

1931-1932

BUILDINGS AND GROUNDS

Committee

Facilities

Corporation

A brief resumé. Bamberger chose the Committee with help from Flexner. Bamberger's nominees: Maass, Aydelotte, E. S. Bamberger, Flexner. Flexner's were: Maass, Aydelotte, Weed, E. S. Bamberger. Bamberger chose Maass as Chairman. Committee appointed 11/5/31. First meeting was on December 7, 1931, for two and one-half hours. Present were all the members and Louis Bamberger and Flexner. They decided that the Secretary should write ~~various~~ members of faculties of various institutions giving the general ideas of the Institute and asking ~~xxx~~ for suggestions on site, facilities, etc.

On December 9, 1931, E. S. Bamberger sent to Flexner a map with circles drawn around South Orange with 10-mile radius. A point in discussion had apparently been distance from South ~~Began~~ Orange, and Bamberger noted the distance from 35 to 40 miles to Princeton by road. The letter sent out was approved by Maass. The list of addressees is in the file.

On February 28 there was a meeting of the Committee near Princeton, to which on Flexner's advice, Veblen was invited

since he knew the ground. Presumption was that Flexner had talked to the founders at Phoenix, Arizona.

The conference was between Leidesdorf, Maass, Flexner, Veblen and E. S. Bamberger.

See letters in file, particularly Hans Zinsser's which Maass suggested should be sent to the founders because of its importance.

File IV-12

1951-52
✓ COMMITTEE ON SITE

Corporation

Suggestions received from:

Laing, Dean Gordon J. (U. of Chicago)-against research only for professors. Deplores outside fellowships.

Anonymous foreigner - Money for field work

Birkhoff, George D - Library and visiting scholars and fellowships.

Viner, J. - For quantitative work large staff--for literary and qualitative, good research assistants and a dequate library.

Farrand, Max (Huntington Library) - Importance of advanced students to every professor although he says opinions differ on this.

Jameson,-J. L. (Library of Congress) - American History at Library of Congress.

Morey, C. R. (Princeton) Library and archaeology and history of arts

Cohn, A. E. (Rockefeller Institute of Medical Research) - The
Literary summary and Faculty government.

Shapley, H. (Harvard)- Humanities. Stop endowing the
feeble-minded and subsidize the strong individuals.

Bronks (Swarthmore) - Social sciences.

Hanus P. H.

Stokes, Anson Phelps - Washington site

Beard, C. - No provision for social life necessary, quilt,
books, a few enthusiastic able students.

Rand , E. K. (Harvard) - Teaching research linked
inevitably. Money for research purposes.

Lefschetz, S. - Importance of students for critical evaluation. Contacts with other scholars by travel. Short academic year. No administrative duties for professors. No hierarchy. Few arbitrary steps to Ph. D.

Vincent~~z~~, George No splendid isolation

Others:

Zinsser, Hans (Harvard Med.)

Merrian, Charles (Pol. Sc. Uni.)

Greene, E. B. (Hist. Col. U.)

Gulick, C. B. (Greek, Harvard)

Keppel, F.

Moulton (Brookings)

A, 10/18/56, Suggestions from various scholars Discussion of Site

1931

1/16

✓COMMITTEES STANDING

Corporation

"The President announced the appointment of the following committees:

Executive Committee

Mr. Louis Bamberger, Chairman

Mr. Aydelotte

Mr. Flexner, ex officio

Mrs. Fuld, ex officio

Mr. Hardin

Mr. Lehman

Mr. Leidesdorf

Finance Committee

Mr. Hardin, Chairman

Mr. Edgar S. Bamberger

Mr. Louis Bamberger, ex officio

Mrs. Fuld, ex officio

Mr. Maass

Committee on Nominations

Mr. Edgar S. Bamberger, Chairman

Mr. Friedenwald

Miss Sabin

Vol. 1, Number 2, Page 1, Minutes

1931

10/13

✓ COMMITTEES
(Site)

Corporation

GENERAL

Committee of four on site authorized renewal of lease for office at 100 East Forty-Second Street authorized at \$2300 per year.

Vol. 1, Number 4, Page 2, - Minutes

1932

4/11

✓ COMMITTEES

Corporation

Executive and Finance Committees reappointed.

Vol. 1, No. 6, P. 3 - Minutes of the Meeting of the Members of the Corporation - 4/11/32

1932

10/13

✓ COMMITTEES (COMMITTEE ON SITE)

Corporation

CAPPS, EDWARD

Biographical

FLEXNER, A.

Flexner to Capps, October 13, 1932.

The Committee on Site, ~~xxxxxxxxxxxx~~ two of the Trustees, and Flexner are coming to Princeton on October 14, and Flexner invites Capps along with two or three of his closest friends at Princeton to come over to Princeton Inn between 8:00 and 8:30 to meet and chat with Institute trustees.

D, Capps, Edward

1933

1/9

✓COMMITTEES (NOMINATIONS)

BENEFITS

FLEXNER, A.

Minutes, p. 8:

"The President announced the appointment of the Committee on Nominations to report at the annual meeting as follows:

Mr. Percy S. Straus, Chairman
Mr. Frank Aydelotte
Miss Florence R. Sabin
Mr. Louis Bamberger, ex officio
Mrs. Felix Fuld, ex officio"

Minutes, p. 9:

"RESOLVED, That upon the retirement of the Director he be granted a pension of Eight thousand Dollars (\$8,000.00) per annum to be paid by the Institute for Advanced Study, and that in the event of his death there be paid to his wife, Anne Crawford Flexner,

The Corporation

Academic Personnel

Biographical

should she survive him, during the period of her widowhood, a pension of Five thousand Dollars (\$5,000.00) per annum."

1933

5/1

FOUNDERS
COMMITTEES
BUILDINGS AND GROUNDS
FLEXNER, ABRAHAM
VEBLEN, OSWALD

Corporation
Facilities
Biographical

Dr. Flexner to Mr. Maass:

"I lunched with Mr. Banberger and Mrs. Fuld at Orange yesterday. Mr. Banberger submitted to me your letter of April 27 regarding the committees. His preference is as follows:

Executive Committee

Dr. Aydelotte, Chairman
Mr. Leidesdorf
Dr. Sabin
Mr. Straus
Mr. Frankfurter

Finance Committee

Mr. Hardin, Chairman
Mr. Leidesdorf

Finance Committee (Cont'd.)

- Dr. Wood
- Mr. Louis Bamberger
- Mr. Edgar Bamberger

"Saturday afternoon, Professor Veblen and I drove out to the Hale farm, and walked back to Fine Hall at a good pace. The results showed that it is impossible to estimate distances and time by motoring, as you will see from the following figures:

Hale farm to Cilden farm -----	13 minutes
Cilden farm to Marquand residence ----	6 minutes
Marquand residence to 20 Nassau St.	
(where we shall have our office)----	28 minutes
Office to Fine Hall.....	5 minutes
Total.....	52 minutes

"On the basis of the preceding, it seems to Professor Veblen and to Mr. Bamberger that if we should purchase the Hale farm now, all our future developments would be determined by the fact that we owned a piece of real estate fifty-two minutes, walking distance, away from Fine Hall. My inclination is to proceed precisely the other way around: namely, to work out the Institute program, plan and procedure, and to buy real estate hereafter on the basis thereof. In fact, I got a newquint on the subject in walking about Princeton this week-end. Whether it will bear criticism and longer consideration I do not know, but in my opinion we ought to have a year, or perhaps two years, of experiment before taking any steps in the matter of site. Then the Institute will determine the site, instead of the site determining the Institute."

