

1930-1946
RESEARCH

MORSE, MARSTON

PHYSICS

Academic Procedures

Biographical

Academic Activities

Basic research not unique in 1930, Morse said.

Since we have flooded the carburetor--little basic,
much applied research.

Morse Interview, 6/21/56, p. 13, 19 14

PRINCETON UNIVERSITY

Relations WOI

HARVARD

✓ MORSE, MARSTON

Biographical

VEBLEN, O.

EINSTEIN, A.

DICKSON

BINKHOFF

WEYL, HERMANN

Interview with Professor Morse, May 25, 1956.

Filed in Vertical File under Morse Interviews.

Interview with Morse, 5/25/56

1752-56
PRINCETON UNIVERSITY

✓ MORSE, MARSTON

VINER, J.

Relations WOA I

Biographical

Morse comments on Princeton professors' view of I. A. S.

6/21/56
Morse Interview, pp. 9-10

MAYER, DR. WALTER

Biographical

✓ MORSE, MARSTON

Appraisal

Interview with Morse, 6/25/56

1933

1/23

VEBLEN, O.

Biographical

✓ MORSE, MARSTON

GRANTS IN AID

Academic Personnel

HARVARD

Relations W.O.A.I.

Veblen to Morse (Harvard)

"I have talked with Dr. Flexner about Currier and find that in order to obtain consideration for him, it will be necessary to have definite assurance that there will be a place at Harvard for him to return to. This is being done in all analogous cases and there seems to be no reason for making an exception of Currier.

"It looks now as though we should have a very good group of younger men next year. In the course of the negotiations that have taken place, we have arrived at much more definite ideas as to how to handle matters. I hope very much that we can establish good working relations with Harvard as we seem to be doing with everyone else."

File IV-21

1/25
1/28

1933
SCHOOL OF MATHEMATICS

MEMBERS

✓ MORSE, MARSTON

~~FLEISHER~~, A.

Academic Organization

Academic Personnel

Biographical

Fleisner to Morse, January 25, 1933.

Professor Veblen has told Fleisner something of his correspondence with Morse regarding Mr. Carrier: in the interest of making the Institute for Advanced Study useful by cooperation with universities throughout the country, and in view of the fact that the numbers will be small and carefully selected, he hopes that Harvard will find it possible to send Mr. Carrier to the Institute on one-half pay for a year.

"I may say in explanation that we are trying this experiment because the sabbatical year may come so late in a man's life as to be relatively unimportant from the standpoint of his development. By the device which I have mentioned above a man to whom an institution attaches

great worth can get a year or two years early in his academic career at a time when opportunity of this sort may mean most to him."

Morse to Flexner, January 26, 1933.

A cordial and congratulatory, warm message from Morse and the members of the Division of Mathematics at Harvard, and all good wishes for the success of the Institute. He thinks that the Carrier case is not the proper one in which to begin this relationship between Harvard and the Institute, since Carrier is in the status where in he is being appointed from year to year. Not until he gets a Faculty appointment of three years would it be possible to do this.

"I should like to add that I appreciate and approve the aims of the Institute most heartily, and feel that it has already had a beneficial effect in focusing attention on the more important matters with which a university should be concerned."

D File, Marston Morse

(1933-1945)

HARVARD

Relations WOI

✓ MORSE, MARSTON

Biographical

FLEXNER, A.

Biographical

CARRIER

Letter from Morse to Flexner, January 28, 1933,
regarding Carrier at Harvard.

Letter filed in Chronological File under 1933, 1/28.

D1 Morse, Marston, 1933-1945

✓ MORSE, MARSTON

Biographical

FLEXNER, A.

VEBLEN, O.

WEYL, H.

Morse nearly didn't come--Flexner and Veblen were just beginning to disagree with each other. Intrigue.

Interview with Morse, 6/21/56

5/5
10/19
10/24
10/30

SCHOOL OF MATHEMATICS

Academic Organization

MORSE, MARSTON

Biographical

VEBLÉN, OSWALD

Veblen to Morse, May, 1934.

Refers to a conversation initiated about a year and a half before. The conversation was evidently renewed by Morse in a letter from Oxford received by Veblen. He has shown this letter to Flexner, and Flexner pleased suggests that Morse and Veblen get together in the near future, to discuss the matter. Flexner must have authority from the Executive Committee or the Trustees of the Institute, but in addition, "He would not wish you to break off your Harvard connection abruptly in any way that might embarrass Harvard's arrangements for next year--a position which I am sure you would yourself endorse. (My own experience, however, is that when such a change is in prospect, it is best to make it without delay.)"

Flexner wants to talk it out in personal conference. Also he would "not like to have you go through a period of pulling and hauling."

