

10/23

1978
JOHN HOPKINS

Educational Institutions

GENERAL

Educational Institutions

✓ MACANLEY, P. STEWART

Biographical

GOODNOW

FLENNER, A.

Telephone conversation with P. Stewart Macanley, Provost,
Johns Hopkins University, Homewood House.

Filed in Vertical File under Macanley Interviews.

1951
STIPENDS

Academic Personnel

GRANTS-IN-AID

MEMBERS

✓ MacDUFFEE

Biographical

MacDuffee, Professor, University of Wisconsin has been invited to come to the Institute. His president has given him permission, though he doesn't know where the money is coming from, but he will get it somewhere.

"This is precisely the effect which we hoped these grants would have, that is, that colleges and universities would be stimulated to raise new money in order to give opportunities to their faculties..."

See the quote in page 5 from member of the School of Mathematics on what the staff at the Institute gets from the short-term members--a great deal of stimulus and help from their associations with the younger group. Flexner said it

would be hard to exaggerate the importance of the stream
flowing through the membership to the Institute itself. "If
this stream should dry up, there would be danger that the
'academic heaven' would approach the state of Nirvana."

See V's statement 12/4/36 IV-20

Trustees' Minutes, 1/25/37, pp. 4-5

GENERAL (JOHNS HOPKINS)

Educational Institutions

✓ MALONE, KEMP

Biographical

Malone to Flexner, March 15, 1935.

Describes financial conditions at Johns Hopkins. The professors, he felt were "safe;" although they had to expect further drastic salary cuts, but the younger men not protected by permanent appointments would, in all probability, suffer a general discharge unless the new president is able to win great gifts for the university. Malone seeks a post for a young Icelander, a scholar in Gothic and Icelandic.

In Flexner's response, he said that he was deeply concerned with the situation of the younger men not only in Baltimore, but in many other institutions. "Ten years hence unless there is a prompt improvement, we are going to be hard put to it to find men for higher posts."

D, Humanistic Studies Correspondence

GENERAL

Public Relations

FLEXNER, A.

Biography

✓ MALONE, KEMP

GENERAL

Academic Organization

from

Malone (Johns Hopkins Univ.) ~~to~~ Flexner 5/3/33

"Miss Melville was good enough to send me a copy of the March number of The American Scholar containing your very interesting comment on the Institute for Advanced Study. You have certainly grasped clearly and expressed admirably the idea which was in my mind and historically too you are correct, namely, that this new development is only a small step forward along the line of what Mr. Gilman had in mind as long ago as 1876, but for Mr. Gilman and my own accidental presence there in 1884-1886 there would have been no Institute for Advanced Study. I am glad that you approve a total omission of undergraduate work. As a matter of fact, it looks as if we were going also to omit graduate work in the ordinary sense of the term, since thus far we have accepted no one who has not received his Ph.D. degree. This can be secured just as well at the Johns Hopkins or Harvard or Yale as at the Institute for Advanced Study. Why duplicate?

"There are one or two minor points, which I should like to bring to your

attention, though they do not require any public corrections:

- "1. The proposal to turn the Johns Hopkins into a university by doing away with the undergraduate work did not fail simply for the lack of money. In fact, in my opinion, the money could have been secured. Why did it fail? That is something that I will some-day explain to you. I prefer not to put it in black and white.
- "2. The resources of the Institute are 'comparatively limited' now at my own suggestion. I believed it would be better for me and better for the Institute to do one thing at a time, and I therefore deliberately asked for a modest sum which would enable me to do one or two things.
- "3. I gave very thoughtful consideration to Washington as a location and decided against it for several reasons. While the Institute is to be at Princeton, there is no reason in the world why persons who wish to work in the Library of Congress should not do exactly what the Cambridge and Oxford dons do when they go to London to do their work at the Public Record Office or the British Museum. They can spend their week-ends in Princeton and their working time in Washington. Washington is almost as bad as New York as a place in which to live quietly and think. We are not going to be set in the midst of undergraduate Princeton. We shall be within reach of the Library and of such of the graduate departments as have attained actual eminence like the Department of Mathematics. The fact is that with the whole country to choose from my real choice lay between Princeton and Baltimore. Harvard,

Yale, Columbia were all impossible on account of ~~their~~ their size. There is something to be said for Baltimore, but on the whole - and I am viewing the matter objectively - I think we have made the best choice possible, for we can get at Princeton not only the use of the library and the collaboration of the small graduate school but all the land we want close enough to the University and far enough away to prevent confusion.

"4. Finally, the choice of Einstein had nothing to do with the front page. Poor Einstein is himself not responsible for the publicity which he has received. He is an unworldly man whom the newspapers have exploited. I had one reason in taking him, namely, his acknowledged eminence, precisely the same reason which has guided me in other selections. If you will look at Bulletin No. 2, I think you will agree that there is not an educational institution in the country which has been so careful to state facts simply as the Institute, and, if you knew the pressure to which I have been subjected by newspaper to give them front page stuff, you would appreciate this fact even more fully.

"You are quite right when you say that the appointments made in mathematics tell us what he is about. The preceding paragraph ought to have been omitted."

M alone (Johns Hopkins Univ.) to Flexner 5/6/33

"...

"Of your four comments on 'minor points' I need say nothing about (1) and (2), except to express my interest and look forward to the time when we can have the personal chat you speak of (do let it be the next time you are in Baltimore). As regards (3), the

location of your Institute, I am afraid I cannot agree with you. The Oxford and Cambridge dons who go to London from time to time to work in the British Museum and the Record Office make their trips at a heavy cost in time, money and energy. In practice, these difficulties result in their not using Museum and Record Office as much as they ought to; in other words, their scholarly activities are seriously curtailed because of the inconvenience involved in so much traveling. The picture you paint of your own professors oscillating to and fro between Princeton and Washington is to me a most depressing one. No scholar likes to live a long way from the materials he must work with. The ideal (to have everything in one's own private library or laboratory) cannot be made a reality, of course, but certainly home and workshop ought to be as close together as is humanly possible. As regards Princeton itself (where I spent a year once, and a pleasant year it was), I can't make out how you expect to evade the undergraduate atmosphere which dominates the place. The fact is, I have the feeling that atmosphere means little to you, and that this peculiarity of yours lies at the root of your otherwise inexplicable failure to appreciate the Hopkins of today. In any case it strikes me as ironical indeed that you, who have said so much about the desirability of doing away with the relatively unimportant undergraduate school at Hopkins, have set up your own graduate work in Princeton of all places!"

"As regards (4), let me say that I defended you against a charge of publicity-seeking, a charge widely made and widely believed. I might, of course, have ignored this talk as unworthy of serious notice. I thought it best, however, to be frank and face the issue - that is my way! I agree with you in what you say about Einstein, who has been victimized by our stunt-loving public. But enough of this. It was good to hear from you, and I hope we shall soon have that chat."

File III-17

4/28
5/2
5/9
5/14

1938

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

PRINCETON UNIVERSITY

Relations WOAI

✓MANN, THOMAS

Biographical

MEYER, MRS. AGNES

DODD, HAROLD W.

Dodd (Princeton University) to Mrs. Meyer (Washington, D.C.): Excerpt

"Dr. Flexner and I have been doing some planning with a view to bringing Mr. Thomas Mann to Princeton as a resident lecturer in literature. It is my understanding that he would prefer to live in this country and that the relatively quiet and remote location of Princeton appeals to him". *mm*

"The difficulty from our standpoint is purely a financial one. For the first time in a good many years our budget next year will show a deficit. Under such circumstances a salary for Mr. Mann will have to be provided outside our present general funds, and the purpose of this letter is to ask you frankly if you would be willing to make an annual contribution to Mr. Mann's salary.

"While we should not expect to command his full time by any means, we do feel that he should receive the minimum salary of a professor, which with us is \$6,000 per year.

"I confess that I probably am prejudiced, but I honestly don't know any university in the United States with a program into which Mr. Mann would fit as well as at Princeton. We shouldn't want him to live the conventional life of a professor - in fact his usefulness would be reduced if he did". *mm*

Mrs. Meyer (Washington, D.C.) to Flexner: Excerpt

"*mm* If you are going to invite Dr. Mann out to Princeton with the idea of having him associated with the Institute of Higher Learning, I am sure the whole matter would blow up if anyone talked to him about a definite schedule either for seeing professors or for seeing students. I know, of course, that you understand this matter but Dr. Mann is such a conscientious person that he would give up the idea of going to Princeton if Dr. Dodd should even suggest the idea of a regular schedule". *mm*

Flexner to Mrs. Meyer (Washington, D.C.): Excerpt

"*mm* The upshot of our various conversations is as follows: Dr. Mann is undoubtedly attracted to Princeton by reason of the beauty of the little town, his evident liking for President Dodds, the advantages of being situated in the East, and especially here where so many distinguished Germans have located since the advent of Hitler. On the other hand, he was fascinated by California, though its remoteness and the lack of the associations he would enjoy here are obvious drawbacks.

"President Dodds spoke to him with great candor. The University has experienced the effects of the depression, though no salaries have been reduced, and indeed certain

expansions have been made, but the budget for next year has been voted and leaves no margin at this moment. President Dodds spoke to Dr. Mann of the possibility of a professorial appointment with no routine duties but with the possibility of a few conferences with advanced workers and faculty members in the course of the year and the further possibility of giving occasional lectures in the East. It seems to me that in view of Dr. Mann's age everything possible should be done to free him from the terrific strain involved in constant lecturing, for a strain of this kind would use up his strength and impair his literary productivity. I believe that perfect conditions for literary productivity can be made here at Princeton interrupted only by an occasional address at some point not too far from Princeton. If a professorial appointment were accepted under the easy terms which President Dodds mentioned, it would carry with it a salary of \$6,000 a year. For next year at least this sum would have to be raised from the outside, and I am wondering whether, if Dr. Mann decides in favor of Princeton as against California, you could undertake to assist in raising the sum of, let us say, \$2,000. President Dodds will exert himself to raise the balance, and I myself would also help on my return from my brief trip abroad "

Mrs. Meyer (Washington, D. C.) to Flemer (IAS, Princeton):

"~~whereas~~ I regret to say that for a number of complicated reasons I do not think I am the person who ought to undertake to raise the extra \$2000. for Dr. Mann's salary at Princeton.

"Perhaps it would be best to talk the whole matter over when you return from abroad."

File III-18

PRINCETON UNIVERSITY

Relations WOA1

✓ MANN

Biographical

DODDS

FLEXNER

DODDS to Flexner, March 2, 1939.

Princeton this year paying Mann a salary of \$6,000 which is about \$1,000 per engagement more than they have ever paid. He does not believe that it will be possible to continue him-- general funds of the University are not available, nor does he think it's possible to finance him at the present level by new outside contributions.

While the Modern Languages Department value him for his distinction and personality and would like to see him continued much in the same sort of work and to the same extent as at present, they believe that we cannot afford to pay him more than the usual fees for such services. Dodds is leaving, but will expect to talk it over with Flexner when he comes back,

hoping that it will be possible to present a definite proposition
to Mann for the next academic year not later than by the end
of March. X

(No reference as to how it worked out). (Mann not
listed as member Institute year ending 1939 or 1940).

D, Dodds, Harold W.

1940-1944
SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

DENNERY, STIENNE

Biographical

GOTTMAN, JEAN

✓ HANTOUX, STIENNE

WILLER, JEAN ELMARE SYLVAIN

GOT, PIERRE

List of French Members of Professor Harle's Seminar
at the Institute for Advanced Study, 1940-1944 with biographical
sketches of each man.

Filed in Chronological file under ~~1940~~ 1940-1944.

Harle, I. A. S., 1947-8

12/14

AYDELOTTE, F.

Biographical

JENKINS, MRS. ELSA

MAPES (JANE RICHARDSON)

Interview with Mrs. Elsa Jenkins, December 14, 1955.

Filed in vertical file under Interviews.

Interview with Mrs. Elsa Jenkins, 12/14/55.

Marguand

Allen - 1853-1924 Prof. art historian. Son of
Henry Gordon M. wealthy banker - patron of the
arts - Paris Theol. Seminary - U of Berlin. J. Hopkins
was fellowship in phil. PhD 1880 - from theology to
Phil

Pres McCook called him a College of N. Y. 1881
Made prof of Hist of Art 1883 at Rome Stricken
by pain - left his much of a valetudinarian.
(Avidy person) Also 1881 Dir Museum History Art
Bad lecture but charming - kind. Students like
him - one Howard Crosby Weston -

late reports than his patient & accurate
scholarship. Wealthy banker. Personal desciples -
took travel in. With Arthur Frothingham wrote &
edited 3rd vol Demographic Encyclopedia - Textbook of
Scepticism - Driedgen helped to edit work as
a catalogue -

Queen joint of Archaeology - 1885 (Stark)
M. Chittenden contributor - Arch. Inst of Amer
Founded secretary & came in for 30 yrs Scholardships
to Inst Arch.

1/5
2/2
4/3
1901
15

1894 married Eleanor Cross of 43 - 4 children - went to Rome
where he served as General prof at Am Sch Cl Studs.
trip with - cataloguing Sculpture of Robbin family, 19 yrs
at 56 published first independent book. Greek Polytheism
The Phil Monographs on

Built up dept but with Peter - gave his library -
photos. it was the essential apparatus of the Dept.

✓ MARSCHAK, JACOB

Biography

SCHUMPETER, JOSEPH A.

ECONOMICS

Academic Activities

Schumpeter (Cambridge, Mass.) to Flexner 4/29/34

"It has been suggested to me (not by himself) that I should recommend to you, for possible consideration in filling your chair in economics, Dr. Jacob Marschak, formerly of Heidelberg, now of All Souls, Oxford. I have no hesitation in doing so. Quantitative analysis in close connection ~~with theory~~ with the theory of the Marshall-Parets type is no doubt the scientific program of economics in the near future. The signs of the time point unmistakably towards this goal of constructing a building which may some day bear comparison to that of physics. As yet, there are very few competent men in the field, as most economists - even those who can at all be called scientists, and are more than popular or philosophic writers on the questions of the day - lack either the theoretical or the statistical complement. Now Frisch is comfortable at Oslo, and Leontief in Harvard (I hope so at least), and after them Marschak certainly stands in the first line. His book (on elasticity of demand) and his papers (especially on the determination of the constants of the monetary system) have earned for him an international

name in his field. He is young (about 30 or 32), and in full vigor, with a bright prospect of achievement before him. If you consider young men at all, you will probably not be able to do better.