Source: IAS Trustees, Maass, H.H.

1934

4/23

EARLE, EDWARD NEAD

Biographical

OFFICERS

The Corporation

✓COMMITTEES

Minutes, p. 7:

"After discussion, on motion, it was

"RESOLVED, That Dr. Schin be and hereby is authorized while in Colorado Springs in the summer of 1934 to see Professor Edward Nead Earle and his physicians and to report the results of her conference and observations to the Director. It is authorized in the event that the results are favorable to offer Professor Earle a position on half pay with leave of absence for a period not to exceed two years at a salary of Five thousand Dollars (\$5,000.00) a year during his leave, beginning September 1, 1934."

Vol. I, No. 19

1934

11/8

SCHOOL OF MATHEMATICS

Academic Organization

✓ COMMITTEES (EXECUTIVE)

Corporation

MORSE, MARSTON

Biographical

Board authorized Director to present to Executive Committee a nomination to School of Mathematics. No salary specified. The Executive Committee didn't meet (no minutes) but was polled by Flexner. Announcement of Morse released right after November 8, 1934. (See Flexner to Maass, November 8, 1934).

D, Maass

1934

11/30

✓ COMMITTEES (EXECUTIVE)

Corporation

FRANKFURTER, F.

Biographical

AYDELOTTE, F.

FLEXNER, A.

MARSCHAK

Frankfurter to Aydelotte.

"Flexner tells me that he has shown you correspondence that he and I have had regarding the Marschak proposal. Since this matter to my way of thinking involves very serious issues affecting the Institute...I should like you to see the whole of the correspondence. I will trouble to return it..."

There followed correspondence with Aydelotte by Frankfurter. Aydelotte away due to mother's illness and death, and replied ultimately with the letter of December 21, 1934 which Flexner so vigorously opposed in the letter of December 24 to Aydelotte

in the same file insisting that his action on Marschak was not administrative but part of his creative role in the Institute.

To this Aydelotte replied with a telegram to Flexner: "Deeply regret unfortunate phrasing of my letter especially utter failure to convey intense admiration I feel for your leadership and importance of not allowing trivial causes of friction to hinder you in realization of your great vision. I hope talk with you Princeton or New York before January meeting or if easier for you could go Florida tomorrow or Monday for two or three days which would do me no harm. F. A."

To this Flexner replied with a letter of December 20, asking Aydelotte's pardon for taking exception to his letter, and suggesting that if Aydelotte writes Frankfurter, "Don't send me a copy of the letter and should you speak with him don't send me a report. I want you to feel free to do as you please--you owe me no account of your doings." Flexner is in Florida.

Frankfurter sought an interview with Aydelotte before the Board meeting of January 14. It seems obvious that he intended to oppose the appointment of Riefler, though the matter is not

mentioned. apparently the conference did not materialize since Aydelotte was busy.

Then followed the episode of January 16, etc., Frankfurter's letter to Riefler, and so forth.

February 18, Aydelotte to Frankfurter. Regrets Frankfurter found it possible to write to Riefler. Thinks he made a bad mistake. Sorry he is parting company from Flexner "on issues which do not seem important in comparison with the great creative job he is doing and toward which he has already made such a wonderful beginning." (Ibid.)

Frankfurter missed a meeting appointed at Swarthmore for him by Aydelotte early in March. It was finally arranged and see ~~xxxx~~ Aydelotte's notes of conference, March 19. After that, the matter went in formal channels.

Frankfurter wrote a formal letter to Aydelotte April 3, 1935, laying out his reasons for doing what he did in the Riefler case and arguing it on a legal point of view, again bringing in the Marschak ~~xxxx~~ question, asserting that he has no self-righteousness

but no qualms of conscience. His term is expiring and he is not going to resign since it would imply a confession of wrong-doing which he does not feel. This letter is sent to both Stewart and Leidesdorf. There is no meeting of the Committee since it can't make satisfactory date, but they all agree that Frankfurter should not be reported. Flexner commented on the letter of the 3rd from Frankfurter in a letter of April 9 in the file, indicating that the danger of Aydelotte's position is that he said in his letter of April 3: "From this it will appear that I wrote to Riefler in accordance with the practice I have been following ever since I have been a member of the faculty." Frankfurter points out that this is a danger to any Board of Trustees and any Director. He rehearses some of the painful correspondence with Frankfurter which he said dated almost from the time Frankfurter became a Trustee. (A point which I have observed in Frankfurter's correspondence). Frankfurter characterized his correspondence in the spring of 1934 and in the Marschak affair as informal and "gentle." He characterized Frankfurter's as that of a pettifogging lawyer.

After the Board took its action on the recommendation of the Nominating Committee and for all that the Minutes reflect, took it unanimously, Aydelotte informed Frankfurter that ~~his~~ his name had not been presented by the Nominating Committee, and that the Nominating Committee had recommended the re-election of Straus and Flexner only. He had previously informed Frankfurter of the consensus of the Nominating Committee on this matter.

On May 6 Frankfurter told Aydelotte, saying that he had been told "that he had been credibly informed that members of the Board were told that I had 'preserved the right, after a disagreement with the Board, on any subject, to discuss that with a relevant person afterwards.'" This the members of the Nominating Committee and the Board said was not true. When Frankfurter defended himself in this ~~letter~~ letter, he quoted not the passage in his letter of April 3, but his passage on his practice as a Faculty member in the letter of January 16 to Riefler. The matter died down when Leidesdorf, Stewart, and Flexner and Maass all disavowed any such report to the Board, and Aydelotte so-informed Frankfurter.

A Frankfurter, Felix

1935

4/22

OFFICERS

Corporation

COMMITTEES

The following were elected: Mr. Houghton, Chairman and President; Mr. Herbert Maass, Mr. Walter Stewart, Vice-Chairman and Vice-President; Mr. Samuel Leidesdorf, Treasurer; Mr. Aydelotte, Secretary; Mr. Flexner, Director.

The following committees were chosen:

Executive Committee: Mr. Weed, Chairman, Aydelotte, Leidesdorf, Sabin, L. Bamberger, Mrs. Fuld, Vice-Chairman and Director ex-officio.

Finance Committee: Mr. Hardin, Chairman, Edgar Bamberger, Louis Bamberger, Leidesdorf, Maass, Mrs. Fuld, Chairman and Vice-Chairman ex-officiis.

Committee on Buildings & Grounds: Mr. Maass, Chairman, Aydelotte, Veblen, and Louis Bamberger, Mrs. Fuld, Vice-Chairman, Director and ~~Stock~~ Chairman ex-officiis.

Committee on Nominations: Mr. Leidesdorf, Chairman, Mr. Sabin, Mr. Stewart, Mr. Bamberger, Mrs. Fuld, Chairman and Vice-Chairman ex-officiis.

Minutes, 4/22/35, Vol. 2, No.

1935

4/25

TRUSTEES

Corporation

✓ COMMITTEES

Mrs. Bailey advises Weed that he has been ~~reappointed~~ appointed Chairman of the Executive Committee, the members of which are: Aydelotte, Leidesdorf, Sabin. The Ex-officio members are Louis Bamberger, Mrs. Felix Fund, Mr. Houghton, Maass, Stewart, Flexner.

