

# THE INSTITUTE FOR ADVANCED STUDY

## M I N U T E S

Meeting of the Nominating Committee

January 10, 1985

New York, New York

- Present:** Messrs. Bradshaw (Chairman), Segal, Woolf. Also Mrs. Labalme.
- Absent:** Mr. Brown.
- Minutes:** Mr. Bradshaw opened the meeting at 2:35 p.m. The minutes of April 28, 1984, were approved.
- Recommendation for election:** Shirley Hufstedler was nominated for election to the Board of Trustees at the April meeting.
- Bylaw change:** The Nominating Committee recommended the following change in the Bylaws. Article V, Section 1 (d) now reads that among the Standing Committees there should be
- "A Nominating Committee, of three members, on the nomination of the Trustees and officers. Each of these three members shall serve three years, one member shall be replaced each year, and no member shall be eligible to succeed himself. The senior member of the Committee shall act as Chairman."
- The Nominating Committee recommends that this article be emended to read
- "A Nominating Committee, of three members, on the nomination of Trustees and Officers. Each of these three members shall serve three years, one member shall be replaced each year, and no member shall be eligible to succeed himself, except that a member of the Committee may be designated to serve one additional three-year term as Chairman of the Committee."
- Japanese trustee:** The Committee then discussed the advisability and availability of a Japanese Trustee. Dr. Woolf pointed out that we do have many Japanese members and that this would be a useful connection for both cultural and fund-raising purposes. Mr. Bradshaw indicated the increasing importance of the Far East and thought it would be good to seek a representative such as Soedjatmoko, an Indonesian who is rector of the United Nations University in Tokyo.

Mr. Segal suggested that the Board might well look beyond the high technology leaders which it had been considering to a candidate more representative of the intellectual and artistic community. He suggested Keizo Saji, chairman and president of Suntory Ltd. who is both an outstanding industrialist and cultural leader. A lunch was planned with him for February 15.

Board  
composition:

Mr. Bradshaw indicated that this would be an appropriate time to consider the ideal composition of the Board, in view of the general survey of the Institute which the Wolfensohn Committee was undertaking. How many business leaders, Foundation heads, women, internationalists, educators etc. should be included? It was agreed that Mrs. Labalme would put together some data on the present composition of the Board (by category) and a list of expected retirements in the next few years. These would be circulated to the Nominating Committee in preparation for some discussion at the next Board meeting.

Invited  
guests:

Dr. Woolf raised the possibility of asking Trustees to invite guests--who might be considered as potential Trustees-- to the public lecture and social gatherings of the Board meetings, as a way of interesting likely candidates and giving the Board a chance to meet them. This idea was favorably received.

There being no further business, the meeting was adjourned at 3:15 p.m.

Respectfully submitted,

*Patricia H. Labalme*

Patricia H. Labalme  
Secretary of the Corporation