"Kindly excuse my intruding like this into your counsels, and believe me,..."

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

WOODWARD, E. L.

Biographical

✓ MARSCHAK

FRANKFURTER

FLEXNER

Woodward to Flexner who has asked about statistical
approach to economics. Will talk it over with Frankfurter.
Woodward discounted quantitative approach but thought Marschak good.
~~xxxxxxxxxx~~

D, Woodward, E. L.

June

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

~~M~~MARSCHAK

Biographical

MITRANY

FRANKFURTER

Extract from a letter from Flexner. Met with Mitrany and Frankfurter. Seeing Frankfurter again the next day and with Lowe. They have discussed Marschak whom Flexner characterizes as most attractive and plainly able. Flexner has his reprints. He actually worked with Neumann (von Neumann?) in Berlin and knows Graham at Princeton who has invited him to lecture there.

D, School of Economics and Politics

June

ECONOMICS

Academic Activities

✓ MARSCHAK

Biographical

M. TRANY

FRANKFURTER

Extract from letter of Dr. Flexner written in Oxford,
June, 1934.

Notes that he met Mitrany and Frankfurter and Lowe.
Felix had been discussing with Lindsay of Balliol the social
sciences.

"Marschak may prove the man. He is most attractive and
plainly able. I have his reprints. He actually worked with
Neumann in Berlin and knows Graham at Princeton, who has
invited him to lecture there..."

Apparently was written to Stewart.

D, Economics and Politics (School of)

10/29
10/30
10/31
11/5
11/28
12/21
1/5/35

FRANKFURTER, F.

Biographical

MORSE, M.

✓ MARSHACK

STEWART, W.

AYNELOTTE, P.

FLEXNER, A.

Vertical File, Frankfurter-1

11/29
1/15

1935
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MARSCHAK

Biographical

RIEPLER, W.

FLEXNER, A.

ADAMS, W. G. S. (Warden, All Souls College,
Oxford ?)

Adams to Flexner, November 29, 1934.

Adams is answering Flexner's question as to whether inviting Marschak to visit the Institute to be considered for a position would be hurtful to Marschak's standing. He raises this on account of Frankfurter's objections. "I do not see that so doing would in any way prejudice his chance as a candidate for the Readership in Statistics and I do feel very strongly that the most should be made of Marschak and that nothing should be done to stand in the way of his ~~not~~ having such a rare experience as you can make possible." He suggests

also making it clear that he is not offering a position or that he is not standing in the light of All Souls.

He also suggests a new form of cooperation between the Institute and Oxford as follows: A Readership in Statistics will receive an appointment in the coming year. The appointment will be in the hands of a University Board, then the field will be open. Marschak may well be a candidate. In considering his application, undoubtedly, says Adams, much as they want to do for emigres, they will not let them stand in the way of younger men, British, who qualify. Adams suggests that they have an Associate Director who would keep in close touch with the work at Oxford and spend a term at Oxford from time to time, but would ~~xxxxxxx~~ at other times be at the Institute, receiving a much smaller honorarium from the Institute.

Flexner to Adams, January 15, 1935.

He says that Riefler has been appointed to the School of Economics and Politics as Professor in the interim, and that he will not ask Marschak to come without consulting Riefler. (Did Riefler veto the suggestion?)

D File. A-1 (W. G. S. Adams)

11/30

COMMITTEES (EXECUTIVE)

Corporation

FRANKFURTER, F.

Biographical

AYDELOTTE, F.

FLEISSER, A.

/MARSHAK

Frankfurter to Aydelotte.

"Fleisser tells me that he has shown you correspondence that he and I have had regarding the Marshak proposal. Since this matter to my way of thinking involves very serious issues affecting the Institute...I should like you to see the whole of the correspondence. I will trouble to return it..."

There followed correspondence with Aydelotte by Frankfurter. Aydelotte away due to mother's illness and death, and replied ultimately with the letter of December 21, 1933 which Fleisser so vigorously opposed in the letter of December 24 to Aydelotte

in the same file insisting that his action on Marbach was not administrative but part of his creative role in the Institute.

To this Aydelotte replied with a telegram to Flexner: "Deeply regret unfortunate phrasing of my letter especially utter failure to convey intense admiration I feel for your leadership and importance of not allowing trivial causes of friction to hinder you in realization of your great vision. I hope talk with you Princeton or New York before January meeting or if easier for you could go Florida tomorrow or Monday for two or three days which would do me no harm. P. A."

To this Flexner replied with a letter of December 20, asking Aydelotte's pardon for taking exception to his letter, and suggesting that if Aydelotte writes Frankfurter, "Don't send me a copy of the letter and should you speak with him don't send me a report. I want you to feel free to do as you please--you owe me no account of your doings." Flexner is in Florida.

Frankfurter sought an interview with Aydelotte before the Board meeting of January 14. It seems obvious that he intended to oppose the appointment of Siefler, though the matter is not

mentioned, apparently the conference did not materialize since Aydelette was busy.

Then followed the episode of January 16, etc., Frankfurter's letter to Kiefler, and so forth.

February 18, Aydelette to Frankfurter. Regrets Frankfurter found it possible to write to Kiefler. Thinks he made a bad mistake. Sorry he is parting company from Flexner "on issues which do not seem important in comparison with the great creative job he is doing and toward which he has already made such a wonderful beginning." (Ibid.)

Frankfurter missed a meeting appointed at Swarthmore for him by Aydelette early in March. It was finally arranged and see under Aydelette's notes of conference, March 19. After that, the matter went in formal channels.

Frankfurter wrote a formal letter to Aydelette April 3, 1935, laying out his reasons for doing what he did in the Kiefler case and arguing it on a legal point of view, again bringing in the Marchant point question, asserting that he has no self-righteousness

but no qualms of conscience. His term is expiring and he is not going to resign since it would imply a confession of wrong-doing which he does not feel. This letter is sent to both Stewart and Leidesdorf. There is no meeting of the Committee since it can't make satisfactory date, but they all agree that Frankfurter should not be reported. Flexner commented on the letter of the 3rd from Frankfurter in a letter of April 9 in the file, indicating that the danger of Aydelotte's position is that he said in his letter of April 3: "From this it will appear that I wrote to Siefler in accordance with the practice I have been following ever since I have been a member of the faculty." Frankfurter points out that this is a danger to any Board of Trustees and any Director. He rehearses some of the painful correspondence with Frankfurter which he said dated almost from the time Frankfurter became a Trustee. (A point which I have observed in Frankfurter's correspondence). Frankfurter characterized his correspondence in the spring of 1934 and in the Harshbarger affair as informal and "gentle." He characterized Frankfurter's as that of a postflogging lawyer.

After the Board took its action on the recommendation of the Nominating Committee and for all that the Minutes reflect, took it unanimously, Aydelotte informed Frankfurter that now his name had not been presented by the Nominating Committee, and that the Nominating Committee had recommended the re-election of Straus and Fleener only. He had previously informed Frankfurter of the consensus of the Nominating Committee on this matter.

On May 6 Frankfurter tele Aydelotte, saying that he had been told "that he had been credibly informed that members of the Board were told that I had 'preserved the right, after a disagreement with the Board, on any subject, to discuss that with a relevant person afterwards.'" This the members of the Nominating Committee and the Board said was not true. When Frankfurter defended himself in this making letter, he quoted not the passage in his letter of April 3, but his passage on his practice as a Faculty member in the letter of January 16 to Riefler. The matter died down when Leidesdorf, Stewart, and Fleener and Weiss all disavowed any such report to the Board, and Aydelotte so-informed Frankfurter.

A Frankfurter, Felix

1934
12/12

✓ MARSCHAK

Biographical

FLEXNER, A.

Flexner to Aydelotte, December 12, 1934.

"I have had a long letter from Adams of a most charming and coöperative kind. It appears from this letter that, if Marschak is to come over to the United States, the best time would be the spring vacation. Such being the case, there will be no need of an Executive Committee meeting to consider the matter in advance of the regular Board meeting which comes on January 14."

File I-7

✓ MARSCHAK, J.

Biographical

RIEFLER, W. W.

FLEXNER, A.

See Flexner's 1 letters asking Riefler to review papers
of Marschak and advise him. No final disposition of matter
in file or elsewhere.

D, Riefler, W. W.

SCHOOL OF MATHEMATICS

Academic Organisation

MARSHAK

Biographical

BOARD OF TRUSTEES

Corperation

DIRECTOR

Administration

Flexner reported that he had corresponded with a Warden of All Souls College with reference to Marschak's coming to the United States but he had not issued an invitation to Dr. Marschak in as much as the Visiting Committee had not unaniamously consented after it had been informed by mail. Mr. Aydelotte suggested that the Director be permitted to use his own discretion in such matters as long as no commitment was made by the Institute. No exception was taken to that suggestion.

5/2
~~4/30~~

SCHOOL OF MATHEMATICS

Academic Organization

FLEXNER, A.

Biographical

✓ MARSCHAK

RIEFLER, WINFIELD W.

Riefler writes Flexner apologizing for not having studied the Marschak papers, and indicating that he is going to get up to Princeton as soon as he can. He also tells Flexner that if for any reason Flexner "wants to regain your freedom from our compact" you can let me out with honor. The Social Science Research Council which is researching into the proposed Social Security program has begged him to come to it, and gives him reign to research as he will for the good of the program. The financial inducement is very high, and the freedom which he would be offered is, likewise, high.

"It offers one of those rare opportunities where an original commitment can be freely reconsidered--if there is any reason for reconsideration."

Flexner to Riefler, April 30, 1935, also May 6, 1935.

Flexner writes that he and his wife are about to take a Mediterranean cruise beginning May 11, but that he has no desire to escape from his commitment to Riefler. He points the difference between the project and the opportunity for long-range, undisturbed thought on big problems. "I do not want to let you out either with honor or anything else...There is no need for reconsideration at this end of the line--not the faintest. I should just like to see you spend the next year or longer 'stewing about' to quote the phrase used by one of Walter Stewart's friends.

Riefler to Flexner, May 8, 1935.

I just wanted to give you the opportunity to change your mind. I have told the Social Science Research Council that I am not interested

RIFLER, W.

Biographical

FLEXNER, A.

VERRENK MARS HAK

Biographical

FRANKFURTER, FELIX

Riefler to Flexner, July 20, 1936.

He recapitulates his trip, and says that if he was surprised at the apparently complacency he encountered in England where he first went over the prospects of Nazism in Germany, he thought that England was, "normal by comparison," when he got to the Continent. There he found the greatest economists discussing economics in terms which the most scholarly of the British economists used at a time when Britain was the great exponent of free enterprise.

He recounts that they went back to England and visited Oxford at the Adams. Marshak was at dinner. "Imagine my surprise (and yours) when I found that they also had other American guests--Mr. and Mrs. Felix Frankfurter! The Warden had to go to London that afternoon, so Felix was

rather pressed into service to entertain me. We really had an extremely interesting time, but the subject of the Institute was not raised. Isn't that a remarkable coincidence?"

See the letter for the rest of the story of the trip insofar as he tells it.

D File, Riefler, Winfield W. 1934-1939

6/27
7/1

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ MARSCHAK, JACOB

Biographical

RIEPLER, WINFIELD W.

Marschak came to America for Cowles Research Com.
Wanted to see Flexner but latter was in Ontario.

III-17

✓MARSCHAK, JACOB

Biography

ECONOMICS

Academic Activities

Flexner (Princeton) to Marschak (NYC) 2/10/38

"I was delighted to receive your letter this morning. I should be very happy indeed to see you and to have you meet our economists. I learn from Riefler that he has asked you to lunch on Saturday and I have proposed to him that we make a joint affair of it and bring as many of our economists as are available together at that time.

"Should you wish to see me earlier in the day we can easily arranged that over the telephone on Friday. When you reach Princeton simply call 497."

Marschak (NYC) to Flexner (Princeton) 2/13/38

"I am very pleased by the prospect of meeting you and some of your colleagues at luncheon on Saturday and am writing to Dr. Riefler to accept his invitation. Thank you for your suggestion.

"I shall also try to get in touch with you by telephone on Friday as suggested in your letter."

File III-17

KEYNES, MAYNARD

Biographical

✓ MARSCHAK

HALL, N. F. (Director of The National
Institute of Economic and Social
Research, London)

FLEXNER, A.

AYDELOTTE, F.

Flexner to Aydelotte, July 2, 1938.

He is recommending people for Aydelotte to talk to, apparently about economics at the Institute. He suggests Professor N. F. Hall, Director of the National Institute of Economic and Social Research, evidently University of ~~LENY~~ London, Sir William Beveridge of University College, and Marschak and Henderson at All Souls. "Keynes is ill, so I did not see him, though he expressed a desire to see me. However, Stewart and Riefler both had talks with him,

though both felt that I was right not to discuss the
Institute with him."

He commends his warm Oxford friends, Adams, Woodward,
Swinton, etc. to Aydelotte.

D File, Aydelotte, Frank, 1930-1945

2/9
2/10
2/13

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ MARSCHAK, JACOB

Biographical

RIEFLER, WINFIELD W.

Marschak (In New York) to Abraham Flexner, February 9, 1939, asking to see him. In America to address a group of economists. There was a lunch engaged with Riefler and "As many of our economists as are available."

ECONOMICS (pp. 2, 6, 7)	Academic Activities
SCHOOL OF ECONOMICS AND POLITICS (1, 2)	Academic Organization
SCHOOL OF HUMANISTIC STUDIES (4, 6)	
SCHOOL OF HISTORICAL STUDIES (6)	
PRINCETON UNIVERSITY (3, 4, 5, 6, 7)	Relations WOAI
PARTICIPATION IN ADMINISTRATION (5)	Academic Personnel
POLICIES (3, 5, 6)	Administration
BUILDINGS AND GROUNDS (SITE) (6)	Facilities
WOODWARD (7)	Biographical
FLEXNER (1, 4, 5, 7)	
FRANKFURTER (1)	
MITRANY (1)	
✓MARSCHAK (1)	
RIEFLER (1, 2)	
XVINEY VINER (2, 7)	
EARLE (2, 3, 6)	
JONES, THOMAS (3)	
WARREN (3)	
STEWART (3)	
AYDELOTTE (5)	
OPPENHEIMER (6)	
BAILEY (8)	

Interview with Sir Llewelyn Woodward, March 13, 1957.
Filed in vertical file under Woodward Interviews.

