

### ERNEST LLEWELLYN WOODWARD

One of the objectives which the School of Historical Studies seeks to attain in its plans for the future--in addition to those set forth in the memorandum concerning Professor Kantorowicz--is to develop still further the work of the last fifteen years in modern history, with particular emphasis upon international relations. It therefore is proposing to the Faculty at the present time the appointment of Professor E. L. Woodward of Oxford.

Ernest Llewellyn Woodward, now 60 years old, is a native of London. His professional career has been entirely at the University of Oxford, from which he was graduated in 1913. He has at one time or another been a Fellow of Corpus Christi, St. John's, New, All Souls, Nuffield, Balliol, and Worcester Colleges. His first professorial appointment was to the chair of Montague Burton Professor of International Relations, in 1944. In 1947 he was appointed to a newly established professorship of modern history, the chair which he now holds.

In a sense Professor Woodward's interests are specialized since he is a political historian--that is to say, he is representative of a relatively small group of historical scholars who feel that during the last thirty years the shift away from political history has gone too far and that historians have unduly neglected the very considerable influence which the art of politics plays in human affairs. But even the most superficial glance at Professor Woodward's work will indicate that his views are catholic rather than parochial. For example, more than one-third of his volume The Age of Reform in the Oxford History of England is devoted to matters concerning education, religion, literature, intellectual history, the arts and sciences, and social problems. And scattered throughout the remainder of the volume are continuous and illuminating comments on a great variety of subjects of a non-political character from the development of railways in England to the organization and character of the British Army and Navy. Furthermore, Professor Woodward started his professional career as a mediaevalist, his first published book being on Christianity and Nationalism in the Later Roman Empire.

During the past twenty years Professor Woodward has given an increasing amount of his time and attention to the history of international relations in their broadest aspects. Although he is at the moment one of the two outstanding British diplomatic historians (the other being Sir Charles Webster) his approach to the history of international affairs is not exclusively--indeed is not even primarily--the approach of the narrow specialist in diplomacy. For example, his books on War and Peace in Europe 1850-1870 (1931) and Great Britain and the German Navy (1935) go far beyond the conventional limits and limitations of diplomatic history. They deal in the large with the character and causes of European conflict and the political, economic, and other factors which operate in war and peace.

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This is not to say, of course, that Professor Woodward has not done work which is formal diplomatic history. He is presently engaged in editing the British diplomatic documents on the causes of the Second World War, of which eight volumes have thus far appeared (some of them edited jointly with Rohan Butler of All Souls College, Oxford). He also is engaged in writing a history of British political decisions on the Cabinet level, dealing with the European crisis of 1938-1945; the first volume of this work is now in manuscript.\*

Professor Woodward writes a beautiful English prose. His work, although erudite, is never pedantic. He was brought up in the strict Oxford school of scholarly disciplines and is an exacting, although friendly and sympathetic taskmaster for young men. He has a genuine fondness for teaching on the graduate level, and has had a marked influence on the careers of a number of younger British and American historians. Two of his books--a brief popular history of England and an autobiography, Short Journey--give a pretty good idea, on the one hand, of the tremendous fund of factual information at his disposal and, on the other, of the warmth of his human understanding and the maturity of his judgment.

Professor Woodward has been in residence at the Institute for Advanced Study on three different occasions: September 1946--January 1947, October 1948, and during the current academic term September to December 1950. On all three of these occasions, he has been an invaluable member of our academic community. He is a stimulating intellectual companion and loyal friend, as well as an imaginative and sound scholar.

Professor Woodward's age is such that in normal circumstances he probably would not be considered for a professorship, since he would have something like only four years of active service after his appointment became effective in 1951. The School of Historical Studies is well aware of this fact, and indeed is basing its recommendation partly upon it. There is an extraordinarily able group of American historians in their thirties whose development we should like to watch over the next few years before making a definitive choice or choices from among them for inclusion in the Institute faculty. Professor Woodward's brief tenure as a professor would give us time to make observations and choices among these young Americans, and during the interim would add to our group one of the outstanding historians of the modern world.

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\*Should Mr. Woodward accept a professorship at the Institute, he would, of course, expect to abandon his work on the British diplomatic documents and, in all probability as well, his preparation of the history of British political decisions dealing with the European crisis of 1938-1945.

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Biographical Note

Ernest Llewellyn Woodward

Born in London 14 May 1890.

Education: Merchant Taylors' School; Corpus Christi College, Oxford, 1908-1913; senior fellow, St. John's College, Oxford, 1913-1941, on traveling fellowship in France. As an undergraduate at Oxford studied with Sir Ernest Barker, H.A.L. Fisher (modern history and politics), Myres and Zimmern (Greek history), and Russell (later Roman history), among others.

Military and other war service: Lieutenant of Field Artillery, British Expeditionary Forces, in France and the Near East, 1914-1918. Historical Section of Foreign Office, 1918-19.

Professional Career:

Fellow of All Souls College, Oxford, beginning with autumn of 1919, after a brief period as history master at Eton School. At All Souls came under the influence of two other outstanding scholars: Sir Charles Oman (Regius Professor of history and one of the great military historians) and Francis Y. Edgeworth (Professor of Political Economy).

Rhodes Traveling Fellow, 1931 and again 1934, in Africa and Far East.

Elected Montague Burton Professor of International Relations, 1944, succeeding Sir Alfred Zimmern. Simultaneously elected Fellow of Balliol College, to which the chair is attached. (As University lecturer in history before 1944, Woodward was a fellow of New College)

Elected Professor of Modern History, with fellowship in Worcester College, 1947.

Member of the Institute for Advanced Study, 1946-47, 1948, 1950. Fellow of the British Academy. Member of the American Philosophical Society. Honorary Doctor of Letters, Princeton University, 1947.

Occasional Lecturer at the Imperial Defence College (London) and the National War College (Washington) as well as at numerous British, American, and Continental universities.

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### Bibliographical Note

The following is a partial list of Professor Woodward's books:

#### Special Historical Works

Three Studies in European Conservatism (1930), dealing with Metternich, Guizot, and the Catholic Church in the nineteenth century.

War and Peace in Europe 1815-1870 (1931), a series of essays dealing with the character and causes of European wars, the political and other factors making for peace, and economic factors making for war or peace. In the same volume are two lengthy essays on the classification and criticism of historical material, an essay on historians of the nineteenth century, and a critique of French memoirs as a source of French history during the period 1815-1850. This book is marked by an unusually able analysis, among other things, of the national state and its impact on international politics.

French Revolutions (1934). A volume of lectures given under the Lady Ardilaun Foundation at Alexandra College, Dublin. It is a work of synthesis rather than original research but, like Woodward's work as a whole, is marked for its charm and clarity of style as well as power of analysis.

Great Britain and the German Navy (1935). A lengthy analysis of the political consequences on the German naval building program, with special reference, of course, to Anglo-German relations. It was written by Professor Woodward because he felt that an understanding of the Anglo-German naval program was essential to clear thinking as regards the relationships between Britain and Germany, even in the age of the Nazis. It is a sound, scholarly piece of work.

The Age of Reform 1815-1870 (1938), volume 13 of the 14-volume Oxford History of England. A distinguishing characteristic of this work, which has become the standard volume of reference and study for the period, is the catholicity of its interests. It deals not merely with political and diplomatic questions but with a whole variety of social, cultural, intellectual, educational, religious, legal and military problems, as well as with the progress of the sciences and arts of the nineteenth century. It is beautifully written, shows a quite remarkable grasp of the subject matter, and is marked by what Matthew Arnold would doubtless call "sweetness and light."



Bibliographical Note

Diplomatic Documents

"Documents on British Foreign Policy, 1919-1939"

First Series (edited principally by Rohan Butler, in association with E. L. Woodward)

- Vol. I - Proceedings of the Supreme Council of the Allied and Associated Powers, 1918-1920
- II - Withdrawal of German Forces from the Baltic Provinces  
British Policy Toward Soviet Russia, 1919-1920  
Negotiations regarding Eastern Galicia

Second Series (edited principally by E. L. Woodward)

- Vol. I - Anglo-American Relations, 1929-1930  
British Attitudes toward European Federal Union, 1930  
Negotiations with France and Italy regarding naval armaments, 1931  
Negotiations with Germany concerning Austro-German Customs Union, 1931
- II - Negotiations concerning Interallied Debts and German Reparations, 1931  
Further Negotiations with France and Italy concerning naval armaments, 1931
- III - Reparations negotiations with Germany  
German Internal Affairs, 1932  
The Lausanne Conference, 1932  
Negotiations with France and the United States concerning naval disarmament
- IV - Disarmament Negotiations, 1932-1933  
The Political Situation in Germany, 1932-1933

Third Series (edited principally by E. L. Woodward)

- Vol. I - Negotiations with France, Germany, and Czechoslovakia concerning the Sudetenland (the prelude to Munich)
- II - Events Immediately before Munich  
The Munich Settlement

General Works

Short Journey (1946), a biographical essay.

The Teaching of International Relations in a University (1945); an inaugural lecture at Oxford.

Ernest Llewellyn Woodward

Born: 1890

Corpus Christi College, Oxford, 1908-1913

During his years as an undergraduate at Oxford Mr. Woodward studied with Sir Ernest Barker (constitutional law), H. A. L. Fisher (modern history), Myres and Zimmern (Green history) and Russell (later Roman history)

Senior scholar of St. John's College, 1913-1914. This was a traveling scholarship for a period of four years. Mr. Woodward spent the first year in France, but the War of 1914 interrupted his plan to spend a year each thereafter in Germany, Russia, and the United States. Studied with Bergson at Collège de France

Lieutenant of Field Artillery in the British Army, 1914-1918, with service in France and the Balkans.

In the Historical Section of the Foreign Office, 1918, 1919, working on documentation for use of the British delegation to the Paris Peace Conference

Fellow of All Souls College, beginning with autumn of 1919 (after a brief period as history master at Eton). Made Domestic Bursar of All Souls in 1922. At All Souls came under the influence of two other outstanding scholars: Sir Charles Oman (Regius Professor of History and one of the great military historians) and Francis Y. Edgeworth (Professor of Political Economy)

1931 and again 1934 Rhodes Travelling Fellow in Africa and the Far East. Spent part of 1934 in Canada en route to China

1944 elected Montague Burton Professor of International Relations (succeeding Sir Alfred Zimmern) and Fellow of Balliol College, Oxford

→ and Fellow of Worcester

Now professor of modern history at Worcester College, Oxford

Principal publications:

Historical:

- Christianity and Nationalism in the Later Roman Empire (1917)
- Three Studies in European Nationalism (1929)
- War and Peace in Europe, 1815-70 (1931)
- French Revolutions (1934)
- Great Britain and the German Navy (1935)
- The Age of Reform, 1815-70 (13th volume in the Oxford History of England) 1938
- Documents on British Foreign Policy, 1919-39, ed.

Publications (continued):

General:

The Twelve Winded Sky  
Short Journey

Single Lectures:

The Study of International Relations at a University (1945)  
Some Political Consequences of the Atomic Bomb (1945)

THE INSTITUTE FOR ADVANCED STUDY  
PRINCETON, NEW JERSEY

SCHOOL OF HISTORICAL STUDIES

October 20, 1950

Dear Bob:

Would it be impertinent of me to suggest that you have another talk with Woodward at your convenience? Such a talk would be appropriate, in any case, after your conference with the four people from Princeton.

I am convinced from two long conversations I have had with Woodward that his reactions to mediaeval studies at the Institute were not based to any considerable extent upon his personal evaluation of Kantorowicz. He tells me, for example, that some fifteen years ago he wrote a long memorandum for Flexner—on Flexner's request that he do so—in which he said many of the same things which he said to you a week or so ago. If you are willing, I should very much like a word or two with you about this whole question at your convenience.

Sincerely yours,



Edward M. Earle

Dr. Robert Oppenheimer

P.S. This was written before my brief talk with you in the Common Room.

THE INSTITUTE FOR ADVANCED STUDY  
PRINCETON, NEW JERSEY

March 13 1950

Joe Woodward

Dear Dr. Oppenheimer,

You asked me to let you know whether I should like any part of my salary at the Institute to take the form of superannuation payment. I am hoping that I shall be able to continue the policies for deferred annuities held on my behalf by Oxford University in connection with the scheme known in England as the Federated Superannuation Scheme for Universities. These policies have in fact matured<sup>+</sup> in the sense that I could now take the annuities (or cash options) under them, but they would normally<sup>+</sup> or they will have done so before next May.



accumulate until I am 65, and it is much to my interest to  
secure this accumulation. is

In any case, even if I cannot continue the English payments  
i.e. if the F.S.V. scheme does not permit me to do so (I  
think it does). I should still wish to take part of my  
salary here in the form of superannuation allowance. I do not  
know what would be the best way of dealing with it - e.g.  
purchase of fixed interest govt securities, or accumulation in a deposit account.  
but I would do whatever you and the Trustees desired me to do in  
the matter. Indeed I would be entirely willing - if I cannot use  
the money for paying my Oxford premiums - for the Trustees to  
withhold from my salary while I am here the part of my income

THE INSTITUTE FOR ADVANCED STUDY  
PRINCETON, NEW JERSEY

classified as superannuation contribution, and to invest it as the Trustee - may think fit, and let me have the lump sum when I leave the Institute.

There is an added gain from my point of view in taking a part of my salary as superannuation payment. I do not yet know how I shall stand with regard to my U.K. income tax. I rather think that in reckoning the rate of tax on such income as I receive from U.K. sources, my American income will be included but that I shall actually pay U.K. tax only on such part of this <sup>American</sup> income as I may receive in or remit to the U.K.

This will put my U.K. income into a high category for the <sup>'surtax'</sup> ~~debt~~ tax  
rate; on the other hand the U.K. tax regulations allow certain  
reliefs for superannuation contributions, so that it would be much to  
my advantage to be able to claim these reliefs, and thus to  
bring down my theoretical 'total income'. (The top rate into which  
I shall come is the very stiff figure of 14/6 in the £ income tax + surtax).

My I take this opportunity of saying on paper my very great  
gratitude to you and the Trustees, and to my colleagues here, for  
the honour you have done to me, and for the great opportunity which  
you are giving me.

Yours sincerely

E-L. Woodward

*For  
Woodward*

Abstract of letter of 16th January 1951 from E. L. Woodward to  
E. M. Earle:

"I was much interested in your letter [concerning the Yale  
Institute for International Studies]. I hope we can get Wolfers  
and that the University takes Dunn. It is most queer that Yale  
should let the Institute go; it was producing such good work--  
so sensible and quiet and well-balanced. It just bewilders me;  
the Yale group was just what I had once hoped for, in vain, at  
Oxford."

Ernest Llewellyn Woodward, Professor of Modern History and fellow of Worcester College, University of Oxford. Now 60 years old, Professor Woodward is one of the deans of British historians. He was educated at the Merchant Taylor's School and Corpus Christi College, Oxford. After service in the British Expeditionary Forces during the First World War, he returned to Oxford and has remained there for the past thirty years. In 1944 Mr. Woodward was named as the first Montague Burton Professor of International Relations at Oxford. He resigned in 1947 to accept a newly-created professorship of modern history. Professor Woodward was a member of the Institute for Advanced Study during the first term of the academic year 1946-1947; during his residence at the Institute he participated in the bicentennial conferences of Princeton University and received from the University an honorary degree of Doctor of Letters. He is now engaged in editing the British Diplomatic Documents on the Origins of the Second World War, several volumes of which already have been published. He is a member of the British Academy and of the American Philosophical Society. In addition to his volumes of diplomatic documents, Professor Woodward has published: Three Studies in European Conservatism; War and Peace in Europe, 1815-1870; Great Britain and the German Navy; The Age of Reform (Volume XIII of the Oxford History of England), and other historical works, as well as Short Journey, an autobiography. Mrs. Woodward will accompany her husband to the United States.



THE INSTITUTE FOR ADVANCED STUDY  
PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

June 29, 1950

Dear Professor Woodward:

This is to notify you that the Institute for Advanced Study has been designated by the Department of State as a sponsor of the Exchange-Visitor Program. The serial number assigned to the program of the Institute is No. P-156.

There is now a special type visa under the Exchange-Visitor Program. If you have already made satisfactory visa arrangements, there is no reason to use this Program. But if you have not made visa application, or if it would seem advisable to do so, you may obtain a visa under this Program; you should present this notification to the United States Consul in Your country, and to the Immigration and Naturalization Service at the port of entry into the United States.

Through this notification you are designated as a participant in the Exchange-Visitor Program. Designation does not ensure the issuance of a visa, but it should prove helpful.

(Mrs. John D. Leary)  
Aide to the Director

Professor E. L. Woodward  
33 Museum Road,  
Oxford, England

THE INSTITUTE FOR ADVANCED STUDY  
SCHOOL OF ECONOMICS AND POLITICS  
PRINCETON, NEW JERSEY

November 3, 1949

Re. E. L. Woodward

Memorandum to: Dr. Oppenheimer

From: E. M. Earle

With the unanimous concurrence of the members of the School of Historical Studies, I am requesting that, at your convenience, you send Professor E. L. Woodward, 33 Museum Road, Oxford, England, a letter of appointment as member for the period September to January 1950-1951, at a stipend of \$4000.



Copy to: Mrs. Hartz  
Mrs. Leary  
Miss Trinterud

THE INSTITUTE FOR ADVANCED STUDY  
PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

November 4, 1949

Dear Professor Woodward:

On the recommendation of the School of Historical Studies, I should like formally to offer you a membership in The Institute for Advanced Study for the period September to January in the academic year 1950-51. We can make available to you a grant-in-aid of \$4,000 to take care of the expenses of your visit; this grant is not subject to income tax in the United States.

We are all very pleased that you will be with us again next year.

Yours sincerely,

Robert Oppenheimer

Professor E. L. Woodward  
33 Museum Road,  
Oxford, England

THE INSTITUTE FOR ADVANCED STUDY

SCHOOL OF ECONOMICS AND POLITICS

PRINCETON, NEW JERSEY

October 27, 1949

Memorandum to: Dr. Oppenheimer

From: E. M. Earle

As you will see from the attached correspondence, Woodward feels that the crisis in Britain somewhat alters the situation as he saw it in the spring. In a way, this is all to the good because he now seems prepared to come, as originally planned, for a term in the autumn of 1950 to participate in the seminar on modern France. What I should like to do, therefore, is to accept his proposal for membership for next year, leaving larger questions to be settled then.

From Woodward's letter, one might get the impression that he had been made a definitive offer of a professorship. I am sure he does not mean to give that impression, because, when I last saw him in England, he understood the situation thoroughly. My letter of October 5 to him made no such proposal. In fact, it said:

No formal vote was taken at the Monday meeting on the invitation to you, but this was partly because we had not yet prepared any kind of definitive statement of the case. We felt we could get further at this stage by a quite informal discussion. However, there was unanimity on the point that everything possible be done to secure your appointment. This will involve formal action by the "School of Historical Studies", and subsequently by the Faculty as a whole, and by the Trustees. I anticipate no difficulties, although, of course, one can never be too sure that a path into the future will be as smooth as it seems to be.

If you agree, what I should like to do is to offer Woodward membership for the first term of 1950-51 at a stipend of, say, \$3500 to \$4000. Whatever sum is determined on would, of course, come out of the carry-over from unexpended stipends of last year and this.

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no

*W. Woodward*

717  
1950-51  
W Woodward

First paragraph of a personal letter from E. L. Woodward to Edward M. Earle dated October 23, 1949

I am enclosing a formal letter. As you well know, I would like very much indeed to come to Princeton for four years--so would Marie--we have talked about it for hours on end. We enjoyed immensely every moment of our time with you in 1946 and again last year, and I feel sure also that I could get some good work done. On the other hand, I have this feeling that, if Great Britain is going to be in a very bad way, I just can't run out of it. You would feel this about the U.S. And, for that matter, my country has treated me very well in the days of its prosperity--I have drawn my income from endowments centuries old, which could have been maintained only among a people with a respect for law, and for knowledge, and I just can't get out of it if things are going badly. The position now is very serious--I think this present government ought to resign--a general election is really necessary if only to free the government itself from immediate electioneering considerations. The handling of the devaluation business has been inept and, I fear, dishonest. The next 12 months--or less--will be as critical as 1940, and I think--as I thought in 1940--that we will get through. The "heart" of the people is sound, and there is plenty of ability, and of courage, if only it can have scope and opportunity.



COPY

Worcester College, Oxford

October 23, 1949

My dear Earle:

You will have had my letter thanking you and the Director and your colleagues for your great kindness in making so magnificent a proposal to me. I have been thinking about it with real and deep pleasure, and I am writing at some length in order to explain my position.

