

HARRY WOLF
DIRECTOR
INSTITUTE FOR ADVANCED STUDY
1976 - 1987



For
Dr. Harry Woolf

A Scrapbook of Memories
from
The Institute Staff

A New Director was chosen

Woolf To Head Institute for Advanced Study

Harry Woolf will resign as provost of the University in order to accept appointment as director of the Institute for Advanced



Harry Woolf

Study at Princeton, N.J. Dr. Woolf plans to remain at Johns Hopkins through the summer. Commenting on Dr. Woolf's scheduled departure, President Steven Muller said: "The Johns Hopkins University and I personally will find Harry Woolf irreplaceable. As provost he has been my closest partner in the presidency, and he and I have shared in the achievements and errors of the last four years. He is a scholar and gentleman of rare talent and charm, and the Institute for Advanced Study could not have made a better selection."

"We shall all wish him only the best when he leaves us at the end of the summer. The selection of his successor as provost will take time, and we may hope

and expect to make a decision in the course of the summer. The prospect of parting with so close and dear a colleague and friend is sad, but it is a warm delight to congratulate Dr. Woolf on his magnificent new appointment."

Dr. Woolf was named provost in April, 1972. He has served as deputy president of the University and chief academic officer under the president. Earlier, he was professor and chairman of the Department of the History of Art at Johns Hopkins.

Dr. Woolf holds bachelor's and master's degrees from the University of Chicago and was awarded a Ph.D. degree in the history of science by Cornell University in 1955. He taught briefly at Boston University and Brandeis University and then was appointed to the faculty at the University of Washington, where he became the editor of "Isis," a scholarly review devoted to the history of science.

He came to Johns Hopkins in 1962 to fill the newly endowed Willis K. Shepard Chair in the History of Science. The program he initiated is now recognized as one of the nation's leading departments of the history of science.

Gazette 5/20/76

The Institute waited
anxiously for his arrival



THE INSTITUTE FOR ADVANCED STUDY
Princeton, New Jersey

Office of the General Manager

May 17, 1976

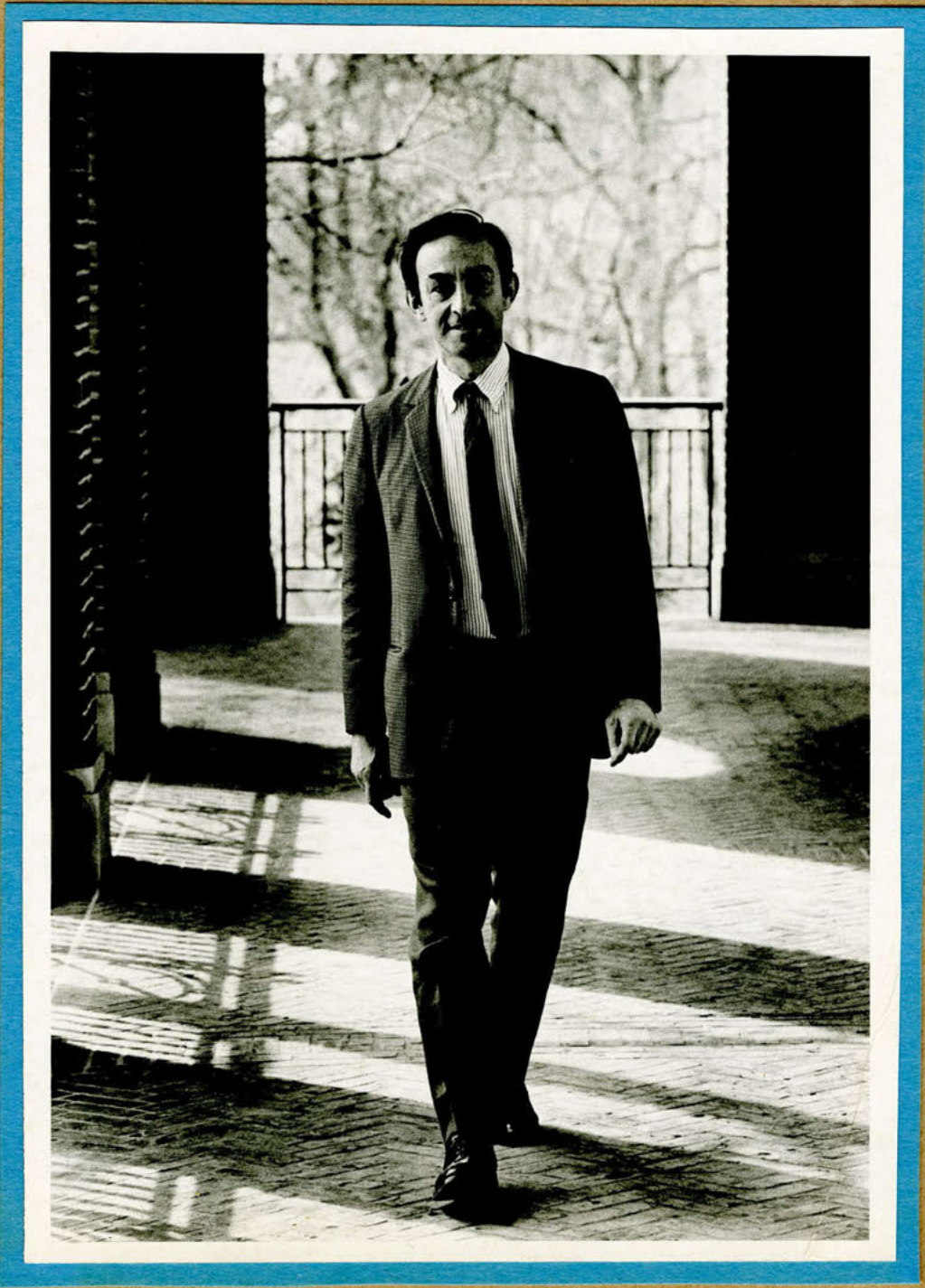
TO: Members of the Staff

As you may have heard, the Board has invited Dr. Harry Woolf, now Professor of the History of Science and Provost of Johns Hopkins University, to succeed Dr. Kaysen as Director. Dr. Woolf has accepted.

At the moment the time of his arrival is not certain. You will be informed as soon as we know.

Minot C. Morgan, Jr.
General Manager

The Arrival!



*Dr. Kaysen greeted
him with two envelopes...*



The "Search Committee"
was pleased with its choice



The Institute and its Director in the public eye



UNDER THE ECLECTIC HARRY WOOLF, THE INSTITUTE FOR ADVANCED STUDY MARKS 50 YEARS OF DEEP THINKING

"It's full of ghosts," says Harry Woolf, gesturing to the restored 17th-century farmhouse where he lives. It is the official residence of the director of the Institute for Advanced Study in Princeton, N.J. Woolf's statement may not be the most scientific ever uttered at the institute, the grandfather of U.S. think tanks, which marked its 50th anniversary May 20. Two things seem certain. If there are ghosts, they are extraordinary (Albert Einstein, T.S. Eliot, et al), and they should be more tranquil today than they were four years ago, when Woolf became director. Then the institute was embroiled in a bitter dispute over expanding its faculty to include more social scientists.

Woolf, 56, now says, "The wars are over. Whether there is scar tissue or healthy tissue over the wounds would be presumptuous to say. But people who were cool are increasingly warm in their interactions."

The institute is unique among the great centers of learning in the world. Begun with \$5 million from department store tycoon Louis Bamberger and his sister Caroline, it is devoted to the study of nothing in particular and the universe in general. The 30 permanent faculty members—all men—receive a reported \$40,000 a year whether they read, write, think or play croquet. There are no classes to teach; the appointment is for life (although at 70



Director Harry Woolf stands at the entrance to the Institute for Advanced Study's private forest, top. Albert Einstein, whose move to the institute in 1933 made its reputation, confers with director J. Robert Oppenheimer in 1947, above.

the professors go on emeritus status). Einstein, physicist J. Robert Oppenheimer, mathematician John von Neumann and art historian Erwin Panofsky are among the geniuses who died while working at the institute.

