

FLEXNER, A.

Biographical

✓ RIEFLER, W.

STEWART, W.

WARREN

MITRANY, D.

FRANKFURTER, F.

BAMBERGER, L.

BAMBERGER, E.

VEELEN, O.

SCHOOL OF ECONOMICS & POLITICS

Academic Organization

BOARD OF TRUSTEES

Corporation

Interview with Flexner 11/3/55

SCHOOL OF ECONOMICS & POLITICS

DIRECTOR

FLEXNER, A.

MITRANY D.

WARREN

STEWART, W.

✓ RIEFLER, W.

Academic Organisation

Administration

Biographical

See interview with Flexner, A. 11/2/55

5/13

ECONOMICS

PROFESSOR

CLAY, ~~SIR~~ HENRY

✓ RIEFLER, W. W.

FLEXNER, A.

Academic Activities

Biographical

Clay to Flexner, May 13, 1932.

Tells him in a postscript of a letter about Riefler:
/ "The pupil of Walter Stewart's who is at the Federal Reserve Board, Washington. The name of Riefler's book is Money Rates and Money Markets in the United States; it is a solid piece of research which only specialists are likely to have heard of, but which is indispensable to serious students."

D, Clay, Sir Henry (Deceased)

POLICIES

SALARIES

FRANKFURTER, F.

FLEXNER, A.

WEYL, H.

RIEFLER, W.

VEBIEN, O.

AYDELOTTE, F.

STEWART, W.

TRUSTEES

Administration

Academic Personnel

Biographical

The Corporation

See Vertical File, Frankfurter-2, for correspondence of Frankfurter as active Trustee, and reasons for termination of his services by Board, etc.

Frankfurter II.

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MITRANY, DAVID

Biographical

✓ RIEPLER, W. W.

EARLE, E. N.

In Europe 1933 (9/1) to 1935 (10/12) at I. A. S. academic years 1935-6, 1936-7, 1937-8, 1938-9; then in England during war, working with Arnold Toynbee at Chatham House for the Royal Institute of International Affairs. He wanted to come to Princeton 1942-3, but visa had expired. (He had taken out only first papers here and was classified as "enemy alien" in Great Britain.) By the time Aydelotte got this straightened out (September, 1943) Mitrany had decided he couldn't come. He was below par; Ena was threatened psychologically. On 9/25/43 announcement he was working for Unilever, 5 year contract. I. A. S. gave further leave and paid its 5 per cent T. I. A. A. Worked on problems of postwar in Middle Europe.

Trustees October 19, 1945 told Mitrany to decide whether he wanted to come back to I. A. S. Executive Committee granted

leave of absence for 1 year (1/5/44) See Aydelotte to Mitraný
(10/20/45, D, Mitraný).

He is considering his chances very carefully (11/12/45).
Riefler "in effect refused all intercourse while he was over here;
and...Ed Earle on his visits spoke of his relations with Win with
undiminished bitterness." Nothing in common with his colleagues
scholastically. Tries to pass decision to Aydelotte who dodges it.

D, Mitraný

SALARIES

Academic Personnel

BENEFITS

✓ RIEFLER, W. W.

Biographical

Plexner to Riefler. When forced by alternatives of ceasing to expand IAS or keeping high salary and retirement benefits, Plexner chose former--copy of letter, November 2, 1938 filed in Chronological file under 1933.

A, 10/18/56, Benefits

1734

November

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, W. W.

Biographical

FLEXNER, A.

EARLE, E. M.

First memo from Riefler on I. A. S. economics program (potential) Flexner tells Earle that durable goods approach (approved by Stewart too) is in their minds not the whole but the most useful now. (Flexner to Earle, 12/3/34)

Memo is filed in the Vertical File under Economics and Politics, School of.

Earle's papers

SCHOOL OF ECONOMICS AND POLITICS

RIEFLER, Winfield

STEWART, W. W.

FLEXNER, Abraham

Academic Organization

Biographical

Flexner to W. W. Stewart:

"The minutes had hardly been mailed to you this morning when I received from Professor Frankfurter an elaboration of the views which he expressed at the meeting. I shall send this tomorrow to the various members to be read and considered by them in connection with the brief summary of his remarks contained in the minutes. It is interesting to note that Frankfurter expresses in general terms a conception of economics that you and Riefler put in very concrete terms at luncheon the other day.

"I enclose the draft of a letter which I propose to send to Riefler; please change it in any way you please and let me have your revision. I hope that he will come to Princeton in the near future. In case he comes some Saturday afternoon to stay over Sunday, is it possible that you could motor over from your farm Sunday and have at least part of the time with us?

"I need not say that I am enormously obliged to you for your helpful and constant interest in this venture." File: IAS - ^{Stewart, W.W.} S.A. ~~Levy~~ - 1932-34

11/16
11/17

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, W.

Biographical

PLEKNER, A.

Reports, School of Economics and Politics.

Filed in Vertical File under School of Economics, and Politics, "S"

S IAS Economics & Politics, 1934-39

11/16

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, WINFIELD W.

Biographical

Proposed economic unit of the Institute for Advanced Study.

Filed in Chronological File under 1934, 11/16.

D File, Riefler, Winfield W., 1934-39

11/19

SCHOOL OF ECONOMICS AND POLITICS
✓ RIEFLER, W.
STEWART, W.W.

Academic Organization
Biographical

Prof. Stewart to Dr. Flexner:

"I am very much impressed with the memorandum Riefler setn you. It seems to me a cogent and effective presentation of his case and I am persuaded that in making a start, it is probably wise to select some field of interest and use the problems in that field as a basis for selecting personnel and of establishing some unity in the work. Whether the problem which Riefler has outlined is the problem is another question. From the form of his memorandum, I judge that with him it is a matter of 'love me, love my problem'. In this decision he may be wise though it forces us to a decision as to whether we want both him and his problem. He has the advantages of youth, energy, enthusiasm and intelligence and has apparently reached the stage of intellectual maturity where he is possessed with a problem. In economics, my preference runs toward someone who is possessed with some concrete problem but who is prepared to deal with its general implications. This seems to me to furnish the best hope of escaping from the vagueness of superficiality which has affected so much current work in economics and of establishing a fresh approach."

* / File: IAS - W. W. Stewart - 1932-45

1934
1935

11/29
1/15

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MARSCHAK

Biographical

RIEFLER, W.

FLEXNER, A.

ADAMS, W. G. S. (Warden, All Souls College,
Oxford ?)

Adams to Flexner, November 29, 1934.

Adams is answering Flexner's question as to whether inviting Marschak to visit the Institute to be considered for a position would be hurtful to Marschak's standing. He raises this on account of Frankfurter's objections. "I do not see that so doing would in any way prejudice his chance as a candidate for the Readership in Statistics and I do feel very strongly that the most should be made of Marschak and that nothing should be done to stand in the way of his not having such a rare experience as you can make possible." He suggests

also making it clear that he is not offering a position or that he is not standing in the light of All Souls.

He also suggests a new form of cooperation between the Institute and Oxford as follows: A Readership in Statistics will receive an appointment in the coming year. The appointment will be in the hands of a University Board, then the field will be open. Marschak may well be a candidate. In considering his application, undoubtedly, says Adams, such as they want to do for emigres, they will not let them stand in the way of younger men, British, who qualify. Adams suggests that they have an Associate Director who would keep in close touch with the work at Oxford and spend a term at Oxford from time to time, but would ~~xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx~~ at other times be at the Institute, receiving a much smaller honorarium from the Institute.

Flexner to Adams, January 15, 1935.

He says that Riefler has been appointed to the School of Economics and Politics as Professor in the interim, and that he will not ask Marschak to come without consulting Riefler. (Did Riefler veto the suggestion?)

D File. A-1 (W. G. S. Adams)

notions are not those of the Brookings Institution, because Brookings has always had its eye open to application; therefore, it has taken a short-ranged view.

Riefler, Stewart, and Melton Hamilton take exactly the opposite point of view, selecting a problem, but being utterly indifferent where it carries one or what happens in politics or industry in consequence of the theoretic results to which it may lead.

D File, Harle, Edward H., 1931-35

1955-42

SCHOOL OF ECONOMICS AND POLITICS

SALARIES

RIEFLER, W.

FLEXNER, A.

Academic Organization

Academic Personnel

Biographical

Excerpts from Minutes as cited.

Filed in Subject Matter File (A-F) under Academic Organization,
School of Economics and Politics.

Excerpts from Minutes as cited.

✓ RIEFLER, WINFIELD W.

Biographical

January 14, 1935, appointed Professor, School of Economics and Politics, \$12,500.

April 13, 1936, elected Trustee (Class of 1940).

January 25, 1937, salary raised to \$15,000.

May 13, 1940, re-elected as Trustee for five years.

May 18, 1942, resigned as Trustee.

194⁹ resigned as Professor.

Minutes of Trustees of above dates

MARSCHAK, J.

Biographical

✓ RIEFLER, W. W.

FLEXNER, A.

See Flexner's letters asking Riefler to review papers of Marschak and advise him. No final disposition of matter in file or elsewhere.

D, Riefler, W. W.

RIEFLER, W. W.

Biographical

Riefler to Flexner, January 7, 1935.

His resignation has been accepted to take effect when his successor has been found qualified and appointed.

He suggests the Institute should go ahead with his appointment the week following his letter.

D File, Riefler, Winfield W., 1934-1939

1/11
1/15

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, WINFIELD W.

Biographical

FLEXNER, A.

DODDS, HAROLD W.

RELATIONS-WOAI; PRINCETON UNIVERSITY Relations WOAI

Dodds to Flexner, January 11, 1935.

He has talked with Professor Howard about Flexner's plan for Riefler, and with one or two others in conference in the Department of Economics, and assures Flexner they are in a very welcome frame of mind toward Riefler. He then suggests a conference between Flexner and Professors Howard, McCabe, Graham, and Kemmerer.

This conference Flexner had on January 15, and he wires Dodds in Minneapolis, Minnesota on that date. He greets Dodds and saying the conference was very satisfactory.

D File, Dodds, Harold W.

1935

1/15

APPOINTMENTS

Academic Personnel

BENEFITS

✓ RIEFLER, WINFIELD W.

Biographical

Appointment letter from Flexner to Riefler, January 15, 1935.

"Board of Trustees ratified with great enthusiasm your appointment yesterday on basis upon which we had agreed Letter follows" (*his was a telegram).

The Minutes of the Trustees of the Regular Meeting of January 14, 1935 stated these terms: salary, \$12,000 a year, both Institute and Riefler contributing 5 per cent to TIAA, beginning at a date to be arranged by the Director in conference with Dr. Riefler, and that, unless his term of appointment is prolonged by mutual consent, he retire at 65 years of age.

D. Riefler, W. W.

1935

1/15
1/17
1/16

FRANKFURTER, FELIX
FLEXNER, A.

RIEFLER, WINFIELD W.

Biographical

Telegram from Flexner to Riefler, January 15, 1935.

"Board of Trustees ratified with great enthusiasm your appointment yesterday on basis upon which we had agreed. Letter follows."

Letter of January 17, 1935 from Flexner to Riefler.

"...I wish to assure you once more that there is nothing within reason that we will not do to enable you to fulfill your own ambitions and to make you and your family happy in the new environment."

January 16, 1935, Frankfurter's letter to Riefler.

Indicates that he had voted against his appointment on terms, not on personal qualification.

D File, Riefler, Winfield W., 1934-1939

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

FLEXNER, A.

Biographical

FRANKFURTER, FELIX

RIEFLER, WINFIELD W.

Frankfurter did not send a copy of his letter of
January 19 to Riefler to Hardin. It is not in the Hardin
file.

JRH Correspondence from January, 1934 to December, 1936

1/19

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

FRANKFURTER, FELIX

Biographical

FLEXNER, A.

✓ RIEFLER, W.

Flexner to Riefler, January 19, 1935.

"I received this morning a copy of a note which Professor Frankfurter wrote you. Unfortunately, Professor Frankfurter, while expressing his own views, does not tell the whole truth. The Board was practically a unit against him. In the School of Mathematics there are salary differences at every stage from the assistants up to the very top.

" This is not the first time that Frankfurter has violated the ~~known~~ semi-confidential nature of a Board meeting. I hope you will not permit yourself to be in the slightest degree disturbed. Your associates are perfectly happy, and I am enclosing you a copy of a letter which I received yesterday from the Social Science Group.

"We look forward to a visit from you and your wife in the near future, and beyond that to a happy and scholarly association for many year to come. With all good wishes. Sincerely yours, Flexner."

D File, Frankfurter, Felix

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, W. W.

Biographical

FLEXNER, A.

Flexner to Riefler, January 21, 1935.

"Frankfurter has simply had a brain-storm, not, I regret to say, the first, but the last. Professor Veblen, who was present at the meeting and to whom he also wrote, has come to see me and has described Frankfurter's conduct as outrageous. This morning I have a letter from one of the members of the Board, from ~~xxxxxxxx~~ which I quote the following:

'I was surprised that Frankfurter should have displayed such bad taste at the last meeting. There is no question but that he was absolutely wrong in his contention.'

"...under no circumstances permit Frankfurter to inveigle you into a correspondence."

D File, Riefler, Winfield W., 1934-1939

TRUSTEES
FRANKFURTER, F.
✓ RIEFLER, W.

Corporation
Biographical

Flexner to Dr. Aydelotte:

"Before they left for Arizona Mr. Bamberger and Mrs. Fuld both spoke to me very candidly about Frankfurter, and they are both hopeful that he will not be renominated at the reelection. They did this upon the basis of his cantankerousness at the meeting. I did not tell them of his letters to you, Riefler, Stewart, and Vehlen.

"I was in Washington Sunday evening and had Dr. and Mr. Riefler ~~to~~ dinner. Riefler has been completely reassured, though he still expresses himself as utterly unable to understand Frankfurter's conduct in writing to him as he did. As a matter of fact - thanks to Frankfurter - we came within an ace of losing him."

Flexner then suggests that Aydelotte "write Mr. Leidesdorf and suggest some day convenient to yourself and Stewart and him for a meeting of the Nominating Committee. I, of course, shall not be present unless I am asked to be there. I have a strong feeling, however, that Riefler should be put in Frankfurter's place, first, because he is a man of affairs, and second, because after this unpleasant incident the real way to

make him realize the spirit of the Institute is to have him participate as a trustee. We would then have two trustees from the faculty, both of whom, while perfectly free to say what they think, would work along harmoniously with the rest of the trustees. I do not think it is necessary that every department be represented on the Board of Trustees. Indeed, I should regard both Veblen and Riefler not as representatives of their respective departments but, like any other trustees, as representatives of the interests of the Institute as a whole."

On Feb. 7, Aydelotte replies "We shall of course want you to be present."