I have commitments up to the summer of 1951. I shall not finish my "official" history of foreign policy during the war before that date, and I do not expect to have completed, until about the same time, the volumes of documents which I am producing on British Foreign Policy, 1919-39. After the summer of 1951 I expect to be free. I shall have done all I have wanted to do here in the way of making changes in our History School. I have in fact just come to the end of my time as Chairman of the Board of Faculty, and, to my surprise!, I have carried the main proposals I set out to bring forward.

I could therefore decide here and now to accept your invitation if the Institute came to a final decision about it, but there is one major difficulty. (There is a minor question. If I were asked to succeed Livingstone as President of my old College, I should find it hard to say "no", but I do not in the least expect to be asked--there are two eligible candidates among the Fellows, and I would not want to come in merely as a tertius gaudens. Anyhow I would know about this in six months time.) The real trouble is the situation in this country. Without being portentous about myself, or holding inflated ideas of what I could do by staying here, I just feel that, if things became bad, I should not want to leave--it would be too much like running away.

As you know, I thought in 1946 that the testing time would come earlier than it has come. Last year I began to wonder whether, after all, we should avoid the climax I had expected. We can't avoid it now, and it is impossible to say what will happen within the next twelve months. I think we shall come through alright--though I'm afraid matters will get worse before they begin to improve: I don't believe that the proposals which the Government is making tomorrow will really meet the situation, and I regard it as a grave mistake not to hold a general election now. However, be that as it may be, my personal feeling is that I cannot decide to leave this country until I know how things are going, and I doubt whether it will be possible to judge the position for another year (or perhaps 8 or 9 months).

In these circumstances you and your colleagues may well think that, in the interests of the Institute, you ought not to wait for a firm answer from me. If you do think this, I shall fully understand your reasons, and shall always be proud that I have had your invitation.

If, on the other hand, you do not regard it as impossible, from the point of view of the Institute, to wait until this time next year for a decision, I would make a suggestion. I would propose that you suspend your offer, leaving yourselves entirely free not to renew it if other arrangements are required--and that you consider having me for the autumn term of 1950, when--if your offer were renewed--I could certainly give you a definite answer. (Four months are in a different category from four years, and I could certainly come for the autumn term of 1950. I have to go--as representing this University--to the International Historical Congress in Paris at the end of August, but I could leave in the first week of September, and stay until January 1, 1951. I see no difficulty about getting leave from here.)

If this plan should commend itself to you there would be an additional advantage from my point of view in that--should your invitation be renewed--I could then make arrangements while I was in Princeton for accommodations, etc., in 1951 and onwards. As a matter of fact these arrangements would be very simple. It would not be worth while for us to take a house--the best plan would be to try to get a bedroom and sitting room at the Nassau Tavern. We should not want more accommodation, as I should be working at the Institute and in the University Library.

I should tell you what my work would be during the four years. As you know, I have promised Nevins to write a history of England since about 1832 in a series which he is editing. This is a short book--about 180,000-200,000 words--and I must have it done by the end of 1951--earlier if possible. I have already sent Nevins a specimen 40,000 words, and if I were at the Institute next autumn, I should hope to get the book finished, or practically finished. I have long had in mind a history of the years 1904, or thereabouts--to 1929 or thereabouts. I want to take this period--roughly 25 years--because I should be able to study a problem which has been of particular interest to me--how far did the First World War accelerate or retard social and political movements already in existence before 1914. When I first began to think of a study of this kind--that is to say, when I was planning it before 1939--I considered it in terms of a history of Europe. I now see that it would be unmanageable over so wide a field, and I would limit it to Great Britain (though I should have to make some incursions into France).

I had to postpone work on the subject in 1939, and I have not gone back to it while I have been doing these laborious investigations in the Foreign Office archives. The book would be a whole-time job, and I cannot treat it as a diversion. I want to go back to it, and I cannot delay doing so beyond 1951 because it will take me 4 years--possibly 5 years--and therefore I must make a start soon. (I already have a publisher who will accept a 2-volume book--indeed he is always asking me about it!)

I should not want MS or archival sources for the book, and I think that there would be material enough at Princeton. I believe that the University Library can arrange to borrow books from elsewhere. Anyhow, I had a general look round last year, and found a great deal of material there. Columbia Library is not far off, and I might find it possible to go to the Hoover Library for a time (though I'm not sure whether this is a general library, and not primarily, or wholly, a collection bearing on military history). I could come back in the summer to Europe for any material not available in the United States.

I am assuming that I should have no teaching obligations. I do not exclude occasional lectures if the Princeton University Faculty invited me to give them, and if your seminar continues, I would like to come into it, but I should not wish to feel that I ought to take part--to an appreciable extent--in the general business of teaching or lecturing. I want to get this book written.

I think this is all I need say now, but I should add that I have discussed the whole question with Marie, who agrees fully with me that we ought not to commit ourselves to a decision now--just as we should not have wished to take a four-year post abroad in 1940--and once again may I say how grateful I am, and how much I appreciate the honour of your invitation.

Yours,

E. L. Woodward

THE INSTITUTE FOR ADVANCED STUDY  
PRINCETON, NEW JERSEY

ERM  
Woodward  
October 12, 1948

Dear Dr. Oppenheimer.

As I am leaving here tomorrow for a day in Washington, and short visits to Boston and New Haven before going home on October 22 I shall not have the pleasure of meeting you and thank you personally for the kindness with which you and your colleagues have allowed me to use the remainder of my 1946 grant to make a second visit here.

I cannot tell you how much I have enjoyed the privilege of another month here, and of meeting people and at the

Institute and the University, and - last but not least - solving a  
great month in which to read and write. In these grim  
and darkening days all Universities are taking on the look of  
the great monasteries in the <sup>early</sup> middle ages, and, like the monasteries,  
their influence upon the world is greater because they are  
distinct from it in discipline and purpose. When I first saw  
this Institute, I thought of it in terms of a new Cluny or a  
new Bec, and this is how I shall always think of it.

With all good wishes.

Yours sincerely

EL Woodward.



Arrival reported to Immigration and Naturalization Service, New York City, September 23, 1946.

Departure, January 18, 1947, reported to Immigration and Naturalization Service, New York City,  
INSTITUTE FOR ADVANCED STUDY  
January 22, 1947 Princeton, New Jersey

School of Economics & Politics

Full name:

ERNEST LLEWELLYN WOODWARD

Arrival date: September 16, 1946

Departure date: January 18, 1947  
Uncertain: not before Oct. 15, 1946  
or after Jan 24, 1947.

Princeton address: Nassau Tavern Princeton.

Telephone: Princeton 2560

Permanent address: 33 Museum Rd Oxford, England.

Date and place of birth: London, May 14 1890

Married or single: M.

Citizenship: British

Number of children accompanying you: None

If foreign, under what kind of visa did you enter the United States? Non-Immigrant

Visa No: 170

Sub. 3 (1)

Place and date of issue: U.S. Consulate General, London, July 8 1946

Imm. No. 1926

Expiration date of visa: July 8 1947

Date and port of entry to United States: August 13, 1946, New York

Name of ship: Queen Mary

Name of airline:

Expiration date of entry permit: July 8 1947

Name and address of person, outside of Princeton, to be notified in case of emergency: Mrs G. Woodward, St Hilha's College, Oxford, England.

Project or field of work at Institute: Modern History & Social Studies

Academic degrees: (Give name of college or university and year conferred)  
M.A. Oxford, 1915.

Fellowships: (Give full name, dates and place of study)  
Fellow of All Souls College Oxford, 1919-24; Fellow of Balliol College, Oxford, 1924-1944

All positions held: (Please give dates and state if on leave of absence) - <sup>from</sup> yes.

Fellowships as above; Professor of International Relations, Oxford University, since 1944.

Rhodes Trust Fellow, Oxford University, 1931-34. Attached Foreign Office, London, since 1939 for special work.

Honors and Societies: Honorary Treasurer, International Committee of Historical Sciences.  
Fellow of the British Academy. Fellow of the Royal Historical Society, Great Britain.  
Member of the Royal Institute of International Affairs, Great Britain

Publications: (Please give title and reference in full, with Vol. No., year and page numbers. Use other side of sheet.)

(Please fill out in duplicate and send copy to Director's Office.)

+ since 1944 ~~attached~~ editor of series of volumes of official documents on British Foreign Policy 1914-39.



Titles of Books

HISTORICAL

Christianity and Nationalism in the Later Roman Empire. 1917.

Three Studies in European Conservatism. 1929.

War and Peace in Europe, 1815-70. 1931.

French Revolutions. (Six Lectures).

Great Britain and the German Navy.

The Age of Reform, 1815-70. (Penultimate vol. in THE OXFORD HISTORY OF ENGLAND) 1938

British Diplomatic Documents

Documents on British Foreign Policy, 1919-39. Vol I, 2<sup>nd</sup> Series [about to appear]

GENERAL

The Twelve-Winded Sky.

Short Journey.

SHORT SINGLE LECTURES

The Study of International Relations at a University. 1945.

Some Political Consequences of the Atomic Bomb. 1945.

March 13, 1947

Dear Woodward:

I was greatly interested in your letter of February 24th to Ed Earle. Certainly the weather this year has been an international calamity. It has been bad enough in Princeton. In fact, the last of the snow is only just now disappearing at a time when I ought properly speaking to be out on the golf course getting my hands toughened up for the season. I am glad to say that it is now getting a little warmer and it looks as if I'll be out on the course before very long.

The C. K. Allens have been staying with us a few days on their way to Bermuda and are returning for another visit in April. All that they say reinforces your remarks about the English weather and about the difficulty of getting service of any kind. You know, of course, about C. K.'s heart. I must say that he carries on with remarkable courage and Mrs. Allen is beyond all praise.

I am glad to report that Carr has accepted our invitation to come to the Institute. We have an extremely interesting group of scholars this term and it looks as if next term will be even better.

Earle himself has not been doing so well and the doctor has ordered him off to Saranac Lake for a period of complete seclusion. The reports we get from him as to blood counts, fluid in the lungs, etc. are good and I have every hope that Earle will be back on the job in good shape in September. He looks so well that I with my constitutional skepticism of doctors was inclined to advise him to defy the medical authorities and go ahead with his work. On consulting a very wise doctor of my acquaintance about this, however, I was told that I should be taking a very grave responsibility by giving Earle any such advise. Under the circumstances, I contented myself

- 2 -

with recommending leave on full salary in the hope that he would have no worries and would get back to us by the end of the summer. I must say that he looks extremely well.

Your visit to the Institute was a great satisfaction to all of us and we only wish you could have stayed a year instead of a term.

With kindest regards, I am

Yours sincerely,

FA:kr  
Professor E. L. Woodward  
Balliol College  
Oxford, England

Frank Aydelotte

February 24, 1947

My dear Earle:

We were thinking a lot about you on Saturday, for the newspaper informed us that you were having a lot of snow and cold, and we wondered whether you would be able to drive from your house to get your degree. We do hope everything went off alright and that the hood was put over your head with the proper address, and that you are even now making for the mountains.

We are still damned cold. Last night was about our coldest. 30 degrees of frost on a thermometer 7 ft. above ground a few miles out of Oxford. Two more of our pipes are frozen and one is burst, but we aren't otherwise out of action: I'm out of doors again. In fact I crept round to the dentist this morning, to be told cheerfully that I must have some front teeth out. (This doesn't surprise me. God gave me too many--some should have been pulled in childhood, but in the Victorian way this didn't happen. However, it is a nuisance to have to lose about 6 good ivories even if 2 are supernumeraries.)

Our latest White Paper is cheerful reading, but it is a good thing to get the facts set out so that the working class can understand them. I wish the Government had had the courage to state the facts a year ago, but maybe it was psychologically better to wait a little, and the present send-off--those fuel restrictions--will in a queer way bring home the lesson that you can't consume, or divide more equitably, things you have not got, and you only get such things by hard work.

The response to the fuel restrictions has been pretty good on the whole: one sees that there is still a great residuary force in the nation--and not merely a dogged power of 'sticking to it.' I don't feel at all that we are down and out--in fact, the position looks much less chilling than the weather (the latter has now beaten all records since 1841!) but we shant as a nation be eating ice cream sundaes\* à la Balt for a long time to come.

I've tried very hard this month--or rather next--in an article in Foreign Affairs on what the English want. As the Yale Review is--still rather against my judgment--printing my lecture, I can feel that I am still holding forth at your seminar!

Hugh Seton W[atson]. He doesn't seem to be on this term's lecture list. I'll have the proof of next term's list in about 10 days. Anyhow I doubt very much whether he or any other of his contemporaries could leave Oxford in the next 2 years--certainly not in the next year.

I dined in All Souls last night. It was too cold to sit long but I had a talk with Falls. A clever, pleasant man: I couldn't say much more about him--nimble rather than original, I should think, but I'll be able to judge him better when the temperature is more favourable.

I wrote to Carr, but haven't had an answer. I'll send him a p.c. if I don't hear in a day or so. Humphrey Summer looks a little better than he did a month ago, but he and his sister have no servants and, like most victims of our incredibly optimistic system of plumbing, nearly all his pipes are frozen!

All good wishes from both of us. I hope Mrs. Earle will be able to go to the mountains with you.

Yours,

E. L. Woodward

\* I have developed a great longing for these!!!



January 22, 1947

Officer in Charge  
Immigration and Naturalization Service  
U. S. Department of Justice  
New York City, New York

Gentlemen:

In accordance with the regulations, I wish to report to you the departure of Professor E. L. Woodward from the Institute for Advanced Study. Professor Woodward, who is returning to his duties at the University of Oxford in England, sailed from New York City on the Queen Elizabeth on January 15, 1947. Professor Woodward entered the United States on August 13, 1946 under Visa No. 170 and came to the Institute for Advanced Study on September 16, 1946.

Yours very truly,

Jane S. Richardson  
Assistant Secretary

Copy to Miss Miller  
Mrs. Hartz

January 11, 1947

Dear Sir:

Professor E. L. Woodward came to the Institute for Advanced Study on September 16, 1946 as a member of our School of Economics and Politics. During the period of his membership here from September 16, 1946 to January 15, 1947, Professor Woodward received a research stipend of \$3,000.

This stipend was given to Professor Woodward to facilitate his own researches and was not in compensation for services rendered. It therefore comes within the definition of non-taxable income as defined by the Bureau of Internal Revenue.

Professor Woodward plans to return to England, sailing from New York City on the Queen Elizabeth on January 18, 1947. His work in this country was entirely concerned with the advancement of scholarship and he seems to me to be qualified in every way to receive clearance papers and sailing permit.

Yours very truly,

Jane S. Richardson  
Secretary to the Director

Copy to Miss Miller  
Mrs. Hartz

Three Studies in European Conservatism. 1930.

War and Peace in Europe 1815-1870. 1931.

French Revolutions. 1934.

Great Britain and the German Navy. 1935.

The Age of Reform 1815-1870. 1938. Vol. 13 of Oxford History of England.

Short Journey. 1946.

The Teaching of International Relations in a University. 1945.



December 6, 1946

Dear Woodward:

We are having the members of the Senate of Phi Beta Kappa to tea at our house tomorrow, Saturday afternoon, at four and would like very much to have a few members of the Institute to meet them. Would it be possible for you and Mrs. Woodward to come? I very much hope so.

Yours sincerely,

Professor E. L. Woodward  
The Nassau Tavern  
Princeton, New Jersey

THE INSTITUTE FOR ADVANCED STUDY  
PRINCETON, NEW JERSEY

1946  
November 26

Dear Aydelotte

Thank you very much for liking my lectures  
about the bomb. I haven't changed my mind about it in  
the last twelve months - in fact I am more convinced that  
the solutions which the scientists are patiently finding will work,  
and I wish they had thought a little more about the political  
implications of their discoveries before and not after these discoveries  
were made.

I have just come back from a very interesting weekend in Obolenski

and Cleveland. I'm very glad that I took the train journey  
day via Philadelphia. A part of the greatness of the country and  
the journey of this kind is a revelation of the power of the United States.  
As someone once said, it is a great pity that Hitler wasn't  
given a tour on the Pennsylvania railroad through the Altoona-  
Pittsburgh - Ohio regions. He might have been a little more  
careful about going to war against the U.S. or any Power backed by the U.S.

Yours sincerely

EL Woodward.

November 26, 1946

Dear Woodward:

I read your pamphlet on the atomic bomb with the keenest interest and admiration. I think it is a notable performance. At my suggestion, Earle is ordering one hundred copies for distribution among interested people inside and outside the Institute.

With kindest regards, I am

Yours sincerely,

Professor E. L. Woodward  
Institute for Advanced Study  
Princeton, New Jersey

September 23, 1946

Officer in Charge  
Immigration and Naturalization Service  
U. S. Department of Justice  
New York City, New York

Dear Sir:

In accordance with the regulations I wish to report to you the arrival of Professor E. L. Woodward on September 16, 1946. Professor Woodward entered the United States on August 13, 1946 under Visa No. 170 issued by the U. S. Consulate General in London, July 8, 1946. Professor Woodward was born in London on May 14, 1890 and during his stay in Princeton may be addressed at the Nassau Tavern, Princeton, New Jersey. As a member of the School of Economics and Politics of the Institute, Professor Woodward will be engaged in post-doctorate research on modern history of social studies. Inquiries concerning Professor Woodward may be addressed to Professor Edward Mead Earle, The Institute for Advanced Study, Princeton, New Jersey

Yours very truly,

Jane S. Richardson  
Assistant Secretary

Copy to Mrs. Hartz

606 West 122<sup>nd</sup> St. New York

September 15, 1/46

Dear Aydelotte.

Thank you very much for your letter. It is most kind of you to ask us to stay with you but I think we had better settle in at once at the Nassau Tavern. Earle looked over rooms for us months ago - and I can see now how wise he was to do it. I didn't realize until I arrived how grim the hotel situation is. Merrick has told me of your activities in transporting houses to Princeton - you have done a great many things as head of a college but I don't suppose you ever thought of yourself as, literally, a house-remover en gros!

We look forward very much to seeing you w Mrs Aydelotte. I will present myself at the Institute on Tuesday morning but I expect you will be very busy with the beginning of term w

I shall not expect you to put more urgent business aside to do so.

We have had a most interesting 10 days in New York. I can't get over a certain dreamlike feeling about my here. I know it is the fulfillment of a wish I have had for so long a time, partly because it is my strange for me to be in a country which is so clearly not English and yet to hear English spoken.

I have been reading, at the R. Foundation, a number of reports on proposed changes in the curricula for social studies at the university level. The whole approach is most interesting & I already have the satisfying feeling that I am getting the very things I hoped to get in coming here.

Yours sincerely

E. L. Woodward



September 14, 1946

Dear Woodward:

I am delighted to hear that you are in the United States and I look forward with great pleasure to your arrival in Princeton.

I understand that Earle has already engaged hotel rooms for you, but I hasten to say that if it would be convenient for you to come first to our house and spend a night or two with us, we should very much enjoy it.

Looking forward with great pleasure to your arrival, I  
am

Yours sincerely,

FA:kr

Frank Aydelotte

E. L. Woodward, Esq.  
c/o Dr. Reinhold Neibuhr  
606 West 122nd St.  
New York, N. Y.

400r Fletcher. Magnotawan. Ont.

Sep 2 1946

Dear Sir:

Would you be kind enough to forward <sup>until Sep 14</sup> my <sup>606</sup> letters  
addressed to me at the Institute to 606 West 122<sup>nd</sup> St  
New York 27. I shall be coming to Princeton  
on September 16 and staying at the Nassau Inn.

With my thanks.

Yours sincerely

E L Woodward.

Have notified  
Mrs. Harts

August 21, 1946

Dear Woodward:

Many thanks for your letter of August 12th. I am delighted to know that you are soon to be on this side of the ocean and hasten to say that we look forward with great pleasure to your appearance in Princeton.

I shall have your mail forwarded to Magnetawan until I receive notice from you as to when you are coming down. I know that Dr. Flexner usually leaves about the 1st of September and I doubt whether it would be safe to forward mail after that date.

Earle asks me to say that he looks forward with great satisfaction to your participation in the Seminar this year.

Hope you are having a good holiday in Canada. So far as I am concerned, I have had no holiday at all, being completely occupied with the problem of the housing shortage in Princeton, which is as bad here as it is in Oxford, though that is saying a good deal. Incidentally, I am also concerned with the housing shortage in Oxford and am just now completing arrangements for the sale of Eastman House to the Lovedays.

With kindest regards, I am

Yours sincerely,

FA:kr

Frank Aydelotte

E. L. Woodward, Esq.  
c/o Dr. Abraham Flexner  
Magnetawan, Burks Falls,  
Ontario, Canada

40 Dr A. Fluxus. Ingliside., Magnetawan. Bushs Falls,  
Cunard White Star  
R.M.S. "Queen Mary" Ontario.

August 12. 1/46

Dear Sir.

