pension, $28,220.32. If we were content to bring Lowe's and Herzfeld's pension up to only $3000, which is all that Stewart thinks it safe to do with our present resources, this amount would be reduced by $2000.00.

"The upshot of all this is that we are running at least $125,000 behind at the present moment, which is the interest on

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

$4,000,000. I hope, however, that Mr. Bamberger's generosity will extend not merely to the point of covering our present commitments but willmake some provision for such interesting extensions as the development of Oriental studies, Latin-American studies, and work in other fields in which I think the Institute might make a great contribution. I have not talked much with Mr. Bamberger about such developments because I did not want to frighten him, but my own opinion is that the plan which you laid down for the Institute and its method of approach to scholarship is so effective, so much needed, and promises such fruitful results that it would be nothing less than a tragedy if we were not gxinxg going to be able to enter other fields. We need not enter them all at once and we can exchange one subject for another, but we need some margin in order to do anything."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

POLICIES — Administration

FOUNDERS — Corporation

GENERAL — Academic Organization

AYDELOTTE, F. — Biographical

Aydelot te to founders--plans for development of IAS.

Filed in Vertical File under "A".

A, 10/18/56 - Home Retirement of F. A.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 11/30

12/8

GIFTS Finance

FOUNDERS Corporation

AYDELOTTE, F. Biographical

Aydelotte to Bamberger, November 30, 1942.

A recapitulation af at Bamberger's request of the place and function and purpose of the Institute in connection with what must have been a discussion of further endowment since it ends, "I earnestly hope that you and Mrs. Fuld will make it possible for us to go forward to make the Institute one of the most notable and valuable educational enterprises in the world--a monument to Dr. Flexner's vision and to your generosity and public spirit."

The memorandum is four pages long, and describes the important place as unique institution of the Institute in America and the greater importance in the period during which western Europe has fallen into war.

The letter and the request which prompted it rather indicate that the founders had drifted a little bit in their

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

understanding of the Institute since Flexner's long preachments and reiterations were no longer available to them, and since Aydelotte's correspondence with them generally appertained to movements and events rather than that they constituted a running comment and quotation on the activities of the Institute and the importance in the correspondence mind.

The Bamberger answer to this letter is not available, but on December 8, 1942, Aydelotte answered another question from the founders: the direction of the future development of the Institute. He writes on Oriental studies, Latin American Studies, and English literature.

The first would involve a budget roughly equivalent to those of the other schools, $75,000 to $100,000 a year.

The second, consideration of which was promoted by receipt by the Institute of a collection of Mexican manuscripts from Mr. John W. Garrett in 1941, would involve an annual sum of $50,000 to $60,000.

D. Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

The third Aydelotte himself favors and has written about. He does not favor permanent professorships of English literature, but rather short-term memberships. Money would be needed for salaries, stipends, and reference books, secretarial assistantx assistance. All expenses would be covered by $50,000 a year for a period of two or three years.

"These are only three of the many subjects which might be added to the Institute or which might take the place of subjects which we drop as members of our faculty retire. Changes of this kind in the program of the Institute seem to me advisable as the years go on. I do not forget that our first responsibility is to provide adequately for the work which we have already undertaken. In respect to the present needs of the Institute, I am, as I told you last week, particularly concerned about stipends. Our faculty has been enlarged partly at the expense of stipends for members and I feel that we should provide additional funds for this purpose as soon as it is possible to do so."
D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 12/2

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

ROCKEFELLER-BAMBERGER FUND — Foundations

AYDELOTTE, F. — Biographical

WILLITS

POSDICK, R.

BAMBERGER, L.

Aydelotte to Willits, December 2, 1942.

"I am delighted that you are willing to write to Mr. Bamberger and I think, as you suggest, that the ideal time would be when our application has been definitely acted upon, which I understand will probably be in January. I enclose in this envelope a formal letter of application and very much hope that the Trustees will be able to see their way to continue our grant."

D, Post-War Organization Study Correspondence

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 12/10

LIBRARY Facilities

GIFTS Finance

FOUNDERS Corporation

✓AYDELOTTE, F. Biographical

Aydelotte to Bamberger.

Of Bamberger's pledged $100,000 for Library books he has given $10,000 plus $25,000 each year 1940-41 and 1941-42. To avoid cutting salaries Bamberger promised $25,000 due 1942-43, $15,000 to be used for that amkak and $10,000 for library.

D. L. Bamberger, 1937-44.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 12/18

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

ROCKEFELLER — Foundations

AYDELOTTE, F. — Biographical

WILLITS

Willits and Aydelotte have conferred at MOrris Leeds' house and have agreed that the Institute should amend its application for a grant in support of economics. Aydelotte informs Willits, Mr. Bamberger has agreed to the amendment.

"Proposal would be to return to the Rockefeller Foundation on June 30, 1943, the surplus which has been saved by the grant in the last three years, and request the Rockefeller Foundation renew the grant at the rate of $35,000 per year for three years beginning July 1, 1943, conditional upon a similar grant by Mr. Bamberger."

He states that support from economics for the least three years has been on the basis of $30,000 from the Institute, $35,000 from Bamberger, $35,000 from the Foundation, thus leaving the 35 per cent of the surplus as appropriate for return to the Foundation.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Again deep appreciation is expressed in the offer that Stewart and Warren would be delighted to discuss with Willits at any time the plans for economics.

A
S File, Rockefeller-Bamberger Fund

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1942 12/21

TRUSTEES Corporation

AYDELOTTE, F. Biographical

KEPPEL

Aydelotte to Moe, Henry Allen. "In view of Keppel's refusal, I think we had better take a little more time for the selection of another Trustee, and, indeed, I don't believe it is necessary to have any election until the end of the meeting in April. I think, on the whole, we had better consider younger men." They were "to look over Wolman."

D File, Henry Allen Moe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

BENEFITS	Academic Personnel
SALARIES	
DIRECTOR	Administration
BUDGET	Finance
AYDELOTTE	Biographical
FLEXNER	

Aydelotte to Flexner.

IAS paid Aydelotte no salary, 1939-40 thereby decreasing deficit. Financial statement.

A, 10/18/56 Mat. for Trustees Committee on Institute Policy

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

~~1942~~ 1942 12/23

AYDELOTTE, FRANK Biographical

Aydelotte resigned as Head of the Office of Scientific Personnel of the OSRD in a letter to Vannevar Bush at Washington, D. C., dated December 23, 1942.

V-3

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943-4
1943-6

BUDGET — Finance

STIPENDS

AYDELOTTE, F. — Biographical

There are two budget files of Aydelotte's, dates 1943-4 for stipends, and 1943-6 for budgets. Theycontain Aydelotte's working papers.

A Home Files, Budgets

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943-44

FOUNDERS — Corporation

GIFTS — Finance

/AYDELOTTE, F. — Biographical

LEIDESDORF

Contrast Aydelotte's statement March 10, 1943 (A, 10/18/56, File #5) on precarious budget situation with his statement to Trustees (proposed report of October 11, 1944) that L. Bamberger had assured him of financial aid and told him not to worry at beginning of ~~[illegible]~~ 1943 after two years of indifference. (A, 10/18/56, File #51). Which was correct? Note that Aydelotte proposed to Executive Committee February 27, 1943 (File #55) a reduction in salaries ($15,000 and his own) to balance budget and that he suggested in draft prepared for Leidesdorf to send Bamberger the same thing.

Sources in note.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943-45

SALARIES — Academic Personnel

BENEFITS

✓ AYDELOTTE, F. — Biographical

Copies of letters from and about professors' salaries and expectations raised by Flexner but not satisfied.

A, 10/18/56 Salary Material

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943

BENEFITS	Academic Personnel
SALARIES	
GIFTS	Finance
BUDGET	
FOUNDERS	Corporation
AYDELOTTE, F.	Biggraphical
LEIDESDORF	
FLEXNER, A.	

This is A File, Budget--Supplementary Material, 1943, which is to be filed in the Vertical File. It is a discussion on correspondence and memoranda as between Leidesdorf and Aydelotte, Aydelotte and Bamberger, and Flexner and Bamberger (on Aydelotte's request) setting forth the over-committed and under-financed status of the Institute and suggesting rigorous ways such as reductions of salaries of the professors to meet the cost of operation plus the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

cost of minimum benefits of $4,000 for professors who will retire within the next 10 years. This is a very important file. It indicates that as late as March, 1943, one of Aydelotte's prime approaches to Mr. Bamberger on the subject of financial needsof the Institute was through Flexner whose aid he enlisted. It also contains a ~~phoned~~ statement that Mr. Bamberger has made no further commitments than those he originally made, and subsequently made up to that time to the Institute.

2/2/56

A File, Budget-Supplementary Material, 1943 File #5

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1932 ~~[illegible]~~ 1/15 1/5 ~~[illegible]~~

PARTICIPATION IN ADMINISTRATION — Academic Personnel

GENERAL — Government Relations

ECONOMICS — Academic Activities

FLEXNER, A. — Biographical

✓AYDELOTTE, F.

Aydelotte letter of December 24, 1932 (not found) reached him and surprised and relieved him. Flexner has never believed in part-time arrangements with Washington.

"Your action now enables me to do some things for you which it has been impossible for me to do hitherto." This statement was underlined in pencil by Aydelotte.

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 1/18
1/22

TRUSTEES Corporation

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte, January 18, 1943.

He is having throat trouble again, and is coming down to Princeton to stay at the Inn and sit on the veranda; also to see some people whenever he is able.

He encloses a letter which he hopes Aydelotte will read to the Board to get permission to insert in the minutes.

He urges the Institute not to part with the Gest Library or to attach conditions to gifts that are offered without condition. It is shortsighted.

Aydelotte to Flexner, January 22, 1943.

He has no doubt the Board will be willing to incorporate

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Flexner's letter in the Minutes. "You may want to change it when you see the actual report of the Gest Library Committee."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 2/19

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

ROCKEFELLER — Foundations

✓AYDELOTTE, F. — Biographical

~~WILLITS~~

Norma S. Thompson, Secretary of the Rockefeller Foundation to Aydelotte, announcing an appropriation to the Institute for $70,000 for its work in economics during the two-year period ~~begaE~~ beginning July 1, 1943, with the understanding that 35 per cent of any balance be returned to the Foundation. The balance is mentioned as estimated at $95,000 which would remain unexpended as of June 30, 1943. Matching dollar for dollar~~s~~ is provided for as usual.

A
~~S~~ File, Rockefeller-Bamberger Fund

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943-48

2/19/43
3/20/47
7/8/48

SCHOOL OF ECONOMICS AND POLITICS
POLICY
BUDGET
NIEFLER, W.
STEWART, M.
✓AYDELOTTE, F.
OPPENHEIMER, R.

Academic Organization
Administration
Financial
Biographical

Vertical File "Econ. & Pol"

Rockefeller-Damberger Fund

File: IAS Rockefeller-Damberger Fund

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 2/22

GENERAL (FULL-TIME) Academic Organization

FLEXNER, A. Biographical

AYDELOTTE, F.

Handwritten note Flexner to Aydelotte.

He is sorry to be compelled to call Aydelotte's attention to something unpleasant. One of the foundation people has asked him if the Institute's high purpose for full-time connection and no outside activities for pay is still being observed. And when Flexner said yes he thought it was true that there had only been two instances during his administration when it was violated (1. a foreign member wrote in a popular magazine an article which he promised he would not do again, and 2. a book review was written which Flexner deplored). The foundation member pointed out an article in the Ladies' Home Journal of September, 1940, written by a full professor of the Institute. It was not above the usual Ladies' Home Journal journalism in character. Flexner expressed himself as shocked.

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

BENEFITS — Academic Personnel

~~HARDIN, JOHN R.~~ AYDELOTTE — Biographical

LEIDESDORF, S. D.

Copy of a letter from Hardin to Leidesdorf, February 25, 1943.

I was talking with Mr. Bamberger recently about the commitments of the Institute for annuities to members of the faculty and he suggested that the Executive Committee should review the whole question well in advance, so that we might know just where we stand. I have accordingly discussed the matter with Dr. Jessup, President of the Carnegie Foundation and with Mr. R. L. Mattocks, Associate Actuary of the Teachers Insurance and Annuity Association, and at the suggestion of Mr. ~~Mattocks~~ I have prepared a statement of the problem to lay before the Executive Committee at its meeting tommorrow. [The word three lines up, Mattocks is crossed out in the carbon copy in the file].

Two members of the faculty will retire ~~a~~ in 1944 and two in 1945. A tabulation of the facts about them and the annuities which they have accumulated with the T.I.A.A. follows:

Professor	Birth	Ret.	Premium	~~$~~ Annuity
Einstein	Mar. 1879	1944	$1500	$1,909.44
Herzfeld	Jul. 1879	1944	1000	700.80
Lowe	Oct. 1879	1945	1000	2,650.44
Veblen	June 1880	1945	1500	2,439.00

The Institute has, as you know, promised Einstein and Veblen annuities of $8000 plus an annuity of $5000 for Mrs. Veblen during the period of her widowhood should she survive her husband. No promises have been made to Professors Herzfeld and Lowe, but I am convinced that the standing and prestige of the Institute demand that we supplement the rather small annuities to which they would normally be entitled.

Three questions arise immediately in connection with these annuities: (1) Should we pay them as a part of our regular annual budget or should we buy them by payments of a lump sum to the T.I.A.A.? (2) At what figure should the annuities of Professor Lowe and Professor Herzfeld, and other members of the faculty who have received no definite promise, be fixed? (3) In the case of the members of the faculty who retire between 1950 and 1960, should we at this time increase the contributions provided by the Institute and by the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

professors themselves, so that each of them will be entitled to an annuity at least as large as the minimum which we fix for Professors Lowe and Herzfeld? The argument for doing this is that the professor himself would then pay half the cost of his pension. I shall discuss these questions in order.

1. I have discussed carefully with the officials of the T.I.A.A. the question of buying annuities for Dr. Flexner and for the members of the faculty who retire within the next two years. The figures are as follows:

	Annual Payment	Cost of Purchasing
Abraham Flexner (and Anne Flexner)	$12,000.00	$142,116.00
Albert Einstein	6,090.56	73,742.00
Ernst Herzfeld	3,299.20	42,691.55
E. A. Lowe	1,349.56	12,983.97
Oswald Veblen (and Eliz. Veblen)	5,561.00	94,697.94
	$29,499.48	$384,276.96

I must confess that the cost of purchasing these annuities seems to me to be staggeringly high, and even the Actuary of the T.I.A.A. said to me frankly that he thought we would be wiser to pay them out of our own budget.

2. The question as to the size of annuities we should fix for Professors Lowe and Herzfeld is a difficult one. In the tabulation above I used the figure of $4000. This was the minimum pension granted in the old days by the Carnegie Foundation, it is the figure used by Columbia for its professors who are on the old Carnegie list, and if we make the increase in contributions which I am suggesting in the next paragraph it is a figure which would be exceeded by the annuities to which five members of our faculty would be entitled at the present rate of contribution and which could be easily met for the others without too great an increase in the contributions which we make for them. I hope the Executive Committee will discuss the matter carefully tomorrow by I must say that the best advice I have been able to obtain leads me to think that this figure of $4000 would best meet all the tangible and intangible demands of the situation.

3. At the present rate of contribution (5 per cent from the Institute and 5 per cent from the professor) five members of the faculty who retire between 1950 and 1957 would only be entitled to annuities a good deal smaller than $4000. I should like to raise the question whether we should not immediately double the contributions which we make in the case of these professors, requiring the professors to do the same.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

If we did this, three of the five would be raised above $4000. In the case of the other two I think we should discuss the question whether we should insist upon still higher contributions in order to bring them up to the $4000 level. The names of these men and the increase which would be made in their annuities by this doubling of the premiums is as follows:

Professor	Retirement	Premium	Present Expectations	Enlarged Annuity
Stewart	1950	$1500.	$1644.00	$2523.00
Mitrany	1953	1000	2695.68	3563.64
Alexander	1954	1250	3435.00	4616.28
Warren	1956	1500	2688.00	4437.00
Panofsky	1957	1050	3352.08	4745.40

The increase in contributions to these five men, which I have suggested, would add a little less than $3500 to our annual budget.

4. The steps which I have suggested would meet nearly but not quite all of our commitments. Stewart and Mitrany would still not be up to $4000, even with the enlarged contributions. Professor Mayer and Miss Swann are special cases. They are not entitled to annuities on the scale I have been discussing, but I think each will need a little supplement. Professor Weyl's annuity ($8000 plus $5000 for Mrs. Weyl should she survive him) will, I believe, eventually be taken care of by the insurance policy on the life of Mrs. Weyl. Towards my own annuity there is, of course, a substantial collection from my nineteen years at Swarthmore, and if we double the contributions from certain members of the faculty, as I have suggested, that procedure might be applied in my case as well. It would, I think, nearly take care of the annuity which has been promised me by the Board. I inquired concerning this at the T.I.A.A. and they have promised to send me the figures as soon as they have finished their computation.

Other members of the faculty not mentioned in this letter (Morse, Earle, Riefler, Meritt, and von Neumann) will at the present scale of contributions be entitled to annuities of from $5000 to $10,000 and are thus fully provided for.

I shall have with me tomorrow complete tables and figures, so that the Executive Committee can discuss the whole problem.

JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

WORLD WAR II — Government Relations

PROFESSORS — Academic Personnel

MAASS, H. H. — Biographical

/AYDELOTTE, F.

Maass to Aydelotte criticising of professors and war work. (See Flexner to Weyl April 4, 1944 or May 4, 1944 regarding "amateurs") Is happy IAS can be useful--Aydelotte thanks profusely "it strengthens my hand."

D, Maass, H. H.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943

3/4

4/3

WORLD WAR II

Government Relations

EARLE, E. M.

Biographical

✓ AYDELOTTE, F.

Aydelotte to Colonel Byron E. Gates, March 4, 1943.

Asks for a paper report from time to time on the work Earle is doing for General Arnold, its nature and importance to the Air Force.

Gates responds April 3, 1943. Confidential mission can't be described. Of great value. Hope that his services will continue to be made available.

D, Earle, Edward M., 1940-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GENERAL Public Relations

AYDELOTTE, FRANK Biographical

FARRIER, WALTER H.

Dr. Aydelotte to Farrier (L. Bamberger's office, Newark):

"Will you convey to Mr. Bamberger my warmest thanks for the photograph? May I ask you to do me another favor? I enclose an outline of the heads on the photograph, on which Miss Eichelser and I have written the names as well as we can figure them out from the newspaper clipping. You doubtless know all the individuals concerned and I should be grateful if you would compare this outline with a copy of the photograph and let me know whether we have got the right names on the right heads, correcting any which are wrong. All such items as this are part of the history of the Institute and its founder and will be of interest and value to historians in the future."

Source: D Farrier, Walter H.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

BUDGET	Finance
ROCKEFELLER	Foundations
STIPENDS	Academic Personnel
BAMBERGER, LOUIS	Biographical
AYDELOTTE, F.	
LEIDESDORF, S. R.	

A long letter from Aydelotte to Leidesdorf on how best to present the financial situation of the Institute to Mr. Bamberger now and as it will be two years from now.

Too long for detail, but in it he suggests that there might be several ways of reducing the expenditures of the Institute:

(1) By eliminating the assistants to the professors. This would be too bad since they are necessary to the work

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

of the professors.

(2) Failure to appoint professors to take the places of those retiring. Not a bad solution for the present because they continue to do their work anyway, but bad for the future.

(3) There is a surplus in the Rockefeller-Bamberger economics fund, but it is not wise to depend upon this surplus for the Institute. The best thing to do is to reduce expenditures at the Institute to the level of the endowment income.

(4) Might reduce or abolish stipends $50,000. This, he says, would probably not be acceptable to Mr. Bamberger, for stipends are necessary to assist young men to come to the Institute to study, and as such are the one item of our budget in which Mr. Bamberger is most interested. To abolish them would be to sacrifice a great part of the utility of the Institute to the scholarly world.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

(5) The other would be to reduce salaries which would certainly adversely affect the prestige of the Institute.

He thinks it is imperative that Mr. Bamberger understand these things, and he hopes that Leidesdorf will present it to Mr. Bamberger. "We have ~~have~~ here laid the foundation of a great research institution. It is, however, only a foundation and if it is to fulfil its promises we ought to have funds in hand for some of the many possible and needed developments. I have talked with Mr. Bamberger about the possibilities in various fields but not extensively, and I have not laid these possibilities before the Trustees because it seems idle to talk about them until our financial ~~mat~~ situation is so stabilized as to give us the prospect of continuing to be able to meet our present commitments."

D, Leidesdorf, Samuel D., 1930-1935

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF ECONOMICS AND POLITICS	Academic organization
ROCKEFELLER-BAMBERGER FUND	Foundations
GIFTS	Finance
FOUNDERS	Corporation
✓ AYDELOTTE, F.	Biographical

See Aydelotte to Louis Bamberger, March 16, 1943 sending Rockefeller Foundation's new grant 1943-5 and giving conclusion that Institute not obligated to make return of balance on first three-year grant. Aydelotte says did so to encourage second (2 year).

D. L. Bamberger

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 3/25

ROCKEFELLER-BAMBERGER FUND — Foundations

POLICIES — Administration

COMMITTEES (EXECUTIVE) — Corporation

FOUNDERS

AYDELOTTE, F. — Biographical

Aydelotte to Louis Bamberger.

Regarding long meeting of Executive Committee March 22 and revision of Executive Committee Meeting Minutes of February 26. Implies Executive Committee now coming to understand business of Institute better than before.

D. L. Bamberger, 1937-44.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

BUDGET	Finance
ROCKEFELLER	Foundations
AYDELOTTE, F.	Biographical
STIPENDS	Academic Personnel
LEIDESDORF, S. D.	Biographical

Aydelotte to Leidesdorf, April 9, 1943.

He encloses draft of the budget which just fails to balance and has no contingent fund. Over and above this the enclosed budget lists $5000 for library salaries and equipment as a part of Mr. Bamberger's library fund which he wishes spent exclusively for books. It would be good if we found the $5000 for library assistance elsewhere.

The only way I can see to balance the budget is to take $10,000 from our Surplus Income Account, using $5000 of it for libmry salaries and equipment and $5000 for contingent fund. He asks if it is satisfactory to present the budget in that way.
D, Leidesdorf, Samuel D., 1930-1935

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 4/13

ROCKEFELLER-BAMBERGER FOUNDATION FUND Foundations

BUDGET Finance

✓AYDELOTTE, F. Biographical

HARDIN, J. R.

Aydelotte to Hardin, April 13, 1943 regarding above.

Filed in Chronological File under 1943, 4/13.

Hardin Miscellaneous

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943

4/14
5/19

GÖDEL, KURT

Biographical

AYDELOTTE, F.

Aydelotte to the Selective Service Board in Princeton.

Aydelotte inveighs against the Board's classifying Gödel as 1A. While Gödel is eager like most refugees to aid the government, he has twice since he has been at Princeton "shown such signs of mental and nervous instability as to cause the doctors who were consulted to diagnose him as a psychopathic case." When he was here in 1938, he had to be sent back to his home in Augstria because of it. He was invited to come again in 1940, and has been here since that time, but in 1942 he had to receive medical treatment for the same cause. Aydelotte pronounces Gödel a genius.

Aydelotte to the Selective Service Board, May 19, 1943.

Adds data. Gödel was at the Institute in 1935, and it was necessary to send him back to Austria because of his psychopathic condition. Other details are given.
D, Gödel, Kurt

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 4/13 4/14

LIBRARY	Facilities
ROCKEFELLER	Foundations
SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
BENEFITS	Academic Personnel
/AYDELOTTE, F.	Biographical

Aydelotte to Bamberger, April 13, 1943, on the financial situation generally for which see letter.

He says that there is only $8,000 of the reserve originally set aside for pensions. Therefore, Flexner's pension will have to be paid out of general funds after this year.

The Rockefeller Foundation has not renewed its gift for the housing of the League of Nations, and Aydelotte doubts it is good policy for the Institute to ask them for this small amount in the hope that a much larger gift could be secured for some other purpose.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Because of these factors, the budget is slightly out of balance. "On the other hand, our operations this year will leave us with a substantial amount in the surplus income account, and I have accordingly indicated in the budget that we should appropriate $10,000 from this surplus to balance the budget for 1943-1944." No gain if this is satisfactory to Samberger.

D, Samberger, Louis, 1937-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 4/30

BENEFIT S Academic Personnel

COMMITTEES (SPECIAL COMMITTEE ON PENSIONS)

AYDELOTTE, FRANK Biographical

Aydelotte to Leidesdorf, April 30, 1943, a copy.

Says that Mr. John R. Hardin has asked him to inform the members of the committee he has appointed ~~X~~ as a special committee on pensions: Leidesdorf, Maass, Moe, Bamberger(Edgar), and Wood.

JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 5/11

BENEFITS Academic Personnel

FLEXNER, A. Biographical

✓AYDELOTTE, F.

Flexner to Aydelotte.

Aydelotte is right. The minimum retirement annuity should be $4,000 for those who retire at 65. A long letter in which Flexner insists that regardless of what happens to the Director on retirement age, professors at the Institute should not have to retire on an arbitrary basis when they reach 65.

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 5/11

BENEFITS Academic Personnel

AYDELOTTE, F. Biographical

FLEXNER, A.

Memorandum from Flexner to Aydelotte on retirements.

The mathematicians are best in their forties and early fifties. They should be ~~mait~~ retired at 65. There is no reason why Einstein and Veblen should be replaced when they retire until the financial situation becomes better. Veblen and Alexander had never been replaced by Princeton, yet Princeton has maintained its distinction in mathematics.

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 5/14
5/20

BY-LAWS Corporation

TRUSTEES

COMMITTEES (EXECUTIVE)

FLEXNER, A. Biographical

✓AYDELOTTE

Aydelotte to Weed as Chairman Nominating Committee.

Suggests By-Laws provide 5 members Executive Committee and adding Edgar Bamberger to Executive Committee because Flexner is so rarely able to come, and if anyone else is absent meetings are uncomfortably small.

Also By-Laws limit service on Nominating Committee to three years. Weed therefore off. Aydelotte suggests Douglas succeed as Chairman and Fulton be added.

To this Weed suggested leaving Exec. Com. same size but D. Nominating Committee dropping Flexner 5/20/43.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 5/21

BENEFITS Academic Personnel

BAMBERGER, LOUIS Biographical

FARRIER

AYDELOTTE

The pension report of May 21, 1943 contained amendments proposed by Louis Bamberger (Aydelotte to Farrier May 21, 1943). Lowe and Hersfeld retire 65 at $4000; Stewart, Warren and Mitrany at $4000. Not more per double premium to be paid by IAS in div. Swann at $1200 not $1500.

A, 10/18/56, Benefits

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 5/27

BENEFITS Academic Personnel

POLICIES Administration

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte.

Disagrees with the committee's report on retirement and pensions. He suggests that the Board should pass a general resolution: "Every professor who retires at 65 or later should receive a minimum pension of $4,000...the committee's report over-simplifies the problem so far as the Director is concerned, for it relieves him of deciding whether a man should or should not retire at 65."

Then Flexner suggested that Aydelotte read his two chapters in I Remember on the Institute. He asks whether the dream is coming true which Flexner and the founders had.

"Have Maass and Leidesdorf forgotten that when they approached me at the Rockefeller Institute they had a client

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

who had sold his business for $30,000,000 which he wishes to devote to some high educational purpose? It was on that basis that I acted and I felt justified in so-continuing to act because the founders without request from me twice gave the Institute additional funds and as late as 1937 bought a large site and proposed ~~[illegible]~~ the building of Fuld Hall. Have circumstances so fundamentally altered that the Institute is so soon forced to abandon some of the characteristics that make it the most notable and most distinctive?"

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 6/19

TRUSTEES Corporation

HERZFELD, ERNST Biographical

LOWE, E. A.

AYDELOTTE, F.

FLEXNER, A.

Aydelotte to Flexner, June 19, 1943.

He hopes that Flexner agrees with the general solution of the pension problem which has been made. He informs Flexner that all the individuals concerned except those who are out of the country agree entirely with the arrangements which they consider wise and generous, except for Lowe and Herzfeld who are disappointed at having to retire at 65. "Both men feel that they had assurances from you that the sixty-five age limit would not apply to them, but on looking over the terms of your letters of appointment to them, I think they are both convinced that they had construed what you said was a possibility as a promise."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Aydelotte goes on to say that there was no choice but to insist upon their retirement at the statutory age. "We are, of course, doing more for Herzfeld than for any member of the Faculty."

He expresses hope that additional support can be secured for Lowe from Carnegie Institution or Corporation or Rockefeller.

Herzfeld's case is more difficult. If he cannot live in Princeton on $4,000 without the contributions T. I. A. A. income tax, etc., Aydelotte will be surprised.

Mr. Bamberger is, while he was appalled at the magnitude of the pension problem at first, now well satisfied with the solution which has been reached. "I feel myself that we have taken a long step forward in the direction of putting the Institute finances on a sound basis."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

BENEFITS — Academic Personnel

TRUSTEES — Corporation

AYDELOTTE, F. — Biographical

Aydelotte to Mattocks (TIAA).

Impossible for him to estimate his own annuity until Trustees fix his date of retirement "which they have so far refused to do."

A, 10/18/56, Mattocks

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943

7/21
7/26

BUILDINGS AND GROUNDS

Facilities

AYDELOTTE, F.

Biographical

Aydelotte to Panofsky, July 21, 1943.

He wants his advice about the common room. He has always been unhappy about it, and he has a niece, Vivia Barnard, who is an interior decorator, and she was rather horrified at the ugliness of the common room compared with the beauty and charm of the library. She thinks the common room has great possibilities and would love to try her hand at doing it over. Her ideas so far are to do something about the rug--either to have it dyed or to dispose of it altogether; to have somebody draw a relief map--a kind of bird's-eye view on a large scale to put over the fireplace, and also to paint the wooden mats around the Chinese stone pictures in old Chinese red.

Aydelotte says he's shy of decorators; they make everything look fluffy.

Panofsky to Aydelotte, July 26, 1943.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"I am very much interested in your plans to improve the Common Room. The rug is of course the main obstacle, but unfortunately not the only one; the room has so many doors and windows that it resembles a 'social hall' on a boat rather than a sedate academic common room, and it might be advisable to make a virtue out of this fault by an attempt to 'lighten' everything in it (perhaps ever slip covers for some of the chairs may do some good if suitable material can be had). At any rate I shall be delighted to look at your friend's designs and give my opinion for what it is worth."

D File, Panofsky, Erwin, 1936-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 2/25 2/27

BENEFITS — Academic Personnel

TRUSTEES — Corporation

BAMBERGER, L. — Biographical

LEIDESDORF

✓AYDELOTTE

Aydelotte to Leidesdorf.

Has conferred with Bamberger recently as well as with Jessup (President Carnegie Foundation) and Mattocks on pensions and lays out date for meeting Executive Committee on February 26, 1943. In supplemental (2/27) statement Aydelotte suggests that even though Bamberger-Rockefeller Foundation grant is extended for two years he doubts Institute should carry on at present expense; if no new endowment received, 1945 would see extremely serious situation at Institute. He contemplates saving in economics program and no refund, apparently apparently.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Estimates that with $50,000 saving in salaries of four professors retiring 1944-45, additional expenses including pensions will be $58,000, thus wiping out savings in salaries and providing for no new appointments.

In short, he concludes in his memo to the Executive Committee February 27 that if Institute is to operate as it was begun:

While I was making the budget for 1945-46 I made out a budget for the Institute with its present faculty, carrying out Dr. Flexner's ideas for assistants to professors, stipends, public funds, faculty of 1943, etc. would cost $550,000. 4 per cent on $14 million.

A, 10/18/56, File No. 55.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

7/21

BENEFITS — Academic Personnel

GENERAL — Academic Personnel

WEYL, HERMANN — Biographical

AYDELOTTE, F.

Weyl (in Estes Park, Colorado) to Aydelotte, July 21,1943.

He thanks Aydelotte for confirmation of previous agreements about his retirement, and states his dates and figures are correct. (Aydelotte's letter is not in the file).

"I deeply appreciate the kind words which you add, concerning continuation of my work in Fuld Hall even after retirement. Hella and I have not yet given serious thought to what we plan to do when this time has been reached. The present state of the world is not so as to encourage any planning so far ahead. But I warn you that I may very well make use of your kind offer! You know that I consider it the greatest stroke of luck in my life to have been associated with the Institute, and you may be certain that my interest

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

in its activities will never cease, whether I still participate in them or not.

"The fact that retired members of the faculty will be provided with facilities to continue work in Fuld Hall should under no circumstances prevent the Trustees from appointing successors, scholars in the prime of life and research who will keep the flame burning. Of course, I think in the first place of our School of Mathematics. If at all possible, there should be no gap in time between retirement of one member and assuming of office of his successor. I do not forget the financial side nor the difficulties involved in finding the right man (vacancy of a chair for a limited period is better than to fill it with a second rate candidate). But I feel, every reasonable effort should be made to avoid a break in the chain. This seems to me a point of such importance that, out of concern for the future of the Institute, I could not help mentioning it on this occasion."

W (Weyl) File A_{II}

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 7/21

BENEFITS Academic Personnel

WEYL, HERMANN Biographical

✓AYDELOTTE, F.

Weyl to Aydelotte.

Thanks him for ret. letter July 12 and expresses hope that no time should lapse between ret. of one man and taking of office by his successor.

A 10/18/56 Committee Pensions Exec. Committee and Board Minutes, File No. 55.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 7/21
7/23

BENEFITS Academic Personnel

LOWE, E. A. Biographical

HERZFELD

FLEXNER, A.

✓AYDELOTTE, F.

Aydelotte to Noe.

"I want to see you soon to talk over some Institute business. Members of the Faculty have received the news of our action on annuities with a great appreciation, but Lowe and Herzfeld are deeply disappointed at having to retire at 65. Neither one of them feels that he can live in Princeton and carry on a retiring allowance of $4,000, though both feel that the Institute has been very generous in raising their allowances to that amount. The fact is that I think both men are more interested in research than in comfort in their old age.

"Furthermore, both men received what they considered as assurances from Dr. Flexner that they would not have to retire at 65--Herzfeld

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

in the letter which I showed you and Lowe verbally. While these assurances were never approved by the Trustees or even communicated to the Trustees, nevertheless, it was hardly up to Lowe or Herzfeld to ask Dr. Flexner what authority he had for making these statements."

Aydelotte complains that it is impossible for him to discuss the matter with the Faculty, and he wants to come over and discuss it with Moe. He has debated asking Bamberger for the additional money to carry the two men on a little longer, but needs ~~council~~ counsel before he does this.

Moe to Aydelotte, July 23, 1943. "As to Herzfeld and Lowe: the cases are difficult, or at least Lowe's is. I am reminded of the old lawyer's saying that 'hard cases make bad law'...I think (Herzfeld) fortunate with retiring allowance of $4,000 annually.