D File, Weed, Lewis H., 1930-1940

1935

12/10

PRINCETON UNIVERSITY

Relations WOAI

COMMITTEES (LIAISON)

Corporation

For memorandum on above headings see chronological file
under 1935, 12/10 or first heading listed above.

A File IAS (home)

1936

2/11

PRINCETON UNIVERSITY

✓ COMMITTEES (LIAISON)

DODDS

FLEXNER, A.

Relations WOAI

Corporation

Biographical

Dodds to Flexner, February 11, 1936.

"Would Monday evening, March 16th, be satisfactory for a meeting of our conference committees? I should like to invite them to Prospect for dinner, after which we can sit around and chew the rag if desirable."

(For Liaison Committee reference see also letter Dodds to Flexner 12/14/35).

D, Dodds

1936

3/2

PRINCETON UNIVERSITY

RELATIONS WOAI

LIAISON COMMITTEE

Corporation.

DODDS, HAROLD

Biographical

Dodds to Hardin, March 2, 1936.

"The first meeting of the conference committees of the University and the Institute for Advanced Study will be on Friday evening, April third, at Prospect. I am inviting everyone to dinner at eight o'clock and hope very much that you can be present.

"Dr. Flexner and I have agreed that while you are not a formal member of either the University Committee or the Institute committee you are to be present at each meeting by special invitation, and this is that invitation.

"I consider this first meeting to be of more importance than the concrete business to be discussed will probably indicate. I earnestly hope that you can attend."

JRH Correspondence from January, 1934 to December, 1936

1936

4/25

✓ COMMITTEE

Corporation

WEED, LEWIS H.

Biographical

BAILEY, ESTHERS.

Mrs. Bailey advises Weed on April 25, 1936, he is reappointed as Chairman of the Executive Cpmmittee, the same committee, except for the substitution of Edgar~~y~~ S. Bamberger for Aydelotte as full member.

D File, Weed, Lewis H., 1930-1940

1937

4/12

PRINCETON UNIVERSITY

✓ LIAISON COMMITTEE

HARDIN, JOHN R.

Relations WPAI

Corporation.

Biographical

Flexner to Hardin, April 12, 1937.

I am sorry to say that a considerable number of the gentlemen who form the Liaison Committee will be unable to meet in Princeton for dinner on Friday, April 23. Flexner has had a conference with President Dodds, and they agreed regretfully to postpone it until the end of October.

JRH Correspondence from January, 1937 to December, 1939

1937

9/28

PRINCETON UNIVERSITY

Relations WOAI

✓ LIAISON COMMITTEE

Corporation

~~FLEXNER~~ FLEXNER, A.

Biographical

Flexner to Hardin, September 28, 1937.

Notice of a dinner meeting of the Liaison Committee
at Princeton Inn, 7 o'clock, November 19.

JRH Correspondence from January, 1937 to December, 1939

1938

October

FOUNDERS

Corporation

✓ COMMITTEES (EXECUTIVE)

Corporation

MAASS, H. H.

Biographical

FARRIER, WALTER H.

FLEXNER, A.

See correspondence for impression that Farrier was source of technical objections to procedures. For instance, waivers of notice of meeting of Executive Committee, March 29, 1938 not sent and signed. Minutes do not show those present, but only appointed members signed. Thus Farrier raised question of reducing number of members ex-officio in interest of easier circulation.

D, Maass

1939-40

STEWART, W. W.

Biographical

AYDELOTTE, P.

✓ COMMITTEES (EXECUTIVE)

Corporation

Stewart Chairman of Executive Committee 1939-40. (Bulletin No. 8)

Aydelotte was actually Chairman of Executive Committee
in November, 1939. (Aydelotte to Bamberger, November 20, 1939,
A. I. A. S. (T))

1939

1/23

1939

5/22

TRUSTEES

Corporation

FOUNDERS

✓ COMMITTEES

Election of the trustees as honorary members of the Board ~~xxx~~ (Article 3) meant that they were ex-officio members of the Board and each committee. (See p. 15, Minutes January 23, 1939).

Farrier and Bamberger suggested only members ex-officio of any committees should be founders and chairmen.
Submitted January 23, 1939, tabled May 22, 1939.

(Comments by Mrs. Stern)

1939

5/9

NOMINATIONS
✓ COMMITTEES

Administration
Corporation

RIEFLER, WINFIELD W.

Biographical

FLEXNER, A.

Flexner to Riefler, May 9, 1939.

"The Committee on Nominations consists of you, Dr. Friedenwald, and Dr. Weed. I do not believe that it will be possible to hold a meeting of this committee in advance of the Board meeting since you are in Kansas City ~~and Dr. Weed~~ [Riefler's mother and father are very ill] and Dr. Weed has to go to St. Louis next week."

Terms expiring: Aydelotte, Sabin, Veblen. "Would you be willing to renominate Aydelotte and Veblen and leave Sabin position vacant? It can be filled at any meeting during the year."

Flexner presumes the officers, Mr. Houghton, Chairman, Maass and Stewart, Vice-Chairmen, Leidesdorf, Treasurer, Bailey, Secretary, will be renominated. "The appointment of the Director also comes up. Will you let me know your wish in respect to all these matters in the hope that we can manage this year by correspondence instead of a meeting of D File, Riefler, Winfield W., 1934-1939
your committee?"

1939 1939

5/10
5/13

NOMINATIONS

Administration

✓ COMMITTEES

Corporation

RIEFLER, WINFIELD W.

Biographical

PLEXNER, A.

Riefler responds to Flexner with a long letter about his parents' condition which is grave. He doubts that he will be able to attend the Trustees' meeting or the cornerstone ceremony, expresses his regret, says he cannot call the Committee on Nominations together, and suggests whether one of the other members could act as Chairman. He gives no commitment with respect ~~wikxkixsax~~ to his willingness to renominate the Director or the named Trustees.

Flexner to Riefler, May 13, 1939.

He acknowledges Riefler's of the 10th, expresses the proper regrets, says that he will communicate informally with the other members of the Committee on Nominations, and states that he is sure they will agree that it is best to leave the vacancy due to Miss Sabin's retirement unfilled. That seems to have become the sole point for decision of the Nominations

Committee in Flexner's mind.

Riefler to Flexner, May 14, 1939.

Riefler "comes to." I am agreeable with your suggestion that we renominate all present incumbants (of course including yourself as Director even though you do not suggest that).

D File, Riefler, Winfield W., 1934-1939

1939

5/22

OFFICERS

Corporation

/COMMITTEES

BY- LAWS

Officers of committees, pp. 9-10

Amendment of By-Laws to reduce number of ex officio members of committees tabled
p. 9

Tr. Min. - 5/22/39 - pp. 9-10

1940

4/29

✓COMMITTEES (NOMINATING)

Corporation

TRUSTEES

ROSENWALD, LESSING

Biographical

DOUGLAS, LEWIS

MOE, HENRY ALLEN

Aydelotte to Weed.

He is bringing to a conference with Weed the names of several men for the Board of Trustees as follows: Lessing Rosenwald of Sears, Roebuck, Lewis Douglas; Henry Allen Moe; Grenville Clark of Root Clark, Buckness and Howland; Douglas Freeman, Editor of the Richmond News Leader, Trustee of Rockefeller Foundation and Carnegie Endowment for International Peace; Michael Schapp, President of Bloomingdales Department Store in New York, a friend of Mr. Bamberger and Mrs. Fuld whom Mrs. Fuld is particularly eager to have on the Board. (Michael Schapp was not elected until May, 1941).

