

MINUTES OF REGULAR MEETING OF
THE BOARD OF TRUSTEES OF
THE INSTITUTE FOR ADVANCED STUDY

MAY 23, 1946

A regular meeting of the Trustees of the Institute for Advanced Study was held in Fuld Hall, Princeton, New Jersey on Thursday, May 23, 1946 at 12:45 P. M.

PRESENT: Messrs. Aydelotte, Bamberger, Fulton, Leidesdorf, Lewis, Maass, Rosenwald, Schaap, Strauss, Veblen, Weed and by invitation Professor Morse.

ABSENT AND EXCUSED: Messrs. Douglas, Moe, and Wolman.

The minutes of the regular meeting of the Board of Trustees held October 19, 1945 having been distributed, their reading was dispensed with and the minutes were approved with the following corrections: On page 6, line 4, for "director of Applied Mathematics Panel," read "member of Applied Mathematics Panel." On page 6, line 25, for "Army Bureau of Ordnance" read "Army Ordnance Department." On page 6, line 31, for "member" read "consultant."

On motion, duly seconded and carried, the actions of the Executive Committee as recorded in the minutes of the meetings of December 18, 1945 and March 19, 1946 were approved.

Mr. Leidesdorf presented a brief report for the Treasurer and the Finance Committee. He reminded the Trustees that at the close of the fiscal year, June 30, 1946, a complete report of the financial transactions of the Institute would be sent to them. On motion of Dr. Aydelotte, duly seconded and carried, the Board congratulated the Finance Committee for their excellent work in maintaining an outstanding investment portfolio.

The Board authorized the Director to express to Mrs. Myles F. Connors the deep regret which the Board feels at the death of Mr. Connors and their gratitude to him for many years of faithful service.

As Chairman of the Budget Committee, Dr. Weed presented a tentative budget for the fiscal year 1946-1947. With the exception of increased expenditures for salaries and stipends in the three Schools and a decrease in expenditure for the Gest Oriental Library, the budget, which represents the present commitments of the Institute, is substantially the same as the budget for 1945-1946. The total budget of \$475,450 is approximately \$75,000 less than the expected income of the Institute for 1946-1947. It was pointed out that the budget as presented does not include any additional expenditures which may be recommended by the Trustees at this meeting. On motion of Mr. Leidesdorf, seconded by Mr. Bamberger, the budget as tentatively prepared, was approved. The budget will be included in the auditor's report in October 1946.

As Chairman of the Committee on Buildings and Grounds, Professor Veblen presented the following report:

"(1) Plans for estimates for the building for the electronic computer were carefully considered. The Committee approved the floor plans as submitted by the architect but preferred a compromise between the two proposals which were made concerning the exterior in choosing brick veneer for the outside walls but keeping a flat roof. The total cost of the building so constructed is expected to be between \$60,000 and \$70,000. This price will include the additional space required

for the meteorologists. Toward this cost it will be possible to allocate \$23,000 from the Army contract for this year. It is possible but not certain that further contributions can be made toward the building from Government payments in succeeding years.

"After estimates had been received from various contractors, the Committee agreed to let the contract to the Karno-Smith Company on a cost-plus basis with the understanding that the building should not exceed a maximum of \$60,000 plus architects' fees and that any savings should be equally divided between the owner and the contractor. Inasmuch as time was pressing the Committee authorized the Director to instruct the contractor to begin work immediately.

"(2) The President of the Board of Trustees and the Director have had various conversations with Mr. G. Harmon Gurney of the New York Life Insurance Company in connection with the group of apartments which the New York Life Insurance Company is now constructing in Princeton on land acquired from Princeton University near Bayard Lane. It is our hope that we may be able to lease twenty of these apartments for a period of years for housing our members. The New York Life Insurance Company expects to charge rents ranging from \$50 to \$87 a month for the type of apartment which will be mostly needed by our members. The plan is that the Institute should furnish these apartments and rent them for such rents as our members may be able to pay even though this may result in some pecuniary loss. There may be some legal reasons which may make it impossible for the New York Life

Insurance Company to grant us a master-lease. In that case we have indicated that we should be satisfied if we were designated as agent for the Company for the rental for a certain group of apartments.

"(3) Over and above this the Institute is making an effort to retain for future members those apartments now being occupied by members of the Institute who expect to leave at the end of the present academic year. This will mean that the Institute will itself become the lessor, will be responsible for the rents and will be able to assign the apartments to those who seem best entitled to them."