12/6
12/11

GUGGENHEIM

Foundations

MASON, ALPHEUS

Biographical

FLEXNER, A.

AYDELOTTE, P.

Flexner to Aydelotte, December 6, 1937.

Flexner has asked Aydelotte to aid in securing a Guggenheim Fellowship for Mason who will be released by Princeton February 1, 1938 to complete his book on Justice Brandeis.

Aydelotte replies December 8, that he cannot help. There are too many calls on Guggenheim funds and the request is late. He hesitates to use influence.

On December 11, Flexner replies that he was not asking Aydelotte to use his personal influence, and suggests it is best "under the circumstances" not to bring the Mason application

before Moe at all.

I-7

1/24

✓ MASON, ALPHEUS T.

Biographical

Professor Mason, Princeton University, came to I. A. S. to write an account of Massachusetts Savings Bank Insurance Law (Brandeis) 1939-9. Stayed one semester (Flexner's report). Book not credited to I. A. S. in bibliography.

Trustees' Meeting, 1/24/38

ROCKEFELLER

Foundations

EP PRINCETON UNIVERSITY

Relations WCAI

FOUNDERS

Corporation

✓ MASON, ALPHEUS T.

Biographical

FLEXNER, A.

Flexner to Bamberger, February 19, 1938.

Recalls that the Rockefeller Foundation aided Institute in giving a temporary appointment to Mason to finish the second volume of the book on Brandeis.

Also Flexner alludes to Mason's contacts with Wisfler, Marie and Nitrany, a unique experience for him. He talks about Mason's delight at working in 69 Alexander without professorial duties.

D, Bamberger, Louis, 1937-1944

DIRECTOR

Administration

BLEGEN, THEODORE CHRISTIAN

Biographical

OPPENHEIMER, R.

BRONK, DETLEV WULF

/ MASON, EDWARD SAGENDORPH

PAULING, LINUS CARL

WOLFERS, ARNOLD OSCAR

Biographical data from Who's Who in America regarding
the above-named men.

Filed in Chronological file under 1947.

Earle, ~~V~~ I. A. S., 1944-5

SIEGEL, CARL LUDWIG

Biography

✓ MASON, MAX

ROCKEFELLER

Foundations

Mason (NYC) to Flexner

"Dear A. F.

"It was possible to act for the small contribution in the case of Siegle on the basis of maintaining reasonable continuity, even though the case, if brought up for the first time for consideration now, would not fall in present program. Since the situation had been *sketchy(?)* and 'matured' in Europe by W.E.T. with the expectation of a fellowship, we carried on here as the fellowship was too restrictive. Hence the inconsistency between my remark to you when we talked, and our action.

Cordially,

/s/ Max Mason"

File III-17

October

BUILDINGS AND GROUND

Facilities

✓ MAXWELL, R. G.

Biographical

Data on purchase of 230' east of Maxwell Lane 445' and
3 houses South of Mercer manor and 3 farm buildings.

Filed in Vertical File under "B" for Buildings and Grounds.

D, Maxwell, Robert G.

BUILDINGS AND GROUNDS

MAYER

Facilities

Biographical

Telegram Bailey to Aydelotte regarding purchase of new house ~~for~~ by Mayers.

See Source.

FA (Elsa Jenkins) 3/19/57, File No. 4.

✓ MAYER

Biographical

Telegram Aydelotte to Maria C. Eichelser. (date not specified)

See source.

FA (Elsa Jenkins) 3/19/57, File no. 4.

✓MAYER, WALTHER

Biographical

NOTES ON WALTHER MAYER

Born Graz, Austria, March 11, 1887.

Ph. D., University of Vienna, 1914. Lectured there after World War I. Privat docent there. Appointed to Professorship there 1931.

From 1930-1936 he collaborated with Einstein on the theory of relativity.

Dr. M Lenor Michaelis of the Rockefeller Institute for Medical Research asked Flexner to assist in placing Mayer in the United States, for he wished to come. (October 13, 1931) She says that in 1931 he was appointed Professor of Mathematics at Vienna, important only because of the title.

After conference with Einstein in June of 1932, and after Einstein's acceptance of his post which involved an offer to Mayer on the conditions laid down by Einstein; that is, employment to Einstein at \$4,000 per year beginning October 1, 1933,

prior to that time \$100 per month to Mayer as long as he remained in Germany and worked with Einstein. This involved Mayer's remaining in Caputh while the Einsteins went to Pasadena in the winter of 1932-33.

Before the appointment was sent, however, Einstein changed, evidently to reflect a position of Mayer's and asked that Mayer be appointed to an independent academic post which was ~~sent~~ chosen to be associate. Flexner wrote Mayer, September 20, 1932, sending his first \$100 and the terms under which ~~sk~~ he proposed to ask the Board for an appointment for Mayer. The statement is made that the details of his work will be planned as between Einstein and Mayer.

~~Mayer~~ Mayer to Flexner, April 7, 1933 from Coq Sur Mer, Belgium: Since 1931 I have had the title of professor at the University of Vienna.

Flexner to Mayer, April 26, 1933: The Institute will have but few professors. It is not staffed as are the ordinary German and American colleges and universities.

Flexner to Mayer, July 25, 1933. The Institute will begin with a meeting of the Members of the School of Mathematics October 2, 1933.

Mayer to Flexner, August 5, 1933: Einstein is writing you about the interruption of our work which would be entailed by an opening of the Institute on October 2 and by our appearance there.

*Bum
try
A2 played
double w/
mayer!*

Flexner to Mayer, October 24, 1933 (Meanwhile Einstein has raised the question of the appointment to Madrid of Mayer as Professor of Mathematics). A long letter on Mayer's status of the Institute and its precise history; i. e., negotiation by Einstein and the elevation from Assistant to Associate. ~~Next~~ Flexner promises an investigation apparently into the question as to whether or not Mayer's accomplishments in mathematics justifies appointment as Professor. Nowhere are the precise terms of the appointment laid down, except in letters referring to them, and the papers have been extracted. ~~Next~~ This leaves a doubt as to whether Flexner ever mentioned or failed to mention retirement benefits,

but apparently he did not mention them.

Mayer to Flexner, November 14, 1933. He thinks that he had better take the Spanish professorship if it comes. Meanwhile, as Frau Einstein had informed Flexner (M June 22, 1933) Einstein was no longer thinking, if he ever did think, of suggesting Mayer to Madrid, holding it rather for someone ~~axia~~ else still in Germany who needed to get out.

Mayer to Flexner, November 23, 1933. After Flexner's letter saying that his investigation of Mayer's record and the attitude of the scholarly community toward it, does not justify an appointment as Professor. Mayer relies on the publication of his works jointly with Einstein.

Flexner to Mayer, November 19, 1936, kindly taking exception to Mayer's refusal of a social engagement with Dr. and Mrs. Flexner for a function to which are invited Princeton community people, Princeton University ~~xxx~~ faculty, and Institute faculty. It's a Dutch uncle talk, sorry you're dissatisfied, but why not hide it?

Aydelotte to Maass, December 21, 1940, asking Maass if the Institute may loan Mayer a substantial amount of money for the purchase of a house.

In 1943, Mayer offered a teaching position, temporary appointment, by Princeton University by quarters. Refused. It was urged that it would assist during the dirth of teachers *ca* in war service. Still refused. The same thing, a teaching position was offered by Ohio State University in 1944. Both urged on the ground of war service, both of which Mayer refused.

Meanwhile, the Institute loaned him money for his home and increased his salary, aided his wife's relatives in Vienna through appeals to the United States military government in October of 1945.

His salary was raised May 24, 1946. Last salary \$5,300.

On his death, September 10, 1948, Mrs. Mayer was excused from any further principal or interest payments on the house. There was a debt of some \$3600 remaining unpaid.

A reverse play on the status of associate versus assistant: David Levy of Leidesdorf's office after a thorough study judged him to be subject to the federal income tax because he was not an assistant.

witness Morse's statement that shortly after he came to this country, Mayer refused to work with Einstein. Statement in file indicates he worked until 1936. *No money - last paper with AIE 1934*

All the way down to duty to AIE with management 1943

There seemed little excuse for Flexner's attitude on retirement. Taking refuge in the technicality that apparently his original statement had not said anything about retirement, he refused to move for its granting. Finally, without any minutes indicating authority for the action, Mayer signed an application to the T. I. A. A. dated April 23, 1937; it is clear from the papers in the file after that that he was ~~receiving~~ contributing, and that the Institute decided in about 1946 to pay something like \$1650 a year toward his pension.

D File, Prof Walther Mayer - M - Associate Prof.

NOMINATIONS

Academic Personnel

BENEFITS

SALARY

EINSTEIN, ALBERT

Biography

VEHLEN, OSWALD

✓MAYER, WALTHER

VANDERSLICE, J. L.

Appointments, salaries, retirement benefits, etc. approved

Vol. 1, No. 8, pp. 4-6

✓ MAYER, DR. WALTER

MORSE, MARSTON

Biographical

Appraisal

Interview with Morse, 6/25/56

8/30

PARTICIPATION IN ADMINISTRATION

Academic Personnel

FLENER, A.

Biographical

VEBLER, O.

EINSTEIN

✓ MAYER

Flemer to Veblen, August 30, 1933.

Postscript to letter. "I should like to have an informal meeting with the members of the staff of the School of Mathematics on October 3, at 10:30 a. m. at Fine Hall in your room. Will you undertake to call the members together? I am afraid that Einstein and Mayer will not return until a few days later, but that will not matter."

V File, Flemer, Abraham

4/11
4/12

RECEIPTS

Academic Personnel

EINSTEIN, A.

Biographical

FLEASER, A.

✓ HAYER, WALTER

Einstein to Fleasner, April 11, 1937.

Through
~~From~~ Veblen and I have learned verbally that payment to
Sorgmann will be changed next year to a stipend. I learned
the same from the agenda-list (?) for the meeting of the
professors to be held April 12.

I should like to make a remark about this. It is right
that I have no claim to choose an assistant according to my own
consideration, because with my own appointment to the
Institute Professor Hayer through my own urging secured a
permanent appointment on the assumption that if he would be
my assistant in my ~~same~~ work. This cooperation has
unfortunately not been maintained, through no fault of my own.

But the character of my work is such that not without losing time can my co-worker be changed often. It would be in the interests of my progress in work, and therefore in the interest of the Institute, were the choice of my assistant left to my discretion, just as it is in the case of the other colleagues.

I should like to confer with you on this soon, as a result of which I would like you to allow me my own assistant. I cannot say now how to deviate from this line so that a situation will not arise again which will unsettle my work...

I would hope that you would ask the Trustees to allow me an assistant of my own choice with established capacity, so that the stability of my work will be secured and a needless loss of time will be avoided.

Flexner to Einstein, April 12, 1937.

You have complete freedom to choose your assistant without consent of your associates or my consent. Simply tell Mrs. Bailey who and she will send notice.

Mayer's case is entirely separate...

Eleven days after this Mayer applied for T. I. A. A.
deferred annuity!

D, Einstein, A., 1934-44

4/12

SCHOOL OF MATHEMATICS

Academic Organization

ASSISTANTS

Academic Personnel

ROSEN

Biographical

✓ MEYER

FLENNER, A.

In confirmation of what Fleenner had told Einstein by telephone: "You have the choice of your assistant absolutely in your own hands and...you are perfectly free to take on someone who has already been granted a stipend or a complete outsider, if you please, and in the choice of your assistant you have thus complete freedom. You do not need the consent of your associates or of my consent. If you would simply let me know when you wish, Mrs. Bailey will send a formal letter so that the person in question understands ^{the} relationship to you. In previous years you have selected Rosen who also held a stipend, and he was made your assistant.

"Professor Meyer's case is entirely separate and it has no bearing whatsoever on anything you may wish to do in the future."
A. Einstein. 104-44

1941-1947

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

TAXATION (VICTORY TAX)

Government Relations

GENERAL (WORLD GOVERNMENT)

Government Relations

ECONOMICS

Academic Activities

CATLIN, GEORGE

Biographical

RIEFLER, W. W.

✓ MAYER (HOUSE PURCHASE, ETC.)

Letters and memoranda regarding above headings in
Aydelotte file (Elsa Jenkins) 3/19/57, File No. 1.

12/8

1947
PARTICIPATION IN ADMINISTRATION

Academic Personnel

BENEFITS

✓ MAYER, WALTER

Biographical

The Faculty favorably considered improving the financial status of Mayer, and left the matter in the hands of the Director for his discretion with the Trustees.

D, Faculty Minutes, December 8, 1947

12/16

SALARIES

Academic Personnel

✓ MAYER, PROF.

Biographical

On motion it was agreed that Prof. Mayer's salary be raised \$800--from \$4,500 to \$5,300. Prof. Mayer's competent work with Prof. Einstein was brought to the attention of the Trustees.

Tr. Min. 12/16/47 p. 9

1948

10/26

✓ MAYER, WALTHER

Biographical

Statement of the financial position of Mrs. Walther Mayer
after the death of Dr. Mayer, dated October 18, 1948.

Letter from Oppenheimer to Mrs. Mayer, October 26, 1948,
regarding the mortgage, continuance of Dr. Mayer's salary
until the end of the fiscal year ending June 30, 1949.

Both the statement and the letter are filed in the
Chronological file under 1948, 10/26.

D, Mayer, Walther

MAYER, WALTHER

Biographical

It was moved, seconded and carried that all interest and amortization payments to the Institute on the mortgage now held by Mrs. Walther Mayer on the property at 273 Hawthorne Place be waived by the Institute starting with Prof. Mayer's death on Sept. 10, 1948; and that Mrs. Mayer be paid Prof. Mayer's salary through the present fiscal year, ending June 30, 1949.