Morse to Graustein, October 19, 1934.

As the Chief of the Division of Mathematics at Harvard, saying that he has received an offer from the Institute and wishes to take it.

Morse to Lexner, October 24, 1934.

Harvard has responded with an offer of a generous increase in salary and a decrease in teaching hours, and Birkhoff has also asked Morse if he wants anything else, and has promised to go to President Conant and try to obtain any additional commitments that Morse might desire. Morse has replied that, "if my choice should ultimately be Harvard, I would not wish any more concessions, that I would not regard it as fair to the remaining members of the Division, and that in any case I would not be content unless I remained a homogeneous part of the group of men with whom I was associated. It was my task, then, to decide between the working conditions in the two institutions as they would exist for me.

"Before I make the final decision I would appreciate a written statement from you confirming our conversation as to salary, the provision for a retiring allowance, and the retiring age. With such a letter at my disposal I can come to a speedy and, I hope, proper conclusion.

Flexner to Morse, October 30, 1934.

He confirms the appointment; has told the School of Mathematics Faculty members confidentially that Morse is coming, and has promised to make no announcement at the Institute until authorized by Morse to do so.

D File, Morse, Marston, 1933-1945

1934

6/10

SALARIES

Academic Personnel

✓ MORSE, MARSTON

Biographical

FLEXNER, A.

Flexner to Veblen (Hancock County, Maine): Excerpt

"He [Morse] also made some inquiry as to whether I contemplated a differential in the matter of professorial salaries, to which I replied that inasmuch as I myself could not possibly know the relative values of different individuals, and, further, inasmuch as the professorial salary, pension, etc., was an attractive one, I was disinclined to depart from the simple scheme with which we began. In other words, if a person is good enough to join the group and deal with students of maturity and achievement, then he was entitled to a full salary whether some differential in ability or productiveness existed or not. On the other hand, I said until the monetary situation was perfectly stable I wished to play safe. As to the soundness of this I am more convinced since spending two days in Washington, during which I had several confidential talks with persons connected with the Federal Reserve Board. They believe that the danger of inflation has passed. If so, we are all right on our present basis. If not, then, of course, we will have to readjust."

File IV-19

1934

6/10

✓ MORSE, MARSTON

Biographical

HARVARD UNIVERSITY

Relations WCAI

Flexner to Veblen (Hancock County, Maine):

Flexner had interview with Morse. He has found work at Harvard complex and longs for simplicity of IAS group but, inasmuch as Birkhoff will not return to this country until Autumn, it was agreed it would not be courteous for Morse to make a change during the coming year. Flexner asked him to make up his mind "clearly and irrevocably" and promised to recommend his election as full professor if, after talking with Birkhoff and Conant, Morse decided in affirmative. His present salary is \$8,000. Flexner stated his desire to place all professorial salaries at \$15,000 as soon as financial situation cleared up.

File IV-19

SCHOOL OF MATHEMATICS

Academic Organization

✓ MORSE

FLEXNER

VEBLEN

Flexner in New York writes to Veblen in Brooklin, Hancock County, Maine, and says that he has interviewed Morse who is very anxious to come to the Institute. In view of the fact that Birkhoff is now not in the country, Flexner says that it would not be courteous or fair for Professor Morse to make any change during the coming year. "I asked him to make up his mind clearly and irrevocably as to what he wished to do, and promised that I would recommend his election as full professor, if, after talking with Birkhoff and Conant he decided in the affirmative. "He has found the work at Harvard extremely wearing and complex, and, therefore, longs for the simplicity which he will find in our group, which fortunately does not have to concern itself with many of the activities which a university cannot easily avoid. "

He says Morse's present salary is \$8,000. He told Morse

that as soon as this financial situation is cleared up he wants to put all professorial salaries at \$15,000. "That in any event, his salary would from the outset be considerably higher than he is now getting." Morse made inquiry about minor positions, but Flexner told him there was nothing but personal assistance ~~with~~ with which every professor is provided. We have no intermediate grades of appointments.

Flexner says Morse also asked him as to whether he contemplated a differential in the matter of professorial salaries, "to which I replied that inasmuch as I, myself, could not possibly know the relative values of different individuals... I was disinclined to depart from the simple scheme with which we had begun. In other words, if a person is good enough to join the group and deal with students of maturity and achievement, then he is entitled to a full salary whether some differential inability or productiveness existed or not. On the other hand, I said that until a monetary situation was perfectly stable I wish to play safe. As to the soundness of this I am more convinced since spending two days in Washington, during which I had several confidential talks with persons connected with the Federal Reserve Board. They believe that

the danger of inflation has passed. If so, we are all right in our present basis. If not, then, of course, we will have to readjust." He is going to see Morse in the early autumn. He is on his way to Europe now; that is, Flexner is. "I hope that nothing will interfere with adding him to our group without any ill feeling whatsoever on the part of the Harvard people--on the contrary, I want their cooperation and sympathy if I can possibly obtain them."