There are also 175 or so visiting members, most of whom spend a year at the institute, mingling with the regulars or not, as they choose. (Eliot

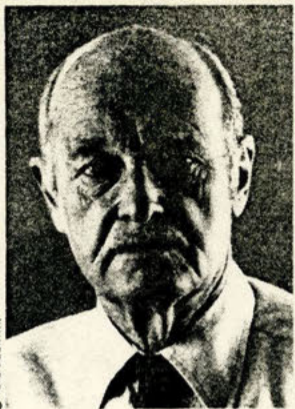
CONTINUED

DISCOVERY



JIM KALETT

Freeman Dyson, left, of the current faculty insists "the important work is done by visiting



ONEL SELKIRK

members." One, in 1958, was linguist **Noam Chomsky**, right. At the institute's February



ISA WYMAN/TIME

dance, historian **George Kennan**, center, danced exuberantly with **Pat Woolf**, Harry's wife.



Woolf's wife, Pat, teaches the sociology of science at Princeton and Penn. They have two teenagers and he has two children from a previous marriage.

wrote part of *The Cocktail Party* there in 1948.) "If one of the scholars wants to go into a new discipline, he doesn't have to clear it with anyone," says Woolf. "He might make a great contribution or a fool of himself. The security of this place becomes a means of generating the free flow of the mind."

When Woolf arrived in 1976, after 15 years on the faculty and as provost at Johns Hopkins University, the institute was generating mostly heat. Carl Kaysen, an economist who succeeded Oppenheimer as director in 1966, had tried to expand the social sciences department. The math-history clique angrily sniped at a Kaysen nominee. When he went to the trustees to override a faculty veto of the appointment, the clamor intensified. Kaysen finally quit.

Woolf, the Brooklyn-born son of Russian and Polish immigrant parents, studied physics and math before specializing in the history of science. "I see my own life," he says, "as integrative in nature." To emphasize his eclecticism, he serves as chairman of the board of the Universities Research Association of the Fermi Lab in Batavia, Ill. and as a member of the board of governors at Tel-Aviv University. He is also a co-founder of the Johns Hopkins Program for International Education in Gynecology and Obstetrics.

In addition to his peacemaking, Woolf has also improved fund-raising. The institute's annual budget of \$8 million is met only partially by the income from its \$70 million endowment. Donations and grants make up the rest. In 1977 Woolf opened a faculty pub in the dining hall to encourage socializing. It's known as "Harry's Bar." More important, he persuaded the faculty to accept an expanded social science school. "I do not know what one professor thinks of another and I need not," he says. "There's enough of a system to protect one from another, without much flimflam."

Physicist Freeman Dyson, who joined the faculty in 1953, minimizes the old disputes, calling them "the squabbles of a small group of old men." He welcomed Woolf. "I admire what he is doing—getting the institute on its feet financially," says Dyson. He has a ready answer when asked if Woolf is controversial. "No, I don't think so." At an institution which once got too much publicity for the wrong reasons, that kind of quiet leadership may be just what the doctors ordered.

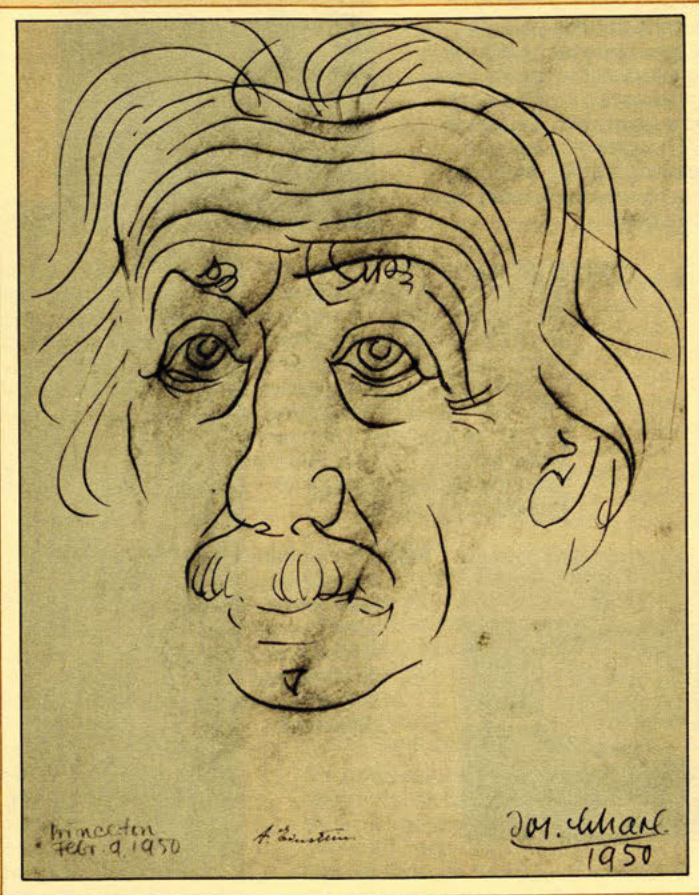
RICHARD K. REIN

Photographs by Michael Abramson/Camera 5

LIFE IN THE
'INTELLECTUAL ZOO'

Over the years, we all
shared in many important
events at The Institute

© 1979, The Institute for Advanced Study, Princeton, NJ



A. Einstein

1879-1979 A Centennial Exhibit

Sponsored by the
Institute for Advanced Study

with the support of the
National Endowment for the Humanities

Prepared by the
American Institute of Physics

some serious ones

The Einstein Centennial
Symposium



The Institute for Advanced Study
Princeton, New Jersey
March 4-9, 1979



Mutual Perceptions: East and West

The Institute For Advanced Study

Princeton, New Jersey

September 1-3, 1981

The School of Natural Sciences
of the Institute for Advanced Study
cordially invites you and your family
to an illustrated lecture:

"Double Stars, Comets and the Extinctions of Species"

by Dr. Piet Hut



Thursday, May 24
8:00 p.m.
Library Annex Lecture

The Institute for Advanced Study
Princeton, New Jersey 08540

You are cordially invited
to a reception to meet the artist
following the concert on
Monday, December 8, 1986

The Common Room

R.S.V.P.
(609) 734-8216

Advanced Study

for Cultural Resources, NYC.

Forty-Fifth Annual Dinner and Meeting
of the

Phi Beta Kappa Association



at

The Institute for Advanced
Princeton, New Jersey
Saturday, October 5, 1985





UNIVERSITY COLLEGE LONDON

*Sir James Lighthill FRS, The Provost
and Professor Harry Woolf
Director, The Institute for Advanced Study, Princeton
request the pleasure of the company of*

Professor & Mrs Harry Woolf

at the Richard Llewelyn-Davies Memorial Lecture on

THE NUFFIELD PLANNING INQUIRY

*by Right Honourable The Lord Flowers FRS
Vice-Chancellor, University of London*

*at 4.00 pm on Monday 17th November 1986 in the
Chemistry Auditorium, 20 Gordon Street, University College London
followed by a Reception in the North Cloisters of the College*

*RSVP Office of The Secretary, University College London, Gower Street, London WC1E 6BT
on the enclosed card*

You are invited to attend the first
of a series of lectures
devoted to
Environment and Society
and dedicated to the memory of
Lord Richard Llewelyn-Davies

March 4, 1985

Some with music

★ DO NOT ERASE ★

$$\pi(x) \sim \frac{x}{\log x}$$

JAZZ AND JUBILATION
MAY 18, 1985

PLEASE SAVE THE DATE FOR A DINNER DANCE
AT THE INSTITUTE FOR ADVANCED STUDY
MUSIC BY
FRED STARR AND HIS LOUISIANA REPERTORY
(An invitation will follow)