After discussion of the merits of facing the electronic computer building with brick veneer and providing it with a hip roof, it was moved, seconded and carried, to approve the action of the Committee on Buildings and Grounds in awarding the contract for the building and to refer the questions of the location of the building and the use of brick veneer back to the Committee for further discussion and action with power.

In the discussion of the tentative plans for housing Institute members, it was pointed out that the Institute would probably take a substantial loss on the New York Life Insurance Company apartments since most members of the Institute could not afford to pay more than \$50 rent, per month. It was felt, however, that it would be better for the Institute to provide accommodations for the staff and members by this means rather than by embarking on a building program during the emergency period.

On motion of Dr. Fulton, seconded by Dr. Weed, the Chairman and the Director were authorized to continue negotiations with the New York

Life Insurance Company and with landlords in and about Princeton in an effort to provide adequate housing for Institute staff and members.

On motion of Professor Veblen, seconded by Mr. Leidesdorf, and carried, the report of the Committee on Nominations was approved in its entirety. The Committee recommended an amendment to the By-laws by which the offices of President of the Corporation and Chairman of the Board of Trustees be united and that the offices of Vice-President of the Corporation and Vice-Chairman of the Board of Trustees remain unchanged. This recommendation was approved unanimously.

The nominations of the Committee for officers of the Board of Trustees for the year 1946-1947 were as follows:

President and Chairman:	Herbert H. Maass
Vice President:	Lewis H. Weed
Vice Chairman:	Lewis L. Strauss
Treasurer:	Samuel D. Leidesdorf
Assistant Treasurer:	Ira A. Schur
Secretary:	Edgar S. Bamberger
Assistant Secretary:	Jane S. Richardson
Assistant Secretary:	Leah Harris

On motion, duly seconded and unanimously carried these officers of the Board of Trustees were elected to serve until the next annual meeting. The Secretary cast one ballot for each nominee and the Chairman declared the officers of the Board duly elected and notified.

The nominations of the Committee for membership on Standing Committees were as follows:

Double checks approved

EXECUTIVE COMMITTEE: Mr. Maass, Chairman, ex officio; Messrs. Bamberger, Fulton, Lewis, Moe, Schaap, Veblen, Weed and Wolman.

FINANCE COMMITTEE: Mr. Leidesdorf, Chairman, ex officio; Messrs. Maass, Schaap, Strauss and Wolman.

*Leidesdorf ✓
Strauss ✓
Wolman ✓*

BUDGET COMMITTEE: Dr. Weed, Chairman, ex officio;
Messrs. Douglas, Leidesdorf, and Rosenwald.

COMMITTEE ON BUILDINGS AND GROUNDS: Mr. Veblen,
Chairman; Messrs. Bamberger and Maass.

COMMITTEE ON NOMINATIONS: Mr. Leidesdorf, Chairman;
Messrs. Lewis and Rosenwald.

The appointment of the Committees as presented was moved,
seconded and unanimously carried.

Professor Morse presented the report for the Committee on Salaries.
After discussion, the following resolutions were passed:

It was moved, seconded and carried, that the salaries
of Professor Edward Mead Earle and Professor Erwin Panofsky be
increased to \$15,000 a year as from July 1, 1946.

It was moved, seconded, and carried that the Institute
increase its contribution to Dr. Kurt Weitzmann's salary from
\$2,500 to \$2,750 as from July 1, 1946, together with a corresponding
increase in the annuity payments, on condition that Princeton
University makes a like increase of \$250 in Dr. Weitzmann's
salary, making the total annual salary paid to him by both
institutions \$5,500.00.

On motion, duly seconded and carried, it was voted to
increase the yearly annuity payments from the Institute to the
Teachers Insurance and Annuity Association on behalf of Dr. Walther
Mayer by \$1,164.00 to raise his expected single life annuity at
age 65 to \$2,000.04 a year. It was understood that Dr. Mayer's
present salary of \$4,500 would remain the same and that he would
not be required to increase his present payments to the TIAA.

On motion, duly seconded and carried, the Trustees approved the recommended increase of \$500 for Dr. Hanns Swarzenski which will bring his stipend for the year beginning June 1, 1946 to \$3,500. The Director explained that the Faculty at its meeting on May 20, 1946 voted that appointments of assistants beyond a term of two years should be approved by the Faculty as a whole. Thus the continuance of Dr. Swarzenski's appointment as assistant to Professor Panofsky will be subject to periodic review.