V File, "Flexner, Abraham"

1934

8/11

SALARIES

Academic Personnel

✓ MORSE, MARSTON

Biographical

VEBLER, O.

FLEXNER, A.

Veblen (Hancock County, Maine) to Flexner:

Morse visited Veblen and they talked on IAS affairs at great length. Morse very much disposed to come to IAS and is planning to talk with Birkhoff, Granstein (Chairman, Dept. Math.) and Conant shortly. "He will dwell, he says, rather on the advantages of the Institute than on the drawbacks of Harvard, but when they ask him what he has been definitely offered he will be only be able to say that it is a professorship at a salary not yet specified and that he will be entitled to an assistant." Veblen feels that present salary inequalities will provide arguments and persuasions which Birkhoff and others will bring to bear on him, and suggests letting Morse know exactly what offer will be. His present salary at Harvard is \$8,000--other emoluments bring it to \$10,000. Veblen is sure Harvard will go to at least \$10,000 in basic salary. He hopes all professors in School of Math. will have same basic salary soon.

File IV-19

1934

8/30

SALARIES

Academic Personnel

TRUSTEES

The Corporation

✓ MORSE, HARSTON

Biographical

FLEXNER, A.

VEBLEN, C.

Flexner (Paris) to Veblen (Hancock County, Maine): Excerpt

"I arrived in Paris from Aix-les-Bains this morning, having taken the so-called "After-Cure" of ten days there after leaving Gastein. Mrs. Bailey meanwhile had come up from the Pyrenees, and I have rapidly run through the letters which have been accumulating here. After reading your letter I sent you the following cablegram:

'Letter just received Please ask Morse to take no steps till my
return middle September Writing Warmest Greetings'

"This does not in the least mean that I am any less anxious to add Morse to the group, as you and your associates desire, than I was when I went away, but I think it best that he should not speak with Birkhoff, Graustein, and Conant until (1) I have been officially authorized to make him a definite offer and (2) I can make sure that an invitation to come to us will not cripple Conant at the very outset of his career. This latter point I explained to him, and, if my memory serves me, I have also explained to you. Though I am quite willing to be persuaded that I am mistaken, I can not but feel that in building up the Institute we should pay due regard to American higher education as a whole. You will recall that, though I was actually authorized to make an offer to you when we were in Göttingen, I did no more than ascertain your willingness to come and said that the matter would have to rest there until I had had a chance to talk to Eisenhart. Eisenhart, whom I saw immediately on returning to America, generously encouraged me to proceed. Inasmuch as we are offering somewhat better conditions than are at the moment obtainable elsewhere, I think it behooves us to pay all possible consideration to others. I do not feel that Conant will act selfishly in respect to any person whom we may approach, and yet it may prove that he would find it embarrassing if sudden changes were thrust upon him.

"I wrote a letter to Morse, as you will remember, but I do not recall its exact contents. Of course, I shall live up to everything which I said therein, but I should like to refresh my memory by rereading the letter on returning to America before proceeding further with Morse.

"I agree with you entirely that, when and if he is invited to join the mathematical group, a definite offer should be made to him, and of course it should be financially as well as otherwise more advantageous than his present situation. On the other hand, I am not persuaded that every person who is called professor must necessarily receive the same remuneration. There are certain distinctions in age, experience, eminence, and ~~status~~ future promise which may fairly be taken into account. Universities, as a rule, take these factors into account by giving new appointees inferior badges - calling them associate professors, etc. I should prefer, I think - certainly for an experimental period - the simpler organization which we now have. It might prove to be advisable to change the title of professor to that of 'member of the Institute', as is done in various

institutions were or less resembling our own. My general feeling remains what it was, though of course I am prepared to carry out the instructions of the Board until ordered by the Board to do otherwise, namely, that our salary scale should be distinctly higher than that which prevails elsewhere, that there should be no 'pulling and hauling', that the short year and the elimination of examinations and other routine and the rigid adherence to high standards of admission with such informal contact between workers and staff as existed last year should continue until it is obvious, first, to the staff and, next, to the Board that some change should be made. But I suspect that the Board will wish to continue its present policy of watchful waiting for a while longer in order to see whether our extraordinarily happy experience last year really lay in the nature of the organization of the Institute or was a mere accident. I think the former.

"As to financial involvements, there are one or two slight matters that I shall have to lay before the Board in the autumn, but I am even more skeptical and cautious about the immediate financial future of the world than I was when I left America in the early summer."