I have ventured to give the institute - to which I  
have been invited for next term - as my address for any correspondence  
forwarded to me from England and not sent direct to me  
40 Dr Fluxus with whom I shall be staying until ~~the~~ the  
beginning of September. Would it be troubling you too  
much to ask if you would be kind enough to give instructions  
for any correspondence which comes for me to be forwarded  
- until I write giving another address - to Dr Fluxus's address as at

the head of this letter. I don't think Harris likely to be  
much to forward.

With many thanks,

Yours sincerely

E.L. Woodward.

BALLIOL COLLEGE,  
OXFORD.

July 19. 1946

Dear Adelotta.

I am ashamed that I never wrote to thank you for your very kind letter written in May and for sending me Lilienthal's report. I have been intending to thank you these many weeks past but the troubles of house-decorating & house-moving in the midst of one's work, and without any servants, have made hay of all my private correspondence.

We are still in the hands of workmen - I suppose we ought to feel lucky to get them! - but I think we shall be clear just in time to get away when our sailing notes come. Probably we shall leave about July 30 - <sup>or going</sup> with no joy first to old Flexner at his camp & then on to



Princeton only in September - Exter has most kindly fixed up  
a room for us at the Nassau Tavern, and I shall have  
time to orientate myself before the beginning of term.

You can't think how much we are looking forward to you &  
I am most grateful to you & to your wife who has helped to  
give me this chance. It is so delightful, after these war years,  
to feel that one is setting out on a journey to learn something, &  
that at least I shall be seeing all the richness of your  
historical schools.

<sup>from the President</sup>  
I have just heard that the University is doing me the  
special honour of a doctorate - I do feel enormously proud of this  
(and for a day my wife has been reading up my M.A. honours so that  
I can bring it with me for the ceremony in October - You can't get near Leeds!)

BALLIOL COLLEGE,

OXFORD.

As I've also just heard that I have been elected in this  
country to the British Academy. I can only compare myself to a  
homer who suddenly finds himself roped together with first class  
mountainians.

We have our passports & visas alright - the Foreign Office  
fixed them up for me - with the embassy result that I  
am described - by myself - in the 1 as a university professor, &  
later on - by the American authorities - as a government official  
- and I haven't even had to produce fingerprints or to swear that  
the purpose of my coming is not to subvert the constitution  
of the United States!

BALEFID COLLEGE  
OXFORD

Once again my thanks - and we look forward to seeing you  
in Suffolk.

Yours sincerely

E. L. Woodward.

*Mr. Hertz -* *Lagem*

THE INSTITUTE FOR ADVANCED STUDY  
PRINCETON, NEW JERSEY

111- uc

9/25 -

*Mrs. Skinner?*

OFFICE OF THE DIRECTOR

November 4, 1949

Dear Professor Woodward:

On the recommendation of the School of Historical Studies, I should like formally to offer you a membership in The Institute for Advanced Study for the period September to January in the academic year 1950-51. We can make available to you a grant-in-aid of \$4,000 to take care of the expenses of your visit; this grant is not subject to income tax in the United States.

We are all very pleased that you will be with us again next year.

Yours sincerely,

Robert Oppenheimer

Professor E. L. Woodward  
33 Museum Road,  
Oxford, England

*Manied*

May 6, 1946

Dear Woodward:

I have just returned from Palestine and read last night your outstanding lecture on "The Political Consequences of the Atomic Bomb." I endorsed with enthusiasm Earle's proposal to invite you over next year, and my enthusiasm is only increased by reading your lecture.

Have you seen Lilienthal's Report on the International Control of Atomic Energy? On the chance that you have not, I am sending you a copy under separate cover. It seems to me that Lilienthal's committee has gone a long way to meet the conditions which you laid down in your lecture. I hope very much we can get him here for a conference sometime while you are in Princeton next year.

With kindest regards, I am,

Yours sincerely,

Professor E.L. Woodward  
All Souls College  
Oxford, England

FA:mh

April 3, 1946

Dear President Dodds:

This is to acknowledge receipt of your letter regarding housing for the Woodwards. I know how severe the problem is, and I am taking every step within my power to adjust the situation. Thank you very kindly for the consideration you have given our part of the problem.

Yours sincerely,

Marston Morse  
for the Standing Committee

Dr. Harold W. Dodds, President  
Princeton University  
Princeton, N.J.  
MM:GB



PRINCETON UNIVERSITY  
PRINCETON NEW JERSEY

PRESIDENT'S ROOM

March 28th, 1946

Dear Dr. Morse:

Dr. Flexner has written me about the housing problem for the Woodwards. As you know, Professor Woodward is to participate in one of our Bicentennial conferences, and naturally we would provide him with accommodations during the period of the conference. However, as he is to be with you several months a more difficult housing problem is involved, which would seem to be more your responsibility than ours. However the University wants to help if it can be of any service, although we are confronted with a problem in respect to our own faculty for which there seems to be no solution.

Dr. Flexner's letter described the desire of the Woodwards to be a bed-sitting room, kitchen and bathroom. I haven't the slightest idea where such accommodations can be found, but we shall help all we can.

Sincerely yours,



Dr. Marston Morse,  
The Institute for Advanced Study,  
Princeton, N. J.

THE INSTITUTE FOR ADVANCED STUDY

SCHOOL OF ECONOMICS AND POLITICS

PRINCETON, NEW JERSEY

March 2, 1946

Memorandum to Mr. Stewart:

On Friday morning, March 1, Mr. Willits of the Rockefeller Foundation telephoned me to say that the Foundation would offer Professor Woodward a sum of \$2500 to \$3000 to cover travel expenses incidental to his visit to the United States during the academic year 1946-1947. Professor Woodward will be offered the option of receiving these funds himself or having them deposited with the Institute for Advanced Study to be drawn upon as needed. They will be available, if necessary, for trans-Atlantic travel, although it is still hoped that the University may be able to contribute all or part of Professor Woodward's expenses to and from the United States.



Edward M. Earle

February 20, 1946

~~WWS~~  
~~PBW~~  
WWS ✓

Balliol College  
Oxford

My dear Earle:

This is a very hasty note, but I must thank you at once for your great kindness in getting me the two magnificent invitations I have just had--to the Institute and the Bicentennial Celebration. Of course I am delighted to accept these invitations, and am most grateful to you for them.

I was so very anxious to come to the United States where I can learn so much about research and teaching in my subject that I had--last month--written to the Rockefeller Foundation, at the suggestion of Henry Clay here, to ask whether they could make me a grant which would allow me to combine a term at an American university (I had in mind planting myself at Princeton) with travel to see a few other universities. I do not know whether they will consider this possibility--it is rather out of their beat--but I have now written to tell them that my application would be limited to travel before and after--I shouldn't want to interrupt my stay at Princeton by going away on a tour. (I have told Professor Meritt about this.)

I shall bring my wife with me--our wants would be very simple: a bed sitting room, kitchen and bathroom--we could look after ourselves as we have learned to do here in the last six years.

I will write you more fully about plans but I must send this off at once to thank you.

Yours sincerely,

E. L. Woodward

February 26, 1946

Professor E. L. Woodward  
Balliol College  
Oxford, England

My dear Woodward:

We are all delighted that you have accepted the Princeton invitations for the autumn.

I very much hope that it may be possible for the Rockefeller Foundation to provide you with an opportunity to visit a number of American universities for the purpose of discussing research and teaching in international relations. It would be possible, I am sure, for us to arrange a sort of lecture tour which would cover all of your expenses, but such an enterprise, as you know only too well, would be physically and intellectually exhausting and would not enable you to accomplish your primary mission of becoming acquainted with American scholars and their work. Needless to say, we shall be glad to support your application to the Rockefeller Foundation for a travel allowance. I am writing Mr. Willits today soliciting his help. In any case, you can count on me to do everything possible to bring about the full realization of your plans.

Would you please let me know the approximate dates of your stay in the United States. I am presuming, off hand, that you will wish to come during the summer and may desire to stay on until the following spring. It would be helpful, I think, if I could have this information. I should like even now to discuss with some of my colleagues at other American universities the possibility of your visiting them.

We shall also do what we can concerning living accommodations as soon as I know when you plan to arrive and when you plan to leave.

This is going to be an exciting year in American academic institutions and I am confident that you will profit from it, as we shall certainly profit from our association with you. I need not tell you how delighted I personally am that this plan which is so close to my heart is about to be realized.

Sincerely yours,

Edward Mead Earle

February 26, 1946

Dr. Joseph H. Willits  
Rockefeller Foundation  
49 West 49th Street  
New York, New York

Dear Joe:

To my regret, it is a long time since I have seen you and it is an even longer time since you have received from <sup>me</sup> any sort of official communication.

There is enclosed a copy of a letter which came in this morning's mail from E. L. Woodward, Montague Burton Professor of International Relations at Oxford. It is in reply to two invitations which recently went to him from the Princeton community: one from Princeton University inviting him to participate in a conference connected with the Bicentennial Celebration, and the other an invitation from us to become a member of the Institute for Advanced Study for the first term of the academic year. As you know, Woodward is one of the outstanding British scholars in the field of history and international affairs, and his presence in the United States at this time would contribute enormously to an understanding of some of the critical issues which confront the United States and Britain in world politics.

You will note that Woodward has already written the Rockefeller Foundation requesting a grant which would allow him to "combine a term at an American university with travel to see a few other universities." It would undoubtedly be possible for me to turn myself into a lecture bureau and to arrange a schedule of talks for him at most of the leading American colleges and universities. Such a lecture tour, however, would be a serious drain upon his energies and would not enable him to realize his primary objective—namely, to become acquainted with the leading Americans in his field, and to exchange views with them concerning the future of research and teaching in international relations. If, therefore, the Rockefeller Foundation could see its way clear to make a grant to Woodward of, say, \$2500 to \$3000—for which the Institute for Advanced Study would be very glad, if you so desire, to act as disbursing and administering agent—it would, I am confident, be a notable contribution to Woodward, to the social sciences, and to Anglo-American cultural relations.

If there are any questions concerning Woodward which you should like to ask, I am entirely at your service. With every good wish,

As ever,

Edward Mead Earle

#2. Dr. J. H. Willits. 2/26/46

P.S. The figure of \$2500 to \$3000 may seem high. It is, however, based on the fact that Woodward will bring Mrs. Woodward with him and also that it may be necessary to defray all or part of his expenses to and from the United States. Should trans-Atlantic travel allowance be necessary, the Institute for Advanced Study would, I think, be prepared to defray a portion of such expenses.



Ballesh  
~~ALL SOULS~~ COLLEGE,  
OXFORD.

Febry 20/46

Dear Professor Moss.

Thank you very much for your letter and for your most generous invitation on behalf of the Institute for Advanced Study. I should be delighted to spend a term at the Institute - I have long wanted an opportunity of this kind, and am most grateful to you for giving it to me. In fact, I had already - last month - made, at the suggestion of various people, an application to the Rockefeller Foundation to enable me to combine a term at an American university with travel to other universities in order to learn from them their methods of teaching and research in my subject of international relations.

I don't know <sup>yet</sup> whether the Rockefeller Foundation will have found it possible to consider a grant of this kind, but I am now writing to tell them of your very kind offer and to say that my application to them would be limited to a smaller undertaking - i.e. a visit to a few universities before or after my stay at the Institute. I should not want to interrupt my term at the Institute by travel elsewhere.

I have also heard from Professor Spurr inviting me to take part in the Bicentennial celebration of Princeton University. I feel <sup>not however</sup> at these two invitations from the University and the Institute, and

Ball  
ALL SOUB COLLEGE,  
OXFORD.

once again I should like to thank everyone concerned for their kindness.

Yours sincerely

E.L. Woodward.

c o p y

BALLIOL COLLEGE  
Oxford

February 20, 1946

Dear Professor Morse:

Thank you very much for your letter and for your most generous invitation on behalf of the Institute for Advanced Study. I should be delighted to spend a term at the Institute--I have long wanted an opportunity of this kind, and am most grateful to you for giving it to me. In fact, I had already--last month--made, at the suggestion of various people, an application to the Rockefeller Foundation to enable me to combine a term at an American university with travel to other universities in order to learn from them their methods of teaching and research in my subject of international relations.

I don't know yet whether the Rockefeller Foundation will have found it possible to consider a grant of this kind, but I am now writing to tell them of your very kind offer and to say that my application to them would be limited to a smaller undertaking--i.e., a visit to a few universities before or after my stay at the Institute. I should not want to interrupt my term at the Institute by travel elsewhere.

I have also heard from Professor Sprout inviting me to take part in the Bicentennial celebration of Princeton University. I feel most honored at these two invitations from the University and the Institute, and once again I should like to thank everyone concerned for their kindness.

Yours sincerely,

E. L. Woodward

Copy to Miss Miller  
Prof. Earle  
Miss Wise

February 14, 1946

Professor E. L. Woodward  
Balliol College  
Oxford, England

My dear Professor Woodward:

It is with the greatest pleasure that on behalf of the Faculty I am extending to you an invitation to become a Member of the Institute for Advanced Study for the first term of the academic year 1946-1947. We are hoping that you may be able to accept this invitation in view of the fact that you now have under consideration attendance at the Bicentennial of Princeton University.

The Institute will be able to put at your disposal a stipend of \$2,000, plus \$1,000 for the differential in living costs which will be involved in your absence from Oxford. It is hoped, as you know, that Princeton University will provide your travel expenses to and from the United States.

Professor Earle is writing you at greater length concerning the School of Economics and Politics, with which you would be associated, and giving you such other details as you may need to enable you to make a decision. Meanwhile, you might talk with Professor Benjamin D. Meritt of the Institute for Advanced Study, who is, as you know, now in residence at Oxford as Eastman Professor. Professor Meritt will give you any general information you desire concerning the work at the Institute and will, we are confident join with us in the hope that you may be in residence here during the coming autumn.

Sincerely yours,

MARSTON MORSE  
Chairman of the Standing Committee

February 14, 1946

Professor E. L. Woodward  
Balliol College  
Oxford, England

My dear Woodward:

This letter is supplementary to Professor Morse's official invitation, which goes forward in the same envelope. It is also supplementary to the letter of Professor Harold Sprout, dated February 11th, extending to you an official invitation to participate in the Bicentennial of Princeton University.

In view of the many interests which we have in common and of my ardent hope that the coming years will bring even closer cooperation than we have heretofore enjoyed, I very much hope that you may see your way free to detach yourself from Oxford, the Foreign Office, and your other numerous interests, for the purpose of spending a term with us at the Institute. There is enclosed a copy of the current Bulletin of the Institute, which will provide most of the general information you will require, and, as Professor Morse says, Ben Meritt will be able to be of further assistance should you need it. The autumn term begins September 16 and closes December 14. If, of course, you can arrange to stay on until the end of January, we shall be delighted to have you.

As Meritt will explain, membership in the Institute involves no obligations in the way of lectures or other routine academic responsibilities. You would be free to do about as you chose, although, of course, I hope you and I may be able, should you come, to spend a good deal of time together in consideration of some of the critical problems in international affairs which now confront us all. You would also, of course, have access to all of the resources of Princeton University. There will be a number of persons on the Faculty in the Departments of History and Politics who would welcome you here with great enthusiasm and with whom, I am confident, you would develop the most intimate personal, as well as intellectual, associations.

The housing situation in Princeton, as almost everywhere else, is very bad, and will be complicated this coming autumn by an increasing number of returning veterans and by the ceremonies in connection with the Bicentennial at the University. We should, I think, have relatively little difficulty in finding living accommodations for you, but we might be hard put to it, should you decide to bring Mrs. Woodward. However, on this point we should not be willing to confess total failure until we had at least tried.

I need not tell you how much your presence here would mean to me and my colleagues, as well as to a number of my friends at the University. I am, therefore, urging with all my heart that you accept this invitation, if it is humanly possible for you to do so. Your presence here would be one step forward in establishing the intimate associations which ought to exist between the Princeton community and Oxford.

With every good wish,

Sincerely yours,

Edward Mead Earle



Woodward  
R. B. ~~...~~  
W.W.S. ✓

February 11, 1946

Memorandum

To: The Standing Committee  
From: W. W. Riefler  
Subject: Professor E. L. Woodward

The School of Economics and Politics<sup>4</sup> has voted to invite Professor E. L. Woodward, Montague Professor of International Relations at Oxford University, to come to the Institute as a member for the Autumn term of 1946 with a stipend of \$2,000 and a supplementary grant of \$1,000 for differential in living costs. Professor Woodward will not need travel expenses since he is being invited simultaneously by Princeton University to participate in a conference on International Relations to be held in connection with Princeton's Bicentennial exercises.

Professor Woodward was for a long time a Fellow of All Souls College and in his present professorship is in residence at Balliol.

RBWL ✓  
WWR  
WWS ✓

THE INSTITUTE FOR ADVANCED STUDY

SCHOOL OF ECONOMICS AND POLITICS

PRINCETON, NEW JERSEY

February 8, 1946

Memorandum to Mr. Riefler:

This is by way of confirmation of our conversation of this morning concerning Professor Woodward.

You have generously agreed during my absence in Washington on Monday to present to Messrs. Stewart and Warren and, with their approval, to the Standing Committee the question of bringing to the Institute as a member for the autumn term of 1946 Professor E. L. Woodward, Montague Professor of International Relations at Oxford University. Professor Woodward is being invited by Princeton University to participate in a conference on international relations to be held in connection with the bi-centennial exercises. His particular lecture is scheduled in mid-October.

There are a number of reasons why it would be highly desirable to take advantage of Professor Woodward's presence in America to associate him for a term with the School of Economics and Politics of the Institute. He is a distinguished historian, well known to Professor Meritt and me of the Institute and to professors of the History and Politics Departments of the University. He has recently become very much interested in military affairs, so that he would become a member of my seminar should he accept an Institute invitation. He would also, it is hoped, work intimately during his presence here with Professors Sprout and Viner of Princeton University.

The University intends to pay Professor Woodward's travel expenses to and from the British Isles. The Institute would need, I think, to offer him a stipend of \$2,000 for the first term and perhaps a supplementary grant of \$1,000 for his differential in living costs.

As I told you this morning, we want Professor Woodward for himself and also for the additional tie which it would provide with Oxford. He was for a long time a Fellow of All Souls College, with which we already have cordial relationships, and in his present Professorship is in residence at Balliol. He would, I am confident, be a great addition to the intellectual life of this community if we can persuade him to accept membership in the Institute at this time.



Edward M. Earle



February 11, 1946

Memorandum

To: The Standing Committee  
From: W. W. Riefler  
Subject: Professor E. L. Woodward

The School of Economics and Politics as voted to invite Professor E. L. Woodward, Montague Professor of International Relations at Oxford University, to come to the Institute as a member for the Autumn term of 1946 with a stipend of \$2,000 and a supplementary grant of \$1,000 for differential in living costs. Professor Woodward will not need travel expenses since he is being invited simultaneously by Princeton University to participate in a conference on International Relations to be held in connection with Princeton's Bicentennial exercises.

Professor Woodward was for a long time a Fellow of All Souls College and in his present professorship is in residence at Balliol.

Copy to Miss Miller  
Prof. Earle.

long a relation on the new endowment - though it means being  
responsible for you

May 10. 1934

- w/ my work  
- no time for  
visiting as it is

All Souls College,  
Oxford.

11.45 hrs the post goes post office  
midnight!

My dear Flexner.

I was delighted to get your letter.

It is most kind of you to say that you will have us  
if we come over, and we will wait your cable. If  
you are coming here or anywhere in Europe, I will  
join you (or rather, if you are coming here, I will  
hope you will join us - and stay here. If you are  
going for a cure, I will go to the same place) If  
you are not coming to Europe, we will come to you.

Ernest Llewellyn Woodward  
1933-1950

I have had the chance of a lunch and an afternoon's talk with Frankfurter. I think on <sup>more than</sup> general lines we are in agreement. I will talk to him again about the 'statistical approach' in general and Marshall in particular. We have asked him to lunch next week - unfortunately he can't come, but I will get my chance of talking to him. I think he is very good indeed, extraordinarily well-balanced and at the same time very full of life and of ideas. Nothing

couldn't get too far from him.

On the 'statistical approach'; I have heard a great deal about it here, when there are wide plans. I have also heard Dr Day, of the Rockefeller Foundation, talk about it. I thought Day rather hoped too much from it, and did not see that the investigation of the problems of society is an art as much as a science, and that statistical enquiry cannot take you beyond a certain point. A great deal depends on 'the way the question is put' and I felt that I wanted to quote to Day the old lines about the Bible - *hic liber est in quo quaerit sua dogmata quisque* <sup>non dogmata quisque</sup> *et reperit pariter dogmata quisque sua* <sup>quisque sua</sup>

The philo's criticisms of the historians 'facts' particularly vital here, and one has to remember that while in the physical sciences the most important things tend to be 'resemblances' in the study of man in society, the most important things tend to be 'differences'.