Tr. Min. 11/ 16/48 p. 5

6/21

PRINCETON UNIVERSITY (8, 9, 10)	Relations WMAI
HARVARD UNIVERSITY (1)	Academic Activities
MATHEMATICS (2, 7, 14)	Academic Personnel
E. C. P. (5, 6)	
APPOINTMENTS (2, 3, 4, 5)	
SALARIES (3)	
FACULTY (10, 11)	Academic Organization
SCHOOL OF MATHEMATICS (5, 9, 14, 15)	
SCHOOL OF HISTORICAL STUDIES (14)	Educational Institutions
JOHNS HOPKINS (7, 8)	Administration
DIRECTOR (10, 11)	Corporation
TRUSTEES (11)	Academic Procedures
RESEARCH (13)	Biographical
MORSE (1, 5, 8, 10)	
BIRKHOFF (1, 4)	VEBLEN (1, 2, 4, 5, 8, 13)
WHITNEY (2)	DODDS (2)
STEWART (2, 3)	WARDEN (2, 3)
FLEXNER (3, 7, 8)	VON NEUMANN (3, 5, 6)
GODEL (3, 5)	PLACZEK (3)
✓MAYER (3)	WIENER, NORBERT (4, 6)
SINGEL (5)	WEYL (5, 8)
BIGNLOW (5, 6)	EINSTEIN (6, 8, 11, 12, 16)
ELIOT, T. S. (7)	VINER (9, 10)
STRAUSS (10)	AYDE OTTE (10, 11)
EARLE (10)	OPPENHEIMER (15)
BOREL (15)	

Interview with
Morse 6/21/56.

Filed in
Vertical file
under Morse
Interviews.

SCHOOL OF HISTORICAL STUDIES
SCHOOL OF MATHEMATICS
PROFESSORS
MEMBERS
FACULTY
PARTICIPATION IN ADMINISTRATION
ECONOMICS
HARVARD
GEST ORIENTAL LIBRARY
PRINCETON UNIVERSITY
GENERAL
OPPENHEIMER
FERGUSSON
TOYNBEE
ELIOT
PLACZEK
KENNAN
DYSON
STEWART
VINER
ALEXANDER

RIEFLER
WARREN
✓MAYER
GODEL
EARLE
DOUGLAS
STRAUSS
FRANKL

Academic Organization

Academic Personnel

Academic Activities
Educational Institutions
Facilities
Relations WOA
Publications
Biographical

Interview with Robert Oppenheimer, July 16, 1956.

Filed in Vertical File under Oppenheimer Interviews.

PARTICIPATION IN ADMINISTRATION

Academic Personnel

DUKAS

Biographical

EINSTEIN (AND MRS. EINSTEIN)

FLEXNER, A.

✓MAYER, WALTER

WEYL, H.

HILB

Interview with Miss Dukas, March 5, 1957;

Filed in Vertical File under Dukas Interviews.

1957

2/16

JOHNS HOPKINS

Educational Institutions

DIRECTOR

Administration

RICHTER, KURT

Biographical

WEED, L. H.

FULTON, J.

JENKINS, AUGUSTA

✓ McALLISTER, BARRY

Interview with Kurt Richter and Mrs. Leslie Richter,
February 16, 1957.

Filed in Vertical File under 1957, 2/16.

✓ McILWAIN, CHARLES HOWARD

Educator

Born Saltsburg, Pennsylvania, March 15, 1871

Son of William R McIlwain and Anne Elizabeth (Galbraith) McIlwain

Education: A. B., College of New Jersey (now Princeton University),
1894
A. M., Princeton University, 1898
A. M., Harvard, 1903
Ph. D., Harvard, 1911

Honors: LL. D., Harvard, 1938
LL. D., College of Wooster, 1927, University of
Chicago, 1941, Rutgers University, 1941
L. H. D., Williams College, 1937
Litt. D., Princeton, 1946, Yale, 1952
M. A. Oxford, 1944
D. C. L. Colgate University, 1949

Career: Admitted to bar of Allegheny County, Pennsylvania, 1897
Teacher Latin and history Kiskiminetas School, 1898-1901
Professor History Miami University, Oxford, Ohio,
1903-1905
Preceptor Princeton University, 1905-10
Thomas Brackett Reed prof. history and political science
Bowdoin College, 1910-1911
Assistant professor history Harvard, 1911-16,
professor history and government, 1916-26,
Eaton professor science of government, 1926-46
George Eastman visiting professor Oxford, 1944
Lectr. history Princeton, 1948-49

Honors: Hon. fellow Balliol College, Oxford

Activities: Trustee emeritus Princeton University
Fellow American Academy of Arts and Sciences,
Medieval Academy America
Corr. fellow British Academy
Member American Historical Association (president
1935-36), American Political Science Association,

Royal Historical Society (corr.), American
Philosophical Society, Mass. Hist. Soc.,
Honorary member Phi Beta Kappa, Phi Alpha Theta

Address: 17 Hancock Street, Auburndale, Massachusetts.

Who's Who in America, Volume 29, 1956-1957

1958

12/17

PENSIONS (BENEFITS)

Academic Personnel

SALARIES

PANOFSKY

Meiss
MEISS

Memorandum Oppenheimer to Trustees on Panofsky's request
for increased pension because of his invitation to go to Harvard.

Memo presents Panofsky's, Oppenheimer's and faculty's
nomination of Meiss to Harvard to succeed Panofsky due to
retire in 1960.

Panofsky has been asked to accept professorship at
Harvard by Pusey at \$18,000 a year, retirement 72 (amount not
stated). Panofsky due to receive \$6,000 on retirement in
1960 plus \$1,953 a year social security benefits. Remaining
at I. A. S. which loyalty dictates would cost him \$12,000 a
year for four years. He asks whether the Institute can take
steps in part to make this up to him; otherwise mercenary

considerations would probably lead him to leave. If he went to Harvard, Weiss would probably stay there. If he could look forward to \$18,000 a year, he would certainly stay at the Institute.

Question grave: "For a man accustomed to living on a salary of \$18,000 a year, \$6,000 is an inadequate pension. I believe the figures which are regarded as acceptable lie between 60 and 70 per cent."

R. O. asked said, "But it seems to me that the urgent predicament in which we now find ourselves indicates a broader decision than in the case of Fanofsky alone."

D, Pension Committee

GENERAL

Foundations

GENERAL

Educational Institutions

GOTTMAN, JEAN

Biographical

MELON, PAUL

PLENNER, A.

OPPENHEIMER, R.

Social conversation with Jean Gottman, February 9, 1956.

Filed in Vertical File under Gottman Interviews.

Social conversation with Jean Gottman, 2/9/56.

1933

12/1

FOUNDERS

Corporation

FRANKFURTER, FELIX

Biographical

FLEXNER, A.

~~HANKENBERG~~

✓ HENDELSSOHN-BARTHOLDY

Frankfurter to Flexner.

Henkelsohn-Bartholdy has been fired in Germany. Frankfurter is at Oxford, and eager to see Henkelsohn-Bartholdy appointed. ~~Henkelsohn-Bartholdy~~ He has suggested him to Flexner for the Institute, but without pressure. Now he understands that Oxford, that Balliol College is very, very anxious to get Bartholdy, and very hard up. Frankfurter suggests to Flexner that if \$1,000 could be promised to Balliol, Bartholdy would probably get a long-term appointment. He suggests asking Ramberger for the money.

Frankfurter ~~File II (History File)~~

D F/e

1933

12/16

FOUNDER'S

Corporation

FRANKFURTER, FELIX

Biographical

FLEXNER, A.

✓ MENDELSSOHN-BARTHOLDY

Flexner to Frankfurter.

He has sent Frankfurter's letter about Mendelssohn-Bartholdy to Ben Flexner because he was in touch with the Rockefeller Foundation, and he at once telephoned Flexner that he had spoken to Gregg, and would send Frankfurter a radiogram. He was very hopeful that the Foundation would furnish Balliol the money needed to aid Mendelssohn-Bartholdy.

Flexner goes on to characterize the School of Mathematics as a paradise for scholars. They have 20 members or workers and 5 main mathematicians of great eminence as professors. They have all been turned loose in Fine Hall, and make their own arrangements for contacts. Tea is served every afternoon, and 60 attend, comprising both the advanced workers and the

staff at Princeton and our own folks. There is a
Mathematics Club meeting once a week at which some members
of one of the two institutions presents a paper. Informal
discussion follows.

D File

Frankfurter File I ~~(History File)~~

1930
BAILEY, E.

Biographical

KIRKLAND,

~~MERITT, B.~~

TRUSTEES

Corporation

See Interview with BAILEY, ESTHER (MRS.) 11/3/55

1932

10/11

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

CAPPS, EDWARD

Biographical

✓ MERRITT, B.D.

PRINCETON UNIVERSITY

Relations WOI

See letter above date from Capps to Flexner regarding I. A. S.
Filed in Chronological file under 1932, 10/11.

D. Capps

ARCHEOLOGY

✓ MERITT, B.

CAPPS, EDWARD

FLEXNER, A.

Academic Activities

Biographical

Capps to Flexner, October 11, 1932. Thinks that Meritt is being "used up" in his youth, working too hard. He wants to see Meritt head of the Department of History and Archeology in the Institute. "Seriously I believe that archeology as a part of history is one of the subjects that can be most successfully prosecuted on the higher levels of research in this country, and that such stimulus to research in that field is greatly needed here. Conducting excavations alone is all right if the excavator is trained to his job, but exploiting finds can be terribly superficial and will generally be so unless the scholar in question is imbued with the historical spirit from first to last and thoroughly grounded in his department of history. The bad tendency in archeology over here today is to be attached to a department devoted to the history of art, and

thus to be divorced almost completely from its chief background
of history."

D, Capps, Edward

✓ MERITT, B. D.

Biographical

See Meritt and also School of Humanistic Studies, also
Facilities (Library) the year 1935-36 (faculty year). *hca.*
Meritt is at Oxford. See his correspondence on these subjects
if interested.

D, Meritt, Benjamin D., 1937-1945

1935-45

ARCHEOLOGY

Academic Activities

✓MERITT, B. D.

Biographical

See Director's File, B. D. Meritt, for extensive correspondence
by Meritt on activities in Athens in excavations of the Agora.

D File, Benjamin Meritt

3/31

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

✓ MERITT, B. D.

Biographical

DODDS, HAROLD

HUTCHINS

FLEXNER, A.

When appointment was first discussed with Meritt, he had an offer from Chicago. He was at Johns Hopkins which raised his salary to \$9,000 to keep him, and Flexner discussed his offer to Meritt before he made it with Dodds.

The formal letter of appointment is not in the file.

Meritt to Flexner, March 31, 1935. Raises questions about his connections and works. He ~~will~~ will have to give up his work on the American Journal of Philology moving away from Hopkins, but he thinks it would be possible for the magazine to publish him from time to time.

His relations with Athens are important, however. He has acted as General Edx Editor of the documents coming from the Agora, and has 3 assistants working with him. These he cannot afford to let go. He is also a member of the Managing Committee of the ~~Classical School at Athens~~, American School for Classical Studies at Athens, and has been representative from time to time ^{from} ~~the~~ Brown, Princeton, Michigan, and presently from Hopkins. He does not want to resign, but he asks if the Institute would be willing to become a member for \$250. Flexner replies in the affirmative.

D, Meritt, Benjamin, 1937-1945

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

PANOFSKY, ERWIN

Biographical

✓ MERITT, BENJAMIN D.

At Board meeting the question was raised as to whether instead of beginning two new schools in the coming autumn it would be wiser to forecast possible budget of the School of Economics and Politics and estimate the cost involved in the support of the two existing schools over a period of 15 years. The Director stated that a forecast was in his judgment impossible and the institution could only develop if it carefully "kept within the sum of money available, from year to year, retaining a safe margin." He gave illustrations and examples stressing the importance of a more definite understanding with the Trustees of Princeton University.

Consensus was favorable to the Director's suggestion that two appointments be made in the School of Humanistic Studies on the ground that the Board should support cautious leadership. Agreement was unanimous that no appointments in any school should be made unless every possible precaution had been taken to preserve the level which had been established in the School of Mathematics.

The Board approved the appointment of Professor Benjamin D. Meritt as professor in the School of Humanistic Studies at \$90000 a year when his salary at the University

shall terminate. Usual provisions for retirement and contribution. Board also authorized an appointment of Professor Erwin Panofsky as professor in the School of Humanistic Studies at a salary of \$10,000 when his salary at New York University shall terminate with the usual provisions for retirement.

Mr. Percy S. Strauss requested that he be ~~xxx~~ recorded ^{not} as voting on the organization of the School of Humanistic Studies.

4/22

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

STRAUS, PERCY S.

Biographical

PANOFSKY, ERWIN

✓ MERITT, B. D.

FOUNDERS

corporation

Percy Straus and Hardin in the absence of Louis Bamberger at this Trustees meeting opposed the appointment of Meritt and Panofsky and the initiation of the School of Humanistic Studies, Apparently on the budgetary aspects.

Was this the beginning of Louis Bamberger's alienation? This was a meeting at which Frankfurter was dropped, and Percy Straus and Flexner were re-elected Trustees.

Also see October 28 and October 29, 1935, Chronological where Bamberger says after land is bought their fortunes will not permit of further expansion. There is a criticism that there was too much land bought and he cites Mrs. Fuld as feeling this.

Trustees' Minutes, April 22, 1935

4/25

APPOINTMENTS

Academic Personnel

BENEFITS

✓ MERITT, B. D.

Biographical

Invitation from Flexner to Meritt to become professor at \$9,000 a year to begin whenever his salary in his present post ceases. Institute and Meritt to contribute 5 per cent to TIAA. Unless term of appointment is prolonged by mutual consent, Meritt will retire at 65 years of age.

D, Meritt, B. D.

1935

5/1

SCHOOL OF HUMANISTIC STUDIES

Academic Activities

PANOFSKY, E.

Biographical

✓ MERITT, B.

Flexner to Finley (Editor, New York Times):

...

"You may be interested to know that next autumn we are taking a further step in the development of the Institute for Advanced Study by creating a School of Humanistic Studies, to the faculty of which two appointments have been made, one an American, Professor Benjamin D. Meritt, who, after a series of quick promotions, has for the last two years occupied Gildersleeve's chair at Johns Hopkins; the other a German exile, Professor Erwin Panofsky, one of the most distinguished art historians in the world. There is a brief account of this school in Monday's Times."

File II-20

1935

8/26

SCHOOL OF THE HUMANITIES

Academic Organization

ART

Academic Activities

ARCHEOLOGY

PANOFSKY

Biographical

✓MERITT, B.

8/26/35

Letter from Flexner to Hanus referring to Hanus' letter of July 19, 1935
defining humanities

See SCHOOL OF THE HUMANITIES - Academic Organization

✓ MERITT, B.