"If we could find a formula which doesn't make bad law...I should be in favor of doing something in view of Dr. Flexner's promises. Will you please bring that copy of Flexner's letter to Herzfeld with you when you come."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943

7/23

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

EARLE, E. M. — Biographical

AYDELOTTE, F.

BAMBERGER, LOUIS

Outline of the proposed study of American civilization in Adyelotte's letter to Bamberger, July 23, 1943.

In outlining the plans, Aydelotte says, "In addition to Wright, Chinard, Nicolson, and McIlwain, all of whom I think we could get, we should like, if possible, to bring Tawney from England. That would certainly give us a group which would produce the 'mind sensation' which you quite rightly said to me one day the Institute needed. I was tremendously struck with another sentence of yours to the effect that the Institute is too young to stand still. In the opinion of everyone I have consulted, if we were able to carry out such a research project as this we should be marching forward into new fields of tremendous interest and importance at the present time." ~~B, Bamberger, Louis, 1937-1944~~

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Bamberger to Aydelotte, July 27, 1943.

Expresses pleasure and interest in the plans for the study of American civilization.

Aydelotte to Bamberger, August 3, on the same subject. President Dodds has promised aid in the project both as to professional staff and as to some of the money for the stipends. He is very enthusiastic.

D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

ROCKEFELLER — Foundations

AYDELOTTE, F. — Biographical

Aydelotte to George J. Beal of the RockefellerFoundation.

Returning 35 per cent of the balance in the Rockefeller-Bamberger Fund for work in economics as of June 30, 1943. Summary of statement enclosed indicated the balance as of June 30, 1943, was $99,578.74, 35 per cent of which was $34,852.56.

Aydelotte thanks the Foundation for "generously" continuing its supporting for work in economics at the Institute by appropriating up to $70,000 for the two-year period beginning July 1, 1943, from other sources. He cites an agreement between the Institute and the Foundation for the return of 35 per cent of balance accumulated in the fund during the last three years. "The reason for this figure of 35 per cent is that our work in economics has been supported 30 per cent by the Institute budget, 35 per cent by the Rockefeller Foundation, and 35 per cent by gifts from Mr. Bamberger, so that we are, in effect, returning the surplus which has been

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

accumulated from the Foundation's gifts." Expressed deep appreciation.

Beal to Aydelotte, July 26, 1943, ~~xxxxxx~~ acknowledging $34,852.56 on the accounting. "With the receipt of this statement and check, we are now closing the account on our books, and the balance will be allowed to lapse."

A
~~B~~ File, Rockefeller-Bamberger Fund

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 8/9

BENEFITS — Academic Personnel

COMMITTEES — Corporation

WOLMAN, LEO — Biographical

AYDELOTTE, F.

Aydelotte to Wolman, August 9, 1943.

He asks Wolman to attend a conference before the meeting of the Finance Committee (to which Wolman has been appointed) to discuss retirement of some of the older members of our Faculty. He wants an informal discussion with a group of the Trustees.

D File, Leo Wolman

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 8/13

GENERAL Public Relations

AYDELOTTE, F. Biographical

Aydelotte to Leidesdorf, August 13, 1943.

Sends him a copy of Time which has the article about the Institute, pages 56-60. "The article reminds me of some of my golf scores: I should like to have had it better, but am glad it was not worse."

D, Leidesdorf, Samuel D., 1930-1935

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 8/23

WORLD WAR II (ATOMIC) Government Relations

EINSTEIN, A. Biographical

DAMBERGER, E.

/AYDELOTTE, F.

Aydelotte to Louis Damberger.

Last paragraph on hush-hush work Einstein doing for Navy. Man from Navy calls every week or 10 days--brings work and takes it away. Einstein can't tell Aydelotte anything about it. At first A worried about effect on Einstein's health but he looks and seems extremely well.

D. L. Damberger, 1937-44

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 8/26

BENEFITS

MOE, HENRY ALLEN
AYDELOTTE, F.

Academic Personnel

Biographical

Aydelotte to Moe, August 26, 1943.

"I talked over with the Finance Committee the substance of our conversation about retirement arrangements, especially as affecting Einstein, Veblen, Lowe, and Herzfeld. The Finance Committee agrees in principle with the line that you and I took, but Wolman suggested one or two modifications in detail which seem to me good. I shall try to get over to New York to talk to you about the whole matter some time next week."

A File, Henry Allen Moe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

WORLD WAR II — Government Relations

EINSTEIN, A. — Biographical

AYDELOTTE, F.

Aydelotte to Bamberger, August 27, 1943.

"You will be interested to know that the Navy seems to attach great importance to the work which Einstein is doing for them. It is so hush-hush that he is not allowed to tell me anything about it, and I don't suppose I should understand it if he did. They send a man to see him every week or two who brings problems and carries back to Washington the results of Einstein's work. I was a little troubled at the possible effect of his health of staying here during the summer, and am glad to report that he looks and seems extremely well."

D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943

8/31
9/4

BUDGET — Finance

GIFTS

SEMINARS — Academic Procedures

AYDELOTTE, F. — Biographical

Aydelotte to Bamberger, August 31, 1943.

Transmits the budget for the study of "Fundamentals of American Civilization."

Professional salaries

Wright	$10,000	
Nicholson	10,000	
McIlwain	12,000	
Toynbee or Tawney	12,000	
		$44,000

Stipends — 15,000

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Miscellaneous

Reference books	$ 5,000	
Secretarial assistance	5,000	
Travel and entertainment	5,000	
		$15,000
Total		$74,000

AT this rate the seminar for two years would cost about ~~IX~~ $150,000, over and above present budget.

This budget contemplates Dodds will take care of McIlwain and Chinard and other members of the Princeton faculty who would cooperate.

In the letter accompanying the budget, Aydelotte asks whether if the Rockefeller Foundation were willing to provide half of the $150,000 needed, Mrs. Fuld and Mr. Samberger would provide the other half. He thinks that the study might begin in February, 1944, but if it began in September, 1944, a good many of the younger members whom he has in mind could apply for Guggenheim Fellowships in October.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Bamberger to Aydelotte, September 4, 1943.

He and Mrs. Fuld have decided to provide half the amount needed for the Study of American Civilization if the Rockefeller Foundation were willing to provide the other half.

D, Bamberger, Louis, 1937-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 9/22

~~PENSIONS~~ BENEFITS Academic Personnel

LOWE, E. A. Biographical

BERZFELD

FLEXNER, A.

AYDELOTTE, F.

See Flexner to Aydelotte on pensions.

A. 10/18/56 - Lowe (File #54)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 9/22

BENEFITS Academic Personnel

FLEXNER, A. Biographical

/AYDELOTTE, F.

Refers to letters which he wrote to Aydelotte May 7, May 11, and May 27. He hopes Aydelotte will fight for the principle that every professor's health and work, and so forth, should be examined by the Director, and he should decide whether the man in question should retire or go on with his work at 65.

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 9/23

BENEFITS (AGE RETIREMENT)	Academic Personnel
✓AYDELOTTE	Biographical
FLEXNER, A.	
PROFESSORS	Academic Personnel
DIRECTOR	Administration

Flexner to Aydelotte.

"I believe that when you were appointed it was understood that you would serve until 70, but you are elected annually, as I asked to be, and the Board is under no obligation to re-elect you unless it is pleased with your conduct of the Institute...

"There is however in all appointments a scholastic obligation which is far stronger than a legal or a moral or a supposedly moral commitment. Of ~~An~~ every professor at 65 you are bound to ask what has he done, what is he doing, what can he yet do that is of vital and significant importance to the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

field of science or scholarship. That, in my judgment, is the acid test to which every man who hopes to continue his activity has to submit, and at this time you are the sole judge."
(Material regarding Lowe retirement).

A, 10/18/56, File #51

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 10/1
10/4

BENEFITS Academic Personnel

FLEXNER, A. Biographical

/AYDELOTTE, F.

Flexner had seen TIAA before April 11, 1932. In 1943 he said that Board and founders faced fact that pensions too small, and in first appointments formally recognized it. Aydelotte replied would take $30,000 to $40,000 addition to budget now to do it--already overobligated--Source of rift?

A, 10/18/56, Benefits

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 11/8

BENEFITS Academic Personnel

TRUSTEES Corporation

AYDELOTTE, F. Biographical

MORSE, M.

Aydelotte has talked to Morse on possible Board action on retiring members, and so forth. Morse expresses himself as having been so shocked he couldn't talk. (Morse to Aydelotte). He writes that the decisions will be critical in the Institute's history, indicating its attitude toward encouragement of scholarly work. He advises Aydelotte to let the Trustees know before the full implications of their actions. "Commitments which have been outstanding for some time and upon which the light has now been turned will in a moral sense be denied if not explicitly affirmed."

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 12/14

MOE, HENRY ALLEN Biographical

WOLMAN, LEO

AYDELOTTE, F.

Moe to Aydelotte, December 14, 1943.

He and Leidesdorf rode back to New York with Wolman who raised the question about discussions concerning the future of the Institute. "Mr. Leidesdorf and I said that you had been carrying on these discussions with members of the Board and just hadn't gotten around to Dr. Wolman yet. I suggest you do so as soon as you conveniently can. Wolman has some ideas of his own and in particular wants to be sure that discussions on the matter of the future of the Institute are under way."

D File. Henry Allen Moe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1943 12/16

COMMITTEES (EXECUTIVE) Corporation

AYDELOTTE, F. Biographical

Aydelotte to Veblen.

A Formal notification that the Executive Committee on December 14 voted subject to approval of the Board of Trustees "that because of your distinguished service to the Institute the rule of retirement at 65 shall be waived in your case, and that you may, at your option, continue upon the active list until you have reached the age of 70."

The letter goes on to indicate that The Institute places no restriction on the place of residence or the activities of any retired professors except for Einstein, Veblen and Weyl ~~for~~ "for whom unusually favorable pension arrangements have been made." Institute Trustee approval is required in their case.

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GENERAL — Publications

MEMBERS — Academic Personnel

FULTON, JOHN — Biographical

✓AYDELOTTE, F.

HERNFELD

Fulton submits to a printer named A. Colish, 305 East 45th Street, New York City, several samples of Hernfeld manuscript for an estimate on composition costs. This is undertaken for the Institute.

Aydelotte to Fulton, December 22, 1943, notifying him that the Executive Committee is recommending an appropriation of $6,000 to assist in the publication of Hernfeld's books, and says that the Institute will try to get something from the A. C. L. S. to assist. The arrangement, evidently, is that Colish will compose and Princeton press will publish.

D, Fulton, John

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944-1950

SCHOOL OF MATHEMATICS — Academic Organization

PROFESSORS (EMERITI) — Academic Personnel

PARTICIPATION IN ADMINISTRATION

✓AYDELOTTE, F. — Biographical

OPPENHEIMER, R.

Professor Herzfeld attended no faculty meeting after his retirement July 1, 1944; had attended regularly before.

Lowe, on the other hand, attended after his retirement regularly until the meetinf of October 8, 1947, the second which Oppenheimer as Director-elect attended. Thereafter never did.

Einstein and Veblen, emeritus 1944 and 1945 respectively. Continued to attend regularly until fall of 1950 when Veblen's windfall ceased after five years. Thereafter neither attended except Veblen once by invitation (3/11/52) to present his case against permanent members as intermediate appointments to professorships.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Aydelotte was evidently still dominated by School of Mathematics. Pauli and Siegel both attended faculty meetings beginning December 13, 1945 after both had been offered professorships. (But Pauli had never accepted permanent professorship; Siegel had in fall of 1945) Pauli continued to attend until he returned to Zurich with Oppenheimer's coming. Policy continued to be uneven. Lowe ceased coming. But Einstein and Veblen attended regularly though professors emeriti until Stewart retired. Perhaps question of continuing attendance of Stewart came up. When Siegel, Veblen and Einstein all ceased attending?

R. O. was informal on other side; Montgomery, Fais and Selberg attended meetings by invitation from November 14, 1950 on, though they became professors xx only July 1, 1951.

Faculty minutes first listed those present at meeting February 9, 1942; previously mentioned only <u>number</u>.

Note: Bulletins listed professors emeriti as they reached 65--for academic year following birthday.
Faculty Minutes.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944-1953

FRANKL, PAUL Biographical

AYDELOTTE, F.

For correspondence see A File, Frankl, Paul.

A File, Frankl, Paul

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

TRUSTEES
FACULTY
POLICIES

Corporation
Aca. Personnel
Administration

✓ AYDELOTTE, F.

Biographical

FLEXNER, A.

In Aydelotte's handwriting: An undelivered speech to Trustees?

"One of the wisest of many wise things which Dr. Flexner said in his long series of reports to the Trustees was a remark he made in 1931 that he the reports of most of the Presidents and most of the colleges in the U. S. A. because they were so uniformly self-congratulatory. I am afraid an impartial observer would make the same criticism of Dr. Flexner's own reports and would note the

. The only exception he was willing to grant was Eliot of Harvard, though I imagine further research might have discovered others including Gilman of Johns Hopkins. As for myself I took the observation very much to heart and in my reports at Swar[thmore] endeavored to point a true picture of the strength and weakness of the college. I have done the same here and the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

consequence is that many of my reports have been on the gloomy side, especially as far as financial prospects were concerned.

"I may take this occasion to add another gloomy comment. The worst fault I found in the Institute when I had been Director long enough to know it intimately was lack of unity in the faculty as to precisely what we were trying to do and what we by our existence. Various professors held various ideas, but they had enjoyed too few opportunities for common discussion and for the formation of a common point of view. That defect has during the last few years been largely remedied. The members of the faculty meet together frequently in formal meetings in regularly scheduled faculty luncheons, and daily at informal luncheons and tea. All in and the normal social life of Princeton.

"The result is the gradual emergence of a feeling of unity & solidarity which in my opinion is our greatest asset. The difference of opinion between faculty and Trustees over the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

question of my retirement has brought the sense of solidarity out into the light of day. It matters little whether I retire at the age of 65 or 70. But it matters greatly that the Trustees should recognize this new sense of solidarily in the faculty and do all in their power to foster & increase it.

"Rudjard Kipling tells the story of new locomotion which from it stops a complete machine in the sense that each part was perfectly adapted to the particular purpose it was expected to perform.

[Aydelotte's own blank space here]

"That is the change which it seems to me has taken place in the Institute during the last five years. Only those individuals who have a sensitive imagination will note it or understand it. Nevertheless it is the most important fact in

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

the history of the Institute up to now. It has resulted from no overt act of mine and it has been so subtle that I have been at a loss as to how to report it to the Board of Trustees. Perhaps if the Trustees had met more frequently at Princeton they might have sensed it for themselves. But whether the Trustees know it or not it is a fact and it represents one further step in advance toward transforming the Institute from a collection of scholars into an educational institution.

"The policy which I am advocating is principally aimed at solidifying that sense of unity and at charging still more heavily the atmosphere of the Institute with the stimulus to scholarly endeavor. Education is mostly stimulus. Scholarship seems to the naive a scholarly quest only because they do not know of the great commonwealth of scholars & of what each individual worker is a citizen. To foster that spirit is scholarly. To increase the compelling stimulus of its atmosphere at the Institute is the greatest common work of Trustees and faculty alike.

5/17/56 File #3

A Plan for Institute (Attic) ~~Vertical~~

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

BOARD OF THE TRUSTEES — Corporation

/AYDELOTTE, F. — Biographical

Working papers for his Report to the Board. Filed Aydelotte Files Bookshelves.

A -- 10/18/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 1/17

FOUNDERS Corporation

TRUSTEES

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte, January 17, 1944.

"I received last week the minutes of the Executive Committee meeting. I do not understand the considerations which led to some ~~of~~ the actions taken. Mr. Bamberger told me some weeks ago that he wanted me to attend the Board meetings, and I agreed to do so. I have never been in the position of differing with you at a meeting of the Board and I do not wish to do so if it can possibly be avoided. I suggest that you and I try to meet towards the end of this week ~~xxxxxxxxxxxx~~ ..."

D File, Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

1/26
1/28

CLASSICS — Academic Activities

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

LOWE, E. A. — Biographical

AYDELOTTE, F.

Aydelotte to Lowe. Informs him that the Board has approved Executive Committee recommendations for Lowe's retirement, and has earmarked $4500 of surplus funds for each of three years for the completion of C. L. A. which he asks Leidesdorf's permission and receives it for Lowe to obligate this $4500 on accumulative basis, presenting his account at the end of each year as he did with the Carnegie Institution (January 28, 1944).

D, Lowe, E. A.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

1/26
2/22

BENEFITS

Academic Personnel

VEBLEN, O.

Biographical

✓AYDELOTTE, F.

Aydelotte to Veblen, January 26. The Board on January 25 ~~xxxxxdx~~ approved the Executive Committee's action of December 14 concerning the conditions of Veblen's retirement. Those conditions are stated in Aydelotte's letter to Veblen of December 16, and an anonymous gift has been promised the Institute to make up the difference between your salary and the pension so that it will not be a drain on the Institute budget.

Veblen to Aydelotte, February 22, asking Aydelotte to give his appreciation to the anonymous donor. "As I said to you the other day, this arrangement with regard to my retirement and that of Einstein is particularly gratifying in that it makes a substantial part of the salaries which we have been receiving available for other Institute purposes. ~~xx~~ I am sure ~~that~~ you will not misunderstand me if I take the liberty of saying that I think the two purposes which should have priority are: (1) That of fulfilling the commitments that were made many years ago to three of the mathematical professors, and (2) That ~~it~~ of

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

providing for suitable successors to Einstein and myself. I recognize, of course that both of these purposes have to be considered in their relation to a balanced budget.

D File, Veblen, Oswald.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

COMMITTEES (EXECUTIVE) Corporation

AYDELOTTE, F. Biographical

VEBLEN, O.

EINSTEIN, A.

Veblen to Aydelotte, February 22, 1944.

Acknowledges Aydelotte's letter of December 16, and another January 26, 1944, indicating Trustee approval of the amended benefit status of Einstein and Veblen. "As I said to you the other day, this arrangement with regard to my retirement and that of Einstein is particularly gratifying in that it makes a substantial part of the salaries which we have been receiving available for other Institute purposes. I am sure you will not misunderstand me if I take the liberty of saying that I think the two purposes which should have priority are (1) that of fulfilling the commitments that were made many years ago to three of the mathematical professors, and (2) that of providing for suitable successors to Einstein and myself. I recognize of course that both of these purposes have to be considered in their relation to a balanced budget."

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

2/28
2/29
3/2

PRINCETON

WHITTON, JOHN B.

DODDS, H.

AYDELOTTE

Relations WOAI

Biographical

Whitton was the active head of the Primetongroup under the University's Committee.

Dodds informs Aydelotte that on February 28 that since last fall they have been carrying Whitton on half time to allow him to spend time directing the symposium of the University's Committee on Post-war problems. At that time it was understood by Whitton that the Institute would pay one-quarter of his salary, and, presumably, the University's Committee the other quarter, $1250. Dodds deplores the lack of formal arrangements, but asks if the matter is clear in

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Aydelotte's mind. Aydelotte responds vigorously February 29, 1944, that as a matter of fact he never made a commitment for a quarter of Whitton's salary and would have no place to charge it if he did. He refers to a previous arrangement for Blackmur which he did take up and reduce to writing.

Dodds' acknowledgment is brief and not quite friendly. "Replying to your letter of February 29 in regard to Whitton I am certainly not disposed to ask you to come forward with a check for $1250 when the understanding to the contrary is so clear in your mind. Please pay no more attention to it."

D, John B. Whitton

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GENERAL (FUTURE) Corporation

FOUNDERS

FLEXNER, A. Biographical

✓AYDELOTTE, F.

On death of Louis Bamberger, Aydelotte wrote obituary for Newark Sunday Call and News, both containing sentence: "He (Louis Bamberger) and his sister, Mrs. Fuld, saw instantly the merit of Dr. Abraham Flexner's proposal for an institute devoted to advanced research beyond the doctor's degree."

D, Bamberger, Louis

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

~~4/20~~ 3/20
2/12

BENEFITS

Academic Personnel

EINSTEIN, A.

Biographical

AYDELOTTE, F.

Aydelotte to Einstein, March 20, 1944.

Points out that hereafter a part of the salary will not be subject to income tax--that part which he receives from T.I.A.A.

Aydelotte to Einstein, February 12, 1944.

The T. I. A. A. payments began as of July 1, 1944, and the Institute salary of $15,000 was diminished by $750 per year for the annuity, on ~~which withholding tax~~ the balance withholding tax was taken. the Institute's portion of salary was $14,250. Of the $14,250 per year received by Einstein as salary, composition was as follows: T. I. A. A., approximately $2,000; the Institute pension fund approximately $6,000 (making up the pension of $8,000 guaranteed him), plus $6250 from the founders, (called anonymous donor).

D. Einstein, Albert, 1934-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 3/24

TRUSTEES Corporation

MOE, HENRY ALLEN Biographical

DOUGLAS, LEWIS

✓AYDELOTTE, F.

KELLEY, NICHOLAS

FREEMAN, DOUGLAS

Aydelotte suggests that Moe and he and Douglas get together as the Nominating Committee. He proposes discussion of Nicholas Kelley and Douglas Freeman.

D File, Henry Allen Moe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 4/10

41/11 4/11

GIFTS Finance

BAMBERGER, LOUIS Biographical

AYDELOTTE, F.

HARDIN, JOHN R.

Aydelotte to Hardin, April 10, 1944.

Points out among other things that the Rockefeller Foundation committment for the support of economics has still one year to run, and that the $35,000 a year which they give is matched by Mr. Bamberger. "Would the executors of Mr. Bamberger's estate feel that they could properly continue those payments through the next academic year? Doing so would mean that we would get $35,000 from the Rockefeller Foundation which otherwise would not come to us."

He then expresses satisfaction with Bamberger's will. "Just the kind he should have made." He agrees that bequests to the Newark philanthropies was eminently suitable, and, "It is of course a matter of deep satisfaction to me that he provided so generously for the Institute.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

April 11, 1944, Hardin suggests to Aydelotte a memorandum from Aydelotte elaborating on the nature of Bamberger's commitment.

JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

PARTICIPATION IN ADMINISTRATION — Academic Personnel

TRUSTEES — Corporation

✓AYDELOTTE, F. — Biographical

Aydelotte in a memorandum to the members of the faculty : "In accordance with my promise, I give herewith a list of the trustees who are expected for the Board meeting in Fuld Hall on Tuesday, April 18: E. Bamberger, Flexner, Fulton, Hardin, Maass, Moe, Rosenwald, Schaap, Veblen, Weed, Douglas." He has suggested to the trustees who will arrive at Fuld Hall at 12:15 that they lunch informally with members of the faculty in the regular dining room. He suggests members of the faculty who are free meet the trustees in the Common Room at 12:15, form small groups, and proceed to luncheon at their convenience. Veblen and Meritt will introduce members of the Board and faculty who do not know each other. Aydelotte himself will be engaged with a meeting of the Finance Committee which takes place in his office at 12:15. The Board meeting convenes at 2:15 in the Board room.

S-4

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FOUNDERS
POLICY
EXECUTIVE COMMITTEE
✓AYDELOTTE, FRANK

Corporation
Administration
Corporation
Biographical

In his Report of the Director Aydelotte wrote:

"IN November, 1940, I prepared a long memorandum for Mr. Bamberger and Mrs. Fuld on the possible future development of the Institute, based upon conversations with members of the Faculty and with scholars outside our group whom I had consulted all over the country. Mr. Bamberger was interested but not ready to discuss details, and he gave me to understand that he was not ready to have me present these plans to the Board of Trustees. The time to do so has not yet come, but before long, when we know what our financial position is, I shall want to lay my ideas before you and ask your advice."

It was Mr. Bamberger's thought that the Executive Committee should be more important and more active.

Aydelotte has several proposals he would like to discuss with the Trustees in the future. "The first of these is my strong conviction, which I have already stated, of the importance of temporary appointments of young scholars. The most useful function of the Institute as I see it will always be the development of young men and women." He also says f we should think of the Institute "not as a kind of rival of other universities

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

but rather as an organization designed to serve dthem." His third point is "the importnace of collaboration in scholarly work. I think our experience has shown that it is better to have several permanent members of the Faculty interested in the various phases of a single subject than to scatter our resources over too many different fields of knowledge. This means that our contribution to scholarship will be correspondingly modest, but it will be solid so far as it goes. It means, furthermore, that our influence will be in the directoin of breadth. While specialization is a condition of throughness, it seems to me that one of the lessons of scholarship at the present day is that specialization can be overdone and that the most significant progress is made by men who are interested in the interaction of one phase of a subject upon another...~~xxxxxxxx~~ A combination of breadth and thoroughness is rare and difficult. It is men who promise to achieve that difficult combination that we should seek in the future as permanent members of our staff. It is they who will exert the strongest and healthiest influence on scholarship."

Tr. Min. 4/18/44 - pp. 3-7

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FOUNDERS GEM Corporation
AYDELOTTE, F. Biographical

Aydelotte's report: Bamberger's concern that the Institute is continually confused with Princeton University insisted on paying rent as long as our mathematicians occupied Fine Hall. Question of name brought up by Aydelotte to Bamberger with suggestion that it be called the Bamberger-Fuld Institute which Bamberger emphatically refused. Aydelotte has brought thematter up to the Executive Committee which took no action. Bamberger thought the Executive Committee should be more important and more active, and it was at his suggestion that a regular schedule of meetings was adopted. (Ibid. page 5)

In Aydelotte's draft of his report for this meeting (Source, Aydelotte Home File, no title. Retained in historical files in the drawer under Aydelotte) the section on stipends was much stronger than as reported ~~xxxxx~~ in the minutes. Minutes say, "I think he was also wise in his feeling that our appropriation for stipends should be increased and that we should bring larger numbers of young scholars to the Institute." His draft says, "I think he was also wise in his feeling thatour appropriation for stipends should be increased and that we should bring

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

larger numbers of young scholars to the Institute. When the time comes to plan the expenditure of new funds left to us under his will, my first recommendation after existing commitments have been met will be that we should increase the number and generosity of these temporary appointments."

Trustees' Minutes, April 18, ~~1944~~ 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 5/1

TAXATION (INHERITANCE) Government Relations

✓AYDELOTTE, F. Biographical

Institute exempt from Federal Inheritance Tax. New Jersey tax applicable at 5 % if Institute a "charitable institution." Otherwise 16 %.

Faculty Minutes, p. 62

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

EINSTEIN, A. Biographical

KÖHLER, WOLFGANG

AYDELOTTE, F.

Köhler corrects at Aydelotte's request a copy of a speech which Aydelotte is going to make about German professorate and Nazism. Köhler's letter is very interesting. He says that the danger in scholarship is expertism which made many in Germany keep in their ivory towers during the rise of Hitlerism. They did not espouse Hitlerism so much as failed to look at it as the hazard that it was, and, therefore, many of them were not on the side of the people who viewed it with proper fear or had to leave the country.

D -Einstein, Albert, 1934-1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 6/19

DE TOLNAY Biographical

FLEXNER, A.

✓AYDELOTTE, F.

Flexner to Aydelotte asking Aydelotte to arrange for the appointment of de Tolnay as "associate professor" indefinite tenure at $6,000 plus T. I. A. A. He is now 45 years of age and of great distinction. He needs enough for himself and his wife to live on and hope for the future. He has served his probation and proved well.

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 7/29

7/26

SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
BUDGET	Finance
ROCKEFELLER	Foundations
STEWART, W. W.	Biographical
AYDELOTTE, F.	

Aydelotte to H. M. Gillette, Assistant Comptroller, The Rockefeller Foundation.

A duplicate which he sends sent to Stewart.

"In reply to your letter of July 26, I hasten to assure you that the Institute Trustees have appropriated $30,000 for our work in economics for the year 1944-45 in accordance with our agreement. I enclose a copy of the economics budget which I had my secretary send up from Princeton..."

BURNIES

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

This was in answer to Gillette's letter of July 26, 1944, reaffirming the agreement to match funds, and asking for assurances that the Institute had made available $30,000 for the year ending 1945 for the work in economics.

S File, IAS, School of Economics - Rockefeller-Bamberger Fund

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 October-December

PRINCETON (Library) Relations WOAI

AYDELOTTE, F. Biographical

MAASS, H. H.

DODDS

MOE, H.

Originals of correspondence Dodds & Maass regarding I. A. S. Trustees gift to Princeton for Firestone, with Maass suggests modifying Aydelotte draft. Other drafts in File Princeton Library.

Correspondence filed in Vertical File under "P" for Princeton.

F. A. 1/8/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 10/5 10/7

FOUNDERS	Corporation
POLICIES	Administration
COMMITTEE ON POLICY (TRUSTEES)	Corporation
BENEFITS (RETIREMENT)	Academic Personnel
✓AYDELOTTE	
MAASS, H. H.	

On October 5, 1944 Aydelotte sent a copy of his proposed report to Maass. (H. Maass) On October 7 he had a telephone conversation with Maass in which the following comments were apparently made by Maass:

Like report in general--certain comments
Page 2--omit disillusioned sentence
Page 3 omit sentence about reporting
Insert opposition to economics--thought our arrangement temporary.
But did not want to dictate intellectual program

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Page 4 retirement arrangements for Einstein, Veblen and FA--
Mr. Bamberger's wishes show age limit apply to Director
Page 5 May insert the (passage?) there
Page 9 Part 3 Make plans fuller and more specific
Page 12--Program in economics--facts of economic phenomena
versus theory. Bit indecisive (FA to Board in
[1941?])

Two Question of my own retirement--Mr. B. would not
discuss-- wanted me to continue 1. Einstein and
Veblen--really retired as far as budget goes--extra
65 to 70 personal gift from L. B.

W/ E. AF. -- 3 Decided this not wise--best to key 65
rule and apply it also to Director. Continue in
Fuld Hall with my own scholarly interests.

4. New rating follows: For people like Einstein and
Veblen--older professors--appointment for definite
period 7 years--salary is needed--deTolnay--careful
supervision.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Good job for manuscript--deTolnay--careful supervision.

Good job for manuscript me.

A, 10/11/56, File #8

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 10/6
10/7

COMMITTEES Corporation

FOUNDERS

HARDIN, JOHN R. Biographical

AYDELOTTE, F.

Hardin to Aydelotte, October 6, 1944.

Hardin had drafted the resolution for both of the founders, and then, October 6, raised the question with Aydelotte as to the existence of the committee appointed after the death of Mr. Bamberger, but before the death of Mrs. Fuld. He wonders if the resolution cannot be handled without the appointment of another committee or without circulation prior to the meeting.

Aydelotte under date of October 7 agrees.

JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 10/9

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

STEWART, WALTER W. — Biographical

✓AYDELOTTE, F.

Aydelotte to Stewart.

Friendly and cordial acknowledging two memoranda and saying they will be used to summarize plans in reporting to Trustees (see dra t 10/11/44).

Apparently no hostility here; first of the dear Walter series.

D, Stewart

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 10/9

BENEFITS Academic Personnel

GENERAL (FELLOWS)

McILWAIN Biographical

EINSTEIN, A.

VEBLEN, O.

AYDELOTTE, F.

Letter from Aydelotte to Moe, October 9, 1944, dealing with his proposed report for the next Board meeting for Moe's consideration, mentioning keeping men like Einstein and McILwain past the age of 65.

Filed in Chronological file under 1944, 10/9.

A File, Henry Allen Moe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

10/11
10/12

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

AYDELOTTE, F. — Biographical

MOE, HENRY ALLEN

Moe to Aydelotte, October 11, 1944.

He has read what was apparently a report by Aydelotte on the proposed study for the School of Economics and Politics. The gravamen of this question is apparently whether planning can work within a democrary without destroying the democrary. Moe cites Hayek in Roads to Serfdom, and thinks Hayek makes his case.

Moe cites talks with Lewis Lorwin who doesn't accept the Hayek thesis. His book, Time for Planning, is to be published shortly by Harpers.

"Having made the above suggestion, I need to say further rhat a suggestion like this seems to me to raise the whole

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

question of the function of the Director, and, indeed, of the Board of Trustees in an organization such as the Institute for Advanced Study. Obviously, if Stewart and Warren and Riefler don't want to undertake such a study they don't have to. It would also not be feasible for the Trustees of the Institute to go out and hire a bunch of scholars to make the study. I think this kind of question is pertinent material for your report and that is the reason I mention it at this time. Perhaps the only answer is that the Director can try to be persuasive if he wants something done but if the staff does not want to do it, there is nothing he can do about it.

"I am far from saying, you understand--I am not arrogant, I hope--that I think that the economics staff of the Institute ought to drop everything else and tackle this problem. The problem is the largest politico-economic problem I see but I know that I don't see as broadly or as deeply as Stewart and Warren do into such matters. I have no ideas in the field that I would not subordinate to their dissent."

Aydelotte to Moe, October 12, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Thanks Moe and says that he has said what he has to say on Planning and Democracy in The Academic Lock Step. Also he circulated Hayek's book before it was published among our economists.

He thinks the question is one not of economics but of philosophy and is delighted to see our economists broadening into philosophical studies.

He thinks the job of the Director is to release the creative energies in other men and to facilitate by discussion and in other ways the projects which excite their enthusiasm.

There is an unsent letter signed by Aydelotte dated October 13, 1944, in the same file alluding to the danger of reporting to the Trustees before his plans are fully matured, and also to his American Civilization Study.

~~XxMxlixxinx(xxxxinx)xXxxxxxx~~ A Plan for Institute (Attic) Vertical

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 October 11

FOUNDERS Corporation

DIRECTOR Administration

✓AYDELOTTE, F. Biographical

BAMBERGER, LOUIS

Report of the Director, 1944, October, File.

From draft of the Director's report. Aydelotte began having lunch weekly with Mr. Bamberger in Newark in 1941. For two years he labored to lay the bad financial position of the Institute before Mr. Bamberger, and for two years suffered discouragement. Bamberger said he had probably given too much money to the Institute in the beginning and had not watched carefully enough how it was spent. Aydelotte said Bamberger told him he had under consideration other philanthropies to which he might devote a portion of his fortune. At the beginning of 1943 his attitude changed, and he began to reassure Aydelotte as to his intentions. He indicated that he and Mrs. Fuld were taking care of the Institute in their wills, but he preferred not to discuss detailed problems but to leave them to the Director and to the Trustees after

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

he was gone.

The date of the will in which he made the Institute residuary legatee was February, 1943.

