

THE INSTITUTE FOR ADVANCED STUDY

MINUTES

Joint Meeting of the Executive Committee  
of the Board of Trustees  
and the Faculty Liaison Committee

September 17, 1975

30 Rockefeller Plaza  
New York City

- Present: Members of the Executive Committee: Messrs. Dilworth, Forrester, Segal, Straus; Dr. Kaysen; Mr. Morgan.  
Other Members of the Board: Mrs. Whitehead; Messrs. Hansmann and Taplin.  
For the Faculty Liaison Committee: Professors Adler, Borel, Gilliam, and Hirschman.
- Absent: Messrs. Petersen and Roth.
- Presiding Officer: In the absence of the chairman, Mr. Dilworth, the vice chairman, opened the meeting at 10:00 a.m.
- Report of the Review Committee: Mr. Segal, the chairman of the Review Committee, presented the report of the meeting of the Review Committee held in New York on July 8, 1975. He said that after considerable discussion, the Committee had voted to make two recommendations to the Executive Committee with respect to membership on the Review Committee:
1. that there be periodic consultation with members of the Association of Members, but that the Association have no membership on the Review Committee and;
  2. that the Faculty have two members on the Review Committee, selected by the faculty at large.
- Mr. Segal said that these recommendations were being made in the interest of keeping the Review Committee small. It was his hope that the faculty members would represent the best interests of the whole Institute rather than their respective schools. It was the plan of the Review Committee to organize itself into small sub-committees to investigate individual questions; it was his hope, further, that there would be only five meetings of the full committee and that the committee would complete its work by early April.

General Discussion -  
Faculty Membership:

There followed a general discussion of the faculty membership on the Committee, during which all four members of the Faculty Liaison Committee expressed their views. It was the general sense of the discussion that it would be easier to appoint the Liaison Committee itself to the Review Committee, but it was generally agreed that it would be possible for the Faculty to select its representatives, sometime during the week of September 21, and that there was some merit in having those members selected represent the whole faculty rather than their respective schools. The Director said that the usual procedure would be for the president of a university to appoint two professors to such a committee, but that this was obviously not possible in this situation.

Charge to the Committee:

Mr. Segal read a portion of Mr. Petersen's letter to the faculty dated April 26, 1975, which is in effect the charge to the Review Committee:

Such a review should examine the organization of the Institute and in particular consider the character, number, and support of visiting members in relation to the number, functions, terms of appointment, and costs of the Faculty. Further, it should consider all these in the context of the purposes of the Institute as originally formulated, as actually transformed by its history, and as adapting to a changing world of research and scholarship in a situation of financial stringency.

Questions raised at the  
first meeting of the  
Review Committee:

Mr. Segal then listed several of the questions which were suggested as topics for the work of the sub-committees (see Minutes of the Review Committee, July 8, 1975).

Timing of the  
Search Committee:

There followed a general discussion of the timing of the Search Committee, and it was the sense of the meeting that it would be impossible to obtain an acceptance of the directorship from a very good person to a position that has not yet been defined. On the other hand, it would be possible for the Review Committee to address itself, in the early stages of its deliberations, to those questions which might bear on the work of the Search Committee, so that the latter group might begin its work before the Review Committee had completed its report.

Action of the  
Executive Committee:

On the motion of Mr. Segal, which was seconded and unaimously passed, the Executive Committee agreed to accept the recommendation of the Review Committee that there be two members of the faculty added to the membership of the Review Committee.

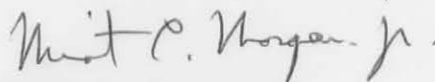
Future Meetings:

It was agreed further to cancel the meeting of the Review Committee scheduled for September 18, in order to give the faculty time to select its members. The meeting planned for Wednesday, October 9 would be held as planned.

Adjournment:

There being no further business, the meeting was adjourned at 11:45 a.m.

Respectfully submitted,



Minot C. Morgan, Jr.  
Secretary to the Committee

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY 08540

Telephone-609-924-4400

THE DIRECTOR

August 28, 1975

To the Members of the Faculty Liaison Committee

The Executive Committee of the Board of Trustees would like you to meet with them on Wednesday, September 17 to discuss how the Faculty might best work with the Board's Review Committee.