Source: A File Institute of Advanced Study (home)

FLEXNER, A.

Biography

✓ RIEFLER, W. W.

POLICIES

Administration

Flexner (Princeton) to John Dickinson (Washington)

"Please accept my heartiest thanks for your kind note of March 19. I am delighted to know that Dr. Riefler's friends are planning a surprise party for him, and nothing would give me greater pleasure than to be present. Unfortunately, however, my wife and I have a long-standing engagement to spend the week-end beginning the 29th at Swarthmore College, and I do not see how I can possibly evade it even on the evening of the 29th. I should be very happy, however, if your would undertake to express my gratification at the honor which Dr. Riefler's friends are paying to him and the hope that the friendships which he has made during his residence in Washington will all be actively continued. His interests in the future will be very largely what they have been in the past, and the contacts which he made in Washington ought to continue to be fruitful.

..."

File II-12

1935

4/24

SCHOOL OF ECONOMICS AND POLITICS

✓ RIEFLER, W.

STEWART; W.W.

Academic Organization

Biographical

In a letter from Flexner to Stewart he adds this postscript:

"P.S. Among other Governor Winant of New Hampshire was present at Jay's dinner. He told me that he had spend a good deal of time in Washington lately and that on all hands he had been informed that Riefler had the best economic mind in the Administration."

File: IAS - Stewart, W. W. - 1932-45

1935

4/30

SCHOOL OF MATHEMATICS

Academic Organisation

PRINCETON UNIVERSITY

Relations WOI

FISHER, A.

Biographical

✓ RIEFLER, W.

Fleener to Riefler, April 30, 1935.

He tells Riefler about a garden party given on the golf links by him to the School of Mathematics. There were about 80 people present, including those from the University and the Institute. "I could not help but reflect that, if Secretary Wallace were to plugh them under, mathematical salaries throughout the country would rise to a height that would satisfy Elmer Thomas."

D File, Riefler, Winfield W., 1934-1939

173
SCHOOL OF MATHEMATICS

FLENER, A.

MARSHAK

FLENER, WINFIELD W.

5/2
#/30

Academic Organization

Biographical

Riefler writes Fleener apologizing for not having studied the Marshak papers, and indicating that he is going to get up to Princeton as soon as he can. He also tells Fleener that if for any reason Fleener "wants to regain your freedom from our compact" you can let me out with honor. The Social Science Research Council which is researching into the proposed Social Security program has begged him to come to it, and gives him reign to research as he will for the good of the program. The financial inducement is very high, and the freedom which he would be offered is, likewise, high.

"It offers one of those rare opportunities where an original commitment can be freely reconsidered--if there is any reason for reconsideration."

Fleener to Riefler, April 30, 1935, also May 6, 1935.

Fleener writes that he and his wife are about to take a Mediterranean cruise beginning May 11, but that he has no desire to escape from his commitments to Riefler. He points the difference between the project and the opportunity for long-range, undisturbed thought on big problems. "I do not want to let you out either with honor or anything else...There is no need for reconsideration at this end of the line--not the faintest. I should just like to see you spend the next year or longer 'stewing about' to quote the phrase used by one of Walter Stewart's friends.

Riefler to Fleener, May 8, 1935.

I just wanted to give you the opportunity to change your mind. I have told the Social Science Research Council that I am not interested

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

EARLE, E. M.

Biographical

✓ RIEFLER, W. W.

MITRANY, D.

Earle to Flexner. Analyzes place in I. A. S. Mitraný better prepared than Earle in political and economic theory; Riefler is the statistician and economist. Earle's own approach must, therefore, be historical to be effective. His own inclinations are toward American foreign relations with special reference to economic factors. Tariff policy, broadly studied? Thinks for him to study historic origin and evolution of economic slogans too broad.

D, Earle, 1931-5

10/24

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

LIBRARY

Biographical

HAYES, E. H.

RIEFLER, W.

Witney to Earle at Saranac, New York.

He cautions Earle on wanting to get to work too soon. "Both Riefler and I want your help and advice, and we both mean to visit you at your convenience but we are ourselves a bit at sea as to the work we want to do; and there doesn't seem much to choose between being at sea in Princeton or in Saranac. I also suspect that you are allowing your conscience to worry you because you are not on the job, but you know that Dr. Flexner does not hustle any of us; it might comfort you to know that he offered me to stay on in England for the time being, where my wife is ill, and if I did not make use of his generous offer it was simply because, apart from sentimental comfort, my presence could contribute nothing to the treatment which my wife is undergoing. So I hope you will put everything into the one job of getting your health back, and in the

meantime not worry about other things...

"you know how hospitable people are here, and so far there has been everyday some dinner or lunch or tea party, which is more than I can usually digest - in more than one sense. But for the sake of the Institute I am being very good and polite, though I should soon break out in a rash if it lasts much longer. Most of it is sheer waste. There are enough people in the Institute and around it to fill one's life and leisure pleasantly and instructively, without running around in wider circles... At present we at the Institute are a bit like a zoo, being shown off to provide a little thrill for the tame Princeton group of faculty ladies. But it won't last long and we shall survive...

"...we have plenty of time to spare, as we have not yet embarked upon any definite work. So I hope you will make use of me - and I am sure that Riefler would make the same offer - for anything we might be able to do in connection with your reading etc."

He makes the most complimentary remarks to Mrs. Barle and her activities and particularly her care in letting him blow off steam at her home.

B, Institute Pre-1942 General Correspondence

1933

10/31
11/2

SCHOOL OF ECONOMICS AND POLITICS

STEWART, W.

✓ RIEFLER, W.

FLEXNER, A.

Academic Organization

Biographical

Prof. Stewart writes to Flexner that he had a long talk with Riefler and "I was very much impressed with the extent to which he has adapted himself to the problems of the Institute and the degree of concreteness of the proposals which he has formulated...You may feel, as I am inclined to, that we should act rather promptly on some of the things he has in mind.

...

"The evenings discussion confirmed my feeling of how fortunate we are to have a person of Riefler's intelligence, judgment and lack of conventional commitments to help us conceive the proper field of work in the social studies."

Flexner replies on 11/2 and says:

"I appreciate very deeply indeed your willingness to help Riefler and the Institute at this crucial moment of his and its development. Though my intercourse with him has been casual, I have reached the same conclusion about him that you have, namely, that he

has extraordinary intelligence, high ideals, and a spirit of complete devotion. You will be glad to know that both he and his wife have made the most favorable possible impression on those they have met at Princeton,..."

File: W.W.STEWART - 1932-45

1935

1935

November

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

RIEFLER, W.

Biographical

Reports, School of Economics and Politics.

Filed in Vertical File under S, School of Economics and Politics.

S IAS Sch. of Econ. & Pol. 1934-9

11/18
12/3
12/5

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

EARLE, E. W.

Biographical

RIEFLER

FLEXNER

Earle to Flexner. Liked Riefler. He has seen Riefler who came to Saranac. Riefler thinks he should put out some Near East material he has. The three are not yet ready for a coordinated approach.

Asks Flexner for assistance in translating and digesting documents etc. and for books. He and Riefler evidently decided that his ultimate field will be international affairs, emphasizing American foreign relations.

Flexner to Earle, December 5. O. K. but be careful of health.

Books and assistants O. K.

D, Earle

1935

11/20

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

RIEFLER, WINFIELD W.

Biographical

Memorandum for Professor Riefler from Flexner, November 20,
1935 regarding the School of Economics and Politics.

Filed in Chronological File under 1935, 11/20.

S File, IAS, Economics & Politics, 1934-39

11/20

1935
RIEFLER, WINFIELD W.
FLEXNER, A.

Biographical

Flexner to Riefler, November 20, 1935.

He evidently refers to a memorandum of November, 1935 ^{from} ~~to~~ Riefler about the proposed work in economics. "As far as my knowledge and experience entitle me to an opinion, the problems which you have selected and the methods by means of which you propose to attack them ^{seem} ~~appear~~ to me sound and promising. Perhaps, as you proceed, ~~many~~ surprises will emerge, but there is nothing in your program or in our organization which will prevent taking advantage of them. I am sure that the Executive Committee will meet in the near future and authorize such expenditures as you desire for the rest of the year, and our next year's budget can include the larger sum upon which you figure."

He suggests that perhaps the four projects enumerated are too many to undertake at one time. There is no need of getting into a rush. There is no hurry. Reflect and think.

D File, Riefler, Winfield W., 1934-1939

FACULTY PARTICIPATION *IN ADMINISTRATION*

POLICY

FLEXNER, A.

VEBLEN, O.

✓ RIEFLER, W.

MORSE, M.

GOLDMAN, H.

EINSTEIN, A.

EARLE, E. M.

Academic Personnel

Administration

Biographical

Excerpts from File V-1, IAS Faculty Minutes 1933-1950

See FACULTY PARTICIPATION - Academic Personnel

Vertical File "P"

3/6
3/14
10/9
11/2

PARTICIPATION IN ADMINISTRATION

Academic Personnel

FLEXNER, A.

Biographical

✓ RIEFLER, W.

VEBLEN, C.

Correspondence ~~xxx~~ between Flexner and Faculty on degree of
Faculty participation in administration.

Filed in Vertical File under P, Participation in Administration.

V-2 File

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

✓ RIEFLER, WINFIELD W.

Biographical

Economics Program.

Filed in Vertical File under S for School of Economics and Politics.

From Riefler's Files - See his letter 1/22/56 filed correspondence

3/14

PARTICIPATION IN ADMINISTRATION

Academic Personnel

FLEXNER, A.

Biographical

~~RIEFLER~~, W.

VEBLEN, C.

Letter from Riefler and Veblen to Flexner 3/14/36 in regard to
an under-study and successor to ~~Riefler~~ Flexner.

Filed in Chronological File under 1936, 3/14.

S File, Faculty Meetings

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MITRANY, DAVID

Biographical

✓ RIEFLER, WINFIELD

The Director's report to the Board:

"Riefler and Mitrany have been working in their individual ways in the hope of finding a more promising approach to the several subjects that are generally current. As far as I can see now, neither will have workers associated with them for another year at least, perhaps longer, for they are dealing with the most tangled and difficult of subjects, and neither of them is as yet certain that he has found a clue to the maze." (minutes, 4/13/36, pp. 2-3)

June

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

RIEFLER, WINFIELD W.

Biographical

flexner, a.

Riefler to Flexner, June, 1936.

The Institute has sent Riefler to Europe. He has been in England, and "in trying to recall the people I have seen I get the impression that I have quizzed at least half the men in England." He enumerates some of them after saying that he feels thoroughly at home and at ease with these people. "Do you know that your name is quite as potent an introduction here as in New York. One of my pleasantest ~~surprises~~ surprises was to be introduced to Mr. Gordon Jacobs and then ^{to} find that he knew you so well. He adores the whole Flexner family, and made me repeat the expression of the famous episode in which the Bishop of Birmingham figured so prominently." He goes on to say that he has been dined and lunched by the Clays, the Sterns, the head of the Economics Section of the Midland Bank, Professor Hall of University College, Balop, etc. "Do you want me to thank you for insisting that I come? Whether you do or not, you can't escape them for I have gained immeasurably. It is really proving a tremendous experience."

D File, Riefler, Winfield W., 1934-1939

RIEFLER, W.

Biographical

FLEXNER, A.

WEBBENX MARS HAK

Biographical

FRANKFURTER, FELIX

Riefler to Flexner, July 20, 1936.

He recapitulates his trip, and says that if he was surprised at the a pparently complacency he encountered in England where he first went over the prospects of Naziism in Germany, he thought that England was, "normal by comparison," when he got to the Continent. There he found the greatest economists discussing economics in terms which the most scholarly of the British economists used at a time when Britain was the great exponent of free enterprise.

He recounts that they went back to England and visited Oxford at the Adams. Marshak was at dinner. "Imagine my surprise (and yours) when I found that they also had other American guests--Mr. and Mrs. Felix Frankfurter! The Warden had to go to London that afternoon, so Felix was

rather pressed into service to entertain me. We really had an extremely interesting time, but the subject of the Institute was not raised. Isn't that a remarkable coincidence?"

See the letter for the rest of the story of the trip insofar as he tells it.

D File, Riefler, Winfield W. 1934-1939

FLEXNER, ABRAHAM

Biographical

FRANKFURTER, FELIX

✓ RIEFLER, WINFIELD

Flexner to Riefler:

"We are a good deal amused by your chance encounter with (Mr. Flexner dictated 'Brother', but my typewriter won't write it. E.S.B.) Frankfurter, and I suspect that there was some skating over thin ice in order to avoid the subject of the Institute, but don't fool yourself. Indirectly we shall sooner or later hear of your meeting with him, and his keen eyes may have seen deep into what was in your mind without the subject ever having been lifted to the plane of conversation.

"I look forward to our talking with you more fully when we return to Princeton, in case you and Dorothy do not find it possible to drive up and pay us a week-end visit.

"I am quite sincere when I say that I hope that you will get six or eight weeks of real rest on the Cape and that you will forget economics as completely as you possibly can.

"Von Neumann, who found it impossible to return to Hungary on account of his liability for Hungarian military service before receiving his American citizenship papers this autumn, has been spending a few weeks with us. I have gotten to know him better than ever before, and I am more and more amazed by the breadth and depth of his knowledge and intelligence. His acquaintance, for example, with American history would put to shame most highly educated Americans. His industry is really remarkable. He came up here with an idea that would give him no rest, so day after day, against my judgment, he sits down at a table and works with the utmost concentration, paying absolutely no attention to anything that goes on around him. We agreed that, when the paper was finished, he should ring a cow bell that calls us all to meals and thus notify the camp that his long labor was over, so last night after working half an hour after dinner the toccin sounded, and Johnnie was delivered of his paper for good and all."

File 3-1

~~RIEFLER~~, WINFIELD W.

Biographical

FLEXNER, A.

VEBLER, O.

Flexner to Riefler at Cape Cod where Riefler is rebuilding a cottage, August 13, 1936.

"The expert who really ought to survey your summer's work is Veblen. He is a regular shark when it comes to suggesting improvement so I would advise Dorothy to get a shotgun and stand guard at the front entrance if Veblen approaches, for if any man alive can make her dissatisfied with what you have done, it is he."

D File, Riefler, Winfield W., 1934-1939

1936

8/13

FLEXNER, ABRAHAM

Biographical

VEBLER, OSWALD

/RIEFLER, WINFIELD

Flexner to Riefler:

"The expert who really ought to survey your sugar's work is Veblen. He is a regular shark when it comes to suggesting improvement so I would advise Dorothy to get a shotgun and stand guard at the front entrance if Veblen approaches, for if any man alive can make her dissatisfied with what you have done, it is he. On the other hand, I should like to point out some of my own qualifications as a visitor. Anything suits me as long as there is a good-looking wife or two around. I don't even mind secretaries if they measure up."