SCHOOL OF MATHEMATICS

Academic Organization

✓ MORSE

Biographical

FLEXNER

VEBLER

Flexner to Veblen. He has just had a note from Veblen, indicating that the Morse matter is being proceeded with, and he has cabled urging that neither Morse nor Veblen do anything about it until Flexner returns from Europe. "This does not mean in the least that I am any less anxious to add Morse to the group as you and your associates desire than I was when I went away, but I think it best that he should not speak with Birkhoff, Graustein, and Conant until: (1) I have been officially authorized to make a definite offer, (2) I can be sure that an invitation to come to us will not cripple Conant at the very outset of his career."

He recalls the analogy in his handling of Veblen's own

appointment; that is, a making clear what he wanted to Veblen in Göttingen, but in failure to move until he had discussed it with Eisenhart. He does not think that Conant will act selfishly in respect to any person "whom we may wish to approach."

"I agree with you entirely that when and if he is invited to join the mathematical group, a definite offer should be made to him, and, of course, it should be financially as well as otherwise more advantageous than his present position. On the ~~xxx~~ other hand, I am not persuaded that every person who is called professor must necessarily receive the same remuneration. There are certain distinctions in age, experience, eminence and future promise which may be fairly taken into account. Universities, as a rule, take these factors into account by giving new appointees inferior badges, calling them ~~the~~ associate professors, etc. I should prefer, I think, certainly for an experimental period, the simpler organization which we now have. It might prove to be advisable to change the title of 'professor' to that of 'member of the Institute' as is done in various institutions more or less resembling our own. My general feeling remains what it was, though of course I am prepared to carry out the

instructions of the Board, until ordered by the Board to do otherwise; namely, that our salary scales should be distinctly higher than that which prevails elsewhere, that there should be no 'pulling and hauling', that the short year and the elimination of examinations and other routine in the rigid adherence to high standards of admission with such informal contact between workers and staff as existed last year should continue until it is obvious, first, to the staff, and next, to the Board some change should be made. But I suspect that the Board ~~will~~ will wish to continue ~~the~~ its present policy of watchful waiting for a while longer in order to see whether our extraordinarily happy experience last year really lay in the nature of the organization of the Institute or was a mere accident. I think the former."

V File, "Flexner, Abraham"

1934

2/10

SALARIES

Academic Personnel

PRINCETON UNIVERSITY

Relations WOI

HARVARD UNIVERSITY

✓MORSE, MARSTON

Biographical

ALEXANDER

VEBLEN, O.

Re: Veblen to Flexner letter concerning invitation to Morse (should make definite offer as soon as possible); comparison of Alexander's (IAS) and Lefschetz's (PU) salaries. File IV-19.

See: SALARIES - Academic Personnel

9/14

SCHOOL OF MATHEMATICS

Academic Organization

SALARIES

Academic Personnel

MORSE

Biographical

FLEXNER

VEBLÉN

Flexner has just returned from Europe, and has found a letter from Veblen predicting an equally happy next year. He comments on the letter which raises several points which he will not discuss now, but two he will, which concern ~~the~~ ~~individual~~ two different problems, one general, and the other particular. One is the salary problem. He outlines his thinking as this. He says he is committed hand and foot to the principle that academic salaries should be increased; they should be high and dignified for professors. He has been calling for this for the past 25 years, and only now has he got an opportunity to put it into effect. "I cannot say, though that every person in the professorial group shall be

on the same salary basis at the start. Age, experience, eminence and fertility are all factors that ought to be taken into consideration, and no one ought to be given a maximum salary to make it impossible for a man to receive a call from another institution unless we have absolutely decided that we want him for good and for all. This distinction is by no means original with me. I imagine it exists in Princeton, and I know that it exists in other places. On the other hand, when we do invite a man, it ought to be, first, on the formal recommendation to the group, and, second, after the matter has been laid before the Board, The authority and interest of which I greatly desire to strengthen. (*italics mine*) At the moment, therefore my hands are tied, since though you and Alexander have talked to me about Morse, no one else has, and the matter has not even been mentioned to the Board. I do not possess the authority 'to bring the matter to a conclusion as soon as possible.' I find Faculty somewhat inconsistent in matters of this sort. In one moment they resent the unilateral action of the President, and in another, they want him to cut off and ignore the ~~un~~ constituted authorities. I do not want myself to do either."

He goes on to say that other considerations he feels that he may not even have the power to talk to Veblen ~~about~~ about, much less write. "I have no desire, as I think you well know, to keep matters from you, but our position ~~is~~ is such that we have to be extremely tactful, and I am most anxious to cement the Princeton combination. This does not mean that we ~~ought~~ have to adhere to the Princeton scale, but it may mean that we ^{must} have to proceed with caution I have in mind a particular incident, which, during the summer, gave me a distinct shock."