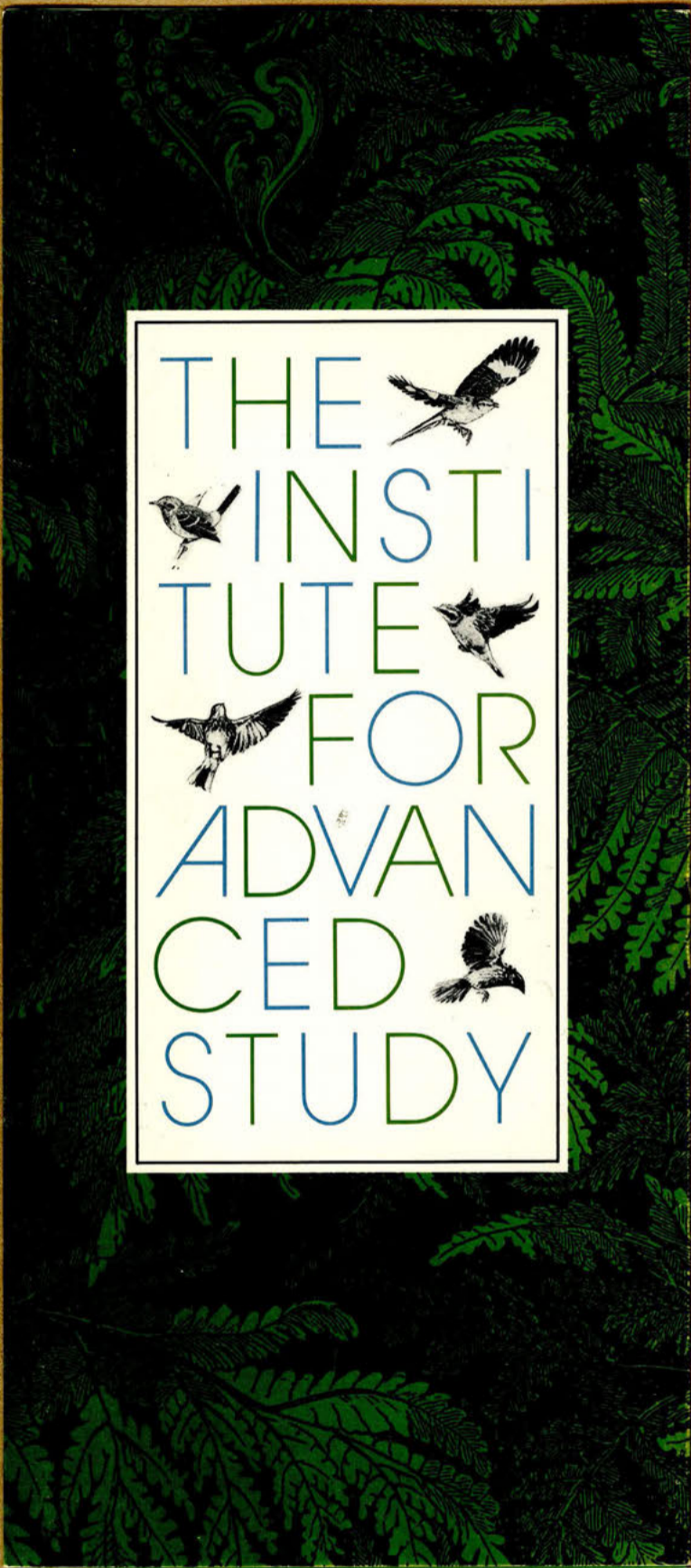


JAZZ AND JUBILATION





*We celebrated the woods
and the birds*

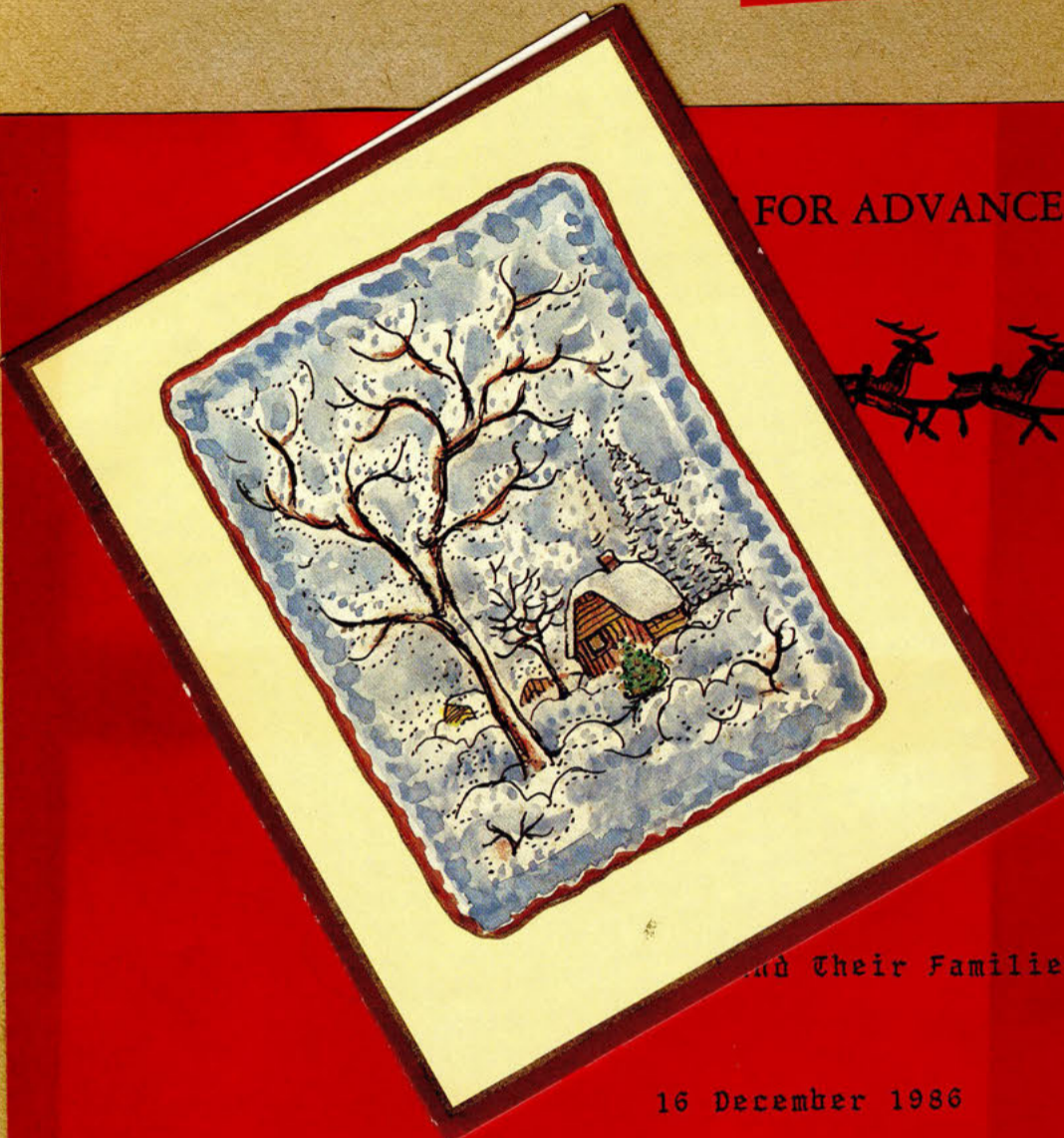


THE
INSTITUTE
FOR
ADVANCED
STUDY

A MAP OF THE WOODS
AT THE INSTITUTE FOR ADVANCED STUDY, WITH A
GUIDE TO THE TRAILS
AND A SELECTION OF TREES AND PLANTS THEREIN



and the holidays!



FOR ADVANCED STUDY



and Their Families and Staff

16 December 1986

Institute Dining Hall

3:45 - 4:45 p.m.



The Princeton High School C.



Princeton, New Jersey 08540

Telephone 609-734-8000

*A Valentine's Day dance
to cheer up the winter*

Pat and Harry Woolf
cordially invite you to a
VALENTINE PARTY
Saturday, February 14
eight-thirty until twelve-thirty
Dining Hall Please respond by
February 9
734-8216
dancing
♥





Easter fun for
the children

Institute for Advanced Study



8th International
Cross-cultural

Interdenominational

Easter Egg Hunt

SUNDAY, MARCH 30, 1986 OLDEN FARM, 97 OLDEN LANE, PRINCETON

Teenagers 12 and over: Come help hide the eggs at 10:30 a.m. Children

12 and under: Hunt begins promptly at 11:00 a.m.; bring a small bag or

basket. Hunt cancelled in case of rain. If weather is uncertain, phone

921-6240 after 9 a.m. on Easter morning.