File 8-1

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

FLEXNER, A.

Biographical

RIEFLER, W. W.

STEWART, W. W.

Flexner to Stewart, September 3, 1936.

Eulogizes a review which Riefler wrote submitted by
Stewart.

"More than ever I am convinced of the soundness of your
suggestion that we must bring into the group someone who is
as nearly as possible his equal.

"I saw Mr. Leidesdorf yesterday and told him of my
conversation with you, and he assured me that we are financially
able without risk to expand in this way."

D, Stewart, Walter W., 1932-1945

1936

9/24

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, W. W.

Biographical

Progress Report.

Filed in Vertical File under "E" for School of Economics
and Politics.

9/24
3/13
9/

1935

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

~~RIEPLER, W.~~

Biographical

Reports, School of Economics and Politics.

Filed in Vertical File under S, School of Economics and Politics.

S IAS Sch. of Econ. & Pol. 1934-9

PARTICIPATION IN ADMINISTRATION

Academic Personnel

FLEXNER, A.

Biographical

~~RIEFLER~~, W.

VEBLIN, O.

Letter from Riefler and Veblen to Flexner, October 9, 1936, in regard to a successor and understudy for Flexner.

Filed in Chronological File under 1936, 10/9;

8 File, Faculty Meetings

1936

10/19

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, WINFIELD W.

Biographical

STRAUSS, PERCY

Riefler to Strauss, 10/19/36 in regard to economics work.

Filed in Chronological File under 1936, 10/19.

From Riefler's ~~name~~ home files, See his letter 1/22/56 filed correspondence

10/26

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MITRANY, DAVID

Biographical

/ RIEFLER, W.

Letter from Aydalotte:

"Dear Dr. Flaxner:

"I should be very much interested to read the memoranda prepared by Professors Riefler and Mitraný, which you said at the last meeting would be available for Trustees who wished to read them.

"I look forward with great interest to hearing the results of your conferences this week about the golf course.

Yours sincerely,"

Source: A File IAS (home)

10/31

✓ RIEFLER, WINFIELD

Biographical

Flexner to Maass:

"I am sending you a recent reprint of Riefler's which I think will give you some idea of the scope of his knowledge and the character of his thinking as well as his ability to present in condensed form the essence of what other economists take a whole book to say."

Source: IAS Trustees - Maass, Herbert H.

HOUSING (PROFESSORS)

Facilities

/RIEFLER, W. W.

Biographical

A long report from Riefler on situation in Princeton and the need for the Institute to help professors get their homes. Recapitulation:

(1) The Institute should stand ready to lease professors sites for houses. Lease for lifetime but no less than 50 years. At annual rate to assure 4-1/2 per cent interest on costs to Institute.

(2) Institute to loan full cost of the house to the professors on mortgages at 4-1/2 per cent, monthly amortization, 25 years.

Safeguards: total mortgage not to exceed twice the annual income of the professor from his salary. The mortgagor to take out an insurance policy for meeting the mortgage.

(3) Lessors agree that anyone to whom he might rent or sell would ~~accomplish~~ be acceptable to the Institute (refers to ground lease).

FA Confidential Files, March 7, 1957

1937

12/3
1/27

HOUSING

Facilities

✓ RIEFLER, WINFIELD

Biographical

Housing for Institute Professors prepared by Riefler.

Filed in Vertical File under H, Housing.

3 File, IAS Housing Files

1938

12/7
12/14
12/23

HUSSERL, GERHARD

Biographical

SCHUMPETER, JOSEPH A.

RIEFLER, WINFIELD W.

ECONOMICS

Academic Activities

Schumpeter (Harvard University) to Flexner (IAS, Princeton University):

"A few days ago I had a visit from Professor Gerhard Husserl, who years ago, before he was called to Kiel, was my colleague in Bonn. I was then, and I have been again, struck by his talent, the width of his philosophical erudition and all that he means for general jurisprudence. I don't know whether you have met him, but it occurred to me that he may be just the type of man you are now recruiting for your Institute.

"His remarkable publications have made quite a name for him in Germany and since there is a tendency in this direction in this country, they may before long do so here. I do not know at all what your plans are and I am throwing out the suggestion at the risk of its being entirely off the point. Nor do I know what your policy is regarding temporary appointments, but I do think it might be worth your while to have him at your Institute for, say, a year in order to look at him."

Flexner to Schumpeter (Harvard University):

"Thank you very much for your kind note of December 7 in regard to Professor Hussert. I saw him a few days ago and I believe that while he was here he had an interview with Professor Riefler. I shall send your letter to Riefler, whose plans are, however, still unformed. As far as he has progressed in his thinking he is inclined to follow the policy pursued here in mathematics, namely, to mark off a section of the economic field and cultivate it with unusual intensity."

Riefler (IAS) to Flexner (Princeton): (12/23/36)

"I am returning the letter of Professor Schumpeter concerning Professor Gerhard Hussert. I do not feel that we have progressed far enough at present to consider temporary appointments."

BUILDINGS AND GROUNDS

Facilities

FLEXNER, A.

Biographical

VEBLER, O.

✓ RIEFLER, W.

MERRITT

No!
Purchased
already.

Veblen has evidently taken up the question of ^{improving} buying Olden Manor and Olden Farm, and Flexner is against it, because with falling interest rates there is doubt there will be money next year for Dixie or a Greek scholar whom Merritt would like to bring over for his Agora work. Such, being the case, the Olden Farm, the Olden Manor and landscaping were out of the question. It is a long letter. He says that housing for the Faculty and the closing of the golf course transaction are the big things to be concentrated upon. Let's get them finished so that Riefler and his associates may at once be able to get homes for themselves and quit thinking and speculating on the subject, for it really does not interest them. He suggests renting additional

space in 20 Nassau Street, and thus, "Get our minds so full of the purpose for which we exist, that we will all become relatively indifferent to buildings and grounds."

"It is, I think, quite clear that these things dwelled ~~(a)~~ much less largely in your mind than they do in mine or Riefler's or Meritt's, for we are strangers to them, but I fear them as I fear the plague for these young men bursting with ideas and alive to opportunities who find themselves distracted by things in which they are not interested, though insofar as the housing is concerned, they have got to take a minimum amount of their time to settle their problems in a brief period once and for all as you settled yours many years ago."

He sends copies to Riefler and Meritt. He worries about getting committed on the real estate thing. ~~"I've start~~
~~ed on 59 Alexander Street. We have already spent on Alexander~~
~~Street three times the amount expected. If we start on~~
~~Battle Road, landscaping, and Olden Farm, then we may have to~~
~~cut the mathematics budget seriously."~~

~~V. F. P. P., P. P. P., P. P. P.~~ IV - 20

HOUSING

Facilities

RIEFLER, W.

Biographical

BAILEY, ESTER S.

A letter from Bailey to Flexner (still in Arizona) after receiving a telephone call from Flexner. She checks with Leidesdorf, and talks to his secretary, finding out that the plan for housing suggested in Flexner's memorandum to Leidesdorf of February 12. Flexner's memorandum to Leidesdorf of February 12 was satisfactory. Leidesdorf said that it was, and had already talked with Riefler about it. Then Mrs. Bailey talked to Riefler who said "that he was in a peculiar position being a trustee and a professor." He thought it was generous of the founders to make the price nominal, and that being a trustee it was "like making a gift to himself and he did not feel that he should approve, but that of course it was splendid that he could go forward with the building plans. I am not sure that I make his delicacy of feeling clear."

D File, Flexner, Abraham

4/19

HOUSING

Facilities

✓ RIEFLER, W. W.

Biographical

See Minutes of this meeting for precise terms agreed upon between the Institute and professors for Institute financing of professors houses.

Executive Committee Meeting, April 19, 1937.

5/28

GIFTS

SCHOOL OF ECONOMICS AND POLITICS

✓ RIEFLER, W. W.

FLENNER, A.

Finance

Academic Organization

Biographical

Riefler to Fleenner regarding \$50,000 to I. A. S. for
endowing a visiting professorship in Economics at I. A. S.

Filed in Chronological File under 1937, 5/28.

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

POLICIES

Administration

GENERAL

Government Relations

✓ RIEFLER, W. W.

Biographical

MORGENTHAU, HENRY

Flexner to Morgenthau, June 9, 1937.

Riefler has reported to me in strictest confidence the essence of his recent conversation with you. The Institute has as a matter of principle been tried to be helpful to all educational institutions, and it goes without saying that we should be happy to be helpful to the United States Government.

Flexner then proceeds to outline limitations. There must be no publicity, and no commitment of Riefler to policy determinations. "The field of economics is the most difficult field in which to preserve an absolutely correct scientific attitude. For that reason we have made it a rule, as you will see

if you will examine the marked passage enclosed, (an excerpt from the latest Bulletin of the Institute), to which we have inflexibly adhered that salaries and retiring allowances ~~1/2~~ should be so adequate that no member of any department of the Institute may accept remuneration even of his expenses from any outside source whatsoever."

"It would, I think, be a mistake for any member of the Institute to have an official connection with any governmental or business enterprise, but I should welcome any opportunity which will enable a person in Riefler's position to discuss with you fundamental financial problems and to give his judgment as to what is sound or unsound without reference to other considerations which may have to influence policy. The Institute will gladly bear any expense connected with any service of the kind above mentioned that Mr. Riefler may be able to render you, and I trust that you may completely understand the principle to which an Institute of this character is bound to adhere."

Morgenthau acknowledged this, and said he would respect the unofficial basis. On October 24, 1939, he thanks the Trustees

officially for their consent to emergency service in the Treasury Department by Stewart and Riefler, saying that their services are proving of the greatest value to the Treasury Department.

D, H1 - H2

6/27
7/1

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MARSCHAK, JACOB

Biographical

✓ RIEPLER, WINFIELD W.

Marschak came to America for Cowles Research Com.
Wanted to see Flexner but latter was in Ontario.

III-17

July 3
July 9

SCHOOL OF MATHEMATICS

Academic Organization

BOHR, NIELS

Biographical

VEBLÉN, O.

FLEXNER, A.

✓ RIEFLER, W.

~~DIRAC~~

Veblen replies to Flexner's capitulation on the subject of Bohr's stipend, and asks whether anything has been done about Dirac.

Veblen to Flexner, July 3, 1937.

Dirac has been waiting to go to Russia, but Veblen doubts he should go to Russia considering the circumstances there. Dirac and Bohr are great friends, and it would be fine to have them both at Princeton at the same time. Then he asks a question. Last night he saw in the paper Morgenthau has

asked Riefler to take charge of the gold buying of the government. Does that mean that Riefler would have to be in Washington, or will it be merely incidental to his other activities?

Flexner to Toblen, July 9, 1937.

I have done nothing about Diras, nor am I until there is an increase in funds. Even so, Riefler has first call on the next million or two.

Treasury
"The newspaper account you refer to is totally wrong. Morgenthau^v pleased with Riefler's account of the situation abroad, offered him a handsome honorarium and an official part-time connection with the University; he promptly declined both on the ground that, (1) he was on a full-time salary (not counting strictly high-grade educational or scientific work out of term), and (2) a Treasury post would put him in politics in appearance, if not in fact. When he reported the interview to me, I wrote Morgenthau^v reiterating his (Riefler's) and our position. He in reply, H. a ~~and~~ *answer* that he wished there were more such. I added that anyone in

the Institute was free to say what he thought, but that no
one would be responsible even in appearance for ~~'politics'~~
'politics'.

~~V File, Planner, Abraham~~

IV-20

7/28

STEWART, WALTER

Biographical

RIEFLER, WINFIELD W.

FLEXNER, A.

Riefler to Flexner, July 28, 1937.

Flexner has asked Riefler to do something that Leidesdorf wants done, and it involved Riefler getting in touch with Joe Willits. The correspondence is not in the file.

Riefler to Flexner, "As soon as I received your letter I wrote Joe Willits quite strongly and trust that he has done his best...I agree with you that Mr. Leidesdorf is practically a saint, and I am glad to do anything that I possibly can for him."

...

"After my telephone conversation with you I flew to New York and saw Walter Stewart. It certain seemed to me that he was in the mood to drop Case Pomeroy and come with us." He promised to visit Riefler at the Cape to discuss the matter.

D File, Riefler, Winfield, 1934-1939

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

FOUNDERS

Corporation

STEWART, WINFIELD W.

Biographical

✓ RIEFLER, WINFIELD W.

Flexner to Riefler, August 5, 1937.

"...I was paying a week's visit to Mr. Sanberger and Mrs. Fuld... I had previously sent them at Mr. Sanberger's request a memorandum which you will see later--I don't want to bother you with it now--outlining the future of the Institute, as I now see it, subject, of course, to such changes as experience and wisdom suggest.

"I put in the very first place the development of the School of Economics and Politics. They were very much pleased with the whole memorandum and told me to go ahead. I am therefore enormously interested in your feeling that Stewart may be 'in the mood to drop Case Foxmeyer and come with us.' If he has paid you the promised visit, let me know and whether this subject came up and, if so, how it stands."
D File, Riefler, Winfield W., 1934-1939

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, WINFIELD W.

Biographical

FLEXNER, A.

JONES, TOM

LEITH-ROSS

Flexner to Riefler, August 10, 1934.

Jones knows Keynes, Clay, Pigou, Robbins, Leith-Ross, Norman, etc. He thinks that Leith-Ross is the ablest economics of the whole group. He thinks that Clay is "in capacity not superior to a good university professor."

Leidesdorf's son was not admitted to the University of Pennsylvania. Did Willits exert himself in the matter?

D 112, Riefler, Winfield W., 1934-1939

8/13

✓ RIEFLER, WINFIELD
FLEXNER, A.
LEITH-ROSS
STEWART
LEIDESDORF

Biographical

Riefler to Flexner, August 13, 1937.

Flexner has written Riefler that T. J. (Tom Jones) has suggested Leith-Ross for the School of Economics and Politics. Riefler says in this letter that he never had thought of Leith-Ross because his position was so enigmatic that he is not one of the men whom Riefler saw in Europe. He says it might well be that Leith-Ross comes closer to what we want than Clay. He will talk to Stewart about it.

"No, Stewart has not yet shown up, and I am writing to find out why. I should certainly feel that we have hooked a whale when we get him signed up. He is the most elusive person one can imagine. When I saw him last early in July he spoke quite confidently of going to England in the fall and of signing up Clay while he was there. That was one of the things that made me feel he had practically decided to come with us himself.

At the same time he showed he was thinking through our problem by saying that he was not sure but that Siepmann (at the Bank of England) would not be more to our purpose than Clay...I simply said that our most important task now was to get him (Stewart) and that then we would make our next move. If his judgment favored someone else over Clay, that was acceptable to me."