It was moved, seconded and carried, that the salaries of the secretarial and library staff be increased by 10% and that the Director be authorized to make additional adjustments in those cases in which inequities exist, these adjustments to take into account length of service, quality of performance and importance of duties.

Professor Morse called the Board's attention to the small amount of Miss Miller's annuity under the TIAA because of the age at which she came to the Institute. After full discussion it was the consensus of opinion of the members of the Board that the Committee should recommend an increase in salary rather than a retirement allowance. Action on this matter was left to the Committee with power.

After adjournment for luncheon, the Trustees reconvened to hear the report of the Director.

5/23/46

REPORT OF THE DIRECTOR

May 23, 1946

I should like to express first of all my appreciation for the leave of absence granted to me by the Trustees to participate in the work of the Palestine Commission. It was a strenuous assignment but I consider it a great privilege to have had a part in it. It seems to me supremely important not merely because of Palestine but because of the fact that the solution of the problem of Palestine may have great importance for the solution of similar problems by the United Nations. The persecution of the Jews by the Nazis, the murder of six million Jews in Central Europe, constitute the greatest blot upon modern civilization. On the other hand, two wrongs do not make a right. It seems to me and it seemed to the members of our Commission that the only possible solution to the problem of Palestine should be based upon justice to Jews and Arabs alike. Justice must be evenly weighed between the legalistic claims of the Arabs and the creative achievements of the Jews who went to Palestine in good faith to create a Jewish national home. Our solution that Palestine should be treated as a unique country in which Jews should not dominate Arabs nor Arabs Jews seems to me the only possible one.

- I should like to express at the same time my appreciation of the work of the Standing Committee which has administered the affairs of the Institute during my absence. This Committee consisted of Professor Morse, Chairman, Professor Riefler and Professor Panofsky, with Edgar Bamberger, Secretary of the Board of Trustees. So far as I can see, the Committee has administered the affairs of the Institute with admirable wisdom and has created a precedent for cooperation between the Faculty and the Trustees.

Since my return I have had an interview with Mr. G. G. Gabrielson on the question of the Institute's exemption from inheritance taxes on the estates of Mr. Bamberger and Mrs. Fuld. No one who understands education in New Jersey could question the claims of the Institute for exemption from such taxes. Mr. Gabrielson believes it is possible to obtain a specific exemption by a vote of the New Jersey Legislature. He is discussing this question with various politicians in New Jersey and will keep us informed as to the progress of his consultations. Meanwhile Mr. Gabrielson suggests that we should refrain from committing ourselves as to the gift of land for the Battlefield Park.

The Institute may pride itself on the hospitality which it has shown to the members of the Economic Section of the League of Nations. We brought this group to Princeton in 1940 in order if possible to hold them together and to pass them on to whatever organization might succeed the League. The technique, the intellectual know-how, of the Economic group is very important. If this group had been allowed to disintegrate, it would have taken the United Nations ten years to form an organization of equal efficiency. Thanks to our invitation, the group has been kept together, they have continued their work, and they are to be taken over intact by the United Nations Organization in the summer of this year. I attach as an appendix to this report a letter of thanks from Mr. Sean Lester, Secretary-General of the League, for our hospitality, and I suggest a vote of thanks to the Theological Seminary for their assistance to us in housing the members of the Economic Section.

At the same time I suggest a vote of congratulations to Princeton University on the occasion of its 200th anniversary.

It gives me pleasure to present a letter of thanks and congratulations from Dr. Bush of the OSRD for the contribution of the Institute to the war effort. This letter is reproduced as an appendix to this report. The Trustees will learn with pride of the award of the Medal of Merit to Professor Earle for outstanding service to the war effort. Professor Earle has also been invited to fill the Harmsworth Professorship of the University of Oxford for the academic year 1946-1947 but his plans for work at the Institute make it impossible for him to accept. Professor Panofsky has received an invitation from the University of Hamburg to resume his professorship there. I am glad to report that he has declined.

The prospects of the Institute for 1946-1947 are more interesting than in any year of our history. The list of men who have accepted membership comprises a large number of foreign countries as well as the United States, and the only problem of a serious nature which confronts us is the provision of housing for the men who are coming here to work.

The development of the electronic computer is proceeding in a most satisfactory way. A building has been planned and will be constructed as rapidly as possible. I hope it may be ready by October or November of 1946. Already the Navy Department has appropriated a substantial sum for the development of a project in meteorology. It is expected, as I have said, that the new building for the computer will be completed in October or November. Meanwhile members of the project are working in the basement of Fuld Hall and in the Barcn's garage.