Halloween Costume Parties



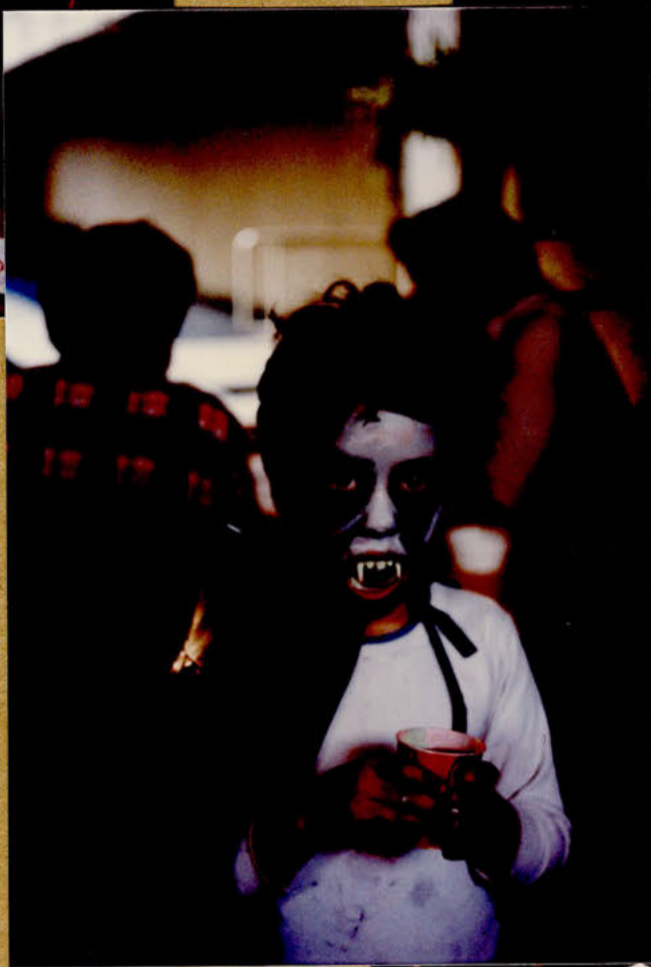
COME FOR CIDER AND DONUTS IN THE INSTITUTE DINING HALL
FRIDAY, OCTOBER 30, 1986, 3:30 - 4:30 p.m.

WEAR
A
C
O
S
T
U
M
E

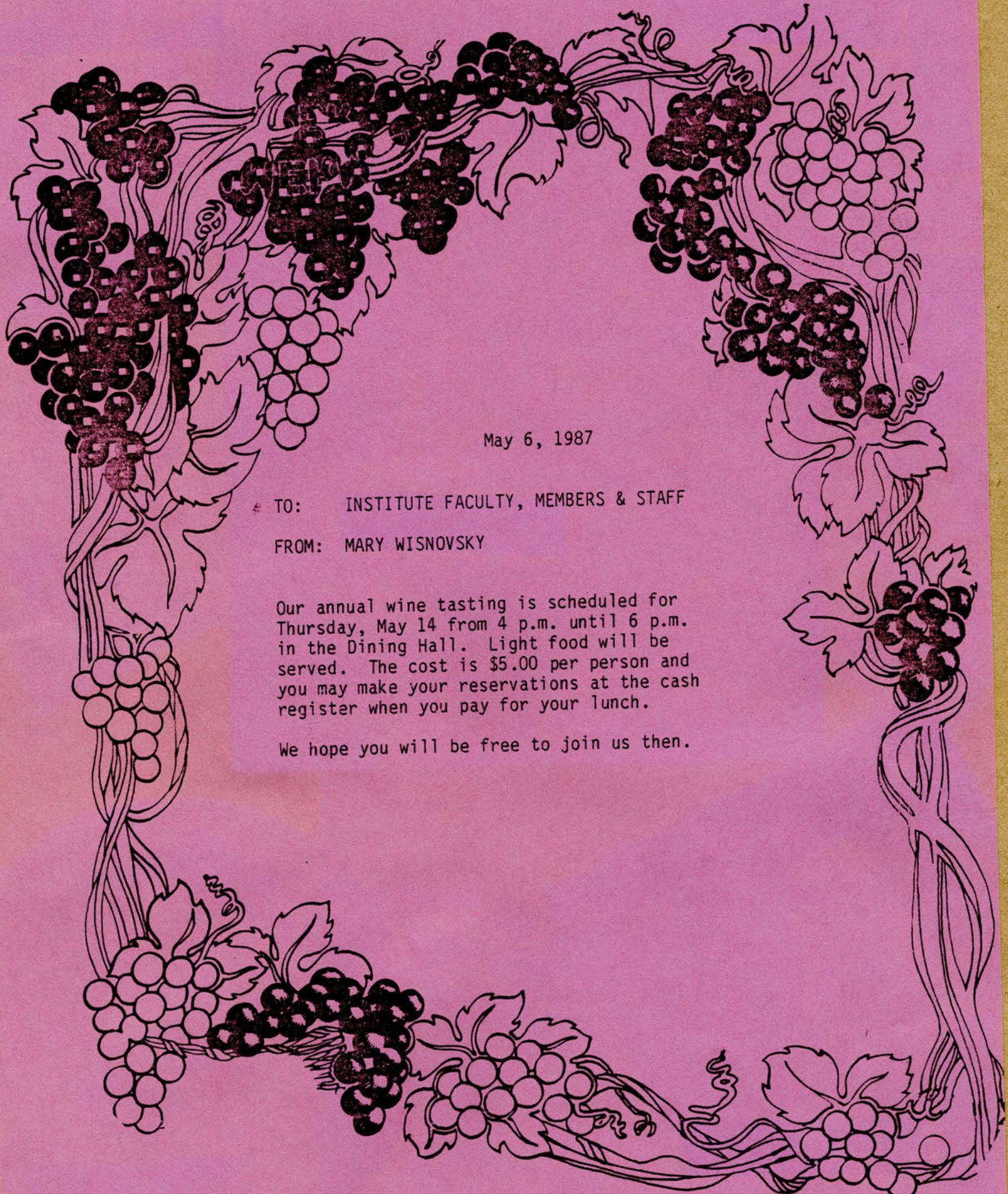


Lord and Lady Peter Wimsey
(Alias the Woolf's)

IT'S HALLOWEEN !!!



