Gleanings from the Archives (Patricia H. Labalme)

Olden Manor

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Dear Professor Veblen:

Since we parted this morning I have had interviews with both Riefler and Meritt on the subject of buildings and grounds....
[Winfield W. Riefler, Professor in the School of Economics and Politics, 1935-49; Benjamin Dean Meritt, Professor in the School of Humanistic Studies and Historical Studies, 1935-69]

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Three years later, Abraham Flexner had retired, Fuld Hall had been built, and the Aydelottes moved into Olden Manor.

prepared for Field Flyer Oct 1993

GLEANINGS FROM THE ARCHIVES: The recruiting of Faculty, 60-odd years ago

[The following letters from Abraham Flexner, the Institute's first Director, to Benjamin Dean Meritt were written over a period of three years in the earliest days of the Institute. The first letter, dating from December, 1932, was written from the temporary offices of the Institute at 100 East 42nd Street and sent to Meritt at the American School of Classical Studies, Athens, Greece. Flexner and Meritt knew each other from shared interests in antiquity -- Flexner was fascinated by Meritt's archaeological excavations in the Athenian Agora. But they also shared neighboring summer "camps" at Lake Ahmic in Canada. Their friendship and mutual admiration eventually led to Meritt's employment in 1935 at the Institute as one of the first professors (along with Panofsky) in the new School of Humanistic Studies. This first letter and the next show Flexner as he advised (even manoeuvered) his friend to move from the University of Michigan to The Johns Hopkins University, from which Meritt would then come to the Institute two and a half years later, and as Flexner pursued the recruiting of Faculty for the Institute's first School, the School of Mathematics. The Institute gratefully acknowledges the generosity of Lucy Shoe Meritt in making these letters available to the Institute's Archives.

December 22, 1932

Dear Ben:

I read with very great interest the letter which you sent me from President Ames [of The Johns Hopkins University???], and I have taken it upon myself to write him urging him to fill the post temporarily next year in order that you may be able to keep your promise to Michigan and urging also that, as you have a family to look out for, he make you the most advantageous possible financial offer. I could do this with impunity, for Ames and I were classmates at college and have been friends ever since.

From your point of view it would seem to me a distinct step upward to come East. You will be near Capps at Princeton, near Pennsylvania, near New York, and in easy reach of Harvard, Yale, etc.--not to mention the new Institute for Advanced Study, which is going to tilt the educational and intellectual world still further to the East. Whatever may be said for the West--and I have no doubt that a lot can be said--the facilities, opportunities, and inducements of the country lie and are bound to lie in the

East.

I think Ames is quite right in saying that there is a greater opportunity for academic freedom in Baltimore than in most American universities. That is a hangover from the days of President Gilman, Gildersleeve, and the other great men who initiated that enterprise. The university atmosphere at the Johns Hopkins will always be more prominent than the collegiate.

I do not know anything about the present salary scale, but I believe you should hold out for a sum which will free you wholly from summer work. You must use your summers not only for recreation but for wide reading in your own field and in contiguous fields. That is one difference between the scholars of today and the previous generation both in this country and abroad. The latter were broader in scope. We have lost something through intense speicalization, but a good deal of it can be retained if proper use is made of the long vacation.

I am most interested to hear about the progress of the work on the Agora. I heard [Leslie???] Shear down at Princeton the other night give a perfectly wonderful exposition of what had been done. I sat on the most uncomfortable camp stool in the United States and was utterly amazed to find that I had been sitting there for two hours. Really the time passed without my noticiting it....

I have been spending these last weeks trying to round out my initial group in mathematics. That is why I haven't thanked you for the very attractive volume which you were good enough to send and which I shall read during the holidays. I returned from Princeton only last night, and now I think I have my mathematics nucleus secure--Einstein, Weyl of Göttingen (the

most eminent mathematician in Germany), Veblen and Alexander of Princeton. I have taken counsel on all sides, so that I have not been swayed in favor of Princeton. On the other hand, Princeton has men ready to be promoted to the places vacated by Veblen and Alexander, so that Princeton University will not be harmed and Princeton itself will be enormously strenthened by the collaboration of the two mathematical groups....

All of us join in affectionate greetings and in best wishes for Christmas and the New Year to you and Elizabeth and the children and those of your associates whom we know.

Sincerely your friend, [signed] A.F.

January 11, 1933

Dear Ben:

I have been nosing around in reference to the Hopkins offer. I suspect they would be glad to offer the place at a salary of \$6,000 without summer work, though I have no absolute authority to say so. If on these terms it appeals to you, as I hope it may, let me know, and I can give it another shove. I think they will make some sort of temporary arrangement for next year if they are sure of your acceptance....

Ever sincerely, [signed] A.F.