One has also to remember the quick change in intellectual fashions - particularly among the new sciences - and the astonishing way in which each change is regarded as the discovery of the philosopher's stone. I can't help thinking about it all in terms of another Latin tag - Spemann's

phrase about the need for toleration in religious questions

*non uno <sup>?! solum</sup> <sup>capitulum</sup> itinere potest perveniri ad tem grande*

All Souls College,  
Oxford.

'secretum' or even Kipling's 'There are here and sixty  
ways of composing tribal lays And every single one of them  
is right'.

At the same time I think you might do my work to  
begin on this statistical line and to set up a model.  
If you set up a model, everything depends on getting a  
good director - someone who has common sense as well as  
brilliance, and want use his machinery 'tendermindedly' - this  
is the great fault in this country (another fault - 'frivolity')

Ernest Llewellyn Woodward  
 1933-1950

is more easily counted) among the 'statistical' sociologists.

I am inclined to think that M. would be a very good man to choose. If we should appoint a Reader here in statistics, he is the most likely candidate.

(I may mention, for your ears alone, that there is a chance of this, but <sup>on our</sup> at present plans the Readership will only be £600 a year). He is extremely well spoken of by the

Economicists here, and I believe he has had some chances of a post in Sweden. We are deciding, next week (there is <sup>no doubt</sup> no doubt at the formal decision, our Research Committee



has made (recommendation) to <sup>subsidize</sup> ~~keep~~ him for another year,  
during which the Readership may possibly mature (as usual,  
it is a question of funds). His history is curious - he  
was imprisoned, as a youth, by the Tsarist gov; he fought  
in Kerensky's army against the Bolsheviks, and  
then took refuge in Germany - whence he has now been  
expelled. I should say that he had very good,  
sound judgment, and - as his history shows - is unlikely  
to go to 'extremes' in any theory. On the technical  
side he is said to be very brilliant.

But would it not be better for you to come over and

see him? you would want to know how he would fit in.

I feel as you must feel, a certain risk in taking so many "non-American citizens". The risk becomes greater as you leave mathematics proper - you want the Institute to take roots in the soil, and not to be, or ~~to be~~ to get the reputation of being, too much a European affair. At the same time a man of M's capacities would make an ideal 'bridge' between the mathematical and the humanist sides.

But, to my mind, there is still an enormous gulf between the refinements of calculating machines, and the observation of man in society - and the dissemination of political causes.

I must take this to the G.P.O. box to catch tomorrow's mail. [LW]

ALL SOULS COLLEGE  
OXFORD

May 18, 1934

My dear Flexner:

I was delighted to get your letter. It is most kind of you to say that you will have us if we come over, and we will wait your cable. If you are coming here or anywhere in Europe, I will join you (or rather, if you are coming here, I will hope you will join us and stay here. If you are going for a cure, I will go to the same place). If you are not coming to Europe, we will come to you.

I have had the chance of a lunch and an afternoon talk with Frankfurter. I think on more than general lines we are in agreement. I will talk to him again about the "statistical approach" in general and Marshak in particular. We have asked him to lunch next week. Unfortunately he can't come, but I will get my chance of talking to him. I think he is very good indeed, extraordinarily well-balanced and at the same time very full of life and of ideas. Nothing counterfeit would ever get past him.

On the "statistical approach": I have heard a great deal about it here, where there are wide plans. I have also heard Dr. Day of the Rockefeller Foundation talk about it. I thought Day rather hoped too much from it, and did not see that the investigation of the problems of society is an art as much as a science, and that statistical enquiry cannot take you beyond a certain point. A great deal depends on the way the question is put and I felt that I wanted to quote to Day the old lines about the Bible: "This book is one in which every one finds and bravely reports the dogmas which he himself believes in."

The philosopher's criticisms of the historian's "facts" are particularly vital here, and one has to remember that while in the physical sciences the most important things tend to be "resemblances"; in the study of man in society the most important things tend to be "differences".

One has also to remember the quick change in intellectual fashions - particularly among the new sciences - and the astonishing way in which each change is regarded as the discovery of the philosopher's stone. I can't help thinking about it all in terms of another Latin tag, phrase about the  
(Not by any one road is one able to  
need for toleration in religious questions: non uno tantum (solum) itinere potest  
carry out his journey to so wonderful an end)  
~~ad unum tantum~~ or even Kipling's "There are nine and sixty ways  
of composing tribal lays, and every single one of them is right."

At the same time I think you might do very well to begin on this statistical line and to set up a model. If you set up a model, everything depends on getting a good director - someone who has common sense as well as brilliance, and won't use his machinery "tendentiously". This is the great fault in this country (another fault - "triviality"- is most easily corrected) among the statistical sociologists.

I am inclined to think that M. would be a very good man to choose. If we should appoint a Reader here in statistics, he is the most likely candidate (I may mention, for your ear alone, that there is a chance of this, but on our present plans the Readership would pay £600 a yr; so if he were wise he would come to you. You could also give him more scope.) He is extremely well spoken of by the economists here, and I believe he has had some chance of a post in Sweden. We are deciding next week (there is no doubt about the formal decision - our Research Committee has made a recommendation) to subsidise him for another year, during which the Readership may possibly mature (as usual, it is a question of funds). M's history is curious - he was imprisoned, as a youth, by the Tsarist govt; he fought in Kerensky's army against the Bolsheviks, and then took refuge in Germany, whence he has now been expelled. I should say that he had very good, sound judgment, and, as his history shows, is unlikely to go to extremes in any theory. on the technical side he is said to be very brilliant.

But would it not be better for you to come over and see him? You would want to know how he would fit in. I feel, as you must feel, a certain risk in taking so many non-American citizens. The risk becomes greater as you — mathematics proper - you want the Institute to take roots in the soil, and not to be, or to get the reputation of being, too much a European affair. At the same time a man of M's capacities would make an ideal bridge between the mathematical and the humanist sides. But, to my mind, there is still an enormous gulf between the refinements of calculating machines and the observation of men in society - and the divination of political causes.

I must take this to the G.P.O. here to catch tomorrow's mail.

E. L. W.

P. S. Congratulations on the new endowment, though it means more responsibility for you.

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~~Telephone 1148~~  
~~Page~~  
~~Red Jones~~



May 7, 1934

Dear Woodward:

I have put off writing to you because of the vagueness of my plans, but it seems unfair not to let you know that I have received your letters and that we are keenly desirous to see you both, if possible, and you alone if it is not possible for your wife to come to America. It will be, however, another week before I am quite sure as to my own plans.

You will see from the enclosed clipping that we have been helped another step towards the organization of the School of Economics and Politics, so that I am as keen as can be to talk with you. I send you a copy of a letter which I had recently from Professor Schumpeter, formerly of Bonn, and now at Harvard. I wonder if you know Marschak and what you think of him and of the quantitative approach to economics. In view of the experimentation going on in that field in the United States, I cannot help asking whether the human-political approach will not yield the truth more nearly than the mathematical approach, or is there room for both? This is something that I should like to have you and Frankfurter discuss.

We are very, very sorry to hear that your wife's mother has had a relapse. I can quite understand that, under the circumstances, you and your wife would both prefer not to make your long journey for another year.

L. Woodward, Esq.

May 7, 1934

- 2 -

In order not to delay you in the formation of your vacation plans I shall cable you as soon as I come to any conclusion about ours. There are a good many factors involved - health, the future of the Institute, etc.

Shall we take Oswald Mosley at all seriously?

Remember us very warmly to your wife, and believe me

Ever sincerely,

ABRAHAM FLEXNER

E. L. Woodward, Esq.  
All Souls College  
Oxford, England

AF/MCE

April 1934.

All Souls College,  
Oxford.

My dear Flexner.

We have just come back from Ireland  
where we decided that we ought to ask the Rhodes  
Trustees to postpone our journey for another year. Lottien  
thinks they will agree to do this. My wife's mother  
had a relapse a little time ago, but has recovered a  
little; we can't say what will happen, but I felt that,  
if we could wait, we ought to wait.

Now I am most anxious to see you, and to talk  
at length about the Institute. I would do whatever  
suited you best. If you should be coming over to Europe

for a ☉. we would be delighted if you ☉ld  
stay with us for a time. If my wife should be  
in Ireland, it is the easiest thing possible for me to  
put you up in College for as long a time as you  
can stay.

If you should be going to a continental spa, I  
would come over to it and establish myself, if I  
might be allowed, near to you. If you are  
staying in America, I would come over in the summer  
- if it were really convenient for you and Mrs. Flewmer -  
at whatever time suited you. A time in July - towards

The end-~~me~~ to the time I should suggest, but the date I mentioned (leaving Oxford on June 23) as the time we should have started on our eastern tour would suit us equally well. My wife would come with me if it were possible, but we should have to double their leaves the time.

I won't make any arrangements until I hear from you.

Frankfurter has been away all the vacation, but I shall now try to get hold of him by himself - a difficult matter as he is much sought after.

A lovely rainy day today - we went out to tra-  
 the country some 15 miles off. It is funny that as  
 one gets older, one is even more affected by the  
 coming of spring. When I was young, I thought that  
 older people were habituated to things of this kind.  
 I am glad to discover that the very opposite is the  
 case! My wife sends her love to you all.

Yours of me

EL Woodward

Of course when I say "you", as touching coming to Oxford,  
 I mean "you" collectively! - My wife isn't likely to go to  
 Ireland <sup>again</sup> before June 10.



All Souls College  
Oxford

April 21, 1934

My dear Flexner:

We have just come back from Ireland, where we decided that we ought to ask the Rhodes Trustees to postpone our journey for another year. Lothian thinks they will agree to do this. My wife's mother had a relapse a little time ago, but has recovered a little; one can't say what will happen, but I felt that if we could wait we ought to wait.

Now I am most anxious to see you and to talk at length about the Institute. I would do whatever suited you best. If you should be coming over to Europe for a cure, we would be delighted if you would stay with us for a time. If my wife should be in Ireland, it is the easiest thing possible for me to put you up in College for as long a time as you can stay.

If you should be going to a continental spa, I would come over to it and establish myself, if I might be allowed, near to you. If you are staying in America, I would come over in the summer, if it were really convenient for you and Mrs. Flexner, at whatever time suited you. A time in July - toward the end - would be the time I should suggest, but the date I mentioned (leaving Oxford on June 23) as the time we should have started on our eastern tour, would suit us equally well. My wife would come with me if it were possible, but we should have to decide this nearer the time.

I won't make any arrangements until I hear from you.

Frankfurter has been away all this vacation, but I shall now try to get hold of him by himself - a difficult matter as he is much sought after.

A lovely spring day today. We went out to tea in the country some 15 miles off. It is queer that as one gets older one is even more affected by the coming of spring. When I was young I thought that older people became

habituated to things of this kind. I am glad to discover that the very opposite is the case!

My wife sends her love to you all.

Yours very sincerely,

(Signed) E. L. Woodward

Of course, when I say "you", as touching coming to Oxford, I mean "you" collectively! My wife isn't likely to go to Ireland again before June 10.

March 29

All Souls College,  
Oxford.

My dear Flexner.

I was very glad to have your letter - ~~just~~ it came just as I was beginning to get influenza + my annual attack of fever. I had had a little talk about your recent in Frankfurt, and was just going to write to you.

I am sorry you have had so bad a time - I expect the inaction worried you as much as the pain almost. I

hope you are really better now, and not doing too much.

Would not a holiday in Europe be a good thing for you?

I have been thinking and thinking about the plan you are

working out. (Incidentally, I'm alright now. Took some time  
about it because I had to go <sup>back</sup> to work too soon) I met  
Mitsunori the other day and want to have a long talk with  
him next term and also with Frankfurter. I see  
F. quite often but <sup>so far</sup> never for any long talk - he is very  
much sought after here and is doing some excellent work.

I don't know what to think of the economists. I  
agree with you that they are all pretty new to bankruptcy  
in the sense that they have committed themselves  
too deeply and have made too many bad mistakes.  
One can't help thinking of the astrologers of ancient and

medieval king - and indeed one begins to understand why  
astrologers could survive the bad mistakes when ~~one~~  
one sees how our economists go on blithely prophesying  
after all the forecasts have gone ~~away~~ wrong. It is  
also instructive to remember that the knowledge of  
the stars only began to make real progress when the  
students of the stars left off trying to be arbiters of  
kingdoms and advisers of kings and took to humbler  
tasks like measuring and reckoning - and getting better  
lenses!

Still ~~something~~ the analogy doesn't really hold,  
and something ought to be done with all these techniques

I don't know what to say until I know or  
definitely what you are setting out to do on the political  
side: I will hear then from Mitrany. But in  
general I am quite sure that the line you have  
taken on the scientific side is the right line of  
approach: i.e. not to have too cut and dried a scheme,  
and above all to begin with small things - with  
positive lines of enquiry - I mean enquiries where one can  
get a definite answer, and where the field is not too  
wide. If you insist - and insist rigorously - on  
this positiveness, you will exclude the mindbags and geobags



All Souls College,  
Oxford.

and doctrinaires and phrasemongers. I say this because  
our economic school here is suffering from the disease of  
trying to do too much - our young men all want to be  
specialists in enormous questions of general interest - currency  
problems, gold standard etc - on which they can write letters to  
the Times and debate over the wiretap; meanwhile the  
smaller questions go uninvestigated. The same thing is true of  
Political Science - I notice it in our own College - with  
Curtis and the Warden himself always trying, as it were, to  
swim the Atlantic. I think it would be a good thing

for all University professors of the so-called social  
sciences to begin the day by reading the advice  
addressed by Elisha to Naaman.

I shall hope to have a good chance of ~~seeing~~ talking  
over the whole question - and more also - when we meet.  
We go to London next week; when we are there we  
shall decide whether to carry out our voyage of last yr.  
In any case I shall come, if I may, to see you in  
America or at your camp. If we go the whole voyage  
we shall leave here in the last week of June - abt June 23; I  
~~if we come to~~ should have no other engagements in

Canada or U.S.A., and - if you were free, I would come  
direct to you either at Princeton or your lake.

I listened two days ago for nearly two hrs to  
a member of the Crane Institute - who is here looking  
out for likely people. I'm bound to say that I  
didn't think very much of the scheme which these  
Crane trustees have adopted. It seemed to me  
- when you took it to pieces - to be little more than the  
vague desire of some rich and benevolent and exceedingly  
well-meaning people to get better information than the  
newspaper will give them. The plan of dotting the world

with say 20 people who are to collect information -  
without real research into 'causes' - on any conceivable  
subject of general political and social interest is not  
likely to produce any good results. These 20 people  
will be up against all kinds of difficulties - the  
central authority will be up against practical difficulties in  
relation to their 20 representatives - none of these things  
were thought out, or even thought of. I didn't like  
to say too much, but I felt I also like to present  
the Cross family with a copy of your book.

I'm interested that you liked Niebuhr's book on LD Comm. It is a very well-written book - but I think myself it is

All Souls College,  
Oxford.

-in your opinion-

A very unscholarly, and written without any real grasp of

the subject matter - sometimes it is almost unconsciously

superficial - and all the more annoyingly superficial because H.

Nicholson - if he had spent five or six years over the book  
might have done something very much better.

I'm a little biased perhaps because I am almost  
in despair about the diplomatic history of the period  
between 1890 & you. I had hoped in my book that I  
could take much of this for granted: that the facts were  
really established - but I have found that this is very far from

bring the case, and I have to examine <sup>a big piece of</sup> ~~sub~~ the evidence  
 because practically none of the books are really  
 reliable. This is taking an immense time - I don't

see when I can get to the end of it all. The more one  
 plunges into the documents + memoirs, the more distrustful does one become of all the  
 secondary authorities.

We went over to Paris last weekend to a small  
 conference of English & French historians; very interesting  
 and I think very valuable - we divided into 2 sections,  
 medieval and modern; there were not over the  
 12-16 of us in each section. I can look

for a very sad thing. Ryder died, sudden, of heart  
 failure. As things were, I could not have wished



him to have found because the docs found he had cancer, and as  
they could not operate, he is spared months of great pain. But  
I am sad to lose him - he was a good, honest man, of a  
loyalty we do not often find.

One does not know what to think of Europe

now - on the whole I believe the situation is less - a little less -  
dangerous than it appears; but one can't really tell for  
another year, perhaps, until one sees what is happening  
inside Germany. It is queer that the boundaries of  
liberty in Europe now are pretty well what they were  
a hundred years ago - with ~~the same~~ a similar internal position

in (Engl<sup>nd</sup>) and France: France, dissatisfied with  
her government, yet determined to keep her liberty: (Engl<sup>nd</sup>),  
with a new class coming into power, a new set of problems,  
and perhaps - as in 1834 - on the verge of a great change  
in what one might call the social tone.

With our joint wishes to you all,

Yours very truly

E. L. Woodward

I want ask you about that grant again - but I thank you  
once more, and I hope I shall have the chance of  
earning it properly. I haven't done so as yet.

ALL SOULS COLLEGE

OXFORD

March 29, 1934

My dear Flexner:

I was very glad to have your letter. It came just as I was trying to get influenza and my annual attack of fever. I had heard a little earlier about your neuritis from Frankfurter, and was just going to write you. I am sorry you have had so bad a time. I expect the inaction worried you as much as the pain almost. I hope you are really better now, and not doing too much. Would not a holiday in Europe be a good thing for you?

I have been thinking and thinking about the plan you are working out. (Incidentally, I'm alright now. Took some time about it because I had to go back to work too soon). I met Mitrany the other day and want to have a long talk with him next term and also with Frankfurter. I see F. quite often, but so far never for any long talk. He is very much sought after here and is doing some excellent work.

I don't know what to think of the economists. I agree with you that they are all pretty near to bankruptcy in the sense that they have committed themselves too deeply and have made too many bad mistakes. One can't help thinking of the astrologers of ancient and medieval kings, and indeed one begins to understand why astrologers could survive their bad mistakes when one sees how our economists go on blithely prophesying after all their forecasts have gone awry. It is also instructive to remember that the knowledge of the stars only began to make real progress when the students of the stars left off trying to be arbiters of kingdoms and advisers of kings and took to humble tasks like measuring and reckoning - and getting better lenses.

Still the analogy does not really hold, and something ought to be done with all the technique. I don't know what to say until I know more definitely

what you are setting out to do on the political side: I will hear this from Mitrany. But in general I am quite sure that the line you have taken on the scientific side is the right line of approach: i. e., not to have too cut and dried a scheme, and above all to begin with small things - with positive lines of inquiry. I mean inquiries where one can get a definite answer and where the field is not too wide. If you insist - and insist vigorously - on this positiveness, you will exclude the windbags and gasbags and doctrinaires and phrasemongers. I say this because our economics school here is suffering from the disease of trying to do too much. Our young men all want to be specialists in enormous questions of general interest - currency problems, gold standard, etc., on which they can write letters to the Times and debate over the misstep; meanwhile the smaller questions go uninvestigated. The same thing is true of political science. I notice it in our own college, with Curtis and the Warden himself always trying, as it were, to swim the Atlantic. I think it would be a good thing for all university professors of the so-called <sup>social</sup> sciences to begin the day by reading the advice addressed by Elisha to Naaman.

I shall hope to have a good chance of talking over the whole question - and more also - when we meet. We go to Ireland next week; when we are there we shall decide whether to carry out our voyage of last year. In any case I shall come, if I may, to see you in America or at your camp. If we go the whole voyage we should leave here in the last week of June - about June 23. I should have no other engagements in Canada or U.S.A., and if you were free, I would come direct to you either at Princeton or your lake.

I listened two days ago for nearly two hours to a member of the Crane Institute, who is here looking out for likely people. I'm bound to say that I didn't think very much of the scheme which these Crane trustees have adopted. It seemed to me, when you took it to pieces - to be little more than the vague desire of some rich and benevolent and exceedingly well-minded people to get better

information than the newspapers will give them. The plan of dotting the world with some 20 people who are to collect information - without real research into 'causes' - on every conceivable subject of general political and social interest is not likely to produce very good results. These 20 people will be up against all kinds of difficulties, and the central authority will be up against practical difficulties in relation to their 20 representatives. None of these things were thought out, or even thought of. I didn't like to say too much, but I felt I would like to present the Crane family with a copy of your book.

I'm interested that you liked Nicolson's book on Lord Carnock. It is a very well-written book, but I think myself it is, in some sections, very unscholarly, and written without any real grasp of the subject matter - sometimes it is almost unscrupulously superficial - and all the more annoyingly superficial because H. Nicolson, if he had spent five or six years over the book, might have done something very much better.

I'm a little biased perhaps because I am almost in despair about the diplomatic history of the period between 1890 and 1914. I had hoped in my book that I could take much of this for granted: that the facts were really established, but I have found that this is very far from being the case and I have to examine a very great deal of the evidence, because practically none of the books are really reliable. This is taking an immense time - I don't see when I can get to the end of it all. The more one looks into the documents and memoirs the more distrustful does one become of all the secondary authorities.