He continues saying that he wants the Institute to be an example and a stimulus to higher education, and the two things that are of most importance in achieving it are: (1) salary, (2) working conditions and freedom. But we have been running only one year, and Rome was not built in a day. Perhaps I am unduly cautious, "but certainly in the present state of the world's finances, a little extra caution is better than a little extra haste."

"I am gratified ^{with} what you report to me about Birkhoff, especially as his visit to you, and the promised visits of his

son, show that relations between the two groups are kindly and cordial."

He continues saying that he will want to talk to Morse, and, perhaps, get Simon's judgment on the situation. "For you must bear in mind that this is an entirely new job of mine, but I cannot hope to hold it for many years, and that I am awfully anxious, even at the expense of somewhat slower progress, to make no blunder that may embarrass my successor. I ought to add that I am ~~so~~ terribly anxious as soon as financial conditions warrant, to make a start in the way of a nucleus in one or two other fields, because I have the feeling that that is the kind of thing which I am equipped to do--much better, perhaps, than anything else connected with the conduct of an institution in America.

"It seems a little funny that you should be in a hurry, while I, nearing the end of my tether, should be the cautious one; but I do not believe that in the long run we will lose if we use a method of procedure that is in the highest degree dignified and considerate, while at the same time, holding ourselves to our ideals...

"I had a very successful summer as far as the Institute is concerned, and feel quite clear that I know what to do when the time for action comes. After finishing with Institute affairs, I got four weeks of the most perfect rest imaginable in Gastein..."

V File, Flexner, Abraham

1934

9/14

SALARIES

Academic Personnel

PRINCETON UNIVERSITY

Relations WGAI

✓ MORSE, MARSTON

Biographical

VEBLEN, C.

FLEXNER, A.

Flexner to Veblen (Hancock County, Maine): Excerpts

".... I cannot say, though, that it follows that every person in a professorial group should be on the same salary basis at the start. Age, experience, eminence and fertility are all factors that ought to be taken into consideration, and no one ought to be given a maximum salary to make it impossible for a man to receive a call from another institution unless we have absolutely decided that we want him for good and all. This distinction is by no means original with me. I imagine it exists in Princeton, and I know that it exists in other places. On the other hand, when we do invite a man it ought to be, first, on the formal recommendation of the group and, second, after the matter has been laid before the Board, the authority and interest of which I greatly desire to strengthen. At the moment, therefore, my hands are tied, since though you and Alexander have talked to me about Morse no one else has, and the matter has not even been mentioned to the Board. I do not possess the authority 'to bring the matter to a conclusion as soon as possible'.

I find faculties somewhat inconsistent in matters of this sort. In one moment they resent the unilateral action of the President, and at another they want him to cut off and ignore the constituted authorities. I do not want myself to do either.

"There are certain other considerations which I simply cannot write you about. I am not even sure that I can talk to you about them, though I have no desire, as I think you well know, to keep matters from you; but our position is such that we have got to be extremely tactful, and I am most anxious to cement the Princeton combination. This does not mean that we have to adhere to the Princeton scale, but it may mean that we will have to proceed with caution. I have in mind a particular incident which during the summer gave me a distinct shock."

"Now, take another dip in the sea and let's leave the point until I have had a chance to talk with Morse and perhaps get Simon's judgment on the situation, for you must bear in mind that this is an entirely new job of mine, that I cannot hope to hold it for many years, and that I am awfully anxious - even at the expense of somewhat slower progress - to make no blunder that may embarrass my successor. I ought to add that I am terribly anxious, as soon as financial conditions warrant, to make a start in the way of a nucleus in one or two other fields, because I have the feeling that that is the kind of thing which I am equipped to do - much better perhaps than anything else connected with the conduct of an institution in America.

"It seems a little funny that you should be in a hurry, while I, nearing the end of my tether, should be the cautious one; but I do not believe that in the long run we will lose if we use a method of procedure that is in the highest degree dignified and considerate, while at the same time holding ourselves to our ideals."

File IV-19

10/19

INSTITUTE HISTORY

Institute History

✓ MORSE, MARSTON

Biographical

GRAUSTEIN, WILLIAM C.

Morse to Graustein October 19, 1934.

Morse informs Professor William C. Graustein that he has been invited to join the staff ^{of} the Institute for Advanced Study. Harvard offers him decrease in teaching hours, increase in salary, and practically anything else that will encourage him to stay at Harvard, and Birkhoff is in on the persuasion seeing President Conant for this purpose.

The letter with offering formal terms of the appointment is missing from the file as are all papers prior to January 25, 1933.