Biographical

See ~~Maxi~~ Director's report to Board (1/27/36, Vol. 2, No. 5, pp. 7-8) on Meritt's
lecture at Oxford and cooperation afforded him in Britain.

Filed HONORS-DECORATIONS

GOLDMAN, BETTY

Biographical

MOREY, C. R.

✓ MERITT, B.

Flexner to Meritt.

Asks him for a confidential report on Miss Goldman's scholarship. Some time ago she had lectured at the Department of Art and Archaeology on work at Cilicia. She would like, Flexner thinks, to have some sort of academic anchorage, but Flexner will do nothing unless she is a sound scholar. Morey has referred Flexner to Meritt for opinion. Meritt, who was finishing at Oxford and leaving for Athens, said he would prefer to discuss the matter at Magnetawan in the summer. (Meritt to Flexner, February 25, 1936, D, Meritt).

D, Meritt

ACADEMIC HONORS AND DECORATIONS

Academic Personnel

/MERITT, PROF. HEN.

Biographical

Meritt

The Director reports he was made an honorary fellow of both Wadhams College and Trinity College. Furthermore, he was given a degree of Doctor of Letters by Oxford at a special convocation. He is a very young man for such honors.

In conferring the honorary degree upon him Dr. ~~Spink~~ Cyril Bailey, who is the public orator of the University, said that "Professor Meritt had drawn 'sermons out of stones' and that his work promised an entirely new version of the history of the Athenian Empire, a subject which scholars of all nations have for centuries been profoundly interested."¹⁸

ARCHAEOLOGY

Academic Activities

BUILDINGS AND GROUNDS

Facilities

CAPPS, EDWARD

Biographical

MERRITT

Flexner to Capps. On reaching Canada for a vacation has told Merritt that the humanists will be domiciled at 69 Alexander, and Capps should have a room to work with Merritt, Lowe, and the others .

Flexner says he hopes this suggestion will put an end to any idea Capps has of leaving Princeton.

The suggestion is warmly received by Capps (July 18, 1936, Ibid.) and says he hopes to remain in Princeton if he can find a place to live in.

This brings a response from Flexner (July 26) saying he and Ben want to help Capps find a place to live. Capps' wife is disabled.

On October 15, 1936, Flexner informed Capps that he had
been appointed Visiting Professor, effective October 1, 1936,
at \$2,400 a year honorarium, and informed Capps' sister,
Mrs. C. E. Remmerkamp, Editor Illinois College Alumni
Quarterly, of the appointment which was thereupon published
in the quarterly.

D. Capps, Edward

1758

9/29

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

✓ MERITT, B. D.

Biographical

Formal report of Meritt's year at Oxford and activities in Athens during the Christmas and summer vacations.

See press accounts on his honorary degree from Oxford.

D, Meritt, Benjamin, D., 1937-1945

10/6

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

✓ MERRITT, B. D.

Biographical

FLEXNER, A.

GOLDMAN, BETTY

Merritt to Flexner, October 6, 1936.

Recommendation of Betty Goldman for appointment: "an outstanding explorer and excavator, who has done excellent work in both historic and prehistoric investigation." of Colophon in Asia Minor. Her published reports and books have been admirable,"and I think of her appointment not with a view to any commitment of the Institute to field work as such, but as an opportunity for Miss Goldman's further exploitation of her unpublished material so that she may prepare it and studies coming from it for publication."

Looks forward to continuing his own work with her on Colophon where he worked with her in Asia Minor.
D. Merritt, Benjamin D., 1937-1945

1937-1957

PROFESSORS

Academic Personnel

HOUSING

Facilities

TRUSTEES

Corporation

✓ MERITT, B. D.

Biographical

Meritt's taxes are over \$1,000 a year and he and Mrs. Meritt want to sell house. But real estate agents say recapture clause runs with deed and power of Trustees to buy back (at market) eternal until they formally forego it. House therefore not saleable.

Interview Chernise June 31, 1957

BUILDINGS AND GROUNDS

Facilities

FLETCHER, A.

Biographical

VEBLEN, O.

SIEFLER, W.

HERITZ

Veblen has evidently taken up the question of ^{improving} ~~buying~~ Olden Manor and Olden Farm, and Fletcher is against it, because with falling interest rates there is doubt there will be money next year for Vinas or a Greek scholar whom Heritz would like to bring over for his Agora work. Such being the case, the Olden Farm, the Olden Manor and landscaping were out of the question. It is a long letter. He says that housing for the Faculty and the closing of the golf course transactions are the big things to be concentrated upon. Let's get them finished so that Siefler and his associates may at once be able to get home for themselves and quit thinking and speculating on the subject, for it really does not interest them. He suggests renting additional

No!
Purchased
already

space in 20 Nassau Street, and thus, "Get our minds so full of the purpose for which we exist, that we will all become relatively indifferent to buildings and grounds."

"It is, I think, quite clear that these things dwelled ~~(?)~~ much less largely in your mind than they do in mine or Riefler's or Meritt's, for we are strangers to them, but I fear them as I fear the plague for these young men bursting with ideas and alive to opportunities who find themselves distracted by things in which they are not interested, though insofar as the housing is concerned, they have got to take a minimum amount of their time to settle their problems in a brief period once and for all as you settled yours many years ago."

He sends copies to Riefler and Meritt. He worries about getting committed on the real estate thing. "~~They start~~
~~on 57 Alexander Street.~~ We have already spent on Alexander Street three times the amount expected. If we start on Battle Road, landscaping, and Widen Farm, then we may have to cut the mathematics budget seriously."

~~V File, Planner, Graham~~ IV-20

ARCHEOLOGY

Academic Activities

✓ MERITT, B. D.

Biographical

WADE-GERY

FLEXNER, A.

Meritt asked Flexner to invite Wade-Gery as Visiting Professor at \$6,000 for the year 1937-38. This was to assist Meritt in publishing important epigraphical documents from the 5th century of Athens--the Athenian tribute-quota lists. Allen D. West had been collaborating with Meritt, he was Professor of History at the University of Cincinnati but had died. Wade-Gery was Professor at Wadham College, Oxford. The arrangement was made.

D, Wade-Gery, Prof. H. T., 1956-57

1937

1/25

CARNEGIE FOUNDATION

Foundations

AMERICAN PHILOLOGICAL ASSOCIATION

SCHOOL OF HEBRAIC STUDIES

Academic Organization

POLICING

Administration

LOWE, S. J.

Biographical

HERIST, S. D.

The Director says Carnegie Institution has expressed desire to contribute annually to Lowe's work, and the American Philological Association toward Herist's work, but we must to some extent rely upon our own efforts. ~~Recommendation~~ He suggests taking action, the total involved on salaries annually is 37,000 for the balance of the year 24,500. The Board raised the salaries of Dickler and Herist to 215,000 effective February 1, 1937. Kahan

"Rigid adherence to the full-time plan was unanimously endorsed." Trustees' Minutes, 1/25/37, p. 9

POLICING

Administration

PARTICIPATION IN ADMINISTRATION

Academic Personnel

TRUSTEES:

Corporation

FLANNER, A.

Biographical

✓ MERRITT, BEN

Merritt sends to Flanner, January 18, 1938, several communications, all inveighing against professors on boards of trustees: Nicholas Murray Butler (Columbia) to Chancellor J. H. Kirkland, May 20, 1915; Arthur T. Hadley (Yale) to Kirkland, May 25, 1915; H. A. Garfield (William College) to Kirkland, May 26, 1915; Charles W. Eliot (Harvard) to Kirkland, June 4, 1915; Henry S. Fritchett (The Carnegie Foundation for the Advancement of Teaching) to Kirkland, May 20, 1915.

Nicholas Murray Butler said that in the nineties his aid had been requested in ending the abuses of the proprietary professional schools in New York State where the boards of trustees were composed largely or wholly of members of the

teaching staff. Low teaching standards chief aim--largest possible income for the teachers for the smallest possible amount of work. Butler drafted and caused to be introduced into the legislature an amendment to the statute which made it illegal for any person other than the president of a university, school, or college to be a member of the board of trustees, if he were at the same time a member of the teaching staff or otherwise in receipt of an income from the institution. There was no debate. The legislation was enacted, subsequently to be dropped from time to time.

Hadley cited to Richland that when Mr. Taft, a member of the Board of Trustees accepted a professorship at Yale he resigned from the Trustees at once. Baldwin, a professor, when elected Governor, having thereby become a member of the Board ex officio, wrote that since he was unwilling to resign his professorship he must be excused from attending the meetings of the Board of Trustees.

Garfield of Williams College, wrote that while they did not have to deal with the question, he disapproved of the appointment of a member of faculty to a place in the Governing Board. His own feeling was dictated by the experience of

the Standing Committee of his old school, St. Paul's Concord. There several masters have been members of the committee, and it proved to be a serious embarrassment.

Eliot cited the case of Professor Ephraim W. Gurney, Professor of History, chosen a member of the President and Fellows of Harvard College by that Board, the election being consented to by the second Governing Board, the Overseers. Eliot favored his election, Gurney accepted it because Eliot did, and because Gurney sympathized with ~~undoubtedly~~ Eliot and knew the problems of converting Harvard College into Harvard University. In Eliot's opinion, a ~~best~~ the most excellent person who could have been found who could try the novel experiment, but within two years, he insisted in resigning as Fellow, because he became satisfied that it was an undesirable thing to have any Professor in the Governing Board. Eliot agreed with him. Eliot said that since 1866 the second Governing Board, the Board of Overseers, has filled through elections by the Alumni, and no Professor in activity has been chosen to that Board, though several retired professors and three retired presidents, James Walker, Thomas Hill and Charles W. Eliot himself, had been elected members of that Board.

He thinks that Kirkland's situation would be different with only one governing board, and doubts the wisdom of placing any faculty member on that board.

Fritchett of Carnegie Foundation told Kirkland that the problem of placing a member of the faculty on the governing board was one much debated in late years (1915) and recently introduced at Cornell. "There are reasons against it and there are strong reasons in favor of it provided the member so nominated is elected by the faculty." Fritchett thought it was a good ~~experiment~~ experiment to try, and ought to result "in a quickening of the relations between the faculty and the trustees."

D, Institute - Organization

3/19

1938
ROCKEFELLER

Foundations

CARNEGIE CORPORATION

AMERICAN COUNCIL OF LEARNED SOCIETIES

MERITT, B.

Biographical

HERZFELD, E.E.

Leland (W. G., American Council of Learned Societies) to Flexner 3/19

"I reported to Dr. Keppel on my visit to Princeton and on my conversations with you and Dr. Herzfeld. The substance of my recommendation was that the Carnegie Corporation should make available to the Institute for Advanced Study a credit for assistance to publications produced by the members of the Institute, with especial reference to those of Herzfeld and Meritt. This credit is not to exceed \$10,000 a year for three years, and only so much of it is to be used as is actually needed for specific publications ready for the press.

"Dr. Keppel wrote to me just before he left for England that they could not act upon my recommendation at present, on account of lack of funds, but that he would take it up with his Trustees in the autumn.

"As I understand the situation, the only matter of any urgency is the publication of Meritt's manuscript. I am writing to him for further information about the manuscript, since I was unable to secure any from the Harvard Press, which apparently had not yet seen it. I shall see Meritt a week from today in Philadelphia, and shall be able to discuss the matter with him then more fully. It may be possible, if the amount required is not too large, to secure assistance for this particular volume from some other source.

"As for Dr. Herzfeld, I think he should be encouraged to proceed with the preparation of a volume, with a fair expectation that its publication could be secured, or at least substantially assisted, when the manuscript is ready."

1938
INSTITUTE

Publications

CARNEGIE CORPORATION

Foundations

A. C. S. S.

HERSFELD

✓
MERRITT

See Chronological note III-12 for plea for publication
Merritt & Hersfeld.

III-12

1938

3/21

MEMBERS (STAFF)

CARNEGIE

✓ MERITT

Publications

Corporation

Biographical

See Chronological File.

D, Carnegie Corporation

3/21

1938
CARNEGIE CORPORATION

Foundations

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

INSTITUTE

Publications

✓ MERITT, B. B.

Biographical

Flexner has introduced Meritt to F. A. Keppel. Meritt acknowledges (March 21, 1938) grant of \$3000 from Carnegie Corporation (Keppel) to assist with publication of 1 volume of Athenian Tribute List.

D, Carnegie Corporation, 1938-39

GENERAL

Foundations

MEMBERS

Publications

✓ MERRITT,

Biographical

Foundations which supported publication for Prof. Merrit and members.

Tr. Min. - 4/18/38 - p. 4

ARCHEOLOGY

Academic Activities

ROCKEFELLER, JOHN D., JR.

Biographical

✓ MERITT

Biographical

CAPPS

Biographical

SHEAR, T. L.

Biographical

Meritt to Flexner, January 1, 1939.

Four mentioned have been made honorary members of the
Greek Archeological Society.

D, Meritt

ARCHEOLOGY

GENERAL

✓MERITT, B. D.

Academic Activities

Publications

Biographical

Meritt to Flexner.

A memorandum on the transfer of the publication of the journal Hesperia, THE annual volume of the American School of Classical Studies at Athens published since 1932, from Vienna where volumes 1 to 7 were published to Princeton, New Jersey for the benefit of unified editing and safety.

D File, Benjamin Meritt

11/22

1939
FLEXNER, A.

Biographical

AYDELOTTE, P.

✓ MERITT, BENJAMIN D.

Aydelotte to Meritt, November 22, 1939.

Suggests that the faculty and the Trustees make a joint resolution in appreciation of Flexner's service, and submitting a draft for his consideration. He suggests a meeting to put the resolution in final shape. He has sent a copy to Veblen and Stewart, and suggests Meritt talk to the rest of the faculty.

On the same date he sends a copy of his draft to Maass for Trustee action.

A IAS (T)

SCHOOL OF HUMANISTIC STUDIES

FLEXNER, A.

LOWE, E. A.

PANOPSKY, E.

RENEFELD, E.

GOLDMAN, HETTY

CAPPS, EDWARD

✓ MERRITT, B.

Academic Organisation

Biographical

Page 388.

I Remember

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

✓MERITT, B. D.

Biographical

AYDELOTTE, F.

FLEXNER, A.

Meritt to Aydelotte, January 12, 1940.