We went over to Paris last week-end to a small conference of English and French historians - very interesting and I think very valuable. We divided into two sections - medieval and modern; there were not more than 12 - 16 of us in each section. I came back for a very sad thing. Ryder died suddenly of heart failure. As things were, I could not have wished him to have lived, because the doctors found he had cancer, and as they could not operate, he is spared months

of great pain. But I am sad to lose him. He was a good, honest man, of a loyalty one does not often find.

One does not know what to think of Europe now. On the whole, I believe the situation is less - a little less - dangerous than it appears; but one can't really tell for another year, perhaps, until one sees what is happening inside Germany. It is queer that the boundaries of liberty in Europe now are pretty well what they were a hundred years ago - with a similar internal position in England and France: France, dissatisfied, irritated with her government, yet determined to keep her liberty; England, with a new class coming into power, a new set of problems, and perhaps, as in 1834, on the verge of a great change in what one might call social tone.

With our good wishes to you all,

Yours very sincerely,

(Signed) E. L. Woodward

I won't ask you about that grant again, but I thank you once more, and I hope I shall have the chance of earning it properly. I haven't done so as yet.



E.L.W.

February 6, 1934.

My dear Woodward:

I received your letter of December 16th many weeks ago, but at that time I was passing through an attack of neuritis which affected my left shoulder and put me completely out of business. A more painful experience I have never had to go through. It reached its zenith about the middle of January and is now gradually declining, but I am still quite lame and I find a very close connection between my shoulder and my cerebral functions. My arm indeed has been so stiff and sore that it has been almost impossible for me to hold a book. I have, however, got beyond that stage, so that I can once more relieve the tedium by reading. Only last night I finished Harold Nicolson's life of his father, which struck me as a very fair English sort of book, the kind of book that it would be very difficult for anyone but an Englishman to write. I enjoyed also the book of Tyler Dennett of the Princeton faculty on John Hay, another fair and judicious study of a useful man by an author who is not trying to exaggerate his subject into a hero.

I wish you would cease to bother about that remittance, for you have no idea how easy in mind it makes me feel when it comes to asking your counsel.

We have about concluded, if we can find the man, to establish



E. L. Woodward

February 6, 1934

next a School of Economics and Politics in the sense of political theory. The time seems opportune to make a thorough critical examination of the theoretical basis upon which our present inharmonious economic and political efforts are based. I hope Mitrany is equal to the task of doing the work on the political side. On the economic side I am yet at a loss, for the economists, in this country at least, seem to be so deeply committed by what they have said and written that disinterested objective thinking on their part is precluded. Now I should like to get you to jot down your thoughts on this subject. You might find it interesting to discuss the subject with Frankfurter or Mitrany or Adams, your new Warden. Take your time about it, for there is no hurry, but I have such confidence in your balanced judgment that there is no one to whose conclusion I would attach greater significance.

I was interested in what you have to say of the internal changes at All Souls. I know that Adams is very happy. I am sorry that Ryder will soon be retired.

We have done far better with the Institute than I had expected at the outset. We have five professors - two Germans, Einstein and Weyl; one Hungarian, von Neumann; and two Americans, Veblen and Alexander. There are twenty-two students, not recent Ph. D.'s but almost without exception persons who hold important academic positions and who have been sent to us on leave of absence. They are working much much as they would work at Oxford, picking out a subject in which they are interested, finding some person competent to guide them, and then making their own individual arrangements. There are absolutely no formalities. Every afternoon tea is served in the Mathematics building, and both the Princeton and the Institute professors and

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February 6, 1934

students attend as they please. Once a week the mathematics club meets and someone presents a paper which is the subject of informal discussion. The thing is going in a very un-American fashion, thanks largely to my residence at All Souls in 1928.

I am sorry that your wife's mother continues ill. Latterly I have been deeply grieved by the death of Sir William Hardy, who was one of my closest, wisest, and dearest friends - a man of extraordinarily wide interests and immense intellectual energy, as well as a lovable and kind human being.

Our household is on even keel. With the exception of an illness that kept her indoors for three weeks, Jean has been very well. Eleanor has had an exciting winter at the theatre, and Anne is greatly enjoying the new environment in which she finds herself here. It is not Oxford, but it is quite comparable thereto - far more so, I think, than any other American university. She would, I think, like to go abroad in the Spring, but conditions on the continent - even in Austria - are so unsettled that we allow the whole matter to drift. She and Eleanor join me in all good wishes to you and Mrs. Woodward.

Always sincerely,

ABRAHAM FLEXNER

E. L. Woodward, Esq.  
1, Savile Road  
Oxford, England

AF/MCE

December 16. 1937

All Souls College, Woodstock  
Oxford.

12/16/37

My dear Flexner.

For days and days I have been intending

to write to you - you know how it is with letters. You write your 'business' letters, and say to yourself that you will give yourself a pleasant. For, evening writing to your friends and the pleasant for evening never comes.

Before I go any further: - how am I to send you back those pounds of your. They really are yours. I've done nothing to earn them. If, after I have seen you next

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year. I make out a long and detailed report. I will  
certainly let you give me the 'consultant's fee': but  
I do honestly feel now that I oughtn't to be paid  
anything - particularly now - because I feel quite sure  
in the U.S.A. - in New York itself -  
that you could find scholars who in desperate need  
of the money.

I ~~was~~ have felt more worried about it if the  
£s hadn't been steadily increasing in \$ value. I've  
put them on deposit in our P.O. Savings bank  
where they earn  $2\frac{1}{2}\%$  & where they can be withdrawn at 3

days notice.

I hope you are alright again, and able to  
work without overtaxing yourself. I expect the  
whole situation worries you very much indeed. Looking  
at things from an English angle, the position is  
very much better than it was. Our internal  
economic position improves daily - a real improvement,  
and if only the political position in Germany  
would improve I think Europe would be nearer to  
a stable position than at any time since 1914.  
But I don't myself put much faith in any political

remedied until the economic position in Europe  
improves. When this happens, I still hope for  
signs of sense - if nothing else - in Germany. If  
Europe becomes prosperous again the most unworkable  
sections of the Versailles settlement can be dealt  
with. The worst part of the settlement - the  
reparations muddle - has gone already. In the  
main the territorial clauses aren't so bad -  
they represent a better political division of Europe  
than the Europe of 1914. If there had been a real

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attempt to use the political changes for something more than working off long years of anger and resentment we must have avoided a good deal of trouble: but after all, if you take a long view, the anger and resentment were only to be expected. Most people have learned a bitter lesson, and there is a good chance of co-operation if only the Germans will learn sense.

Our local affairs go on as ever. Adams is making an excellent Warden. The Manly is retiring



Walter D. Adams III  
671110

this term and I fear Ryder - who has been ill since July - will have to return. I've just from him another 3 months sick leave - luckily a College isn't a business and can do this kind of thing for a longer time than a commercial affair could do it.

We have been for a week in the Cotswolds - walking by day and working at night. Very cold indeed - I've never known it so cold in December - but my having<sup>3/4</sup>.

When you have a spare moment I would like to know what you think of the odd notes I sent to you - I have pondered over the question again & again, & I think the lines I suggested are certainly the safest for a beginning.

We expect to go to China & Japan this year - we have been in considerable difficulty about it, but we have decided that we mustn't alter our arrangements this year once we have them fixed. My wife's mother is home - she was able to be moved at the end of August. She is now in an invalid state - there may be no change for months and months, or the end may come suddenly.

We shall I expect, wait until Easter before we ~~can~~ finally  
to any decision. If we decide to go, we shall in any  
case travel outwards via Canada or New York, leaving  
here at the end of June - or rather at the end of the 3<sup>rd</sup> week  
of June.

I hope Eleanor is flourishing, and the fleas booming, and  
that Mrs Flexner is well. You know what you  
ought to come when you - all or any - make your next  
journey to this country.

With our good wishes -

Yours

EL. Woodward

September 12, 1933

My dear Woodward:

I am answering you tardily because very shortly after receiving your letter I had a backset, so that I had to pass the remainder of the summer very idly. I came to New York a few days ago reluctantly, because I had some business connected with the Institute which I had to attend to. Mrs. Flexner is staying on in Canada until the end of this week. Eleanor and I are together here, I leading a monklike life and Eleanor as happy and busy as a bee. She and her friends spent the entire summer in Dublin, New Hampshire, rehearsing some European plays which they are going to give in New York this winter. The work was hard and trying, but she stood it extremely well.

I am sorry that you and your wife have had so much anxiety about your wife's mother, and I do hope that by this time things have improved, so that you were able to get a vacation.

I have not yet read your manuscript with the care which it deserves, but I shall let you hear from me on that subject later. Meanwhile, I wonder what light the breakdown of the Economic Conference throws upon the problem with which I am confronted, namely, the organization of the School of Economics and Politics. You must not return the check, because I want to feel free to put questions of this sort to you and to get from you such an answer as you are one of the few who can give.

It is interesting to note in the morning paper that Americans are sending huge sums to England for deposit. Since the breakdown of the Economic

E.L.W.

Sept. 12, 1933

2

Conference there is an uneasy feeling here that we are in for a period of inflation, after which God knows what will happen.

Meanwhile, the German tragedy passes all belief. Undoubtedly, one of the factors holding me back this summer was the unbroken succession of letters from German friends who have been thrown out of their positions. Yesterday I heard that forty-three German professors had received appointments in the new Turkish University at Stamboul. You English have done extraordinarily well, better than we, I think. I have secured posts for several, but our universities are all hard up in consequence mainly of extravagant building and overhead charges during the boom years.

Get hold of Mitrany sometime at your convenience during the autumn. Talk over my problem, and let me have another dose of your wisdom.

With warmest greetings to you and your wife,

Ever sincerely,

ABRAHAM FLEXNER

E. L. Woodward, Esq.  
All Souls College  
Oxford, England

AF:ESB

July 1933

All Souls College,  
Oxford.

My dear Flexner.

Thank you very much indeed for your

two letters. It was just like you to go away and leave  
an operation unknown to your family - I'm very glad it  
went off so well, but, from people here, I know that it  
is a very tiresome thing in its after effect: so don't try too much.

I'm still here, working. My wife is in Ireland - her  
is still at Portmuck

Mother is about the same; there is a slight improvement,

- a much greater improvement in a sense, since the Dr said

now a fortnight ago, that he did not give her more  
than two weeks. The whole position is now uncertain,  
as it must be in hard cases; I am staying here to  
work until about August 9; then I shall go to  
Ireland for a fortnight - longer, if necessary; but we can't  
make any plans at all. I must be here  
for two or three meetings in September; but we haven't  
planned anything. Of course, it is out of the question to  
think of Canada.

I'm working away at the diplomatic side of the



1871-1914 (100). I've never read solely through the

German documents - unfortunately there are 50 volumes of them,

counting the volumes in two large parts. I ~~do~~ can't really

feel satisfied with reading the most important sections - indeed

we always find that we can't take the people's choice of

what is most important. I've now reached vol 20 part II!

It is a tiresome business - partly because we have to read other

things at the same time, partly because we have always to be

making the effort to see things as the Germans would see them -

we try all kinds of little dodges - thinking of what a

German would think when certain place names or certain

well known tags of verse were mentioned, or trying to get

that flea<sup>h</sup> smell of wood fires. But all the<sup>h</sup> diplomatic  
history is tiresome because it doesn't even take you to the  
bottom of a question. I've just tried - through a Jewish  
friend of mine whom I met in the war, and with whom I  
have kept in touch - to see whether - at least for the  
period before 1880 I ~~can~~ could get access to the Rothschild  
correspondence. I found, from Sir Charles Dilke's life,  
that the London & Paris Rothschilds corresponded daily  
after 1815. Dilke says that he was often thru the letters  
(in the 1880s). Think of these <sup>letters</sup> as a historical source. <sup>+</sup> But  
I very much doubt whether they ~~to~~ the R.s. will let  
me see the things - though I would promise not merely not to  
<sup>+</sup> And unsee. There is a bit with the Rothschilds: but it isn't much good.

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published, but also not to make use, of anything without  
their consent. One can understand the unwillingness of  
any financial house which still does business to keep its  
records closed; though, on general principles, I think they  
have more to gain than to lose by publication - I don't  
know what their influence was, politically, as great or as  
diminutive as people say. After all, an 'international' financial  
business always loses more than it gains by war, and, in  
- or did, in the 19th century -  
general, does go well out of 'peace and plenty' that there  
is no reason for it to ~~not~~ take the risks of an upset.

Ernest Llewellyn Woodward  
October 1933

However - I mustn't go off into general dispositions.

Now one thing - you really must let me return  
that kind cheque of yours. If we get down, next year, to  
chapter and verse - i.e. if we draw up a memorandum for  
your trustees, I shall be delighted to take such amount of it  
as is justified - I've no sickness about being rewarded! -  
but I can't be paid for something I've not done, and  
as you will have seen, the short notes I sent you  
are just prolegomena - general musings on the difficulty of

catching you <sup>are</sup> before you look it.

I do hope you can come to us in the autumn. We shall be back in our house (now let for 2 months)<sup>+</sup> at the end of September. I am going over to Dublin in the 2<sup>nd</sup> week of October to give 4 lectures in French history; otherwise we'll be here, and accessible, until next summer. As you know, so far as makes us concerned, I can always put people up in College if the house is full, and if you come here & want to see people, you might find yourself more free in College (if memory is still green, and anyone who like to see you, whether they are or they aren't)

<sup>+</sup> to people who you know. (Doctors Floyd, & Melickstein.)

Everyone here is watching Roosevelt's experiments with the greatest  
 interest. On the whole there is anxiety about them - they seem so  
 large, and we are still very cautious and individualistic; but a  
 good deal of his measures are things which we have had  
 working for some time, and the new original experiments  
 are being looked at with real sympathy. It is very interesting -  
 people here have looked gleefully and disapprovingly at Russian  
 and Italian experiments - and Hitler is roundly <sup>and rightly</sup> hated (all the  
 young men here have turned ~~round~~ <sup>-in a way, too quickly-</sup> completely alt Germany) - and  
 the American experiment is regarded as though it were, in a sense,  
~~foreign~~ our own. We can't get away from a certain pride  
 - a kind of family pride - in the U.S.A! It's very odd and  
 - from a historical point of view - fascinating. One finds it in  
 these German documents I am reading. The Germans ask -

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Why don't you feel about American economic competition, and  
American ship building (naval) what you feel about Germany?  
and the answer isn't really that the German fleet was bigger  
and heavier - for that matter American trade rivalry cut  
into us more seriously than German<sup>+</sup> - but that public opinion  
never thought, and never thinks, of the possibility of an  
Anglo-American war; whereas it all, there is the historical  
reason; we've had <sup>- England + U.S. -</sup> a civil war - we can't have another civil  
war, and that isn't present in Anglo-American relations  
that presupposition of fear which haunts all European  
relations. <sup>- includes ourselves, you European states</sup> If the European states could get into the same

<sup>+</sup> As a matter of fact - as people are now beginning dimly to understand - each of us  
sinned - U.S. Germany, England (to say the least) from the other's property!!



Ernest Llewellyn Woodward  
1933-1950

psychological attitude, it would make an enormous  
difference - the whole background of discussion would be  
changed. There would still be rivalries, and anger, and  
annoyance, and feelings of suppressed annoyance, but there  
wouldn't be that lifelessness which we find now.

And yet there is a force, a common European  
civilization, and Europe was not a civil war. Or people  
won't see these things -

That I am in another general disposition!

How so glad that Mrs Flexner found her way a

Just. Hope Eleanor's vacation work is going strong. It  
liked her keepers about it all.

I'm sending you letter of July 15 to my wife tonight.

Again my thanks

Yours truly

E. Woodward.

E. L. Woodward

July 22, 1933

My dear Woodward:

Mrs. Flexner and I are genuinely grieved by the sad news which you send us regarding the illness of your wife's mother. It is always sad when these inevitable partings come, and words are futile to reconcile those who suffer from what is, after all, inevitable. The best we can do is to assure you and your wife of our sympathy in this and in any other trial, through which you may have to go.

The memorandum reached me this morning, but I have not yet had time to examine it. I should not, however, for a moment consider allowing you to return the remittance which I made to you. I do not believe that scholarly work of this character ought to be done for a mere thank-you. You have put your brains and scholarship and time into this task, and I have no doubt that I shall have repeated occasion to go back to you for discussion and advice, so please do not press the point, but have the check cancelled. The Institute is financially able to pay for what it wants and needs, and I believe it is only fair and right that it should do so.

As to next summer, you may be sure that we shall be delighted, as I have already written you, to have you and your wife come to us at any time that suits you. The beginning of July is usually ideal, for the weather is then often at its very best. You will be private visitors, whatever that may mean, whenever you come and for whatever length of time you can stay. I know that the peace and quiet and beauty of this lake will bring joy to your souls.

I am glad you liked Mitrany, and I shall be very greatly interested in any further communication he and you may report as having had.

My own plans for next year are uncertain, though I do feel that before taking final action in the field of economics and government I shall have to go abroad to have some heart-to-heart talks with you and others.

E.L.W.

July 22, 1933

2

I am profoundly depressed by the outcome of the much heralded and prepared for World Economic Conference, and I confess further that I am humiliated by the quality of the delegation which Roosevelt sent and by his coarse and boorish language, as transmitted through Secretary Hull. What in the world can a private citizen do under such circumstances - gnash his teeth for better things?

Mrs. Flexner joins me in warmest greetings to you both.

Ever sincerely,

ABRAHAM FLEXNER

E. L. Woodward, Esq.  
All Souls College  
Oxford, England

AF:ESB

Note. This is not a memorandum of a kind which one would shew to a body of trustees. It is simply a few general ideas which one would <sup>want</sup> to discuss before drawing up a memorandum with concrete proposals and regulations. For this reason it is desultory and conversational in style, and, like a conversation, runs off here and there at a tangent. ~~THE~~ One of the main thoughts dominant in my mind is the necessity for keeping the plan on a small scale, and not merely duplicating existing institutions. Another thing which comes into my mind every time I go to the Institute of Historical Research in London ( and I dont go very often) is the importance of remembering that history is an art as ~~well~~ as a science, and that the best work is the best work not because of its "scientific" accuracy - good second class work sometimes has fewer imperfections- but because there is something original, deep, creative, new- whatever you will- about it. This creative impulse is a queer thing which can be killed very easily, and yet is tough enough to survive a great ~~deal~~ <sup>many</sup> of the difficulties which second <sup>-class</sup> work cannot get past.

You will see that I have not attempted to think out any definite programme- only to consider in general terms what new contribution might be made by an endowment. I dont know whether I have not been too ~~obvious and too~~ indefinite. In any case I feel pretty sure that everything I have said will have occurred to you already. If there is anything which strikes you as worth detailed consideration, I would be delighted to work it out at length. Before one ~~got~~ <sup>cant</sup> down to the formulation of a ~~general~~ scheme it would be necessary to examine in detail the constitution and rules of a number of research institutions in politics. There would perhaps be as much warning as encouragement in an examination of this kind.

To take two English examples- though neither can be called a Research Institute: All Souls and the London School of Economics. You know the faults of All Souls, and I expect you know the faults of the London School of Economics. If All Souls wants a good shaking, the L.S.E. wants a good deal of "debunking". If All Souls is too much of a pleasant family party, the L.S.E. is too ~~xxxx~~ little of a family, and too much ~~xxxxxxxx~~ divided in opinion and purpose. If All Souls is a little too sure of itself, and inclined to assume its excellence, the L.S.E. is too much occupied with window-dressing, and chasing the newest idea.... And so on. *French and German experts could tell you similar things about institutions in their own country.*

I wish immensely that we could be discussing these things together.

It is important to remember that there is no one reason, no single motive, for the writing and reading of history. If the greatest historians, and not merely the greatest historians, but the "rank and file" of students of history were asked why they had taken up the subject of history rather than the study of the physical and biological sciences, or the study of languages, or philosophy, their answers would be remarkably different. Some would say that they read history out of curiosity; this curiosity, in the more subtle and educated minds, is transmuted into a "desire to know causes". Others would, simply, tell you of the delight in story-telling; "let us sit upon the <sup>Come</sup> ground, and tell sad stories of the deaths of kings". Others might say that in history they found the true tragic theme. ( There is a Japanese saying that the Samurai are those who know the "sadness of things" ). It might be said again that a man who despaired of philosophy = of the asking of questions to which no one has <sup>ever</sup> given an <sup>adequate</sup> answer - ~~may turn~~ <sup>turns</sup> to history in order to find in the record of human experience an interpretation of life which he cannot find in metaphysical speculation. Again, there might be practical motives for the study of history. It is assumed, perhaps rashly, that a knowledge of the past is of practical use to the statesman and the ruler. The Chairs of History <sup>Modern</sup> at Oxford and Cambridge were founded by <sup>I</sup> George, in order to assist in the training of young men for the diplomatic service of the Crown. Behind this practical motive may lie an a-moral cynicism- the attitude of Machiavelli- or ( or, for that matter, Karl Marx ) the belief of Guizot, that there is a deep historical process, and that, in Disraeli's words, it behoves a statesman to be "on the side of the angels". Or the practical motive may be similar to the motive of

Aristotle, a practical wisdom to be gained from the study of constitutions adapted to the varying environment of civilised men. Or again, the motive may be an ethical motive; the desire to find, and explain to others, the examples of noble living among men of times past (Plutarch); piety to the memory of the dead ("Let us now praise famous men..."); gratitude to one's state and country, and a desire to keep its past in remembrance (Livy).