D, Morse, Marston, 1933-1945

10/29
10/30
10/31
11/5
11/28
12/21
1/5/35

FRANKFURTER, F.

Biographical

MORSE, M.

MARSHACK

STEWART, W.

AYDELOTTE, F.

FLEXNER, A.

Vertical File, Frankfurter-1

SCHOOL OF MATHEMATICS

Academic Organization

COMMITTEES (EXECUTIVE)

Corporation

✓ MORSE, MARSTON

Biographical

Board authorized Director to present to Executive Committee a nomination to School of Mathematics. No salary specified. The Executive Committee didn't meet (no minutes) but was polled by Flexner. Announcement of Morse released right after November 8, 1934. (See Flexner to Maass, November 8, 1934).

D, Maass

~~MORSE~~, MARSTON

Biographical

SCHOOL OF MATHEMATICS

Academic Organization

Board ~~reappointed~~ Modified Executive Committee's appointment of Marston Morse at \$12,500 per year. (Minutes 1/14/35) Equal contribution of 5% to TIAA. Retirement at 65 unless term prolonged by mutual consent.

ASSISTANTS

Academic Personnel

MORSE, M.

Biographical

FLEXNER, A.

Flexner to Morse, January 18, 1935.

"We are anxious to avoid regimentation and standardization and have thus far succeeded in doing so without creating the slightest tension, as far as I have been able to ascertain... perhaps you will not mind my calling attention to the peculiar situation of the professorial assistants. These are annual appointments, subject of course to renewal for a relatively brief period of years, for two reasons: (1) in order that, as soon as a young man is able to stand on his feet, he may go out and make a career for himself; (2) that, in order that those young men who have enjoyed close contact with the professorial group may after a time leave Princeton in order to improve the status of mathematical teaching and research throughout the country." He authorized Morse to offer Mr. Pitcher his mathematical assistant, either \$1,500 or \$1,800. The salary is quite low so as not to make it difficult for outside institutions to attract these men.

D file, Morse, Marston, 1933-1945

FACULTY PARTICIPATION *IN ADMINISTRATION*

POLICY

FLEXNER, A.

VERLEN, O.

RIEFLER, W.

✓ MORSE, M.

GOLDMAN, H.

EINSTEIN, A.

EARLE, E. M.

Academic Personnel

Administration

Biographical

Excerpts from File V-1, IAS Faculty Minutes 1933-1950

See FACULTY PARTICIPATION - Academic Personnel *Vertical File "P"*

1936
HONORS

✓ MORSE, M.

FLEXNER, A.

Academic Personnel

Biographical

Flexner to Morse, May 1, 1936.

Two distinctions simultaneously awarded Morse mentioned by Flexner; that is, membership in the American Philosophical Society, and the appointment as delegate to represent the American Mathematical Society at the International Mathematical Congress in Oslo in July.

D File, Morse, Marson, 1933-1945

5/2
5/5
9/24
10/23

1937

SCHOOL OF MATHEMATICS

Academic Organization

CARNEGIE

Foundations

✓ MORSE, MARSTON

Biographical

FLEXNER, A.

Flexner to Morse, May 2, 1936.

Confirms arrangements made at a conference with Veblen and Morse regarding invitation to be extended by the American Mathematical Society to the International Mathematical Congress to meet in this country in 1940.

If Carnegie Corporation will appropriate appropriate \$7,500, he may succeed in getting Rockefeller to match it. If this fails, the Institute for Advanced Study will set it aside from the mathematical budget, "and hold until it is needed an equivalent sum."

Morse to Flexner May 5, 1936.

The Carnegie Corporation through Mr. Keppel has given informal assurances of \$7500.

Morse to Flexner, September 24, 1936.

The Mathematical Congress at Oslo voted to accept the invitation of the American Mathematical Society to hold an International Mathematical Congress in America in 1940.

Flexner on October 23, 1937, gives positive assurances that \$2500 will be forthcoming from the Institute as an outright gift to the Society.

D File, Morse, Marston, 1933-1945

1937

9/27
10/8

SCHOOL OF MATHEMATICS

Academic Organization

✓ MORSE, MARSTON

Biographical

WEAVER, WARREN

ROCKEFELLER

Foundations

Correspondence between Morse and the Rockefeller Foundation (Warren Weaver) on the promised request of the Institute on behalf of the International Congress of Mathematics through the Institute for \$7,500 for the Congress to be held in 1940. The Institute has pledged the amount of \$7,500, but Morse makes the point to Weaver that if the \$7,500 is paid for this purpose, stipends for foreign mathematicians will be cut by that much since the Institute hasn't got the funds. After that the Rockefeller Foundations grants \$7,500 on condition that the Institute give the Congress \$2,500 which is done.