A File, IAS (T)

1941

5/19

TREASURERS

Corporation

OFFICERS

COMMITTEES

all listed

Tr. Min. - 5/19/41 - pp. 2-3-4

1942

1/6

✓ COMMITTEES

Corporation

Amendments adopted, Article 5, provided that in each of the five committees: Executive, Finance, Budget, Nominations, Buildings and Grounds, for certain number of appointed members in addition to, in each case, the President, the Chairman, and the Director ex-officiis.

The provision for the Committee on Nominations of Trustees, officers and members of the standing committees was changed to provide that each member of the committee shall serve three years; one member shall be replaced each year, and no member shall be eligible to succeed himself. The senior member of the committee shall act as chairman.

By-Laws amended to and including May 20, 1949, Filed Vertical File under B for By-Laws. The change adopted apparently May 20, 1949 dropped the language with respect to the members ex-officiis

in all committees and also the provision for limitation of term and rotation on the Committee on Nominations.

1942

1/26

✓ COMMITTEES

Corporation

HARDIN, JOHN. R.

Biographical

Hardin's elevation to the Chairmanship created a vacancy on the Finance Committee, and he proposed Leidesdorf be made Chairman. This was done, a very anomalous situation.

Trustees' Minutes, January 26, 1942

1942

1/26

GENERAL (By-Laws)

Corporation

~~COMMITTEES~~

By-Law amendments, minutes Spec. Mtg. of Corporation.

Hardin's election as Chairman vice Houghton.

Corp. Min. -1/26/42 - pp. 1-3

1942

5/18

COMMITTEES

Corporation

List of standing committees on Board, and members.

EXECUTIVE COMMITTEE: Mr. Maass, Hardin, Flexner, Leidesdorf, Veblen and Weed

FINANCE COMMITTEE: Messrs. Leidesdorf, Maass, L. Bamberger, Rosenwald and Hardin

BUDGET COMMITTEE: Messrs. Hardin, Leidesdorf, Weed, and Fulton

BUILDINGS AND GROUNDS COMMITTEE: Messrs. Veblen, Schaap, Mass, E. Bamberger

NOMINATING COMMITTEE: Messrs. Weed, Douglas and Moe

Tr. Min. - 5/18/42 - Appendix

GEST ORIENTAL LIBRARY

SCHOOL OF HUMANISTIC STUDIES

✓ COMMITTEES

GENERAL

(ENGLISH LITERATURE)

(LATIN AMERICAN STUDIES)

SINOLOGY

Facilities

Academic Organization

Corperation

Academic Activities

Original of letter Aydelotte to Bamberger suggesting
development of in Chinese studies and Latin American Studies.

(Letter is original; Aydelotte mentions he is ~~arranging~~
carrying the letter to Bamberger that day. It is present in
his files indicating either he didn't take it or that it may
have met with a cold reception).

See ~~Source~~, Chrono. 1942, 12/8

PA (Lisa Jenkins) 3/19/57, File No. 1.

1943-44

BENEFITS

Academic Personnel

✓ COMMITTEES (PENSION)

Corporation

DIRECTOR

Administration

Discussions and decisions on retiring allowances,
February 1943 - January 1944.

Also Special Committee on Pensions, Meetings September 24,
October 5, and December 8, 1943.

Filed in Chronological File under 1943-44.

(file # 56)

A, 10/18/56, Home, Material for Trustees Committee on Institute Policy

1943

3/25

ROCKEFELLER-BAMBERGER FUND

Foundations

POLICIES

Administration

✓ COMMITTEES (EXECUTIVE)

Corporation

FOUNDERS

AYDELOTTE, F.

Biographical

Aydelotte to Louis Bamberger.

Regarding long meeting of Executive Committee March 22 and
revision of Executive Committee Meeting Minutes of February 26.
Implies Executive Committee now coming to understand business
of Institute better than before.

D. L. Bamberger, 1937-44.

1943

4/20

BENEFITS

Academic Personnel

✓EXECUTIVE COMMITTEE

Corporation

PENSIONS COMMITTEE

The Executive Committee moved that a committee be appointed to consider the problem of pensions for retiring faculty. A special meeting of the Board was to be called to act on the recommendations of the special committee.

Tr. Min. - 4/20/43 - p. 1

1943

4/20

BENEFITS

Academic Personnel

EXECUTIVE COMMITTEE

Corporation

~~PENSIONS COMMITTEE~~

The Executive Committee moved that a committee be appointed to consider the problem of pensions for retiring faculty. A special meeting of the Board was to be called to act on the recommendations of the special committee.

Tr. Min. - 4/20/43 - p. 1

1943

5/14

5/20

BY-LAWS

Corporation

TRUSTEES

✓ COMMITTEES (EXECUTIVE)

FLEXNER, A.

Biographical

AYDELOTTE

Aydelotte to Weed as Chairman Nominating Committee.

Suggests By-Laws provide 5 members Executive Committee and adding Edgar Bamberger to Executive Committee because Flexner is so rarely able to come, and if anyone else is absent meetings are uncomfortably small.

Also By-Laws limit service on Nominating Committee to three years. Weed therefore off. Aydelotte suggests Douglas succeed as Chairman and Fulton be added.

To this Weed suggested leaving Exec. Com. same size but dropping Flexner 5/20/43.
D, Nominating Committee

1943

6/8

COMMITTEES

Corporation

Standing committees and members appointed for 1943-44

EXECUTIVE COMMITTEE: MR. Maass, Chairman; Messrs. Edgar S. Bamberger, Flexner, Hardin, Leidesdorf, Moe, Veblen, and Week

FINANCE COMMITTEE: Mr. Leidesdorf, Chairman; Messrs. Louis Bamberger, Hardin, Maass, and Wolman

BUDGET COMMITTEE: Mr. Weed, Chairman; Messrs. Fulton and Leidesdorf

COMMITTEE ON BUILDINGS AND GROUNDS: Mr. Veblen, Chairman; Messrs. Edgar S. Bamberger, Maass, and Schaap

COMMITTEE ON NOMINATIONS: Mr. Douglas, Chairman; Messrs. Fulton and Moe

1943

8/9

BENEFITS

Academic Personnel

COMMITTEES

Corporation

WOLMAN, LEO

Biographical

AYDELOTTE, F.

Aydelotte to Wolman, August 9, 1943.

He asks Wolman to attend a conference before the meeting of the Finance Committee (to which Wolman has been appointed) to discuss retirement of some of the older members of our Faculty. He wants an informal discussion with a group of the Trustees.

D File, Leo Wolman

1943

9/24

BENEFITS

Academic Personnel

✓ COMMITTEE ON PENSIONS

~~Academic~~- Corporation

EINSTEIN, A.

Biographical

VEBLER

MORSE

LOWE

HERZFELD

Agenda for meeting 9/24/43 to reconsider action on listed professors' retirement. Einstein because Flexner "never wrote him an appointment letter; Veblen apparently because his service ante-dated Einstein's; Morse because of family situation.

Limitation put on acceptance of another appointment by Lowe and Herzfeld as long as receiving special research funds voted by Executive Committee. (Herzfeld \$2500 per annum for 3 years; Lowe \$4500 per annum for 3 years) and ditto for Einstein and Veblen account extension of active service.