Within a single department of human knowledge the same complications may be found. The religious motive, for example, is by no means simple. There is religious history, and there is ecclesiastical history; history written to the greater glory of God (Psalms 105 and 106); history written to justify the predominance of a priestly caste, or usages profitable to this caste; history written to liberate men from fear and superstition, as ~~XXXXXXXX~~ Lucretius wrote religious poetry.

An analysis of the motives which lie behind the reading and writing of history is not merely of academic value. The development of a scientific technique of historical study sometimes blinds men of our own time to the fact that the reasons why ~~men study~~ history <sup>is studied</sup> at all are widely different in different historians, and not always logically consistent in the same historian at different times. If one is to make the best use of endowments for historical study, if the historian is to be neither a sentimentalist nor a paid manipulator of a machine, these differences of motive must be kept in mind. They are <sup>put</sup> ~~kept~~ <sup>some people would find a little ashamed of them;</sup> in the background; but they exist. The confusion which arises from refusing to recognise their existence may be observed by asking half a dozen historians why they are studying history rather than any other branch of knowledge.



The first task of the founder of a historical institute, the trustee of an endowment for historical study, must be to decide what type of historian, that is to say, what type of history the endowment is to encourage and support. An ideal society of historians might include as many types as possible: Ranke and Sybel, Michelet and Taine; Gibbon and Orosius. Yet men are queer creatures, and artists are queer men. If a <sup>comprehensive</sup> society of this kind could establish a rule of mutual tolerance, ~~there would~~ (without which it would dissolve in disorder and mutual antagonism) there ~~would~~ <sup>might</sup> be a danger that the different points of view ~~would~~ <sup>would</sup> cancel out. This cancelling out is a real danger; it has been a factor making for sterility in the ancient and tolerant societies of Oxford and Cambridge. Even if this danger were guarded against, there would be the tendency which has affected all monastic societies, all aristocracies which <sup>originally</sup> have owed their existence to ideas of service; the tendency towards becoming a closed and privileged order, with a private code of behaviour and narrow excellencies. There is the practical danger of making men - particularly men of the sensitive, timid scholar's temperament too comfortable and secure. Life seems very long to a scholar in an assured position, working at a subject which absorbs his interest. He will make a virtue out of <sup>industrious</sup> ~~in~~ idleness, and use "incompleteness of knowledge" as an excuse for producing nothing.

The founder of a historical institute, the trustee of an endowment, may hope to avoid these <sup>pitfalls</sup> ~~difficulties~~ of large societies by limiting his aim. Even so, there are difficulties. It is still essential to remember that there are different approaches to history. A small society, if it is to be effective, must be homogeneous, or it will not be a society at all,

and its endowments might as well be distributed to the first comers who can shew sufficient technical aptitude. Let us assume that your founder or trustee is making a general survey of existing types of organisation which deal with historical studies. Universities will not detain him long. The Faculties of History at the Universities of Europe and America are generally supposed to cover the whole field of history, with a certain degree of specialisation according to the general bias of the University or the haphazard distribution of special benefactions. These benefactions are often lop-sided; Universities seldom have the courage to refuse endowments, and can always make the excuse that the balance may be redressed by further benefactions in the future. It may be said at present, that from the point of view of historical studies, there are too many Universities, and too many students engaged in what is called historical research. Any new endowments ought not to be directed to increasing the number of Universities or creating something similar to a University under another name.

There are, within the Universities, or affiliated to them, a number of special schools such as the Ecole des Chartes, or bodies such as the (London) Institute <sup>of</sup> ~~for~~ Historical Research. The former type of organisation ~~aims at giving~~ <sup>gives</sup> a professional training to a particular class of student who is aiming at special work, scientific or administrative in a particular field; the latter aims at providing a clearing-house, a central reference organisation for advanced historical work. These institutions fulfil a useful purpose. Each has its value and each has its dangers. The former type- the Ecole des Chartes- runs the

risk of over-stressing Erudition , since it exists for erudition, and  
~~is never~~ ~~xxxxxxx~~ has to stand the strain of what one might call  
competition in the open market. The public at large troubles little  
about it, and allows it, for reasons good and bad, to spin its  
cobwebs- or ~~xxxxxx~~ make its honey!- for itself. The Institute of  
Historical Research saves much time ~~amongxxxxxxxxx~~ and prevents a  
great deal of waste of energy. Yet there is a danger that this  
"slickness" and elaboration of machinery may kill creative work. History  
is not made in a factory, and a certain wastefulness must be accepted  
in all ~~xxxxxx~~ creative work, as in nature itself. There is such a thing  
as the <sup>untidiness as well as the</sup> idleness of genius; a "tempo" of mind which revolts from the  
regularity of perfect organisation . In any case there is no  
immediate need to increase the number of these ~~technical~~ <sup>technical</sup> institutions.  
Already there is too much second-rate work done in history, and a  
greater coordination, an increase of technical skill and accuracy will  
not make second-class work into first class work.

There is another type of institution, not connected with professional  
training, or the teaching of young men, but with the cooperative work  
of men with some experience and knowledge of affairs. These Institutes  
of Politics, such as the Institute of Foreign Affairs in Great Britain  
have great value in developing and organising public opinion, in  
spreading reliable information, and counteracting the spread of  
unreliable information, and in providing a meeting ground for ~~the~~ <sup>discussion and</sup>  
exchange of ideas. They may be of help to administrators; in a better  
organised society they might be of help to statesmen! Again I should  
not apply a new endowment to a purpose of this kind. If these Institutes

become too numerous, too rich, or attempt too much, they will defeat their own ends. They will become "official", or what is worse, "semi-official" and banal. <sup>in the strict sense,</sup> *(That is always a danger in bodies which can criticise and yet have no executive responsibility)*

In what direction, then, can a new endowment be most profitably employed?

It is clear that, from whatever point of view historical studies are approached, the subject-matter is not exhausted, the problems are not all solved. It is also clear that, although there are no ready-made lessons of history, ~~that~~ a relevant historical knowledge might have saved men in power in every quarter of the world during the last fifty years from mistakes which have cost a heavy price in blood and tears. A new "enlightenment" is wanted; an "enlightenment" which will not come to a premature end, like the "enlightenment" of the eighteenth century, largely through ignorance of history. How can an endowment contribute to this enlightenment? We can assume, from what has been said, that we do not want to add to existing institutions another institution in no way different in type. We can assume, also, that we do not want to do anything on a grand scale, to found a large, all-embracing society.

We can ~~also~~ <sup>also</sup> assume that we do not want to use the endowment for encouraging erudition as such, and as an end in itself. <sup>Erudition is too often, for a historian, the line of least resistance.</sup> One end indeed is forced upon us by the times in which we live, times which seem dangerously like the years of the later Roman empire, when the tide of civilisation seemed to be ebbing, and men who had lived in security under an equal law, went back to the walled cities or put themselves under the protection of local force since they could no longer hope for justice and security. The ~~main~~ purpose which the endowment must fulfil must be the social good, and studies which have been initiated for different

reasons must be directed towards this end. The most urgent <sup>^</sup> problems before modern society ( apart from problems of personal ethics ) are those of government. These problems, modern problems for the most part in their setting, though they have been summed up, for example, in Aristotle's discussion of the different meanings given to equality, fall largely within the field of modern history.

The endowment would be used to help the solution of these problems. Consider then, first, the subject-matter of study, and then the best means of getting results. We have ~~excluded~~ excluded, by definition, a great deal of the subject-matter of history before the agrarian, industrial and commercial, and political revolutions of the eighteenth centuries; but we have kept in ~~our~~ <sup>†</sup> fold almost as many branches of study as we have excluded. One might say, roughly, that the problems of government fall into two main divisions; <sup>1)</sup> problems of the more theoretical kind, ~~and~~ ~~problems~~ involving a study of forms, institutions and laws, in their historical setting, and a survey of the general trend of modern societies; <sup>w.r.t. the validity of the 'classical' theories of sovereignty.</sup> the aim here is to get the widest possible generalisations which it is safe to draw from a study of facts: ~~2)~~ 2) problems of a practical kind, dealing with the history of particular states or of particular questions under the local form in which they present themselves in one or more societies; practical questions, such as the actual relationships of states, and the factors which promote or hinder mutual cooperation. One might define these practical questions, or rather the mode of dealing with them, by a reference to Ranke's attempt to find out "what actually happened". Yet in practise, this

† One has to be careful about this exclusion. A study of the imperial system of taxation under the later Roman Empire, or of the rise of capitalism in the period of the renaissance and reformation, has direct relevance to present day problems.



work of describing "what actually happened" means continual analysis and selection, and not merely narration; Ranke himself, in emphasising "political" history, overlooked a great deal of what actually happened. Any one who reads Werner Sombart, after reading Ranke, might well complain that Ranke does not tell him the most important "happenings", the "happenings" which are most relevant to our own curiosity and our own needs. On the other hand, the more theoretical subjects of study lead very quickly to detailed and practical observations. You cannot make a valuable examination of the classical theories of sovereignty without coming down to details about election posters and the organisation of party caucuses. Graham Wallas' 'Human Nature and Politics' is, for example, a valuable criticism of Bosanquet's Philosophical Theory of the State. The formulation of a right theory of punishment demands, on the one hand, a careful examination of systems of moral philosophy; but it also involves a detailed examination of the criminal codes, the prison systems, the crime statistics, of different countries. Omit the theoretical work, and you will find yourself in the <sup>intellectual</sup> confusion which destroys the value of a great deal of social work, and a great deal more social theory. ( The question of retributive punishment, for example, is <sup>almost</sup> always eluded: modern writers will not face up to it ). Omit the practical examination, and you find yourself not merely dividing justice from mercy, but wasting your thought on vague general principles. One might give other instances- an investigation

into the causes of war, a study of representative government. You are likely to go wrong in the former case if you do not think out the reasons why modern societies have suddenly realised that war is a crime- if you do not observe the difference which has come over men's ideas about war since society in general does not believe<sup>in</sup> or hold as an axiom, <sup>the doctrine of</sup> personal immortality. ( Ruskin and Bismarck, ~~xxxx~~ of all dissimilar people, saw this point. An example of the failure to realise its importance may be seen in the ludicrously wrong interpretations of the career of General Gordon. People talk of the tragedy of Gordon's death; but if you read Gordon's letters, you will find that Gordon was not in the least worried about death- particularly death in battle; what haunted him was a fear that he would linger in old age, after losing his physical and mental powers.) On the other hand no explanation of the causes of war between states can be given merely in general terms. Each war must be taken separately- all attempts, for example to distinguish between a "bellum justum", and a war of aggression have broken down in the past, and it looks as though modern attempts to go back to mediaeval theory in this respect will also break down.

Enough has been said to shew that , if the endowment is to be used for the study of the most urgent problems of modern society there will ~~not~~ be <sup>an a</sup> ~~no a~~ <sup>priority</sup> need to distinguish between the two main divisions- ~~theoretical~~ <sup>and practical -</sup> into which these problems fall. The ~~practical~~ choice will not lie between ~~two~~ theoretical and practical subjects but between different methods of carrying out a programme<sup>of investigation</sup>. Here again one might outline, roughly, two methods of approach. 1. The trustees of the endowment might draw up a programme covering a subject which, in their opinion, ~~was~~ ~~needed~~

urgent and thorough investigation. Suppose, for example, it was decided to study the influence of law upon public opinion. A preliminary survey of work on the subject would shew <sup>the kind of investigation which was necessary</sup> ~~the gaps in the subject~~; Dicey's work, for instance, would be seen to be out of date in many respects, even as a historical <sup>work</sup> survey. It would be found difficult to define public opinion. The <sup>main</sup> subject would soon appear to fall into a number of different <sup>subjects of investigation, e.g.</sup> ~~subjects~~; the effect of education, and of different types of education; the influence of the press. The question of the press and public opinion would offer <sup>in itself a very</sup> ~~the~~ wide ~~the~~ field of investigation. One would have to study the press of different countries; its development in relation to the reading habits of the people; its ownership and control.

( One would come up against most curious paradoxes- their use of primarily as an outlet for the products of paper-mills, newspapers, <sup>as the English brewers use "tied houses", for the sale of the beer brewed in their breweries. )</sup> In other words, one would draw up a detailed plan of research. The execution of this research would fall <sup>largely</sup> outside the sphere controlled by the endowment. The endowment would be used by three or four workers who would be engaged upon one or more aspects of the subject, but who would be doing their best to get other institutions to take up other aspects. The work of coordination would be done by the endowment. Its programme would be known; its advice would be taken by those other types of institution we have already described. Its own standards of impartiality, relevance, thoroughness would be an example to others, and not merely to others working in the same field.

The choice of subject might be decided from a different point of view; from what might be called a passive rather than an active point of view.



Instead of thinking out a full programme, the complete execution of which would depend to a considerable extent upon external cooperation, (although the endowment would act ~~instead of acting~~ as a directing, governing body, and setting, through its own members, the highest standard of execution), the trustees and staff of the endowment might use their resources for the assistance of advanced work upon lines already laid down <sup>elsewhere</sup>. Take, as an example, the present state of the study of international relations. In recent years, with the opening of archives, and the publication of detailed diplomatic studies, it ~~is~~ <sup>has been</sup> possible to form some clear idea about the policy of the Great Powers in modern times, and to ~~read~~, in detail or reliable precis, the correspondence between ~~the~~ different governments. These <sup>diplomatic</sup> documents ~~themselves~~ <sup>(e.g. the 50 volumes of Die grosse Politik)</sup> however only take one a certain distance, and immediately suggest further lines of investigation. One asks " what were the motives underlying this or that act of policy ?". These forces which determined the policy of states <sup>range</sup> from ~~personal~~ motives of personal spite or an out of date sense of honour to economic interests of world-wide importance. Some can never be weighed with any exactness; others are capable of more or less exact appreciation, if the evidence could be examined. There is , for example, the factor of international finance. A great deal of work remains to be done within this field of study. The work is difficult because one cannot hope to get at the facts directly. For obvious reasons the great finance houses and banks cannot open their archives or the books of their customers to public inspection. Even if these sources were open, it is doubtful whether the historian would find what he wants to find. The publications of the Bolshevik

government in Russia, interesting though they are, do not really throw much new light upon questions other than the more formal diplomatic questions. Here then is a <sup>problem</sup> ~~question~~ which needs further examination.

Would it be desirable for the endowment to ~~take~~ look out for a man who is working on this ~~original~~ <sup>of international finance</sup> field ( I have in mind F.B. Fais, I do not know him at all; I only know his book - Europe, the World's Banker, published for the Council of Foreign Relations by Yale University Press). In <sup>a</sup> ~~this~~ <sup>of this kind</sup> case, the trustees of the endowment would approach any person or institution, and offer their assistance in the working out of a particular problem. The part which the endowment would play would be more personal and direct than the part played, in similar cases by the Rockefeller Foundation. The endowment would undertake <sup>and supervise</sup> <sup>or a section of it</sup> the work, not merely give financial assistance to suitably qualified persons to carry out their own investigations. The endowment would thus take over a subject, or the branch of a subject, and would "see it through". ( One might take the analogy of the distribution, among the different observations of the world, of the task of producing an accurate stat-map).

Again it seems to me the better policy to try to combine these two methods; that is to say, to formulate a working definition of the subjects with which the endowment is prepared to deal; to make this definition fairly wide, and within these limits, to look for individuals who have proved their worth by actual work. These individuals would submit their programme. Most modern investigations must, if they are to be effective, be carried on in collaboration, not necessarily very close personal collaboration, with other bodies, and the relationship between the endowment and other bodies pursuing the same <sup>or similar</sup> lines of

investigation would settle itself, and settle itself in the best possible way, by the personal relationships and "contacts" ( to use an unpleasing word) of the men working at the subject. The endowment would , from one point of view, "come in" to take a hand in an investigation already under way; from another point of view it would be carrying out independent work within the limits of its own definition, and on the lines upon which it had decided to carry out its studies. The indirect purpose of raising ~~xxxxxxx~~ the standard of advanced work in "political" research, and rescuing its subject-matter from amateur generalisation or the lucubrations of professional hunters after a Ph.D. degree, would also ~~xxxxxxx~~ be fulfilled.

It is obvious that the choice of men is of first importance. In some respects, once a general definition has been made of the subjects of study, the choice of the right men is more important than any special delimitation of subject. A really good man can be trusted to choose for himself a subject which is worth doing, to work at it in the right way, to make a positive contribution, i.e., to write something, and to set an example to others.

The choice of men may be made in two ways; ~~xxxxxxx~~ the men may be chosen, ~~as it were~~ for life, or they may be chosen for a certain time. Each method has certain advantages and disadvantages. If you choose a man for life, you relieve him of any anxiety for the future. He need not trouble about immediate results; he can set himself a task which will take a number of years. If your endowment is able to provide a social centre, like the Common Rooms of Oxford Colleges, and if you take into

consideration in making your appointments the capacities of a man to  
play a friendly and useful part in a small community, <sup>and to gain by working colleagues in other subjects</sup> you can expect  
time to give to your society ~~will~~ a "flavour" and a tranquillity which  
you cannot expect to find in an institution composed of men who are  
only "seconded" <sup>This 'vintage' quality will be the most conspicuous in a relatively small society of men working at different subjects</sup> for special work. <sup>^</sup> On the other hand the disadvantages  
of life appointments are equally obvious. You have to live with your  
mistakes! You have to carry dead weights over a long period. <sup>You may have to</sup>  
<sup>suffer a perpetual 'irritant' in your society.</sup>  
The advantages of making appointments for short periods are very great; ~~but~~  
<sup>- on the other side -</sup>  
but <sup>^</sup> in addition to the loss of continuity, the absence of a feeling  
that the body to which each belongs is something more than their paymaster  
something different from an office, in addition to these intangible <sup>though</sup>  
~~but~~ most important factors, there are very great practical difficulties  
in the way of getting good results from a series of temporary  
appointments. Here I cannot speak with any first hand knowledge of  
American conditions; I can only say how the position would appear to an  
Englishman. You can always get <sup>good</sup> young men for appointments lasting only a  
few years. You cannot ~~get~~ get senior men for an exchange or visiting  
professorship tenable for a year. It is extremely difficult to get any one  
of senior standing to take a post which is not a life appointment. A man  
over thirty five, whether he be married or single, must consider the future.  
In England and Scotland the number of academic appointments of a senior  
kind is limited. Any one who left Oxford for three or four years, ~~will~~  
would find it extremely difficult to get back again. He could not  
reckon on a vacancy in the small number of professorships. He could not  
expect a College appointment because these appointments are generally given

+ If I may judge by own experience, I have learned more from my philosophy and my mathematics at New  
College than from any of my historical colleagues.

(for obvious reasons)

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to young men. He could not even be certain of a vacancy in his own subject at one of the newer Universities, and in any case he might not want to migrate to some <sup>uncongenial</sup> ~~other~~ place for the rest of his life. <sup>(Nottingham or Aberdeen!!)</sup> However American conditions may be very different; German conditions would be much freer in this respect, French conditions even more rigid than those of Great Britain.

Here again it is possible to make a compromise. If one would reckon on a staff of four, not counting research assistants, or young men working to learn the methods of research, it might be possible to have two of the four as permanent residents, appointed for life. The other two posts might be held either by younger men who would take a position for five, six, seven years, in order ~~to allow them~~ to get a good piece of work done, or by part time residents. Here again I do not know enough about American conditions to say whether the part-time system would be at all possible as an element in the endowment. I am familiar with a system of this kind at All Souls, where in giving an endowment for research the College does not expect to control the whole of a man's time, though it can and does insist upon his doing nothing incompatible with his research obligations. At All Souls most of the research Fellows give such time as is not claimed by the conditions of their research fellowships to work within the University; but this is not always the case, and there is no reason why a research Fellow should not divide his time between two institutions. Probably something of this kind would be less difficult to arrange in America than in England.