"In November 1940 I presented to Mr. Bamberger and to Mrs. Fuld a long memorandum on the subject of the future development of the Institute. To this memorandum Mr. Bamberger gave me no definite reply. Indeed I expected none....In November 1942 I handed him another letter on the same subject and asked his permission to lay my proposals before the Trustees in order to keep them informed and to get their advice. This Mr. Bamberger asked me not to do for the present and nearly a year later he made the statement which I have quoted above that he expected to provide generously for the Institute but was not yet ready to allow me to discuss its future program with the Faculty and Trustees. Mr. Bamberger had very definite ideas of his own but he had no wish to dictate. He was strongly opposed to the subject of economics and gave his consent originally in my opinion only because he thought our activity in that subject was experimental and could be

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

terminated at any time. When I explained to him that this was not the case and urged upon him the great potential interest and value of this field, he willingly matched the contribution which I was able to secure from the Rockefeller Foundation for support of our work in that subject for a period of five years. In general Mr. Bamberger gave me to understand that he did not care to participate in the discussion of the scholarly program of the Institute and would prefer to leave the consideration of such matters to the Faculty and Trustees after his death.

"I felt bound to respect Mr. Bamberger's wishes and have accordingly never raised with the Trustees or the Faculty these important questions. Our whole financial future depended upon him. I felt myself responsible for the security of the Faculty, for their salaries and their pensions, and realized, in spite of my impatience, that I had no choice but to wait until he gave us permission to go forward. That permission he has tacitly given us in his will."

A (Attic) Report of the Director, October, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

October 11

BENEFITS — Academic Personnel

AYDELOTTE, F. — Biographical

BAMBERGER, LOUIS

In the draft of his report to the Board, Aydelotte asserted that Mr. Bamberger had never understood that the guarantee of a certain amount of pension to the early professors in addition to the provision for 10 per cent contribution to T. I. A. A. involved a financial responsibility over and above the 5 per cent of the Institute. In addition, "A good many members of the Faculty had received what they interpreted as assurances that their period of active service would be so prolonged, but these informal assurances had never been reported to the Trustees."

"...under the 5 per cent rule something like one-half the Faculty would have been retired on pensions ranging from $700 to $2,500."

The present plan worked out at great labor by the Committee of the Trustees does not please everyone. Aydelotte met the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Faculty January 24, 1944 to discuss the arrangements proposed. Those who felt aggrieved had opportunity to state their case. There was frank discussion. Mr. Bamberger had expressed gratitude to Aydelotte for ~~xxxx~~ a very appropriate solution arising out of this discussion.

As to age of retirement, he took up the matter of continuing Einstein and Veblen to 70, and secured Bamberger's promise to pay the extra $70,000 between their pensions and their salaries for the five years.

He raised his own retirement, Aydelotte said, with Mr. Bamberger. "He saw no reason why the rule which applied to the Faculty should apply also to the Director, and said repeatedly that he hoped I would continue as long as my health and strength allowed. Other members of the Board with whom I talked took a similar position. I felt uncomfortable to leave the matter in the air but there was too much at stake for the Institute for me to urge upon Mr. Bamberger further discussion of my personal situation. Consequently no such provision was

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

made for my salary as for that of Einstein and Veblen. As I have thought the matter over since Mr. Bamberger's death I have come to feel very strongly that if members of the Faculty retire at sixty-five, the Director should do the same, and I have been quietly making my plans to retire at that age."

He mentioned the supplements to the pensions of Lowe and Herzfeld which have been voted. He should like to continue working at the Institute past his age of retirement. He credits most of the accumulations for his pension to his TIAA contributions for nineteen years at Swarthmore.

A (Attic) File, Report of the Director October, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 10/11
10/12

PANOFSKY, ERWIN Biographical

DE TOLNAY

FLEXNER

✓ AYDELOTTE

Panofsky to Aydelotte October 12, 1944 and Flexner to Aydelotte October 11, 1944. (Both these letters are filed in the Chronological file under 1944, 10/11), regarding de Tolnay. Aydelotte's answer was to deplore Flexner's dealing with a faculty member and to remind his Trustees should do so only through the Director or Board. He has brought matter to attention of Chairman of the ~~xxxxxxxxxxxxxxxxx~~ Policy Committee, Haass.

A, 10/17/44

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 October 11

WORLD WAR II — Government Relations

FACULTY — Academic Personnel

AYDELOTTE, F. — Biographical

Notes from draft of the Director's Report to be delivered at Trustees' Meeting.

Aydelotte speaks at length in the draft about the outstanding contributions of the Institute's staff to war work, a large part of which he has not been able to tell the Trustees because of military secrecy. Bamberger was exceptionally proud of the Institute's contribution in fighting "the infamous Nazi theory of a master race."

"We have a record for war work which will stand comparison with that of any educational institution in the world."

Furthermore, he mentions the following men as having added a great deal to their research during the period of their war service as evidenced by publications, etc.: Panofsky, de Tolnay, Siegel, Meritt, Lowe, von Neumann, Morse, Earle,

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Goldman Hertzfeld, Weyl, Warren, and others.

A (Attic) File, Report of the Director, October, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 10/11

COMMITTEES (ON POLICY OF TRUSTEES) Corporation

✓ AYDELOTTE, F. Biographical

MAASS, H. H.

Copy of Confidential Report to Committee on Policy (evidently designed for Trustees' meeting scheduled for October 20, 1944 which was cancelled by Secretary Edgar Bamberger by letter 10/5/44 because Committee on Policy had not finished its work. This draft had been read by Maass who had suggested insertion of question of permanence of economics research at I. A. S. (pp. 3-4) See Aydelotte's handwritten notes of 10/5/ (File). Note his statement that pp. 10-15 were taken out. They were found in File A, 10/18/56, #9, and have been restored to draft. They appertain to a plan to create a classification of Fellows (superannuate scholars) at I. A. S. There was evidently much opposition to this--no reference to approval by Faculty in Faculty Minutes. Notes of 10/28/44 meeting Veblen & A. with Maass indicate that Maass was prepared (with his Policy Comm.) to recommend retirement of A in 1946 when he would become a "member of the Board of Fellows."
A, 10/18/56, File #51 and #9 -- Filed in #51

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 October 11

TRUSTEES Corporation

AYDELOTTE, F. Biographical

The file shows notes of conversations with various members of the Trustees about Aydelotte's intentions to retire or to announce his retirement. There was, evidently, a tremendous squabble and a great deal of dissension both within the Trustees and the faculty, and as between them. (See memorandum in the file drafted by Veblen, November 8, 1944, of the consensus in the faculty that Aydelotte should not retire at 65).

There was no meeting held in October, 1944, Evidently the storm was too bitter. The meeting was not held until December 5, 1944, and then the Director's report was an exceedingly bland proforma discussion of detail. The meeting was evidently postponed to let the storm ride out.

Regretabbly, pages 10-15 inclusive of the draft were "taken out." (Note in Aydelotte's handwriting on copy 4, 10/11/44).

A (Attic) File, Report of the Director, October, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

PHYSICS — Academic Activities

BOHR, NIELS — Biographical

PAULI, WOLFGANG

STRUTH, HENRY

AYDELOTTE, F.

Excerpt from Aydelotte's proposed report to the Trustees which was never given.

He reminded the Board that in his report in April, 1940, he announced a grant from the Rockefeller Foundation for visiting professorships for Niels Bohr and Wolfgang Pauli, and commented on the possible value of collaboration of these two men with Einstein and von Neumann on the theoretical aspects of the uranium problem. He recalled that Bohr could not leave Denmark, but Pauli came to the Institute and was still there in 1944. Bohr later came to England, and Aydelotte saw him twice in November, 1943. Both was at the time of the writing

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

of the report in the United States and has visited the Institute at Princeton, and would like to come, but is not certain whether or not he can.

"Meanwhile since 1940 the Governments of the United States, England and Germany have spent hundreds of millions of dollars for scientific research on uranium. Some of the members of the Physics Department of Princeton University, notably Professor Smythe, have had an important share in this work. I still cherish the ambition of bringing together here a group of eminent scholars who may after the war is over make a significant contribution to it. It may well be the most important problem, both theoretical and practical, in mathematical physics of this century."

A (Attic) File, Report of the Director, October, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

SCHOOL OF HUMANISTIC STUDIES

RIEFLER, W. W. — Biographical

WARREN

STEWART

AYDELOTTE, F.

In his projected report which was never delivered, Aydelotte outlined a project for research in the fundamentals of American civilization which he says properly belongs in the School of Humanistic Studies, but because of the interests of Stewart, Warren, and Earle, the School of Economics is greatly interested.

He has been discussing it since 1941 with Professor Louis B. Wright of the Huntington Library and one of the editors of the Journal of the History of Ideas, and later with Professor McIlwain of Harvard, Miss Marjorie Nicholson

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

of Columbia, Dr. Joseph H. Willits of the Rockefeller Foundation, Professor Gilbert Chinard and President Dodds of Princeton. (See page 20 of the draft for a description of the project which proposes to trace the strands of legal, political, social, economic, philosophical and religious aspects of American life from the beginning.) Aydelotte suggests that fundamental research in various aspects of the field will enable the Institute to make a contribution of peculiar value to postwar scholarship and education in the United States. He says the interest of scholars moving in this direction is demonstrated by the subjects chosen by candidates for fellowships of the Guggenheim Foundation as well as by the subjects touching this field undertaken by certain members of the Institute. The newly organized program in American civilization in Princeton University evidences it also. Professor Blackmur at Harvard, an ex-Guggenheim Fellow and an instructor in Princeton, is working on Henry Adams, and will spend the academic year 1944-1945 at the Institute on a stipend in the School of Economics. "Lack of funds for stipends and the preoccupation of scholars with war work has prevented us

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

from making anything more than a very quiet and modest start but we hope that this program will go forward with accelerated momentum a year hence."

A (Attic) File, Report of the Director, October, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

AYDELOTTE, F. Biographical

From the report to the Trustees by Aydelotte which was never given.

"It is a great satisfaction to me to have been able to balance our budget during these last five difficult years, to have made a significant contribution to the war effort and to the cause of future international organization, at the same time that we have, with small numbers, carried on researches which have resulted in a long and distinguished list of publications. I hope before my retirement to be able, in collaboration with my colleagues in the Faculty, to set the Institute on the path to still greater accomplishments in the future." (A very modest claim).

A (Attic) File, Report of the Director, October, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 10/11

GENERAL	Academic Organization
DIRECTOR	Administration
BENEFITS	Academic Personnel
AYDELOTTE, F.	Biographical

Part of missing draft of Aydelotte's proposed report of October 11, 1944 which was never given - October meeting of Trustees deferred to December 5, 1944.

Filed in Chronological file under 1944, 10/11.

A Report of Director October, 1944 (Attic) Vertical

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 10/13

POLICIES Administration

AYDELOTTE, F. Biographical

MOE, HENRY ALLEN

Aydelotte to Moe confidentially about his plans for I. A. S. on philosophical aspects of economics, planning, etc. American civilization study as contrasted with "footnote to history."

A, Moe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 10/13

GENERAL Academic Activities

GENERAL Academic Standards

MOE, HENRY ALLAN Biographical

/AYDELOTTE, F.

From Aydelotte to Moe, October 13, 1944.

"There are certain aspects of my plans for the Institute which I have not been quite prepared to put into my report because they are still in the dream stage, and premature discussion of them might have the same effect as digging up seeds to see whether they are growing." He characterizes much research done in the United States as similar to busy work done in the kindergarten. Small footnotes to histories Ph. D. subjects assigned for the mental exercise and not for the usefulness.

"Scholars of superior ability are impatient of such effort, and a certain number of men who come here to be persuaded that what they are doing is not worth while, and that they should undertake something of greater significance in the world of scholarship. The result is that

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

residence at the Institute sometimes prevents men from publishing these little footnotes to history and to science of which our learned publications are so full and which applicants for Guggenheim Fellowships often list at such great length."

Orthodox scholars and plodders hate these larger problems.

He discusses a number of such ideas which he says he has been discussing with various members of the Faculty for several years: (1) A Seminar on democracy and planning, or perhaps on philosophical aspects of economics whichwould include question of profit vs. power as an economic motive. (2) Seminar on economic and political phenomena of classical times having a bearing on today. Nothing sensational, but a discussion of many problems, social, political, and economic of the ancient world which are "as Bob Warren says, as modern as Walter Lippmann. (3) American civilization study concerning economics, classics, history, politics and the history of science with application to the teaching problem which all colleges and universities will face immediately after the war.

File A., Henry Allen Moe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 10/23

DIRECTOR — Administration

TRUSTEES — Corporation

FLEXNER, A. — Biographical

WOLMAN, LEO

HAAS, R. H.

/AYDELOTTE, F.

Copy of a letter received by Haas from Flexner DATED above and copied by Aydelotte in longhand:

"Dear Mr. Haas:

"I have your letter of October 20th. Technically what I did I had no business to do, but somebody had to act. For two years no one of the Trustees ever raised a question regarding Dr. Aydelotte's capacity or incapacity. The man who set the ball rolling was Dr. Wolman. There was no use talking things

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

over with Dr. Aydelotte, for he had been aware of the problem for two years, and I had spoken with him previously and he had done nothing. I could not bring it before the Trustees on my own responsibility. You might have done it or any one of the other trustees.

"My interview with Panofsky took an unexpected turn. He and I had been talking about our families and our vacations. I asked him about his department. He told me that he had one worker, Dr. Frankl. I asked him, 'What about de Tolnay?' He burst out in a rage, 'de Tolnay is a paranoic.' I said, 'Paranoiacs do not write masterpieces on Michaelangelo.' He rejoined, 'I have not spoken to him for over two years and I shall not speak to him again as long as I live.'

"As a matter of fact, Panofsky had a similar experience with Miss Belle Greene. He told me once that she had hurt his feelings. I said to him, 'The Institute needs the Morgan Library, and I am going to make an appointment for you to see Miss Greene. If you don't keep the appointment I shall bring the matter before the Board of Trustees with the recommendation that you be dropped.'

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"So kept the appointment and the Institute's relations with the Morgan Library have been most cordial and intimate from that day to this.

"Inasmuch as neither the Director nor any member of the Board of Trustees had taken any action with respect to Panofsky and de Tolnay, I do not regret that the matter came up and that I put the match to the powderbox. I explained the whole situation to my brother, Simon, and it may interest you and the Committee to know that he said that in view of the inactivity of the Director and the Board he was glad that I had done something which was the business of the Director and the Trustees to do long ago. He told me that a somewhat similar case had arisen at the Rockefeller Institute, and he cleared the matter up in 24 hours. I have nothing to apologize for or to regret. The air is clear and the problem definite, concrete and urgent. You are at liberty to show this letter to the entire Committee.

"I need hardly say that if it can be of any use to you or to the Committee I shall be happy to be called upon, though I prefer to say and do nothing until after the Committee has

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

made its report. I do not intend to attend the Board meeting at which the report is presented. I may add that for the first two years of Dr. Aydelotte's administration I attended the Board meetings regularly and always commended his reports though I never approved their form. When I realize that Dr. Aydelotte was doing nothing, and that he could accomplish nothing, I ceased to attend the meetings of the Board. Some months before his death Mr. Bamberger asked why I did not attend the Board meetings and I explained candidly my reasons. He asked me henceforth to attend and I did so as long as Mr. Bamberger lived. As far as I recall I have attended no meetings since except the meeting held in his memory.

"Sincerely yours,

"Abraham Flexner

"afteeb"

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/2

GIFTS Finance

GOLDMAN, HETTY Biographical

/AYDELOTTE, F.

Aydelotte to Maass, November 2, 1944, transmitting the terms of Miss Goldman's will which makes the Institute residuary legatee. The property received by it to be held in a separate fund---"fund for Anatolian research" shall ultimately use all of such property, both principle and income for exploration and excavation in the field of classical and prehistoric archeology in the region indicated by the title of the fund with due regard to the allocation of adequate sums for publication in connection with every enterprise undertaken. The fund is to be administered by a committee to consist of Benjamin D. Meritt, William F. Albright, and a third member to be selected by them. In the event of the death of ~~anyxanxxxfxitem~~ either of them, before the fund shall ~~be~~ have been wholly expended, then the surviving members are to appoint a successor. "It is my wish and I direct that at all times, at least one, preferably two, but not three, members of the committee be also members of the Faculty of the School of Humanistic Studies."

An agreed clause modifying it suggested, "only to the power of the Trustees of the Institute for Advanced Study at any time or from time to time in their uncontrolled judgment and discretion to withhold funds in any case where they deem a proposed expenditure not to be in accordance with the purpose for which this fund is established."

D File, Herbert H. Maass, 1939-1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 (?) 11/6 (?) 11/20 (?)

DIRECTOR — Administration

POLICIES — ~~Academic~~ Administration

FACULTY — Academic Personnel

AYDELOTTE, F. — Biographical

Rough handwritten notes by Aydelotte.

~~Letter~~ Reply to Moe

OK by me - clear to faculty - can't call off protest

Animus from A F

A F & Wolman

A F to Mr. Bamberger

Dissension in faculty will continue

Dissension started by Trustes by attack on me

Fac [ulty] unified - morale high

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Challenges my whole life; Faculty best answer

Com. did not discuss my report - request not sincere
you said several interested - wrong

Scholars vs. Trustees

Inst. needs explosion

"Honor" - from Trustees not even regret

Endorsement from faculty only reward - can't desert them -
can't call them off

No credit for act. of last 5 yrs. -
Keeping Inst. together

Charge proceeds from faculty - Calamity

Com. should confer with faculty - meeting today - in their hands

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Morse citation - death of Birkhoff - Earle - Riefler - Siegel - de Tolnay

Panofsky review von Neumann

Sch Math & Human Study vs. Econ.

Calamity in choice of new Director - what would you do?

A (Attic) Report of the Director, October, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/6

FACULTY Academic Personnel

MEMBERS

BAMBERGER, LOUIS Biographical

AYDELOTTE, F.

Rough handwritten notes by Aydelotte.

P. A. to faculty - Nov. 6, 1944

Retirements - 65 rule - strict (Einstein's and Veblen only apparent exceptions) - application to F A. Notified Com of Bd. Full Board Nov. 28

Could not discuss before - Mr. B. - Difficulty of retirement arrangements - No frank discussion of problems.

Reports on future 1940 & 1942

648,001 Bamberger bequest - walking on eggs - Jan. - Feb. 1943

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Smoother water ahead Hope continue here

War
record Choice of successor - faculty consultation
Research
Order

Plans for future:
  Importance of members - stipend fund 100,000
  Bedier - Coll. de France - public lectures - members &
    seminars serve same purpose

Older men: Bd of Fellows - Limited def. term - no age limits-
flexible stipend - young men as well needing more than 1 yr apt. -
retired Profs. Institute & elsewhere

Material equipment - offices - 2 small Bldgs. - hour dignified
& gracious - All Souls

A (Attid) File, Report of the Director, October, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/8

AYDELOTTE, F. Biographical

FARRIER, WALTER H.

Farrier to Aydelotte, November 8, 1944.

"Thank you for your letter of the 6th and I will look forward to seeing you on the 13th.

"I believed you would be interested in knowing that a "Liberty Ship" is shortly to be christened the "Louis Bamberger" and launched at Jacksonville, Florida. We have no further details at present, but perhaps you already know this much about it."

A (Attic) Report of the Director, 1944, October

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/8

PARTICIPATION IN ADMINISTRATION — Academic Personnel

DIRECTOR — Administration

VEBLEN, O. — Biographical

✓AYDELOTTE, F.

Copy of Veblen's report of Faculty meeting.

Filed in Chronological file under 1944, 11/8.

A - Report of Director, October, 1944 (Attic)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

MOE, HENRY ALLEN, Biographical

EINSTEIN, A.

AYDELOTTE, F.

Moe to Aydelotte, November 13, 1944.

"Please tell me what Professor Einstein wants to talk to me about. If it be about scholars and scholarship, I shall be delighted. But if it be about Institute affairs I shall decline; for I have very strong views that individual trustees should not discuss institutional policy with individual staff members.* Such discussion should all go through you." (The * is a footnote which says, "I hope you agree with this.")

He goes on to note the story in The Times to the effect that Professor Birkhoff died November 12.

D File, Moe, Henry Allen

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/19

DIRECTOR Administration

MOE, HENRY A. Biographical

AYDELOTTE, F.

Moe to Aydelotte on retirement.

A, 1/29/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/20 (?)

DIRECTOR — Administration

BENEFITS — Academic Personnel

WORLD WAR II — Government Relations

AYDELOTTE, F. — Biographical

Handwritten notes by Aydelotte around November 20, 1944.

1. Retirement
2. Financial history and anxiety
3. War record and research in war time
4. Plans & function - prohibited from talking - function 9-12
5. Bedier - importance of younger scholars - Seminar for all - Role of Director
6. Status for older men

A (Attic) Report of the Director, October, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/20 †

DIRECTOR	Administration
TRUSTEES	Corporation
FACULTY	Academic Personnel
✓AYDELOTTE, F.	Biographical

(Somewhere around November 20, 1944) Rough handwritten notes by Aydelotte on a memorandum noting appointment with Kieffer, Century Club on November 20, of what was apparently a conference with Lewis W. Douglas.

Dissension will hurt Inst. Therefore insist on action to preserve harmony.

Does not want faculty Trustee fight

If I insist on retiring will protect me from criticism, enlarge pension, make handsome references to my work, even

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

hints at letting us keep house & offices in Fuld Hall.

L. W. D. goes on importance of 65 retiring age for Director.

Esp. imp[ortant] (?) now plan new era, new Director should be allowed to plan the future.

F. A. pointed out [1] never discussed my plans (2) In thinking of good of Inst. should comment frankly with open mind, deciding I should go or stay according to what is best for Inst. Made quite clear best for me to retire.

Pointed out issue was not simple due to criticisms, was not willing by retirement to accept them. L. W. D. professed not to know what they are.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Would time my retirement work a blow to faculty

L. W. D. great professions as to future of Inst. Sounds as if he were the man.

He made clear endorsement of faculty meant more than Trustees. Would work to help, but would not let faculty down. ~~XX~~ (?)

A (attic) Report of the Director, October, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/20 (?)

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

MEMBERS — Academic Personnel

AYDELOTTE, F. — Biographical

Copy of rough handwritten notes by Aydelotte around November 20, 1944.

KEEPLER

Put our influence back of best things that are happening in politics and economics. Public slant.

Able young men short periods - ask older men

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/20

DIRECTOR Administration

PARTICIPATION IN ADMINISTRATION Academic Personnel

VEBLEN, O. Biographical

/AYDELOTTE, F.

At a meeting of the faculty, November 20, 1944: Present, Alexander, Earle, Einstein, Goldman, Lowe, Meritt, Morse, Panofsky, Riefler, Stewart, Veblen, Warren, and Weyl. Absent: Dr. Aydelotte, Mitrany, von Neumann. Dr. Aydelotte's absence was excused on the ground of possible embarrassment. Veblen chaired the meeting, and the secretary presented "Memorandum adopted by the faculty of the Institute for Advanced Study" which he said he had written pursuant to the directions of the faculty meeting November 6. Had made himself available to all members of the faculty who had wished to make suggestions since that time. The memorandum is the same as appears in the Board minutes of January 19, 1945, pages 14 and 15, and relates to the faculty's request that Dr. Aydelotte be permitted to serve beyond the age of 65.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Dr. Einstein stated he thought professors ought to be retired at 65, but a separate rule ought to apply to the director, namely a higher age, and suggested the memorandum contain a recommendation to this effect. Weyl agreed with him.

Einstein also said that the faculty ought always to give a majority vote after being consulted by the trustees before the appointment either of a professor or a director. "He thought that the faculty were better qualified to judge about such appointments, and that a recommendation should be made to the trustees to change the constitution or rules of procedure so as to make this faculty participation effective."

Professor Warren stated that he believed that there should be no difference between the provisions governing the retirement of professors and the director. The directors should not have an option beyond the age of 65 unless the professors do.

Earle said that there should be retirement at 65 for both director and faculty, but he urged that since there was no retirement age provided in a rule for the director, and since they had made two exceptions to the application of the 65 year rule for the faculty

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

(both at Mr. Bamberger's request [page 2]) he would prefer to leave the retirement rules to be settled later and not bring in the formulation of a rule in handling the present question of Aydelotte's continuing in office.

Professor Stewart recommended amending the memorandum to provide that the age of 65 ought to apply to both director and faculty. There was no second. Professor Stewart maintained he did not believe that retirements should be settled on a personal basis.

Earle favored the adoption of the memorandum and said that the continuation of the present director "does not involve any personal basis."

Veblen agreed with Einstein that more authority ought to be conceded to the faculty, but favored conveying the memorandum to the trustees as an expression of confidence in Aydelotte. He reminded the faculty that the legal situation required election of the director each year.

Morse favored the adoption of the memorandum.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Von Neumann (absent: by letter) agreed with the views expressed in the memorandum.

Einstein returned to the charge that an age should be recommended by the faculty, possibly age 70, for retirement of directors. Warren favored such an action to be embodied in the memorandum "for he thought it would then make a negative vote fall on the question of principle rather than on the question of person. He observed that the memorandum was easy to vote for, but hard to vote against without danger of misinterpretation" (page 5).

Professor Riefler favored a lower retirement age for the director than for the faculty, or alternatively no retirement age for anybody in which case the question of status for those faculty members already retired ought to be reopened. Warren said that he was ready to support consideration of reinstatement of members already retired.

Professor Goldman commenting on the general lack of agreement about rules of retirement brought the question down to the proposed memorandum and suggested leaving the larger problems until later.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

The memorandum was then voted upon, Stewart and Warren not voting as a matter or principle.

Riefler asked the director to appoint a committee of faculty to consider conditions of tenure in relation to the welfare of the Institute. Seconded by Stewart. Panofsky moved and Alexander seconded that the motion of Riefler be amended by including appointments and tenure. That was lost; whereupon Riefler's original motion carried by 10 to 1.

Source File V-1

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

PARTICIPATION IN ADMINISTRATION — Academic Personnel

BENEFITS

DIRECTOR — Administration

AYDELOTTE, F. — Biographical

EINSTEIN, A.

WARREN, W.

EARLE, E.M.

MORSE, M.

VON NEUMANN, J.

Digest of Minutes of Faculty Meeting, 11/20/44
from File V-1

See PARTICIPATION IN ADMINISTRATION - Academic Personnel

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/21

COMMITTEE ON BUILDING Academic Personnel

AYDELOTTE, F. Biographical

MOE, HENRY ALLEN

Moe to Aydelotte, November 21, 1944.

"Mr. Maass called a meeting of the Institute's Committee yesterday afternoon which, since I judget the Emergency Committee's meeting would be a long one, prevented my attending the latter. I wrote a letter instead of attending, as Dr. Duggan had said members might do.

"From Lewis Douglas' report of his talk with you at lunch, I judge that you would not think much of my Sunday letter. I regret that very much. Still I am very hopeful that the final report of the Committee will provide a basis for agreement all around. I deeply hope so.

"Edith and I are going to spend Thanksgiving with Hollis at Putney and I should like to get a couple of days' rest there. But if Mr. Maass calls a meeting of the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Trustees' Committee with a Faculty Committee for Friday, I shall be back in New York City on ~~Xxxx~~ Friday morning."

A (Attic) Report of the Director, October, 1944

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/24

PARTICIPATION IN ADMINISTRATION	Academic Personnel
DIRECTOR	Administration
TRUSTEES	Corporation
MAASS, H. H.	Biographical
✓AYDELOTTE, F.	
VEBLEN, O.	

Memo to Aydelotte, confirming understanding Aydelotte and Veblen will be at his office November 28 to meet Committee on Policy (Trustees'). Committee will go into session with Aydelotte first, and then decide whether they want to confer with Veblen.

A, 10/18/56, File #9

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 11/28

COMMITTEES (INSTITUTE POLICY) Corporation

GENERAL Academic Organization

BENEFITS Academic Personnel

✓AYDELOTTE, F. Biographical

Handwritten notes Aydelotte of a ~~mmm~~ meeting above date of Maass Committee attended by A. & V.

Committee to rec. retirement A in 1946. Cordial. Pension $12,000. Offices Fuld Hall. Member Board of Fellows* if and when organized.

Maass' whole idea of the Committee due to Flexner.------- Panofsky-deTolnay-snooping around Princeton--agitation among Trustees and faculty.

Veblen's point--my retirement would make Flexner's agitation a ~~mmmm~~ success--Flexner taking M & L for a ride.

Committee to meet Princeton Friday, Dec. 1.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

F. A. to Committee--retirement alluring. But for debt of loyalty to faculty Committee must see them. Faculty disturbed. Real question is whether Trustees will lose confidence of faculty.

* Fellows--use term for emeritus still active? And outsiders like McIlwain?

A, 10/18/56, File #9

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

MEMBERS — Academic Personnel

AYDELOTTE, F. — Biographical

VEBLEN, O.

Aydelotte to Veblen, December 4, 1944.

Gives the number of members in successive bulletins for the last 12 years as follows:

1933-4	23
1935	35
1936	45
1937	58
1938	40
1939	46
1940	46
1941	52
1942	53
1943	28
1944	19
1945	25

(The last year is used)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Aydelotte explains this does not include assistants, including which would have increased the number f rom 6 to 10 in some years.

V File, "Committee on Policy"

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/5

HOUSING Facilities

AYDELOTTE, F. Biographical

Minutes of the Trustees, Volume IV, December 5, 1944. On page 6 of the Director's report appended to the minutes he raises again the question which he took up with them pre-war; namely, the need for housing for members in the crowded community of Princeton. This was the kickoff for the campaign for the Minesville houses.

Minutes Trustees, Volume IV

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944

12/8
12/11
12/22
12/26

PRINCETON UNIVERSITY — Relations WGAI

LIBRARY — Facilities

✓AYDELOTTE, F. — Biographical

Aydelotte to Hardin, December 8, 1944.

Aydelotte says he and Dodds are to see Mass and Leidesdorf on Wednesday, December, 13, to specify the conditions of our payment to the Princeton University Library. Aydelotte would like to have a talk with Hardin, and asks if he will be free at noon on the 13th.

He adds a handwritten postscript, "Members of the faculty are very pleased with the Trustees decision to make this payment, but want conditions made clear."

Hardin to Aydelotte, December 11, 1944.

He says he will be too busy to see Aydelotte on the 13th.

December 22, 1944, Aydelotte to Hardin on the conditions laid down in the conference with Dodds.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

December 26, 1944, Hardin's agreement to those conditions.

JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/8

PRINCETON UNIVERSITY Relations WGAI

DODDS, HAROLD W. B iographical

AYDELOTTE, F.

LEIDESDORF

MAASS, H. H.

Aydelotte and Dodds had a conference with Maass and Leidesdorf at Leidesdorf's office, December 13, 1944. (Aydelotte to Dodds, December 8, 1944).

D File, Dodds, Harold W.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/11

PARTICIPATION IN ADMINISTRATION Academic Personnel

BENEFITS

✓AYDELOTTE Biographical

Report of the director at faculty meeting December 11, 1944, stating that the trustees had made no decision at their meeting on January 19, 1944 on the faculty recommendation regarding the retirement of Dr. Aydelotte. The director said the trustees' committee on policy had made no report. "At a meeting on November 28, I informed the committee that as many members of the faculty were strongly opposed to my retirement, and I insisted, as Mr. Veblen knows, that while I was prepared to retire as I had suggested, the committee could not properly make a recommendation to the trustees without hearing the views of the faculty on this question. Accordingly the members of the committee spent Friday, December 1, at the Institute for the purpose of holding consultations with members of the faculty. Since that time I have had no official word from the committee, but informally I have been given to understand that the impression produced upon the minds of the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

trustees by their interviews with the faculty was a confused one, but many other concerns, individual and departmental, as well as general matters of Institute policy were urged upon the trustees and that the net effect was to produce the impression that the faculty was discontented and far from unified. Under the circumstances it seems to me that some further statement of the views of the faculty is in order at this time.

"There are many matters of Institute policy more important than the question of my retirement upon which the members of the faculty hold strong views. While I have no wish to stifle discussion, I must say that it seems to me that this is not the appropriate moment to raise such questions. ~~There are many matters of Institute policy more important than~~ The development of sound academic procedures for the government of the Institute must necessarily take time. To try to settle all the questions of the future in one year is certain to produce only confusion and to provide unlimited opportunities for any individual who may wish to draw a red herring across the trail. We cannot fight on all fronts at once. Sound strategy demands that the faculty stick to the one question at issue. I am sorry that this should be a personal question and one in which I am concerned. I can only say that I place myself at the disposal of the faculty and the trustees and that I shall not be willing to continue unless I receive convincing evidence that I have the support of both groups." (File V-1 (No further minutes on this subject in file V-1)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/11

PARTICIPATION IN ADMINISTRATION — Academic Personnel

BENEFITS

DIRECTOR — Administration

AYDELOTTE, F. — Biographical

Statement made by Dr. Aydelotte at Faculty Meeting re retirement, from File V-1

See PARTICIPATION IN ADMINISTRATION * Academic Personnel

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 — 12/17, 12/23, 12/31

1945 — 1/10, 1/20, 1/26, 5/11

POLICIES	Administration
PARTICIPATION IN ADMINISTRATION (COMMITTEE ON POLICY)	Academic Personnel
COMMITTEES (POLICY	
NOMINATIONS	
DIRECTOR	Administration
EARLE, E. M.	Biographical
VEBLEN, O.	
✓AYDELOTTE, F.	

For notes on the Faculty Committee on Trustees for the above dates see Chronological file under 1944, 12/17 or any one of the first 5 headings.
Earle Files, Faculty Committee on Policy, 1944-1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/20

LIBRARY Facilities

PRINCETON UNIVERSITY Relations WOAI

AYDELOTTE, F. Biographical

Aydelotte submits to Mass a proposed letter regarding the Institute's contribution to the new library and embodying the results of a conversation between Aydelotte and Dodds.

The basic points in the letter are as follows:

(1) Aydelotte has raised the question with the Trustees at the meeting December 5, 1944, of a contribution to the funds now being raised by Princeton University for the construction and maintenance of the new library. The Institute appreciates and desires to avail itself of the generosity with which Princeton University has placed its central library, various departmental libraries, and other facilities at the disposal of the Faculty and members of the Institute. "The Trustees of the Institute welcome the opportunity of paying some part of the cost of the new library in order that they may have, as you so kindly expressed it, a permanent right to the facilities which they have heretofore enjoyed as a matter of hospitality."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

(2) The sum of approximately $500,000 will be paid by the Institute to Princeton toward the cost of erection and maintenance. "It is to be understood that this appropriation is not gift, but a payment by which the Institute for Advanced Study may bears a share of the cost of such facilities at Princeton University as may be used by the Faculty and members of the Institute. Payment is to be made on the basis of this agreement between the Institute and Princeton University that in consideration of this sum, the Faculty and the members of the Institute are to have permanently the same rights as the members of Princeton Faculty in the use of the library as well as of other related facilities and services of the general character.

"This payment is made with the understanding that the Institute for Advanced Study, while it may increase somewhat in size, will nevertheless remain a relatively small institution..." Any basic change in the relationship between the two institutions as to size and so forth may be reconsidered as of the time it occurs.

The Trustees appreciate the setting aside of a room in the new building for the Faculty and members of the Institute.