[A year and a half later, Meritt has moved to the Johns Hopkins and his prospects now include an invitation to spend a year at the University of Oxford. By this time, the Institute offices have also moved, to Princeton, and Flexner uses the old Institute stationary with the New York City address crossed out.]

May 22, 1934

Dear Ben:

Aristophanes has not come, but it will come. I have not really missed it, so that your so-called "lame excuse" is quite unnecessary.

The Oxford prospect sounds most attractive to me. I think it would be a splendid thing for you, from both a personal and a scholarly point of view, to get in close touch with Oxford scholars, the British Museum, and the Bodleian Library. The question of living arrangements depends, I think, largely on the length of time you are to stay there. You can probably rent a small house very inexpensively if you are going to be there a full term. We had the house of the great classicist Bywater in Norham Gardens. It was small and fairly well equipped--we left it better equipped than we found it. It is the property of A. J. Smith, who is a Fellow of Magdalen. If you do decide to go there, I will give you the names and addresses of persons who can make you further suggestions in case this house is either unavailable or unsatisfactory.

I envy you the prospect of leaving for camp as early as June 13th. I

really don't know what we are going to do this summer. I am trying to bring together a few people to make a start in the field of economics and politics, but whether I can do this best on this side of the water or on the other, I do not myself yet know....

Ever sincerely,

[signed] A.F.

[In June, 1934, Flexner was still at work on recruiting and had to forego a vacation in his beloved Canadian retreat.]

June 2, 1934

Dear Ben:

Inasmuch as you will probably by the pioneer at the lake this summer, I am dropping you a line to say that I am going to have to go to Europe this summer in the Interest of the Institute and that Mrs. Flexner and Eleanor will go along, so unfortunately Ingleside [the Flexner camp] will remain closed. I cannot tell you how reluctantly we have come to this conclusion, ut, if I don't go this summer, I should have to go during next winter, and I do not feel that I ought to be absent from Princeton for any considerable time during the academic uear. Spread the sad news among our friends, and tell them that we are heart-broken to miss the lake. I have no doubt that the fishing will be the best in the last twenty years and will more that recompense you and your father-in-law for our absence. Now and then, if you have nothing else to do, walk through the woods, and see if the boat-house is closed and the place in good condition....

Ever affectionately, [singed] A.F.

[By February, 1935, Meritt has received an offer from Chicago, and Flexner is at work trying to bring him to Princeton.]

February 21, 1935

Dear Ben:

I have had two conferences with President [Harold] Dodds [of Princeton University] since you were here the other day, and I have arranged, as I promised, to have a conference with one of our own people on Monday next in New York. I am not sure whether I shall be able to return to Princeton Monday evening or Tuesday evening, for I have some other matters that I must wipe off the slate while I am in New York. I shall have also to see President Dodds again after returning to Princeton Monday or Tuesday. It may be that an additional day will elapse before I can give you the definite information upon which you are waiting, but it seems to me that the difference of a day or two cannot possibly be of the slightest importance to President [Robert] Hutchins [of Chicago University]. Matters of such moment cannot be hustled, and I think he ought to give you all the time you need in order that you may arrive at a decision with which you and Elizabeth will be entirely satisfied. In any event, I shall lose no time in communicating with you....

Ever sincerely, [signed] A.F.

[By March, 1935, Flexner has made an offer to Meritt and details are under discussion. In April Flexner sought to answer Meritt's questions concerning subventions for his own publications and his ongoing commitment to the Agora excavations.]

April 8, 1935

Dear Ben:

Returning to town I find your letter of March 31st, which I will answer paragraph by paragraph.

The mathematicians have an outlet for their publications in the Annals of Mathematics, which is supported jointly by Princeton University and the Institute for Advanced Study. This, I suppose, is the equivalent of your publishing papers in the American Journal of Philology and Hesperia. The question of a subvention for a book has not yet arisen, and, in my judgment, is not worth taking up until the book is born. I should suppose--though I cannot, of course, commit the Board--that no difficulty would be encountered in underwriting a publication of this sort, either by yourself or in collaboration with the University of Cincinnati or some other institution.

Of course, it would be essential for you to retain your connection with the Agora work, and I don't suppose there is any doubt--though, again, I cannot commit the Institute--that the Institute would become a supporting institution....

I hope that this letter is satisfactory as far as it goes. One cannot possibly anticipate all contingencies, and we have made as few general rules as possible in order to be able to meet specific situations which productive scholars encounter....

Ever sincerely yours, [signed] A.F.

[A few weeks later, Flexner's offer to Meritt was formally made.]

April 25, 1935

Dear Professor Meritt:

At a meeting of the Board of Trustees of the Institute for Advanced Study held April 22, 1935, I was authorized to take the first steps in the organization of a School of Humanistic Studies. I have pleasure in inviting you to become a professor at an initial salary of \$9,000 a year to begin whenever your salary in your present post ceases. It is understood that you will contribute 5% of your salary to the Teachers Insurance and Annuity Association of America, the Institute contributing an equal sum monthly, that these combined contributions will contine until your retirement and then become a basis of your retirement allowance, and that, unless your term of appointment is prolonged by mutual consent, you will retire at sixty-five years of age.