I have said nothing of the teaching side of the endowment. This side is <sup>mainly</sup> important, because it is through the training of well-chosen young

students that the ~~XXXXXX~~ endowment can increase its influence upon the general level and character of research work in "politics". But there is no need to discuss methods or details. It is enough to say that there would be a place for a <sup>small</sup> ~~sufficient~~ number of post-graduate students; that this number should remain small; and that <sup>the actual figure</sup> ~~it~~ should be <sup>-from time to time-</sup> determined by the degree to which the staff is able to give advanced instruction without hampering the main work of the endowment. There would no doubt be ample opportunity for members of the staff to give lectures in connection with the ordinary <sup>advanced</sup> courses of the neighbouring University. Other questions, such as the number and emoluments and duties of research assistants, are also questions of detail. The general aim would be to keep down the "apparatus" as much as possible, not merely for reasons of expense, but because the multiplication of research assistants, etc, has probably done as much harm as good to the cause of really first class research.



July 15, 1933

My dear Woodwards:

Mrs. Flexner arrived yesterday and gave me the letters which you had sent her to the boat. My apprehensions were more than confirmed. That we are sorry to postpone your visit I need not say, and our hearts go out to you in your grief, as you well know. It is something, however, that at the moment, though a poor consolation, your mother has lived beyond the honored three score and ten. Of course, you are right to stand by. I wish that there were something that we could do to ease the burden which you are bearing now.

I had a letter yesterday also from Mitranj, telling me of his interesting conversations with you. I do not see that our arrangements need be in any wise changed. You must certainly not return the honorarium. If you do, I shall send it back to you. Let your mind play upon the subject, and perhaps from time to time you can discuss it with Mitranj or someone else. If things settle down here, I may come to England and talk things over with you and others, and I shall have need of your memorandum to ponder when it is ready, but dismiss it from your mind for the present, and do not let it at any time become a burden.

Mrs. Flexner returned in excellent health, and Eleanor was enjoying the happiness that youth alone can know.

I don't recall at the moment whether I told you that I had had my tonsils out while Mrs. Flexner was in Europe. I find my mental and physical vigor returning but rather more slowly than I had expected. However, I am sure that I shall be better by the autumn than I was at any time during last winter.

Remember that our invitation is always open to you, and believe me, with best wishes,

Sincerely your friend,

ABRAHAM FLEXNER

Mr. and Mrs. E. L. Woodward  
2 Savile Road



12.1.33

All Souls College,  
Oxford.

My dear Flexner.

You will have had my telegram  
and first letter before this reaches you - there is no  
mail until the 13<sup>th</sup>. As far as it is possible  
to make any forecast, my mother-in-law is likely to  
linger on for a little time. She cannot be moved, and  
still  
the Dr. does not think she will get over this illness.  
My wife and I think that she is likely to live  
for another month - but of course we may all be

-either way.

wrong. My wife got ready to go to Ireland yesterday morning, but a telegram came that there was some slight improvement.

I was going on to the Pacific Congress at Banff in the 2<sup>nd</sup> half of August, but this also I have cancelled.

I am enclosing a cheque for £64.15.3 - the amount of the draft you very kindly sent to

not. I am sending under a separate cover  
a very rough and short memorandum - mainly  
covering certain general questions I had hoped to  
discuss with you. If there is any use in my  
writing something more detailed and to the point, I  
should enjoy it very much indeed - but of course  
there can be no question of my being paid  
for it.

And if after all the trouble we have put you  
to there is any chance of our coming to see you

next year - the beginning of July - we shall  
leave here in the last week of June - we should be  
delighted - but we should come as 'private visitors'.  
In the meanwhile I do hope we shall have the  
chance of seeing you here.

When I can safely make plans in advance I  
want to get hold of Mitram again - I was  
very much taken by him.

Again with many apologies for being forced to be  
such a broken reed -

Yours  
E. L. Woodward.

1 Sackville Rd. Oxford.  
July 5

My dear Flexner:

I have today sent a letter to you, with a letter from my wife to Mrs Flexner of The Empress of Britain; but I am writing directly, since it is possible that Mrs letter will get to you earlier. Before either letter reaches you, you may have had a cable from us that we have had to cancel all our plans.

My wife's mother was advised by her local doctor - in Ireland - to go to Portrush for a change of air. The local Dr. seems no end of a mug because no sooner did my mother-in-law arrive than she had a heart attack, and was sent at once to bed. This was eight days ago. The Dr. at Portrush (as you know, this is the biggest seaside 'resort' in N. Ireland) is a trustworthy man; he gives a very serious report, which - so far - amounts to a forecast that the patient is unlikely to get better. She may linger on for some time - she can't be moved, and anyhow there is no good hurrying

home nearer than Belfast, fifty or sixty miles away. Under these circumstances my wife can't leave for Canada. She is anxious for me to go, but I can't help thinking (at first I said I would go) that I ought to stay. My wife's father is dead, and my wife has no brothers, and no other relations in Ireland - no relations in fact except cousins in Cornwall and Essex and Kent). I feel I really ought to be at hand because I could save my wife and her sister a great deal of distressing business if her mother dies in the hotel. I was very fond of my father in law and if I put it squarely to myself I know he would want me to stay with his daughter now - I am sure you will understand what ~~is~~ I mean and feel about it.

We have been in touch with the C.P.R. - our cabin is actually booked for the 21<sup>st</sup> and the Co. will allow us until early next week before cancelling the air passage. We have asked the Dr. and my sister in law (my wife is still here, as it will only alarm her mother if she went to Ireland now, and the danger isn't 'immediate') to telegraph a

considered opinion on Monday next. This will have been <sup>near</sup> a fact, but since the attack -  
if he thinks his patient will not be in danger during the next six weeks, we shall  
sail on the 21<sup>st</sup>: but from today's reports, it looks - and has looked all the time -  
that the case is one of slow exhaustion, with practically no chance of a recovery. My  
mother-in-law is nearer 80 than 70, and has never ~~be~~ had a serious illness, and is therefore  
an extremely bad patient temperamentally, and unused to lying in bed. If the Dr.  
doesn't change his mind ~~before~~<sup>on</sup> Monday - not I shall send you a cable.

It is most unfortunate and we feel that - first owing to (Helmsford's) death,  
and then owing to this affair, we have caused you no end of trouble. I was  
most anxious to have a talk with you about this memorandum. I have seen  
(Mitranj; I found him excellent - he told me just what I wanted to know, and the  
talk has cleared my mind a lot. I can also see that it is important for  
you to get the preliminary discussions on this question over and settled as soon as  
possible. Unfortunately I am committed now to things here from  
+ I hope to see more of him.



mid-September (what expected to be back in England) as you know I was going on  
 Pacific  
 the Conference at Banff). and I can't get away at Christmas time.

I will send you my memorandum if I can't come myself, but I insist on  
 returning you the cheque you kindly sent to us. I shall post it next week  
 (in sterling; - i.e. the sum you sent us) if we have to send you the cable.

I suppose there is no chance of your coming here to stay with us any time  
 after the middle of October - I have been asked to lecture in Dublin early in October,  
 but we shall be here from the 15<sup>th</sup>. - during term, or during the Christmas  
 vacation. We shall be coming through Canada on our way E. next year, but you ought not  
 - this I fully realize - to delay your preliminary surveys until then, though we hope we may be able to see you  
 We are most disappointed and distressed - from every point of view. at  
Maquetteville

Yours very truly

E. L. Woodward.

You will be glad to know that we are taking 2 exiled German scholars in All Souls for a year - all we  
 can give them are rooms, dinner, and <sup>up to</sup> £300 a year. Most Colleges are taking 1 or 2, but have no means of  
 financing them - indeed with the scarcity of jobs for our own people this is a problem. The whole position is very  
 bleak - this country's coming set back has disastrous effects - there is a slight turn for the better in business generally.

Woodward

May 16, 1933

My dear Woodward:

I have yours of the 2d. Don't believe for a moment that the report which you are preparing is going to be mine. Quite on the contrary, you will find that in these matters I am an infant and you will have to teach me the most elementary things about the entire field which I hope that we shall someday cover.

Mrs. Flexner and Eleanor are sailing on the Empress of Britain from Southampton on July 8. Now, won't the Fellows of All Souls do a little American hustling in order to enable you and your wife to catch that boat? You would have a lovely trip across the Atlantic, and come straight to our camp. On the other hand, if you find that impracticable, we shall adjust our dates to any date made necessary by your duties to your college. I should, of course, like for your sake and Mrs. Woodward's to have you make the trip to Banff in order to see the country, though it is a pretty stiff journey to make in midsummer. However, Banff is worth while when one reaches it.

The news from Germany is ghastly. There are numerous German professors here in America who have been dismissed by cable, and I am spending most of my time trying to find some sort of berth for them. In

E. L. Woodward, Esq. - 2

May 16, 1933

addition, not a day passes but I receive a letter from someone who has lost his place, or who feels that he will lose it, or who cannot live in the atmosphere of suspicion, oppression and depression, which Hitler has managed to arouse. These letters, though written in Germany, are usually mailed from Switzerland, Holland or Italy. They sometimes contain codes so that the author may write me what appears to be a harmless letter from Germany, but which means something quite different. One of them, for example, from a man of great distinction, includes an elaborate code of which one item is the following: "If I write you 'Müller's book is well worth reading', it means I have been arrested."

I have had almost no letters from Jews. They are apparently afraid to write at all. The persons who write me are non-Jews who are about as radical as you or I. The fact is that the world has never before, as far as I know, seen such a sudden outburst of intolerance and ignorance. Russia at its worst was a Garden of Eden compared to Germany. As usually, the English come off with the highest honors. The attitude taken in the House of Commons, the protests of the British authors and the British scientists, have been dignified and forceful. It is not a question of being pro-French or anti-German. It is just being anti-intolerance. How it will end, God only knows.

Roosevelt, who has shown himself a pretty clever politician, has stolen a march on Hitler, because he is going to make a speech this afternoon in advance of Hitler's address tomorrow to the Reichstag. It will be conciliatory in tone, but, as a matter of fact, America is as unanimous as England though we have no House of Commons in which opinions can be ventiled.

E. L. Woodward, Esq. - 3

May 16, 1933

ated as they have been ventilated in London. On the other hand, they have not ventured to send us a Dr. Rosenberg - I suspect he might get a good ducking if he came.

The great difficulty arises from the fact that this senseless barbarity coincides with almost universal financial depression. Under ordinary circumstances, England, France and America could have absorbed most of the displaced intellectuals of high calibre. For the rank and file, I do not know what on earth can be done. On the other hand, I have the feeling that Hitler will prove to be a fiasco,- German trade will decrease, unemployment will increase, and forced labor will be very unpopular; and it may be that in a few months time Germany will turn upon him and rend him.

Mrs. Rashdall wrote me about Roger Makins, and I am going to see him when I go to Washington to visit Jean, within the next week or two.

Oxford must be very lovely now. We are unfortunately having a late spring - a very unusual phenomenon here - coldish and wettish. I am longing for Canada, for New York is not attractive at this time of year. But before going, we shall move our little office to Princeton, where I shall spend a week or two getting things into shape for next autumn.

Should you wish to communicate with Mrs. Flexner concerning her sailing date, in case Eleanor cannot give you the information you want, write her in care of the Rockefeller Foundation European Office, 20 rue de La Baume, Paris (8<sup>e</sup>).

Remember me to your wife, and believe me

E. L. Woodward, Esq.  
All Souls College  
Oxford  
England  
F:GD

Always sincerely,

ABRAHAM FLEXNER

Write me henceforth - 20 Nassau Street,  
Princeton, N. J.

All Souls College Oxford  
May 2 1933

My dear Fletcher.

Your letter of April 24 came today, just as I  
was writing to thank you for your ~~to~~ last letter. I  
will begin again, - and first let me thank you  
very much indeed for your reply - and for your  
characteristic kindness in thinking about the  
variations of the dollar - honestly I feel embarrassed  
at being given so much for doing - not even doing  
"bring about to do" so little.

It will be delightful seeing you and talking over the  
whole subject - I can't help suspecting that you -  
with your experience - will really be drafting the  
report - at all events providing the leading ideas  
for it: but I will have something read as a basis for discussion.

We have not yet booked our passage, but we  
shall do so after May 13 - I am waiting until  
then because we are having our first meeting about  
(later than I had expected)  
the Warden's election on this day, and I shall be  
able to make a fairly good guess whether we

and likely to make an <sup>final</sup> election early or late in

June. Upon this depends the date when I can

leave England - as Don. Brown I don't want

to leave - at least I ought not to leave, until the

Warden is settled, or installed, in the Lodgejays.

I am afraid this means postponing sailing  
from the 2<sup>nd</sup> to the 3<sup>rd</sup> week in July. I see from  
the sailing lists that there is no fast CPR  
boat between July 8 & July 29 - the fast is too



only. The second too late, so we shall probably  
come Cunard line to N. York - the Mauretania  
sailing on July 22 - we would then come direct  
to you from New York. I'm sorry to be  
chopping and changing about with dates like this,  
but, as you see, I'm not my own master.

If I found that I could not safely arrange to  
leave before July 29 I would send you a cable  
on July 13 - but I think this most unlikely.

Everything is almost certain to be settled, and the

Warden and in, or all arrangements made, July 20.

Carter wants me to go on to his Pacific

conference at Banff ~~with~~ (the conference opens on Aug 15).

I don't feel my great enthusiasm - I always think

Carter tries to do things on too large a scale,

and that he doesn't understand the 'law of

diminishing returns' - However I ought not to

pre-judge the thing, and if we leave England on

July 22 for New York, I should probably go on to

Benefit out not of course if we can't start until a  
week later. (Carter has heaped coals of fire  
on my head by offering us free transport)  
rail (I suppose it is the Canadian gut's Mr!)  
from Quebec to Banff - I seem to be  
receiving other people's kindness over every inch of  
my travels - and by answering my doubt  
whether I should bring any use to the conference  
with the words "You will be making most useful  
criticism of us all after two days."!!

The news generally is most depressing. I feel ashamed, merely as a civilized man, at what is happening in Germany. One thinks - as one thought, paradoxically, in the war not in terms of nationality but in terms of the failure of civilization to establish itself - you are ashamed of the eyes in which you live. Practically, one can't see how it will end. There seems no escape from brute force except by means of brute force.

We are trying to get a scheme going for our  
academic status to some of the expelled University  
teachers, but the problem is very difficult. The  
numbers are so great, and we can't find money  
except at the expense of our own people - (particularly)  
our own young people. The more eminent men  
can easily be placed, and there is no chance in  
placing them because they can do such service; but  
the lesser men will be suffering more - the men who  
haven't made their reputations etc.

I wish I felt more confidence in <sup>the</sup> ~~the~~ <sup>our own</sup> government. I

think it is the best we can produce at the moment

- the Labour party has not anything like the same

*The parliamentary situation is painfully weak.*

amount of ability. Baldwin and Ingham are the

most popular <sup>ministers</sup> ~~members~~ - and <sup>there</sup> ~~it~~ is a sign that the

English people have still kept their sanity, but

Macdonald and Simon have disappointed anyone

who did not know them in advance. Fortunately

the Civil Service is excellent - though I'm not sure whether

the Foreign Office is as good as it was just before  
the war. It is a relief that Lloyd George has  
faded out. One would wish for a stronger - an  
intellectually stronger - opposition.

I should say, incidentally, that one of the ablest  
young men in our diplomatic service is now at  
Washington - Roger Makin who was elected to ABE  
Sauls eight years ago: but of course he is very  
junior in the hierarchy and doesn't count ~~for much~~ yet.  
I wish he were 10 years older.



We hope we shall be seeing Eleanor soon - and of course Mrs Flexner if she can make a detour her other way out or home. My wife has already sent her a message through Eleanor, and this is what the Post Office has called a 'repeat'!

Oxford is looking very low now: although it is cold and wet, summer may begin any day with a change of wind. I wish I could say the same of politics and economics.

You will rejoice to hear that, after all, Smith

may have got all he wants for the first stage of

~~the~~ the Ashmunian extension. Some one - quite unknown

to Smith or any of us - has liquidated what

may amount to £40,000 to the Ashmunian.

Yours in sincerity

E. Woodward.

April 24, 1933

My dear Woodward:

I send you herewith the draft for \$250 in pounds in advance payment for the memorandum which you will prepare in the course of the next six or eight months. I am sending it in pounds, because at the moment I may be swindling you if I send it in dollars. It is likely that this week legislation will be passed enabling the President to do what he wishes with the American currency. It is the general opinion that he will not do much, but, if he should be crowded into any inflationary measures, you are much better off in pounds even though the rate has risen somewhat than you would be with inflated dollars.

My wife and I are looking forward with the keenest pleasure to your visit. Aydelotte will be with us at the same time, perhaps also his wife, no one else, so that we shall have two weeks of utter freedom and quiet. Now if the weather god is favorable, as he usually is at that time of year, you will get a taste of heaven long before you reach that final abode.

I wish I could explain to you what is back of the various goings-on in Washington. The fundamental fact is (1) the decrease in wholesale prices, (2) the fact that in the South and West people mortgaged their farms and their homes to buy automobiles, lived extravagantly from 1920 to 1929, and the political pressure to reduce the weight of indebtedness is very great. We have in Washington no

E.L.W.

April 24, 1933

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such group of persons as you have in the Treasury, and Roosevelt is, I fear, not a very strong man. On the other hand, the East is influential beyond its size and numbers, so that the probability is that some sort of compromise will be worked out by which none of us will be too severely damaged.

Mrs. Flexner is going to Gastein with Eleanor, as we now think, about May 10. Mrs. Flexner has not been very comfortable within the last few weeks. A few weeks at Gastein will give her a comfortable summer and winter as well I dearly hope.

All of us join in warmest greetings to you and your wife.

Ever sincerely,

ABRAHAM FLEXNER

E. L. Woodward, Esq.  
All Souls College  
Oxford, England

AF:ESB

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19

To Woodward  
All Souls College  
Oxford

No hurry about memorandum Best for us to talk before  
you write it out Can be postponed till next winter Will send honorarium  
now Delighted about Canada Dates satisfactory Writing

Flexner

(Charge Institute for Advanced Study  
April 13, 1933)

3.70

E. L. Woodward

April 13, 1933

My dear Woodward:

I received yesterday on returning from Washington your letter of April 2, and I replied this morning by cable as follows:

"No hurry about memorandum Best for us to talk before you write it out Can be postponed till next winter Will send honorarium now Delighted about Canada Dates satisfactory Writing"

I think it would be better if you and I could talk in a leisurely way about the memorandum which you are preparing, while we are sitting in the sunshine at Lake Ahmic this summer. You can then write out your final conclusions at your convenience. Meanwhile, you and Mitranj will have had an opportunity to talk. There is really no hurry. On the contrary, I hope that we can do our thinking in a leisurely way so that, when it comes to action a year or two hence, we will have left no stone unturned.

As to the date of your visit - the time which you propose is entirely convenient. By that time Mrs. Flemer will have returned from Gastein where she is going for three weeks on her doctor's advice. We both hope, however, that you and Mrs. Woodward can remain with us at least a fortnight.

Eleanor's plans at the moment are somewhat vague, but they will doubtless be cleared up within the next two or three weeks.

I sympathize with you profoundly in the loss which the College has

E.L.W.

April 13, 1933

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sustained in Lord Chelmsworth's sudden death. I hope very much that you will find a successor upon whom you will all unite as you united upon him. I read your letter aloud to Anne last night, and we were both deeply moved by your reflection that after all in this rocking and changing world it is something that an institution like All Souls gives one a sense of security and continuity.

Meanwhile, what in the world is one to say about Germany? I have been receiving letters from some of the leading scientists and scholars - some of them from points outside Germany - depicting the situation as being far worse than even the foreign press has reported. The worst of it is that the effort to make the Peace of Versailles work destroyed the moderates in Germany, and now the power has for the moment been thrown into the hands of <sup>a</sup>brutal and ignorant group of extremists, and the French will say, "You see, we were right." They were not right. "Vengeance is mine; I will repay, saith the Lord." Wellington was wiser than Clemenceau, for he made a peace which gave Europe a long breathing space.

Our own political and financial situation is positively hectic. Roosevelt has sent to England an ambassador utterly inadequate from the standpoint of character and mentality - a man whose private history is a scandal. None of his diplomatic appointments can be called good. Meanwhile, he and his Cabinet are grinding out day after day a series of measures to relieve the depression. Surely, men cannot think of such complex issues at the rate in which he and his advisers are working. On the other hand, the country is pervaded by the feeling that this Administration will do something as against the Hoover Administration which was afflicted by incurable inertia or a mania for an ever higher tariff wall.

Give our warmest greetings to your wife, and believe me

Ever sincerely,

ABRAHAM FLEXNER

P.S.

I shall send you the draft towards the end of the month.

A.F.

I enclose a note for my wife to  
Eleanor - when we hope to see  
in May. How  
well she is doing.

April 2 1933.

All Souls College,  
Oxford.

My dear Flexner.

I have been on the point  
of writing to you to thank you for your  
letter and to tell you the time of our  
arrival, but something has happened which  
has complicated everything. Our Warden - Lord  
Chelmsford - had a sudden heart attack yesterday  
and died at once. He had not been ill.