In his letter of transmittal, Aydelotte points out that he has not wanted to commit himself to what was asked for; namely, 10% of a $5,000,0 0 fund for the building. This would commit us in the event cost of the library was greater. Also, at the time of writing, Princeton students and Faculty totaled about 3,000 people, the Institute's 100,

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

and Aydelotte estimated that the Institute might increase to 150. He thinks that this is a natural limitation on the Institute for its proper functioning, but he believes that if the Institute became very much larger, the issue might be raised by the University.

In the same file is a letter from Maass to Aydelotte, January 22, 1945, with a copy of the letter actually written by Maass, apparently not the one suggested in Aydelotte's December 20th to President Dodds. Copy not in the file.

D File, Herbert H. Maass, 1939-1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/26

TRUSTEES Corporation

AYDELOTTE, F. Biographical

MERITT, BENJAMIN

Draft of a proposed report (to Trustees?) corrected by Meritt. (Presumably drafted by Aydelotte).

Filed in Vertical File under "T" for Trustees.

A (Attic) "Plans for Institute"

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1944 12/31

PARTICIPATION IN ADMINISTRATION — Academic Personnel

DIRECTOR — Administration

FLEXNER, A. — Biographical

✓AYDELOTTE, F.

Frank Aydelotte handwritten notes--either during or after or before a Faculty Committee on Policy meeting.

1. How answer Flexner's charges.
   A asserts conspiracy between Flexner, Douglas and Wolman.
   Lists Flexner's real grievances.

Veblen & Einstein	Wes
Lowe and Herzfeld	de Tolnay & Panofsky
War Work	Too many outside activities
Schaap on Board	Miss Eichelser $4,000
	--- --- gift of $2,000

2. Leidesdorf: why not let situation alone?
   H. & L. pro -- Douglas and Wolman con -- Moe?

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Don't raise question of who's running Institute
Emphasize Mr. Bamberger's wishes.
Policy later
Live and let live with members of Faculty
Miss Bamberger's comments

3. Revise Policy Statement.

s I. A. S. liable to lose another inheritance. (quoted by A elsewhere)

quoted

A, 10/11/56, Fi e #9

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945-47

GENERAL — Finance

AYDELOTTE, F. — Biographical

Dr. Aydelotte's entertainment expenses for above years.

See Source.

FA (Elsa Jenkins) 3/19/57, File No. 7.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945

PARTICIPATION IN ADMINISTRATION — Academic Personnel

/AYDELOTTE, F. — Biographical

Aydelotte reported to Faculty, Institute endowment $15,000,000 after $500,000 gift to Firestone Library.

Emphasized caution but advised action strengthening work being done already at Institute.

Told then his own retirement question not settled yet. Trustees had suggested he serve till 67th birthday, and he thanked them for faculty ! He hasn't decided to accept it; special Board meeting in one month to settle matter.

D Faculty Minutes

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 January - February

FOUNDERS Corporation

PUBLICATIONS GENERAL Publications

AYDELOTTE, F. Biographical

See this file for preparation of Bulletin No. 11 by Aydelotte, and note that the almost parenthetical illusion he proposed making to the founders subordinate to "history and organization" was changed when the bulletin was actually published to five pages of material eulogizing the founders and at the same time giving a history of the beginning of the Institute.

In this Bulletin it is stated (page 3):

"One purpose of the founders, that the Institute should confer the Ph. D. degree, was during the 1930's, with their full approval, abandoned. It is licensed to do so under its charter, but experience has shown that the need of facilities for post-doctoral research are so much more urgent and so much less fully met in other places, that the Institute has concentrated

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

upon this field."

"As it has developed, the Institute has become not a college or a university or a research foundation. It is an institution in which a small permanent group of professors, etc...."

(Who wrote this account and after what decisions were made where)

A Bulletin (Aqtic) Vertical

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945

1/2
2/2

PARTICIPATION IN ADMINISTRATION — Academic Personnel

AYDELOTTE, F. — Biographical

Draft of proposed report to Board--Aydelotte's credo on faculty participation. Filed in Vertical File under "A" for Aydelotte.

Draft of Faculty statement on Aydelotte's retirement (never used?) Rewritten by Aydelotte?

A, 10/18/56, Salary Material

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 1/8

SCHOOL OF MATHEMATICS Academic Organization

MOE, H. A. Biographical

✓AYDELOTTE, F.

See Moe's letter to Aydelotte sharply disagreeing with Aydelotte's position that Alexander and von Neumann should be put on same salary and retirement basis as Einstein and Veblen. But not Morse. Veblen's letter to Aydelotte of 12/11/44.

A, 10/18/56, Mat. for Trustee Committee on Institute Policy

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 (?)

1/9 (?)
1/10 (?)

PARTICIPATION IN ADMINISTRATION	Academic Personnel
DIRECTOR	Admin istration
TRUSTEES	Corporation
✓AYDELOTTE	Biographical

Handwritten notes of Aydelotte's entitled Moe. (Evidently Moe's advice to Aydelotte to attend a meeting of the Trustees' Policy Committee on January 10, 1945) (

FA 10/18/56, File No. 56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 1/19

GENERAL Public Relations

✓AYDELOTTE, FRANK Biog/raphical

Aydelotte, with Bulletin No. 11., took the occasion to ~~xxxx~~ alter the character of the Bulletin from a kind of college catalog to an annual report of the Director. As the IAS funds are essentially public funds the Institute owes an accounting of the use of these funds to the public.

Tr. Min. 1/19/45 - p. 7

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 1/19

DIRECTOR Administration

BENEFITS Academic Personnel

✓ AYDELOTTE, F. Biographical

Faculty Committee Board not to permit F. Aydelotte to retire at 65. (p. 14-15). Committee of Trustees on Policy recommended appointment of a Selective Committee to choose successor to Aydelotte (p. 9-11).

Minutes 1/19/45 Vol. No.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

COMMITTEE ON I. A. S. POLICY — ACademic Personnel

DIRECTOR — Administration

AYDELOTTE, F. — Biographical

Jane Richardson's notes on discussion of ~~Rk~~ Interim Report of Committee above date (no attributions). Consensus that Director retire in October, 1947, and that search for new Director begin immediately.

A, 10/18/56 Committee on IAS Policies

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945

1/19
3/72

BENEFITS

Academic Personnel

AYDELOTTE, F.

Biographical

DOUGLAS, LEWIS

MASS, HERBERT H.

Board of Trustees meeting, January 19, 1945, considered a report of the Policy Committee ~~km~~ of the Board of Trustees recommending, among other things, that the motion of the present Director to retire at age 65 had been considered, and that after an extensive period of consultation, with ~~the~~ individual members of the Faculty and also with a committee of the Faculty subsequently, it had been decided to extend beyond age 65 the term of the present Director who should retire on his 67th birthday which would occur in October of 1947. There was much discussion, and, obviously, great dissention over this proposal. It was recognized that the Trustees had established the age of 65 for retirement of Faculty members, and that the Directors should, likewise, retire at 65 in the future, but that the confused circumstances engendered by the war and the financial conditions as well as scholastic considerations made it peculiarly difficult to

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

consider the replacement of Aydelotte at that time. Aydelotte, himself, said that he doubted than an extension of service of such a short period of time, that is two years, would be profitable to the Institute itself, and that he would want to consider further before saying it would be acceptable to him. This followed discussion as to whether or not retirement should be at 65, or, as the Policy Committee recommended, on the 67th birthday. In view of the conflict, the Board ultimately laid the matter on the table, and required that the Board meet again at a special meeting in a month's time and decide the matter. Members of the Policy Committee signing the report were Lewis Douglas, Maass as Chairman, Leidesdorf, Leo Wolman, and Henry Allen Moe.

At the meeting on March 2, the minutes of the previous meeting were corrected in a manner which showed Lewis Douglas as critical of the reflection of the discussion in the previous minutes, and Maass placating with a prepared statement which set forth in moderate terms the reasons why the Policy Committee recommended the action. Age 65 was decided upon as the retiring age for all future Directors, and the Policy Committee recommended termination of Aydelotte's services as Director to occur on October 1 at the beginning of the academic year in 1947. This was carried.

Minutes Trustees, January 19, March 2, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 1/19

DIRECTOR — Administration

BENEFITS — Academic Personnel

AYDELOTTE, F. — Biographical

The Committee said "it deems it inexpedient in view of present aconditions" to adopt Director's recommendation for his and all Director's retirement at 65. It recommended:

1. Age 65 retirement of Directors.

2. Trustees provide for Dr. Aydelotte's retirment on 67th birthday. This will continue him in office until October, ~~1949~~. 1947

3. Appointment of "Selection Committee" for successor's nomination -- 5 Trustees to consult with Faculty & Others, etc. (pp.8-11).

Committee recommended also that Dr. Aydelotte be given facilities for continuation of his work at Institute and same pension as Dr. Flexner (p. 14).

The Faculty Resolution 11/20/44 was read asking for extension of Aydelotte's tenure (p. 14).

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Discussion by Board:

Since the next 5 or 10 years will be critical to I.A.S., some of Trustees felt that Aydelotte should retire presently; others at the end of 5 years. (Ibid.)

Minutes 1/19/45

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945

1/22
1/29

AYDELOTTE, F. Biographical

MAASS, H H.

EARLE, E. M.

Earle to Hardin, January 22, 1945.

Asks for an appointment with Hardin to discuss Institute matters, and says he is seeking the interview with the knowledge and consent of Dr. Aydelotte.

Maass to Hardin, January 29, 1945.

Encloses the copy of the report of the Committee on Policy presented at the last meeting of the Board at which Hardin was unable to be present.

"At the conclusion of the meeting, Dr. Aydelotte seemed very reluctant to accept the Committee's recommendation, but I believe ~~xx~~ has since altered his point of view and informed me yesterday that he was now reconciled to accepting it.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Accordingly, it is proposed ~~xxxxxxxxxxx~~ that a meeting of the Board of Trustees be held on March 2nd next at 4:00 o'clock, in order to approve the report and have the selection committee therein recommended appointed.

"A substantial majority of the trustees prefer that this meeting be held in New York and have suggested that it be held at 4:00 o'clock that afternoon at Mr. Leidesdorf's office. Will this be convenient for you, or do you prefer to hold it in Newark?"

JRH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 [illegible] 1/22

DIRECTOR — Administration

PARTICIPATION IN ADMINISTRATION — Academic Personnel

BAHLE, H. M. — Biographical

MERITT

VEBLEN

AYDELOTTE, F

Bahle to Veblen, transmitting a six-page memorandum, presumably addressed to the Trustees on behalf of the Faculty, asking that Aydelotte's term not be terminated after his 67th birthday in October of 1947. He has undertaken this job because Meritt has lost his mother and is out of town. He sends the memorandum to Veblen for corrections and smoothing out, as he is leaving town.

What appears to be the final version of the memorandum is dated January 26, 1945, and although there has been no indication since in the Minutes that it was presented to the Trustees, it undoubtedly was transmitted, and shows for the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

first time the Faculty position as opposed to the position ultimately adopted by the Board of Trustees.

Following is a brief of the points made.

It recites the appeal of the Faculty adopted November 6, 1944, and submitted to the Board of Trustees, asking that the 65 year old age of retirement rule applied to Faculty should not be applied to the present Director. The members of the Faculty, "have now been informed that at its next meeting the Board of Trustees intends to act upon a proposal of its Committee on Policy, and that Dr. Aydelotte will be retired on his 67th birthday, October 16, 1947."

If the 65-year rule had been applied to Dr. Aydelotte, he would have terminated his directorship in June, 1946. The procedure contemplated by the Board of Trustees would give him only an additional ~~xxxxxxxxxxxx~~ academic year. "This, in the opinion of the Faculty, would not be sufficient to safeguard what they consider the welfare of the Institute."

Pointing out that there has not heretofore been a fixed

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

age of retirement for the Director and officers of the Institute, they also say that there is no universally established procedure as regards the retirement of Presidents and officers of other research institutions or of our great universities. They question the advisability of establishing and enforcing a rule on retirement at the present time; although it certainly is within the province of the Board of Trustees to prescribe an age of retirement for the future officers and directors.

Conceding that the Trustees have the right and responsibility in this matter, the Faculty feel that they are vitally concerned, and "in a position to judge those matters which directly affect its scholarly activities. On the basis of this experience, they are convinced that a change in administration at the time proposed would have an adverse, and possibly disrupting, influence in the life of the Institute."

Not only has the Faculty great affection for Dr. Aydelotte. This was not their principal reason for the resolution ~~for~~ of November 6, 1944, but they assert that the affairs of the Institute "are now being conducted in a manner that corresponds

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

to the wishes of its founders and to its very raison d'être. "Dr. Aydelotte understands the specific character of that 'advanced' and therefore unregimented research which the Institute is supposed to promote; he has established a policy of frank equity which has enabled the members of the Institute, both as individuals and as a body, to pursue their work with a feeling of responsibility and, consequently, with maximum effectiveness. Without being presumptuous, the Faculty feel entitled to say that the scholarly achievements of the Institute under Dr. Aydelotte's administration have been substantial."

They go on to say that the next few years will be more critical to the Institute than to other institutions of higher learning in America. The Institute is still young, and will have to face post-war problems as a young institution. It needs a proper body of precedence and procedures. Vacancies caused by the retirement of Faculty members will have to be filled. The financial situation of the Institute offers the first opportunity for expansion since the establishment of the School of Humanistic Studies and the School of Economics and Politics in 1935. "These inter-related problems cannot be

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

solved without a continuity of policy." Conceding that eventually the appointment of a new Director will have to be faced, they urge that Aydelotte should be given a chance "to consolidate his work during the next crutial years." Not only do we feel that we owe this to him, who up to now has had his hands full with keeping the vessel afloat under adverse conditions, but we do believe at this juncture no other course can give a comparable assurance of success.

"If this statement has a tone of urgency, it is because the Faculty are jealous that the idea for which the Institute was established, and to which the its members are committed, be kept alive. The Faculty believe that Dr. Aydelotte's proven and competent leadership is needed to perpetuate the achievements of the past five years; to solidify the cooperation among the Director, the Faculty, and the Board of Trustees; and by establishing sound practice, to make the organization of this little republic of scholars as stable, yet flexible as it ought to be. We, therefore, respectfully but very urgently request that the Board of Trustees extend Dr. Aydelotte's term of office for a period of time sufficient to accomplish this end, and to assure

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

continuity of administration and policy during the critical phase upon which we now enter. We are confident that only the most imperative reasons--none of which is apparent--would lead the Board of Trustees to overrule the considered opinion of the Faculty.

"The Faculty could adduce further reasons for the rentention of the the present Director. They have not done so because they have named a Committee on Policy, which is authorized at any time to meet with the Board as a whole, or with any of its members, and to set forth the Faculty's views on this vital matter."

January 26, 1945, See Faculty message to Trustees on proposed 1947 retirement of Aydelotte.

Veblen's File, "Committee on Policy

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 1/23

BENEFITS Academic Personnel

HERZFELD, ERNST Biographical

AYDELOTTE, F.

Aydelotte to Herzfeld, January 23, 1945.

Transmits the decision of the Board of Trustees:

(1) They reaffirmed the $2,500.00 supplement voted to your pension in order to make it possible for you to live and pursue your researches in Princeton.

(2) It was voted that if at the expiration of the three year term you were making satisfactory progress with your researches and wished to continue, the Board, if it has the money will consider further extension of two years.

(3) In connection with the publication of the Zoroaster book or the book on Persepolis, the Trustees will be prepared to furnish further assistance up to a maximum of $4,000.00 if and when either or both of these works are ready for publication.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Aydelotte asks Herzfeld if he thinks he can get additional money to guarantee the publication of the books.

A File, Ernst Herzfeld

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 2/1

DIRECTOR — Administration

PARTICIPATION IN ADMINISTRATION — Academic Personnel

✓AYDELOTTE, F. — Biographical

MORSE, MARSTON

Faculty Standing Committee was informed by Aydelotte that he was going to take a vacation. Standing Committee was to run I. A. S. during his absence.

Memoranda filed in Chronological file under 1945, 2/1.

Meritt, F. I. A. S., ~~Filed Chronological~~

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 2/2

PARTICIPATION IN ADMINISTRATION	Academic Personnel
TRUSTEES	Corporation
DIRECTOR	Administration
✓AYDELOTTE, F.	Biographical

Draft of a further statement to trustees opposing retirement of Aydelotte. Apparently on Aydelotte's typewriter, but dated at end as sometimes V. or economists did. Faculty did not transmit it to Trustees and no minute concerns it or date.

Filed in Chronological File under 1945, 2/2.

A, 10/18/56, File No. 5

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

NEW YORK UNIVERSITY — Relations WOAI

SIEGEL, CARL — Biographical

COURANT, RICHARD

AYDELOTTE, F.

Courant to Aydelotte, February 5, 1945.

Courant has talked with Veblen on the possibility of Siegel giving a sequence of lectures at New York University, and both Veblen and Aydelotte, he understands, favor the plan. Courant writes because he is afraid Siegel is too timid and shy to talk to Aydelotte about it himself.

"I would like to add a personal remark. We all know that Siegel's psychological problems are difficult and perhaps not really solvable. His feeling of frustration and lonliness can probably be overcome only if he establishes somewhat broader contacts with congenial young scientists, a possibility that we can definitely offer in connection with such lectures. On the other hand, not enough can be said about Siegel as a

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

scientist and about his scientific ethics. His catalyzing influence on young mathematicians who later may become leaders in their science is of unequalled potentialities. It is for this reason that his remaining in this country at least for a few years after the war seems to me of great importance. In spite of his apparently stubborn attitude to the contrary at present, I have a hunch that he could be persuaded to stay if he is given more of an outlet for scientific activity in the way of contacts with younger scientists and if his more personal problems of which you know could be solved."

D File, Courant, Richard

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

PRINCETON UNIVERSITY

SCHOOL OF HUMANISTIC STUDIES

MOREY, C. R.

AYDELOTTE, F.

Relations WCAI

Academic Organization

Biographical

Morey to Aydelotte, February 7, 1945.

"This is probably the last letter of this sort that I will be writing you for some time in view of my resignation as chairman of the Department and the prospect of some time abroad."

He recommends enthusiastically acceptance of Otto Benesch application to the Institute for membership so that he might finish his catalog of Rembrandt's drawings.

School of Humanistic Studies File II

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

PALEOGRAPHY Academic Activities

LOWE, E. A. Biographical

MOREY, C. R.

AYDELOTTE, F.

Princeton

Relations with

Morey to Aydelotte, February 14, 1945.

The story of Lowe's discomforture has spread. Morey and his colleagues in the Princeton University think that possibly their fears are unwarranted that there will not be a unit of paleography in the future. He really is speaking about Lowe's library, but he does not come out and say so definitely. He does say, however, that this center for paleography is indispensible to classic, medieval and Rennaissance scholarship, and he hopes it will be carried forward. The Other three great American paleographers--Rand, Beeson, and Ullman, are apparently leaving ~~these~~ schools. The University says Morey feels keenly that Lowe's help has been very important to Friend, De Wald, and Weitzmann, as well as to himself. Morey also feels that the ~~[illegible]~~

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Medieval Academy of America would share concern at the idea that Lowe's library might disappear from Princeton.

"I think and hope that any fear that we might have of the discontinuing of paleography as one of the Institute's humanistic ~~studies in~~ subjects is quite unfounded, and, if so, I hope you will excuse this letter. But even the remote prospect of Lowe's magnificent library disappearing from Princeton along with the research of which it was the center has emboldened me to write to ask you if there is any chance that this might happen."
There is no answer to Morey in this matter, in the file.

D, Lowe, E. A.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 2/14

PRINCETON UNIVERSITY — Relations WOAI

PALEOGRAPHY — Academic Activities

MOREY, C. R. — Biographical

LOWE, E. A.

AYDELOTTE, F.

Morey to Aydelotte on carrying I. A. S. activity in Paleography beyond Lowe's life and work.

Filed in Chronological file under 1945, 2/14.

D File, Lowe, E. A.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

✓AYDELOTTE, FRANK Biographical

Letter from Aydelotte to Mr. Maass stating that he (Aydelotte) does not wish to attend the next Board meeting as it is at that time that his retirement is to be discussed. He wants the Board to be free to do whatever they feel best for the Institute in regard to his retiring at 65 or staying on for several more years.

Tr. Min. 1/19/45 appendix

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

DIRECTOR	Administration
TRUSTEES	Corporation
BENEFITS	Academic Personnel
✓ AYDELOTTE, F.	Biographical

Aydelotte to Maass.

Aydelotte said Maass raised the question of Aydelotte's position last spring (April, 1944) as a result of which Aydelotte concluded it was best to offer to retire at 65, but he found that the faculty didn't agree.

Attached to Minutes of March 2, 1945.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

DIRECTOR — Corporation

✓AYDELOTTE, F. — Biographical

Aydelotte to Maass. He writes to ask that Maass excuse him from attendance at the next Board meeting, the following Friday. "Since I am to be the subject of discussion it seems to me that this discussion will be freer if I am not present." He states that he feared the members of the Faculty might object to his continuing beyond 65 when Maass raised the question of his position at the Institute last spring. He found himself in agreement with Maass' position because he himself had been compelled to administer the 65 year age limit in Faculty requirements so rigidly.

"It now appears that the view of the Faculty is exactly the opposite. Instead of wishing me to retire at 65 they would like me to continue for some years beyond that age." He says the Board may decide that this is not wise but he is willing to abide by whatever decision the Board makes and he will continue to interest himself in the Institute as he has since 1930.

"The most important single responsibility of the Board of Trustees is to find a Director who could command the confidence of the Faculty and carry out the purposes of the Founders of the Institute. As I Trustee I share that responsibility and shall do anything I can to fulfill it once you settle the question of my own tenure of office. In the solution of that problem it does not seem proper that I should participate."

File V-2

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

~~1945~~ 2/28
1946 12/24

PARTICIPATION IN ADMINISTRATION — Academic Personnel

AYDELOTTE, F. — Biogr phical

MAASS, HERBERT H.

Aydelotte to Maass, February 28, 1945, in regard to his retirement; and Maass to Aydelotte, December 24, 1946, regarding same.

Filed in Chronological File under 1945, 2/28.

A File, Herbert H. Maass

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 3/2 ~~xxxx~~

DIRECTOR Administration

BENEFITS Academic Personnel

✓AYDELOTTE, F. Biographical

Policy Committee of Trustees accepted amendment to its report of 1/19/45 to effect that Aydelotte should retire on October 1, 1947, "which would conform to the beginning of the academic year." (Minutes 3/2/45,p.2)

Discussion ensued in which there was evidence of conflict. No change in academic policies of I.A.S. contemplated at this time. Beneficial to I.A.S. for Dr. Aydelotte to continue now and retire 10/1/47.

A Lewis Douglas on behalf of Policy Committee, reemphasized that its recommendations stemmed from belief.

1. Broad policy of retirement at 65 for both Director and Faculty should be established.

2. Embarrassment to new Director would not ensue ~~or~~ as if he had to administer long-range policies he had no hand in formulating.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

3. Overlong delay in retirement of present Director would adversely affect chance of getting a competent successor.

Douglas said minutes of 1/19/45 did not clearly disclose ~~disc~~ discussion, and so Mr. Maass had prepared a statement. (See p. 3-4). This emphasized that while 65 should be retirement age of Director, retention for a short period of incumbent would enable chair to appoint a Committee to select a successor. It was not to be understood that I.A.S. would "stand still," but that if policies were initiated it would be by Board of Trustees and the new Director would assume his duties subject to them. Also, as soon as chosen he should come and work with Aydelotte so that there would be continuity.

Minutes 3/2/45

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 3/2

COMMITTEES (POLICY) Academic Personnel

AYDELOTTE, F. Biographical

Report of Policy Committee on proposed retirement of Aydelotte, at 67. pp. 2-4

Trustees Meeting, 3/2/45

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 3/2

TRUSTEES Corporation

AYDELOTTE, F. Biographical

For Miss Richardson's first draft of Trustees' Minutes March 2, 1945, see my file of Minutes, Volume 4.

A File, (Mrs. Jenkins)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

TEDESCO — Biographical

EDGERTON, FRANKLIN (Yale University)

AYDELOTTE, F.

Edgerton to Aydelotte, March 20, 1945.

Acknowledges Aydelotte's letter of the 17th, saying I. A. S. finds it impossible to continue even partial support of Tedesco, and that Yale will take over his whole salary next year, although at a very small rate. If he is willing to stay for that small rate, Edgerton will be happy to have him do so. However, there is no chance of any promotion, "and if I were in his place, I should not wish to contemplate staying indefinitely under these circumstances. His somewhat peculiar personal traits make it a little difficult to find a regular academic position for him in this country, especially because there are very few openings which he could fill." Perhaps there will be an opening in Europe. He enlists Aydelotte's aid in finding a place for Tedesco.

School of Humanistic Studies File II

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 April - October

POLICIES Administration

TRUSTEES Corporation

LEWIS, WILMARTH Biographical

AYDELOTTE, F.

Lewis was appointed Trustee April, 1945.

On October 25, 1945, he wrote Aydelotte a letter after a visit to the Institute.

"My first and clearest impression is how pleased I would be if I had been the donor of the Institute. It seems to me that Mr. Bamberger's wishes are being carried out with fidelity and success."

He then comments on future expansion and development; first, "that we should stick to studies which do not require collections, unless we are given the collections upon which they are based." The Institute cannot expect to have a great Library or great and varied collections. The Princeton

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Library is a good library, but it is not a great one, and the University lacks the resources of large and important museums. "This would appear to put a premium for us upon such studies as mathematics, philosophy, and criticism."

As to the Gest Oriental Library, it is rated as a fine collection, but if it is to be important, scholars should be brought to the Institute to work in it. If we decide not to do that, we should hand it over to some institution which will use it.

Lewis says that he would like to see a clearer identification with the Institute in the books written by members and faculty.

He agrees with Aydelotte that the Trustees should visit the Institute oftener. "I am aware that it would be difficult to get some of the Trustees to discuss educational matters, but I don't see how they can be intelligent about the Institute (apart from giving advice about its portfolio) unless they meet the Faculty and talk with you and them about their work. I agree with you that it would be unwise for

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

individual Trustees to become identified with particular departments (a tendency I shall have to resist in regard to the Humanistic Department)."

D, Lewis, Wilmarth S.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 April

ECONOMICS Academic Activities

MAASS, H. H. Biographical

✓ AYDELOTTE, F.

Notes Aydelotte indicating Maass asked him to insert matter of Bamberger's opposition to economics and its temporary nature at Institute supports further the view that Maass was strongly pro-Aydelotte (10/7) at that time. Probably when Aydelotte rolled up the heavy artillery of faculty he became slightly disaffected. Maass would not accept Aydelotte's report of April 1945 and was appointed Chairman of Committee to review and revise it with Weed and Aydelotte. Key to chronology in faculty meeting 11/6/44. Aydelotte had told faculty of his position with Board--would retire).

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 4/6

PROFESSORS (EMERITUS) Academic Personnel

GENERAL Public Relations

✓AYDELOTTE, F. Biographical

MAASS, HERBERT H.

Aydelotte to Maass enclosing copy of proposed release to explain emeritus status of Veblen, Einstein, Lowe, Herzfeld, and himself as referred to in Bulletin about to be ~~i~~ issued. (Released?)

D. Maass

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 4/7

PARTICIPATION IN ADMINISTRATION	Academic Personnel
PRINCETON UNIVERSITY	Relations WOAI
LIBRARY	Facilities
AYDELOTTE, F.	Biographical

Weyl, Chairman of Library Committee of I. A. S. counsels Aydelotte to decline request for gift from I. A. S. ~~to~~ to Princeton Library for acquiring a collection of the late Granville Kane.

Filed in Chronological File under 1945, 4/7.

S-4

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 4/10
4/12

STRAUSS, LEWIS W. Biographical

AYDELOTTE, F.

MOE, HENRY ALLEN

Aydelotte to Moe, April 10, 1945.

"This is very funny about Strauss. In the latest edition of Who's Who in America, Vol. 23, he lists the Centy as one of his clubs, but I hardly see how that could be done unless he had been elected in 1944. Will you look the matter up on some up-to-date list at the Century and let me know the facts?

"I have always thought that the policy of looking for young men for our Board was dubious. The kind of experience and wisdom that we need seem to me more important than youth. A man in the early sixties will have at least five years."

Moe to Aydelotte, April 12, 1945.

"I note that the club Mr. Lewis Strauss lists in Who's Who is the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

~~Century Club~~ 'Century Country'...It is, I think, a country club in Westchester County. I'm sorry I do not know Mr. Strauss."

D File, Moe, Henry Allen

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 4/20

TRUSTEES — Corporation

COMMITTEE ON APPOINTMENTS (Maass, Ch./ Aydelotte and Weed) — Corporation

✓AYDELOTTE, F. — Biographical

MAASS, HERBERT H.

After Maass refused to accept Aydelotte's report to the Board a committee was appointed by him to read and winnow it, consisting of same men as appointed to Committee on Nominations. Report changed radically and Committee on Nominations resulted apparently as suggestion of Aydelotte who had really suggested Director and faculty make appointments.

A 10/18/56 #45, A 10/18/56 #51, A 5/17/56 #3

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945

4/20
5/3

TRUSTEES — Corporation

MAASS, H. N. — Biographical

/AYDELOTTE, F.

See file for rejected portion of Aydelotte's report to Trustees - 4/20/45

A, 10/18/56, Steno Report of Minutes 3/2/45 etc. File # 45.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 4/20

PARTICIPATION IN ADMINISTRATION — Academic Personnel

TRUSTEES — Corporation

✓AYDELOTTE, F. — Biographical

MAASS, H. H.

See pp. 4-5 Director's Report (appended) outlining plan for submission of all appointments to faculty before Board consideration.

Trustees' Minutes 4/20/45

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

TRUSTEES
DIRECTOR
MAASS, HERBERT
✓ AYDELOTTE, FRANK

Corporation
Administration
Biographical

After Director presented his report Mr. Maass moved and Mr. Schaap seconded the motion that the report be not filed, but that the Board be given copies for consideration and that a temporary committee of three (Wood, Aydelotte, Maass) present a report on the recommendations contained therein. The revised copy of the Director's Report is an appendix to these minutes.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 4/20

AYDELOTTE, FRAND Biographical

Reappointed for the year 1945-46.

Tr. Min. 4/20/45 p. 6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 4/24

DIRECTOR — Administration

COMMITTEES (TRUSTEES) — Corporation

✓ AYDELOTTE, F. — Biographical

Aydelotte ℄ for Hardin, April 24, 1945.

Informs members of the Selection Committee appointed by Hardin: Moe, Aydelotte, Douglas, Fulton, Leidesdorf, Maass, and Schaap.

JHH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GIFTS

HARDIN, JOHN H.

MAASS, H. H.

AYDELOTTE, F.

Finance

Biographical

Maass and Aydelotte to Hardin, Leidesdorf, and Schmap, Executors of the will of Louis Bamberger, April 24, 1945.

A formal matter promising that they will re-assign and re-deliver to the executors any or all of the bonds and stocks and other property which you have assigned or delivered, or may hereafter assign or deliver to the Institute in distribution of the residuary estate for the purpose of enabling the executors to make payment of any debt of the decedent, or any inheritance or estate tax which they cannot otherwise meet.

JEH Correspondence from January, 1940 to November, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

5/11 1945

SCHOOL OF ECONOMICS AND POLITICS — Academic organization

VINER, J. — Biographical

STEWART, W. W.

DODDS, H. W.

AYDELOTTE, F.

Aydelotte to Dodds, May 11, 1945.

Expresses hope that Dodds will find Viner's letter refusing position at Princeton. Does not absolutely close the matter "and that perhaps there might be something we could do to urge Viner to accept. Certainly we can give him every assurance that we would welcome his coming to Princeton University with the greatest enthusiasm."

He asked Dodds if Stewart can look in on him at home about the matter.

(No answer in file).

D, Dodds, Harold W.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 5/11

PRINCETON UNIVERSITY Relations WOAI

STEWART, W. W. Biographical

AYDELOTTE, F.

VINER

Aydelotte to Dodds, May 11, 1945.

"...Walter Stewart and I are wondering whether there is anything we could do to urge Viner to accept your invitation... We are hoping that this letter [refusing invitation from Princeton] does not absolutely close the matter and that perhaps there might be something we could do to urge Viner to accept. Certainly we can give him every assurance that we would welcome his coming to Princeton University with the greatest enthusiasm."

D File, Dodds, Harold W.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 5/15

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

POLICY — Administration

GOLDENWEISER — Biographical

STEWART, W. W.

✓ AYDELOTTE, F.

Stewart to Aydelotte confirming understanding.

Better not try discuss principles involved in Goldenweiser appointment until after meeting May 22, 1945. Meanwhile, he will phone Goldenweiser there is no chance of a faculty appointment because of his age.

D. Stewart

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 5/18

INVESTMENTS Finance

AYDELOTTE, F. Biographical

STEWART, W. W.

Aydelotte to Stewart. Rockefeller Foundation report 1944 shows income from investments about 5-1/2 % -- Could we learn from them how to invest? But Stewart points out Rockefeller Foundation investments at market and cash value $206 million yield about 4 % on that basis. Furthermore $112 million in various Standard Oil stocks ($1 million Standard Oil of New Jersey). Current income depends largely on Standard Oil dividends. Aydelotte shows to H. Weyl who evidently raised question.

D, Stewart, Walter W.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 5/18

EMIGREES — Academic Personnel

SALARIES (pensions)

AYDELOTTE, F. — Biographical

DOUGLAS, LEWIS W.

Aydelotte to Douglas.

Notes that Douglas has returned from Germany, but temporarily, and asks whether his stay abroad will be protracted.

He raises the question as to whether or not Douglas' position will concern any question of provision of pensions for elderly German scholars, mostly Jews, who were exiled by the Nazi government and who are now living in the United States, England and other countries. "The situation of many of these men is pathetic. I could name you a great many cases of men of the highest eminence, now approaching 70 years of age, who can find no academic position, because no university is willing to face the odium of terminating a man's career, say at 70 or 75, without a pension, and at the same time no institution is justified in providing a pension for so short a period of active service."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"...I think the responsibility lies with the German government, and I very much hope that means can be found to compel that government to assume it."

D File, Lewis W. Douglas

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

TRUSTEES — Corporation

PARTICIPATION IN ADMINISTRATION — Academic Personnel

MAASS, HERBERT H. — Biographical

WEED

AYDELOTTE

Betty Goldman said attitude of Maass and Weed was very insulting toward Aydelotte (and faculty itself) at faculty meeting. She and other members became enraged at their rude and callous disregard of Aydelotte's sensibilities and their failure to observe "common courtesies."