Asks for an engagement to discuss some problems of archaeological research that have grown out of the peculiar circumstances connected with the excavations of the Athenian Agora. Meritt is interested because of the large part the new discoveries have played in his own study, and he wants Aydelotte to dine with him in Princeton and with Professor Shear who is the director of the excavations and thought also of inviting Dr. Flexner if agreeable to Dr. Aydelotte because of his long association and personal interest in the Agora work. He doesn't suggest the Institute should give money in support of a new plan; merely that Princeton will be a center of this work in the next few years and he thinks it would be good for Aydelotte to have some talk about it.

A IAS (T)

1940

7/16

HONORS

Academic Personnel

~~MERITT~~, B.

Biographical

Marcus N. Tod to Meritt congratulating him on being part of the
Fellowship of the British Academy.

Filed in Chronological File under 1940, 7/16.

D File. Meritt. B.

HONORS

Academic Personnel

✓MERITT, BENJAMIN

Biographical

Meritt to Aydelotte, August 1, 1940.

"On July 13 I was elected Corresponding Fellow of the British
Academy."

D File, Benjamin Meritt

1941

April

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

✓MERITT

Biographical

PANOFKY

HERZFELD

LOWE

Their reports on their work--valuable and detailed.

A, 10/18/56 School of Humanistic Studies Report to Board

4/18

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

EPIGRAPHY

Academic Activities

ARCHAEOLOGY

ORIENTAL STUDIES

PALEOGRAPHY

POLICIES

Administration

✓ MERITT

Biographical

LOWE

HERZFELD

PANOFSKY

For memorandum on above headings see memorandum filed in
Chronological File under 1941, 4/18 or in any of the first 6
subject headings.

D, Humanistic Studies (School of) (Correspondence, Memoranda, etc.)

LIBRARY

MERITT, B. D.

Facilities

Biographical

Meritt to Aydelotte, February 2, 1942.

Gives his personal library which he uses in his work valued at \$2,000 to the Institute. The books are an integral part of the books in his field which are owned by the Institute.

FEB.

October 3 Aydelotte ~~xxxxxxxx~~ informed him of the Board's appreciated acceptance of the gift.

D File, Meritt, Benjamin D.

1942

4/22

7/28

LIBRARY

Facilities

✓ MERITT

Biographical

GARRETT, ROBERT

OPPENHEIMER

Part of Meritt's letter not quoted by Miss Sachs
is as follows:

Meritt to Aydelotte, April 22, 1942. "As you know, the collection contains a great deal of very valuable material and is in many ways unique. I shall not attempt here to go into the question of subject matter, except to record the fact of a very considerable intrinsic value, for this item has a bearing upon the necessity for careful preservation...Although he speaks as a layman I should recommend having someone come from the New York Public Library or from the Library of Congress or from the Morgan Library come to Princeton for a few days to give this collection his careful attention, and then I think we should be prepared to follow his suggestions as to how what we have can be best conserved and made available for use." It appears that nothing was done according to the file.

In some extenuation is Garrett's letter to Aydelotte, July 28, 1942, acknowledging the Trustees' thanks and acceptance of the gift and indicating that some formalities might accompany the transmission and acceptance of the gift.

"You raise the question again as to expressing the terms of the gift in a more formal document. It might be desirable to do this and I should be glad to have your suggestion for consideration. I have been awaiting some further action on the part of Princeton University authorities on this same line, but with reference to the manuscript collections I have given to the University. Nothing further has happened in that direction, so perhaps it would be well not to wait any longer."

Thus Princeton also was lax in observation of the amenities.

D File, Garrett, Robert - Gates Collection

1942

7/31

CLEMENT

Biographical

✓
MERITT

AYDELOTTE

Meritt to Aydelotte regarding Clement's qualification to
teach Greek, Latin, archeology, numismatics. Recommends
highly for position at Iowa State University.

Meritt, I. A. S., Vertical

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

LOWE, E. A.

Biographical

✓ MERITT

LEE, HENSSALAER

Vol. 4 C. L. A. printed, p. 4. appendix

Meritt editor of American Journal of Philology and Hesperia.

Lee spends half year at I. A. S. and edits Art.

Trustees' Minutes, 6/8/43

12/11

PARTICIPATION IN ADMINISTRATION

Academic Personnel

DIRECTOR

Administration

MAASS, HERBERT H.

Biographical

✓ MERRITT, B. D.

B. D. Merritt, Secretary of the Faculty to Mr. Maass.

The Faculty has passed two resolutions which they wish to apprise Mr. Maass as well as to thank him and the members of Maass' committee for their visit to Fuld Hall ten days ago and for your talks with us. Resolutions were moved by Einstein:

That

(1) /The Faculty elect from its own members a standing Committee on Policy

(2) That this standing committee now consult with and offer collaboration to the Committee on Policy of the Board of Trustees on matters which intimately affect the welfare of the Institute in connection with the question of the retirement of

Dr. Aydelotte. Passed unanimously. Present: Alexander,
Earle, Einstein, Goldman, Love, Meritt, Morse, Panofsky,
Riefler, Stewart, Veblen, and Weyl.

The Policy Committee elected, consisted of Earle,
Einstein, Meritt, and Veblen. Aydelotte will be ex-officio
member, except in this particular case which concerns him
personally.

Earle v File, "Committee on Policy" 1944-45-

TRUSTERS

Corporation

AYDELOTTE, F.

Biographic al

✓ MERITT, BENJAMIN

Draft of a proposed report (to Trustees?) corrected by
Meritt. (Presumably drafted by Aydelotte).

Filed in Vertical File under "T" for Trustees.

A (Attic) "Plans for Institute"

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ MERITT, B. D.

Biographical

EARLE, E. M.

See two drafts of memo of Faculty to Trustees regarding
Aydelotte's retirement. Interesting policy discussions.

Meritt, I. A. S. (Policy Committee), Vertical

1/22

DIRECTOR

Administration

PARTICIPATION IN ADMINISTRATION

Academic Personnel

HABLE, H. H.

Biographical

✓ WERRITT

VEBLEN

AYDELOTTE, F

Marie to Veblen, transmitting a six-page memorandum, presumably addressed to the Trustees on behalf of the Faculty, asking that Aydelotte's term not be terminated after his 67th birthday in October of 1947. He has undertaken this job because Werritt has lost his mother and is out of town. He sends the memorandum to Veblen for corrections and smoothing out, as he is leaving town.

What appears to be the final version of the memorandum is dated January 26, 1945, and although there has been no indication ~~it~~ in the Minutes that it was presented to the Trustees, it undoubtedly was transmitted, and shows for ~~the~~

~~first time~~ the Faculty position as opposed to the position ultimately adopted by the Board of Trustees.

Following is a brief of the points made.

It recites the appeal of the Faculty adopted November 6, 1944, and submitted to the Board of Trustees, asking that the 65 year old age of retirement rule applied to Faculty should not be applied to the present Director. The members of the Faculty, "have now been informed that at its next meeting the Board of Trustees intends to set upon a proposal of its Committee on Policy, and that Dr. Aydelette will be retired on his 67th birthday, October 16, 1947."

If the 65-year rule had been applied to Dr. Aydelette, he would have terminated his directorship in June, 1946. The procedure contemplated by the Board of Trustees would give him only an additional ~~seventeen~~ academic year. "This, in the opinion of the Faculty, would not be sufficient to safeguard what they consider the welfare of the Institute."

Pointing out that there has not heretofore been a fixed

age of retirement for the Director and officers of the Institute, they also say that there is no universally established procedure as regards the retirement of Presidents and officers of other research institutions or of our great universities. They question the advisability of establishing and enforcing a rule on retirement at the present time; although it certainly is within the province of the Board of Trustees to prescribe an age of retirement for the future officers and directors.

Conceding that the Trustees have the right and responsibility in this matter, the Faculty feel that they are vitally concerned, and "in a position to judge those matters which directly affect its scholarly activities. On the basis of this experience, they are convinced that a change in administration at the time proposed would have an adverse, and possibly disrupting, influence in the life of the Institute."

Not only has the Faculty great affection for Dr. Aydelotte. This was not their principal reason for the resolution of November 6, 1944, but they assert that the affairs of the Institute "are now being conducted in a manner that corresponds

to the wishes of its founders and to its very raison d'être.
"Dr. Aydelotte understands the specific character of that
'advanced' and therefore unregimented research which the
Institute is supposed to promote; he has established a
policy of frank equity which has enabled the members of the
Institute, both as individuals and as a body, to pursue their
work with a feeling of responsibility and, consequently, with
maximum effectiveness. Without being presumptuous, the
Faculty feel entitled to say that the scholarly achievements
of the Institute under Dr. Aydelotte's administration have
been substantial."

They go on to say that the next few years will be
critical to the Institute than to other institutions of
higher learning in America. The Institute is still young, and
will have to face post-war problems as a young institution.
It needs a proper body of precedence and procedures. Vacancies
caused by the retirement of Faculty members will have to be
filled. The financial situation of the Institute offers the
first opportunity for expansion, since the establishment of
the School of Humanistic Studies and the School of Economics
and Politics in 1935. "These inter-related problems cannot be

solved without a continuity of policy." Conceding that eventually the appointment of a new Director will have to be faced, they urge that Aydelotte should be given a chance "to consolidate his work during the next crucial years." Not only do we feel that we owe this to him, who up to now has had his hands full with keeping the vessel afloat under adverse conditions, but we do believe at this juncture no other course can give a comparable assurance of success.

"If this statement has a tone of urgency, it is because the Faculty are jealous that the ideals for which the Institute was established, and to which its members are committed, be kept alive. The Faculty believe that Dr. Aydelotte's proven and competent leadership is needed to perpetuate the achievements of the past five years; to solidify the cooperation among the Director, the Faculty, and the Board of Trustees; and by establishing sound practice, to make the organization of this little republic of scholars as stable, yet flexible as it ought to be. We, therefore, respectfully but very urgently request that the Board of Trustees extend Dr. Aydelotte's term of office for a period of time sufficient to accomplish this end, and to assure

continuity of administration and policy during the critical phase upon which we now enter. We are confident that only the most imperative reasons--none of which is apparent--would lead the Board of Trustees to overrule the considered opinion of the Faculty.

"The Faculty could adduce further reasons for the retention of its the present Director. They have not done so because they have named a Committee on Policy, which is authorized at any time to meet with the Board as a whole, or with any of its members, and to set forth the Faculty's views on this vital matter."

January 26, 1945, See Faculty message to Trustees on proposed 1947 retirement of Adelotte.

Veblen's File, "Committee on Policy

1945

5/3

APPOINTMENTS

Academic Personnel

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

✓ MERITT, B. D.

Biographical

Meritt (for Humanistic Faculty) to Aydelotte, protesting against Aydelotte's announcement of intention to make no recommendation of a professorship in the School of Humanistic Studies at the meeting of the next day. The Faculty of the School of Humanistic Studies was proposing three men for consideration for permanent appointment which they met and reconsidered at Aydelotte's request after a meeting of February 12. They We still felt justified in insisting that the following names in order by preference be presented: Albright, Barr, and Broneer, and they respectfully petitioned that these names would be submitted to the Faculty meeting on May 4.

School of Historical Studies (Betty Horton's Files)

10/15

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ MERITT

Biographical

EARLE, E. M.

Earle to Meritt, October 15, 1945, regarding the reading
of the minutes of the faculty meeting.

Letter filed in Chronological file under 1945, 10/15.

Earle, I. A. S., 1944-5

BUILDINGS AND GROUNDS

Facilities

EARLE, E. W.

Biographical

✓ MERITT, B. D.

Earle to Meritt:

I. A. S. has bought most of Maxwell property.

Meritt, I. A. S.

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

EARLE, H. W.

Biographical

WOODWARD

✓
MERITT

Earle to Meritt at Oxford asking him to persuade Woodward
to accept a membership to I. A. S., etc.

Meritt, I. A. S., Vertical

12/13

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ STRAUSS
MERRIT

Biographical

Strauss informs the committee that he wants Oppenheimer.
Merrit opposes anyone too intimately connected with the
atomic bomb.

Faculty Minutes, December 13, 1946

PARTICIPATION IN ADMINISTRATION

Academic Personnel

DIRECTOR

Administration

VEBLEN, O.

Biographical

STRAUSS, L. W.

✓ MERITT

MORSE

Veblen nominated Strauss for Director with a long, and she thought, facetious speech. That was how and why his name appeared on list. Veblen himself was a candidate, she recollected; so were Morse and Meritt.

Hetty Goldman Interview, July 12, 1957

1947

January - October
12 15

POLICING

Administration

SALARIES (L of A)

Academic Personnel

SIEGEL

Biographical

✓ MERRITT

PANOFSKY

See Adelaide to Veblen regarding half-salary for Siegel in light of precedents for Merritt (at Oxford) and Panofsky (at Harvard). But Veblen ~~prevails~~ prevails and Siegel gets full pay though he is abroad.

See Memo from V-6

3/14

HONORS

Academic Personnel

~~MERRIT~~ MERRITT, B.

Biographical

Fordyce, Clerk of Senate/^{of University} to Meritt, March 14, 1947, inviting
him to accept the Honorary Degree of Doctor of Laws.

Filed under 1947, 3/14, in Chronological File.

A File of, Herbert H. Maass

GENERAL

Gifts

GOLDMAN, HETTY

Biographical

~~MERRITT, B.~~

Dorothy Strauss, Miss Goldman's attorney, to Dr. Aydelotte, March 24, 1947 sending a copy of that portion of Miss Goldman's will concerning her bequest to the Institute which is of residue to be held by the Institute in trust for expenditure of the fund and the income therefrom for further Anatolian excavations to be designated by a committee of three persons, not more than two of whom shall be from the Institute. The three persons are to be appointed by the Director of the Institute and Professor Meritt after her death. The hope was expressed that Meritt will consent to be a member of the committee. If he predeceases Miss Goldman it would be Professor Thompson in his place, and one or two others whom she names.

The will was dated January 25, 1947.
D File, Goldman, Hetty, 1945-1947

BUILDINGS AND GROUNDS

Facilities

✓MERITT, B.

Biographical

VEBLEN, O.

AYDELOTTE, F.

OPPENHEIMER, R.

Meritt claims Herzfeld's vacant office, traditionally humanistic space, for Homer Thompson. Veblen insists that it should be assigned to Siegel and should become a part of the quarters dedicated to Mathematics.