We even had annual
wine tasting parties

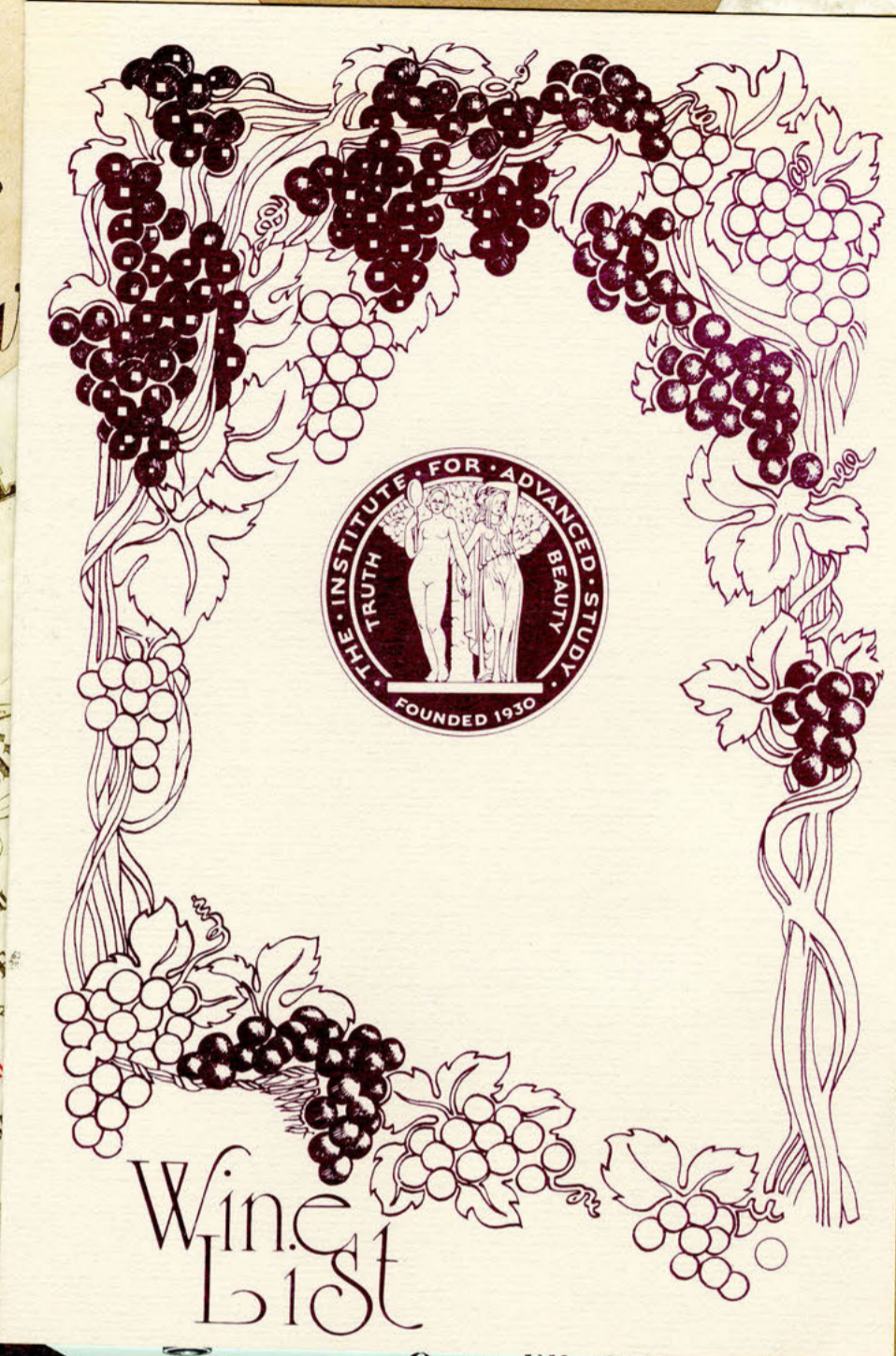


May 6, 1987

TO: INSTITUTE FACULTY, MEMBERS & STAFF
FROM: MARY WISNOVSKY

Our annual wine tasting is scheduled for Thursday, May 14 from 4 p.m. until 6 p.m. in the Dining Hall. Light food will be served. The cost is \$5.00 per person and you may make your reservations at the cash register when you pay for your lunch.

We hope you will be free to join us then.



Queen Elizabeth
The Queen Mother
séjournant à Mouton Rothschild
aux de sa présence - Avril 1977

colte 1977 a produit
bouteilles bordelaises et demi
magnums, jéroboams, impériale
mis en bouteilles au Château

Philippe de Rothschild
Château
Mouton Rothschild
55^{ème} VENDANGE DU BARON PHILIPPE
APPELLATION CONTROLEE PAUILLAC
PRODUCE OF FRANCE
75cl
BARON PHILIPPE DE ROTHSCHILD G.F.A. PROPRIETAIRE



We enjoyed many good times together



But we worked hard





*and talked and walked
and thought and wrote*





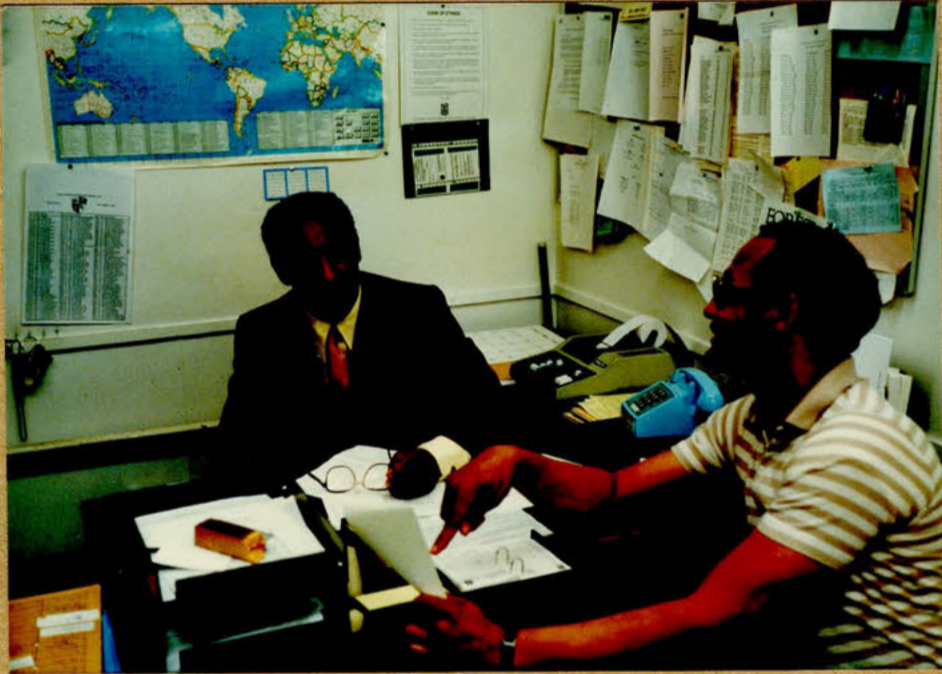
outside





and inside





and ate



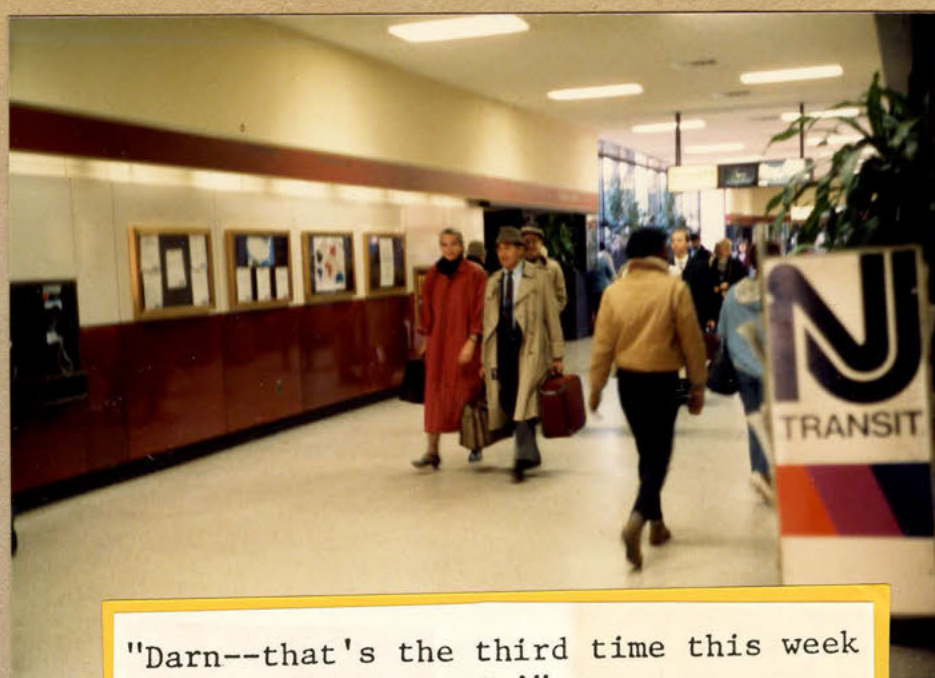
and cooked



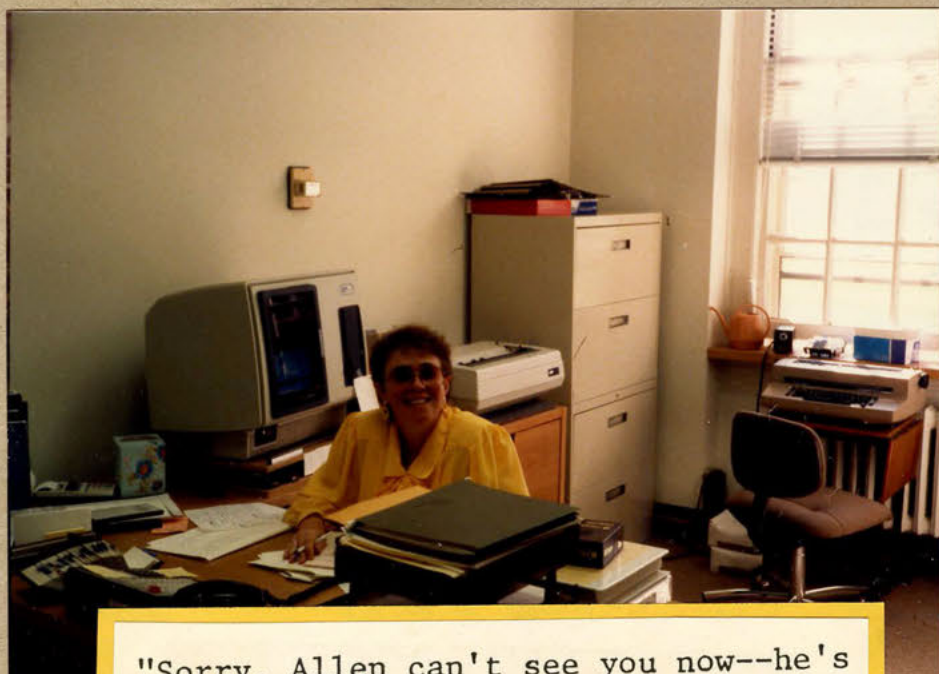
and served



"Is Harry out walking the dogs again?
I hope he doesn't run into any irate
joggers!"