Interview with Betty Goldman, 7/12/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 5/31

MEMBERS Leaves & Personnel

PROFESSORS

SCHOOL OF HUMANISTIC STUDIES Academic Organization

√AYDELOTTE, F. Biographical

Aydelotte apparently in response to a request to make a number of lists of various members of the School of Humanistic Studies since the organization of that School in 1935. The list is as follows: Professor Meritt--19 plus 3 Princeton graduate students, Professor Panofsky--16, Professor Goldman--11 plus 7 members of the excavation staff of Tarsus whose work she directed although they were not in residence at Princeton, Professor Marsfeld--3, Professor Lowe--3, in addition there were 7 members of the School of Humanistic Studies not definitely allocated to any one member of the Faculty, but who worked with various individuals. "You will realize further that during the war period the number of members in all schools has been sharply curtailed."

D File, Herbert H. Hoare, 1939-1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 9/1

GIFTS Finance

TAXATION Government Relations

✓AYDELOTTE, F. Biographical

Aydelotte to Leidesdorf, September 1, 1945.

Young Mr. Hardin has notified Aydelotte of a hearing before the tax authorities in Newark on September 14th, concerning Mr. Bamberger's will. Apparently the tax authorities want to assure themselves that the Institute is a philanthropic organization and that Mr. Bamberger's bequests to it were not made at the last moment in expectation of death. Aydelotte will attend and explain the Institute.

D,LEidesdorf, Samuel, D., 1930-1935

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 9/12

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

GENERAL — Publications

STEWART, W. W. — Biographical

/AYDELOTTE, F.

Memo to Aydelotte.

W. W. S. suggests I. A. S. with Princeton University publish a quarterly review. Title suggested "North American Review," but title owned by an estate. No further reference to it in file.

D, School of Economics and Politics Minutes, 9/12/45.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 10/3

APPLIED MATHEMATICS Academic Activities

VON NEUMANN, JOHN Biographical

AYDELOTTE, F.

Aydelotte to Strauss, October 3, 1945.

Asks him to attend the Trustees meeting October 19 to consider the most important issue: von Neumann's project for building an electronic computer. Both N. I. T. and the University of Chicago have made very attractive offers to von Neumann for this project, but he would prefer to stay here if we can offer him an opportunity to carry out his plans. Aydelotte favors it, and hopes money can be obtained from outside sources. He has written to the Rockefeller Foundation and thinks that support might be found from some government department. "But von Neumann is a little troubled about such a plan because he wants to use the device for purely scientific purposes, whereas the Government departments of course are principally interested in practical applications."

D, Strauss, Lewis L.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 10/15

HOUSING Facilities

LOWE, E. A. Biographical

✓AYDELOTTE, F.

MAASS, HERBERT H.

Aydelotte to Maass, October 14, 1945.

Lowe has a chance to sell his house for $30,000 cash. This represents a profit. It is to be sold to Zworykin of the R. C. A. Corporation. Veblen thinks the Institute should buy the house, and thus retain control of it. If the house were sold to Zworykin, Lowe would expect to insert in the Deed the recapture clause which is part of the contract for all professors houses. He asks Maass' advice.

Maass to Aydelotte, October 17, 1945.

"I hardly think it was intended that the Institute finance the erection of houses by professors with the idea that they would ultimately make a profit on the sale thereof,

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

but rather

but rather that such profit, if available, should enure to the benefit of the Institute. In other words, if a professor wants to dispose of his house, I think it should be turned over to the Institute at the cost thereof to him, and thus leave the Institute free to determine whether to sell the house to Dr. Zworykin or anyone else, thus getting the profit for its own benefit. This, I think, is one of the reasons why the recapture clause was placed in the contracts. It may well be that we should not apply this rule in the case of Professor Lowe, but I think the whole subject matter should be discussed at the Trustees' meeting on Friday."

D File, Herbert H. Maass, 1939-1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 10/24

DIRECTOR Administration

AYDELOTTE, F. Biographical

HARDIN, JOHN R.

WEED, LEWIS H.

FULTON, JOHN F.
RUSSELL, JOHN
DOLLARD, CHARLES

Weed to Fulton, October 24, 1945.

Says the only members of the Committee on Selection of a Director who know what a Director should be are Fulton and Douglas. "I remember that I objected to Aydelotte being on the committee but your good friend, Mr. Hardin, insisted on his appointment."

Weed suggests as new Director John Russell and Charles Dollard, both products of Fred Keppel's tutelage. Russel with Keppel for 5 years when taken away to be special assistant to Conant. Dollard followed Russel in Carnegie and did an equally magnificent job.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Both in the Army during the war under General Frederick Osborn's "Special Services." Neither an academician, both qualified in academic administration.

John F. Fulton, Institute for Advanced Study, 1942-47

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 IX 10/26

PARTICIPATION IN ADMINISTRATION — Academic Personnel

DIRECTOR — Administration

MOE, H. A. — Biographical

✓ AYDELOTTE

Moe to Aydelotte--draft letter to faculty suggesting confidential nature of deliberations on Aydelotte's successor--Aydelotte's suggestions. Aydelotte's note Meritt suggested to Moe as Aydelotte's successor 1945 November. Letter above date sent faculty in file.

A, 1/29/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 10/26

GEST ORIENTAL LIBRARY Facilities

LEWIS, WILMARTH Biographical

AYDELOTTE, F.

Aydelotte to Lewis, October 26, 1945.

"The Gest Oriental Library is potentially a great collection. I have had several Chinese scholars examine it for me, the most eminent of them being Dr. Hu Shih. They tell me that what we have is a collector's library and that we should have to make large additions of working material to make it suitable for scholarly research. I have been given to understand that $100,000 might be sufficient for that purpose, plus of course an annual appropriation to keep it up to date."

About the Trustees' meeting in Newark, Trustees' meeting not at Princeton. This was determined by Mr. Bamberger's health, and they just haven't changed the system enough.

D, Lewis, Wilmarth S.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

HOUSING Facilities

AYDELOTTE, F. Biographical

Aydelotte to Holden, November 20, 1945.

Acknowledges Holden's letter of November 16 and his opinion that temporary types of housing such as Quonsett huts or Government prefabricated buildings are not feasible. Aydelotte expresses himself as hostile to the idea of such ugly and temporary structures, but states that he had to explore every possibility since the situation is so desperate for housing.

Aydelotte says the Institute needs 20 or 30 apartments consisting of living room, bedroom, bath and kitchenette, plus, if possible, a garage. He suggests a story and a half with a bedroom over the living room and a garage between each two apartments, and the quadrangle shape to the whole thing. He tells the architect, Holden, that rents will have to be held down to $50 a month, $500 per year for Institute personnel for 10 months in the year; furniture not to cost more than $5,000 apiece. He suggests in the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

circumstances full standard substantial building.

D File, Housing for Members - Proposed

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 11/26

PARTICIPATION IN ADMINISTRATION — Academic Personnel

DIRECTOR — Administration

AYDELOTTE, F. — Biographical

EARLE, E. M.

PANOFSKY, ERWIN

ALEXANDER

Earle, Panofsky, and Alexander appointed Faculty Committee on successor to Director by Aydelotte.

Meritt, I. A. S.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 November December

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

ROCKEFELLER — Foundations

SMITH, WALTER BEDELL — Biographical

EARLE, E. M.

STEWART, W. W.

✓AYDELOTTE, FRANK

Stewart had had correspondence with Douglas Freeman, Editor of the Richmond News Leader about the desire of General Smith to retire from the Army and write the history of the campaigns in western and northern Europe 1944-45. Because it was rich in material on the use of the Army Air Forces Smith told Earle about it. Earle immediately with Stewart worked with the Rockefeller Foundation to seek to get a grant for three or four years for the General, and Aydelotte played ball. Ultimately, the thing fell through because Smith, though not an educated man, was looking for a permanent berth if he

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

left the Army.

Earle's interest lay in getting not only the General but his documentary material for his own history of the military strategy of the end of the war.

/ (No scholarship here as a pre-requisite for membership).

Earle Files, Smith, Walter Bedell, 1944-45

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 12/18

GENERAL — Government Relations

✓ AYDELOTTE, F. — Biographical

SCHOOL OF MATHEMATICS — Academic Organization

Palestine Committee assignment, p. 1

Standing Committee: Morse, Riefler, Panofsky

Financing of School of Economics and Politics, p. 2

Executive Committee Minutes, 12/18/45

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GÖDEL, KURT Biographical

AYDELOTTE, F.

Aydelotte to Gödel, December, 19, 1948 1945.

Offers him with the approval of the Board of Trustees and the Faculty of the School of Mathematics a permanent membership at $6,000 per year from July 1, 1946.

In addition to the 5 per cent for T. I. A. A., he will have to contribute an additional amount for the building up of retirement allowance of $1,500 at 65. This will require a contribution from Gödel of $800 per year to T. I. A. A.
$400 /

D, Gödel, Kurt

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 12/19

SALARIES — Academic Personnel

POLICY — Administration

AYDELOTTE, F. — Biographical

Aydelotte to Maass, December 19, 1945.

He is circulating a draft of the Executive Committee Minutes of December 18, and asks advice as to whether or not the Institute should change its policy of mentioning the amounts of salaries in minutes sent around to various Trustees. Academic educational institutions frequently omit salaries from minutes. The Institute has never pursued this policy. Aydelotte thinks it would be advisable to do so.

D File, Herbert H. Maass, 1939-1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1945 12/24

AYDELOTTE, F. Biographical

December 24, 1945 was the last meeting he attended before departing on the Palestine Commission, and April 29, 1946 was the first such meeting he attended when he returned.

D, Minutes Standing Committee of the Faculty, 1940-1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946

HOUSING — Facilities

MEMBERS — Academic Personnel

AYDELOTTE, F. — Biographical

The plans about which Aydelotte talked to the Trustees for the Institute to rent some 20 apartments in Stanworth evidently fell through, first on the ground that priority provisions for veterans might render it illegal to enter into a master lease. (Guerney to Aydelotte, May 27, 1946,) and also because New York Life was reluctant to have the Institute furnish the apartments and rent them furnished. (Aydelotte to Maass, May 28, 1946).

But the matter was still under consideration on September 8, 1946; although the end of it is not revealed by the file.

D, New York Life Insurance Company

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 January - May

AYDELOTTE, F. Biographical

GENERAL Government Relations

Aydelotte served on the Anglo-American Committee of Inquiry on Israel from January about the end of May, 1946, during which time a standing committee of the faculty administered affairs at the University, consisting of Marston Morse, Chairman, Riefler, Panofsky and Veblen.

D, Maass, Herbert H., 1939-1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 1/7

GENERAL (NEW JERSEY BATTLEFIELD PARK) Government Relations

TAXATION

MAASS, H. H. Biographical

MORSE

✓AYDELOTTE, F.

In accordance with Aydelotte's wishes, Morse who was going to see Brekley the next day on the Battlefield Park will say that Aydelotte and the Standing Committee have under consideration a possible gift to the Park Commission of 12 acres bordering the lower end of Blackwell Smith property. It is specially understood that the gift would have formally to be made by the Board of Trustees, and Morse will transmit to Brekeley the conclusions of Aydelotte regarding appropriate plan for the park. Mr. Bamberger promised to inform Mr. Maass and Mr. Ledlesdorf of the reasons back of this. (Bamberger was meeting with Morse Panofsky and Diefler), and to inform the Standing Committee of

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

the reaction of Maass and Leidesdorf.

Action on the New Jersey tax on the inheritance from Mr. Bamberger was discussed at length. Morse recalled that Aydelotte had already discussed with Gabrielson "the possibility of amending the State laws regarding inheritance on philanthropic institutions... so that they might be exempt without an antecedent gift from the State. It was hoped that such a law might be passed retroactively as far as the Institute was concerned. Aydelotte's and Morse's suggestion that Gabrielson be asked to act as an agent in presenting such a measure to the Legislative Committee was not approved by Mr. Maass who obtained information from Mrs. Thompson which led him to believe that more influential representatives could be employed than Mr. Gabrielson. The Legislature was about to convene action should be prompt. Mr. Bamberger was asked to take the matter up with Mr. Maass as Chairman of the Executive Committee and Mr. Schaap as one of the Executors of the Bamberger estate and to find out what action was contemplated.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Riefler urged it was desirable to act with the approval of such institutions as Princeton University and other state institutions of like character, and in consultation with local officials and representatives of the State Legislature. But Morse pointed out that such approval could not be obtained in the short time before the Legislature convenes and that if action is to be taken it will have to be taken without such general approval. "The Standing Committee acts in this instance merely as a medium to transmit the views of Dr. Aydelotte to urge the importance of some action in this matter and to cooperate with Mr. Bamberger in obtaining a full and mutual understanding of the question among the Standing Committee, the Trustees, and Mr. Bamberger's executors.

Standing Committee is acting to transmit Aydelotte's views and to cooperate with Mr. Bamberger in obtaining full and mutual understanding of the question among the Standing Committee, the Trustees and Mr. Bamberger's executors, the last mentioned of whom have full authority to take action.

D. Minutes Standing Committee of the Faculty, 1940-1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 1/22

CONTRACTS

GENERAL

GENERAL

AYDELOTTE, F.

Government Relations

Foundations

Educational Institutions

Biographical

Aydelotte to von Neumann, January 22, 1946.

He authorizes von Neumann to add the name of the Institute to the other institutes peitioning for a laboratory in the East. Aydelotte is at sea on the Queen Elizabeth; von Neumann in Princeton.

He says he intimated to Smyth at one time that he would be willing to offer the Government a site for the laboratory on Institute grounds. It would be an idea location for it, and it would be very convenient to most points in the East.

" We should have to be careful, of course not to undertake to pay out of our own funds the expenses of running the laboratory. This is a job for the Government or possibly for some of the great Foundations. It has occurred to me that the institutes and universities interested

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

might contribute something by giving members of their faculties leave of absence on full salary to work in the laboratory for periods of one or two years. I am convinced that ways could be found to secure effective research without the appalling expenditure which has characterized this field in the past."

D File, Von Neumann, John

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF MATHEMATICS — Academic Organization

PAULI — Biographical

MAASS

AYDELOTTE

Maass to Aydelotte (in Switzerland).

Persuade Pauli to return. Offer $15,000.

D. Maass

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 5/3

HOUSING Facilities

AYDELOTTE, F. Biographical

Aydelotte reported to the Faculty meeting that he thought the most favorable arrangement for housing for the Institute members, would be for the Institute to sign a master lease with the New York Life Insurance Company for 15 or 20 units in the housing they are now constructing. The Institute would then furnish the apartments and sub-let them to its members.

D, Faculty Minutes, May 3, 1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 5/6 5/13

PRINCETON UNIVERSITY Relations WOAI

TRUSTEES Corporation

✓ AYDELOTTE, F. Biographical

Aydelotte asked Morse, Panofsky, Riefler for suggestions for the vacancy on the Board of Trustees and for their confidential opinion of the advisability of appointing a trustee also a trustee of Princeton., specifically Dean Mathey. The Committee was adverse. Other suggestions were Dr. Finkelstein and I. I. Rabi.

D, Minutes Standing Committee of the Faculty, 1940-1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 5/20

PARTICIPATION IN ADMINISTRATION — Academic Personnel

TAXATION — Government Relations

AYDELOTTE, F. — Biographical

GABRIELSON

Aydelotte informed the Faculty of an interview with Mr. Gabrielson "in which the latter appeared to feel moderately sanguine about the possibility of obtaining tax relief for the Institute. Mr. Gabrielson promised to do his best without entering into a formal relationship with the Institute and asked for a policy of non-interference on the part of the Board of Trustees and the Faculty. He also advised not to rush the matter of a contemplated gift of land for the Princeton Battlefield Park." (This surely looks like a fix).

Faculty Minutes, 5/20/46

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 5/20

NEW JERSEY BATTLEFIELD PARK
TAXATION
GABRIELSON

Government Relations

Biographical

✓AYDELOTTE

Standing Committee: Morse, Panofsky and Riefler, Hamberger, Aydelotte--Aydelotte reported on a conversation with ~~Mr~~ Gabrielson concerning a possible refund by the State of New Jersey of the Institute's inheritance taxes. Gabrielson optimistic and his request was that the members of the faculty and the Board leave the matter entirely to him. "He declined the offer of the Institute to retain him as counsel and added that he was glad to do what he could as a service to education in the Institute." It was Gabrielson's opinion that any ~~mmmmm~~ move to change the name of the Institute shall be initiated by the New Jersey Legislature. "He also advised the Institute to move slowly in the matter of donating land to the Princeton Battlefield Park."

"There was some discussion by the Committee of whether the Institute should give some special recognition to the State

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

of New Jersey in the event that the latter should refund the inheritance taxes paid by the Institute. It was suggested that special living quarters might be set aside for citizens from New Jersey or that the Institute might sponsor a series of lectures of special interest to the people of New Jersey."

D, Minutes of the Standing Committee of the Faculty, 1940-1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 5/20

TAXATION Government Relations

AYDELOTTE, F. Biographical

Aydelotte reported that Mr. Gabrielson is endeavoring to obtain tax relief for the Institute, and asks a policy of non-interference by the Trustees and the Faculty. Alluding to the temper at the moment, he is not inclined to rush the contemplated gift to the Princeton Battlefield Park in this connection.

D, Faculty Minutes, May 20, 1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 5/20

GENERAL — Government Relations

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

AYDELOTTE, F. — Biographical

Aydelotte informed the Faculty that the remaining members of the League of Nations section will be taken over by the United Nations, and they are vacating their rooms at the Institute not later than September 1, 1946. They have through SM Sean Lester, Secretary General of the League of Nations, extended a heartfelt thanks to the Institute for Advanced Study.

D, Faculty Minutes, May 20, 1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

HARDIN, JOHN R. Biographical

AYDELOTTE, F.

Aydelotte to Hardin, May 22, 1946.

Transmits a copy of the Resolution passed by the last Trustees Board on the death of John R. Hardin, distinguished lawyer and a leader of the Bar, a far seeing publicist and an eminent citizen of his native state of New Jersey with two generations of active work in philanthropic activities and in the business and civic life of his city and state.

D, Hardin, John R.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 June

AYDELOTTE, F. Biographical

Aydelotte nominated Princeton's Man of the Week in Town Topics for June 9 - 15, 1946.

Article Filed in Biographical File under Aydelotte.

Source Above.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Town Topics

Published Every Friday Throughout the Year

DONALD C. STUART, JR.
DAN D. COYLE
Editors and Publishers

Mailed without charge every week to every home in Princeton Borough and Township.
Advertising Rates on Application
Box 371
Princeton, New Jersey

Vol. I, No. 13 June 9-15, 1946

Topics of the Town

Primary Totals. Voting Tuesday was much as expected: Driscoll received a 3-to-1 margin in both the Borough and Township, losing only two districts (the sixth in the Borough, the first in the Township) to Hoffman. Balloting was less than 20 percent of the electorate in both municipalities.

Council President J. Dayton Voorhees was given 1,031 votes, his running mate, George R. Griffing, 999; primary totals for Democrats John P. Servis and David R. Winans were 181 and 182, respectively. Township Committeeman William T. White drew 406.

From Tokyo to Edgerstoune. Homeward-bound from Tokyo, where he has been engaged in the revision of the Japanese educational system, is Major Robert G. McAllen of Battle Road. He is one Army veteran who isn't worried about the fact that his old job is no longer waiting for him.

When he left the Hun School in the Winter of 1942 to accept a commission, he was its assistant headmaster. This week, the school's trustees announced that Major McAllen would succeed the late Dr. John G. Hun as headmaster.

Miscellany. A Hun School faculty member and former assistant dean of Princeton University, Peter A. Schwartz, will be the Borough's new juvenile referee, succeeding Dean Radcliffe Heermance in the tough job of keeping mischievous minors on the right side of the law . . . the Borough Council, meeting Tuesday night, is certain to pass the ordinance creating a joint planning board with the Township.

When the Township Committee meets

(Continued on page five)

We
to h
PER
THE
For a Well

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 6/9

AYDELOTTE, FRANK Biographical

Aydelotte written up in Princeton's Town Topics as Princeton's Man of the Week.

Filed in Chronological File under 1946, 6/9.

D File, Aydelotte, Frank, 1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 6/18

FOUNDERS (MEMORIAL TO) Corporation

PANNEK PANOFSKY, ERWIN Biographical

/AYDELOTTE, F.

Panofsky suggested swimming ~~pool~~ pool as fitting memorial. Aydelotte: wouldn't do as memorial.

A, 10/18/56, Committee on Memorial

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 8/22

BRANDEIS UNIVERSITY (GENERAL) Relations WCAI

EINSTEIN, A. Biographical

VEBLEN, O.

AYDELOTTE, F.

Veblen to Aydelotte, August 22, 1946 regarding the lack of influence Einstein had had up to this date in the affairs of running the Institute. A postscript contains parts of an autobiography by Infeld telling how Einstein couldn't get him a fellowship to the Institute.

Filed in Chronological File under 1946, 8/22.

XXX V-5

V-5

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

TRUSTEES	Corporation
SCHOOL OF MATHEMATICS	Academic Organization
EINSTEIN, ALBERT	Biographical
INFELD, LEOPOLD	
VEBLEN, O.	
AYDELOTTE	

Veblen to Aydelotte on failure of Flexner to ~~mm~~ make Einstein a trustee--(check carefully with actual record of incident cited--Einstein could have had members and assistants given if School of Mathematics had taken care of it properly. Quest p. 302-4. Dishonest of Veblen)

(Above information from V-3 File)

(The following information is taken from Mathematics Faculty Minutes of the dates indicated).

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

April 20, 1936 Mathematics Faculty. Infeld-$300 one term, $600 year.

October 22, 1936. Infeld among those discussed for stipend. Action 7 mathematicians, 1 physicist or biologist; Pauling, Col. Tem. (V)

February 25, 1937 School of Mathematics Minutes. Infeld placed on contingent basis and following a long list of approved first choices $30,000. (Explanation of Veblen's dichotomy?--check through minutes).

December 12, 1936. School of Mathematics Faculty reserved action Infeld 1937-38 while ~~xxx~~ reserve set aside for Dirac $3,000 Pauling refused after meeting.

October 2, 1937 School of Mathematics stipendiates 1937-38 not including Infeld. Had he gone to Montili?

Infeld member 1936-38. Who paid for last year?

Sources given in text.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 8/30

GENERAL (The Albert Einstein Foundation for Higher Learning, Inc.) Foundations

EINSTEIN, ALBERT Biographical

AYDELOTTE, F.

GOLDSTEIN, ISRAEL

Letter from Aydelotte to Goldstein, August 30, 1946. Copies of the letter were sent to Maass, Bamberger, VEblen, Stewart, Earle, Weyl, von Neumann, and Einstein.

He acknowledges Goldstein's letter tendering the promotional pamphlet of the Albert Einstein Foundation for Higher Learning, Inc., which is sponsoring a "university without quotes."

Aydelotte deplores the confusion created by the terms of the pamphlet in the public mind. He points to the fact that in a Time article which sought to clarify the situation by saying that Einstein would remain at the Institute for Advanced Study despite the creation of the new institution.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Aydelotte says that protests from members of the Faculty and Trustees and from Jews and Gentiles outside the Institute leads him to believe that the name they have chosen for the foundation supporting Brandeis University will inevitably confuse the public and will "look like an attempt to capitalize on Einstein's reputation and on the reputation of the Institute for Advanced Study." Disclaiming any such interpretation of Goldstein's intention himself, he urges Goldstein to change the name of the Albert Einstein Foundation for Higher Learning to some title which would not cause confusion with the Institute for Advanced Study.

He states catagorically that Einstein will remain at the Institute for the rest of his active life.

He resents the implication in the title, "A University without Quotas" and quotes the founders' letter to the Trustees dated June 6, 1930, which commits the Institute to avoid discrimination because of race, creed or sex. "It seems to me only fair that you should make it clear in your publicity that in adopting this policy you are following the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

line which the Institute for Advanced Study adopted fifteen years ago."

He says that he has shown this letter to Einstein, and Einstein asks him to say that he entirely agrees with the points which Aydelotte has raised. "He asks me to say also that it would be satisfactory to him to have, as a title for your project, 'Fund for the Erection of the Brandeis University.' If that title is not satisfactory to you, you should communicate with Professor Einstein before choosing another."

D File, Goldstein, Israel

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946

9/14
9/17

GENERAL

Personnel

AYDELOTTE, F.

Biographical

Aydelotte to Schaap, September 14, 1946.

He plans to submit to the Trustees a plan agreed upon by the Standing Committee to put the staff on a five-day week, with the understanding that secretaries and other employees be asked to give one Saturday morning per month to the Institute, enabling services to be maintained.

"I want to secure the approval of the faculty since most of our professors work seven days ~~a~~ in the week and I want to make sure that they will not be incommoded."

Schaap to Aydelotte, September 17, 1946.

"I think the plan agreed upon by the Standing Committee... is an excellent one and I am sure goes as far as is feasible for our Institute. It's too bad about the professors working sometimes seven days a week, but I think it has been well

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

understood from the most ancient times that professors, like ministers of religion, have no rights which anyone else is bound to respect, and I don't know what can be done toward changing that situation. Much the same is true of executives in our establishment, and I think in many industries. Long after we adopted the 5-day week here, we grudgingly framed a rule that executives must take off one working day every two weeks, but I fear even that rule receives as much honor in the breach as in the observance. I fully approve your plan."

D, Schaap, Michael

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 9/16

HOUSING Facilities

AYDELOTTE, F. Biographical

Newlin Road neighbors are protesting the plans of the Institute to erect four six-family unit dwellings and ~~four~~ seven two-family units between Cook and Goodman Roads. Aydelotte stressed the excellent quality of these buildings which were not prefabricated, but individually constructed at Mineville, New York, and which are now being "Panalized" for transportation. It is hoped to have the first houses ready in 60 days, and the whole project completed in 90 days. Professor Earle who had seen the houses at Mineville emphasized their satisfactory quality, (Originally stated in the minutes as "unusual aesthetic charm") and of the fact that they have never been occupied. Panofsky commented on the efforts to make a pleasing arrangement of the houses.

D, Faculty Minutes, September 16, 1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 9/19

BUILDINGS AND GROUNDS Facilities

AYDELOTTE, F. Biographical

Aydelotte to W. Douglas Smith, Princeton.

I. A. S. wishes to keep Cook & Goodman Roads on Township map, but to expunge extension of Battle Road to Maxwell Lane. We own all this property now; Meritt's & Earle's title depends on expunging.

Meritt, I. A. S.

~~Meri~~

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 9/26

GENERAL (THE Albert Einstein Foundation for Higher Learning, Inc.) Foundations

EINSTEIN, ALBERT

AYDELOTTE, F.

GOLDSTEIN, ISRAEL

BAMBERGER

A New York Herald Tribune clipping, Thursday, September 26, 1946.

Announces the resignation of Goldstein ~~xxxx~~ as President, and states that Einstein's connection with the ~~Xxxxxxxxx~~ foundation remains unchanged.

Goldstein's resignation was offered to the Board of Directors on September 16, and accepted then, though it was not made public until yesterday, following the publication of "The Jewish Weekly Times," a Boston paper.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

It had also been reported that Einstein had withdrawn his name as a result of differences ~~with~~ of opinion with Goldstein, but the Herald Tribune says that this is not true. Einstein was vacationing.

Goldstein said to the press that there were differences between them on matters of public relations and faculty selection. Goldstein, because he considered Einstein's association with the university project indispensable to its success, resigned. He would not elaborate what he meant by differences ~~af~~ in matters of public relations and faculty selection.

Curricula have not yet been announced, nor professors. The University was set to open October, 1947, in Waltham, Mass.

D File, Goldstein, Israel

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 October - November

DIRECTOR — Administration

FLEXNER, A. — Biographical

FULTON, JOHN F.

STRAUSS, LEWIS L.

MAASS, HERBERT H.

AYDELOTTE, F.

Flexner ~~in~~ and Fulton are in correspondence. Flexner tells Fulton (October 23, 1946) that when Strauss accepted the Trusteeship at the Institute, he wrote and asked Flexner if he could see him sometime. Flexner replied cordially, any time in New York, and has never heard since from Strauss.

Flexner comments in a letter to Fulton October 30, 1946, "Surely he should have withdrawn immediately [Strauss should have withdrawn immediately] from the Chairmanship of the Committee to select a new Director of the Institute." when he had been made a

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

member of the President's Atomic Energy Commission.

Flexner raises the question as to the Board's permitting Aydelotte to retain his office in Fuld Hall (December 30, 1946, Flexner to Fulton).

Flexner to Fulton, December 27, 1946. "I was shocked" to read about Aydelotte's proposed office. "What does this mean? It can mean only one thing - that he and Bamm will continue to run the Institute. No self-respecting scholar or scientist will take the directorship if Aydelotte is an occupant of Fuld Hall. I think it is going to be necessary to take public steps to put an end to this scandalous situation and I am not afraid to do it.

"I have never heard from Mr. Strauss. Can you write him and suggest that he get in touch with me? One thing is sure - the Institute must be saved."

Fulton's reply is non-committal, and there is no further evidence of correspondence on the subject.

John F. Fulton, Institute for Advanced Study, 1942-47

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 10/3

GENERAL (FOUNDATION FOR HIGHER LEARNING) Foundations

EINSTEIN, A. Biographical

AYDELOTTE, F.

Aydelotte to Einstein, October 3, 1946. Letter regards possibility of Einstein resigning from the Einstein Foundation. ~~XXXX~~

Filed in Chronological File under 1946, 10/3.

D File, Goldstein

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 10/16

MOE, HENRY ALLEN, Biographical

AYDELOTTE, F.

Moe to Aydelotte, October 16, 1946.

Transmits a copy of his resignation as sent to Herbert Maass, October 13. About it he says, after thanking an Aydelotte for an invitation to him and his wife to stay with the Director and his wife, "But if you will read the enclosed copy of a letter I wrote to Mr. Maass last Sunday you will see how it is. You, as an old and very dear friend, will regret it; as I do. But when a man gets to worrying about what the day isn't long enough to do, to the point where he cannot sleep and isn't interested in eating, there is only one thing to do and that is to cut down his responsibilities. With the increase in the number of Fellows, work at the Foundation has increased very greatly and there is no answer except to cut down non-Foundation duties and responsibilities. I put myself through a lot before I reached this conclusion; I did not want to reach this conclusion, but I had to.

"I dearly trust that you will understand and that, as between thee and me, it will make no difference. Sincerely yours, Henry Allen Moe."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

The letter to Maass is long and rather protesting the reasons why he is resigning. It refers in terms to his failure to function effectively as Chairman of the Trustees Committee on the Institute's next Director.

A File, Henry Allen Moe.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 10/18

TRUSTEES Corporation

GUGGENHEIM Foundations

✓AYDELOTTE, F. Biographical

MOE, HENRY ALLEN

Aydelotte acknowledges Moe's letter of October 16, 1946, informing him that he has resigned as a Trustee because he considers that he has been a "failure" as chairman of the Selection Committee for Aydelotte's successor and that he has found himself unable to do his own work at the Foundation or to sleep or to eat because he is over-worked. See Aydelotte's letter which was a tender, friendly letter to a friend expressing great sadness that Moe has cut his ties with the Institute, but picking up their common business of the Guggenheim fellows. "We might talk over Guggenheim applicants and thee might even resume thy old habit of walking around the golf course with me and sympathizing with me for my bad shots."

Quaere. Did he resign from the Rockefeller Foundation at the same time?

XXXX A File. Henry Allen Moe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 10/29

MXXX MOE, HENRY ALLEN Biographical

AYDELOTTE, F.

FULTON, JOHN F.

Fulton to Strauss, October 29, 1946.

"One of the reasons why Moe found it difficult to proceed was the fact that Aydelotte was a voting member of the committee." (On succession)

John F. Fulton, Institute for Advanced Study, 1942-47

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 10/30
11/2

COMMITTEE (ON SELECTION OF DIRECTOR) Academic Personnel

✓AYDELOTTE, F. Biographical

MAASS, H. H.

STRAUSS, LEWIS H.

MOE, HENRY ALLAN

Maass' letter to Aydelotte commenting on Moe's inactivity and asking Aydelotte to withdraw from committee. Note Aydelotte's refusal 11/2/56. Faculty committee ~~xx~~ appointed by Aydelotte with Maass' approval.

Filed in Vertical File under Aydelotte.

F. A., Confidential Files, 3/7/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 10/30

TRUSTEES	Corporation
COMMITTEES	Academic Personnel
DIRECTOR	Administration
MAASS, H. H.	Biographical
✓AYDELOTTE, F.	

Maass to Fulton, October 30, 1946.

Confesses he made a mistake in appointing Aydelotte to the committee to consider his own succession, because his presence hampers discussion. Maass, after conferring with Strauss, wrote asking Aydelotte to withdraw from the committee, at the same time asking Dr. Weed to accept membership on the committee.

John F. Fulton, Institute for Advanced Study, 1942-47

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 11/4

PARTICIPATION IN ADMINISTRATION — Academic Personnel

AYDELOTTE, F. — Biographical

MOE, HENRY ALLEN

EARLE, E. M.

Aydelotte reported at the meeting that Moe had resigned at the Trustees' meeting of October 18, 1946, as Trustee, and as Chairman of the Committee on Selection of Successor to Aydelotte. Strauss took the Chairmanship.

Earle reported on the activity of the committee appointed by the Faculty. He noted activities indicated by appended reports (not appended). "It is only necessary to add that no answer was received to the letter, March 5, 1946, addressed to Mr. Moe by the Committee in March, 1946," asking Moe for date and place to discuss candidates under consideration. They will repeat the letter to Strauss.

~~December 18, 1946, Minutes~~
Faculty Minutes, November 4, 1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 11/7

E. G. F. Academic Activities

VON NEUMANN, JOHN Biographical

AYDELOTTE, F.

Letter from Aydelotte to von Neumann, November 7, 1946, which was not sent.

"I have thought over this proposal for a mathematical computing center as it might possibly effect the Institute, and must say that it seems to me the housing difficulty which has deterred Princeton University would of course be the same for us.

"So far as a building is concerned, I think it might be possible to build something which would in the long run serve our own purposes and which we might rent to the Government for 15 % of its cost for say a period of ten years. Whether our Trustees would see this or not, I have no idea.

"The greatest difficulty which I see is the question of whether such a center, if established here, would be of

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

scientific value to you in the work which you are doing, or whether it would on the whole be a distraction. I can see a real possibility that it might be a hinderance rather than a help.

"I should like to talk that over with you when there is a chance."

A, 10/18/56 Home, Board of Trustees (File # 46)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 11/15

EINSTEIN, A. Biographical

AYDELOTTE, F.

BAMBERGER, EDGAR S.

Aydelotte to Bamberger, November 15, 1946.

"I still hope that Einstein will withdraw from what I consider to be a very ill-conceived project. I know that a number of very wise members of the Jewish faith share my lack of enthusiasm for it. In my opinion the thing is certain to be a ~~fkkxx~~ failure and the sooner it is abandoned the better. It is my opinion that such a university would not attract gentile students and would in the end tend to become a kind of educational ghetto."