D, Morse, Marston, 1933-1945

10/6
10/21

1937

SCHOOL OF MATHEMATICS

Academic Organization

CARNEGIE

Foundations

ROCKEFELLER

~~MORSE, MARSTON~~

Biographical

Two letters regarding foundations, 1937, 10/6 and 10/21

Filed in Chronological File under 1937, 10/6.

D File, Morse, Marston, 1933-45

1/26
1/24

SCHOOL OF MATHEMATICS

- VEHLER, OSWALD
- WEINSTEIN, ALBERT
- WILSON, ABRAHAM
- VON NEUMANN, JOHN
- WOLF, EDWARD
- ✓ MURPHY, ALBERT MORSE

Academic Organization
Biographical

Fleener speaks of how the Rockefeller Institute for Medical Research and the Rockefeller Foundation and the General Education Board combined their efforts in the reorganization of medical education at Johns Hopkins Medical School. "President Gilman's task therefore was the choice of his leader and adviser and having chosen his President Gilman kept his hands off...

"We have in this incident which I was fortunate enough to witness...the key to what has happened in the Institute for Advanced Study at Princeton. After two years, during which I consulted leading mathematicians in this country and Europe, I selected Professor Veblen to play the part which Dr. Welch had played in Baltimore. It was Professor Veblen aided to no slight extent by his colleagues at Princeton, John von Neumann, who selected the others. I had never heard of any one of them except Professor Weinstein, who as a matter of fact preceded Professor Veblen, though he was not active until after Professor Veblen's appointment. In quick succession the Board appointed on my recommendation Professor

Alumner, Professor van Duzend, Professor Wogl, and Professor Morse, but as a matter of fact my recommendation was nothing but a repetition of the recommendation of Professor Volken and his associates to the Institute and in Princeton University..."

Tr. 112. - 2/24/38 - p. 2-5

1937-40

PRINCETON UNIVERSITY

Relations with

PUBLICATIONS (PRINCETON MATH
NOTES)

Publications

SCHOOL OF MATHEMATICS

Academic Organization

✓ MURSE

Biographical

ROBERTSON

A. W. FROSER

Princeton math. notes distributed by Princeton Press:
papers of interest in math unpublished material mimeographed.
Princeton University and I. A. S.

Princeton math series published by Princeton Press made
joint sponsorship of Department of Mathematics and School of
Mathematics. Editors mentioned in Bulletin 9 and 10 School of
Mathematics listed papers and seminars and lectures.

Bulletin No. 9, p. 10

2/23
3/13

PARTICIPATION IN ADMINISTRATION

FLANER, A.

BRUNSTEIN, A.

COHEN, H.

MORSE
MORSE, H.

academic personnel

Biographical

Correspondence on degree of faculty participation in administration.
Filed in Vertical File under P, Participation in Administration.

V-2 file

1939

3/30

PARTICIPATION IN ADMINISTRATION

Academic Personnel

EINSTEIN, A.

Biographical

MORSE, N.

Correspondence on degree of Faculty participation in administration.
Filed in Chronological File under 1939, 3/30.

8 File IAS General, 1939-42

1939

4/1

FACULTY PARTICIPATION

Academic Personnel

POLICY

Administration

FLEXNER, A.

Biographical

VEBLEN, O.

RIEFLER, W.

MORSE, M.

GOLDMAN, H.

EINSTEIN, A.

EARLE, E. M.

Letter from Prof. Morse to Prof. ~~Max~~ Meritt- File V-2

See FACULTY PARTICIPATION - Academic Personnel

FACULTY PARTICIPATION

POLICY

BOARD OF TRUSTEES

FLEXNER, A.

VEBLEN, O.

RIEFLER, W.

/MORSE, M.

GOLDMAN, H.

EINSTEIN, A.

EARLE, E. M.

MAASE, H.

AYDELOTTE, F.

Academic Personnel

Administration

Corporation

Biographical

A letter from EME with administrative suggestions for IAS

See FACULTY PARTICIPATION - Academic Personnel

HOUSING

Facilities

✓ MORSE, M.

Biographical

Morse to Aydelotte, Feb. 21, 1940, regarding housing.

Filed in Chronological File under 1940, 2/21.

D File, Morse, Marston Mortgage

May

MATHEMATICS

Academic Activities

✓ MORSE

Biographical

Morse's article on "Mathematics in the Defense Program."

Filed in Vertical File under "M" for Mathematics.

P. A., 1/8/57

1941

6/5

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

SCHOOL OF MATHEMATICS

✓ MORSE

Biographical

AYDELOTTE, F.