Dr. J. J. L. Duyvendak of the University of Leyden has been giving his full time to the Institute since May first studying the possibilities of the Gest Library. Dr. Duyvendak has approved of the publication of Miss

Swann's book and the manuscript has been sent to the Princeton Press. Although Dr. Duyvendak has not yet completed his study of the Gest Library, I have already had an intimation from him that he believes the Institute has a great opportunity to make a contribution to Chinese studies. I shall present Dr. Duyvendak's full report at the meeting of the Trustees in October.

When I was in England in February, I had several talks with Professor Mitraný concerning his status at the Institute. Professor Mitraný enjoys at the present moment unusual opportunities for the study of international relations which he feels he ought not to abandon. On the other hand he would like to keep some kind of permanent connection with the Institute. On the recommendation of the School of Economics, I suggest that Professor Mitraný be made a permanent member of the Institute without salary, and that if and when he returns here for continuous residence, an appropriate stipend should be set aside for him. Meanwhile the members of the School of Economics believe that it would be of great value to the Institute to have Professor Mitraný spend three or four weeks here each year reporting on his investigations. This would give the School of Economics a kind of outpost in Europe, and his reports would be of great value to our whole group. I suggest that a stipend of \$1,200 per year be appropriated for Professor Mitraný for each such visit.

After discussion, the report of the Director was accepted as read.

By unanimous vote the Board passed a resolution of appreciation and thanks to Professor Marston Morse and the members of the Standing Committee for the outstanding way in which they have conducted the affairs of the Institute during the absence of the Director.

On motion, duly seconded and unanimously carried, the Director was authorized to convey to the Princeton Theological Seminary, the grateful thanks of the Trustees for the generous hospitality of the Seminary in providing working space for members of the League of Nations group during the critical period of shortage of office space in Fuld Hall.

On motion, duly seconded and unanimously carried, the following resolution of congratulations to Princeton University on the occasion of its 200th anniversary was adopted and ordered spread upon the minutes. The Director was requested to present a suitably inscribed copy to the University.

"The Director, Faculty and Trustees of the Institute for Advanced Study extend congratulations to Princeton University on the completion of two centuries of notable service to education and scholarship. As a sister institution, located in the same community and engaged in the same enterprise of learning, we look forward with you to future centuries of achievement. In the confusion of the present moment our universities are the most disinterested centers not only for the promotion of knowledge but also for the appraisal of human values. The program you have planned in the celebration of Princeton's Bicentennial undertakes, with the aid of scholars throughout the world, such

an appraisal. We share your hope that these conferences will contribute to a better understanding of the problems with which mankind is now confronted and to the maintenance of freedom in a peaceful world."

On motion, duly seconded and carried, it was voted that pending final disposition of the Gest Oriental Library, Miss Swann be retained temporarily as Curator after her retirement on June 30, 1946, this appointment to be month by month, and that she be granted a suitable honorarium for this service.

After discussion of the recommendation of the School of Economics and Politics concerning Professor David Mitrany, the Board voted: to appoint Professor Mitrany to permanent membership in the Institute until his retirement at age 65; to vacate Professor Mitrany's professorship in the School of Economics and Politics so that this chair may be filled by another scholar; and, as of July 1, 1946, to discontinue payments by the Institute on behalf of Professor Mitrany's contract with the Teachers Insurance and Annuity Association. It was also understood that Professor Mitrany would receive an honorarium of \$1,200 for each visit of four consecutive weeks which he is able to make to the Institute during term time and that when the time comes for him to take up permanent residence at the Institute as a member, a suitable stipend will be provided for him out of the stipend fund of the School which shall be increased to cover this amount. (Note: Professor Mitrany has been informed of this decision and we have his cordial acceptance of the arrangement proposed.)

The Director reported that the following resolutions prepared by Mr. Schaap concerning Mr. John R. Hardin, had been duly signed by the Trustees and sent to Mr. Charles R. Hardin.