Apparently the Leidesdorf matter with Joe Willits concerned Leidesdorf's son at Penn State.

Leith-Ross, he says, was in something of an eclipse in the spring, contrasting with the situation in 1930-33 when he was the acknowledged brains of the Treasury.

D File, Riefler, Winfield W., 1934-1939

INVESTMENTS

Finance

HARDIN, JOHN R.

Biographical

✓ RIEFLER, WINFIELD W.

Hardin to Maass, October 8, 1937.

He does not agree with investing in Parke Davis common stock. "I see no reason for changing at this time the present policy of the Institute in the matter of proportional holdings of common stock."

Maass has said that while earnings and dividend records are quite satisfactory, there are a large number of common shares outstanding. Riefler had approved it.

JRH Correspondence from January, 1937 to December, 1939

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

FLINTHOPE, A.

Biographical

STEWART, W.

WARDEN, B.

✓ RIEFLER, W.

Trustees' action affecting Economics Faculty, 1938.

Filed in Vertical File under "S", School of Economics and Politics.

1938-41

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

FLINCHER, A.

Biographical

STEWART, W.

WARREN, R.

✓ RIEFLER, W.

See Vertical file for notes on Trustees' minutes in Stewart-
Warren appointments and budget adjustment.

Minutes Trustees, 4/7/38, 4/16/38, 10/10/38, 1/23/39, 5/22/39 to 5/19/41

5/25

1930
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

CLAY, PROFESSOR HENRY

Biographical

FLINER, A.

✓ RIEFLER

STEWART, W. W.

Clay has high regard for Riefler, Stewart and Wolman.
"Riefler, [Clay] thinks perhaps the keenest mind that he knows, and he told me that in 1933 he was sent to America by the Governor of the Bank of England to consult three men as to their views of what was likely to happen. Riefler hit it off with absolute correctness. Stewart he thinks a man of capacious intellect and great experience and wisdom, who is being lost and wasted on the kind of work he has been doing." Clay himself has not had in the sort of training and experience which Riefler and Stewart have had. His position in the Bank is far less educational to him than the position which Stewart and Riefler

had occupied for the practical men who have to make decisions go ahead and make them and he usually lags in the rear so that his counsel has more effect on the next decisions than on the one just taken.

Clay thinks the curse of economics has been its theoretical character--expounded by men with no responsibility for action. Clay leaped at Flexner's analogy with medicine in the training and research. Flexner told Clay of Riefler's relationship with ~~the Equalization Fund~~ to the Equalization Fund and of its termination--no physical responsibility or title or no remuneration not even expenses. Clay appreciated the relationship. Clay expressed his desire to come to Princeton and said that Synors' year with Riefler was epoch-making in his career, and probably has prepared him for a high post in the Bank of England some day. "He got from Riefler and from his American connections made by Riefler something he could not have gotten anywhere else in the world." Clay thought too much being asked of the universities who train men in theoretical economics which does not

render them ready to step into business, banks, and railroads to run things.

Clay regarded Stewart as far in a way the largest intellect in the economic field.

"The part that can be played by academic authorities in government is not as yet clearly defined. Undoubtedly an academic authority has something to say which the practical politicians will do well to weigh, but...there could be no greater mistake than to expect men trained in academic life to determine public policy from moment and day to day."

Flexner told Clay the story of Vinor and Mr. Willard, and he thought it very characteristic of the academic reaction.

D. Institute Organization

1938

6/14

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, WINFIELD

Biographical

MAASS, HERBERT

Maass to Flechner:

"What you write about the Institute is intensely interesting, more especially what so competent authorities have to say about Riefler. I think, however, that our contacts with him have been such that we are equally impressed and probably have formed an equally high opinion of his unusual ability.

"At this stage I think I must say to you that I hope you are making no commitments in connection with the Department of Economics, for Mr. Basberger seems a bit hazy about what, if any, agreement he made with you regarding his obligation in connection with its expansion. I am sure, when you return, you will be able to clear up in his mind whatever doubt may be lingering there regarding the nature of his discussions with you in this connection, for I know that you will feel that you want them cleared up before you incur any direct obligation. This, of course, does not mean that he is opposed to the expansion plan, but merely that as he discussed the matter with Leidesdorf and me, we did not get from him the same idea as we had from you as to your understanding with him."

Source: IAS Trustees - Maass, Herbert H.

RIEFLER, WINFIELD
FLEXNER, A.
LEITH-ROSS
STEWART
LEIDESDORF
CLAY, HENRY

Biographical

Riefler to Flexner in a letter dated "Monday the 27th."

"Just a note to bring you up to date on the Clay situation. When I went to see him to say goodbye last Friday, I found him taking your offer very, very seriously. ([his]). He said he had never really contemplated it before but that suddenly it had become quite real, that he felt like accepting at once and the only thing that kept him from doing so was his general worn out condition--that he felt he really ought to wait until after his vacation before he made up his mind...After seeing him I went back and told Stewart. While we were talking Mrs. Clay called up and wanted to see Stewart right away, was willing to come into London during the day if necessary."

D File, Riefler, Winfield W., 1934-1939

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

RIEFLER, WINFIELD W.

Biographical

FLEXNER, ABRAHAM

MITRANY

Flexner to Riefler, July 6, 1938.

He picks up a suggestion in Riefler's letter that Clay is considering the appointment because he will be able to return to England in the summers, and says that if he takes the job, Flexner expects Clay to "domesticate himself in America." "I have this same feeling in regard to Mitrany, namely, that in subjects like political science and economics you have got to belong to the country in which you are a professor, though on the other hand I have an equally strong feeling that in neither of these subjects nor any other subjects ought a man cut himself away from his foreign connections. Mitrany, in my judgment--and I say this in confidence to you--has made a great mistake by spending six months in America and six months in England. He will never learn political theory or practice in America as long as he continues to do this. The same would hold of Clay."

D File, Riefler, Winfield W., 1934-1939

7/14

✓ RIEFLER, WINFIELD W.
STEWART, WALTER
CLAY
WARREN
WOLMAN

Biographical

Riefler to Flexner, July 14, 1938.

He has had four days of sessions of the Delegation on Business Depressions at Geneva which, he says, were the high spot of the trip, as high a level as any discussion he has ever experienced. The fact that the League has lost political influence seems to have thrown it back on the one asset left; namely, its ability to serve as an intellectual center. In this case it seems to be reaching the level of a super-university. Carter Goodrich has appointed Riefler a delegate to represent the International Labor Office. Riefler is looking forward to his participation with great anticipation. He ~~was~~ learned of Stewart's cable to Flexner on his arrival, and a great load rolled off his heart. Stewart he has been in touch with. Stewart says Clay hadn't yet made up his mind, and was going to take his vacation.

Riefler then addresses himself to the virtue and the value of

allowing Clay to retain his citizenship, and above all, his contacts in England. Clay, he says, has been identified with the same kind of questions on a factual basis that Stewart and Riefler have been identified with in America. He has also continued close contact with ~~Economand~~ European economics. He is thoroughly familiar with the factual work recently done in England such as that now being inaugurated on a larger basis by Hall and Beveridge. He has been one of the main factors in starting work of that character, and he has kept his relationship with all of the groups of opinion in Britain.

Furthermore, "there has in recent years been a great flowering of theoretical economics in England, some of it of a very high quality. The main trouble with it from the American point of view is that it has been so filled with controversy that frequently Americans have difficulty distinguishing between contributions which are basic and distortions of emphasis that represent little more than the heat and fire of a controversial situation..."

"I saw a great deal of Wolman and Warren and Stewart together on the boat coming home and feel that you should seriously consider adding

Wolman as well as Warren to the group. This differs radically from my original suggestions because at that time I was trying to work out a group which would be able to focus on all the varied problems of the economic scene from a rather unified point of view, mainly finance. It was from this point of view that I wrote the recommendations which I submitted to you...It is now clear, however, that I failed to convince Stewart. Consequently I do not want to impede the setting up of an effective unit in economics by continuing to make recommendations in terms of an objective which has already been more or less passed by. The most important requirement after all is that the Institute possess a group that can work together effectively. If additional appointments are made in economics they should carry out this group idea, otherwise it would be better to turn the endowment to other uses." / We should make Stewart as happy as possible and ^{make him feel} "I was continually struck on the boat coming home with how much more ready he was to enter into free and open economic discussions with Wolman than with anyone else with whom I have observed him in recent years. It made me realize as never before how much the ~~interplay~~ interplay of his mind with Wolman's meant to him. If he is to work effectively again in our field, he simply must have this kind of interplay and I think we should do all we can to give it to him.

See Reports
"July 1933 -
1934" E. J. J.

D File, Riefler, Winfield W., 1934-1939

7/16

Biographical

✓ RIEFLER, WINFIELD W.
STEWART, WALTER
FLEXNER, ABRAHAM

Flexner to Riefler, July 16, 1938.

Flexner had yesterday morning a letter from Mr. Stewart from which he quotes the following, "...I am wondering if you received a cable I sent from London which was to have been delivered to you on your arrival. It read, 'My answer is yes--wholeheartedly and without reservation, and I am delighted to have made the decision.'" Flexner is elated and congratulates Riefler on his success in the negotiations to get Stewart to accept, and also for his future of "close association which you will have with your teacher and friend, whom you love and trust and admire." And then he counsels caution so that they should not make a misstep, and only act after the deepest reflection.

Winfield W.

D File, Riefler/ 1934-1939

1938

8/24
8/26

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, WINFIELD W.

Biographical

STEWART, WARREN

WARREN

WOLMAN

Flexner to Riefler, August 24, 1938.

Stewart and Warren have been visiting Flexner at Magnetawan.
"Warren's mind is moving slowly, but our long talks have convinced me
that his intellect is a first-rate instrument."

Riefler to Flexner, August 26, 1938.

"Stacy May told me the other day that he understands that Stewart,
Warren and Wolman are starting out on another trip through the south
in September. This seems to me to confirm my earlier conclusion that
they form a natural group, which should not be broken up.

D File, Riefler, Winfield W., 1934-1939

GENERAL (NATIONAL BUREAU OF ECONOMIC RESEARCH) Foundations

✓ RIEFLER, WINFIELD W.

Biographical

WILLITS, J. H.

FLEXNER, A.

Riefler to Willits, October 6, 1938.

After discussion with Dr. Flexner, Riefler can offer Professor Haberler (or his equivalent) space and services at the I. A. S. while a theoretical study of the Effects of Consumer Financing upon the Ebb and Flow of Business Activity is undertaken. "Dr. Flexner was very interested in having the economics group of the Institute cooperate with the National Bureau in this way and has authorized me to assure you that should you wish to enter an arrangement of this kind, we shall be very pleased to provide office accommodation and clerical assistance as well as contact with our group..."

S-8 Institute for Advanced Study - Sch. of Econ. & Pol. 1934-39

10/10

SCHOOL OF ECONOMICS AND POLITICS
PRINCETON UNIVERSITY
STEWART, WALTER
WERNER, EARLE
✓ RIEFLER, W. W.
JOHNS, H.
VILLAS, G.

Academic Organization
Relations W.O.A.I.
Biographical

Report (Director) and recommendation for appoints of Stewart and Riefler

Tr. Min. - 10/10/38 - pp. 4/13

✓ RIEFLER, W. W.

Biographical

See excerpts from Minutes of 10/10/38 on appointment of Prof. Stewart.

Filed STEWART, W. W. - Biographical

10/31

11/2

BENEFITS

Academic Personnel

✓ RIEFLER, WINFIELD W.

Biographical

FLEXNER, ABRAHAM

Flexner has evidently asked Riefler to study, or the Board of Trustees has, to study the old-age pension policy, and has suggested that he write Mrs. Bailey for factual information on the pension policy of the Institute.

Riefler to Mrs. Bailey, October 31, 1938.

He asks for the following: a statement from the Association, the TIAA on the basis of the present age distribution of the professors and their wives and on the basis of present salaries showing (1) the estimated amount of reserve which each insured professor or staff member will have accumulated at 65, (2) the annual retirement annuity which this reserve will provide at 65, (3) the annual survival retirement annuity in the case of married members which this reserve will provide for each professor and his present wife at age 65, assuming he elected to claim a joint survivorship annuity to cover both himself and his wife.

(4) He also wants a table prepared in the case of married members showing the amount of survivorship annuity which the respective reserves would purchase for the widow, if the insured professor should die before 65 by five-year intervals.

Flexner to Riefler, November 2, 1938.

Flexner replies to Riefler, "I do not believe that it is possible to obtain the information which you want summarily. It would necessitate a journey on my part to New York to consult the ~~actuary~~ actuary of the Teachers Insurance and Annuity Association. Even then this information will not be conclusive since changes may have to be made as they threaten now as of January 1. Moreover, there are financial inequalities within the Institute, which, in my judgment, have got to be preserved as confidential. Mrs. Bailey knows them because she makes the requisitions. I know them because I approve the requisitions. Nobody else knows them, and it simply will not do to have them matters of universal knowledge. Least of all, am I willing that Mr. Sol Harris should know anything about them, though as a matter of fact he made of Mrs. Bailey practically the same requests that you make.

"When the Institute was founded, there was a definite financial

policy in reference to salaries and retiring allowances. In consequence of the slump that policy had to be suspended. We had either to cease growing, which at my time of life would have been, I think a very serious matter for the future of the Institute, or we had simply to regard our policy as one of suspense pending financial recovery or the receipt of future endowment. The moment either of these two events takes place we are going back to the policy on which we started, for upon that policy and upon that alone can the eminence and distinction of the Institute be preserved.

"I want to be informed of the next meeting of the Finance Committee at which I propose to make a very vigorous statement on this point. I cannot escape the conviction that the friendly interest of Mr. Maass in Mr. Sol Harris has a lot to do with the urgency with which this problem is now surrounded, and I am going to put an end to that by having a candid talk with Mr. Bamberger before the next meeting of the Finance Committee. Will you please let me know when this next meeting is schedule to take place? Meanwhile, if Mr. Maass asks for the information which you feel you need, tell him that you have referred the matter to me for consultation with the Teachers Annuity people and that I will attend the next meeting of the Finance Committee in order to clear up the whole situation.

"Years ago Mr. Arnett, who is a highly trained statistician and accountant, made a careful study for the Rockefeller Foundation and the General Education Board of the comparative advantages of the Teachers Annuity Association and private insurance companies. He found:

(1) The Teachers Insurance and Annuity Association has no overhead since all its overhead is borne by an appropriation made by the Carnegie Corporation.

(2) The Teachers Insurance and Annuity Association pays no commissions.

(3) The Teachers Insurance and Annuity Association does not advertise.