The file shows a telegram from Ralph Lazrus addressed to Edgar Bamberger, and asking Edgar Bamberger to attend a dinner of the Alberg Einstein Foundation November 20 to go forward with plans for a Jewish sponsored nonquota Brandeis University. No funds will be solicited.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

A newspaper clipping dated September, 1946, evidently from the New York Times, explains the formation of the AlbertEinstein Foundation for Higher Learning, Inc., with plans to establish a Jewish-sponsored secular university open to students and faculty members of all races and religions to be established at Waltham, Massachusetts. Dr. Israel Goldstein, President of the Jewish Conciliation Board of America is President xxxxx of the Foundation.

Einstein was quoted by the paper as saying, "I am convinced that such an institution will attract our best young people, and not less our young scientists and learned men in all fields. It would satisfy a real need. I would do anything in my power to help in the creation and guidance of such an institution. It would always be near to my heart."

Other officers of the foundation were given as: Dr. Alexander M. Dushkin, Executive Vice-President of the Jewish Education Committee of New York, secretary, and Julius Silver, Vice-President of the Polaroid Corporation of America, Treasurer. The directors are the officers and George Alpert, Milton Bluestein, Edmund I. Kaufman,

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

S. Lazarus, Carl Leff, Justice Samuel Uull, James N. Rosenberg, Samuel Schneierson, Maj. Abraham F. Wechsler, and Dr. Israel S. Wechsler.

D File, Goldstein, Israel

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 11/18

FELLOWSHIPS Academic Personnel

AYDELOTTE, F. Biographical

Aydelotte proposed the Faculty to consider another type of appointment to be less than Faculty position and better than ordinary membership, not necessarily on a permanent basis, to be called Fellows. He felt that greater flexibility within the Institute was greatly needed. Earle suggested thatthe Policy Committee which had been heretofore inactive, be reactivated to consider this question.

D, Faculty Minutes, November 18, 1946

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 12/6

PARTICIPATION IN ADMINISTRATION — Academic Personnel

DIRECTOR — Administration

STRAUSS, LEWIS L. — Biographical

✓AYDELOTTE, F.

Aydelotte to Strauss.

At a faculty meeting December 2 it was decided no useful purpose could be served by ~~pmax~~ preferential listing of candidates.

D, Committee to Select Director

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1948
1947

12/13
9/29

AYDELOTTE, F. Biographical

PANOFSKY, ERWIN

Letters from Panofsky to Aydelotte, December 13, 1946, and Setpember 29, 1947.

Filed in Chronological File under 1946, 12/13.

A File, Erwin Panofsky

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 12/13

HISTORY OF ART Academic Activities

PANOFSKY, IRWIN Biographical

AYDELOTTE, F.

LeyX Letter from Panofsky to Aydelotte regarding above.

Filed in Chronological file under 1946, 12/13.

A File, Panofsky

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 12/17

AYDELOTTE, F. Biographical

LOWE, E. A.

Aydelotte to Maass, informing him that he thought it best that the last meeting of the Faculty for the present term to review the arrangements which had been agreed upon for his retirement as of October 16, 1947, and to state that he definitely proposed to retire on that date. He then informs Maass that he and Mrs. Aydelotte have bought 88 Battle Road. "While the arrangements for my retirement have, of course, never been kept secret, it seemed to me much more dignified and clear-cut to make this announcement which will doubtless soon become public property.

"I informed the Faculty of the very kind invitation of your committee two years ago that I should continue to keep my offices at the Institute after my retirement. It seems most convenient for me to move in with Professor Lowe who willneed less and less space as he completes his work and who can, therefore, make more and more room for me."

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 12/17

GENERAL (SABBATICAL LEAVE) Academic Organization

COMMITTEES (EXECUTIVE) Corporation

AYDELOTTE, F. Biographical

MAASS, H. H.

Aydelotte to Maass. Copies to members Executive Committee.

Maass has cancelled meeting of Executive Committee scheduled for 17th by a message through Leidesdorf sent December 16. Aydelotte has wired members. Takes up matters on agenda; formal confirmation of Professor Thompson's appointment, which was already agreed to; leave for Alexander calendar year 1947 at half salary (Principle of Sabbatical leave approved by Trustees early, he said); and to say he announced at last meeting of faculty for the term his definite intention to retire on October 16, 1947. Informs Maass he and Mrs. Aydelotte last summer bought 88 Battle Road "...it seemed to me much more dignified and clear-cut to make this announcement which will soon doubtless become public property." Informed faculty of

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Maass' Com. invitation to continue to keep offices at Fuld Hall extended two years ago and is moving in with Dr. Lowe.

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 12/17

DIRECTOR

PARTICIPATION IN ADMINISTRATION

AYDELOTTE, F.

MAASS, H. H.

~~Corporation~~ Administration

Academic Personnel

Biographical

Aydelotte to Maass, December 17, 1946.

"I thought it best at the last meeting of the Faculty for the present term to review the arrangements which had been agreed upon for my retirement as of October 16, 1947 and to state that I definitely proposed to retire on that date. It may interest you to know that we last summer purchased a house in Princeton... While the arrangements for my retirement have, of course, never been kept secret, it seemed to me much more dignified and clear-cut to make this announcement which will doubtless soon become public property.

"I informed the Faculty of the very kind invitation of your committee two years ago that I should continue to keep my offices at the Institute after my retirement. It seems most

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

convenient for me to move in with Professor Lowe who will need less and less space as he completes his work and who can, therefore, make more and more room for me."

John M. Fulton, Institute for Advanced Study, 1942-47

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 12/24

PARTICIPATION IN ADMINISTRATION — Academic Personnel

DIRECTOR — Administration

MAASS, H. H. — Biographical

✓AYDELOTTE, F.

Maass to Aydelotte regarding retirement--reproof.

Filed in Chronological File under 1946, 12/24.

A, Maass, Herbert H.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1946 12/24

MAASS, HERBERT H. Biographical

✓AYDELOTTE, F.

From Maass to Aydelotte, December 24, 1946, ~~xxxxxxxxxxx xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx28x~~

"It had been my hope that you would not inform the faculty of your prospective retirement until after your successor had been nominated, and I am the more disappointed to note that the item has found its way into the public press. What has been done, of course, cannot be undone, so there is nothing more to be said in this connection.

"May I, however, extend to you my heartfelt good wishes for a long, active, and successful career in all your endeavors, and tell you now how much I look forward to the opportunity of continued contact and consultation with you which will be afforded by your retaining residence in Princeton."

Source A., File, Herbert H. Maass

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947-1948

FRANKL, Biographical

/AYDELOTTE, F.

Correspondence between Frankl and Mrs. Frankl and Aydelotte with final resolution conveyed to Aydelotte by Panofsky after conference between the Humanities group and Dr. Oppenheimer. When it was decided to settle "The eternal Frankl problem in such a way that Frankly has been told he may remain permanently in Berlin, but that if he does not desire to do so, he is welcome to the Institute. (Panofsky to Aydelotte, January 20, 1948, Panofsky to Frankl, January 20, 1948).

Aydelotte's Home File "K"

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947-1954

AYDELOTTE, F. Biographical

STOTT, GILMORE

Aydelotte carried as Director Emeritus 1947-Present. For about 2 years also noted ~~as Dir~~ in Directory as Secretary of Rhodes Trust~~s~~. Gilmore Stott listed 1947-8 as assistant both to Oppenheimer and Aydelotte.

Directory

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947

SINOLOGY	Academic Activities
PRINCETON UNIVERSITY	Relations WOAI
GEST ORIENTAL LIBRARY	FAcilities
FULTON, J. R.	Biographical
✓AYDELOTTE, F.	
SCHAAP	
BOYD	
DUYVENDAK	

Flexner to Aydelotte, 10/6/47. If well rounded studies ~~in~~ on Far East can be undertaken (financially) at IAS Gest Oriental Library should stay Princeton. Otherwise go to another institution. Defers to Oppenheimer's consideration which Aydelotte suggested letter 10/4. Schaap's notes to Maass 4/9/47 as member of Committee on Gest Oriental Library.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947

Notes on conference 4/4/57. Stenographic. Important and extended--Duyvendak's recommendations of 1946 repeated by him. Boyd spoke, Lattimore, etc.

A, 10/18/56, Board of Trustess, October 9, 1947

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947

PARTICIPATION IN ADMINISTRATION — Academic Personnel

MORSE, MARSTON — Biographical

AYDELOTTE, F.

Faculty fears of bad appointment.

Morse Interview, 6/21/56, p. 10-11

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 January - October

SIEGEL, CARL L. Biographical

VEBLEN, O.

✓AYDELOTTE, F.

Aydelotte to Veblen, January 12, 1947.

(Veblen has given him an extract of a letter to read). "I think we can count on him. Without any authority, I took the liberty of telling Miss Miller to continue Siegel on full salary, until my return, and I expect to bring the matter up to the executive committee at its meeting in February."

Then he says,"Siegel is a funny person." He could get Miss Braun into the United States very easily by marrying her.

Aydelotte to Veblen, July 7, 1947.

Siegel is apparently having a pretty bad time.

Miss Braun's letter was not specific as to what the source of the trouble was.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

October 6, 1947. Luella Trinterudto Siegel.

"I took up with Dr. Aydelotte the matter of your return to full salary as of September 21st, but he stated that the check you received for September at half rate was to cover that month and that you would return to full salary as of October 1st."

October 11, 1947, Aydelotte to Veblen.

He is disturbed about the question of Siegel's salary. "In the ordinary way of things when we gave Meritt leave of absence to go to Oxford and Panofsky leave to go to Harvard, we did it in each case on the basis of half salary."

To Siegel, however, it was not certain that he could go to Germany and we consequently gave him leave for ninety days on full salary. Then that leave on full salary was extended so that he had about half the year before the payments were reduced to the ordinary half-salary basis. "I am only too glad to do anything for Siegel that we fairly can but I must say that it seems to me that he has been rather more generously treated than other members of the Faculty already...If there are any elements in the problem to which I am not giving due weight, please let me know."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Aydelotte to Siegel, October 15, 1947.

He apologetically re-instates him to full salary basis as of July 1, 1947, and sends him the half pay for the three months in question.

There is no exchange from Veblen in the file at this place.

V-6

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 1/24

COMMITTEES Corporation

✓AYDELOTTE, FRANK Biographical

The Committee on the Selection of the New Director met in Leidendorf's office. By mistake Aydelotte had been wired in ~~xm~~ Florida to attend the meeting. It was an awkward situation, "but we made our choice and we await the results with interest."

Fulton's Diary

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 1/27

PRINCETON UNIVERSITY Relations WOAI

LIBRARY Facilities

AYDELOTTE, F. Biographical

Progress Proposal, Princeton University, McCosh Library.

Filed in Vertical File under Princeton University, "P".

A, Princeton University

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

DIRECTOR	Administration
COMMITTEE (ON SELECTION)	Corporation
COMMITTEE (FACULTY-ON SELECTION)	Academic Personnel
✓AYDELOTTE, F.	Biographical

Aydelotte reported Trustee Committee discussion on selection of his successor: no decision yet but Trustee Committee followed lines of Faculty Committee consideration. A. Believed Trustee Committee would consult with Faculty. This was changed to read that Trustee Committee had decided to keep their deliberations confidential for time being but Aydelotte believed they would discuss with Faculty.

D, Draft, Faculty Minutes

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 2/3 ~~2X~~

PARTICIPATION IN ADMINISTRATION Academic Personnel

AYDELOTTE, F. Biographical

At the Faculty meeting, Aydelotte indicates that there will not be much overlap between the new appointment and himself in answer to Einstein's question.

Faculty Minutes, 1947, February ~~2X~~ 3

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 w/s 2/3

DIRECTOR Administration

TRUSTEES Corporation

AYDELOTTE, F. Biographical

Aydelotte reported "that the members of the Trustees Committee on the selection of his successor had agreed to keep their preliminary discussions confidential. Dr. Aydelotte expressed confidence, however, that the matter would be settled in agreement with the wishes of the Faculty."

Question of Professor Einstein's as to whether a time limit has been set on the selection of a successor to the Directorship could not be answered with precision. Aydelotte believes there will not be much overlap, if any, between his own tenure and the selection of his successor.

D, Faculty Minutes, 2/3/47

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 3/3

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

PRINCETON UNIVERSITY — Relations WOAI

LEE, REMSALAER W. — Biographical

AYDELOTTE, F.

Aydelotte to Lee, March 3, 1947.

Informs him that on the recommendation of the School of Humanistic Studies, the Faculty voted unanimously that his membership should be extended through the academic year 1947-1948.

School of Humanistic Studies File II

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 3/19

TRUSTEES Corporation

FULTON Biographical

/AYDELOTTE, F.

Fulton to Aydelotte on postponement of Board meeting set for March 18. Regarding Oppenheimer for Director.

A, 1/29/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947

3/26
3/28

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

EARLE, E. M. — Biographical

AYDELOTTE, F.

TOYNBEE, ARNOLD

Aydelotte to Earle, March 26, 1947.

"Toynbee has told Joe Willits that he would like to spend one term each year in the United States for the next few years and so far as I can make out, the Rockefeller Foundation is willing to finance this. Toynbee would prefer to come to the Institute rather than to go to any other place and the question is whether we are willing to make him a member. Stewart, Warren and Riefler are enthusiastically in favor of this. I wish you would give me a line as to whether that would suit you as well."

Earle to Aydelotte, March 28, 1947. Earle agrees that this will be good. (Query: why not to the School of Humanistic Studies?)

D, Earle, Edward M., 1945-

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 April
September

TRUSTEES Corporation

DIRECTOR Administration

MAASS, H. H. Biographical

FULTON

AYDELOTTE

Original correspondence on the meetings and taction. Aydelotte to L & M re nominations. Possibility of Strauss being made Chairman instead of V. C. which he doesn't recommend. (4/15/47) Suggests deferral of any changes in nominations.

A. 10/18/56 Board of Trustees, October 9, 1947

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 4/10
4/12

OPPENHEIMER, R. Biographical

EARLE, E. M.

/AYDELOTTE, F.

During Earle's absence, Aydelotte asks him if he can put Oppenheimer in his office and ask Mrs. Hartz to serve as his secretary. He hopes there will be no hitch about making the announcement of Oppenheimer's appointment in the papers April 15; otherwise, there is liable to be a leak.

Earle to Aydelotte, April 12, 1947.

Offers use of his office to Oppenheimer. Asks for an increase for Mrs. Hartz.

D, Earle, Edward M., 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947

10/4
10/6
10/15

SCHOOL OF ECONOMICS AND POLITICS

NORRIS

STEWART

WARREN

✓AYDELOTTE

Academic Organization

Biographical

On nomination of Norris to fill Mitrany's professorship.

A, 10/18/56, SEP

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 4/11 to 4/28

HOUSING	Facilities
SALARIES	Academic Personnel
✓AYDELOTTE, F.	Biographical
MAASS, HERBERT H.	
MILLER, BERNETTA	
DAUBCEY	
SCHAAF	

April 11, 1947, Aydelotte to Maass. Schedule of rents Minesville Housing ranging from $60 to $75 for a one-bedroom to a three-bedroom apartment, including water, cost of fuel for heating and cooking, light, garbage pickup and care of grounds. Each apartment has a Coldspot electric refrigerator, gas range, and is heated either by a furnace or a space heater. Occupant handles furnace except in the dormitory. Rents fixed

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

from April 1, 1947 to June 30, 1948 after which subject to adjustment by Trustees.

Represents joint consensus of Veblen, Miller, Riefler, Panofsky, Morse, Stewart and himself.

These are competitive with University apartments renting at $40 which are held down by O. P. A. restrictions.

Veblen does not agree. Wants meeting. Not concerned about the amount of rent as about the question of admitting secretaries to these apartments.

April 21, Aydelotte to Maass. He speaks free ~~f~~ rent for Miss Miller who manages the project and who Aydelotte wants to have her apartment rent free.

April 23, Maass to Aydelotte. Thinks too much is being made of the allocation of the ~~rents~~ housing, but ~~thinkxthat~~ he and Leidesdorf agree that a business survey is necessary in

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

the hope of saving some charges applicable to Fuld Hall, the grounds, the apartments and other outbuildings.

Aydelotte agrees but thinks that it will result in more cost if it is done. The help at the Institute is getting less and the help at the University doing the same things. He understands Wes Dauncey may be leaving. Thinks salaries of the Institute are lower than those of the University and wants power given to him and Schaap to make adjustments. (April 24, 1947)

Oppenheimer is coming in May to look over the Institute.

Maass agrees that Aydelotte and Schaap may look over the salary situation with power.

D. Maass, 1947-

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 4/12

BUDGET Finance

DIRECTOR Administration

AYDELOTTE, F. Biographical

Aydelotte to Leidesdorf, April 12, 1947.

Trustees had set aside $4,000 for an entertainment fund at the time of Aydelotte's appointment. It did not make use of the fund because the Institute budget was out of balance; then came the war and there was no opportunity to entertain much. He puts in a bill for $3,400. for the academic year 1946-1947 to reimburse his own household budget for entertainment expenses. He also passed on caterers'bills to Miss Miller in the sum of $301.25.

D File, Aydelotte, Frank, Expenses

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 4/17

BUDGET Finance

AYDELOTTE, F. Biographical

Memo for Mr. Leidesdorf by F. Aydelotte.

Filed in Chronological file under 1947, 4/17.

D, Robert Oppenheimer Appointment

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 4/18

PENSIONS Academic Personnel

/AYDELOTTE, F. Biography

Formalization and regularization of pension provisions.

Vol. 5, No. 10 Appendix P. 5 Minutes - 4/18/47

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

/AYDELOTTE, F. Biography

MEMBERS Academic Personnel

STAFF

Aydelotte's 8th Annual Report to Trustees:

Need for flexibility in recruiting staff of Institute caused creation of status of Permanent members. He recommends two classes only:

Permanent (Professors) and temporary

Vol. 5, No. 10, P. 4 Appendix to Minutes 4/18/47

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

TRUSTEES

PARTICIPATION IN ADMINISTRATION

FLEXNER, A.

BAMBERGER, L.

✓AYDELOTTE, F.

Corporation

Academic Personnel

Biography

From Aydelotte's 8th Annual Report:

Bamberger unhappy about organization of Institute when Aydelotte became Director: knew too little about it. Aydelotte made a practice of going to Newark once weekly to confer with him. Resulted in such agreement that Mr. Bamberger and Mrs. Fuld made Institute residuary legatee in their wills. During first 9 years Faculty and Trustees knew too little about developments in Institute. "I hope we shall never again come to the time when the policies of the Institute are not subject to free discussion by Faculty and Trustees." (P.2)

He inherited a serious financial problem. (P.3)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Have never submitted recommendations for appointment without approval of School and Faculty, but did not agree to submit to Trustees every recommendation of Faculty.

Vol. 5, No. 10 Appendix Minutes - 4/18/47

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 4/18

POLICIES — Administration

LECTURES — Academic Proceedures

✓AYDELOTTE, F. — Biography

"In many respects the Institute resembles the Collège de France more than any other educational institution in the world. We have something in common with All Souls College, Oxford, and something in common with Kaiser Wilhelm Gesell-Schaft of pre-war Germany."

"The Collège de France does not give degrees, professors are left in complete freedom except for one requirement, that they should give each year a certain number of public lectures. Bedier assured me that the intellectual eminence of the Collège de France for the last 400 years depended very largely on that requirement..."

Some of our professors teach at other institutions: Panofsky and Earle for example. Commends the matter to Trustees for study.

Vol. 5, No. 10, P. 9-10 Minutes - 4/18/47

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 4/18

POLICIES Administration

✓AYDELOTTE, F Biography

PARTICIPATION IN ADMINISTRATION Academic Personnel

From Director's Eighth Annual Report to Board of Trustees:
"...administrative procedures had to be defined and clear lines of policy fixed...My conception of the government of an educational institution is a bi-cameral one: the Faculty constitute the lower house and the Trustees the upper. The members of the Faculty are not employees in the ordinary sense; they are also a part of the governing body. No institution can be successful and harmonious which does not have suitable forms of procedure by which each group can make its contribution in the development of policies and in day to day administration. 8 years ago we had no such agreed method of administration. We have it now and the future development of the Institute will owe much to the creative achievement of these years".

Vol. 5, No. 10, Appendix I following P. 9 Minutes - 4/18/47

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 4/18

BENEFITS Academic Personnel

AYDELOTTE, FRANK Biographical

On retirement Dr. Aydelotte is to receive a pension of $12,000 a year, with the understanding that Mrs. Aydelotte is to receive one-half of this amount should she survive him. Under TIAA Dr. Aydelotte will receive $519.61 a month, the IAS paying the remaining $480.39 per month. Mrs. Aydelotte's receiving one-half holds for TIAA as well.

Spec. Brd. Mtg. 4/18/47 p. 2

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 4/18

✓AYDELOTTE, FRANK Biographical

Dr. Aydelotte's appointment as Director was to continue until Oct. 16, 1947 when Dr. J. Robert Oppenheimer would succeed him as Director

Tr. Min. ~~$~~ 4/18/47 p. 7

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 4/18

TRUSTEES Corporation

/AYDELOTTE, F. Biographical

MAASS, HERBERT H.

FULTON, JOHN F.

Much bickering as usual between Aydelotte and Maass at the I. A. S. Trustees' meeting. "Aydelotte, the generous fellow, has Santa Claus instincts, and wants to give bonuses to some of his advisors." (Page 4, Volume 24).

Maass was deaf to him and hard as nails. Strauss has just been confirmed with Lilienthal for the A. E. C. ~~Axxxxxfriend~~ (Strauss a good friend of Taft and tried to pull him off the attack on the confirmation but failed.

Aydelotte is taking his resignation very hard. Everybody at the I. A. S. is delighted about Oppenheimer.

Fulton's Diary

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 4/24

GENERAL Finance

SALARIES Personnel

AYDELOTTE, F. Biographical

Aydelotte to Leidesdorf about the future of Miss Miller as he prepares to leave the Institute and recounding that Maass has objected but is now convinced that Miss Miller's status should be guaranteed until June, 1948, and she should be given a single room in the housing project so that she might better manage it.

He points out that Maass wants a thoroughgoing study of the whole business organization, and that he cannot object to it, but he is sure that such a study will result in increased costs of administration because Aydelotte has been so devoted to using money for scholarship that he has prejudiced the administrative staff in salaries, etc. It now has reached the point of competition with Princeton University, the Rockefeller Institute and the RCA, all of which pay higher salaries.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Maass, Aydelotte and Schaap are having a conference April 27 to reach decisions on improving the salaries of the administrative staff.

D, Leidesdorf, S. D., 1946-

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 4/29

PRINCETON UNIVERSITY — Relations WOAI

LIBRARY — Facilities

GORDON, CYRUS H. — Biographical

AYDELOTTE, F.

Gordon of Princeton University asked for space. Aydelotte finds no room, but offers a desk in Library in Fuld Hall. He has done it for others and it proved satisfactory.

Meritt, I. A. S., Vertical

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 5/6

POLICIES Administration

AYDELOTTE, F. Biographical

OPPENHEIMER, R.

LEIDESDORF, S. D.

Aydelotte to Leidesdorf, May 6, 1947.

He and Oppenheimer have had a three-day conference on administrative problems, and have agreed on a number of things, one of them that Miss Miller should continue for the time being, managing the project.

D, Leidesdorf, S. D., 1946-

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 5/8

GENERAL Public Relations

AYDELOTTE, F. Biographical

SCHAFFNER, JOSEPH HALLE

OPPENHEIMER, R.

Schaffner to Aydelotte, May 8, 1947.

Again thanks him for hospitality. "This time you added a new ingredient to the stew. I don't know yet whether it will turn out to be baking powder, cold water or a dash of seasoning. It was an especial treat for me because I had never seen or met Oppenheimer before, and the quality of his mind and personality delighted me. I should think him almost the most persuasive person in presenting his own ideas I have come across. I told Weisskopf that afternoon that I should like his assurance that if I ever got arrested for murder he would be able to get Robert Oppenheimer to defend me. I can think of few juries that could resist him."

D File, Emergency Committee of Atomic Scientists, Inc.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

BUDGET — Finance

ROCKEFELLER — Foundations

STEWART, W. W. — Biographical

AYDELOTTE, F.

Aydelotte to Stewart, May 21, 1947.

"The auditor's figures do not agree with yours about the Rockefeller-Bamberger Economics Fund. It is carried as a special-research fund in economics on the Treasurer's books and the auditor's report of June 30, 1946 gives the total as $72,010.27. I am asking Miss Miller to study your figures and the Treasurer's in order to find out if possible where the discrepancy lies."

This indicates that Aydelotte either is not aware of or does not remember the action taken on June 30, 1944, June 30, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

appropriating to the budget out of the surplus funds or the special reserve account of the School of Economics $30,000 for each year, leaving a balance out of the actual ~~xxxxx~~ balance $132,010.27 of $72,010.27. This was cleared up by a memorandum to Miss Miller by Mary C. McNamara of the accountant in the Treasurer's office in New York City, dated May 21, 1947, also in the file, and ~~xx~~ Bernetta A. Miller transmitted to Stewart on May 22, 1947, in red ink. Bernetta Miller says Aydelotte has seen it, and knows that it is being passed on to Stewart.

$ File, IAS, School of Economics - Rockefeller-Bamberger Fund

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

APPLIED PHYSICS (MATHEMATICS) Academic Activities

POLICIES Administration

AYDELOTTE, F. Biographical

Aydelotte to von Neumann, June 10, 1947.

He has just approved requisitions for salt tablets, electric fans and the loan to Soutar with some misgivings in each case. He asks von Neumann to say to Soutar that we still consider him on trial and that we do not assure him of his position beyond December 31, 1947. He intimates that this is pursuant to a conversation they have had.

"I am still a little disturbed about the whole question of order and discipline in the computer project and am afraid that the atmosphere is a little bit injured by its proximity to the Institute. Insofar as the computer project partakes as you say of the nature of an industrial operation it should, of course, be run on industrial lines. Insofar as it is a research project the methods of the Institute are applicable. I can see the difficulties which you face in assimilating these two points of view.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"I am wondering whether it might not save money and increase the effectiveness of the project if you had some kind of an executive director with enough intelligence and human understanding to reconcile these two methods of work and with enough authority to say what could and could not be done. It occurs to me that such a man might take over Soutar's functions at the same time so that you would really not be adding a new member to your staff. A man who combines scientific knowledge with practical ability like Holbrooke MacNeille would be ideal for the purpose though it probably should be a younger man than MacNeille who would not need so high a salary. I should be grateful if you would think about this and come in to discuss it with me at your convenience."

D File, von Neumann, John

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1857 1947 7/7

DIRECTOR Administration

/AYDELOTTE, F. Biographical

VEBLEN, O.

OPPENHEIMER, R.

Aydelotte to Veblen. Marie wants to move out of Olden Manor by the middle of July, though he actually said to the Oppenheimers that we could not promise to get out until September. Nevertheless, we are going to move as soon as the house is properly painted.

V-3

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 7/15

OPPENHEIMER, FRANK Biographical

AYDELOTTE, F.

MAASS, H. H.

Aydelotte to Maass, July 15, 1947.

Tells him that a New York Daily News reporter has sought information about Frank Oppenheimer and maintaining silence.

D, Maass, 1947-

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 9/18

BUILDINGS AND GROUNDS — Facilities

SCHOOL OF MATHEMATICS — Academic Organization

SCHOOL OF HUMANISTIC STUDIES

AYDELOTTE, F. — Biographical

Aydelotte to Oppenheimer, September 18, 1947.

Meritt has asked that Hertzfeld's office "traditionall Humanistic space" should be given to Homer Thompson, new member of School of Humanistic Studies. At the same time, Veblen has requested that Hertzfeld's space should be assigned to Siegel and should become part of the quarters dedicated to mathematics. Aydelotte does not wish to decide the question since he is leaving. He advises Oppenheimer to adopt a temporary solution postponing permanent decision until the number of members of the Institute has decreased or until additional buildings are built. It would be physically possible to put both Thompson and Siegel in these Hertzfeld rooms. He has an impression, however, that Siegel is contented with a small room which he has been occupying, and "I have a kind of conservative feeling that the fewer changes we make at this moment, the better."

A File, J. Robert Oppenheimer

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 9/18

BUILDINGS AND GROUNDS Facilities

MERITT, B. Biographical

VEBLEN, O.

✓AYDELOTTE, F.

OPPENHEIMER, R.

Meritt claims Hersfeld's vacant office, traditionally humanistic space for Homer Thompson. Veblen insists that it should be assigned to Siegel and should become a part of the quarters dedicated to Mathematics. Aydelotte recommends to Oppenheimer that a permanent decision should be postponed until the number of members of the Institute have decreased or until some additional small buildings for members have been erected. He suggests putting both Thompson and Siegel into these Hersfeld rooms.

A. File, J. Robert Oppenheimer

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947

9/22
10/6 8

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

CHERNISS, H.

Biographical

VEBLEN, O.

AYDELOTTE, F.

OPPENHEIMER, R.

MERITT

Minutes, September 22, 1947.

Dr. Meritt presented the nomination of Harold Fredrik Cherniss for appointment to the Faculty. Oppenheimer strongly seconded it as supportive of unity between the various departments of the Institute. Meritt's letter with Cherniss' life and works is appended to these minutes.

Veblen caused the matter to be put over to the next meeting on the ground that the Faculty had better familiarize itself

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

with the amount of money which the Institute had, and it was decided to hold a meeting October 8, and that the standing committee should make a report on finance.

At the meeting of October 8, Oppenheimer presided, and moved (seconded by Professor Weyl) and the Faculty voted to recommend to the Board of Trustees that Cherniss be appointed professor in the School of Humanistic Studies.

In these meetings minutes which are a rough draft (there is no other copy, however, in the Director's file) the motion followed a long discussion, and it concerned the best use of the available funds.

Also in these minutes scratched out is a statement attributed to Oppenheimer that with the endorsement of Aydelottte, the chief function of the Institute was that of a school. For the sake of the record, Alexander pointed out that this was a complete reversal of the position taken by Dr. Flexner and of Alexander's appointment to the Faculty. Furthermore, it was a distirguishing feature of the Institute that it would engage in

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

research to which all scholastic considerations were to be strictly subordinated. Einstein joined Alexander in the attack.

D Faculty Minutes

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 9/24

SCHOOL OF HUMANISTIC STUDIES Academic Organization

FRANKL, PAUL Biographical

/AYDELOTTE, F.

Aydelotte to Mr. James King, Allied Control Council in Germany.

Informs him that Dr. Frankl is at the University of Berlin, in the Department of Fine Arts, where he was invited to return apparently for just one year. Aydelotte asks King to get in touch with Frankl and find out what kind of experiences he is having--whether or not as a Jew he is being welcomed by his German colleagues. If he is not being welcomed, the Institute is prepared to welcome Frankl back to the United States. On the other hand, Aydelotte thought it would be a great thing for the Jews and for the Germans if Frankl could finish his life as a professor in Berlin. Frankl is a great scholar in Gothic architecture. No letter in the file from King, but Frankl came back.

School of Historical Studies, (Betty Horton's Files)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 ~~8/32~~ 9/29

AYDELOTTE, F. Biographical

PANOFSKY, ERWIN

Panofsky to Aydelotte, September 29, 1947.

"October 1, a sad day for all of us, shall not pass without a word of gratitude. Working, God knows, against odds, you have succeeded in making the small world of the Institute a 'better place to live in'; and everyone of us knows that you leave us, not only as a just and unselfish Director but also as a friend. We, personally, owe perhaps more to you than most of my colleagues; but if I should ever forget your unfailing kindness and understanding as a uperior I shall never forget how you and Marie got me out of my house for dinner when Dora had gone to the hospital in Boston.

"Fortunately this is only "farewell" (in the literal sense) and not 'good-bye.' You will remain our trusted adviser; both of you will remain our neighbours; and all the three of you our friends. And you will be able to do much good--perhaps even more than ever before--when all your time is your own. So it is with confidence and in hope rather than in sorrow that we offer you our thanks and our wishes."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Dora Panofsky to Marie Aydelotte, September 29, 1947.

"It is with deep gratitude that I think of the years that you have been our 'boss' because from the beginning you were not a boss but a dear friend to everybody. And I especially have felt again and again your great kindness when I was so sick and you never got tired of coming to see me and help me with your warm and understanding friendship..."

A File, Erwin Panofsky

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 9/29

BUILDINGS AND GROUNDS Facilities

AYDELOTTE, F. Biographical

LOWE, E. A.

Aydelotte to Lowe, in Paris, France, September 29, 1947.

"I am a good deal concerned about the rooms which we now occupy in common. We have admitted for this year an extraordinary number of mathematicians. Indeed, the number is equal to the total number of members of the Institute in past years, but there is nothing for it except to assign desks in the library for most of the younger men. I am greatly concerned the the GLA, the Rhodes Scholarships and the Guggenheim Fellowships should be able to preserve their title to this little set of rooms. We are a pretty tight fit as it is and I do not think these rooms a suitable place for mathematicians. We have no blackboards and it would be very difficult for younger members to go and come without disturbing the rest of us to such an extent as to make life impossible."

File, E. A. Lowe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/1

MAASS, HERBERT H. Biographical

AYDELOTTE, F.

Maass to Aydelotte, October 1, 1947.

He approves printed invitations for the Aydelottes' reception to the Oppenheimers, but refuses to stand with his wife at the head of the receiving line. "I rather think that we would ~~rath~~ prefer to remain in the background, although, of course, we will do all that we can to contribute to the success of the occasion."

A File, Herbert H. Maass

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/3

PARTICIPATION IN ADMINISTRATION — Academic Personnel

SCHOOL OF HUMANISTIC STUDIES — Academic Organization

STEWART, W. M. — Biographical

✓AYDELOTTE, F.

Stewart to Aydelotte, October 3, 1947.

At a meeting scheduled for October 8, the Faculty are expected to express a view concerning a new appointment recommended to the School of Humanistic Studies. Stewart does not wish to "precipitate a discussion which might prove endless and useless," and so he writes to the Director to make his own views clear.

"In general, I am not a believer in faculty government as we have experienced it at the Institute. On the relatively unimportant issues this does not greatly matter except for the time consumed. But on the matter of a faculty appointment, a vote by the faculty seems to me to imply more than lies within faculty responsibility, and also a fuller knowledge of circumstances and policies than the faculty possesses."

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

He enumerates the conditions taken for granted when the faculty recommends a new appointment:

(1) (a) A present and prospective income from endowment to provide the salary. At present rates of yield, an endowment of $500,000 is required for providing a faculty salary.

(b) An adequate office and proper accommodations for the several members who will want to work with him. (The Institute will have to manage on its present space for the forseeable future.