"Darn--that's the third time this week
we missed the train!"

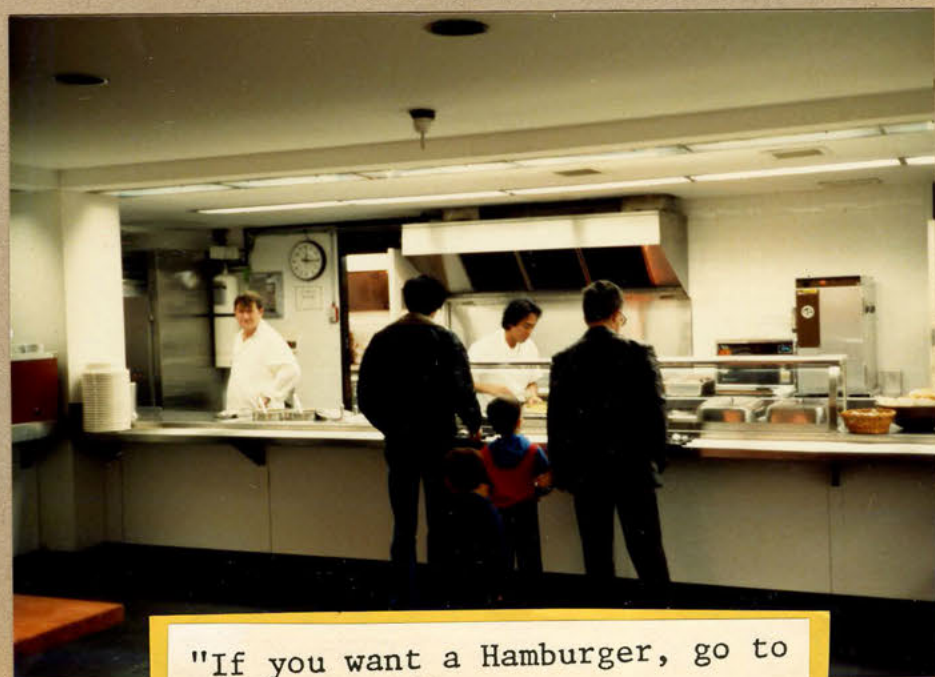


"Sorry, Allen can't see you now--he's
tied up with IRS agents."

*There were encounters, near
misses, delays, debates,
and directives*



"Well, I don't see any rules in here
against taking your sabbatical in
Tahiti."



"If you want a Hamburger, go to
MacDonalds!!"

Honors & Ceremonies

THE INSTITUTE FOR ADVANCED STUDY

PRESS RELEASE

FOR INFORMATION, CONTACT:
MARY WISNOVSKY, (609)734-8215

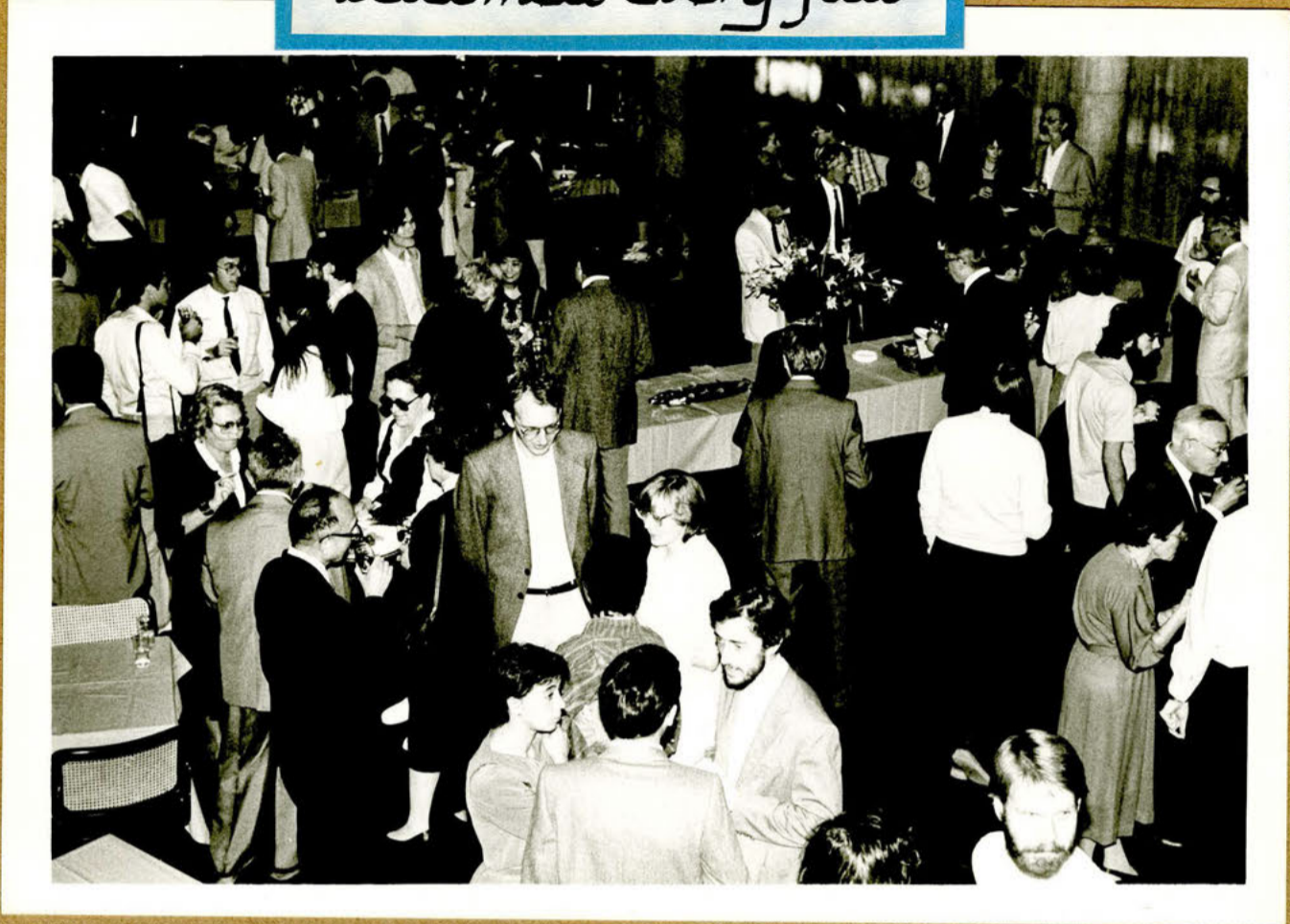
Pictured left to right are Don Gabriel Mañueco, the Spanish ambassador, Professor John H. Elliott of the Institute for Advanced Study and Dr. Harry Woolf, Director of the Institute, on the occasion of the conferment on Professor Elliott of the insignia of the Commander of the Order of Alfonso X el Sabio. This was conferred personally by the Ambassador at a ceremony held at the Institute for Advanced Study on Friday, March 23. Alfonso the Wise, after whom the order is named, was a medieval Spanish king, well-known for his patronage of learning. The Order was given in recognition of Professor Elliott's contribution to Spanish studies. A member of the faculty at the Institute since 1973, he is the author of a number of books on the history of Spain and the Hispanic world. In 1981, he published with another Princeton author, Professor Jonathan Brown of the Institute of Fine Arts in New York, *A PALACE FOR A KING*, a study of the palace of the Buen Retiro in Madrid. Professor Elliott's most recent book, *RICHELIEU AND OLIVARES* will be published in a few weeks time.