Aydelotte recommends to Oppenheimer that a permanent decision should be postponed until the number of members of the Institute have decreased or until some additional small buildings for members have been erected. He suggests putting both Thompson and Siegel into these Herzfeld rooms.

A. File: J. Robert Oppenheimer

9/22
10/4 P

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

CHERNICK, R.

Biographical

VEBIEN, O.

ATHELOTTE, F.

OPPENHEIMER, H.

✓ MURPHY

Minutes, September 22, 1947.

Dr. Murphy presented the nomination of Harold Fredrik Chernick for appointment to the Faculty. Oppenheimer strongly seconded it as supportive of unity between the various departments of the Institute. Murphy's letter with Chernick's life and works is appended to these minutes.

Vebien caused the matter to be put over to the next meeting on the ground that the Faculty had better familiarize itself

with the amount of money which the Institute had, and it was decided to hold a meeting October 8, and that the standing committee should make a report on finances.

At the meeting of October 8, Oppenheimer presided, and moved (seconded by Professor Weyl) and the Faculty voted to recommend to the Board of Trustees that Charles be appointed professor in the School of Humanistic Studies.

In these meetings minutes which are a rough draft (there is no other copy, however, in the ~~minutes~~ file) the motion followed a long discussion, and it concerned the best use of the available funds.

Also in these minutes scratched out is a statement attributed to Oppenheimer that with the endorsement of Aptelotite, the chief function of the Institute was that of a school. For the sake of the record, Alexander pointed out that this was a complete reversal of the position taken by Dr. Leuner and of Alexander's appointment to the Faculty. Furthermore, it was a distinguishing feature of the Institute that it would engage in

the

research to which all scholastic considerations were to be strictly subordinated. Einstein joined Alexander in the attack.

3 Faculty Minutes

10/11

SALARIES (L OF A)

Academic Personnel

/MERITT

Biographical

SIEGEL

PANOFSKY

VEBLEN, O.

AYDELOTTE, F.

Aydelotte to Veblen.

When Meritt went to Oxford and Panofsky to Harvard (1947-48) Institute gave them half their salaries.

When Siegel went to Germany, he had about 1/2 year on full salary (first 90 days during uncertainty whether he could go. Aydelotte feels that Siegel should be returned to full salary not before October 1, 1947, for he has been more generously dealt with than the others already. But Veblen

XXXXXX
evidently changed Aydelotte's mind, for Aydelotte wrote Siegel
October 15, 1947 that he had "reconsidered" and his full
salary was to be paid July 1, 1947.

Executive Committee February 18, 1947 heard Director say
if Siegel had not returned from Germany by April 4, 1947 he
would be on half pay thereafter. (Hadn't earned sabbatical?)

1740

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ MERITT, B. D.

For draft Faculty minutes see source.

Meritt, Faculty Business, Vertical

FLEXNER, A.

Biography

✓MERITT, B.

WOODWARD, SIR LLEWELLYN

Interview with Sir Llewellyn:

Sir Llewellyn stopped to ask me if I had come across a letter from him to Flexner of 1930 or '32 giving him some observations on a School of the Humanities "which he asked me for. He always insisted that the Institute was patterned after All Souls and he still thinks so but, of course, that is not so. Oh well, if you haven't found the letter he probably simply tore it up."

Sir Llewellyn visits Dr. Flexner occasionally in New York and agrees that it is well for me to see him soon because he is changing with age. He thinks that Flexner's controversies arose out of his wife's illness which began in his later days as Director and which he thinks Dr. Flexner understood as likely to be progressive and not subject to ~~some~~^{change}--something like arterial deterioration, for instance. Since Flexner adored his wife it was a terrible thing to bear. Either through age or final acceptance he has become gentler and perhaps more receptive to his difficult days with the Institute.

Sir Llewellyn says that Jean was always a satisfactory and loving daughter but that Eleanor was less satisfactory and not settled in any way.

Simon Flexner was less impetuous and gentler than Abraham and meant a great deal to his brother. His death was another great shock to Abraham.

He recalls that Mrs. Flexner bought the house at Magnetawan with Flexner's approval. They had visited there before. Chancellor Kirkland (of some mid-western college) had the house next door and was a very close friend of the Flexner's. He is dead and so is his wife. Sir L. suggested that Ben Meritt, Dr. Kirkland's son-in-law, would be a valuable source of information since he was here early and knew Flexner well.

Sir L. thinks it is possible that Flexner took correspondence and papers with him when he left--"one shouldn't you know, but most people do." He thinks that both Mrs. Bailey and Miss Eichelser will be very helpful. Mrs. Bailey was completely devoted to Flexner and may be "a little difficult". Miss Eichelser was of more even temperament and perhaps the more intelligent. Sir L. thinks she is with the Metropolitan Museum and would be very helpful.

He said that Dr. Flexner now is weary apparently after about twenty minutes of conversation. As to whether or not notes should be taken during the interview he thought that I should decide that by the character of the interview. If he sees me many times for short periods it will perhaps be better not to take them but if there is sustained conversation on Flexner's part it might be better. It was agreed that it would be well to let ~~me~~ talk as much as him

he would in the beginning without questions. He envisions quite a period of time for the interview.

I asked him if he would see me soon and give me his suggestions on the history and the manner of handling the research materials and he said he would be delighted to do so. We did discuss the matter of arranging the materials and he thought it was good. *Notes 42*

12/16

ROCKEFELLER

Foundations

ARCHEOLOGY

Academic Activities

STIPENDS

Academic Personnel

MEMBERS

PARTICIPATION IN ADMINISTRATION

GENERAL

Academic Procedures

PIEKNER, A.

Biographical

✓ MERITT, B.

AYDELOTTE, F.

Interview with Professor Meritt, 12/16/55.

Filed in Vertical File under Interviews.

Interview with Professor Meritt, 12/16/55

3/23

TEACHING

Academic Procedures

FOUNDERS

Corporation

SITE (BUILDINGS AND GROUNDS

Facilities

KEENEAN, GEORGE D.

Biographical

VINES, J.

VEBLEN, G.

PANOPSKY, EDWIN

✓ MERRITT, B. D.

The above are additional headings for the interview
with President Harold W. Dodds, Princeton University,
March 23, 1956.

The interview is filed in the Vertical File under Dodds
Interviews.

Interview with President Dodds, 3/23/56

SCHOOL OF HUMANISTIC STUDIES
SCHOOL OF HISTORICAL STUDIES

Academic Organization

PRINCETON
LIBRARY
FACULTY

Relations WOI
Facilities
Academic Personnel
Biographical

FLEXNER, A.
DODDS, HERBERT

CAPPS

✓ MERITT

PANOFSKY, ERWIN

EARLE

OATES

OPPENHEIMER

STEWART

FERGUSON

ELIOT

TOYNBEE

BOAZ

Interview with Professor W. J. Oates, Chairman,
Classics Department, Princeton University, June 4, 1956.
Filed in Vertical File under Oates Interviews.

Interview with Oates, 6/4/56

DIRECTOR
ARCHEOLOGY
PRINCETON
TEACHING
MEMBERS
ASSISTANTS
✓MERITT, B. D.
AYDELOTTE, P.
FLEXNER, A.
DAUNCEY, MRS.
CLEMENT
SHOE
GERTY, WADE
DE TOLNAY
KANTOROWICZ
CHERNISS
THOMPSON
PANOFSEY
FRANKL
HERZFELD
LOWE
CAPPS
SIEGEL

Administration
Academic Activities
Relations WOI
Academic Procedures
Academic Personnel

Biographical

Interview with Professor Meritt, June 7, 1956
Filed in Vertical File under Meritt Interviews

6/14

ARCHAEOLOGY (AMERICAN SCHOOL OF
CLASSICAL STUDIES AT ATHENS)

Academic Activities

~~ROCKEFELLER~~ ROCKEFELLER

Foundations

CAPP, ~~ROBERTA~~ EDWARD

Biographical

SHOE, LUCY

✓ MERITT, B. D.

~~MORGAN, CHARLES~~

CLEMENT, PAUL

Interview with Miss Lucy Shoe, June 14, 1956.

Filed in Vertical File under Shoe Interviews.

Interview with Miss Shoe, 6/14/56

9/28

SALARIES (P. 2)

Academic Personnel

PARTICIPATION IN ADMINISTRATION (P. 4-5)

PRINCETON UNIVERSITY

Relations WPAI

TRUSTEES

Corporation

HARLE (P. 1)

Biographical

WIKNER, (P 2)

VEDLEN (P. 2, 4, 5)

MAASS (P. 2, 5)

✓ BRITT (P. 3)

MOREY (P. 5)

AYDELOTTE (P. 5)

WREED (P. 50)

Dinner table conversation with Miss Goldman, 9/28/56
Filed in Vertical File under Goldman Interviews.

APPOINTMENTS
members
STIPENDS

Academic Personnel

SCHOOL OF MATHEMATICS
SCHOOL OF HISTORICAL STUDIES
SCHOOL OF HUMANISTIC STUDIES
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

PRINCETON UNIVERSITY

Relations WOAI

VEBLEN
WEED
FLEXNER
MERITT
PANOFSKY
EINSTEIN
VON NEUMANN

Biographical

Interview with Professor Veblen, February 22, 1957.

Filed in Vertical File under Veblen Interviews.

APPOINTMENTS

PRINCETON

SCHOOL OF HUMANISTIC STUDIES

DOBBS

LOWE, E. A.

FLEXNER, A.

✓ WERITT, B. D.

Academic Personnel

Relations WPAI

Academic Organization

Biographical

Lowe luncheon discussion, ✓ April 18, 1957.

Filed in Vertical File under Lowe Interviews.

6/27

6/27

FOUNDERS (1, 4, 5)
BUILDINGS AND GROUNDS (1)
PARTICIPATION IN ADMINISTRATION (2, 3)
APPOINTMENTS (4, 5, 6)
ECONOMICS (4)
ARCHAEOLOGY (4)
GENERAL (4)
SCHOOL OF HUMANISTIC STUDIES (4, 6)
SCHOOL OF MATHEMATICS (6)
GOLDMAN (1, 2, 3, 4, 5, 6)
AYDELOTTE (1, 3, 4)
HOUGHTON (1)
OPPENHEIMER (2)
VEBLEN (3, 6)
MORSE (3)
FLEXNER (4, 5, 6)
THOMPSON (4)
BAMBERGER, LOUIS (5)
BAMBERGER, LAVINIA (5)
✓ MERITT (6)
PANOFSKY (6)
DE TOLNAY (6)
EINSTEIN (1, 2, 3, 6)

Corporation
Facilities
Academic Personnel

Academic Activities

Finance
Academic Organization

Biographical

Interview with Hetty Goldman, June 27, 1957.
Filed in Vertical File under Goldman Interviews.

GENERAL

Academic Organization

MERRIAM, JOHN O.

Biographical

Excerpts from letter of John O. Merriam (President Carnegie Institute of Washington, D. C.)
to Flexner with requested suggestions for IAS

"...

"As you know, I have been tending to use as one classification of institutions concerned with knowledge the following, namely, those devoted primarily to production of knowledge, those concerned primarily with interpretation, and those devoted to application, ~~and those devoted to application~~ There will, I am sure, be all manner of combinations and modification of these types. But for purposes of discussion of your problem I have started with the assumption that you are concerned with development of an institution the primary function of which will be interpretation. I have used the word interpretation rather than education believing that the term education tends to relate itself to a rather sharply circumscribed routine.

"...

"I do not believe that an educational institution of the type which you have in mind could exist without the foundation of constructive scholarship. One of the most important things which the university or interpreting institution has to give is the idea

of growth or of construction. If the staff does not have first-hand knowledge relative to the problem of constructive scholarship, it is not in a position to discuss the subject or attempt its interpretation. I would therefore assume that the type of institution which you have in mind must have such a situation as to give the best possible opportunity for constructive work by those who will be included in the staff. This is both for the sake of the continuing activity of the staff and by reason of the influence which the central group will exert upon those who are associated with it.

"The point just mentioned leads to a second, namely, that in discussion of location I have the feeling that among other places which you will naturally consider Washington as a point at which you can secure an exceptional opportunity for contacts of importance both on the side of science and of the humanities. Perhaps you will think of me as stretching the point with reference to the humanities, but I have in mind not merely the considerable resources available here and the development of these special resources, but more particularly do I think of the opportunities for studies of government and for the reflection of economics and other related subjects by way of governmental activities.

"...I believe that we need quality more than anything else in America at the present time. I do not know well enough from first-hand knowledge the influence of Clark University at the time of its founding. I have the impression from study of various institutions that a great uplift is given to thought by any agency which represents the highest type of effort, the clearest vision, and the evidence that intellectual and spiritual vision of the institution ranges widely over the field of knowledge, even though the special activities represented may cover only a part of the field."

File III-21

10/11

GENERAL

Public Relations

CARNEGIE INSTITUTION

Foundations

✓ MERRIAM, JOHN C.

Biographical

FLEXNER, A.

BAMBERGER, LOUIS

Flexner to Bamberger, October 11, 1932.

"Of course I have been overwhelmed with telephone messages of congratulation this morning. I shall not trouble you with them in detail, but one significant thing happened. Dr. John C. Merriam, Director of the Carnegie Institution of Washington, called me up to say that the Carnegie Institution would regard it as a privilege if they could cooperate with us in developing the work of Professor Einstein and Professor Veblen in any way possible. I imagine that this is just about the first time in the history of the Carnegie Institution when the Institution has taken the initiative."
D. Bamberger, Louis, 1930-1936

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

LOWE, ELIAS

Biographical

✓ HERRIAM, JOHN O.

CARNEGIE INSTITUTE

Foundations

ROCKEFELLER FOUNDATION

AMERICAN COUNCIL OF LEARNED SOCIETIES

W.M.Gilbert (Carnegie Inst. of Wash. D. C.) to Flexner

"Dr. Lowe and I have been corresponding during the past summer with regard to his desire to return to the United States for continuation of his interesting ~~xxx~~ studies, and I have just had a letter from him in which he speaks of the important communication you sent him recently on this subject. He has generously granted me discretion in utilization of this information, and it is for this reason that I am writing you immediately.