(2) (a) A decision of policy that the new appointment should be in the particular school that presents the candidate for consideration.

(b) That the special field of work represented by the candidate is the most desirable field to develop at the Institute, both from the standpoint of the particular School and of the Institute in general.

(3) That the candidate has a demonstrated ability in that special field and such other qualifications as fit him for faculty membership.

See below re Chairs — A's memo 10-7-4

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"On all these points the Director, partly because he is also a member of the Faculty and a Trustee, is in a better position to pass upon the advisability of a new appointment than the faculty at large. He may wish to consult the faculty in his own way, but a formal vote by the faculty, unless made conditional by a reference to financial circumstances (largely Trustee responsibility) and to decisions of general policy (jointly reached by Director, Trustees and faculty) seems to me vague and ambiguous.

"Without decisions on these major points, the policy of the Institute is likely to be a combination of drift and pressure. There is seldom an opportune time for the discussion of these questions of general policy. They cannot be considered merely in the abstract, and to discuss them when a specific candidate is under consideration tends to confuse questions of general policy with the particular personality.

"In the present instance the scholarly qualifications of the candidate are obvious. After Professor Meritt's presentation, the answer to question raised in point 3 seems to me self-evident and in the affirmative. The answers to general policy questions raised in 1 and 2, however, are not self-evident and have not hitherto been discussed by the faculty when new appointments were considered.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/4

PARTICIPATION IN ADMINISTRATION
AYDELOTTE, F. Academic Personnel Biographical

STEWART, W. W.

TOYNBEE

CHERNISS

Aydelotte to Stewart, October 4, 1947.

Compliments him on his proposed letter to Toynbee which is not included in the file.

He wishes that Stewart felt free to state to the Faculty his views about the appointment of Cherniss. "At Swarthmore I always consulted the Faculty in an informal way about appointments, taking what I considered to be the wieght of opinion rather than any kind of jamority vote. Quakers don't believe in voting and in that respect I am a good Quaker. I have the feeling, however, that the Quaker method of proceeding would not work with the Institute Faculty, partly because, alas,

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

they have too little of the spirit of Quakerism. It was for that reason that I made the reservation which you will remember that I would not promise to recommend to the Trustees any appointment merely because it was recommended by a majority vote of the Faculty. On the other hand, I did promise not to recommend an appointment to which the Faculty was opposed and I think that policy sound for the reason that any man who is invited here against the wishes of a substantial majority of the Faculty would have an unhappy time.

"So far as your definite points are concerned, I think we have the money for Cherniss and I do not take this matter of office space too seriously..."

He makes little about Stewart's point about office space.

"You may be sure that the questions of policy raised under point two of your memorandum have been very seriously considered by me. It semms to me that the number of fields we can cultivate at the Institute is extremely limited and it seems to me furthermore that it is wise to cultivate as intensively as possible any field we may enter. It is for these reasons that I

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

have approved appointments which will strengthen our work in the classics."

S File, IAS, Sch. of Economics - Rockefeller-Bamberger Fund

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GENERAL Foundations

AYDELOTTE, F. Biographical

From a clipping New York Herald Tribune, October 5, 1947.

A statement from Aydelotte on the eve of his retirement from the Institute. "My problem has always been spending the money,' he said, 'You know, it is really much easier to get money than to spend it. If you get into the right niche, it is awfully easy to make a lot of money. Perhaps it won't be in the future, but it has been in the past. All my life I have been doing the hard work of spending the money.'"

The clipping identifies Aydelotte with the establishment and the Board of Trustees of the Guggenheim (John Simon Guggenheim) Foundation, with the Trustees of the Institute for Advanced Study, and as American Secretary of the Rhodes Trust since 1918.

The article differentiates the activities of the various interests, Dr. Aydelotte said. "The Institute helps college professors and school teachers to become scholars. The advancement of knowledge obtained at the Institute trickles down to our college boys and school children when the scholars go back to their teaching. The activities of the Rhodes Trust and the Guggenheim Foundation are to encourage students to become scholars.

A File, I. A. S.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/6

GIFTS Finance

TAXATION (N. J. INHERITANCE & ESTATE TAXES) Government Relations

SIVIAN Biographical

✓AYDELOTTE, F.

Aydelotte to Schmidt and Bourne. Sivian's executors (or attorneys for same) evidencing surprise that information given 18 months before as to name of Institute should result in gift. (C. f. with statement of Aydelotte at Trustees' meeting that he had nursed it along).

Also to Gabrielson regarding inheritance tax law.

A, 10/18/56, File #43

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/7

PROFESSORS — Academic Personnel

BUILDINGS AND GROUNDS — Facilities

MEMBERS — Publications

✓AYDELOTTE, F. — Biographical

CHERNISS, H.

GOLDMAN, H.

Aydelotte to Goldman, October 7. He is about to retire.

"...mathematicians are doing still more astounding things and have actually something like 75 members in mathematics and mathematical physics coming this year. The result is, of course, that the Institute is impossibly crowded. Would you have any objection to one or two people working in your room until such time as you return when they could be removed to the library. The whole question of emeritus members (which class I join on October 16) is getting to be a little embarrassing, in view of the unprecedented demands on Institute space. I have established myself in Lowe's quarters in a quite small room which

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Gil Stott and I share. I did not want to be in the position of occupying a large space. At the same time, I feel very strongly that the Institute would lose a lot if it did not provide dignified quarters for members emeritus; and I intend to maintain that point in of view vigorously in the meetings of the Board of Trustees. Of course, the only real thing to do is to build some additional buildings with small rooms for members; and meanwhile we must just get on as best we can, but I think it is desirable to allow temporary use of any room that may be vacant."

He notes that the School of Humanistic Studies is doing well. Homer Thompson is on the job, "and tomorrow we are presenting for the second time to the faculty the nomination of Cherniss." Previously Miss Goldman has thanked Dr. Aydelotte for the successful arrangements with Datus Smith at the Princeton Press for the publication of her book.

She is recovering from operation for a brain tumor.

A. File, Hetty Goldman

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/7

GIFTS Finance

✓AYDELOTTE, F. Biographical

SIVIAN (?)

GEST ORIENTAL LIBRARY Facilities

Aydelotte to Fulton.

Just received news of a bequest to I. A. S. which I have been nursing for 18 months or 2 years. Doesn't know amount but for general purposes and not for G. O. L.

A, 10/18/56, File No. 44

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/7

GIFTS Finance

SIVIAN, LEON J. Biographical

✓ AYDELOTTE, F.

MAASS, HERBERT H.

Maass to Aydelotte, October 7, 1947.

He acknowledges correspondence with Attorneys Schmid and Bourne regarding the will of the late Leon J. Sivian. There is no question but that the Institute can accept the estate within the purposes described in the will. "This seems to be the first 'break' which the Institute has received by way of additions to its endowment from outside sources, and I assure the Trustees will all be delighted."

A File, Herbert H. Maass

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/8

DIRECTOR Administration

AYDELOTTE, F. Biographical

OPPENHEIMER, R.

SIEGEL

List of problems Oppenheimer inherits.

Filed in Vertical File under "D" for Director.

A, 10/30/56, IAS

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/9

AYDELOTTE, FRANK Biographical

On motion of Mr. Rosenwald, welcomed by Dr. Oppenheimer, seconded by Mr. Strauss and unanimously carried, the Board voted that Dr. Frank Aydelotte who is retiring as head of Institute be elected Director Emeritus.

Tr. Min. 10/9/47 p. 8

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/9

AYDELOTTE, F. Biographical

There was no motion or message on the part of the Trustees of thanks and compliment to Aydelotte at the last Board meeting which he attended as Director. It remained for Oppenheimer to make the gracious statements. (See pp. 13-14 in the Minutes).

Trustees' Minutes, October 9, 1947

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

APPLIED MATHEMATICS — Academic Activities

ELECTRONIC COMPUTER PROJECT

OPPENHEIMER, R. — Biographical

/AYDELOTTE, F.

Oppenheimer corrects Aydelotte's report on the E. C. P. as an instance of applied mathematics by saying that the project was primarily "a developmental job in pure science and not a facility."

Trustees' Minutes, October 9, 1947

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/9

POLITICS Administration

AYDELOTTE, F. Biographical

OPPENHEIMER, R.

Letter from
/ Aydelotte to Robert Oppenheimer, October 9, 1947, with the loose ends of his administration.

Filed in Chronological File under 1947, 10/9

D Film, Robert Oppenheimer

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/10

BUILDINGS AND GROUNDS Facilities

AYDELOTTE, F. Biographical

LOWE, E. A.

From a postcard to Aydelotte, October 10, 1947, "Mathematicians in our wing? Over my dead body! And yours? Sailing October 25; put everything in order. Yours in earnest, E. A. L."

A. File, E. A. Lowe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/11

SALARIES (L OF A) Academic Personnel

MERITT Biographical

SIEGEL

PANOFSKY

VEBLEN, O.

✓AYDELOTTE, F.

Aydelotte to Veblen.

When Meritt went to Oxford and Panofsky to Harvard (1947-48) Institute gave them half their salaries.

When Siegel went to Germany, he had about 1/2 year on full salary (first 90 days during uncertainty whether he could go. Aydelotte feels that Siegel should be returned to full salary not before October 1, 1947, for he has been more generously dealt with than the others already. But Veblen

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

evidently changed Aydelotte's mind, for Aydelotte wrote Siegel October 15, 1947 that he had "reconsidered" and his full salary was to be paid July 1, 1947.

Executive Committee February 16, 1947 heard Director say if Siegel had not returned from Germany by April 4, 1947 he would be on half pay thereafter. (Hadn't earned sabbatical?)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/16

AYDELOTTE, F. Biographical

WEYL, HERMANN

Weyl's letter on Aydelotte's retirement.

Filed in Chronological File under 1947, 10/16.

A, Confidential Files, 3/7/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/19

POLICIES Administration

/AYDELOTTE, F. Biographical

WEYL, HERMANN

Aydelotte's response to Weyl's letter of October 16. Says that he saw from the beginning there were two qualities necessary for ~~xxx~~ success in creative work: intellectual freedom and financial stability. "Freedom is more than rules, it is an atmosphere."

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/19

AYDELOTTE,F. Biographical

WEYL, HERMANN

Aydelotte to Weyl, October 19, 1947.

"I appreciate more than I can say your wonderful letter of October 16. It gives me the deepest satisfaction to realize how well you understand the kind of things I have tried to do for the Institute. I can only hope that I have succeeded as well as you generously indicate.

"The greatest reward of my Directorship has been the courageous and understanding loyalty of the members of the faculty. I saw from the beginning that two conditions were necessary to success in the creative work of the first quality at which we were aiming: intellectual freedom and financial stability. Freedom is more than rules; it is an atmosphere. I have tried to create that atmosphere at the Institute, and the things which you and other members of the faculty have said to me encourage me to hope that I have succeeded.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

"It is fifteen years since we first met at Dahlem and drove out to dine with Einstein to discuss the organization of the Institute. Since then many things have happened. Of all those events, I hope that the intellectual and spiritual foundations we have together laid for the Institute will not in the end prove to be the least important.

"I am glad that I am going to continue on in Fuld Hall and have the opportunity of preserving my friendly relations with the Faculty. At the same time, I must confess to a certain relief in the prospect of being able to devote all my energies to other activities in which I am interested. Marie and I came up here in order to have the opportunity of seeing what freedom tastes like and I must say it tastes good."

W (Weyl) File // A_M

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/20

AYDELOTTE, F. Biographical

EINSTEIN, A.

A ~~ak~~ quote from a clipping of Leonard Lyons Broadway Gazetta dated October 20, 1947.

"School Department: Dr. Frank Aydelotte, who retired Thursday as head of the Institute of Advance Study, spoke tenderly of his eight years' association there with Albert Einstein. He first met Einstein at Swarthmore, when Dr. Aydelotte was president of the college and invited the scientist to be guest of honor at a dinner. When Einstein was called upon to speak he said: 'Ladies and gentlemen, I'm sorry but I've nothing to say.' Then he sat down, and when he heard the buzzing of the guests he arose again and added: 'In case I do have something to say, I'll come back.'...Six months later he wired Dr. Aydelotte: 'Now I have something to say.' Aydelotte immediately ~~zg~~ gave another dinner, at which Einstein made his speech."

D File, ~~XXXXXXXXXXX~~ Aydelotte, Frank, 1946-

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 10/29

DIRECTOR Administration

AYDELOTTE, F. Biographical

OPPENHEIMER, R.

FULTON, JOHN

Fulton to Oppenheimer, October 29, 1947.

The Trustees have handled the situation of Aydelotte as Director Emeritus, unfortunately from Oppenheimer's viewpoint. "I earnestly hope that you are not being embarrassed by his apparently unwillingness to withdraw from the administrative picture. You have extraordinary tact..." He offers help in the event the situation becomes more difficult.

D, Fulton, John

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 11/November

GIFTS Finance

AYDELOTTE, F. Biographical

After much negotiating by Panofsky and Gilmore Stott, Assistant to Dr. Aydelotte, a copy of Malton's views of Oxford was secured for presentation on behalf of the faculty to Dr. Aydelotte.

D, Aydelotte Frank, - Gift ~~xxxxx~~ from Faculty, 1947

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1947 12/5

PARTICIPATION IN ADMINISTRATION Academic Personnel

✓AYDELOTTE, F. Biographical

OPPENHEIMER, R.

Aydelotte to Leary. His policy on Faculty Standing Committee: rotate the members, one from each School until each has served a term. Except when he was away, he never had any regular date of meeting of the Committee, but has called them only when he wished to ask their advice. "I have always considered the Committee as a channel of communication to the faculty on points which would not seem to justify the calling of a special faculty meeting."

D, Aydelotte, Frank, 1946-

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

DE TOLNAY BIOGRAPHICAL

FLEXNER, A.

✓AYDELOTTE

GENERAL PUBLICATIONS

Flexner to Aydelotte.

Acknowledges Aydelotte's promise he will help de Tolnay ~~hexwill~~ complete publication.

FA Confidential Files, March 7, 1957

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FLEXNER, A. Biographical

✓AYDELOTTE, F.

DE TOLNAY

Flexner to Aydelotte regarding "terrific struggle" over institutionalization of his wife, but best thing for all of them. Her mind completely gone.

As for his recommendation of de Tolnay for a Guggenheim, it would carry no wix weight.

A, Confidential Files, 3/7/57

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1948

7/8
7/9

ROCKEFELLER (BAMBERGER FUND)	Foundations
SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
STEWART, W. W.	Biographical
AYDELOTTE, F.	
OPPENHEIMER, R.	

Two memoranda, Stewart to Oppenheimer on irregularities in handling grant for economics from Chairman of Rockefeller Foundation Trustees. One not sent. Interal to I. A. S.

Memoranda filed in Vertical file under "R" for Rockefeller.

W. W. S. Rockefeller-Bamberger Foundation

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1948 11/27

~~PRINCETON UNIVERSITY~~
WORLD WAR II
AYDELOTTE, F.
RIEFLER, W. W.
~~SWEETSER, ARTHUR~~

~~RELATIONS NOAT~~
Government Relations
Biographical

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

In A copy from an excerpt from a letter to Frank Walters, Geneva, by Arthur Sweetser, November 27, 1948 (Walters was doing a history of the League of Nations), Sweetser says:in

"In going over all the papers yesterday with Frank Aydelotte, I can understand how it crept in, as the correspondence was all with Dodds, President of the University, but that, as I said before, was purely proforma, as he was haed of the oldest of the three inviting agencies. In sober fact, it was Dr. Frank Aydelotte of the Institute of Advanced Study, who was the prime and practically single mover on the Princeton end, with the other two sponsors only giving their names, and, as the Treasurer of the University only last night told me, the University itself not confirming the move tillmonths later. It was with Dr. Aydelotte's Washington member, or rather a member who happened to be in Washington, that I made the first move as regards Princeton as

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

the actual site: i. e. a Winfield Riefler, later Economic Minister in London. It was Dr. Aydelotte who arranged the first luncheon in Princeton, drafted all the correspondence, organized the visit to Washington, met Loveday et al on arrival, and finally gave the whole group, which eventually ran up to some 40 officials, superb offices and quarters, for something like 4 years, in his own very crowded building. You would be the first, I am sure, to want to do full justice on this score, particularly as in the end, as Dr. Aydelotte's own work increased, he was extremely embarrassed for space."

Sweetser goes on to assess the consequences of this hospitality:

(1) "It was a fairly friendly action on the part of the US Government in not objecting to the invitation going and in offering every possible help in detail, provided it could do it without getting involved too much in the principle"

(2) It had a real value in keeping the League alive and in getting support for it during the war years.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

(3) Led to the production of useful stuff here.

(4) It helped through the experience of Loveday and others who were constantly called to Washington to lay the groundwork for various UN agencies such as Food and Agriculture, Bank and Fund, etc.

(5) Most of its staff have been well placed since then: Martin Hill as Adviser to the new SG on matters affecting Specialized Agencies, Watterson with FAO, Rosenberg with the UN, Deperon carrying on his same work at Lake Success; Lindberg and Nurkse both here for tea with us only yesterday. The whole group did not go over en masse, but their experience, their publications, and their library, he thinks, did, and establishe d a permanent, continuing link between past and future which seems to him worthy of special consideration.

Also he says this group was the rallying point for the League in the United States and cites the pamphlet World ORGANIzation, 1920-1940.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

He opines that Avenol met his waterloo in Aydelotte, with the latter's friendship with Lothian which started the foreign office reaction which knocked out Avenol's most serious objection.

A File, League of Nations (Invitation to Economics Group)

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1949 4/18

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

ROCKEFELLER — Foundations

AYDELOTTE, F. — Biographical

WILLITS

Aydelotte to Willits.

Informs him he ~~is~~ has been asked by the Trustees and Dr. Oppenheimer to take up the question of the Rockefeller-Bamberger Fund with Willits because he knew most about the details in which the gift was made. He encloses copy of a memorandum which he is sending to Dr. Oppenheimer, together with relevant documents. "I think we perhaps made a bookkeeping error in not setting aside the surplus in this fund for the School of Economics in 1945. The fact was, however, that we had by this time the receipts from Mr. Bamberger's will, and were quite prepared to supply the School of Economics with more money than, in fact, the School needed. Since 1945 the ~~budget~~ School has spent, of course, much more than the surplus of the fund."

B File, Rockefeller-Bamberger Fund

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1949 4/20

GIFTS Finance
AYDELOTTE, F. Biographical

Lord and Taylor made an award to the IAS for creative work in the arts and sciences ~~to the Institute~~ in 1949. Oppenheimer asked Aydelotte to represent the Institute in accepting the award which was accompanied by $1,000.

A committee of 9 professors and Mrs. Leary were seated at the luncheon at which the award was made

Memorandum Aydelotte to Maass and Leidesdorf, April 20, 1949
A File, IAS

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1949 May - October

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

ROCKEFELLER — Foundations

✓AYDELOTTE, F. — Biographical

STEWART, W. S.

OPPENHEIMER, R.

Correspondence referring to above topics.

Filed in Vertical File under S, School of Economics and Politics.

A File, Rockefeller-Bamberger Fund

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1949 5/3

GENERAL Public Relations

AYDELOTTE, F. Biographical

News story on Lord and Taylor award to IAS on unique education effort.

Filed in Chronological File under 1949, 5/3.

D, Lord and Taylor Award

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

AYDELOTTE, FRANK Biographical

FLEXNER, ABRAHAM

Dr. Aydelotte received the 1949 Lord and Taylor Design Award at the Waldorf Astoria on this date. He paid tribute to Dr. Flexner and said he wished Flexner were there to receive the award rather than himself. He summarized the beginning and purpose of the Institute.

Tr. Min. 5/20/49 Appendix

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1949 5/10

SCHOOL OF ECONOMICS AND POLITICS — Academic Organization

SALARIES — Academic Personnel

MITRANY, D. — Biographical

AYDELOTTE, F.

OPPENHEIMER, R.

FLEXNER, A.

EARLE, E. M.

RIEFLER, WINFIELD W.

Mitrany to Aydelotte, May 10, 1949.

Filed under Chronological File, 1949, 5/10.

See also copy of Mitrany to Oppenheimer 5/12/49 with historical note (3 pp.) on confusions in terms of his appointment and salary dating from beginning of his appointment.
A File, David Mitrany

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1949

5/23
5/26

FLEXNER, A. Biographical

AYDELOTTE, F.

Flexner to Aydelotte, May 23, 1949. "I am also deeply touched by what you said on the occasion of the Lord and Taylor award. It was extraordinarily generous of you. I wish I had some influence with the Institute today. Some day when you are in town have lunch with me, for there are things I should like to talk with you about rather than write."

Aydelotte to Flexner, May 26, 1949. "There are ~~xxxxxxxx~~ a great many things which I should like to talk over with you and which are not suitable for inclusion in a letter."

~~Xxxxx~~ A. File Flexner, Abraham

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

(9/29)

1949

SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
ROCKEFELLER FOUNDAT ON	Foundations
BUDGET	Finance
STEWART, W. W.	Biographical
OPPENHEIMER, R.	
AYDELOTTE, F.	

Copy.

"September 29, 1949

"Memorandum on the Special Economics Fund--(For our Files)

Yesterday afternoon JRO told me the proposal which the Institute is making to the Foundation to settle the questions that have arisen concerning the Economics Fund. The

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

proposal had been worked out during the summer with Mr. Aydelotte and Mr. Leidesdorf and with some modification by JEO since his return. Leidesdorf has kept had an exchange of letters with Beal at the Foundation.

"In formulating the questions, JEO separates the rather involved position into two separate parts. At the end of the first matching grant in 1943 there was in the Fund something over $99,000. Aydelotte at that time worked out with Willits a refund to the Foundation of approximately $35,000. This refund left an amount of about $65,000 still in the Fund. At that time, JEO believes, the proper procedure would have been to go to Mr. Bamberger and offer him a refund of his contribution as was done to the Foundation. Since this was not done the/ money remaining in the Fund could be interpreted as Institute funds available to Economics and therefore available to be used in making the two $30,000 grants to meet the Institute commitment toward the second matching grant by Mr. Bamberger and the Foundation. While the matter at that time might have been handled with

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

greater clarity, it is now regarded as a matter internal to the Institute and not a matter to discuss with the Foundation. From the standpoint of internal administration, it would have been better to have dealt frankly with the professors in Economics so that they would have known at that time that the Fund was being used to meet the requirement of Institute support of $30,000 a year.

"The second question has to do with the money remaining in the Economics Fund at the end of the second grant. During the years 1945-46 and 1946-47 certain moneys were spent in support of economics work and at the time were charged, as support [here the word, support, is crossed out and above it in ink is written, "were expenditures"] for other schools, against the Institute income. These expenditures JBO regards as legitimate charges against the Fund, if they had been so entered at the time. Since, however, the accounts were not kept in this form, he now feels that in writing to the Foundation this fact should be called to their attention. The Foundation would then be asked whether it agrees with the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Institute that the expenditures during these two years were legitimate charges against the Fund. If so, as much of the expenditures of those years as can be covered by the money remaining in the Fund will be charged to the Fund, thus liquidating the Economics Fund. This statement of fact to the Foundation and the raising of the question with them was the suggestion of JRO. The letter, however, will be signed by Leidesdorf and addressed to Deal.

"In considering the liquidation of the Fund the Director separated the question of whether Economics needed some special fund independent of regular budget support from the Institute. This he thought a separate matter, not requiring consultation with the Foundation and could be settled on its merits.

"JRO then asked me what I thought of the proposal. I told him that from the beginning my chief interest was to clarify the situation so that there could be no future embarrassment between the Foundation and the Institute, and if possible to work out an arrangement which would be satisfactory

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

both to the Institute and the Foundation. Without expressing any further views in the matter, I saw no reason why the proposal should not be made, though it seemed to me desirable that he should talk with Barnard on the matter after Leidesdorf's letter had been received by Beal. The reason for this is that the risk of misunderstanding does not lie between the accounting offices but between the heads of the two institutions.

"As to the continuance of some separate fund for the work in economics, I personally saw no need for it. From what I understand of the plans for the future in Economics, I saw no need for support beyond that which could be provided from the ordinary budget."

W. W. Stewart
signed WWS

S File, I. A. S., School of Economics - Rockefeller-Rosenberger Fund

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1950 5/24

GENERAL (CHICAGO UNIVERSITY Rèlations WOAI

AYDELOTTE, F. Biographical

OPPENHEIMER, R.

ADLER, MORTIMER, J.

Oppenheimer's letter to Adler, May 24, 1950,

Declines for the Institute any part of the great books program.

D File, Adler, Mortimer J.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1951 7/22

EINSTEIN, A. Biographical

/AYDELOTTE, F.

Einstein to Aydelotte, July 22, 1951.

Acknowledges the latter's condolences on the death of Einstein's sister. "I thank you very much for your kind letter and also for your invitation which I appreciate very much indeed [Aydelotte had invited Einstein to his country place at New London, Connecticut]. I fell, however, very satisfied with my pretty place in Princeton and I do not suffer from the heat.

"During the years of her illness I became very attached to my sister and I read to her every evening the finest books, mostly of philosophical content. I know it is better for her that she passed away but I miss her very much nevertheless."

The sister's name was Mrs. Winteler.

A File, Albert Einstein

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1951 10/25

TRUSTEES	Corporation
✓ AYDELOTTE, F.	Biographical
DOUGLAS	Biographical
VEBLEN, O.	

Douglas' resignation from the Trustees accepted. Aydelotte and Veblen made Honorary Trustees.

Rosenwald, Lewis and Strauss elected to fill out the terms expiring in 1955. Schaap, Fulton and ~~Mack~~ Weed re-elected to fill out terms expiring in 1956.

New Trustees appointed: Mitchell, Greenbaum and Lamont.

It was agreed in the future to distribute factual material on prospective trustees in advance of voting time.

Special Meeting of the Members of the Corporation, 10/25/51

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1952 12/12

AYDELOTTE, F. Biographical

OPPENHEIMER, R.

Oppenheimer recommends that the Institute make $2,000 a year available for secretarial services. He is going to write a book on the Rhodes Trust. While this is not the asual kind of help rendered a Director or professors emeriti, he thinks it would be well to grant it as a matter of dignity and courtesy.

After Leidesdorf discussed it with Strauss it is agreed.

D File, Aydelotte, Frank, 1946-

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1953 1/8

GENERAL Foundations

GENERAL Government Relations

MOE, HENRY ALLEN Biographical

AYDELOTTE, F.

AYDELOTTE TO Moe congratulating him on his testimony before the Cox Committeeinvestigating foundations.

A Pile, Henry Allen Moe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1952 6/19

AYDELOTTE, MRS. MARIE Biographical

WOODWARD, E. L.

Woodward to Earle, June 19, 1952, announcing her death a very short while before. "I am afraid the shock will ~~xxxxxxxxx~~ just knock A. out for the future."

D. File, Aydelotte

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1953

9/25

HONORS

Academic Personnel

AYDELOTTE, F.

Biographical

Aydelotte to H. K. Fleming.

Cannot attend the Trustees Meeting because the Queen of England is about to confer the honorary K. B. E. on October 20.

A. File, Institute for Advanced Study

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GUGGENHEIM Foundations

AYDELOTTE, F. Biographical

Moe to Aydelotte, 1/5/54.

In apparent response to a question as to whether or not Mrs. Blanshard might enjoy a Guggenheim fellowship while writing the biography of Frank Aydelotte, Moe responds January 5, 1954, that it is a fixed rule Guggenheim fellowships are not granted ~~for~~ to assist in writing of biographies of living persons. This has been a rule of the Committee of Selection, and it has not been changed.

A File, Henry Allen Moe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

PRINCETON UNIVERSITY	Relations WOAI
SCHOOL OF HUMANISTIC STUDIES (American Civilization) (Near Eastern Civilization) (European)	Academic Organization
SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
AYDELOTTE, F.	Biographical
BARLE, E. W.	

See Gates' report January 11, 1954 for description of inter-departmental course on American Civilization.

Gates, Council of Humanities, Filed in Vertical File "H".

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

/AYDELOTTE, F. Biographical

Sullivan Daily News and New York Times on knighthood conferred on Aydelotte 10/20/53.

Filed in Vertical File under "A" for Aydelotte.

Source Above.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1954 4/14

AYDELOTTE, F. Biographical

OPPENHEIMER, R.

Aydelotte to Oppenheimer, April 14, 1954, offering to take his place temporarily while Oppenheimer is in Washington on a hearing.

Filed in Chronological File under 1954, 4/14.

A File, Robert Oppenheimer

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

HONORS Academic Personnel

PANOFSKY, ERWIN Biographical

AYDELOTTE, F.

Panofsky to Aydelotte, March 9, 1955.

He declines the great honor offered him in Aydelotte's letter of March 5; namely, the Eastman professorship at Oxford University (one year). He gives two reasons, "each of which would have been prohibitive."

(1) He still owes a manuscript to the University of ~~Ø~~ Uppsala which has been very kind in time to him, and he must deliver the typed manuscript by October 1 this year.

(2) He is expecting "what I consider my two most distinguished English colleagues at the Institute for the first term of the academic year 1955-56: Martin Davies, Deputy Keeper of the National Gallery, and Francis Wormald, formerly of the British Museum and now Professor of Palaeography at the University of London." They have had difficulty securing leave of absence, and Panofsky feels that he can not be away since they have made the effort to be with him.
D File, Panofsky, Erwin, 1945

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955

4/29
5/6

HOUSING

Facilities

VEBLEN, O.

Biographical

AYDELOTTE, F.

Veblen (4/29) Aydelotte (5/6) to Morgan in regard to new housing project. Both deplore destruction of Minesville housing and obliteration of Cook Road. Both deplore quadrangular plan on grounds of view from family dwellings and attendant regimentation in common living and playspace; both dislike the architectural plan. Aydelotte believes it should be more in style of Fuld Hall. Veblen holds the modern house plan, in reality a return to 2 or 3 thousand years B. C., Abandoned for more aesthetic plans when it was possible within 20 years. It will be as ugly as Mid-Victorian is to us today.

A File, E. A. Lowe

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955 11/17

SCHOOL OF ECONOMICS & POLITICS — Academic Organization

TRUSTEES — Corporation

FOUNDERS

MAASS, H. — Biographical

LEIDESDORF, S.

FLEXNER, A.

/AYDELOTTE, F.

RIEFLER, W.

FRANKFURTER, F.

EINSTEIN, A.

Interview with Messrs. Maass and Leidesdorf 11/17/55

See Vertical File INTERVIEWS

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955

11/18

TRUSTEES — Corporation

FACULTY PARTICIPATION — Administration

MITRANY, D. — Biographical

FLEXNER, A.

FRANKFURTER, F.

AYDELOTTE, F.

Interview with Oswald Veblen, 11/18/55

See TRUSTEES - Corporation

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955 11/28

GENERAL 2, 3 — Academic Organization

SCHOOL OF ECONOMICS AND POLITICS 4

GENERAL 6 — Publications

MEMBERS 6

ROCKEFELLER 1, 2 — Foundations

FLEXNER, A. 1, 2 4 — Biographical

RIEFLER, W. 4

√AYDELOTTE, F. 1, 2, 3, 4, 5, 6

Interview with Dr. Aydelotte, November 28, 1955.

Filed in ~~Chronological~~ Vertical File under ~~11/28/55~~ Interviews.

Interview with Dr. Aydelotte, 11/28/55

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955 12/5

FLEXNER, A. Biographical

AYDELOTTE, F.

BAILEY, MRS.

Interview with Mrs. Esther Bailey, December 5, 1955.

Filed in Vertical File under Interviews.

Interview with Mrs. Esther Bailey, 12/5/55.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955 12/12

AYDELOTTE, F. Biographical

FLEXNER, A.

Interview with Dr. Aydelotte, December 12, 1955.

Filed in Vertical File under Interviews.

Interview with Dr. Aydelotte, 12/12/55.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955 12/12

POLICIES	Administration
PARTICIPATION IN ADMINISTRATION	Academic Personnel
SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
VEBLEN, O.	Biographical
AYDELOTTE, F.	
DOUGLAS, LEWIS	
FLEXNER, A.	

Interview with Professor Veblen, December 12, 1955.

Filed i n Vertical File under Interviews.

Interview with Professor Veblen, 12/12/55.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955 12/14

/AYDELOTTE, F. Biographical

JENKINS, MRS. ELSA

MAPES (JANE RICHARDSON)

Interview with Mrs. Elsa Jenkins, December 14, 1955.

Filed in vertical file under Interviews.

Interview with Mrs. Elsa Jenkins, 12/14/55.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955 12/16

ROCKEFELLER — Foundations

ARCHEOLOGY — Academic Activities

STIPENDS — Academic Personnel

MEMBERS

PARTICIPATION IN ADMINISTRATION

GENERAL — Academic Procedures

FLEXNER, A. — Biographical

MERITT, B.

AYDELOTTE, F.

Interview with Professor Meritt, 12/16/55.

Filed in Vertical File under Interviews.

Interview with Professor Meritt, 12/16/55

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1955 12/19

SCHOOL OF ECONOMICS AND POLITICS	Academic Organization
SALARIES	Academic Personnel
BENEFITS	
INVESTMENTS	Finance
REPORTS	
MAASS, HERBERT H.	Biographical
LEIDESDORF	
FLEXNER, A.	
AYDELOTTE, F.	
EINSTEIN, A.	

Interview with Messrs. Maass and Leidesdorf, December 19, 1955.

Filed in Vertical File under Interviews.

Interview with Messrs. Maass and Leidesdorf, 12/19/55

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GUGGENHEIM

AYDELOTTE, F.

MOE, HENRY ALLEN

DOUGLAS

WEED

Foundations

Biographical

Interview with Dr. Aydelotte, January 9, 1956.

Filed in Vertical File under Interviews.

Interview with Dr. Aydelotte, 1/9/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF MATHEMATICS
SCHOOL OF HUMANISTIC STUDIES
SCHOOL OF ECONOMICS AND POLITICS
POLICIES
FLEXNER, A.
EARLE, E. M.
HERZFELD, ERNST E.
KANTOROWICZ, ERNST
WOODWARD, E. L.
ALFÖLDI, ANDREW
SIEGEL, CARL LUDWIG
AYDELOTTE F.
PAULI, WOLFGANG
PANOFSKY, ERWIN

Academic Organization

Administration
Biographical

Interview with Professor Veblen January 10, 1956.

Filed in Vertical file under Interviews.

Interview with Professor Veblen 1/10/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

GENERAL	Corporation
TRUSTEES	
DIRECTOR	Administration
VEBLEN, O.	Biographical
MOE, HENRY ALLEN	
STRAUSS, L. W.	
AYDELOTTE, F.	
FLEXNER, A.	

Interview with Professor Veblen, January 13, 1956.

Filed in Vertical File under Interviews.

Interview with Professor Veblen 1/13/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 1/17

GOTTMAN, JEAN Biographical

PAULI

AYDELOTTE, F.