I am sending you a complete set of the Bulletins of the Institute. You will observe that we are endeavoring to cultivate the closest relations with the advanced work of Princeton University so that such facilities as the Institute may acquire and such facilities as Princeton University may possess will be open to the advanced workers of either institution without additional expense to them. Finally, the members of the faculty of the Institute are expected to regard their tenure as a full-time occupation. Though they are free to take any steps which the interests of their respective subjects require, they are so remunerated and protected that they are expected to refrain from the acceptance of payment for ordinary services. This of course does not apply to honoraria or royalties which may accrue to them in consequence of scientific activity of the high grade to which it is assumed they will devote themselves....

I am deeply appreciative of your expressed willingness to join in the establishment of a School of Humanistic Studies on the same high level as the

School of Mathematics, which has thus far operated in conjunction with the Mathematical Faculty of Princeton University most successfully and harmoniously.

Very sincerely yours,
[signed] Abraham Flexner

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It is my conviction that we will never have any academic buildings on the farm, and I have such grave doubts as to the use of the Manor for social purposes that if I had to vote on the matter now I should vote in the negative....

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On June 16, 1926, Alice Older was maricel to Marcus Strats Whight, Jr., in Older Moror, Princeton. W.J. This mersion property had been in the Older family for nine successive generations. This was a family design back to the 1600s when William older helped to settle the part of Princeton that extends of Story Brook to the west side of the village. (Many of the graves in the cenetery adjoining the old Quaker meeting his at Stoay Brook contain belong to this Family In his will 1719/20 bequeath prop to son John

John (b. 1689 - 1757)

~ 4dr

Maidenheed (now L'ville), then in thentodown County, West NJ

2 of his children many house fought in the Rev. War

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Hart Older

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. some of Older estate divided a sold for bldg Charles Hart Older 1844-1915 Iden 1872-1935 · bom, rend a died : ~ Older Moror

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Bl Min. Oct 13, 1966 - Resolution - that Director must be in Older Morar

IAS Housing Plans [1936-39] - in box w. HS papers

[Riefler's papers?]

Howing (1936 or 1937) 13 pp. doc. Dec 3, 1936

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mag 3/1937 showing lots
prepared by Winfield W. Riefler , sent to
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wadd to Jon 6, 1937 letter AF to Veblen (copy to Rieflor Dear Professor Veblen:

Since we parted this morning I have had intorious with both Riefler & Meilt on the subject of buildings & grounds....

I find myrelf drawn into a vartex which I have been preaching against all my life, namely, that universities devote an inordinate amount of time to just such operations. It is perfectly plain to me that Riefler and Meith are tired of it, and I am sure that it I did as much speculating and welking in conn. with the problem as they have done I should give up building and simply rent additional space at 20 Nassau Street.

I am quite clear that at this moment we have neither the time nor the money to bother about the Older Monos and the Older Farm, for there is actually a question as to whether, with feeling interest rates, we will have money next year for Dirac or a Greek scholar whom Meith would like to bring over for his Agora work. Such being the case, the Older Farm, the Older Manor and landscaping are out of the question. If we embark upon them we will find ourselver on the same sort of indine place that has landed the Jahas Hopkins to University in the Mire.

It is my conviction that we will never have any academic buildings on the form, and I have such grove doubts as to the use of the Manor for social purposes that if I had to note on the matter now I should note in the negative.

Under HS files. Housing Plans
Riefler to Hesbert H. Maass June 5, 1939
Oswald Veblen - activing for the Ba Go Committee, sequented Riefler
to see Mr. Mondl, a Princeton godner....
"Battle Road Court"

Jan 6, 1937

AF to Veblan

Tan quite clear that at this moment we have speither the three nor the money to bother about the Older Monor and the Older term, for there is actually a question as to whether, with falling interest rates, we will have morey next year for Dirac or a Greek scholar whom Meith wild like to bring over for his Agora work. Such being the case, the Older Term, the Older Monor and landscaping are out of the question. It we emback on them we will find ourselve, on the same sort of irreline place that has landed the Johns Hopkins University in the mire.

I busy w. Battle Road & Mercer St lot)

It is my conviction that we will never howevery accordence buildings on the form, and I have such grave doubts as to the use of the Monor for social purposes that it I had to note on the matter now I show note in the negative....

I feel no inclination whatsoever to take up - the question of a building, for I am not clear enough in my own mind as to what we want. I would for rather rent additional floor space in 20 Nassace St and get our minds feel of the

purposes for and which we exist that we will all become relatively indifferent to buildings - grounds. Mr Gilmon had a great value sity in two old boarding houser, and the present Johns Hopkins, with a be autiful composition on the rocks. I am all for the boarding houses and opposed to the rocks, as I know you are at heat.