It is therefore obvious that they can offer better terms than any institution which is subjected to expense on the three items above mentioned. On that basis every one of the Rockefeller enterprises went into the Association, though some persons took out additional insurance partly through the Teachers Annuity and partly in private companies so as not to have all their eggs in one basket. In my judgment, it would

be a terrible error of policy to put all our eggs in the basket of the Home Insurance Company. So dismiss the thing from your mind for the future, even the Veblen case. There is no hurry. If you are asked either before the meeting or at it, please say that you have made inquiry of me and that I am taking steps to procure the information."

D File, Riefler, Winfield W., 1934-1939

10/14

HOUSING

Facilities

✓ RIEFLER, WINFIELD W.

Biographical

Treasurer of the Institute to Riefler, October 14, 1938, regarding housing.

Filed in Chronological File under 1938, 10/14.

D File, Riefler, Winfield W., Riefler Housing

~~11/2~~
~~11/4~~ 10/31/38

BENEFITS

Academic Personnel

~~RIEFLER, W.~~

Biographical

FLEXNER, A.

Letter from Riefler to Mrs. Esther S. Bailey, 10/31/38.

Filed in Vertical file under B, Benefits.

S File, IAS Retirement Proposal (Riefler)

BENEFITS

Academic Personnel

✓ RIEFLER, W. W.

Biographical

Memorandum to the Finance Committee from Riefler regarding
"Retirement Income for Professors of the Institute for Advanced
Study."

Filed in Vertical File under "B" for Benefits.

Stewart, I. A. S. Retirement Proposals (Riefler) (Stewart File #6)

1938

11/4

BENEFITS

Academic Personnel

✓ RIEPLER, W. W.

Biographical

Riefler's report to Finance Committee, I. A. S. regarding benefits, reserves and expectancies. Study of plans presented (to Maass?) by Harris (Home Life Insurance Company).

W. W. S. papers, Retirement Proposals

11/11
11/12

✓ RIEFLER, WINFIELD W.
flexner, abraham

Biographical

JEWKES, JOHN
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

Riefler to Flexner, November 11, 1938.

Riefler suggests on a suggestion from Noel Hall tipping Riefler off that John Jewkes of Manchester would like to come to the Institute next spring. Jewkes was a student of Henry Clay and is now occupying Henry Clay's Chair at Manchester University. He is one of the really brilliant economists of England. Stewart was impressed with him last summer when he met him. Should we extend an invitation to him? If Flexner thinks so, he should invite Jewkes directly.

Flexner to Riefler, November 12, 1938.

Will invite Jewkes if Stewart and Riefler agree.

"I had a delightful talk with Stewart yesterday morning, and I am more and more convinced that your original position, which amounted to Stewart or nobody, was absolutely sound."

D File, Riefler, Winfield W., 1934-1939

NOMINATIONS (p. 7)

Academic Personnel

PARTICIPATION IN ADMINISTRATION (pp. 4-13)

PRINCETON UNIVERSITY (p. 6,7)

Relations WOI

FLEXNER, A. (pp. 4-10)

Biographical

VERBORN, O. (p. 10)

WEED (p. 10, 11)

CARBELL (p. 11)

SABIN (p. 11)

✓ RIEFLER, W. W. (p. 12)

Flexner on autonomous schools. Protests against idea
it is disorder. Comments on Faculty government.

Trustees' Minutes, 1/23/39

1939

1/23

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

FLEXNER, A.

Biographical

CLAY, PROFESSOR HENRY

RIEFLER, W. W.

Clay to Flexner, January 23, 1939.

Announces that he is coming to Princeton to be with Riefler.

D. Clay, Sir Henry (Deceased)

TRUSTERS

Corporation

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ RIEFLER, W. W.

Biographical

PLENNER, A.

Riefler to Bailey, amplifying notes for his statement on Veblen's suggestion for faculty participation in administration. He had stated it as it appears in the Minutes with the additional statement: "With respect to the current problem raised by Professor Veblen, namely, the desirability of greater faculty participation in administration, he had not finally made up his mind. He had had no previous experience with academic administration when he came to the Institute, but in general had been sympathetic at that time with the concept of faculty participation." This is crossed out in pencil, and there are further amendments in what appears to be Riefler's handwriting. He was persuaded to change his statement for the Minutes.

D. Riefler, Winfield W., 1934-1949 1939

2/9
2/10
2/13

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

MARSHAK, JACOB

Biographical

✓ RIEFLER, WINFIELD W.

Marshak (in New York) to Abraham Flexner, February 9, 1939, asking to see him. In America to address a group of economists. There was a lunch engaged with Riefler and "As many of our economists as are available."

III-17

FACULTY PARTICIPATION

POLICY

FLEXNER, A.

VEHLEN, O.

✓RIEFLER, W.

MORSE, M.

GOLDMAN, H.

EINSTEIN, A.

EARLE, E. M.

Academic Personnel

Administration

Biographical

Letter from Prof. Morse to Prof. Meritt - File V-2

See FACULTY PARTICIPATION - Academic Personnel

1939

NOMINATIONS

COMMITTEE

FLENER, WINFIELD W.

FLENER, A.

5/9

Administration

Corporation

Biographies

Flexer to Riefler, May 9, 1939.

"The Committee on Nominations consists of you, Dr. Friedenwald, and Dr. Weed. I do not believe that it will be possible to hold a meeting of this committee in advance of the Board meeting since you are in Kansas City and ~~and~~ [Riefler's mother and father are very ill] and Dr. Weed has to go to St. Louis next week."

Terms expiring: Aydelotte, Sabin, Vablen. "Would you be willing to renominate Aydelotte and Vablen and leave Sabin position vacant? It can be filled at any meeting during the year."

Flexer presumes the officers, Mr. Houghton, Chairman, Mease and Stewart, Vice-Chairmen, Leidendorf, Treasurer, Bailey, Secretary, will be renominated. The appointment of the Director also comes up. Will you let me know your wish in respect to all these matters in the hope that we can arrange this year by correspondence instead of a meeting of the committee.

W. Riefler, Winfield W., 1939-1939

5/10
/13

NOMINATIONS

Administration

COMMITTEES

Corporation

✓ RIEFLER, WINFIELD W.

Biographical

FLEXNER, A.

Riefler responds to Flexner with a long letter about his parents' condition which is grave. He doubts that he will be able to attend the Trustees' meeting or the cornerstone ceremony, expresses his regret, says he cannot call the Committee on Nominations together, and suggests whether one of the other members could act as Chairman. He gives no commitment with respect ~~with respect~~ to his willingness to renominate the Director or the named Trustees.

Flexner to Riefler, May 13, 1939.

He acknowledges Riefler's of the 10th, expresses the proper regrets, says that he will communicate informally with the other members of the Committee on Nominations, and states that he is sure they will agree that it is best to leave the vacancy due to Miss Eabin's retirement unfilled. That seems to have become the sole point for decision of the Nominations

Committee in Flexner's mind.

Riefler to Flexner, May 14, 1939.

Riefler "comes to." I am agreeable with your suggestion that we renominate all present incumbants (of course including yourself as Director even though you do not suggest that).

D File, Riefler, Winfield W., 1934-1939

7/24

1939
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

STEWART, W. W.

Biographical

✓ RIEFLER, W. W.

JACOBSON, PER

Per Jacobson to Flexner, July 24, 1939. Jacobson is of the Bank of International Settlements.

Thanks Flexner for contact with the economists at the Institute, and for their familiarizing him with the current economic problems in America.

"One of the difficulties in getting a grasp of conditions in the United States arises from the immensity of the material - statistical and other - with which the student of affairs is confronted. It is so easy to lose oneself in the collection of interesting data, while of course the main purpose should be to ask oneself what these data signify. In a way economists must try to avoid being too pronounced specialists; it is most important that they should have a feeling for the interdependence of the

various factors influencing the economic situation. In a small country like Sweden there is as a rule only one professor of economics at each university and he has to lecture on all aspects of his subject - general theory, distribution, finance, banking, labour, economics, history, etc; it is unlikely that he will ever get the limitation of outlook which the specialist so often gets.

"If I understood you correctly the main objective of your Institute is to give those attached to it a great freedom of arranging their tasks and to allow them every opportunity for work on general problems. Just because I felt that your economists had a very wide outlook I was able to benefit so much from my contact with them; and I have no doubt that on these lines they are able to contribute something essentially important to American economics."

D - "J" File

9/11
9/22

DIRECTOR

Administration

STEWART, W. W.

Biographical

RIEFLER, W. W.

FLEXNER, A.

Stewart to Flexner, 9/11/39.

Riefler has committed himself to Faculty to consultation
as director successor.

Ann Flexner to W. W. S. and Riefler.

Flexner's doctor fears consequence of his interviewing
faculty members regarding succession. She asks them to dissuade
him.

S, 1939-1942

1959

12/13

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, WINFIELD W.

Biographical

AYDELOTTS, F.

Economics Program.

Filed in Vertical File under "S" for School of Economics and Politics

From Riefler's files - See his letter 1/22/56 filed correspondence

5/27
5/31

TRUSTEES (COMMITTEES)

Corporation

FLEXNER, A.

Biographical

VEBLER, P.

✓ RIEFLER, W.

MAASS, HERBERT W.

Flexner to Maass, May 27, 1931.

He is submitting a slate of committees to Mr. Maass. He suggests a supplanting of Veblen on the Committee on Buildings and Grounds by Riefler, not because Veblen has not been useful, but because he takes too much time to do it, and Riefler gets done what Veblen does in about one-tenth of the time.

Maass to Flexner, May 31, 1931 .

He is reluctant to concede the point. If, however, Flexner thinks that Veblen is taking too much time, he would have no objection to

supplanting him with Riefler.

As to other committee nominations suggested by Flexner, he doubts the wisdom of Mr. Hardin's appointment as a member of the Budget Committee (Flexner suggested him as Chairman of the Finance Committee). For Flexner's suggestion of Riefler as Chairman of the Committee on Nominations, Haass substitutes Aydelotte.

Haass questions the advisability of Stewart as Chairman of the Executive Committee on the ground that he is a Faculty member.

D File, Herbert S. Haass, 1939-1946

FACULTY PARTICIPATION

POLICY

BOARD OF TRUSTEES

FIRXNER, A.

VERLEN, O.

✓ RIEFLER, W.

MORSE, M.

GOLDMAN, H.

EINSTEIN, A.

EARLE, B. M.

MAASS, H.

AYDELOTTE, F.

Academic Personnel

Administration

Corporation

Biographical

A letter from EME with administrative suggestions for IAS

See FACULTY PARTICIPATION - Academic Personnel

4/18

1939
PARTICIPATION IN ADMINISTRATION

Academic Personnel

BARRETT, E. H.

Biographical

BINSTEIN, A.

VERBORN, G.

✓ RIEFLER, W.

STEWART, W. V.

Riefler's letter to Keess and Leidesdorf on administrative matters in which faculty is interested; choice of new Director, new appointments, Faculty, Trustee representatives and comments thereon, budget.

Vertical File, Barle-1

August - October

FOUNDERS

Corporation

STEWART, WALTER W.

Biographical

FLEXNER, A.

AYDELOTTE, P.

MAMBERGER, E.

VEBIEN, O.

✓ RIEFLER, W.
HOUGHTON
WEED

ROCKEFELLER

Foundations

Handwritten notes in Stewart's file during period of August to October, 1939, and concerning Flexner's retirement.

Filed in Chronological File under 1939, August ¹⁷⁻²⁵ ~~October~~.

S File, General, 1939-1942

1939

October

PARTICIPATION IN ADMINISTRATION

Academic Personnel

FLEXNER, A.

Biographical

✓ RIEFLER, W.

For work sheets on the Faculty-Trustee resolution at Flexner's
departure, see Source.

S. I. A. S., Faculty Meetings

10/5

PIEXNER, A.

Biographical

HOUGHTON, ALANSON B.

✓ RIEFLER, W.

STEWART, W.

Copy of a letter from Alanson B. Houghton to
Flaxner, October 5, 1939.

"Thank you so much for your letter of October 3d.
I plan to leave here on the 2 o'clock train tomorrow,
Friday afternoon, which reaches Trenton at, roughly,
5 o'clock, and will drive directly to the Inn. If I
can properly finish my talks with the faculty by early
Saturday afternoon, I think I would better return to
Washington for Saturday night and Sunday and come to
New York for the meeting early Monday morning. But of
course I am entirely ready to stay in Princeton as long
as is necessary to cover the faculty satisfactorily.

"I enclose you herewith a copy of a letter received

by me from Mr. Bamberger. Apparently this meets all the necessities and so far as the substitution of Mr. Leiderdorf's name on the nominating committee is concerned, Mr. Bamberger's wish should, of course, be enough.

"I have had a couple of talks with Riefler and expect to meet Professor Warren this afternoon.

"I differ in one respect. I think Mr. Bamberger's suggestion that the resolution expressing the admiration and affection of the Trustees for you and for what you have done for the Institute cannot be ready for submission Monday. In fact, the document is too important to be rushed through and it will be far more proper and dignified if the resolution is made ready and adopted at the January meeting."

Copy of a letter from Louis Bamberger to Alanson B. Houghton, October 2, 1939.

"Dr. Aydelette gave me your message to the effect that you would welcome an expression of my wishes in regard to Dr. Flexner's resignation as Director of the Institute for

Advanced Study. I am glad to comply and wish to say since Dr. Flexner is anxious to be relieved of his responsibilities, I feel that his resignation should be accepted. I believe that the Board should adopt a suitable resolution expressing the gratitude and admiration which the Trustees feel for his great work in planning the Institute and conducting it since its inception.

"My understanding is that the Board should then appoint a committee to nominate a new Director. If you approve I should be glad to serve on this committee and should like to have in addition yourself, Mr. Hardin, and Mr. Leidesdorf.

"I understand you would like an expression of my wishes in regard to Dr. Flexner's successor. On that point I wish to say that Mrs. Fuld and I are in perfect accord in suggesting Dr. Frank Aydelotte. We have known him for some years and feel that he has the ideals and qualifications to direct the Institute most capably.

"I understand that you feel that the members of the faculty should be consulted, and I am glad to learn that you

are willing to undertake this task. I believe you are the best person to do it, and hope you will do so in whatever way you think proper. I trust, however, that it can be done before October 9 so that the Board will be in a position to take action on that day.

"In conclusion I wish to express best thanks from Mrs. Fuld and myself for your interest and help in this important matter. We consider the Institute fortunate in having you for Chairman of the Board."

D File, Houghton, Alanson B.

11/27

PARTICIPATION IN ADMINISTRATION

Academic Personnel

AYDELOTTE, F.

Biographical

RIEFLER, W. W.

WARREN

STEWART

EARLE, E. N.

Aydelotte to Stewart, November 27, 1939, asking him to consult Riefler and Warren individually or collectively as to whom they would suggest to represent the School of Economics and Politics "on this committee." Aydelotte is sending a similar request to Earle to ask his advice and thinks it useless to try to reach Mitran. Suggests Stewart reach Riefler and Warren by phone and confer with him on it.