A, 10/18/56, Benefits

1943

12/16

✓ COMMITTEES (EXECUTIVE)

Corporation

AYDELOTTE, F.

Biographical

Aydelotte to Veblen.

A Formal notification that the Executive Committee on December 14 voted subject to approval of the Board of Trustees "that because of your distinguished service to the Institute the rule of retirement at 65 shall be waived in your case, and that you may, at your option, continue upon the active list until you have reached the age of 70."

The letter goes on to indicate that The Institute places no restriction on the place of residence or the activities of any retired professors except for Einstein, Veblen and Weyl ~~for~~ "for whom unusually favorable pension arrangements have been made." Institute Trustee approval is required in their case.

1944

2/22

✓ COMMITTEES (EXECUTIVE)

Corporation

AYDELOTTE, F.

Biographical

VEBLEN, O.

EINSTEIN, A.

Veblen to Aydelotte, February 22, 1944.

Acknowledges Aydelotte's letter of December 16, and another January 26, 1944, indicating Trustee approval of the amended benefit status of Einstein and Veblen. "As I said to you the other day, this arrangement with regard to my retirement and that of Einstein is particularly gratifying in that it makes a substantial part of the salaries which we have been receiving available for other Institute purposes. I am sure you will not misunderstand me if I take the liberty of saying that I think the two purposes which should have priority are (1) that of fulfilling the commitments that were made many years ago to three of the mathematical professors, and (2) that of providing for suitable successors to Einstein and myself. I recognize of course that both of these purposes have to be considered in their relation to a balanced budget."

V-6

1944

4/15

FOUNDERS

POLICY

✓ EXECUTIVE COMMITTEE

AYDELOTTE, FRANK

Corporation

Administration

Corporation

Biographical

In his Report of the Director Aydelotte wrote:

"In November, 1940, I prepared a long memorandum for Mr. Bamberger and Mrs. Fuld on the possible future development of the Institute, based upon conversations with members of the Faculty and with scholars outside our group whom I had consulted all over the country. Mr. Bamberger was interested but not ready to discuss details, and he gave me to understand that he was not ready to have me present these plans to the Board of Trustees. The time to do so has not yet come, but before long, when we know what our financial position is, I shall want to lay my ideas before you and ask your advice."

It was Mr. Bamberger's thought that the Executive Committee should be more important and more active.

Aydelotte has several proposals he would like to discuss with the Trustees in the future. "The first of these is my strong conviction, which I have already stated, of the importance of temporary appointments of young scholars. The most useful function of the Institute as I see it will always be the development of young men and women." He also says we should think of the Institute "not as a kind of rival of other universities

but rather as an organization designed to serve others." His third point is "the importance of collaboration in scholarly work. I think our experience has shown that it is better to have several permanent members of the Faculty interested in the various phases of a single subject than to scatter our resources over too many different fields of knowledge. This means that our contribution to scholarship will be correspondingly modest, but it will be solid so far as it goes. It means, furthermore, that our influence will be in the direction of breadth. While specialization is a condition of thoroughness, it seems to me that one of the lessons of scholarship at the present day is that specialization can be overdone and that the most significant progress is made by men who are interested in the interaction of one phase of a subject upon another... ~~Excessive~~ A combination of breadth and thoroughness is rare and difficult. It is men who promise to achieve that difficult combination that we should seek in the future as permanent members of our staff. It is they who will exert the strongest and healthiest influence on scholarship."

Tr. Min. 4/18/44 - pp. 3-7

1944

4/18

✓ COMMITTEES

Corporation

Appointment of members of Standing Committees

EXECUTIVE COMMITTEE: Mr. Maass, Chairman, Messrs. Bamberger, Flexner, Hardin, Leidesdorf, Moe, Schaap, Veblen, Weed, Wolman

FINANCE COMMITTEE: Mrs. Leidesdorf, Chairman, Messrs. Hardin, Maass, Schaap, Wolman

BUDGET COMMITTEE: Mr. Weed, Chairman, Messrs. Douglas, Leidesdorf, Rosenwald

RE COMMITTEE ON BUILDINGS AND GROUNDS: Mr. Veblen, Chairman, Messrs. Bamberger, Maass

COMMITTEE ON NOMINATIONS: Mr. Moe, Chairman, Messrs. Fulton, Leidesdorf.

1944

7/7

✓ COMMITTEES (TRUSTEES)

Corporation

HARDIN, JOHN R.

Biographical

Hardin to Aydelotte, July 7, 1944.

Appoints the Committee on Resolution for the Minutes, by reason of the death of Mr. Bamberger, the following, without designation of a chairman leaving that duty to the Committee: Aydelotte, Flexner, Hardin, ex officio, Leidesdorf, and Maass, the Directors who were consulted by Mr. Bamberger before the Institute was organized and who were concerned in its beginnings.

He appointed a committee on the motion of Mr. Maass on Institute Policy consisting of Maass, Chairman, Douglas, Leidesdorf, Moe and Wolman.

JRH Correspondence from January, 1940 to November, 1945

1944

10/5
10/7

FOUNDERS

Corporation

POLICIES

Administration

✓ COMMITTEE ON POLICY (TRUSTEES)

Corporation

BENEFITS (RETIREMENT)

Academic Personnel

AYDELOTTE

MAASS, H. H.

On October 5, 1944 Aydelotte sent a copy of his proposed report to Maass. (D. Maass) On October 7 he had a telephone conversation with Maass in which the following comments were apparently made by Maass:

Likes report in general--certain comments

Page 2--omit disillusioned sentence

Page 3 omit sentence about reporting

Insert opposition to economics--thought our arrangement temporary.

But did not want to dictate intellectual program

Page 4 retirement arrangements for Einstein, Veblen and PA--
Mr. Bamberger's wishes show age limit apply to Director
Page 5 May insert the (passage?) there
Page 9 Part 3 Make plans fuller and more specific
Page 12--Program in economics--facts of economic phenomena
versus theory. Bit indecisive (PA to Board in
[1941?])

Two Question of my own retirement--Mr. B. would not
discuss-- wanted me to continue 1. Einstein and
Veblen--really retired as far as budget goes--extra
→ 65 to 70 personal gift from L. B.

W/ H. AP. -- 3 Decided this not wise--best to key 65
rule and apply it also to Director. Continue in
Fuld Hall with my own scholarly interests.

4. New rating fellows: For people like Einstein and
Veblen--older professors--appointment for definite
✓ period 7 years--salary is needed--deTolnay--careful
supervision.

Good job for manuscript--deTolnay--careful supervision.

Good job for manuscript re.

A, 10/11/56, File #8

1944

10/6
10/7

✓ COMMITTEES

Corporation

FOUNDERS

HARDIN, JOHN R.

Biographical

AYDELOTTE, F.

Hardin to Aydelotte, October 6, 1944.

Hardin had drafted the resolution for both of the founders, and then, October 6, raised the question with Aydelotte as to the existence of the committee appointed after the death of Mr. Bamberger, but before the death of Mrs. Fuld. He wonders if the resolution cannot be handled without the appointment of another committee or without circulation prior to the meeting.

Aydelotte under date of October 7 agrees.

JRH Correspondence from January, 1940 to November, 1945

1944

10/11

COMMITTEES (ON POLICY OF TRUSTEES)

Corporation

AYDELOTTE, F.

Biographical

MAASS, H. H.