Discussion with Jean Gottman, 1/17/56.

Filed in Vertical File under Notes.

Discussion with Jean Gottman, 1/17/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 1/31

SCHOOL OF ECONOMICS AND POLITICS

PARTICIPATION IN ADMINISTRATION

STEWART, W. W.
FLEXNER, A.
VEBLEN, O.
RIEFLER, W.
DOUGLAS, LEWIS
OPPENHEIMER, R.
MOE, HENRY ALLEN
ATHELOTTE, F.

Academic Organization

Academic Personnel

Biographical

Interview with Walter W. Stewart, January 31, 1956.

Filed in Chronological file under Stewart Interviews.

Interview with W. W. Stewart, 1/31/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

FACULTY PARTICIPATION — Academic Personnel

GENERAL — Academic Organization

✓AYDELOTTE, F. — Biographical

FLEXNER, A.

MOREY, C. R.

PANOFSKY

Interview with Professor Panofsky, February 10, 1956.

Filed in Vertical File under Panofsky Interviews.

Interview with Professor Panofsky, February 10, 1956

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

DIRECTOR — Administration

PARTICIPATION IN ADMINISTRATION — Academic Personnel

AYDELOTTE, F. — Biographical

OPPENHEIMER, R.

MAASS, HERBERT H.

Interview with Jane Richardson Mapes, February 20, 1956.

Filed in Vertical File under Mapes Interviews.

Interview with Jane Richardson Mapes, February 20, 1956

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

/AYDELOTTE, F. Biographical

See Jubilee volume published March, 1956. Story of half Aydelotte's life but not written as a biography. To Oxford as Rhodes scholar 1905--3 year appointment, served 2 years, got married, accepted offer from Indiana University, resided third year of scholarship. Five years later returned to Oxford on leave of absence at Indiana University to finish research on an Elizabethan book. Rhodes trustees admitted him. Book published Oxford University Press.

Rhodes trustees made him American secretary. Office held 35 years. He found the plan laid down by Rhodes not adequate for American conditions. He suggested a new plan for the trustees' approval. It was pronounced illegal under the Thodes will. Friends of Rhodes' trustees in Parliament introduced a bill to make Aydelotte's plan legal. Past plan put into operation in 1930--great success.

Aydelotte to Leidesdorf, March 3, 1956
FA, Leidesdorf

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 3/15

FOUNDERS	Corporation
HOUSING	Facilities
SALARIES	Academic Personnel
GÖDEL	Biographical
MILLER, BERNETTA	
EINSTEIN, A.	
MAASS, HERBERT H.	
AYDELOTTE, F.	
FLEXNER, A.	
VON NEUMANN, J.	

Interview with Bernetta Miller, March 15, 1956.

Filed in Vertical File under Miller Interviews.

Interview with Bernetta Miller, 3/15/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 3/23

PRINCETON UNIVERSITY — Relations WCAI

SALARIES — Academic Personnel

FLETCHER, A. — Biographical

DODDS, HAROLD W.

AYDELOTTE, F.

Interview with President Harold W. Dodds, Princeton University, March 23, 1956.

Filed in Vertical File under Dodds Interviews.

Interview with President Dodds, 3/23/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 4/15

SCHOOL OF MATHEMATICS — Academic Organization

EICHELBER, MARIE C. — Biographical

FLEXNER, A.

AYDELOTTE, F.

VEBLEN, O.

Interview ~~XXXX~~ by telephone with Marie C. Eichelser in New York, April 15, 1956.

Filed in Vertical File under Eichelser Interviews.

Telephone Interview with Miss Eichelser, 4/15/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 5/7

DIRECTOR — Administration

SWARTHMORE — Educational Institutions

BLANSHARD, BRAND (MRS.) — Biographical

✓ AYDELOTTE, F.

Interview with Mrs. Brand Blanshard, May 7, 1956.

Filed in Vertical File under Blanshard Interviews.

Interview with Mrs. Blanshard, 5/7/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 5/7

DIRECTOR	~~Corporation~~ Administration
BOARD OF TRUSTEES	Corporation
FULTON, JOHN	Biographical
OPPENHEIMER, R.	
WEED, LEWIS H.	
VEBLEN, O.	
✓AYDELOTTE, F.	
STRAUSS, LEWIS W.	
VON NEUMANN, JOHN	
~~KENNAN~~ KENNAN	

Interview with Dr. John Fulton, May 7, 1956.

Filed in Vertical file under Fulton Interviews.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 5/12

SCHOOL OF HUMANISTIC STUDIES	Academic Organization
GENERAL	Facilities
DAUNCEY, DOROTHY	Biographical
DAUNCEY, WES	
FLEXNER, A.	
AYDELOTTE, F.	

Interview with Dorothy Dauncey, May 12, 1956.

Filed in Vertical File under Dauncey Interviews.

Interview with Dorothy Dauncey, May 12, 1956

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 5/15

BUILDINGS AND GROUNDS — Facilities

FLEXNER, A. — Biographical

WELCH, ROY (MRS.)

AYDELOTTE, F.

PANOFSKY, ERWIN

Dinner table conversation with Mrs. Roy Welch, May 15, 1956.

Filed in Vertical file under Welch Interviews.

Dinner table conversation with Mrs. Welch, 5/11/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 5/31

PARTICIPATION IN ADMINISTRATION
COMMITTEES (NOMINATING)
ECONOMICS
NATIONAL BUREAU OF ECONOMIC RESEARCH
SCHOOL OF ECONOMICS AND POLITICS
SCHOOL OF MATHEMATICS
VINER
~~XXXXXXXX~~ STEWART
BAMBERGER
RIEFLER
FRANKFURTER
FLEXNER
✓AYDELOTTE
OPPENHEIMER
MAASS

Academic Personnel

Academic Activities
Foundations
Academic Organization

Biographical

Interview with Walter W. Stewart, May 31, 1956.

Filed in Stewart Interviews in the Vertical File.

Interview with Stewart, 5/31/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 ~~5/29~~ 5/29

FOUNDERS
GENERAL
INSTITUTE FILE
GIFTS
DIRECTOR
ECONOMICS
SCHAAP
FARRIER
BAMBERGER , LOUIS
FULD
HARDIN
BAMBERGER, EDGAR
LEIDESDORF
MAASS
STRAUS
FLEXNER
✓AYDELOTTE
STRAUSS

Corporation
Facilities
Institute File
Finance
Administration
Academic Activities
Biographical

Interview with Messrs. Schaap and Farrier, May 29, 1956, in the Board room at Bloomingdale's, New York City.

Filed in Vertical File under Schaap and Farrier Interviews.
Interview with Schaap and Farrier, 5/29/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

DIRECTOR
ARCHEOLOGY
PRINCETON
TRACHING
MEMBERS
ASSISTANTS
MERITT, B. D.
✓AYDELOTTE, F.
FLEXNER, A.
DAUNCEY, MRS.
CLEMENT
SEGE
GERY, WADE
DE TOLNAY
KANTOROWICZ
CHERNISS
THOMPSON
PANOFSKY
FRANKL
HERZFELD
LOMS
CAPPS
SIEGEL

Administration
Academic Activities
Relations WOAI
Academic Procedures
Academic Personnel

Biographical

Interviewwith Professor Meritt, June 7, 1956
Filed in Vertical File under Meritt Interviews

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 6/21

PRINCETON (8, 9, 10)		Relations WOAI
HARVARD (1)		
MATHEMATICS (2, 7, 14)		Academic Activities
E. C. P. (5, 6)		
APPOINTMENTS (2, 3, 4, 5)		Academic Personnel
SALARIES (3)		
FACULTY (10, 11)		
SCHOOL OF MATHEMATICS (5, 9, 14, 15)		Academic Organization
SCHOOL OF HISTORICAL STUDIES (14)		
JOHNS HOPKINS (7, 8)		Educational Institutions
DIRECTOR (10, 11)		Administration
TRUSTEES (11)		Corporation
RESEARCH (13)		Academic Procedures
MORSE (1, 5, 8, 10)		Biographical
BIRKHOFF (1, 4)	VEBLEN (1, 2, 4, 5, 8, 13)	
WHITNEY (2)	DODDS (2)	
STEWART (2, 3)	WARREN (2, 3)	
FLEXNER (3, 3, 7, 8)	VON NEUMANN (3, 5, 6)	Morse Interview
GODEL (3, 5)	PLANCK (3)	6/21/56.
MAYER, WALTHER (3)	WIENER, NORBERT (4, 6)	
SIEGEL (5)	WEYL (5, 8)	Filed in
BIGELOW (5, 6)	EINSTEIN (6, 8, 11, 12, 16)	Vertical File
ELIOT, T. S. (7)	VINER (9, 10)	Under Morse
STRAUSS (10)	AYDELOTTE (10, 11)	Interviews.
EARLE (10)	OPPENHEIMER (15)	
BOREL (15)		

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 7/12

DIRECTOR	Administration
POLICIES	
COMMITTEES	
GIFTS	Finance
GENERAL (TAXES)	Government Relations
BY-LAWS	Corporation
TRUSTEES	
FACULTY	Academic Personnel
PARTICIPATION IN ADMINISTRATION	
REPORTS	Academic Procedures
OPPENHEIMER, J. VEBLEN, O. STRAUSS ✓AYDELOTTE, F. KANTOROWICZ	Biographical

Interview with Dr. Oppenheimer, July 12, 1956.
Filed Vertical under Oppenheimer Interviews.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 9/21

DIRECTOR 1, 2, 5	Corporation
PARTICIPATION IN ADMINISTRATION 1, 2	Academic Personnel
Princeton University	Rel. W O Ai
SWARTHMORE 5	Educational Institutions
✓AYDELOTTE, F. 1, 2, 3, 5, 6	Biographical
MAASS, H. H. 1, 3, 4	
LUNDSDORP 1, 3, 4	
FLEXNER, A. 2, 3	
HARDIN, J. R. 3	
~~RXXX~~ STEWART, W. W. 3	

Interview with Mr. Aydelotte, September 21, 1956.

Filed in Vertical File under Aydelotte Interviews.

Interview with F. A., Sept. 21, 1956

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 Ø 9/25

ECONOMICS (Pp. 1, 4, 5, 10, 11, 13, 14, 16)	Academic Activities
DIRECTOR (P. 6)	Administration
SCHOOL OF HUMANISTIC STUDIES (Pp. 6, 7)	Academic Organization
PRINCETON (P. 7, 8, 11)	Relations WOAI
PARTICIPATION IN ADMINISTRATION (P. 9, 13)	Academic Personnel
POLICIES (P. 12)	Administration
BUILDINGS AND GROUNDS (P. 6, 7, 15, 16)	Facilities
ROCKEFELLER FOUNDATION (P. 16, 18)	Foundations
STEWART, W. W. (P. 1, 5, 13, 14)	Biographical
FRANKFURTER (P. 2, 5, 9, 17)	
CLAY (P. 4)	
RIEFLER (P. 4, 6, 8, 9, 10, 13, 14, 15)	
WOLMAN (P. 4, 17)	
VINER (P. 5, 8)	
AYDELOTTE (P. 6)	
VEBLEN (P. 1, 16)	
STRAUS (P. 7)	
PANOFSKY (P. 7)	
SCHROEDINGER (P. 7, 8)	
OPPENHEIMER (P. 9, 17)	
WARREN (P. 10, 11, 16)	
BUCHANAN (NORMAN) (P. 11)	
FEIS (P. 13)	

Interview with Mr. Stewart, September 25, 1956.
Filed in Vertical File under Stewart Interviews.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 9/28

JOHNS HOPKINS — Educational Institutions

BOAS, GEORGE — Biographical

FLEXNER, A.

LOVEJOY, ARTHUR O.

GOODNOW, FRANK

✓AYDELOTTE, F.

ALBRIGHT

KENNAN

Conversation with George Boas, September 28, 1956.

Filed under Boas Interviews in Vertical File.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

BALDWIN (P. 2) Academic Activities

PRINCETON UNIVERSITY Relations WOM

PARTICIPATION IN ADMINISTRATION (P. 4, 5)

TRUSTEES

BARLE, (P. 1) Biographical

FERRIER (P. 2)

VEBLEN (P. 2, 4, 5)

MAAGS (P. 2, 5)

MORITT (P. 3)

MONEY (P. 5)

AYDELOTTE (P. 5)

WEED (P. 5)

Dinner table conversation with Miss Goldman, 9/28/56
Filed in Vertical File under Goldman Interviews.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 10/12

DIRECTOR	Administration
GENERAL	Foundations
ROCKEFELLER	
CARNEGIE	
STEWART, W. W.	Biographical
✓AYDELOTTE, F.	
FLEXNER, A.	

Interview with Walter Stewart, October 12, 1956.

Filed in Vertical File under Stewart Interviews.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 10/19

JOHNS HOPKINS	Educational Institutions
GENERAL (GENERAL EDUCATION BOARD)	Foundations
ROCKEFELLER	
FOUNDERS	Corporation
LOVEJOY, ARTHUR O.	Biographical
BOAS	
FLEXNER, A.	
✓AYDELOTTE, F.	

Interview with Professor Emeritus (Johns Hopkins) Arthur O. Lovejoy, October 19, 1956.

Filed in Vertical File under Lovejoy Interviews.

Interview With Lovejoy, 10/19/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 10/24

DIRECTOR
JOHNS HOPKINS
BUILDINGS AND GROUNDS
GEST ORIENTAL LIBRARY
PARTICIPATION IN ADMINISTRATION
INSTITUTE HISTORY
PRINCETON
FLEXNER, A.
LEIDESDORF
BLUESTONE
MAASS
VEBLEN
HARDIN
VON NEUMANN
ALEXANDER
DODDS
MONEY
✓AYDELOTTE
WARREN
STEWART

Administration
Educational Institutions
Facilities
F
Academic Personnel
Institute History
Relations WOAI
Biographical

Interview with Abraham Flexner, 10/24/56.
Filed in Vertical File under Flexner Interviews.

Interview with Flexner, 10/24/56

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

SCHOOL OF MATHEMATICS	Academic Organization
MATHEMATICS	Academic Activities
PHYSICS	
DIRECTOR	Administration
MEMBERS	Academic Personnel
VEBLEN, O.	Biographical
MONTGOMERY	
✓ AYDELOTTE	
FLEXNER, A.	

Interview with Dr. Veblen, December 12, 1956.

Filed in Vertical File under Veblen Interviews.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 12/13

SWARTHMORE Educational Institutions

AYDELOTTE, WILLIAM Biographical

AYDELOTTE, FRANK

FLEXNER, A.

Interview with Dr. William Aydelotte, December 13, 1956.

Filed in Vertical File under William Aydelotte Interviews.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 12/13

SWARTHMORE Educational Institutions

✓AYDELOTTE, WILLIAM Biographical

AYDELOTTE, FRANK

FLEXNER, A.

Interview with Dr. William Aydelotte, December 13, 1956.

Filed in Vertical File under William Aydelotte Interviews.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1956 12/18

AYDELOTTE, F. Biographical

Article from the New York Times on death of Aydelotte.

Filed in Chronological File under 1956, 12/18.

New York Times

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

/AYDELOTTE, F. Biographical

Copy obituary Dr. Frank Aydelotte, December 19, 1956, The TIMES of London.

Leading American educationist, Dr. Frank Aydelotte, Honorary K. B. E., former Director of the Institute for Advanced Study at Princeton, New Jersey, and for 35 years American Secretary of the Rhodes Scholarships died on Monday, Reuter reports. He was 76.

Aydelotte had been a leading figure in American educational life for many years. He was born at Sullivan, Indiana on October 16, 1880 after studying at the State University at Bloomington, he graduated in 1900 and immediately entered the teaching profession as an instructor in English at the Southwestern State Normal School of Pennsylvania, and later at Indiana University. He also spent some of his time in post-graduate work at Harvard where he received the degree of M. A. in 1903 and then taught English at the Boy's High School in Louisville in Kentucky just across the river from Indiana for two years. In 1905 he was awarded the Rhodes Scholarship, and took up his studies at Brasenose College, Oxford. He often said

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

that Oxford had been the most profound influence in his whole life. After taking the degree of ~~Bachelor-of-Literature-(~~B. Litt. in English Literature there in 1908 he returned to the United States to fill a number of teaching appointments before being chosen President to Swarthmore College, Pennsylvania, a small Quaker co-educational university in 1921. Under his regime the college rapidly extended both in its capacity and in influence and reputation and came to take a high place among the higher schools of learning in America.

Loyalty to Oxford.

He had always kept up a close association with the officials of the Rhodes Trust in this country in their work. In 1918 he was asked to become its secretary in the United States and take charge of its work there. He accepted at once and continued to give the work his close attention and careful consideration until 1953, when he ceased to hold the post. Many an American Rhodes scholar owed much to his advice and counsel both when he was coming across to ~~taking~~ take up residence in Oxford and on his return to take up his career in his own country.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

For the guidance of Rhodes scholars and others he wrote two books on Oxford. The first entitled, The Oxford Stamp, was published in 1917, and the other in which he was associated with Mr. L. A. Crosby came out in 1922 under the title of Oxford of Today. His loyalty to Oxford and his long-continued work for it as well as his other work for education in general and in his own country found due recognition at Oxford when he made a return visit during the summer of 1937 and received the honorary degree of D. C. L. from the University and an honorary fellowship from Brasenose.

Besides his work for the Rhodes Trust he undertook much educational work of a similar kind, particularly in connection with the higher branches of study. In 1918 he was one of the national directors of the educational work carried on by the United States War Department. He was an active member of many associations formed for the advancement of higher education both in his own country and in other parts of the world, a trustee of the World Peace Foundation, and of the Institute for Advanced Study (sic.), a member of the Modern Language Association, of the American Historical Association, the Council of American Philosophical Society, of the Foreign Relations Council, and of

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

the American Academy of Political and Social Science. In 1925 he was elected President of the Association of American Colleges.

In 1939 he resigned the presidency of Swarthmore College to become Director of the Institute for Advanced Study at Princeton and remained in this important position until 1947. In the war years its specialized knowledge was in demand with the United States Government. He was Chairman of the Committee on Scientific Personnel, Office of Scientic Research and Development, and Chairman of the New Jersey Enemy Alien Board. From 1945 to 1946 he sat on the Anglo-American Palestine Commission.

On his retirement from the secretaryship of the American Rhodes Trust in 1953 an Honorary K. V. E. was conferred upon him.

Beside his books on Oxford he wrote a number of works on English studies for college use, handbooks, syllabuses, and text books, and also a detailed study, Elizabethan Rogues and Vagabonds, which appeared in 1913. In 1946 appeared his The Vision of Cecil Rhodes, review of the first 40 years of the American scholarships.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

June 22 1907

Aydelotte married in 1901, Marie Jannette Osgood. There was a son of the marriage.

The Times of London, December 19, 1956

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

AYDELOTTE, F. Biographical

Copy of Article by Brand Blanshard in The London Times, 12/28/56.

Professor Brand Blanshard writes:--

Britain had no better friend in America than Frank Aydelotte. The binding tie was Oxford. When he came to Oxford among the early Rhodes scholars more than half a century ago, he lost his heart to that old enchantress, and never got it back. Indeed, the two main achievements of his life stemmed directly from his Oxford connection.

The first was his reorganization of the method by which American Rhodes scholars were selected. The situation here was curious. The famous will of Cecil Rhodes had assigned the same number of scholars to each of the 48 states. In a small state like Delaware there might be two candidates, and in a big one next door, like Pennsylvania, 20 or 30; and the tenth man in Pennsylvania, who was of course rejected, might be better than the first in Delaware. The only way to change the system was to change Rhodes's will itself by an Act of Parliament, but Parliament would hardly do that without American approval. Aydelotte saw and seized the opportunity. He formulated a plan by which the country was divided into eight electoral districts,

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

and the best men from each were to be selected. He then toured the country from coast to coast presenting his plan to Rhodes committees. It is no small tribute to his powers of persuasion that, in spite of the jealous tradition of states' rights, he won in the end an almost unanimous support for his plan, which was shortly afterward sanctioned by Parliament.

Dr. Aydelotte's other achievement was far more significant still. He broke what he used to call "the academic lock-step" in America. The prime difference between higher education in Britain and in America is that Britain is trying to educate a select few (about 85,000 at a time) in her universitites, while America is trying to educate en masse (about 2,500,000 at a time). Quantitatively, the American performance is magnificent; qualitatively it is less impressive. The abler students have too often been lost in the crowd. Here again Aydelotte saw the need and opportunity. When he was made president of Swarthmore, he determined to make the college a testing-ground for a new curriculum, in which the abler students were singled out after their first two years, and permitted to go as fast and far as they could. His programme was a modification of the Oxford honour schools and tutorial system and specially adapted to American needs. The result was to carry Swarthmore into the

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

first place among American colleges in the proportion of graduate scholarships won by its students. But there was a more significant result. Aydelotte had found a formula for combining quality with quantity in education, and soon colleges throughout the country were adopting various versions of his honours programme.

The Times, London, December 28, 1966

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1957 1/23

AYDELOTTE, F.	Biographical
PARTICIPATION IN ADMINISTRATION	Academic Personnel
PANOFSKY (another exc. for last paragraph)	Biographical
CHERNISS	

Faculty resolution Aydelotte's death.

Filed vertical "A" for Aydelotte

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

ECONOMICS (pp. 2, 6, 7)	Academic Activities
SCHOOL OF ECONOMICS AND POLITICS (1, 2)	Academic Organization
SCHOOL OF HUMANISTIC STUDIES (4, 6)	
SCHOOL OF HISTORICAL STUDIES (6)	
PRINCETON UNIVERSITY (3, 4, 5, 6, 7)	Relations WGAI
PARTICIPATION IN ADMINISTRATION (5)	Academic Personnel
POLICIES (3, 5, 6)	Administration
BUILDINGS AND GROUNDS (SITE) (6)	Facilities
WOODWARD (7)	Biographical
FLEXNER (1, 4, 5, 7)	
FRANKFURTER (1)	
MITRANY (1)	
MARSCHAK (1)	
NIEFLER (1, 2)	
VRIGHT VINER (2, 7)	
BABLE (2, 3, 6)	
JONES, THOMAS (3)	
WARREN (3)	
STEWART (3)	
✓AYDELOTTE (5)	
OPPENHEIMER (6)	
BAILEY (8)	

Interview with Sir Llewelyn Woodward, March 13, 1957.
Filed in vertical file under Woodward Interviews.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1957 April

AYDELOTTE, FRANK Biographical

Copy of The American Oxonian, April, 1957 (Vol. XLI V, No. 2) with tributes paid to Dr. Frank Aydelotte by Brand Blanshard, Lord Elton, and Lady Wylie (Kathleen Wylie).

Filed in Vertical File under "A" for Aydelotte.

D, Aydelotte, Frank 1946- .

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1957 5/3

BENEFITS (1, 2, 3)	Academic Personnel
SALARIES (1)	
FACULTY (2)	
TRUSTEES (2, 3)	Corporation
DIRECTOR (2, 3)	Administration
ECONOMICS (4, 5, 6, 7)	Academic Activities
SCHOOL OF ECONOMICS AND POLITICS (4, 5, 6, 7)	Academic Organization
SCHOOL OF HUMANISTIC STUDIES (5)	
WOLMAN (1, 2, 4, 7, 8)	Biographical
✓AYDELOTTE (1, 2, 3, 8)	
DE TOLNAY (1, 2, 3)	
PANOFSKY (1, 2, 3)	
EARLE (2)	
VEBLEN (2, 5)	
MOE (2)	
FLEXNER (2, 3, 8)	
EINSTEIN (3)	
CLAY (7)	
VINER (6)	
WARREN (6)	
BAMBERGER (3, 5)	
STEWART (4, 6, 7, 8)	
RIEFLER (4, 5, 7)	
MAASS (5)	
OPPENHEIMER (5)	

Interview with Wolman, May 3, 1957.

Filed in Vertical File under Wolman Interviews.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1957 April

AYDELOTTE, F. Biographical

Copied from The American Oxonian, Vol. XLIV, No. 2, April, 1957. Article "Frank Aydelotte (1880-1956)" by Brand Blanshard.

His thinking was always of the positive, not the negative type. If he found things in a mess, he did not dwell on how bad it was or who was to blame for it, but only how to get out of it the most constructive way. He was fond of dreaming big architectural dreams. When Max Farrand received a great Harkness gift for bringing Commonwealth fellows to the United States, he asked Aydelotte's advice and immediately received a plan already worked out in detail and only waiting for a donor. When Senator Guggenheim wanted to found a system of scholarships, he asked Aydelotte to draw up the plans, which he did, with Henry Allen Moe as his able lieutenant. It was Aydelotte who, with Flexner, induced George Eastman to give $300,000 for the Eastman chair at Oxford; it was Aydelotte again who was called in as consultant by the British government in laying the plans for the Marshall scholarships. He dreamed of founding another Oxford College through contributions of Rhodes scholars. He even invited the League of Nations to pull up stakes and

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

come to Princeton during the war years, and some sections of it actually came. Though many of his visions failed to materialize, those that did have placed thousands of American scholars in his debt.

If he ever kept a journal, it was probably dull. It would be record of incessant board and committee meetings, with which he was too intensely preoccupied to have time for his own states of mind. Asquith once pointed out that all the most interesting biographies are of men of letters, not men of action, and Aydelotte, with his unintrospective, sunny objectivity, was emphatically the man of action, whose way of finding himself was through losing himself in his causes. His personality was elusive in the sense that what was distinctive about him was his very impersonality, his freedom from complexes, his combination of devouring enthusiasms with objectivity of temper. And there was a strong dash in him of those Elizabethan adventurers that he liked to read about; he lived with a gusto that was hardly distinguishable from courage. "Captain, the ships are behaving badly today," said Beatty at Jutland; "turn two points nearer the enemy." That was Aydelotte's spirit as he

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

walked his own less conspicuous quarterdeck. Disinclined as he was to think about himself, he never held himself cheap. Once in his years at Swarthmore when he was much in need of a vacation, he decided not to take it in the interests of the college. At that moment his Board of Managers became anxious and critical about where he was leading their institution, and wondered whether he was their man. It was typical of him that when he heard of this, he reversed himself and took off with his wife for Egypt and inner refreshment; if the Board wanted to review his work, they would do it without any intercessions from himself. The sequel was that one of their number caught up with him in Spain and asked him earnestly on their behalf to come back. He gaily came.

A wise teacher of mine, Montague of Columbia, used to say that in the end there were only two great ~~xk~~ virtues, courage and kindness. Aydelotte had them both in abundance. He was one of those happy people who come off well on any reckoning. Most people will know him by his fruits, and these will go on multiplying with the years. Some of us know him also for what he was, a gay indomitable dynamo of a man that radiated warmth

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

and zest even while pouring endless ergs of energy into his work. It was a tonic to be with him. And now that he is a memory only, I find it does one good just to sit and think of him. (pp. 57-8)

[From the same source, also on Aydelotte, by Lord Elton].

As I write, it is seven weeks since Frank Aydelotte died, and I am even more conscious than when the news reached me, feared but not unexpected, that with his death somthing unique and irreplaceable has passed. And I suppose that it is characteristic of all creative spirits that they are apt to loom even larger upon our horizons after they have passed beyond our reach. Certainly, although I knew Frank primarily as a working colleague and although the greater part, by far, of the many hours I have spent talking, or corresponding, with him must have been concerned with the Rhodes Scholarships--or, as Minutes are apt to put it, with "matters arising therefrom," and with Frank you could of course never be at all certain what matters might not arise--yet I cannot help now thinking of him first, not as the American Secretary of the Rhodes Scholarships but as

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

Frank Aydelotte. His very dedication to his well-loved work would have ensured that. For his work was his life, not a mere occupation of office hours. He talked, walked, ate and mused in its company all day long, and doubtless dreamed of it at night, so that merely to observe him was an enlightening and humbling experience for his colleagues, and one for which I shall not cease to be grateful. Moreover, any task to which a man devotes himself thus comprehensively seems to take on, from the mere quality of his devotion, a wider and more timeless context; so that to say Frank devoted himself to the Rhodes Scholarships--or for that matter to Swarthmore or to education--although profoundly true, is nevertheless not altogether sufficient. The motive power, and the objectives, of his ~~xxxxxxxx~~ astounding creative energy cannot be quite so simply defined.

And then again, nobody so richly individual as Frank can be thought of merely as the holder of an office, however fruitfully he played that role. True, many of the endearing idiosyncracies which come first to mind were in one way or another intertwined with his central preoccupation. When, for example, I drove him up through the black-out from Oxford

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

station in 1943 the childlike delight, which he was conveying long before we reached Rhodes house, at having already, elsewhere in England, found himself in exciting proximity to falling bombs, derived in part no doubt from pleasure at having had some share in the unpleasant experiences of his British friends. But much too of what one affectionately remembers was pure uncommitted Frank Aydelotte. Who else would have insisted on crossing the Atlantic to receive his K. B. E. from the Queen in person, instead of from the British Ambassador in Washington, and would have shaken hands with Her Majesty left handed, explaining that he must keep his right hand for golf? Who else, when, threatened with pneumonia in a London hotel during a wartime winter, he had been induced to transfer himself to our house in the country (which we had heated until some of us were compelled to lean out of windows at intervals and gasp) would have paused abruptly on crossing our threshold, raised eyes to heaven and ejaculated "This house is warm" --and then sat up in bed, at frequent intervals and with absorbed interest, to take his own temperature, sparing his golf arm the risks of shaking down the thermometer by causing the instrument to gyrate with spectacular rapidity on an unwinding spiral of red silk cord? I remember that I wrote

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

once of Frank that in his company one was always apt ever and again to be conscious of the horns of Elfland faintly blowing. I was not thinking only of the occasional enchanting suggestions of Puck, or even (as with the thermometer and the red silk cord) of the White Knight. I had in mind also the fundamental simplicity, the Quaker affiliations and the far horizons towards which he obviously so often turned his eyes. (pp. 58-60)

[From the same source, also by Brand Blanshard]

He was convinced that American education was organized in the interest of mediocrity rather than distinction. Mass education had established an "academic lock-step," by which students marched en masse through the twelve grades of school and the four years of the university, moving at a pace determined by the assimilating power of the average man. This meant that with the best of intentions American education was making the good the enemy of the best, for by adjusting its demands to the undistinguished many, it was attaching a ball and chain to the man of exceptional gifts. It compounded this well-meaning felony by adopting President Eliot's elective system, which implied that any subject of university study was

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

about equal in educative value ~~xx~~ with any other. Aydelotte was clear that this was wrong; like his good friend Abraham Flexner, he thought that in university catalogues there were numberless frill courses which could be abolished with profit to the student. That was one reason why he preferred a small college for his experiment; there would be less dead wood to lop off from the curriculum. His central idea, then, was to provide for the ablest students special means for self-development, confining their training to a set of core subjects of proved educational value.

Like Montgomery at Alamein he prepared the ground cautiously and thoroughly, and when the time came for launching the advance, did so with cautious confidence. The new program, in outline, was this: students who in their first two years had shown high capacity could apply to spend their last two years in "honors work." If approved, they dropped courses completely. Instead they elected an honors school, patterned roughly on Oxford's modern greats, in which three fields of study were combined--for example, philosophy, modern history, and economics--with one of these fields as their

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

major, and the others as minors. In any given semester they would pursue two subjects only, say ethics and economic theory. This meant that at the end of their four semesters in honors they would have prepared themselves in eight subjects. They then qualified for their degree in the Oxford manner by presenting themselves in these subjects to external examiners who first sent them written papers, and a couple of weeks later came to the Swarthmore campus and examined them orally. The candidates were ranked in one of the three grades of honors, or, in rare cases, failed.

From the beginning the new plan worked. There were always more applicants than could be accepted; the students were exhilarated by being put on their metal and permitted intimate contact with their instructors. Instruction was given through small seminars of three to six students, which usually met in the afternoon in the living room of the instructor's house. After two hours or so of discussion, the instructor's wife would put in a discreetly primed appearance with a teapot and cakes; whereupon the discussion would freshen up and go on for a further hour or two. These refreshments were not decadent or decorative; they were a vital process of refueling; for

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

there was no deadline to the seminar, and if the discussion proved interesting it was often sustained for four hours or longer. To many university teachers such sessions would be insupportable, but most of the instructors were young "gluttons for punishment," and to the students they brought a glow of novelty and a feeling of intellectual maturity. Though the teaching burden was heavy, the instructors were satisfied that they were doing a far better job of communicating ideas and the love of ideas than they had ever done in regular classes, and that at the end of the two-year period they knew the minds of their students inside out. Aydelotte, as a former coach, was applying to the training of the mind principles that he had found to work in the training of the body. The coach asks his pupil to run or jump or dive for him, and corrects the performance at once by admonition and example; the pupil learns by active trial and error. This was the way, Aydelotte thought, to learn to think and express oneself. It was the way of the Oxford tutorial. But he came to think that for Americans the seminar method was the better way. A tête-a-tête between a don and a shy pupil may easily be a self-conscious and frigid affair, whereas if there are several junior members, they give each other moral support and

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

grateful breathing-spaces when they engage their senior in argument. At any rate, the small seminar, designed for Socratic midwifery, was the heart and center of the program.

That Aydelotte had found an important defect in American education and a significant remedy for it was soon apparent from the dozens of similar plans that cropped up throughout the country, and many of these he reviewed sympathetically in his book of 1944 on "Breaking the Academic Lock Step." His program became a fixed part of the Swarthmore curriculum,... (pp. 52-52).

The American Oxonian, XLIV, No. 2, April, 1957.

Beatrice Stern Research Files: Biographical Card Files: Box 1: Aydelotte
From the Shelby White Leon Levy Archives Center, Institute for Advanced Study, Princeton, NJ, USA.

1957 6/27

FOUNDERS (1, 4, 5)	Corporation
BUILDINGS AND GROUNDS (1)	Facilities
PARTICIPATION IN ADMINISTRATION (2, 3)	Academic personnel
APPOINTMENTS (4, 5, 6)	
ECONOMICS (4)	Academic Activities
ARCHAEOLOGY (4)	
GENERAL (4)	Finance
SCHOOL OF HUMANISTIC STUDIES (4, 6)	Academic Organization
SCHOOL OF MATHEMATICS (6)	
GOLDMAN (1, 2, 3, 4, 5, 6)	Biographical
✓AYDELOTTE (1, 3, 4)	
HOUGHTON (1)	
OPPENHEIMER (2)	
VEBLEN (3, 6)	
MORSE (3)	
FLEXNER (4, 5, 6)	
THOMPSON (4)	
BAMBERGER, LOUIS (5)	
BAMBERGER, LAVINIA (5)	
MERITT (6)	
PANOFSKY (6)	
DE TOLNAY (6)	
Einstein (1, 2, 3, 6)	

Interview with Hetty Goldman, June 27, 1957.

Filed in Vertical File under Goldman Interviews.