Since Aydelotte is reaching the members of the School of Mathematics and the School of Humanistic Studies that week, he

wants the suggestion as promptly as possible from the
School of Economics and Politics. There is no memorandum in
the file as to ~~wh~~ who was suggested.

8-15 (SEP, Faculty Meetings)

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

RIEFLER, W.

Biographical

Evidently on request, Riefler reports to the Director a program outlining the type of activity which he recommends the economics group at the Institute should follow.

He encloses a copy of his report to Flexner dated March 13, 1936, (see files), and describes changes in his attitude. "I would no longer recommend the organization of the research program at Princeton due to subsequent developments at the National Bureau of Economic Research. I still recommend unreservedly that the Institute concentrate its work in economics ~~and~~ in finance for the same reasons set down at length in that memorandum. On the basis of subsequent experience in developing the Institute's activities in economics, I would now stress an aspect of advanced work in finance which is implied rather than explicit in the memorandum; namely, international finance." He outlines the work reported in part by the Director at the meeting of Trustees, December, 1939.

Because of the fruit of the researches conducted by the National Bureau of Economic Research by sections under Riefler's chairmanship, a large part of the specific research inquiries, contacts, and influence in

the younger personnel was completed. ^{consequently} "I would not now personally recommend that the Institute for Advanced Study inaugurate a duplicate program in this field..." but that professors and members continue their contact in the field.

The memorandum of March 13, 1936, did not contemplate that the economics section of the Institute should become a consultation point for economists throughout the world, yet that is what has happened; that is, the visit of Mr. Humphrey Mynors now Secretary of the Bank of England; of Mr. Henry Clay, Economic Advisor to the Bank of England; of Riefler's consultation to the Finance Committee of the League of Nations and the Subcommittee on Financial Statistics and of the Statistics Committee and the delegation on business depressions. Also with Stewart and Viner he has been acting as a special advisor to the Secretary of the Treasury. "In these days of crisis and official secrecy these contacts have been invaluable. They constitute almost the only means by which the economists seeking to work at an advanced level in international finance can obtain relevant material, become familiar with relevant problems, and make an effective contribution. Up to last year, the scope of work of this type was limited by the fact that I was the only appointment in this field at the Institute. There was no group at Princeton for outside specialists to

visit. It consisted, therefore, too largely of my having to move out to get into effective contact problems. With the advent of Professor Warren and Stewart this deficiency will be remedied, should they concur in the general program I have endeavored to work out. Our ~~own~~ people will still be called away from Princeton from time to time--that is inevitable for a program in international finance,--that there will always be others here to maintain a going concern at Princeton where out_siders may come for contacts and training.

^{out}The program up to the present time has been worked out largely upon his sole responsibility. Now with his new colleagues whose experience and interests in finance, national and international, are akin to his, he hopes with their concurrence the program can be carried on in these terms.

S IAS Economics and Politics, 1934-1939

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

ROCKEFELLER

Foundations

✓ RIEFLER, WINFIELD W.

Biographical

AYDELOTTE, F.

Aydelotte to Riefler.

This is the letter in which he asks Riefler to prepare the material for submission to Rockefeller Foundation for supplementing the funds for economics at the Institute.

"I had a good talk with Joe Willits yesterday, and he went through the material you had given me with great interest. I think we are getting on with our application, but he now wants me to draw up some kind of a formal request summarizing in general terms the material you gave me so that he will have something to show to the members of his Executive Committee. The problem is to present something to a group of trustees who are themselves college presidents which will make them feel justified to give money to us instead of to their own institutions, and as things go in this practical world that is real problem.

"I should like very much to have you colaborate in this letter. I will try my hand at a preliminary draft and bring it to Princeton with me on Thursday morning. If you are to be there Thursday afternoon, I should be most grateful if you would revise it."

A File, IAS (T)

1/17

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

ROCKEFELLER FOUNDATION

Foundations

RIGHT

Finance

AYDELOTTE, P.

Biographical

✓ RIEFLER, W. W.

STEWART

See copy of Aydelette's request for Rockefeller Foundation funds.

5

S, I. A. S., School of Economics and Politics

1/19 - 3/2

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

BAMBERGER-ROCKEFELLER FUND

Foundations

RIEFLER, W. W.

Biographical

STEWART, W. W.

AYDELOTTE, F.

Riefler to Stewart January 19, 1940 transmitting an informal letter to Willits asking for support from the Foundation.

Aydelotte to Stewart, January 20, 1940, transmitting proposed report to the Trustees on School of Economics and Politics. (Not available. See copy report attached dated January 27 also sent to Riefler and Warren).

March 2, 1940--preliminary draft of memorandum to Willits by Aydelotte with corrections.

S-7 (SEP, 1940)

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

ROCKEFELLER

Foundations

✓ RIEFLER, WINFIELD W.

Biographical

Data supporting application for Rockefeller Foundations/ funds
prepared by Riefler. (See Aydelotte's request dated 1/20/40. S-7)

Filed in Vertical File under S for School of Economics and Politics.

S File S-7

TRUSTEES

Corporation

NOMINATIONS

Academic Personnel

PARTICIPATION IN ADMINISTRATION

FOUNDERS

Corporation

✓ RIEFLER, W. W.

Biographical

STEWART, W. W.

VEBLEN, O.

Aydelotte to Bamberger and to Flexner suggesting Bamberger, Moe, Douglas & Rosenwald, reserving nomination of Schaap till later. To Flexner suggesting that 3 faculty members who will probably resign 5/22/40 should remain on committees of Trustees. Not sent. Handwritten notes in file indicate Bamberger objected to resignation of 3 at once--suggested Board keep Stewart. Notes indicate Veblen under pressure Aydelotte to resign and "wavering."

A, 10/18/56, Misc. #2

TRUSTEES

Corporation

AYDELOTTE, F.

Biographical

STEWART, W. W.

RIEFLER, W.

VEBLER, O.

Aydelette to Flexner, May 3, 1940.

Asks Flexner for suggestions which Aydelette should make to Mr. Houghton for the Institute committees for 1940-1941. "As you know, Mr. Stewart and Mr. Riefler intend to resign from the Board of Trustees at the meeting on May 13, and it is just possible that Mr. Veblen will do the same, though he has not as yet signified to me that intention."

He suggests that even if they all resign, Riefler should be kept on the Finance Committee, Stewart on the Committee on Nominations, and Veblen on the Committee on Buildings and Grounds, since they will be very useful, and have worked with the members of

the Board very well.

No answer in the file from Flexner on this.

D File, Flexner, Abraham

1940
TRUSTEES

Corporation

STEWART, W. W.

Biographical

✓ RIEFLER, W. W.

BAMBERGER, L.

ROSENWALD

DOUGLAS, L.

Aydelotte to Weed.

"I have had a talk with Mr. Bamberger and find that he would be a little happier if we did not go forward too rapidly with making changes in the Board. In deference to Mr. Bamberger's wishes I have arranged with Stewart and Riefler to postpone their resignations until next year, leaving us only two vacancies to fill on Monday. I suppose the Committee feel we had better select L. Rosenwald and Lewis Douglas for those places...We must keep Moe and Fulton in mind..."
D, Weed

TRUSTEES

Corporation

FOUNDERS

WEED

Biographical

✓ RIEFLER

STEWART

Aydelette to Weed.

Bamberger has consented (to Friedenwald) to acceptance of Straus' resignation from Board. Aydelette talked with Louis Bamberger and Bamberger would be a little happier if too rapid changes were not made in Board. Accordingly W. W. Stewart and Riefler are withholding resignations. Select L. Friedenwald and L. Douglas for present two vacancies; keep Nee and Fulton in mind for later? Aydelette asks.

D. Weed, 1930-1940

June - August

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

WORLD WAR II.

Government Relations

FOREIGN PERSONNEL

PRINCETON UNIVERSITY

Relations WOAI

ROCKEFELLER

Foundations

AYDELOTTE, F.

Biographical

✓ RIEFLER, WINFIELD W.

B

Correspondence regarding the League of Nations.

Filed in Chronological File under 1940, June - August.

A File, League of Nations, (Invitation to Economics Section)

1940
PRINCETON UNIVERSITY

SCHOOL OF ECONOMICS AND POLITICS
(LEAGUE OF NATIONS)

AYDELOTTE, F.

✓ RIEFLER
RIEFLER, W.

BRABLY

Relations with

Academic Organization

Biographical

Aydelette's memo on plan to bring section to Princeton--
Correspondence with Arendt.

Filed in Vertical File under "A" for School of Economics
and Politics.

F. A. papers, 1/8/57

6/11

1940
WORLD WAR II

SCHOOL OF ECONOMICS AND POLITICS

AYDELOTTE, F.

✓ RIEFLER, W.

Government Relations

Academic Organization

Biographical

A copy of a letter to Cordell Hull, Secretary of State from Harold W. Dodds, President of Princeton University; Rockefeller Institute for Medical Research by Carl Ten Broeck, Director Department of Animal and Plant Pathology; and Aydelotte, Director of the Institute for Advanced Study.

Enclosing a communication which the three would like to send to Joseph A. Avenol, Secretary General of the League of Nations, provided that it meets with the approval of the government of the United States: purpose, to invite the League of Nations to move its technical sections, namely, public health, opium control, and economic and financial, to Princeton, New Jersey, a joint invitation.

Will the State Department transmit the document to the

League of Nations by cable through its foreign officers if the government agrees with the effort? Will the State Department also rush the granting of visas to the personnel?

The close proximity of the war to Geneva makes it ~~imperative~~ desirable to save the fine scientific work that has been developed under the guidance of the technical sections of the League of Nations.

A File, League of Nations (Invitation to Economics Group)

1911-1917
SCHOOL OF HUMANISTIC STUDIES

Academic Organization

TAXATION (VICTORY TAX)

Government Relations

GENERAL (WORLD GOVERNMENT)

Government Relations

ECONOMICS

Academic Activities

CATLIN, GEORGE

Biographical

✓ RIEFLER, W. W.

MAYER (HOUSE PURCHASE, ETC.)

Letters and memoranda regarding above headings in
Aydelotte file (Elsa Jenkins) 3/19/57, File No. 1.

1/27
2/24

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

AYDELOTTE, F.

Biographical

STEWART, W. W.

✓ RIEFLER, W.

WARREN, R.

Report of the Director, 1/27/41.

Filed in Vertical File under "E" for School of Economics
and Politics.

9/15

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

ECONOMICS

Academic Activities

/RIEFLER, W. W.

Biographical

Riefler to Aydelotte regarding consumer credit studies
N. B. R. and use to ~~KIXEIXXX~~ P. R. B.

Filed in Chronological File under 1941, 9/15.

V. A., 1/8/57

PARTICIPATION IN ADMINISTRATION

Academic Personnel

BY-LAWS

Corporation

RIEFLER, W. W.

Biography

Prof. Riefler resigned from Board of Trustees because, "I have felt for some time that the responsibilities of a Trustee were difficult to reconcile with those of a member of the faculty."

TRUSTEES

Corporation

✓ RIEFLER, W.

Biographical

WEED, LEWIS H.

Weed to Aydelotte, acknowledging a memorandum of December 22, evidently outlining Bamberger's suggestions and requirements. That letter not in the file.

"It seems to me that the suggested plan of organization is about as complicated as it could be but if it satisfies Mr. Bamberger, Mr. Hardin and Mr. Maass, I shall have no objections. I feel however that with the projected set-up it is quite unnecessary to have a Vice-President of the Corporation and I would therefore suggest the withdrawal of my name.//

"In thinking about the relationship of faculty members to the Board of Trustees, I can only re-affirm what I have said many times in the last two or three years: that is, I believe it is most unfortunate to have faculty members on the Board. I therefore would be thoroughly agreeable to have Mr. Riefler's resignation accepted, with prompt filling of the vacant place.

"In the list of Trustees it does seem to me important to add an outstanding medical man. Dr. Sabin and Dr. Carrell have both dropped out and Dr. Friedenwald has died." He offers to present names for consideration.

D File, Weed, Lewis H. 1941-1945

1942

June

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

GENERAL (AMERICAN AND BRITISH
COMMONWEALTH ASSOCIATION)

Foundations

CATLIN, GEORGE

Biographical

✓ RIEFLER

Correspondence on American and British Commonwealth
Association in London financed by the great foundations of
American British Cultural Relations.

See Source

FA (Eise Jenkins) 3/19/57, File No. 1.

9/28

ECONOMICS

Academic Activities

GENERAL

Government Relations

✓ RIEFLER, W. W.

Biographical

STEWART, W.W.

WARREN, R.

Flexner to Aydelette.

~~XXXXXXXXXX~~

Warns him not to let these men accept salary from government.
It would make them responsible for policies.

FA Confidential Files, March 7, 1957

10/17

NATIONAL BUREAU OF ECONOMIC RESEARCH

Foundations

✓ RIEFLER, W. W .

Biographical

Riefler resigned as Director (representing American Statistics
Association on Board) Economics

D File, Riefler, W. W.

2/19/43
5/20/47
7/8/48

SCHOOL OF ECONOMICS AND POLITICS

POLICY

BUDGET

✓ RIEFLER, W.

STEWART, W.

AYDELOTTE, F.

OPPENHEIMER, R.

Academic Organization

Administration

Financial

Biographical

Vertical File "*Econ. & Pol.*"

Rockefeller-Bamberger Fund

File: IAS Rockefeller-Bamberger Fund

✓ RIEFLER, W. W .

Biographical

Milo Perkins to Aydelotte recognizing achievements of Riefler.

~~Filed in Chronological File under 1943, 3/23.~~

D File, Riefler, Winfield W.

BOARD OF ECONOMIC WARFARE
Office of Executive Director
Washington, D. C.

Confidential

March 23, 1943

Dr. Frank Aydelotte, Director
Institute for Advanced Study
Princeton, New Jersey

Dear Dr. Aydelotte:

A recent conversation with Ambassador Winant gave me some information about Winfield Riefler's work in London that I think will be of interest to you. As you know, Mr. Riefler is in charge of the Economic Warfare Division of the Embassy with the rank of Minister. During the past year, this Division has become increasingly important in carrying out economic warfare functions in cooperation with the British government. Its personnel during this time has increased from half a dozen to approximately seventy.

Ambassador Winant paid high tribute to Mr. Riefler's achievement. In his opinion, Riefler has done an outstanding job in organizing and directing his division of the Embassy. I gathered that in addition Mr. Riefler has been useful to the Ambassador on various important questions outside of his regular duties.

I should be grateful to you if you would treat these remarks of the Ambassador as confidential.

May I add that we have found Mr. Edward Mead Earle's contribution as a consultant extremely valuable to the Board. The Vice President and I are very grateful to you and the Institute for allowing the government to avail itself of the experience and abilities of these two men.