Copy of Confidential Report to Committee on Policy (evidently designed for Trustees' meeting scheduled for October 20, 1944 which was cancelled by Secretary Edgar Bamberger by letter 10/5/44 because Committee on Policy had not finished its work. This draft had been read by Maass who had suggested insertion of question of permanence of economics research at I. A. S. (pp. 3-4) See Aydelotte's handwritten notes of 10/5/ (File). Note his statement that pp. 10-15 were taken out. They were found in File A, 10/18/56, #9, and have been restored to draft. They appertain to a plan to create a classification of Fellows (superannuate scholars) at I. A. S. There was evidently much opposition to this--no reference to approval by Faculty in Faculty Minutes. Notes of 10/28/44 meeting Veblen & A. with Maass indicate that Maass was prepared (with his Policy Comm.) to recommend retirement of A in 1946 when he would become a "member of the Board of Fellows."
A, 10/18/56, File #51 and #9 -- Filed in #51

1944

11/28

✓ COMMITTEES (INSTITUTE POLICY)

Corporation

GENERAL

Academic Organization

BENEFITS

Academic Personnel

AYDELOTTE, F.

Biographical

Handwritten notes Aydelotte of a ~~MASS~~ meeting above date of Maass Committee attended by A. & V.

Committee to rec. retirement A in 1946. Cordial. Pension \$12,000. Offices Fuld Hall. Member Board of Fellows* if and when organized.

Maass' whole idea of the Committee due to Flexner.-----
Panofsky-deTolnay-snooping around Princeton--agitation among Trustees and faculty.

Veblen's point--my retirement would make Flexner's agitation a ~~MASS~~ success--Flexner taking M & L for a ride.

Committee to meet Princeton Friday, Dec. 1.

F. A. to Committee--retirement alluring. But for debt of loyalty to faculty Committee must see them. Faculty disturbed. Real question is whether Trustees will lose confidence of faculty.

* Fellows--use term for emeritus still active? And outsiders like McIlwain?

A, 10/18/56, File #9

1945

1/19

TRUSTEES

Corporation

✓ COMMITTEES

Committee on Policy which considered Aydelotte's
retirement date: Maass, Chairman, Douglas, Leidesdorf,
Moe, Wolman.

Trustees Minutes 1/19/45, page 14

1945

1/19

SALARIES

Academic Personnel

BENEFITS

/POLICY COMMITTEE (ad hoc)

Corperation

BUDGET

Finance

The Committee satw with Aydelotte and A. Flexner and considered past actions on salaries and pensions which were not clear or satisfactory. Recommended a series of changes affecting future status of Lowe, Harsfeld, Aydelotte, Morse, Alexander and von Neumann.

1945

4/20

FLEXNER, A.

Biography

✓COMMITTEE (Nominating)

Corporation

Allen Moe, Chairman of Nominating Committee, advised Flexner he is not being renominated for Trusteeship because of his age and the need for younger blood. Flexner responds and approves and will be consulted but will not work further for IAS.

1945

4/20

TRUSTEES

Corporation

✓ COMMITTEE ON APPOINTMENTS
(Maass, Ch./ Aydelotte
and Weed)

Corporation

AYDELOTTE, F.

Biographical

MAASS, HERBERT H.

After Maass refused to accept Aydelotte's report to the Board a committee was appointed by him to read and winnow it, consisting of same men as appointed to Committee on Nominations. Report changed radically and Committee on Nominations resulted apparently as suggestion of Aydelotte who had really suggested Director and faculty make appointments.

A 10/18/56 #45, A 10/18/56 #51, A 5/17/56 #3

1945

4/20

SELECTION COMMITTEE

Corporation

Moore, Chairman, Aydelotte, Douglas, Fulton, Leidesdorf,
Maass, Schaap, (Selection Committee)

Trustees Meeting Minutes, 4/20/45

1945

4/20

✓ COMMITTEE ON APPOINTMENTS

Corporation

Maass, Aydelotte and Weed to consider permanent appointments recommended by faculty and Director.

Trustees' Minutes, 4/20/45, page 5

1945
SELECTION COMMITTEE

Corporation

A Selection Committee was appointed to recommend a successor to Dr. Aydelotte.

Mr. Moe, Chairman
Mr. Aydelotte
Mr. Douglas
Dr. Fulton
Mr. ~~Kaisersford~~ Leidesdorf
Mr. Maass
Mr. Schaap

Tr. Min. 4/20/45 p. 7

1945

4/20

TRUSTEES

Corporation

~~COMMITTEE ON APPOINTMENTS~~

Appointment of a Committee on Appointments to receive recommendations from the Director and Faculty concerning permanent appointments to the Faculty.

Messrs. Maass, Chairman, Aydelotte and Weisk

Tr. Min. 4/20/45 p. 5

1945

4/20

~~OFFICERS~~
OFFICERS

Corporation

✓ COMMITTEES

Election of officers to serve until the next meeting:

President: Herbert H. Maass
Vice President : Lewis H. Weed
Chairman : John R. Hardin
Treasurer: Samuel D. Leidesdorf
Assistant Treasurer: Ira A. Schur
Secretary: Edgar S. Bamberger
Assistant Secretary: Jane S. Richardson
Assistant Secretary: Leah Harris

Appointment of members of Standing Committees:

EXECUTIVE COMMITTEE: Mr. Maass, Chairman; Messrs. Bamberger, Hardin, Leidesdorf, Moe, Schaap, Wehlen, Weed and Wolman.

FINANCE COMMITTEE: Mr. Leidesdorf, Chairman; Messrs. Hardin, Maass, Schaap and Wolman

BUDGET COMMITTEE: Dr. Weed, Chairman; Messrs. Douglas, Leidesdorf and Rosenwald

COMMITTEE ON BUILDINGS AND GROUNDS: Mr. Veblen, Chairman; Messrs. Bamberger and Maass

COMMITTEE ON NOMINATIONS: Dr. Fulton, Chairman; Messrs. Leidesdorf and Rosenwald

1945

4/24

DIRECTOR

Administration

✓ COMMITTEES (TRUSTEES)

Corporation

AYDELOTTE, F.

Biographical

Aydelotte ~~x~~ for Hardin, April 24, 1945.

Informs members of the Selection Committee appointed by Hardin: Moe, Aydelotte, Douglas, Fulton, Leidesdorf, Maass, and Schaap.

JRH Correspondence from January, 1940 to November, 1945

1945

5/22

FACULTY

Academic Personnel

MEMBERS

SALARIES

APPOINTMENTS

✓ COMMITTEES (ON APPOINTMENTS)

Corporation

PAULI

Biographical

VINER

ALBRIGHT

SIEGEL

Minutes of meeting of Committee on Appointments.

Extra Copy from D File filed in Chronological File under
1945, 5/22.

D, Committee on Appointments, Extra Copy

1945

5/3 5/22

SALARIES

✓ COMMITTEE ON APPOINTMENTS
(TRUSTEE) (MAASS, WEED, AYDELOTTE)

Academic Personnel
Corporation

PAULI
VINER
ALBRIGHT
SIEGEL

Biographical

Committee received appointment of Pauli, Siegel and Viner
at \$10,000. See draft Minutes for retirement arrangements.

Also approved increase salaries:

	Goldman	\$2,400 to ?
7/4	Panofsky	10,000 to \$12,500
	Earle	10,000 to 12,500
7	Swann	3,600 to 4,500.