3 APRIL 1984

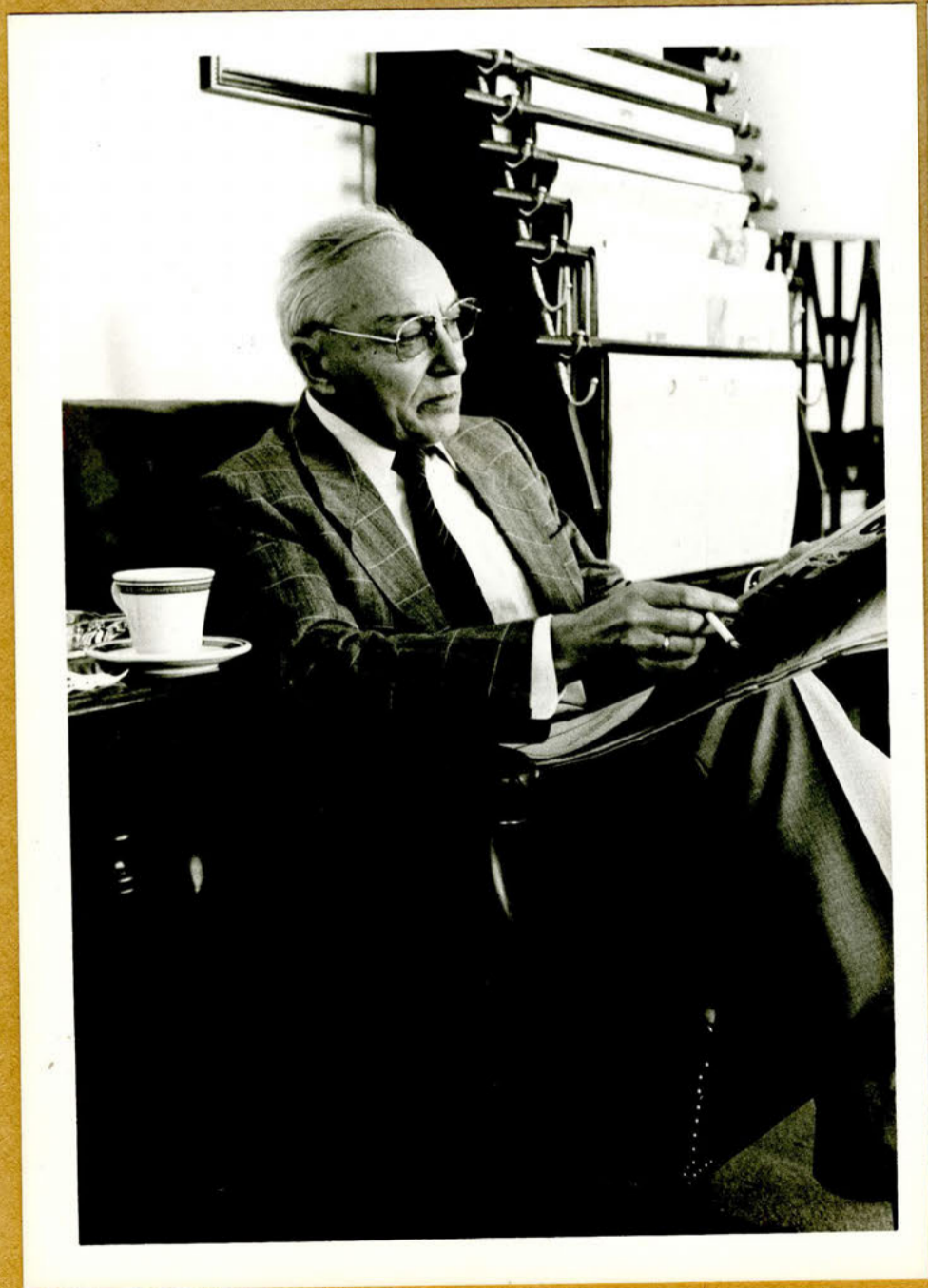
Princ



New members were welcomed every fall



Tea time in the
Common Room



The Trustees came twice a year



Mrs. Woolf planned interesting trips for their spouses



*There was lots of
coming and going*



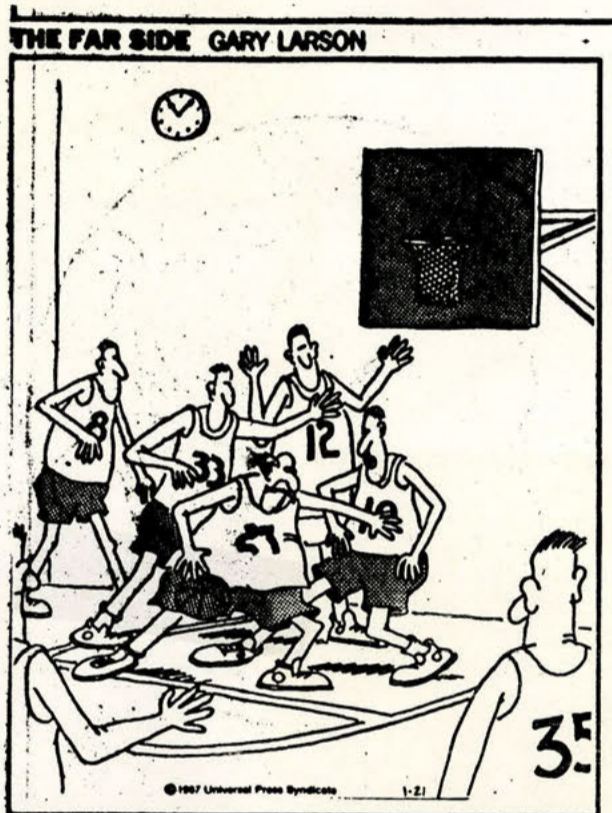


*in airports
and
at stations*



There was important
correspondence with
major foundations

David Cooper
NETT



Unbeknownst to most historians, Einstein started
down the road of professional basketball before an
ankle injury diverted him into science.

Harry -
I bet you didn't know this!
It was good to see you
last week.
Yours,
David

and important
internal memos

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

Telephone 609-734-8000

DATE: October 28, 1986
TO: Faculty, Members and Staff
FROM: The Organization
RE: Social Scientist Control Program

Two years ago we initiated a social scientist control program designed to reduce the Social Science herd at the Institute to a reasonable and sustainable level. This memorandum is to announce the continuance of this program.

After considering various possible alternatives available to us, we were persuaded that the Social Scientists should be culled out through a selective hunt by a small number of expert bow hunters and humanists. To this end, we arranged for the selection and licensing of this group from among many thousands of enthusiastic applicants. The hunt will be carried out over the next several weeks, beginning October 24, 1986 and will take place in the Institute halls, seminar rooms, and the cafeteria.

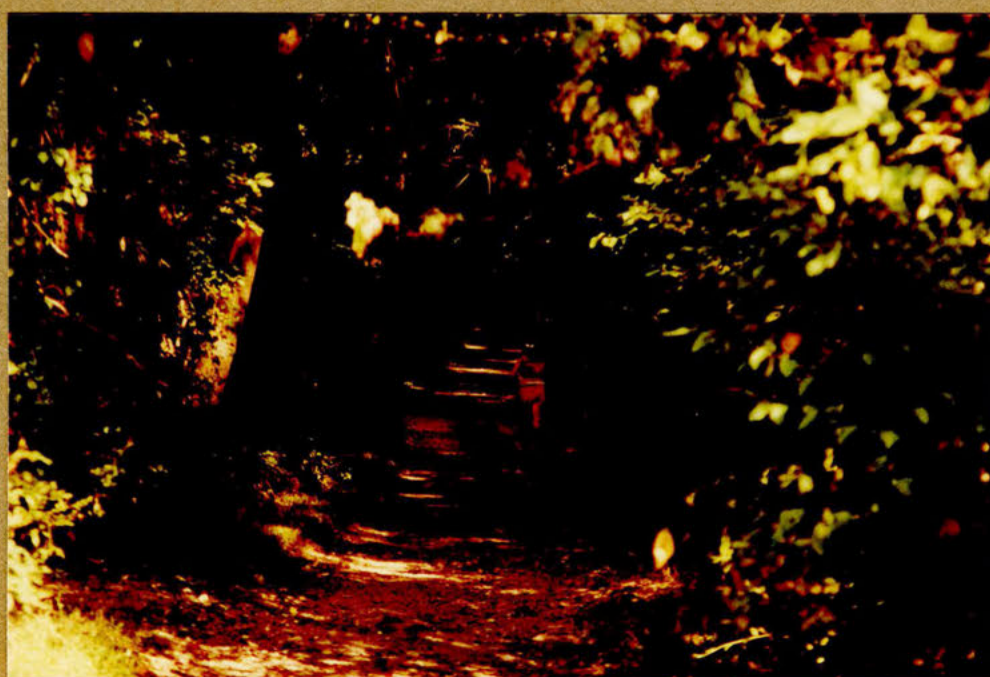
For maximum safety, it would be best to avoid the Institute during the early morning or late afternoon hours until after November 30, 1986. In the past, despite every precaution, the hunt has occasionally claimed a natural scientist or mathematician, resulting in a public outcry and adverse publicity. This season we want to assure that no such regrettable mistakes are made.