Sincerely yours,

(Sgd) Milo Perkins

Executive Director

5/14

✓ RIEFLER, WINFIELD

Biographical

GENERAL

Government Relations

Letter from Dr. Aydelotte to Prof. Riefler:

"I have had the opportunity of talking over your budget for the academic year 1943-1944 with the Treasurer and the President of the Corporation. They agree with me in thinking that you have worked the thing out very satisfactorily and I am instructing Miss Miller to put you on the \$12,000 rate as from July 1, 1943..."

Source: IAS Former Trustees - Riefler, Winfield

1944

9/28

GENERAL (NATIONAL BUREAU OF ECONOMIC RESEARCH) Foundations

ECONOMICS

Academic Activities

RIEFLER, W. W.

Biographical

STEWART, W. W.

Letter from William J. Carson, Vice Chairman Committee
on the Corporate Bond Study Financial Research Program, to
Stewart, September 28, 1944.

Filed in Chronological File under 1944, 9/28.

A Bulletin No. 11 Attie Vert.

10/11

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

SCHOOL OF HUMANISTIC STUDIES

✓ RIEFLER, W. W.

Biographical

WARREN

STEWART

AYDELOTTE, F.

In his projected report which was never delivered, Aydelotte outlined a project for research in the fundamentals of American civilization which he says properly belongs in the School of Humanistic Studies, but because of the interests of Stewart, Warren, and Marle, the School of Economics is greatly interested.

He has been discussing it since 1941 with Professor Louis B. Wright of the Huntington Library and one of the editors of the Journal of the History of Ideas, and later with Professor Hollwain of Harvard, Miss Marjorie Nicholson

of Columbia, Dr. Joseph H. Willits of the Rockefeller Foundation, Professor Gilbert Chinard and President Dodds of Princeton. (See page 20 of the draft for a description of the project which proposes to trace the strands of legal, political, social, economic, philosophical and religious aspects of American life from the beginning.) Aydelotte suggests that fundamental research in various aspects of the field will enable the Institute to make a contribution of peculiar value to postwar scholarship and education in the United States. He says the interest of scholars moving in this direction is demonstrated by the subjects chosen by candidates for fellowships of the Guggenheim Foundation as well as by the subjects touching this field undertaken by certain members of the Institute. The newly organized program in American civilization in Princeton University evidences it also. Professor Blackmur at Harvard, an ex-Guggenheim Fellow and an instructor in Princeton, is working on Henry Adams, and will spend the academic year 1944-1945 at the Institute on a stipend in the School of Economics. "Lack of funds for stipends and the preoccupation of scholars with war work has prevented us

from making anything more than a very quiet and modest start
but we hope that this program will go forward with
accelerated momentum a year hence."

A (Attic) File, Report of the Director, October, 1944

10/23

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

GENERAL

Corporation

✓ RIEFLER, W.

Biographical

STEWART, W.

Following is an excerpt from a memorandum dictated by Stewart of a conversation he had with Riefler on the above date. (Memo dated October 24, 1944).

"Mr. Riefler indicated the line of development that he thought most effective for the Institute. In his view the Institute ~~occupies~~ occupies a place midway between a university and a foundation. It has more operating functions than a foundation. Being free from teaching commitments, it can be more free than a university, and in its operations it can have more direct contact with individuals and projects than a foundation. The Institute's general program, therefore, should be to gamble on promising new things, then support at an early stage to the successful enterprises in the community, and when the enterprise is established, expect to withdraw and recapture its freedom. Its general emphasis should be to develop

the
in Princeton community as many worthwhile projects sponsored in common
with the University, the Institute and other research agencies."

IAS Sch. of Econ. & Pol.
S Reports, Memoranda 1944-45

12/23

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ RIEPLER, W. W.

Biographical

EARLE, E. M.

Earle reported at Faculty Policy Committee meeting that Riefler declined to serve on Policy Committee on December 18 for reasons of health, activities, etc.

Earle, Faculty Committee on Policy

FACULTY PARTICIPATION

Academic Personnel

MEMBERS

STIPENDS

DE TOLNAY, C.

Biographical

GOLDENWEISER, EMMANUEL

RIEFLER, W.

COOPER, JOHN C.

Faculty Meeting of May 19, 1945 - discussion of proposed limitation in term
for short-term members. File V-1

See FACULTY PARTICIPATION - Academic Personnel

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

VINER, J.

Biographical

MORISON

EARLE

✓ RIEFLER

WARREN

STEWART

See Earle to Aydelotte regarding conference with W. W. S.,
W. W. R., R. B. W. and suggested deferral of invitation to Viner
in favor of immediate invitation to Morison.

Earle, I. A. S., 1944-5, General Correspondence

1946

DIRECTOR

administration

NOE, HENRY ALLEN

Biographical

FANFOLY

STEWART

BRONK

✓ RIEFLER

Fanfoly suggests Noe for Director (1/9/46); Stewart transmits appraisal of Bronk showing he is out of depth when out of his science 1/4/46. Stewart suggests Riefler 2/28/46. Low suggests (1) Sigerist of Johns Hopkins, (2) Shapley of Harvard, (3) Moritt of I. A. S. (2/9/46); Fanfoly suggested Horne (2/11/46); Moritt preferred Rieger (2/12/46).

Encls, I. A. S., 1946-5

1946

4/23

✓ RIEFLER, WINFIELD W.

Biographical

Speech given at the University of Minnesota on the occasion of
the inauguration of President Morrill, April 23, 1946.

Filed in Vertical File under R for Riefler.

D File, Riefler, W.

5/20

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MITRANY, D.

Biographical

✓ RIEFLER, W.

Riefler reported Mitraný unable to return to the Institute in September, 1946, and it was proposed that Mitraný should relinquish his position so that it might be filled by another scholar. Mitraný has asked for the status of permanent member up to the age 65, with the understanding that the Institute will pay 1/2 his contribution to the T. I. A. A., and with the further understanding that Mitraný will spend several weeks each year at the Institute. The School to recommend a suitable stipend for such services, and the Trustees to enlarge the regular stipend fund of the School to cover the amount recommended. The Faculty approved these suggestions.

D. Faculty Minutes, May 20, 1946

9/26

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SEMINAR ON MONETARY POLICY

Academic Procedures

STEWART, W. W.

Biographical

✓ RIEFLER

WARREN

GOLDENWEISER

Meeting of four to plan for seminars 1947-48; subject European financial, fiscal and monetary problems. Two meetings per month instead of one as in 1946-47. Lunch and afternoon. Personnel selected in program outlined.

Decided to have a full-time assistant to organize material on current foreign developments, charts etc. Vera Lutz mentioned--(no provision for preparation of reports or papers for publication? Apparently not) Warren kept notes of discussions, sometimes with the papers presented by individual

members and sometimes without. In two cases in 1946 papers were submitted & revised after discussion and before publication. In others some may have been true. Warren's notes show 9 meetings seminar 11/12/46 to 5/12/47.

Papers regarding this file are attached to Chronological Copy of this Memorandum and filed under 192E 1946, 9/26.

S. E. P. Seminar Monetary Policy 1947-48

9/30

GENERAL

Government Relations

GENERAL (20th Century)

Foundations

~~RIEFLER, W. W.~~

See New York Times clipping 9/30/45 on 20th century fund report
on proper use of Export-Import Bank.

D File, Riefler, W. W.

12/10

PENROSE, DR. E. F.

Biographical

✓ RIEFLER, W. W.

Memorandum from Riefler to Earle, December 10, 1946,
regarding proposed membership for Dr. E. F. Penrose, to start
early in 1947. Nomination for membership for 1 year. Late of
I. L. O. and Winant's staff.

Letter filed in Chronological file under 1946, 12/10.

Earle, I. A. S., 1946

✓ RIEFLER, WINFIELD W.

Biographical

"Town Topics" nominates Riefler man of the week for his services
to IAS.

D File, Riefler, W. W.

SCHOOL OF ECONOMICS AND POLITICS

POLITICS

OPPENHEIMER, R.

STEWART, W.

/ RIEFLER, W.

Academic Organization

Administration

Biographical

Conversation with Oppenheimer concerning Riefler

8 Personal Memoranda

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, W. W.

Biographical

SEMINARS

Academic Procedures

Memo regarding the Monetary Seminar, and another memo concerning memberships in the School of Economics and Politics, 1948-1949 as ~~disc~~ discussed at an informal meeting of the School Monday morning, February 16, 1948.

Filed in ~~SRK501512~~ Chronological File under 1948, 2/17.

Earle, School of Economics and Politics

4/1 ?

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

STEWART, W.

Biographical

RIEFLER, W.

Report, School of Economics and Politics.

Filed in Vertical File under S, School of Economics and Politics.

S File, Sch. of Econ. & Pol. (S & N) 1947-8

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SCHOOL OF HUMANISTIC STUDIES

✓ RIEFLER, W. W.

Biographical

OFFENHEIMER, R.

Offenheimer reported to the Trustees that with Riefler's expected ~~next~~ resignation, the definite cleavage between Marie's work and that of the economists, and the entirely different fields covered by the humanist faculty, organization and emphasis in both economics and the humanities might well be changed in the not distant future.

Trustees' Minutes, April 15, 1948

1948

5/1

1950

2/15

1950

3/15

SCHOOL OF HISTORICAL STUDIES

Academic Organization

✓ RIEFLER, W. W.

Biographical

OPPENHEIMER, N.

May 1, 1948 Riefler appointed assistant to F. H. B. Chairman Thos. B. McCabe. Leave of Absence without salary throughout 1948-49. His TIAA account to be inactive effective July 1, 1948.

February 15, 1950 Oppenheimer with Riefler--decision on possible return to Institute.

March 19, 1950 Riefler to Oppenheimer--in no sense "irrevocably committed" to Government service. Happy and constructive work where he is--training younger men. His post

is not one, and "they" have been trying to persuade him to shift down to Washington, but he has not been interested. That's the situation. Oppenheimer to handle as he thinks best. He terminated Riefler.

See file for detailed biographical sketch with evidence that from 1944 on Riefler had several vital outside connections in his field.

For letter Oppenheimer to Riefler, May 6, 1948, see Chronological File under 1948, 5/1 attached to this memo.

D, Riefler, W. W.

BENEFITS

Academic Personnel

✓ RIEFLER, WINFIELD W.

Biographical

Oppenheimer to Riefler, May 6, 1948, regarding leave of absence
for Riefler.

Filed in Chronological File under 1948, 5/6.

D File, Riefler, W. W.

✓ RIEFLER, WINFIELD W.

Biographical

Miss

Oppenheimer to Trinterud, May 6, 1948, regarding
Riefler's leave of absence for the next year.

Letter filed in Chronological file under 1948, 5/6.

Riefler,
D. ~~Riefler~~ Winfield W.

1948

5/13
5/15

HOUSING

Facilities

STRAUSS, LEWIS L.

Biographical

✓ RIEFLER, W. W.

Strauss had asked about the Riefler house on Riefler's leaving.

Mrs. Leary sends information for which he thanks her May 13, 1948. Information not available. He says that at his next visit to Princeton he will make a point of looking at the house and asks for some idea of the price for which it would rent. In other words, if he bought it but couldn't live in it for a year or two, he was told \$250 to \$275. (May 15, 1948)

May 15, 1948, Leary to Strauss:
/ Max ~~Leary~~ The Institute has not decided what use to make of the house.

D, Strauss, Lewis L.

11/16

GEST ORIENTAL LIBRARY

Facilities

RIEFLER, W.W.

Biographical

The Gest Oriental Library was turned over to Princeton University, to be housed in the Firestone Library. The title remains with the Institute.

The IAS purchased the home of Prof. W. W. Riefler on Battle Road Circle for \$42,500.

Tr. Min. 11/16/48 p. 6

1948
XXXXXXXXXXXXXXXXXXXX
PRINCETON UNIVERSITY
WORLD WAR II

AYDELOTTE, F.
RIPLEY, W. E.
XXXXXXXXXXXXXXXXXXXX
SWEETSER, ARTHUR
SCHOOL OF ECONOMICS AND POLITICS

XXXXXXXXXXXXXXXXXXXX 11/27
CORRESPONDENCE RELATIONS

Biographical

Academic Organization

In A copy from an excerpt from a letter to Frank Walters, Geneva, by Arthur Sweetser, November 27, 1948 (Walters was doing a history of the League of Nations), Sweetser says:in

"In going over all the papers yesterday with Frank Aydelotte, I can understand how it crept in, as the correspondence was all with Dodds, President of the University, but that, as I said before, was purely proforma, as he was haed of the oldest of the three inviting agencies. In sober fact, it was Dr. Frank Aydelotte of the Institute of Advanced Study, who was the prime and practically single mover on the Princeton end, with the other two sponsors only giving their names, and, as the Treasurer of the University only last night told me, the University itself not confirming the move till months later. It was with Dr. Aydelotte's Washington member, or rather a member who happened to be in Washington, that I made the first move as regards Princeton as

the actual site: i. e. a Winfield Riefler, later Economic Minister in London. It was Dr. Aydelotte who arranged the first luncheon in Princeton, drafted all the correspondence, organized the visit to Washington, met Loveday et al^x on arrival, and finally gave the whole group, which eventually ran up to some 40 officials, superb offices and quarters, for something like 4 years, in his own very crowded building. You would be the first, I am sure, to want to do full justice on this score, particularly as in the end, as Dr. Aydelotte's own work increased, he was extremely embarrassed for space."

Sweetser goes on to assess the consequences of this hospitality:

(1) "It was a fairly friendly action on the part of the US Government in not objecting to the invitation going and in offering every possible help in detail, provided it could do it without getting involved too much in the principle"

(2) It had a real value in keeping the League alive and in getting support for it during the war years.

(3) Led to the production of useful staff here.

(4) It helped through the experience of Loveday and others who were constantly called to Washington to lay the groundwork for various UN agencies such as Food and Agriculture, Bank and Fund, etc.

(5) Most of its staff have been well placed since then: Martin Hill as Adviser to the new EG on matters affecting Specialised Agencies, Watterson with FAO, Rosenberg with the UN, Deperon carrying on his same work at Lake Success; Lindberg and Hurkse both here for tea with us only yesterday. The whole group did not go over en masse, but their experience, their publications, and their library, he thinks, did, and established a permanent, continuing link between past and future which seems to him worthy of special consideration.

Also he says this group was the rallying point for the League in the United States and cites the pamphlet World Organization, 1920-1940.

He opines that Avenol met his Waterloo in Aydelotte/
with the latter's friendship with Lothian which started the
foreign office reaction which knocked out Avenol's most serious
objection.