A, 10/18/56 Pensions

1945

6/5

✓COMMITTEE ON APPOINTMENTS

Corporation

PARTICIPATION IN ADMINISTRATION

Academic Personnel

Recommendation of Comm. on Appointments:

Wolfgang Pauli, S. of Math.; Carl Siegel, S. of Math.; Jacob Viner, S. of Eco.;
William Albright, S. of Human. Stud.

Appointed:

Pauli \$10,000 - 5 o/o TIAA
Siegel \$10,00 - \$1625 TIAA matched
Viner \$10,000 - 5 o/o TIAA

Director authorized to negotiate with Pauli and Viner up to \$12,500.

Kurt Weitzmann shared equally with Princeton University, each $\frac{1}{2}$ paying \$2500 p.a. salary. With IAS contributing \$250 to TIAA; Princeton \$125 - both matched by Weitzmann. When Weitzmann reaches 65 he will retire from IAS and Princeton U. will take entire burden until he is 68 and retires when his annuity will be \$2000 to \$2500 p. a.

Before considering additions to the Faculty the Committee recommended certain changes in salary of regular members of staff:

Panofsky - \$ 10,500 to \$12,500

Earle - \$10,000 to \$12,500

Goldman - \$2,400 to \$10,000

Nancy Lee Swann - \$3,600 to \$4,500

Exec. Mtg. 6/5/45 pp. 1-3

1946

5/15

E. C. F.

Academic Activities

BUILDINGS AND GROUNDS

Facilities

HOUSING

✓ COMMITTEES (ON BUILDINGS & GROUNDS)

Corporation

Minutes of the meeting of the Committee on Buildings and Grounds, May 15, 1946; letter from Aydelette to John Furlow, Egally Engineers, May 16, 1946; and copy of a memorandum of conversation with Mr. C. Harmon Garney, New York Life Insurance Company by Frank Aydelette.

Extra copies from D Files filed in Vertical File under "B" for Buildings and Grounds.

Extra copies from Files in D Office

1946

5/23

✓ COMMITTEES

Corporation

Appointments of members to Standing Committees:

EXECUTIVE COMMITTEE: Mr. Maass, Chairman, ex officio; Messrs. Bamberger, Fulton, Lewis, Moe, Schaap, Veblen, Weed and Wolman

FINANCE COMMITTEE: Mr. Leidesdorf, Chairman, ex officio; Messrs. Maass, Schaap, Strauss and Wolman

BUDGET COMMITTEE: Dr. Weed, Chairman, ex officio; Messrs. Douglas, Leddesdorf, and Rosenwald

COMMITTEE ON BUILDINGS AND GROUNDS: Mr. Veblen, Chairman; Messrs. Bamberger and Maass

COMMITTEE ON NOMINATIONS: Mr. Leidesdorf, Chairman; Messrs. Lewis and Rosenwald

Tr. Min. 5/23/46 pp. 5-6

1946

10/18

✓ COMMITTEE (Selection)

Corporation

Lewis Strauss appointed Chairman of Committee on Selection to ~~xxxx~~ select new Director, ~~in~~ vice Moe. Other members: Messrs. Aydelotte, Douglas, Fulton, Leidesdorf, Maass, and Schaap.

1946

12/17

GENERAL (SABBATICAL LEAVE)

Academic Organization

✓ COMMITTEES (EXECUTIVE)

Corporation

AYDELOTTE, F.

Biographical

MAASS, H. H.

Aydelotte to Maass. Copies to members Executive Committee.

Maass has cancelled meeting of Executive Committee scheduled for 17th by a message through Leidesdorf sent December 16. Aydelotte has wired members. Takes up matters on agenda; formal confirmation of Professor Thompson's appointment, which was already agreed to; leave for Alexander calendar year 1947 at half salary (Principle of Sabbatical leave approved by Trustees early, he said); and to say he announced at last meeting of faculty for the term his definite intention to retire on October 16, 1947. Informs Maass he and Mrs. Aydelotte last summer bought 88 Battle Road "...it seemed to me much more dignified and clear-cut to make this announcement which will soon doubtless become public property." Informed faculty of

Maass' Com. invitation to continge to keep offices at Fuld
Hall extended two years ago and is moving in with Dr. Lowe.

v-6

1947

1/24

✓ COMMITTEES

Corporation

AYDELOTTE, FRANK

Biographical

The Committee on the Selection of the New Director met in Leidesdorf's office. By mistake Aydelotte had been wired in ~~to~~ Florida to attend the meeting. It was an awkward situation, "but we made our choice and we await the results with interest."

Fulton's Diary

1947

2/3

DIRECTOR

Administration

✓ COMMITTEE (ON SELECTION)

Corporation

COMMITTEE (FACULTY-ON SELECTION)

Academic Personnel

AYDELOTTE, F.

Biographical

Aydelotte reported Trustee Committee discussion on selection of his successor: no decision yet but Trustee Committee followed lines of Faculty Committee consideration. A. Believed Trustee Committee would consult with Faculty. This was changed to reat that Trustee Committee had decided to keep their deliberations confidential for time being but Aydelotte believed they would discuss with Faculty.

D, Draft, Faculty Minutes

1947

4/18

✓ COMMITTEES

Corporation

EXECUTIVE COMMITTEE: Mr. Maass, Chairman; Messrs. Bamberger, Fulton, Leidesdorf, Lewis, Schaap, Veblen, Weed, Wolman.

FINANCE COMMITTEE: Mr. Leidesdorf, Chairman; Messrs. Maass, Schaap, Strauss, Wolman.

BUDGET COMMITTEE: Mr. Weed, Chairman; Messrs. Douglas, Leidesdorf, Rosenwald.

COMMITTEE ON BUILDINGS AND GROUNDS: Mr. Veblen, Chairman; Messrs. Bamberger, Maass.

COMMITTEE ON ~~NEW~~ NOMINATIONS: Mr. Leidesdorf, Chairman; Messrs. Lewis, Rosenwald.

1947
NOMINATIONS COMMITTEES

Corporation

DOUGLAS, LEWIS

Biographical

Report of Nominating Committee postponed until later meeting of Board. Dr. Aydelotte read letter from Lewis W. Douglas expressing satisfaction in being permitted to remain member of Board during period of service as Ambassador to England.

Tr. Min. 10/9/47 - pp. 5-6

1948

4/15

COMMITTEES

Corporation

It was moved and ordered that the Standing Committees of the Board of Trustees should be as follows:

- Executive Committee: Mr. Maass, Chairman ex officio; whole membership of Board with four constituting quorum.
- Finance Committee: Mr. Leidgsdorf, Chairman; Messrs. Maass, Schaap, Strauss, Hancock.
- Budget Committee: Mr. Weed, Chairman; Messrs. Douglas, Hancock, Leidesdorf, Rosenwald.
- Committee on Nominations: Mr. Lewis, Chairman; Messrs. Leidesdorf, Rosenwald.
(Rotation of chairmanship)
- Committee on Buildings and Grounds: Mr. Veblen, Chairman; Messrs. Bamberger, Maass.

Tr. Min. ~~11~~ 4/15/48 pp. 1-2

1948

6/8

GENERAL (BY-LAWS)

Corporation

TRUSTEES

✓ COMMITTEES

Extract from Minutes of special meeting of I. A. S.
June 8, 1943 filed in Chronological File under 1948, 6/8.

Extra copy from D Files.

