

THE INSTITUTE FOR ADVANCED STUDY

MINUTES

Annual Meeting of the Members of the Corporation
April 28-29, 1978

Princeton, New Jersey

Present: Messrs. Dilworth, Doob, Drell, Forrestal, Hansmann, Houghton, Linder, Petersen, Taplin, Straus, Mrs. Whitehead; Dr. Woolf, Messrs. Hunt and Morgan.

Absent: Messrs. Byrom, Opel, Segal, Simon and Solow.

Presiding Officer: Mr. Dilworth, the President of the Corporation opened the meeting at 9:00 a.m.

Minutes: The Minutes of the meeting of the Corporation held in Princeton on April 22, 1977 were approved as circulated.

Report of the
Nominating Committee: In the absence of Mr. Opel, Mr. Taplin reported for the Nominating Committee as follows:

1. for re-election with terms expiring in 1983, Messrs. Dilworth, Drell, and Opel;
2. As new additions to the Board in line with the recent amendment to the bylaws, the following:
Mrs. Gladys Kriebble Delmas
Mr. Howard Kauffmann
Mr. Henry A. Kissinger
Professor Edmund S. Morgan

All of the latter nominations were being presented subject to their acceptance.

There were no further nominations and a motion was made that the nominations be closed and that the Secretary cast a ballot for Messrs. Dilworth, Drell, and Opel; and Mrs. Delmas and Messrs. Kauffmann, Kissinger and Morgan, subject to their acceptance.

Secretary of the
Corporation: Mr. Taplin also reported that Mr. Minot Morgan was retiring and had submitted his resignation as Secretary of the Corporation. Mr. Taplin reported that the nominating committee had nominated Mr. John Hunt for this position and he was unanimously elected.

Adjournment: There being no further business, the meeting was adjourned at 9:30 a.m.

Respectfully submitted,

Minot C. Morgan, Jr.
Minot C. Morgan, Jr.
Secretary

THE INSTITUTE FOR ADVANCED STUDY

MINUTES

Regular Meeting of the Board of Trustees
April 28-29, 1978
Princeton, New Jersey

- Present: Messrs. Petersen, Dilworth, Doob, Drell, Forrestal, Hansmann, Houghton, Linder, Taplin, Straus, Mrs. Whitehead; Dr. Woolf, Messrs. Hunt and Morgan.
- Absent: Messrs. Byrom, Opel, Segal, Simon and Solow.
- Presiding Officer: The Chairman, Mr. Petersen, opened the meeting at 9:30 a.m.
- Minutes: The minutes of the regular meeting of the Board held in Princeton on January 14, 1978 were approved as circulated.
- Election of Officers: Mr. Taplin reported for the Nominating Committee the following slate of officers:
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| Howard C. Petersen, Chairman | Ralph E. Hansmann, Treasurer |
| J. Richardson Dilworth, President and Vice-Chairman | Donald C. Jenkins, Assistant Treasurer |
| John C. Hunt, Secretary | |
- It was moved, seconded, and unanimously carried that the nominations be closed and the secretary was instructed to cast a ballot for the slate.
- Report of the Finance Committee: Mr. Houghton reported that the Finance Committee had met the previous afternoon and that most of the members of the Board now present had also been present at the meeting of the Finance Committee. The current market value of the portfolio was approximately \$57 million with a predicted income of \$2,800,000. The present investment in equities was approximately 66%, and the committee had reaffirmed the "guidelines" of 50-70% for the coming months, with the reservation that this could be amended by telephonic communication.
- Mr. Houghton said that there had been a general discussion of the possibility of creating a "pooled income fund" for potential donors who might wish to invest some capital with the Institute and draw the income during their lifetime, with the understanding that the capital investment would be included in a bequest to the Institute. A decision was made to establish a life trust pooled income fund account and a sum of \$500,000 was voted to initiate the program.

Budget Committee Report: Mr. Taplin, the chairman of the Budget Committee, presented the proposed budget for the academic year 1978-79 (attached). The total appropriation request increase is only about 2.8%. Mr. Hansmann pointed out that the difference between predicted expenses and predicted income was about \$1,700,000 and that the expenditures are now approximately 8% of the market value of the portfolio.

After some further discussion and explanation of the budget, it was moved, seconded and unanimously carried that the budget as presented be approved.

