

December 2, 1971

Dear Harry:

Here is the draft propaganda with the blanks filled in in an unauthorized way by me. Mike Forrestal is the Chairman of the Trustees committee to run this enterprise, and after you give me the maximum entry fee--or more--you will certainly get a nice thankyou letter from him. All contributions, intellectual, spiritual, and material are welcome. The material contributions are tax deductible; intellectual and spiritual contributions will probably become tax deductible with the Revenue Act of 1977 after Billy Graham succeeds Richard Nixon in the White House.

I put a word in an appropriate ear about Jennie.

When do you think the Dow Jones will hit 1100?

Yours,

Mr. Harry Kahn
Neuberger and Berman
120 Broadway
New York, New York 10005

Attachments

November 12, 1971

Dear Mike:

This is a list of corporations which have given to another institution for graduate study and research.

Please hold closely.

Cordially,

Carl Kaysen

Mr. Michael V. Forrestal
Shearman & Sterling
53 Wall Street
New York 10005

Attachment

to F. Taylor also

American Cyanamid Co.

Alban Tractor Company, Inc.

Alcoa Foundation

American Metal Climax Foundation

American Security & Trust Company

American Telephone & Telegraph
Company

AMF Foundation

Arabian American Oil Company

Bendix Corporation

Boise Cascade Corporation

Bristol-Myers Company

Cabot Foundation

Caltex Petroleum

Carter-Wallace, Inc.

Chase Manhattan Bank Foundation

Chrysler Fund

Container Corporation of America

Continental Oil Company

Creole Petroleum Corporation

John Deere Foundation

Eastman Kodak Co.

Esso Education Foundation

General Foods Fund

Gulf Oil Foundation

IBM World Trade Corporation

International Nickel Company

International Paper Company
Foundation

International Telephone &
Telegraph Corporation

Merck Company Foundation

Mobil Foundation

N.C.R. Foundation

Olin Mathieson Charitable Trust

Riggs National Bank of Wash., D.C.

Shell Companies Foundation

Squibb Corporation

Standard Oil Company of California

J. Walter Thompson Company Fund

Texaco, Incorporated

Time, Incorporated

November 10, 1971

Dear Mike:

They are selling Bowie at bargain (!) prices. We are at least five times as worthy; we ought to be five times more successful!

As ever,

Mr. Michael Forrestal
Shearman & Sterling
53 Wall Street
New York 10005

Attachment - Friends of the Center (Harvard - International
Studies)

November 3, 1971

Dear Bill:

Attached are the two sets of documents. The first is the current version of the sales material for the Associates, namely, a letter and the two parts of the little booklet. We are agreed that we do not at the moment propose to mail this out in any general way, but it is still useful to have an agreed text. If you have any further thoughts on the language I would be glad to have them.

The other lists represent a division of the list of corporations I sent you and of those that do and those that do not have foundations. The ones with the foundations have the pen markings in the left-hand margin. All these are in the set of foundation cards as well but there are other foundations in that set not represented in the corporate list.

Cordially,

Carl Kaysen

Mr. William M. Roth
215 Market Street
San Francisco
California 94105

November 3, 1971

Dear Frank:

Attached are the two sets of documents. The first is the current version of the sales material for the Associates, namely, a letter and the two parts of the little booklet. We are agreed that we do not at the moment propose to mail this out in any general way, but it is still useful to have an agreed text. If you have any further thoughts on the language I would be glad to have them.

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Cordially,

Carl Kaysen

Mr. Frank E. Taplin
One Palmer Square
Princeton
New Jersey 08540

November 3, 1971

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Cordially,

Carl Kaysen

Mr. Michael Forrestal
Shearman and Sterling
53 Wall Street
New York, New York 10005