The meeting will be held in Mr. Dilworth's office, 30 Rockefeller Plaza, New York City, Room 5600 at 10:00 a.m. and should be over at about 12:30 p.m. All of you are invited to join the Committee for lunch after the meeting. Please let Mrs. Kaylor in my office know whether you are coming, and whether you will join us for lunch.



Carl Kaysen

Professors Adler, Borel, Hirschman and Gilliam

cc: Professors Elliott, Harish-Chandra and Geertz

bcc: J. Richardson Dilworth

Martin E. Segal

Note to Gilliam:

Frank:

I am sending this to you because you are the last recorded member from your school. I am also sending a copy to John Elliott as the current School Executive Officer.

INSTITUTE FOR ADVANCED STUDY  
PRINCETON, NEW JERSEY

REQUISITION FOR PAYMENT

Date October 7, 1975

Pay to The Century Association

Address 7 west 43 St., New York, New York 10036

Approved by (Signature) ..... Amount \$ 169.90

To be charged to 710

In payment of (Itemize)

**Luncheon expenses during meeting of Executive Committee of IAS Board  
with Faculty Liaison Committee in New York City, September 17, 1975.**

Check No. ....

Batch No. ....

Extensions Chkd .....

Entered By .....

August 25, 1975

Reservation made today for lunch at the Century at 12:30 p.m., Sept. 17, following the Executive Board meeting. I asked for a room and told Mr. Bauer that there would be from ~~six to eight~~ people.

10-11



September 15, 1975

Confirmed luncheon with Mr. Bauer. No set menu. They will be set up to accomodate from seven to nine people.

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THE DIRECTOR

August 25, 1975

To the Members of the Executive Committee

On the instructions of the chairman, I am calling a meeting of the Executive Committee for 10:00 a.m. on September 17. The purpose of the meeting is to discuss with the Faculty Liaison Committee the recommendations of Mr. Segal's Review Committee on faculty participation in the review process. The meeting will be held at 30 Rockefeller Plaza, Room 5600 and should be over by 12:30 p.m. Mr. Petersen himself cannot be present and Mr. Dilworth will preside. Please let my office know at your earliest convenience whether you are able to attend.

CK

Carl Kaysen

Messrs. Petersen, Dilworth, Forrestal, Roth, Segal, Straus

cc: Messrs. Doob, Drell, Hansmann, Houghton, Simon, Solow, Taplin, Watson. Mesdames Gray and Whitehead.

All members of the Board are welcome to attend Executive Committee meetings.

I can attend.

I cannot attend

Martin F. Segal

Signed

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THE DIRECTOR

July 9, 1975

To the Members of the Executive Committee

It seems desirable to get a special meeting of the Executive Committee as early as possible in September, in order to meet with the Faculty Liaison Committee and discuss how the Faculty shall contribute to the process of the Review Committee, in accordance with the decision of the Board meeting of April 25-26, 1975. Would you please indicate which of the following days would be possible and which impossible for a meeting in New York.-

*OK*  
Carl Kaysen

	<u>Thursday</u> <u>Sept. 4*</u>	<u>Friday</u> <u>Sept. 5</u>	<u>Saturday</u> <u>Sept. 6</u>
POSSIBLE	a.m. _____	a.m. _____	a.m. _____
	p.m. _____	p.m. _____	p.m. _____
IMPOSSIBLE	a.m. <u>^</u>	a.m. <u>X</u>	a.m. <u>X</u>
	p.m. _____	p.m. <u>^</u>	p.m. <u>X</u>
	<u>Thursday</u> <u>Sept. 11</u>	<u>Friday</u> <u>Sept. 12</u>	<u>Saturday</u> <u>Sept. 13</u>
POSSIBLE	a.m. <u>✓</u>	a.m. <u>✓</u>	a.m. <u>✓</u>
	p.m. <u>✓</u>	p.m. <u>✓</u>	p.m. <u>✓</u>
IMPOSSIBLE	a.m. _____	a.m. _____	a.m. <u>^</u>
	p.m. _____	p.m. _____	p.m. _____

\_\_\_\_\_  
(signature)

\*NOTE: There is a meeting of the Finance Committee scheduled for 2:00 p.m. Thursday, September 4, in New York.

Messrs. Petersen, Dilworth, Forrestal, Roth, Segal, Straus ✓