"We, the Trustees of the Institute for Advanced Study, feel deeply the loss of our esteemed associate and friend, John R. Hardin. Mr. Hardin was a distinguished lawyer and a leader of the Bar, a far seeing publicist and an eminent citizen of his native state of New Jersey. For two generations he was an active participant in the philanthropic activities and in the business and civic life of his city and state, and a valued adviser in the difficult periods of social and political adjustment that presented themselves during his long career. As a member of the Board of Trustees of the Institute for Advanced Study since its foundation and for years as its presiding officer, he gave unstintingly and unselfishly of his crowded time and outstanding talents to its work. We shall miss his cheerful greeting, his never-failing courtesy and his wise counsel and guidance and his memory will ever be an inspiration to us who were privileged to know him. To his children and grandchildren we extend our deep sympathy. May the consciousness that he lived a life of outstanding usefulness to his fellows, and that his city, state and country are the better for his having lived, be to them a source of comfort in their sorrow.

"BE IT RESOLVED that a suitable copy of this expression of our feelings be forwarded to his family."

In view of the uncertainty attendant in filling the position of Director, it was moved, seconded and carried, that Dr. Aydelotte be reappointed as Director, to serve without term.

The Director suggested the following schedule of meetings for 1946-1947.

Friday	October 18, 1946	Board of Trustees	Princeton
Tuesday	November 19, 1946	Executive Committee	New York
Tuesday	December 17, 1946	Executive Committee	New York
Tuesday	February 18, 1947	Executive Committee	New York
Tuesday	March 18, 1947	Executive Committee	New York
Friday	April 18, 1947	Board of Trustees	Princeton

There being no further business, the meeting adjourned on motion at 3:30 P. M.

EDGAR S. BAMBERGER
Secretary

C O P Y

SOCIETE DES NATIONS

G E N E V A.

LEAGUE OF NATIONS

April 24th, 1946.

Sir,

I have the honour to communicate to you the text of a resolution which was adopted by the League of Nations Assembly on the last day of its final session, April 18th, 1946:

"The Assembly:

"1. Expresses its warmest appreciation of the offer of hospitality which was extended in June 1940 to the technical services of the League on behalf of Princeton University by its President, Dr. Harold W. Dodds, on behalf of the Institute for Advanced Study by its Director, Dr. Frank Aydelotte, and on behalf of the Rockefeller Institute for Medical Research by Dr. Carl Ten Broeck, Director of the Institute's Department of Animal and Plant Pathology, an offer which was accepted by the Secretary-General in respect of a mission of the Economic, Financial and Transit Department:

"2. Expresses its warmest thanks:

"To the Institute for Advanced Study for the accommodation and working facilities it has accorded to the mission of the Economic, Financial and Transit Department during its stay in Princeton;

"To Princeton University for the faculty privileges, including the use of the University Library, extended by it to the members of the mission, and for the valuable work carried out for the League of Nations by its Office of Population Research;

"And to the Rockefeller Foundation for the generous financial aid which it has granted to the Economic, Financial and Transit Department for many years past."

I venture to add a personal expression of gratitude, on my own behalf and on behalf of the members of the League mission in Princeton, for all that the Institute for Advanced Study has done in the past six years to make the visit of the mission a profitable and pleasant one.

I am, Sir,

Your obedient Servant,

SEAN LESTER.

Secretary-General

Dr. Frank Aydelotte,
Director,
Institute for Advanced Study,
Princeton, New Jersey

APPENDIX

- 2 -

C O P Y

Office for Emergency Management
OFFICE OF SCIENTIFIC RESEARCH AND DEVELOPMENT
1530 P Street NW.
Washington 25, D. C.

VANNEVAR BUSH
Director

April 12, 1946

Dr. Frank Aydelotte, Director
Institute for Advanced Study
Princeton, New Jersey

Dear Dr. Aydelotte:

The outstanding contribution of American science and industry to the winning of the war has been recognized and commented upon throughout the country. It should always be remembered that science and industry made that contribution by teamwork--teamwork with the Armed Services and teamwork within the ranks of industry itself. The opportunity and privilege of the Office of Scientific Research and Development were to foster and share with the American universities and industry in this collaborative endeavor. The gratitude of OSRD to individuals for their unselfish cooperation in war research under its auspices has been expressed in certificates of merit.

This letter gives me the pleasure of expressing to you my personal and official appreciation and commendation of the aid that the Institute for Advanced Study has given in the war effort through the work which it has performed under contract with this Office. The Institute for Advanced Study was called upon to do important work. That work was well done.

We need no longer recall the difficulties which were encountered, nor the obstacles which had to be overcome. Rather we should and do remember the whole-hearted cooperation which served to overcome them. Our greatest assurance for the future lies in the continuance of that same spirit.

Cordially yours,

V. BUSH

V. Bush
Director