"My hope is that you may feel inclined to write Dr. Merriam rather promptly looking forward to discussion of your proposal at a time which may prove appropriate and convenient to you. We are already giving preliminary consideration to budget matters for next year, and some thought has been devoted to the possibility of aiding Dr. Lowé in

establishing connections in the United States which might prove helpful in making it feasible for him to transfer residence from England to this country. Early in the summer he wrote Dr. Merriam indicating that it was his earnest desire to make such a change primarily on account of his health.

"If you are willing to take the initiative, I am under the impression that such a course of action would prove most satisfactory for all concerned, and consequently I have refrained from mentioning the subject to Dr. Merriam.

"Perhaps it is not inappropriate for me to review a few facts with regard to Dr. Lowe's connection with the Institution. He received appointment as a Research Associate of the Institution back in 1911, based upon the great promise of his studies as a Fellow of the American School of Classical Studies at Rome. For the past twenty-three years, during which the Institution has been honored by his association with it, his record speaks for itself.

"As you probably know, we have not undertaken extensive studies in the humanities outside of the archaeological field, so that there have been few, if any, opportunities within the organization itself for contacts and associations by the palaeographer. In the fall of 1929 the American Council of Learned Societies applied to the Institution for permission to ask Dr. Lowe to assume direction of a project for preparation and publication of a Corpus of Latin Manuscripts, with the result that Dr. Lowe was authorized to direct this special research for a period of five years beginning January 1, 1930, the Institution agreeing to continue payment of his salary as if he were engaged solely upon regular work for the Institution. It occurs to me that your

discussion with Dr. Merriam may have an important relation to any future plans which may be made for completion of Dr. Lowe's program for the American Council of Learned Societies.

"..."

John C. Merriam (Carnegie Inst. of Wash. D. C.) to Fleener

"I must apologize again for taking so long a time to consider the interesting questions relating to the future of Dr. E. A. ~~James~~ Lowe...it has also been important to consider other relations in this field, especially those to the American Council of Learned Societies which has been spending funds which the Rockefeller Foundation has set aside for Dr. Lowe's researches.

"In a recent conference with Dr. Leland we agreed that there seems real importance to Dr. Lowe and to those of us who are interested in his work if at least for the next few years Dr. Lowe could be located at Princeton and in association with the Institute for Advanced Study. Such an arrangement would depend upon having Dr. Lowe separate himself from his university relationships in England and take up life in this country. This would mean the loss of salary from the appointment in England. It would also mean loss of contact in study of certain of the most important materials being used for research.

"If such an arrangement could be made, the Carnegie Institution would, I am sure, be willing to continue the payments which it has been making of \$4,500 a year for

compensation to Dr. Lowe. It may be that the Institute for Advanced Study would wish to add to this amount and also to contribute a reasonable sum for expenses of Dr. Lowe's travel in Europe in connection with his studies. While the present researches are under way I assume that there will be contribution from the American Council of Learned Societies or Rockefeller funds which may cover a considerable part of the expense of investigation.

"..."

File III-21

1936

1/17
1/24
6/6

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

LOWE, ELIAS

Biographical

✓ MERRIAM, JOHN O.

CARNEGIE INSTITUTION

Foundations

ROCKEFELLER FOUNDATION

AMERICAN COUNCIL OF LEARNED SOCIETIES

Flexner to Merriam (Carnegie Institution, Washington, D. C.)

"I sk have this morning a letter from Lowe, accepting with enthusiasm a profess-
orship at the Institute for Advanced Study. I have explained to him the terms and
relations, and I have also written to Leland that there is no reason why any of his
relationships with the various societies sk and the Carnegie Institute of Washington
should be disturbed by reason of his coming to America. I think he would appreciate
it deeply if you would drop him a line to let him know of our interview.

"Iceland's letter is quite lyric as to restoring Lowe to the American fold. I hope that we may be able to add one or two men of like calibre to the School of Humanistic Studies, so that that School may hold up its head alongside of Mathematics."

Merriam to Flexner

"I appreciate very much your letter of January seventeenth regarding your correspondence with Dr. Lowe. As indicated in our conversation on December second, I shall be glad to do what we can to work out the most favorable plan for cooperation. As stated in our recent conversation regarding this matter, I planned to write to Dr. Lowe on the basis of a copy of your letter to Dr. Lowe, but I have not yet received your letter and also have not heard from Dr. Lowe, so that for the time being I am a little in doubt as to steps which should be taken by the Carnegie Institution. Please be assured, however, of my desire to work out a plan which would be effective for Dr. Lowe and his interesting studies."

Flexner to Merriam: (taken from a letter from Lowe to Flexner)

"...

"...As no volume of C.L.A. can possibly appear this year, it is essential that the next volume appear in 1937. Now, the press requires a whole year to get out a volume; so that if the next volume is to appear in 1937 it is absolutely necessary that copy should be handed in by November of this year. I do not see how this can be accomplished unless I devote part of the autumn to field work.

"I should, therefore, like to propose a postponement of my Princeton residence in the hope that you would have no serious objection to my coming over in September in order to have a conference with you and later with President Merriam, to meet my colleague and instal my library, and then to take a fast ship to Genoa to do my Italian field work during the good months of October and November, returning to America towards the end of the year, ready to start residence in January of 1937... I naturally expected to start my Princeton residence in October and to stay on till it was time to cross the ocean in the spring. I am sure you will understand, and I hope that this request for permission to modify my programme will not disarrange any of the plans which you had for me.

"I have just heard that two of my librarian friends are to be made cardinals, so there is every hope that, at least in ecclesiastical libraries, there will be no difficulty in obtaining the necessary photographs. In some of the secular libraries there may still be difficulty, but I shall wave my American flag, and that ought to help."

4/28
5/2
5/9
5/14

1938

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

PRINCETON UNIVERSITY

Relations WOI

MANN, THOMAS

Biographical

✓ MEYER, MRS. AGNES

DODD, HAROLD W.

~~SCHOOL OF HUMANISTIC STUDIES~~

Re: Excerpts of letters of Dodd and Mrs. Meyer from File III-18.

See:

/ SCHOOL OF HUMANISTIC STUDIES - Academic Organization

RIN GIFTS

Finance

✓ MIGDEN, MORRIS (Counselor-at-law)

Biographical

Migden, Morris, Counselor-at-law to the Institute,
December 19, 1955.

He has a client who ~~has~~ desires to include in
his will a provision bequeathing to the Institute a certain
sum of money.

/ D File, Donations

1944

SCHOOL OF HUMANISTIC STUDIES
(Budget stipends 1944-45)

Academic Organization

SCHOOL OF ECONOMICS AND POLITICS
(Economic Budget 1944-45)

GENERAL

Buildings and Grounds

BUILDINGS AND GROUNDS

Facilities

✓ MILLER, BERNETTA

Biographical

Miscellaneous administrative affairs--Richardson, Miller
and Ayfelette summer correspondence.

A, 1/29/57

7/13

GENERAL

Government Relations

VONNEUMANN

Biographical

NORSE,

MILLER, VONETTA A.

SALARIES

Academic Personnel

Vonetta A. Miller to Aydelette, July 13, 1945, informing him that the War Labor Board is dubious about permitting the Institute to grant increase in salaries to Norse and vonNeumann. VonNeumann in a most distraught state over the salary status." Norse told her von Neumann had another \$15,000 offer, and was despondent at the Institute's ever getting permission to increase his salary.

B. File, Aydelette, Frank, 1930-1945

1947

4/11 to
4/28

HOUSING

Facilities

SALARIES

Academic Personnel

AYDELOTTE, F.

Biographical

MAASS, HERBERT H.

✓ HILLIS, EUGENIA

DANFORD

SCHAAP

April 11, 1947, Aydelette to Maass. Schedule of rents
Nineville Housing ranging from \$60 to \$75 for a one-bedroom
to a three-bedroom apartment, including water, cost of fuel
for heating and cooking, light, garbage pickup and care of
grounds. Each apartment has a coldspot electric refrigerator,
gas range, and is heated either by a furnace or a space heater.
Occupant handles furnace except in the dormitory. Rents fixed

from April 1, 1947 to June 30, 1948 after which subject to adjustment by Trustees.

Represents joint consensus of Veblen, Miller, Riefler, Panofsky, Morse, Stewart and himself.

These are competitive with University apartments renting at \$40 which are held down by G. P. A. restrictions.

Veblen does not agree. Wants meeting. Not concerned about the amount of rent as about the question of admitting secretaries to these apartments.

April 21, Aydelotte to Haass. He speaks free of rent for Miss Miller who manages the project and who Aydelotte wants to have her apartment rent free.

April 23, Haass to Aydelotte. Thinks too much is being made of the allocation of the seats housing, but ~~xxxxxxxxxx~~ he and Leidesdorf agree that a business survey is necessary in

the hope of saving some charges applicable to Fuld Hall, the grounds, the apartments and other outbuildings.

Aydelette agrees but thinks that it will result in more cost if it is done. The help at the Institute is getting less and the help at the University doing the same things. He understands Wes Dauncey may be leaving. Thinks salaries of the Institute are lower than those of the University and wants power given to him and Schapp to make adjustments. (April 2, 1947)

Oppenheimer is coming in May to look over the Institute.

Maass agrees that Aydelette and Schapp may look over the salary situation with power.

B, Maass, 1947-

h/2h

PRINCETON UNIVERSITY

BUDGET

SALARIES

✓ MILLER, BENNETTA

Relations SOAL

Finance

Academic Personnel

Biographical

Letter to Leidesdorf regarding the above headings.

Filed in Chronological file under 1947, h/2h.

D, RE Leidesdorf, 1946-

GENERAL

Personnel

~~M~~ MILLER, BERNETTA

Biographical

The Director reported Miss Miller had been relieved of her duties as Housing Administrator. The Institute paid her salary to June 30, 1949, and furnishes her with an apartment to June 1, 1948, and will contribute 5 per cent of her salary to her TIAA account up to and including June 30, 1949.

Executive Committee Meeting Minutes, February 10, 1948

3/15

FOUNDERS

Corporation

HOUSING

Facilities

SALARIES

Academic Personnel

STAFF

Biographical

✓ MILLER, BERNETTA

EINSTEIN, A.

MAASS, HERBERT H.

AYDELOTTE, F.

FLENNER, A.

VON NEUMANN, J.

Interview with Bernetta Miller, March 15, 1956.

Filed in Vertical File under Miller Interviews.

Interview with Bernetta Miller, 3/15/56

✓ MILLIKAN, R. A.

Biographical

Director Norman Bridge Laboratory of Physics and
Chairman Executive Council of Cal. Tech.

Who Was Who

✓ MITCHELL, SIDNEY A.

Biographical

Banker

Born, Portland, Oregon, October 9, 1895

Son of Sidney Zollicoffer and Alice Pennoyer (Bell) Mitchell

Education: Student Hotchkiss School, 1911-14
A. B., Yale, 1919

Career: With Internatioanl General Electric Company,
Schenectady, New York, and Paris, France, 1919-24
With Bonbright & Company, Inc., New York, 1924-44,
former President, Director since 1933
Director American Gas and Electric Company
With Navy Department, Washington, 1942-44, State
Department, 1944-45
Executive Director Commission on Organization
Executive Branch of Government, 1947
Treasurer Belgium American Educational Foundation
Memorial Food Administration

Activities: Commission for Relief in Belgium
Special attaché, American Embassy, London, rep.
→War Trade Board

Trustee Institute for Crippled and Disabled

Awards: U. S. Navy Distinguished Civilian Service award

Home: Oyster Bay, New York
184 East 64th Street, New York 21, New York

Who's Who in America, Volume 27, 1952-1953

ECONOMICS

Academic Activities

✓MITCHELL, BROADUS

Biography

GENERAL

Academic Personnel

Mitchell suggests the following economists to IAS with Who's Who biographical data, to save Flexner trouble.

Bloch, Kurt

Viner, Jacob

Holman, Leo

Thorp, Willard L.

Douglas, Paul H.

Weyforth, Wm. O.

Bernhardt, Johanna

Kaplan, A. D. H.

Mercer Evans and Edgar Johnson as youthful ones.

Letter ^{from} for Broadus Mitchell (Johns Hopkins, Pol. Economy) to A. Flexner

File III-18 Vault

1933

3/30
4/4

MATHEMATICS

Academic Activities 0v9

ECONOMICS

POLITICS

✓ MITCHELL, BROADUS

Biographical

~~See: MATHEMATICS~~

Re: B. Mitchell and Flexner letters from File III-18

See: MATHEMATICS - Academic Activities 0v9

1933

11/4

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

/MITCHELL, BROADUS

Biographical

LORWIN, LEWIS L.

Mitchell (Johns Hopkins Univ.) to Flexner (Princeton):

".... Habit as much as anything else persuades me to write you again to make a suggestion as to a man you might have your eye on when you get into the social sciences. You know him already--I mean Lewis Lorwin, now of the Brookings Institution. Have you seen his recent writings on economic nationalism vs. economic internationalism? They illustrate his straight thinking, his wide experience of countries, his real wisdom. He is a broad-gauge man, with much to say and a good way of saying it. Students would really learn something from him. I do not write you at his suggestion, but because I am interested in seeing the best men given the best opportunities."

File III-18

OPPENHEIMER, ROBERT

Biographical

✓ MITCHELL

LEWIS, WILMARTH

FULTON, JOHN

Lewis to Fulton.

Everyone but Mitchell voted for Kennan's appointment.
Veblen couldn't vote, but said he would vote no if he could.

Fulton to Lewis.

Veblen did much harm in attempting to represent the
faculty views of the faculty on the Kennan appointment.

Fulton's Diary

1945

2/23

SCHOOL OF
ECONOMICS AND POLITICS

Academic Organization

STEWART, W.W.
WARREN, KARL
✓ MITCHELL, J.

Biographical

Memo from W. W. Stewart to Dr. Aydelotte on:

EXPIRATION OF MEMBERSHIP OF JONATHAN MITCHELL

"The second draft of his manuscript is still incomplete but within a month or two it should be in shape to show to a publisher. Both Warren and myself have seen the manuscript through several phases and therefore do not trust our own judgment as to quality. We are agreed, however, that the Institute is not justified in making any further extension of Mr. Mitchell's membership."

3/21

COMMITTEES (NOMINATING)

Corporation

STRAUSS, LEWIS L.

Biographical

✓ MITCHELL, SIDNEY

Strauss (President) appointed Mitchell to vacancy on
Nominating Committee!!

Oppenheimer tumbled to it. (Oppenheimer to Lewis March 22)

D, Nominations, Committee on