A File, League of Nations (Invitation to Economics Group)

ECONOMICS

Academic Activities

NATIONAL BUREAU OF ECONOMIC RESEARCH

Foundations

✓ RIEFLER, W. W.

Biographical

WARREN, R.

Executive Director, N. B. E. R. to Oppenheimer, April 28, 1949, transmitting resolution N. B. E. R. on the resignation of Riefler at 1949 meeting as Director. He served from 1936 to 1942 by appointment of the American Statistical Association, resigning to become Minister to the Court of St. James. Nominated by the I. A. S. in 1945 on his return, and resigned at the end of his five-year term in 1950. Served as member of the Committee on Research in Finance, as Chairman of the Technical Committee on Corporate Bond Research, and advised frequently members of the staff on the financial research. "His active participation in this way in the work of the National Bureau has been a major influence in much of the National Bureau's work, especially in the studies in finance. The leadership that he gave to the planning and early development of the Financial

Research Program and to the execution of the many studies that have resulted from it to date stands out as an exceptional contribution to economic research."

February, 1950, on request of the N. B. E. R. and with consent of Stewart, Warren was appointed Director. Warren was nominated by the Institute for membership on the Board of Directors of the N. B. E. R.

D, National Bureau of Economic Research

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

SALARIES

Academic Personnel

MITRANY, D.

Biographical

AYDELETTE, F.

OPPENHEIMER, R.

PLENNER, A.

EARLE, E. N.

✓ RIEFLER, WINFIELD W.

Mitraný to Aydelette, May 10, 1949.

Filed under Chronological File, 1949, 5/10.

See also copy of Mitraný to Oppenheimer 5/12/49 with historical
note (3 pp.) on confusions in terms of his appointment and salary dating
from beginning of his appointment

A File, David Mitraný

5/12

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SALARIES

Academic Personnel

MITRANY, D.

Biographical

OPPENHEIMER, R.

FLEXNER, A.

EARLE, E. M.

✓ RIEFLER, W.

Mitrany to Oppenheimer, answering one from Oppenheimer May 5.

Filed under Chronological File, 5/12/49.

A. File, David Mitrany

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ RIEFLER W. W.

Biographical

The Director brought up the question of Riefler's leave of absence, and stated he would write to him to inquire whether his status should not now be changed.

Faculty Minutes, 2/13/50

2/15
3/19

✓ RIEFLER, WINFIELD W.

Biographical

opp OPPENHEIMER, ROBERT

Oppenheimer to Riefler, February 15, 1950.

"It is now about two years since you first told us of your intentions to return to government service and to leave the Institute. At that time you felt that this was an irreversible decision. We who had cause to regret your decision still hope that you might wish to return; and for that reason asked you to consider yourself on leave of absence from the Institute, and to put off resignation until such time as all doubts had been resolved.

"I am writing to you now in the ~~wakwakakakak~~ melancholy anticipation that that time has arrived, and to ask ~~for~~ you for a candid expression of your own desires in the matter.

"We all send you the warmest of greetings, and wish that you and Dorothy would visit more often the community in which you have so many warm friends."

Riefler to Oppenheimer, March 19, 1950.

He apologizes for delay in answering, and says that he is remodeling his house, and that the letter has become buried someplace. "However, I have the contents sufficiently in mind I think to give you the information you need.

"(1) I am in no sense 'irrevocably committed' (was that the term) to the government service.

"(2) I feel that during the past two years I have been using my capacities, constructively and creatively.

"(3) At the moment, I am quite happy intellectually. We really have a magnificent economic staff here. I am gradually getting to the point where my contacts with the younger ones are such that they take the initiative to talk things over. That is quite some progress.

"(4) The post is a fairly 'hot' one and therefore no one can tell how long these conditions will last. At the moment again, they are trying to persuade me to shift down here, but I have not been interested.

"That's about the whole situation. So far as my formal relationship to the Institute is concerned, please handle it in whatever way is preferable from your point of view. What I regret most, is that I have not been able to keep up my informal contacts with you and the group as I should have liked. I have had to stay here pretty continuously on the job."

D, Riefler, Winfield W.

11/7
11/8

✓ RIEFLER, W. W. (7, 8)

Biographical

FRANKFURTER, F. (6, 7, 8)

VEBLEN, O. (7, 8, 9)

Interviews ~~xxx~~ with Professor Oswald Veblen, 11/7/55 and
11/8/55.

Filed in Vertical File under Veblen Interviews.

SCHOOL OF ECONOMICS & POLITICS

Academic Organization

TRUSTEES

Corporation

FOUNDERS

MAASS, H.

Biographical

LEIDESDORF, S.

FLEXNER, A.

AYDELOTTE, F.

/RIEFLER, W.

FRANKFURTER, F.

EINSTEIN, A.

Interview with Messrs. Maass and Leidesdorf 11/17/55

See Vertical File, INTERVIEWS

SCHOOL OF MATHEMATICS

PRINCETON UNIVERSITY

PARTICIPATION IN ADMINISTRATION

FLENER, A.

VON NEUMANN, J.

VEBLER, O.

ALEXANDER, J.

✓ RIEFLER, W.

LEFSCHETZ

Academic Organization

Relations W.O.A.I.

Academic Personnel

Biographical

Interview with O. Veblen 11/21/55

See Vertical File - INTERVIEWS

1955

11/26

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SCHOOL OF MATHEMATICS

✓ RIEFLER, W.

Biographical

VEBLEN, O.

PLENNER, A.

PANOPSKY, E.

Interview with Winfield W. Riefler, November 26, 1955.

~~Filed under 11/26/55~~

Filed in Vertical File, Interviews

1955

11/28

GENERAL 2, 3

Academic Organization

SCHOOL OF ECONOMICS AND POLITICS 4

GENERAL 6

Publications

MEMBERS 6

ROCKEFELLER 1, 2

Foundations

FLEXNER, A. 1, 2

Biographical

RIEFLER, W. 4

AYDELOTTE, P. 1, 2, 3, 4, 5, 6

Interview with Dr. Aydelotte, November 28, 1955.

Filed in Chronological File under 11/28/55.

Vertical

Interviews

Interview with Dr. Aydelotte, 11/28/55

SCHOOL OF MATHEMATICS (7)

Academic Organization

APPOINTMENTS (1, 5)

Academic Personnel

PARTICIPATION IN ADMINISTRATION (2, 3, 5, 9)

GENERAL (6, 7)

Administration

DIRECTOR (3, 6, 7)

FRANKFURTER (1, 8)

Biographical

RIEFLER (1, 3, 8)

STEWART (3)

EINSTEIN (5, 6)

FLEXNER, (5, 6, 7, 8, 9)

VEBLEN (Interview)

Interview with Professor Veblen, 12/1/55.

Filed in Vertical File under Veblen Interviews.

1955

12/2

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

BUILDINGS AND GROUNDS

Facilities

WOODWARD, E. L.

Biographical

FLEXNER, A.

✓ RIEFLER, W.

LOW, E.

~~INSTITUTE~~

Publications

Interview with Elias Low, December 2, 1955.

Filed in Vertical File under "Interviews"

Interview with Elias Low, December 2, 1955

12/31

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, W.

Biographical

FLEXNER, A.

WARREN, R.

STEWART, W.

Interview with Winfield Riefler by telephone 12/31/55.

Filed in Vertical File under Interviews.

Interview with Winfield Riefler by telephone 12/31/55.

GOLDMAN, HETTY

Biographical

✓ NIEPLER, W.

WARREN

STEWART

PLEXNER, A.

EARLE, E. M.

Interview with Professor Goldman, January 9, 1956.

Filed in Vertical File under Interviews.

Interview with Professor Goldman, January 9, 1956

1/22

1956
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, WINFIELD

Biographical

Letter from Riefler to Mrs. Beatrice M. Stern, January 22, 1956,
giving her facts from his years at the Institute.

Filed in Chronological File under 1956, 1/22

Mrs. Stern's Correspondence

SCHOOL OF ECONOMICS AND POLITICS

ROCKEFELLER

TRUSTEES

STEWART, W. W.

✓ KIMPLER, W.

VEBLEN, C.

HERZFELD, E.

OPPENHEIMER, R.

STRAUSS, L.

LEWIS, WILMARTH

FRANKFURTER, P.

WARREN, R.

Academic Organisation

Foundations

Corporation

Biographical

Interview with Walter W. Stewart, January 30, 1956.

Filed in Vertical File under Interviews.

Interview with Professor Stewart, 1/30/56

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

PARTICIPATION IN ADMINISTRATION

Academic Personnel

STEWART, W. W.

Biographical

FLEXNER, A.

VEBLER, O.

✓ KIEFLER, W.

DOUGLAS, LEWIS

OPPENHEIMER, R.

MOE, HENRY ALLEN

AYDELOTTE, F.

Interview with Walter W. Stewart, January 31, 1956.

Filed in Chronological file under Stewart Interviews.

Interview with W. W. Stewart, 1/31/56

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ RIEFLER, W. W.

Biographical

Checked items herein are those on which Riefler worked in directory capacity during
Institute tenure. Given to BMS by Riefler on date above at IAS.

Vertical File - School of Economics and Politics

1956

2/16

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

STEWART, WALTER W.

Biographical

✓ RIEFLER, WINFIELD W.

WARREN

FLENNER, A.

OPPENHEIMER, J. R.

EARLE, E. M.

Interview with Professor Stewart, February 16, 1956.

Filed in Vertical File under Stewart Interviews.

Interview with Professor Stewart, 2/16/56

B/A 5/31

PARTICIPATION IN ADMINISTRATION
COMMITTEES (NOMINATING)
ECONOMICS
NATIONAL BUREAU OF ECONOMIC RESEARCH
SCHOOL OF ECONOMICS AND POLITICS
SCHOOL OF MATHEMATICS
VISE
STEWART
DANKERS
✓ RIEFLER
FRANKFURTER
PLANNER
AYDELOTTE
OFFENHEIMER
MASS

Academic Personnel
Academic Activities
Foundations
Academic Organization
Biographical

Interview with Walter W. Stewart, May 31, 1956.

Filed in Stewart Interviews in the Vertical File.

Interview with Stewart, 5/31/56

GENERAL
ECONOMICS
PHILOSOPHY
PRINCETON UNIVERSITY
POLICIES
PARTICIPATION IN ADMINISTRATION
SOCIOLOGY
VINER, J.
FLEENER, A.
✓ RIEFLER, W. W.
STEWART, WARREN
WARREN, ROBERT
VESLIE, C.
WEINSTEIN, ALBERT
HARRIS, EDWARD H.
PROFESSORS

Academic Organization
Academic Activities

Relations WPAI
Administration
Academic Personnel
Foundations
Biographical

Academic Personnel

Interview with Jacob Viner, June 6, 1951

Filed in Vertical File under Viner Interviews.

Interview with Viner, 6/6/56

7/16

SCHOOL OF HISTORICAL STUDIES
SCHOOL OF MATHEMATICS
PROFESSORS
MEMBERS
FACULTY
PARTICIPATION IN ADMINISTRATION
ECONOMICS
HARVARD
GEST ORIENTAL LIBRARY
PRINCETON UNIVERSITY
✓ GENERAL
OPPENHEIMER
FERGUSON
TOYNBEE
ELIOT
PLACEEK
KENNAN
LYSON
STEWART
VINEY
ALEXANDER

✓ RIEFLER
WARREN
MAYER
GODEL
EARLE
DOUGLAS
STRAUSS
FRANKL

Academic Organization

Academic Personnel

Academic Activities
Educational Institutions
Facilities
Relations WPAI
Publications
Biographical

Interview with Robert Oppenheimer, July 16, 1956.

Filed in Vertical File under Oppenheimer Interviews.

9/25

1956
ECONOMICS (P. 1, 4, 5, 10, 11, 13, 14, 16)
DIRECTOR (P. 6)
SCHOOL OF HUMANISTIC STUDIES (P. 6, 7)
PRINCETON UNIVERSITY (P. 7, 8, 11)
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POLICIES (P. 12)
BUILDINGS AND G BOUNDS (P. 6, 7, 15, 16)
ROCHFELLER FOUNDATION (P. 16, 18)
STEWART, W. W. (P. 1, 5, 13, 14)
FRANKFURTER (P. 2, 5, 9, 17)
CLAY (P. 4)
✓ RIEFLER (P. 4, 6, 8, 9, 10, 13, 14, 15)
WOLMAN (P. 4, 17)
VIMER (P. 5, 8)
AYDELOTTE (P. 6)
VEBLEW (P. 1, 16)
STRAUS (P. 7)
PANOFSEY (P. 7)
SCHROEDINGER (P. 7, 8)
OPPENHEIMER (P. 9, 17)
WARREN (P. 10, 11, 16)
BUCHANAN, NORMAN (P. 1)
FEIS (P. 13)

Academic Activities
Administration
Academic Organization
Relations WOI
Academic Personnel
Administration
Facilities
Foundations
Biographical

Interview with Mr. Stewart, September 25, 1956.
Filed in Vertical File under Stewart Interviews.

ECONOMICS (pp. 2, 6, 7)	Academic Activities
SCHOOL OF ECONOMICS AND POLITICS (1, 2)	Academic Organization
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WOODWARD (7)	Biographical
FLEXNER (1, 4, 5, 7)	
FRANKFURTER (1)	
MITRANY (1)	
MARSCHAK (1)	
✓ RIEFLER (1, 2)	
XKINET VINER (2, 7)	
BARLE (2, 3, 6)	
JONES, THOMAS (3)	
WARREN (3)	
STEWART (3)	
AYDELOTTE (5)	
OPPENHEIMER (6)	
BAILEY (8)	

Interview with Sir Llewelyn Woodward, March 13, 1957.
Filed in vertical file under Woodward Interviews.

1957

5/3

BENEFITS (1, 2, 3)

SALARIES (1)

FACULTY (2)

TRUSTEES (2, 3)

DIRECTOR (2, 3)

ECONOMICS (4, 5, 6, 7)

SCHOOL OF ECONOMICS AND POLITICS (4, 5, 6, 7) Academic Organization

SCHOOL OF HUMANISTIC STUDIES (5)

WOLMAN (1, 2, 4, 7, 8)

AYDELOTTE (1, 2, 3, 8)

DE TOLNAY (1, 2, 3)

PANOFSKY (1, 2, 3)

EARLE (2)

VEBLEN (2, 5)

MOE (2)

PLEXNER (2, 3, 8)

EINSTEIN (3)

CLAY (7)

VINER (6)

WARREN (6)

BAMBERGER (3, 5)

STEWART (4, 6, 7, 8)

✓ RIEFLER (4, 5, 7)

MAASS (5)

OPPENHEIMER (5)

Academic Personnel

Corporation

Administration

Academic Activities

Academic Organization

Biographical

Interview with Wolman 5/3/57.

Filed in Vertical File under
Wolman Interviews.