File: Older Fear (farmerly known as Older Moron)
1947. Opperheimers redocorate

1949. Holet H. Maass. Pres, Ch.

June 7, 1960. Kitty O. complains to a neighbor cult his teding down 1961 \$ S.Y. Wong requests bumboe shoots on oil 8'split from R.O.

1963. request for D. w. Griffin to steeble steets horse in steeble

1964 - Xmes Tour of Houser (beneatit for NJ Newsontsychieche Irst)
Included 97 Ober Love

This white chapboard house coor built in 1696 by WM Older on a land great given him by WM Penn. The original structure consisted at the present partry, kitchen where can be observed the original bearns. Before 1776 the study. I'm were added. Bulkt make from Revolutionary days scar the Fireplace in the study. Further additions in 1856

14 me 1966 - Buz Henry to Som Keeys on Keeys on Keeys on Keeys on Keeys on Keeys on The was clearly essential that he is family she reside in the Director's his, Oblan Marior April 21, 1966. Desolvation re New Dir Ining in Dir. House - to permit Dir to exclude the nextal value of house for income under Section 119 of Int. Rev Code

folder: Older Monor. Tax Exempton

Jan 1960 (Minot Morgan to S. Leidesdorf IAS wins case (vs. Princeton Township). will receive 3 xxs back taxes on Older Morora permanent exempter in fitte. Taxes are in excess of 1000 /year. clippings for herton Times + World Telegram

Jan 4 Superior Court at NJ Appellante Division: decision Foing & composition described.

The Township contends that the Institute is not entitled to tex exemption unde the statut because it lacks the usual indicia of a college, school, academy or seminay; "it has neither trackers nor pupils, in the ordinary sense, since it offers no curricula or instruction; it does not prepare its students for undergraduate or pastyraduate academic degrees, since its members are on the post doctoral level and no degrees are cerearded; it imposes no discipline, since its keynote is unlimited individual freedom, unencumbered by institutional requirements." It readily conceder that the Institute is a unique development in American education; coursel describes it as "a constellation of builliout mer whose sole occupation is - thinking - whose frontier is 'the growing tip of civilization.' ... It is the epitone of the contemplative method , pure research." Wonetheless - so runs - the argument - it does not fairly fall within the startestong interdment of a college or school. We are not persuaded that "college," as used in the statute, is to be confined to the kind of institution

P. 4)

that has become so familiar to us, where there are teachers a popils, courses of instruction, a conferring of degrees, and an extended discipline. The concept of callege is an organic one, taking on a varying aspect in different times a places.....

In its earliest + most fundamental sense it means a

collection of persons united by the same office, interest or occupation. The Roman collegium. [definitions from Oxf ting Dict on thist Principles. 1893, Cyclopedia of Education. 1911. Webster's New Intern. Dictionery 1883]

We do not understand "college" to be a word of art which, by universal understanding, has acqueined a definite, unchanging significance in the field of education, fixed to rever in its meaning like a bug in amber. The meaning of collegion it originally held has persisted through the ages, nous in the mold of the Akademeia of Plato (e.g., the Arademy at Florence, founded by Cosimo de Medici in 1474, or the French Academy, established by Locciss XIV and chartered in 1635 — associations of scholars for investigation into the homeautices); again in the form of the Institute (e.g., the Institute National less Sciences et der Arts, established in France in 1795; the American Law Institute, founded in 1923).

Is the Institute to be barred from exemption from texation of a component building because the members, already possessing doctorate degrees, comot receive thather honors? Or because the illustrious

few scholars who are chosen to study there are deemed to profit most by introspecture and individual research, mather than by instruction in the more usual teacher. Pupil relationship? Is exemption to be deviced merely because discipline, in the strict sense of the word, is kept to a minimum because of the very quality of those constituting the Institute and their particular and individualized pursuit of knowledge of ideas? To do so is to impose an arbitrary limitation on the legislative intert, to ignore the clearly discernible evolutions in modern day higher education toward less formal instruction, with greater emphasis on individual study and creative research. I a development which has arrived at its greatest refinement in the activities of the Institute.

A college, in whatever mold it be cast, is expected to be perpetual in its service and undersisting it its whimat purpose, ushich is the climination of the feelse and the fostering of the twe. There must of necessity be a flexibility of form and approach if this goal is even to be approximated. Its uses said it a different context by the Kentucky Court of Appeals, "For the past to bind [the college] to undrongeoblessess would be to prevent growth, applying the treatment to the head that the Chinese [used to] to to the feet. "[case] The challenge of the times must evoke a reasoned response, else the search for the truth suffers....

"colleges, schls, academies or seminorier" - affirmed