Director's Report:

- a. **Academic Life of the Institute** The Director reported at some length on the academic life at the Institute during the current academic year. The principal points covered in the Director's academic report will be included in the forthcoming Director's Letter.
- b. **Prof. Fergus Millar:** The Director reported that the appointment of Dr. Fergus Millar as a professor in the School of Historical Studies had been approved by the faculty with one abstention and had also been approved by the Board of Trustees by mail ballot. Dr. Woolf said that there may be serious visa problems should Dr. Millar accept and that it was unlikely that he would be here in the coming academic year.
- c. **Director's Letter:** There followed a general discussion of the Director's Letter which was sent out to all friends and alumni of the Institute in the winter of 1978. It was the sense of the meeting that this had been a successful innovation and that it should be continued. It was also the sense of the meeting that eventually the Institute should publish an Annual Report, including not only the activities of the Institute, but the general financial situation.
- d. **Development Campaign Report:** The Director presented the following report on the Development Fund for the fiscal years 1977 and 1978:

Fiscal 1977

Total gifts, grants and contracts awarded:	\$1,556,475
Total funds recieved from these awards:	1,535,890

This breaks down to \$197,015 granted from private sources and \$1,359,460 granted from government sources

Fiscal 1978

Total gifts, grants and contracts awarded: \$5,430,069*
Total funds received to date from these awards: 2,534,004

This breaks down to \$1,940,554 from private sources
and \$3,489,515 granted from government sources

*This figure includes a five-year grant of \$2,245,000 to the School of Mathematics of which \$449,000 will be received in Fiscal 1978. \$449,000 will be received in each of the subsequent four fiscal years.

Market Value of the Endowment

June 30, 1976 \$55,504,754
June 30, 1977 56,704,912

(Net increase - \$1,200,158)

- e. Einstein Centennial: The Director reported that the funds for the Einstein Centennial already raised or pledged come to \$82,600. which represents more than half of the proposed budget for the symposium itself.
- f. NEH Challenge Grant: The Director reminded the members of the Board of the application for a Challenge Grant in the amount of \$900,000 to the National Endowment for the Humanities. The intention of the grant is to support existing humanities activities at the Institute.
- g. Land Development: At this point in the Director's report, he and Mr. Hunt introduced Mr. Richard Weinstein and Mr. Donald Elliott, who have been exploring the possibilities of development of Institute lands. Messrs. Weinstein and Elliott have extensive experience in this field, and their presentation to the Board was impressive and well-received. These gentlemen are in the process of forming a foundation which would specialize in the exploration of land development possibilities for non-profit institutions. They would be willing to finance the next stage of the investigation (approximately \$25,000) with funds from the Foundation. The decision to proceed with the next stage would be a matter for the Institute's Board to decide. This next stage might involve an investment of several hundred thousand dollars. After Messrs. Weinstein and Elliott had left the room, the question was raised as to any moral commitment which the Trustees might have if they decided to terminate the arrangement. It was moved, seconded and unanimously carried that Messrs. Weinstein and Elliott be authorized to proceed with the feasibility study for land development. The Chairman appointed the following members of the Board to a committee to work with the Director on future land development matters: Mr. Dilworth, Chairman; Messrs. Forrestal, Hansmann and Taplin.

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- h. Einstein Centennial Sculpture: The Director reminded the Board that Mr. Joseph Hazen had offered to contribute funds for the creation of an Einstein Centennial Sculpture. No decision was made by the Board and the Director was authorized to explore the proposal further.
- i. Einstein Film: The Director reported that he was still exploring the possibility of support from the corporate sector for two Einstein Centennial films.
- j. Einstein House: The Director described the modest Einstein house that is now occupied by Miss Einstein and Miss Dukas at 112 Mercer Street. He said that he felt that this should not enter the commercial real estate market when the ladies no longer have use of the house. He was authorized to explore the possibility of acquisition of the house by the Institute.
- k. Gertrud Lenzer: The Director described the present legal situation with respect to Dr. Gertrud Lenzer who is currently a member of the School of Social Science, being supported not by Institute funds but her own Rockefeller grant. Dr. Lenzer has applied to the faculty of the School of Social Science for a second year of membership. Her application has been refused, and she is now threatening legal action. There has been one letter from an attorney and a call from Dr. Lenzer to the Director which approached extreme unethical behavior. The Director was advised to consult with local counsel if the matter should be pressed.
- Executive Session: There being no further public business before the Board, the Chairman called for an Executive Session and Messrs. Hunt and Morgan left the meeting.

Respectfully submitted,

Minot C. Morgan, Jr.
Minot C. Morgan, Jr.
Secretary