1949

4/15

✓ BUDGET COMMITTEE

Corporation

Discussion and approval of the Budget as submitted, for 1949-1950

Tr. Min. 4/15/49 p. 1

1949

4/15

STANDING COMMITTEE

Corporation

Due to the postponement of the annual meeting of the members of the Corp. the Chairman proposed that the membership of the Standing Committees remain the same until the scheduled fall meeting.

Tr. Min. 4/15/49 p. 1

1949

5/6

REPORTS

Administration

✓COMMITTEES (ON NOMINATIONS)

Corporation

TRUSTEES

Report of the Nominating Committee, May 6, 1949.

Filed in Chronological File under 1949, 5/6.

D, Committee on Nominations

1949

5/6

~~NOMINATING C OMMITTEE~~

Corporation

"The Nominating Committee recommends that before the completion of the work /on the rewriting of the by-laws/ outlined above (a) the offices of the Chairman of the Board and the President of the Corporation be separated; (b) an interim definition, to be supplemented by the new by-laws, of the duties of these two offices be determined; (c) that the resignation of Mr. Maass as President of the Corporation be accepted; and (d) that the Board elect Mr. Lewis Strauss to the Presidency of the Corporation."

The three members whose terms were expiring were asked to serve until the by-laws had been rewritten.

1949

5/20

BY-LAWS

Corporation

✓ COMMITTEES

Provision for the Executive Committee returned to the original provision of four members in addition to the Chairman, Vice-Chairman and Director.

By-Laws as amended to and up to May 20, 1949, Filed in Vertical File under "B" for By-Laws

1949

5/20

✓ STANDING COMMITTEES

Corporation

EXECUTIVE COMMITTEE: Mr. Maass, Chairman ex officio; whole membership of the Board with four constituting a quorum.

FINANCE COMMITTEE: Mr. Leidesdorf, Chairman, Messrs. Maass, Schaap, Strauss, Hancock, Linder.

BUDGET COMMITTEE: Mr. Weed, Chairman, Messrs. Hancock, Leidesdorf, Linder, Rosenwald.

COMMITTEE ON NOMINATIONS: Mr. Rosenwald, Chairman, Messrs. Leidesdorf, Lewis.

COMMITTEE ON BUILDINGS AND GROUNDS: Mr. Veblen, Chairman; Messrs. Bamberger, Schaap.

Special Committees:

ACADEMIC COMMITTEE: Messrs. Fulton, Lewis, Veblen; Committee to elect own Chairman.

COMMITTEE TO REVISE THE BY-LAWS: Messrs. Leidesdorf, Oppenheimer, Strauss.

Tr. Min. 5/20/49 p. 2

1949

NOTES

5/23

✓ COMMITTEES (ACADEMIC)

Corporation

OPPENHEIMER, R.

Biographical

Oppenheimer to Fulton, Lewis, and Veblen.

Oppenheimer informs them that at its meeting on April 15, 1949, the Board of Trustees voted to create an academic committee of the Trustees to be appointed by the chair. The three above-named professors were appointed by the chair, May 20, 1949, at the special meeting of the Trustees. Strauss and Maass are members ex-officiis. No chairman was named, so a chairman will have to be elected.

"I am very pleased at the creation of this new body, and hope that through it informal and valuable ~~informal~~ relations may be established between the Trustees and the academic work of the Institute. When our semester opens in September, I shall suggest to the members of the committee that they plan to visit Princeton with the primary purpose of becoming more fully acquainted with our work."

John A. Fulton, L. A. S., 1948-49
(No source is attributable to this at the present moment.)

1949

12/15

LIBRARY

Facilities

COMMITTEES

Corporation

A committee of Trustees consisting of Veblen, Schaap, Bamberger, Linder, Maass, Leidesdorf, Strauss and Oppenheimer was appointed to consider the Library problem on which Bradley reported to Oppenheimer, December 15, 1949, with various proposals for enlarging the library space. Data on the exhaustions of the library ~~xxxxxxx~~ space are in the file. A Faculty committee report dated December 9, 1949, and suggesting the building of a library building south of the main building and connected with the present library by a gallery which would form a corridor leading from the central window of the present library to the second floor of the new library building was suggested. (Faculty members Cherniss, Thompson, Weyl). The present library would then be used as a reading room and a general reference and periodical library, and would form an anti-room to the main library.

The committee considered a plan of removing all books from the present library except the mathematical books, believing that for a space of five years the library would suffice without

the use of the additional three shelves at the top.

The committee recommended the present conception of "seminar-libraries for the fields of study in which the members of the faculty are interested; should not be abandoned in favor of a notion of a general library. The committee also suggested the library fund be increased from \$15,000 to \$20,000.

Lewis, commenting on December 19, 1949, recommended engaging an architect to study what was needed, favored half-heartedly new library parallel to Fuld Hall and south of it with no corridor, and pointing out the necessity of facing the fact that the library is bound to grow in the future, and that whatever is done should not be patchwork.

D, Library Expansion Memoranda

1950

4/6

✓ COMMITTEES (NOMINATIONS)

Corporation

TRUSTEES

A list of the members of the Committee on Nominations for the years 1941-1950 and Trustee terms expiring 1949, 1950, and 1951.

Filed in Vertical File under 1950, 4/6.

D, Committee on Nominations

1950

11/13

BY-LAWS

Corporation

✓ COMMITTEES (COMMITTEE ON RE-WRITING)

Trust Corporation

ROSENWALD

LEWIS, WILMARTH

Lewis to Rosenwald.

Rosenwald is Chairman of Committee to Re-Write the By-Laws. Lewis is bothered by the present confused state and so is Oppy. "Soon there will be nine trustees who are being held over because we have not decided whether or not there is to be a retiring age or whether members of the faculty shall no longer be on the Board." Understands that the last meeting of the Board at which he was not present, Maass violently attacked Wilmarth Lewis' letter to Oppy. Lewis would make only one change--to limit the number of honorary trustees.

D- Trustees' Committee on By-Laws

1951

5/7

Committee
(NOMINATIONS)

TRUSTEES

LEWIS, WILMARTH SHELDON

Corporation
Administration

Corporation

Biographical

Lewis to Oppenheimer, May 7, 1951, giving his
suggestions for candidates for the Board.

Letter filed in Chronological File under 1951, 5/7.

D, Committee on Nominations

1951

5/21

✓ COMMITTEES (ON NOMINATIONS)

Corporation

TRUSTEES

WEED, LEWIS H.

Weed to the Committee on Nominations, May 21, 1951

Gives his suggestions for the members of the Board of Trustees.

Filed in Chronological File under 1951, 5/21.

D, Committee on Nominations

1952

4/18

TRUSTEES

Corporation

OFFICERS

✓ COMMITTEES

Academic ~~Rosenwald~~ Corporation

BENEFITS

Academic Personnel

See Minutes for the mechanism the members resolved themselves into a committee of the whole to nominate Hancock, Lehman and Leidesdorf for further terms, after which the members as members voted affirmatively and also re-elected the present officers of the Corporation to succeed themselves for the next year.

The discussion of retirement age of Trustees was put over until Rosenwald could be present.

Minutes of Annual Meeting of the Corporation, 4/18/52

1957

3/21

✓ COMMITTEES (NOMINATING)

STRAUSS, LEWIS L.

MITCHELL, SIDNEY

Corporation

Biographical

Strauss (President) appointed Mitchell to vacancy on
Nominating Committee!!

Oppenheimer tumbled to it. (Oppenheimer to Lewis March 22)

D, Nominations, Committee on