All persons authorized by the Institute to participate in this chasse aux chercheurs en sciences sociales will have a pass signed by Ramon .ressburger, our Social Scientist Control Officer. We anticipate numerous attempts by unauthorized poachers to participate in this sportive hunt. Please stop any hunter leaving the grounds with a Social Scientist lashed to his/her hood and ask to see the required pass.

Your cooperation will be amply rewarded in due course when game dishes made possible by the hunt begin to appear on the Institute menu. Last year, Franz's cassoulet d'anthropologe was particularly memorable. See NYT, 11/20/85, p. 12, "Ethnic Cuisine for Jaded Gourmands in New Jersey."

P.S. We would appreciate hearing immediately of any gratuitous cruelty associated with the hunt--viz the lamentable incidents of last year, Princeton Packet, 11/5/85, "Humanists Prosecuted for Excessive Zeal in Annual Institute Hunt." Either excessive zeal or sentimentality is inappropriate to a hunt mandated by the impersonal requirements of the social system.

The seasons come
and went









*Then came a nostalgic
goodbye to the staff*



Will you join us for dinner
on Saturday, December 13
to celebrate the years we have worked together.

Pat and Harry Woolf

Institute Dining Hall
Cocktails: 6:00 p.m.
Dinner: 7:00 p.m.

Please respond by Dec. 5th
734-8216





*A fond farewell from
Faculty and Trustees*



DINNER GIVEN BY THE FACULTY AND EMERITI

IN HONOR OF HARRY AND PAT WOOLF

APRIL 20, 1987



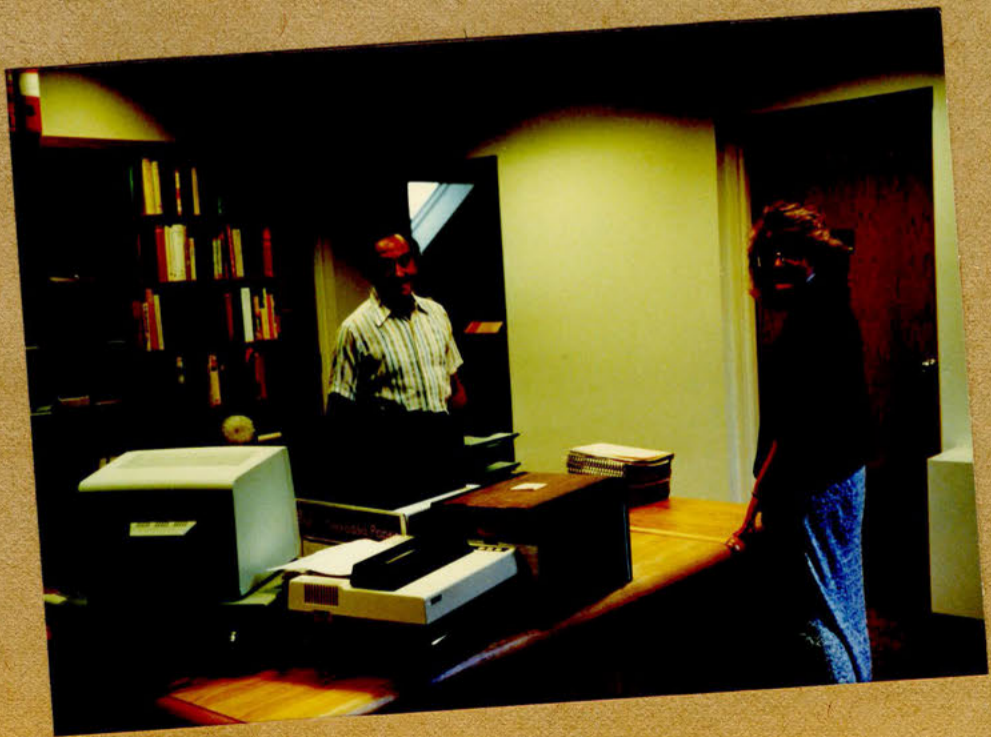
DINNER IN HONOR OF HARRY AND PAT WOOLF

GIVEN BY THE BOARD OF TRUSTEES

APRIL 24, 1987



Moving upstairs



And a final farewell
from the staff



A Song for Pat and Harry Woolf

June 4, 1987

I'm just wild about Harry
And Harry's wild about me.
We've all had a great time
And now it is high time
To tell him what we feel!
He and Pat are quite special
And special they'll always be,
Oh I'm just wild about Harry
and Harry's wild about...
cannot live without...
He's just wild about me.





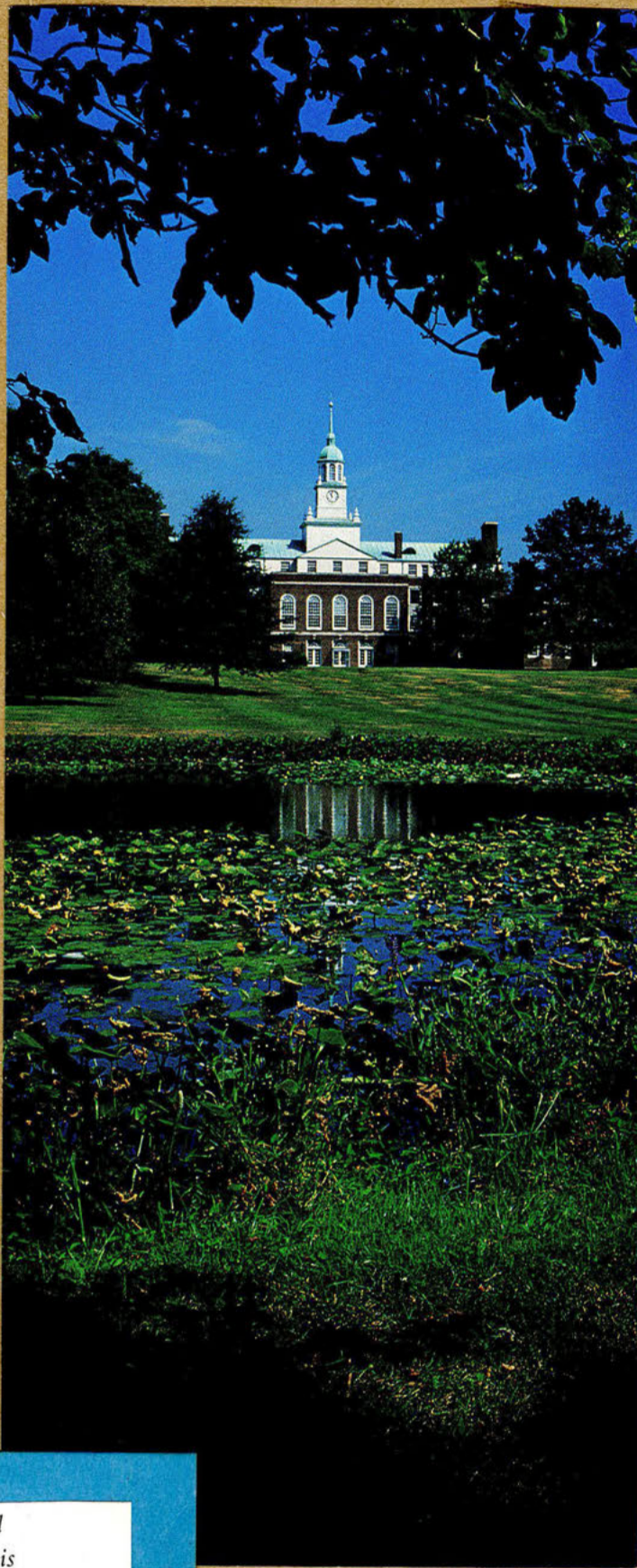












"The proper place of the Institute for Advanced Study in the academic system of the free world is clearly defined. It is where it ought to be, at the intersection between the known and the unknown, between the commitment to search and to understand and the commitment to teach and to transmit."

HARRY WOOLF, DIRECTOR