Ernest Llewellyn Woodward  
6/21/50

and the attack was entirely unexpected. He was  
with his daughter - calling on Sir Edward and  
Lady Goschen about 15 miles from Oxford.

As you can imagine I have spent most of  
the last 24 hours on the telephone. The Fellows  
are all scattered - it is mid-vacation, <sup>+</sup> and  
a week end.

It is too soon for me to say definitely, but <sup>+</sup>

<sup>+</sup> April 16. yes - I can say - after thinking it over, that I can  
~~allow~~ set away for  $\frac{1}{2}$  July - August, but not for 4 months.

I suspect that I shall find myself kept  
here for the vacation - that is to say, I can  
get away for 5 or 6 weeks, but I don't suppose  
I shall be able to be away for 4 months.

We shall find it extremely difficult to  
choose a new Warden - we all agreed very easily  
about Chelmsford but I'm not so sure that  
we shall agree as easily and quickly about  
any one else. We may not make our election  
until some time in June, and I should like want

to be here for the installation of the new  
Warden. We should, in this case, have to  
postpone going to the East until 1934.

Now I imagine that you would like  
- for which I owe you very many thanks once more -  
your report <sup>^</sup> this year rather than in 1934,  
and although I can't go as far as Japan this  
will be nothing to prevent ~~us~~ coming to Canada.  
I don't expect we could start until a little  
later - probably three weeks later - than we  
had intended. Lionel Curtis had wanted

All Souls College,  
Oxford.

me to go as one of the delegates to the Pacific  
conference at Banff in August - I had refused,  
because I couldn't fit this in with the plan of  
going straight to Japan after leaving you; but  
now things have suddenly changed here. Mr. Curtis  
has ~~again~~ made the suggestion again - though it  
may now be too late.

In any case, whether I go on to Banff or  
no, would it be convenient for us to come to you

Ernest Llewellyn Woodward III  
6/21/50

for ten days in the second half of July?

I shall, of course, send you my draft  
up ahead - I have already written down some  
'heads of proposals', as the Roundheads called them.

I began this letter two days ago, but I  
have been making arrangements for the Warden's  
funeral. The funeral was today; the first  
part of the service in the College chapel, and the  
second part in the University church. I support

That as a historian one is almost obsessed by the  
idea of continuity; but it seemed to me today -  
and although I live in the center of all this, I am  
always being struck by it as though it were new -  
That there was something noble in the mere fact  
that a society like ours <sup>of All Souls</sup> has lasted so long -  
I thought that Warden after Warden had come  
into the College as a young man, had been  
affected by it - moulded by it, to some extent - and  
then at the end his body had been brought into the  
<sup>Chapel</sup>  
~~the~~ and given the solemnity and commemoration

which belong to an ordered civilisation. You feel that, although you know nothing of the universe, and cannot understand the ultimate significance of life or death, you are able, nevertheless, to give ~~some~~ meaning to life and ~~a~~ <sup>some</sup> dignity to the end of life - that you are a link in a chain, and that you can look back over five hundred years and see that the work of many generations has not been without effect. In those days, there is something which reassures you and steadies you - 'Jerusalem is builded as a city that is compact together'.

✓  
E L Woodward

February 27, 1933

My dear Woodward:

I have your two letters, one dated January 29, the second dated February 16. They arrived for some queer reason not many days apart. I should have written more promptly but for the fact that my secretary has been absent on account of serious illness in her family. Meanwhile, my mail accumulated, and I am just now beginning to struggle out of it.

I will begin with the second letter. I am profoundly pleased that you are willing to undertake the preparation of the memorandum. You need not make it too elaborate. I should think a memorandum of 40 or 50 pages would suffice, though you are yourself the judge both of that and of everything else connected with it. It is in my mind to have a resident nucleus, as we have in mathematics, the mathematical nucleus consisting of four full professors, each with his personal assistant. They will be residents not exceeding six months of the year. For the rest of the time they are free to do what they please, and indeed during what I have called the resident period there is no reason why they should not go elsewhere for the purpose of investigation and research. I have the same feeling about politics, economics, and history that I have about astronomy. You must go to the eclipse. The eclipse will not come to you. Einstein must go where there is a fine telescope and clear air. They cannot



E.L.W.

Feb. 27, 1933

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be transported to him. A guinea pig can be dissected anywhere, but not political, social, or economic phenomena. On the other hand, these are points which I should not wish you to assume. I would rather you included them in your memorandum in your own way.

I do not know Siegfried, but I do know Mendelssohn Bartholdy, and I shall undoubtedly confer with both the next time I go abroad.

As far as the fee is concerned, I think you ought to know before you leave England how much it is to be, ~~for~~ your doings may depend somewhat on its size, ~~though~~, <sup>so</sup> if you are willing, we shall fix it at \$250, which we can afford and which, I am sure, is none too much for the amount of gray matter and experience that you are going to put into the task.

I have had some talk on the subject already with David Mitranj. I wonder if you know him. He has been at the London School of Economics, a writer of leaders on foreign affairs for the Manchester Guardian and, so Mr. C. P. Scott once told me, the best judge of contemporary continental politics that he knew. For the past two years he has been lecturing at Harvard. He too is going to give me his counsel. Should you desire to talk the thing over with him, as you are free to do or not, as you please, I may say that he will be returning to England about the end of May. Will you let me know whether you think it worth while to have a powwow with him, but please feel under no obligation.

Books and other facilities you may take for granted. They exist already at Princeton and in New York, and, in so far as they are non-existent, we can easily supply them. Of course you may show your draft to anyone you please. It is no secret that I am burrowing about in this field, and the more criticism we can get, the more sound our procedure is likely to be.

Since I wrote to you last, Mrs. Flaxner has been advised by her physician

E.L.W.

Feb. 27, 1933

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to take a second cure at Gastein, and she may take Eleanor with her, for she dreads going alone. With the organization of this Institute on my hands I do not feel that I can go abroad this spring. Following her procedure of last year, she would go to Gastein for three weeks and after a week's rest return to America, not via New York, but via Montreal, thence to the camp. This would bring her to Canada somewhere around the 10th of July. If it is possible, she would love to be there while you and Mrs. Woodward are there, and of course the same is true of Eleanor. I am wondering whether there is a boat leaving England just a week later than the Empress of Britain which would enable you also to leave Vancouver a week later than July 15. If not, I will myself be in camp about July 1 or 2, and you and your wife will be welcome whenever you get there, for with or without persons we have the water and the woods and the solitude, for which I have been longing all winter long.

We hear little over here of Buchmann, not much. I am not surprised to learn that the movement is, as you say, "vociferous and ill-mannered".

I am glad the new Warden is doing well. I envy him his job. It is the only one that I know of that I would rather have than my own.

Few people in this country realize - very few - I think at the moment of Haskins as the most eminent - that America is really an offshoot of mediaeval England. My own feeling of dependence in the matter of culture I tried to bring out in a letter which I wrote to The Times the other day in the hope of switching the interminable war debt discussion to a more fruitful basis. I enclose a copy of this note, which has, alas, not yet completely changed American opinion!

Things are very, very dark in the United States, the more so, because we are not used to misfortune. Most Americans look to the new Administration for miracles. I am not among them. Roosevelt's calibre and the calibre of his Cabinet and the new Congress all remain to be determined. The one name mentioned in

E.L.W.

Feb. 27, 1933

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connection with the American Embassy in London is so bad that I should hang my head in shame if such a calamity is not averted.

Eleanor and Mrs. Flexner join me in warmest greetings to you and Mrs. Woodward.

Ever sincerely,

ABRAHAM FLEXNER  
ABRAHAM FLEXNER

E. L. Woodward, Esq.  
All Souls College  
Oxford, England

AF:JESB

Feb 16, 1933.

All Souls College,  
Oxford.

My dear Flexner.

I have just had your most kind -  
characteristically kind - letter, and I am quite  
overwhelmed by it. Of course I should like  
immensely to think out a scheme on the  
lines you suggest - the pleasure of doing it,  
especially in times like these when we seem to  
be slipping back into the pre-war anarchy of the  
world without the pre-war material property - the

Spelling & Grammar  
1947

pleasure of thinking out a construction scheme  
for an actual institution - and not merely  
for a Bodleian which won't be built - is  
sufficient in itself (more than sufficient  
for me to break the rules of syntax in an  
interminable sentence) but I really think  
that the weight of dollars you propose is  
far too great.

I imagine that you would want something  
of 60 pages - I should say 60 as a minimum  
- probably at least 100. I have benefitted  
so much from the endowments given to the  
English-speaking peoples by past generations - by  
Henry Chichele, Richard Foxe, Thomas White -  
to mention only three names - that I should  
without question think it my small  
repayment of a debt to do all I could to

enlarge the purposes of present investigations.

Therefore may I - with very many thanks -  
leave it to you to give me what you  
will be giving the other people whom you  
may consult.

As for the names of these others, I should  
feel inclined to suggest Andri' Siegfried  
and Mendelssohn-Bartholdy. I do not  
know M-B, but from all I have heard

All Souls College,  
Oxford.

about him he is a very good man. I do  
not think you would get a better man in  
France than Siegfried. he is a little superficial,  
but his mind is most alert, 'realist', and  
well-trained. Y.F. Meeneke was  
younger, and less specialised I should suggest  
him but I think M-B would be better.  
Siegfried's experience at the Ecole Libre des



W. L. Woodward  
1933-1950

sciences politiques would be of value, and  
it would be useful to have the idea of a  
man who knows (by law) America as  
well as France.

Now for my own memorandum. On  
first thought - and for my own reflections, if  
not for my final draft. I should divide  
the subject into two parts: part 1 - a

discipline in ends and methods - what  
we want to discover - to keep on discovering -  
and what we the best means for ~~do~~  
making our discoveries? 2. In a work of  
this kind how much can be assigned to  
any one institute? If one was  
thinking about a star map, one could divide  
the heavens by the number of observatories, and  
then - make adjustments for the situation, staff

and instruments of a firm observatory, allot the tasks with almost mathematical firmness. But man is more elusive than Orion, and the study of man can't be allocated so neatly!

I can enter part I out of my own inner consciousness, like the Geman & the camel, by various methods - such as observing the kind of mistakes made by lack of knowledge - but!

All Souls College,  
Oxford.

should like more information for <sup>part</sup> 2. In

the first place how many men would the

Institute employ? (There is of course a limit

beyond which even if one had unlimited

funds - one would not wish to go. This limit

is reached very soon.) Then there is the

question of apparatus - I mean books and

documents. I imagine - from what you have told

Shelby White III  
1933-1950

me that a working library can be provided at  
the Institute and that elsewhere within  
easy distance - <sup>using</sup> if necessary train or car - there  
are unlimited library facilities. I should  
also take for granted certain expert  
research assistants (e.g. for statistical work)

3. Would you think it possible to have -  
together with a resident nucleus - a certain  
number of non-resident members - or rather of

members who would come to the Institute  
for some months in the year, but whose  
work would take them - for most part of  
their time - to places other than the neighborhood  
of New York? I think this is an  
important point. (One might take the  
analogy of field botanists) ~~or of the foreign~~  
~~correspondents of a good newspaper~~. I have  
(I cross this out because it is not really an analogy.  
noticed - in the case of one English professor of  
international relations [Webster] - that a man's

point of view has been noticeably widened by  
his spending part of the year in this country, and  
part at ~~Harvard~~  
Harvard, and I should think that  
in the study of present day political and  
economic phenomena one must <sup>be</sup> ~~be~~ ~~class~~ ~~at~~  
~~hand~~ for most of one's time, new to the  
phenomena which one is studying - new for  
purposes of analysis (I am assuming that  
one is working to analyse, and not to  
attempt forecasts). One would not want

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people to be roving about vaguely, but whereas  
Einstein can - give certain apparatus and  
sufficient pocketp and income - do his work  
anywhere, I am inclined to think that  
a man who was <sup>eg.</sup> enquiring into the relation  
between law and opinion in England would  
want to live mainly in England - though it  
would be most important that - for certain periods



Ernest Llewellyn Woodward

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he should come to the Institute - as to a place  
which he knew and where he was at  
home - and meet other people working on the  
same subject in relation to other countries,  
and that for an inquiry upon law and opinion generally in the wider  
world, you would begin with local inquiries.

Then - to go to a different point - would you  
allow me to show my draft to other people  
- such as Beveridge, or J. L. Stocks, or Zimmerman,  
or Ernest Barker? I should get a good

many copies typed, and ask for their comments.

I think a good many of the points which occur to me will settle themselves as they go along - ~~but~~ I mean I will find that one branch of inquiry is already being done at such a place, or that another branch should be done somewhere else; but the main thing to keep in mind from the first will be to avoid attempting to cover all knowledge

b) to avoid becoming no more than a club,  
house, a bibliographical or statistical  
institute, or - a mere home of rest. (This  
latter danger is very real. Give a learned man  
the most perfect surroundings - remove jars,  
anxieties, dudgeon, slights, and - if you don't  
take the utmost care, he will go quickly to  
sleep, and sleep for years and years!)

This letter is becoming a preface to a

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Oxford.

Report, so I had better bring it to an end.

Once again - my many thanks both for  
your kindness, and for the thing-in-itself.  
We shall go and come home, I expect, via  
Canada. We shall arrive at Montreal by  
the Empress of Britain - leaving England on June 23<sup>rd</sup>  
and we shall leave Vancouver on July 15.  
It will be delightful to come to you. I am  
+ my shipping Co. doesn't give date of arrival. I'll write you out.

Ernest Llewellyn Woodward  
Director

most grateful again for the enquiries you  
have made about lectures, but with this  
proposal of yours - scaled down financially as  
it should be - I will not now think of  
anything else. I should not want to  
give the time in Canada or U.S.A. and  
I shall also want all my time here to  
draft the memorandum, and would not want

to write any new lectures (still less to jettison  
old sermons, as it were, upon an audience).

I have done about 300H rough draft  
of Vol I of my magnum opus on  
civilisation between 1871-1914 - I expect to  
get another 100H done this term - I'm 'trying it  
on the dog' by giving the draft as lectures! - I must now get  
Ours good wishes Tomson's dose into  
slope

Yours Y L W

[L] Woodward.

This letter - as the last 3 words show! - is from my wife as well as myself  
and we thank Mrs Flexner & Eleanor for asking us to break into your lake solitude.

E. L. Woodward

February 1, 1933

My dear Woodward;

I have under investigation the possibility of obtaining for you opportunities to lecture as you cross the continent in July, but, as American universities are all "broke", the outlook is not encouraging, and meanwhile I wonder if you would not like to do a little job for the Institute for Advanced Study.

Having rounded up a group of mathematicians, with which I propose to begin work next October, my mind has been dwelling upon the possibility of creating a school of economics and government adequate to deal with economic and political phenomena of the present day. Now suppose for a moment you had a chance such as I have to attack that subject, how would you go about it? What would you include - economics, law, government, modern history, international relations - what, why, who? Would it be possible for you to prepare a memorandum in which you would let your imagination and reason outline an ideal scheme of this sort? It happens that I have at my disposal the sum of \$250 which I can apply as remuneration for an essay of this sort, and, if you should do it, we might have a splendid chance to discuss your proposals if you and Mrs. Woodward would go to Japan via Canada and spend a fortnight with us. Mrs. Flexner and Eleanor join me most heartily in urging this course upon you. You will thus be killing

E.L.W.

Feb. 1, 1933

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several birds with one stone. I shall get the benefit of your judgment, learning, and experience. You and your wife will see an aspect of Canadian life which you will not otherwise see. You will avoid the Suez Canal, and we shall have opportunities for a wide range of talk in leisurely fashion with nothing to distract us beyond the lapping of the waters and the whispering of the leaves.

Don't think for a minute that I am making this proposition to you simply in order to enable you to avoid the Suez Canal or to visit us. I am asking ~~you~~ similar <sup>memoranda</sup> ~~requests~~ from three or four other persons, who are competent to think in a realm, in which I am really not at home.

Among other things I also want to ask you who on the Continent in France or Germany is equipped to render a similar service. Perhaps in this way I may get some ideas which will enable the Institute for Advanced Study to attack these political and economic problems more satisfactorily than has been the case up to this time.

We are all well, and all join in the warmest greetings to you and Mrs. Woodward.

Ever sincerely,

ABRAHAM FLEXNER

E. L. Woodward, Esq.  
All Souls College  
Oxford, England

AF:ESB



Please  
return  
both

Jan 29, 1933

1, SAVILE ROAD,  
OXFORD.

My dear Flexner

I was - we were - delighted to get your letter yesterday. It will be  
long to see you in your camp - you ought to be surrounded by symbolical scalps of  
different Universities! We have decided that we shall come and go via  
Canada. There is a very considerable advantage on the return ticket, and the  
money we save we can put to another journey some time. We shall go as far  
as Hong Kong - for Canton - or get our full money's worth out of the company by going to  
Manila. We expect to sail by the Empress of Britain on June 24 - this ship has, I  
am told, excellent tourist accommodation. We should leave Vancouver on the  
15 July - though if it were a question of giving a few lectures I could wait until  
29 July (otherwise, with the lectures, I shouldn't see anything of you). It is very  
good of you to be making enquiries - I do hope very much that I am not  
being a nuisance - in fact I must be being a nuisance, but I hope not an  
afflicting nuisance.

I shan't feel in any way affronted if no one wants to give me an audience. Apart from the question of economy, and cutting down 'extras', I should suspect that the American Continent has had far too many English lectures, and among them, a good many who have in various ways discouraged their hearers from asking for any more goods from the same warehouse!

Have you come across either the Oxford Group movement or the Oxford Society? The former neither body is likely to do us much good. The first is a 'throw-back' minimalism, with a good deal of watered down psychology (a friend of mine described it as a <sup>combination</sup> ~~combination~~ of psychoanalysis and mixed talking!), run by one Buchemann whose career, I gather, hasn't been very brilliant in the United States. The 'movement' hasn't really touched the altar doors or undergraduate level, but it is vociferous and ill-mannered, and it has been fostered by several College Chaplains who are terrified of 'missing the bus' and passing on the wrong side of a new religious movement! It has had its cures - like any other preaching - but on the whole its influence isn't good, and I am worldly enough to think it odd that

1, SAVILE ROAD,  
OXFORD.

Brother Buchmann doesn't publish any accounts!

The Oxford Society is an idea of L. Curtis - and like most of his ideas, good in itself but wrongly carried out. It has gone in for advertising itself largely, and has published an annual report - in the name of the University - which is likely to do us a good deal of harm. Kenneth Boll, of Balliol, has been stamping the country about it, and has created the impression that the Society is a kind of freemasons club to enable Oxford men to give the best jobs to other Oxford men. So far we've been content: 1) to let our men stand on their own merits, 2) not to advertise ourselves! However, if the Society gets into right hands it will be a good thing.

Our new Warden is doing us well - providing just the kind of link which we want to join research and practical activity. We have just tried the experiment of widening our <sup>Fellowship</sup> examination - we offered 3 Fellowships last year in place of two, and, for the first time, set a paper in Philosophy. I have a strong hope that some day the College will be persuaded to include the biological sciences. It would be a very good thing

for us to widen our <sup>circle</sup> of the studies which include "in society." We  
 have excellent precedents - Lincoln was a Fellow (you remember his portrait in the Hall)  
 and we had several scientific - medical - Fellows in the late 17<sup>th</sup> century. Our  
 primum tenor happens in 1937, and we are publishing (with Jacob as editor) an  
 edition of Chicholi's Register. The Warden also wants us to bring out a book of  
 essays about the College - I am meditating something on the fabric of the College. I  
 found <sup>small</sup> a 15<sup>th</sup> century chest in the archives some time ago - it is delightful to make  
 discoveries of this kind! I often wonder <sup>how much</sup> ~~whether~~ you in America realize  
 I mean, not as a fact, but  
~~perhaps~~ - imaginatively - that our medieval past is also your medieval past, and  
 that Greece and Rome are yours as much as ours. <sup>- Perhaps you realize it more than we realize it.</sup> More hangs on this than is  
 generally realized! Today is the anniversary of the beheading of Charles I. I wonder  
~~whether~~ how many people in America have remembered this - ~~and~~ yet think of the  
 number of American citizens whose ancestors <sup>felt</sup> ~~thought~~ on this day nearly 300 years ago  
 that, for good or ill, ~~about~~ the most fearsome act of their lives had been accomplished.  
 - I'm getting on my high historical horse, and I'd better stop! We are delighted to  
 hear about Eltonor. Tell her <sup>de ma part</sup> - to support that the Civic Repertory Theater act  
 the Oedipus (if possible, with masks). <sup>- perhaps they have acted it.</sup> I saw it acted last summer - although it was done 5 months -  
 it was the most awe-inspiring play I had ever seen - <sup>(except you</sup> ~~on~~ <sup>and</sup> ~~with~~ <sup>have seen it often.</sup> ~~to~~ ELW.