Original of Morse to Aydelotte on his Trustee Report on
Humanistic Studies and stressing mathematics as humanistic
studies and as an art. Important and valuable.

Filed in Vertical File under "M" for School of Mathematics.

F. A., 1/8/57

September (?)

SCHOOL OF MATHEMATICS

Academic Organization

✓ MORSE

Biographical

VON NEUMANN

Their report on mathematics for Aydelotte's report to Board
of Trustees.

Filed in Vertical File under "M" for School of Mathematics.

P. A., 1/8/57

October

MATHEMATICS

Academic Activities:

✓ MORSE

Biographical

VON NEUMANN

Their report to Aydelotte for Board.

Filed in Vertical File under "M" for Mathematics.

P. A., 1/8/57

9/24

BENEFITS

Academic Personnel

COMMITTEE ON PENSIONS

Corporation

EINSTEIN, A.

Biographical

VEBLEN

MORSE

LOWE

HERZFELD

Agenda for meeting 9/24/43 to reconsider action on listed professors' retirement. Einstein because Flexner "never wrote him an appointment letter; Veblen apparently because his service ante-dated Einstein's; Morse because of family situation.

Lim tation put on acceptance of another appointment by Lowe and Herzfeld as long as receiving special research funds voted by Executive Committee. (Herzfeld \$2500 per annum for 3 years; Lowe \$4500 per annum for 3 years and ditto for Einstein and Veblen account extension of active service.

A, 10/18/56, Benefits

1943

11/8

BENEFITS

Academic Personnel

TRUSTEES

Corporation

AYDELOTTE, F.

Biographical

MORSE, M.

Aydelotte has talked to Morse on possible Board action on retiring members, and so forth. Morse expresses himself as having been so shocked he couldn't talk. (Morse to Aydelotte). He writes that the decisions will be critical in the Institute's history, indicating its attitude toward encouragement of scholarly work. He advises Aydelotte to let the Trustees know before the full implications of their actions. "Commitments which have been outstanding for some time and upon which the light has now been turned will in a moral sense be denied if not explicitly affirmed."

FA Confidential Files, March 7, 1957

12/14

BENEFITS

Academic Personnel

✓ MORSE, MARSTON

Biographical

The Executive Committee recommended that \$125 per year be added to the \$625 per year which the I.A.S. pays to the T.I.A.A. for Morse's retirement, provided he will make the same increase. This is for the purpose of permitting him an annuity of ~~\$2500~~ \$4250 at age 65 and one-half of that to Mrs. Morse should she survive him.

Minutes, Executive Committee, 12/14/43

1943

12/21

GENERAL

Government Relations

MORSE, MARSTON

Biographical

WEAVER, WARREN

From Warren Weaver, Chief, Applied Mathematics Panel of the National Defense Research Committee of the Office of Scientific Research and Development, to Aydelotte, December 21, 1943.

An invitation to Morse to join the Applied Mathematics Panel of National Defense Research Committee.

Aydelotte to Weaver, December 22, 1943.

Aydelotte concedes Morse would be useful, but his own researches are developing in a very interesting way ; he is at the same time giving four days a week to the Ordnance Department. Aydelotte suggests he might cut down on his work for the Ordnance Department.

Aydelotte to Weaver, January 26, 1944.

A suggestion that one day a month devoted the Applied Mathematics

Panel might be satisfactory.

Apparently that was the arrangement finally effected, and ~~xxxxxxxx~~
acknowledged by a letter from Weaver to Aydelotte February 5, 1944.

D File, Morse, Marston, 1933-1945

11/20

PARTICIPATION IN ADMINISTRATION

Academic Personnel

BENEFITS

DIRECTOR

Administration

AYDELOTTE, F.

Biographical

EINSTEIN, A.

WARREN, W.

EARLE, E. M.

MORSE, M.

VON NEUMANN, J.

Digest of Minutes of Faculty Meeting, 11/20/44, from File V-1

See PARTICIPATION IN ADMINISTRATION - Academic Personnel

SALARIES

Academic Personnel

✓ MORSE

Biographical

VON NEUMANN

ALEXANDER

Extracts from Correspondence concerning Professors
Morse, von Neumann and Alexander regarding Flexner's promise
to increase salaries.

A, 10/18/56, Home, Material for Trustees Committee on
Institute Policy (In cardboard box) (file # 56)

SALARIES

Academic Personnel

ALEXANDER, JAMES W.

Biographical

/MORSE, MARSTON

VON NEUMANN, JOHN

The Board adopted the Director's recommendation that the salaries of Alexander, Morse, and von Neumann be increased to \$15,000 as of July 1, 1945 for reasons which the Committee on Policy recommends namely, that after discussion with Dr. Flexner, under commitments made by Dr. Flexner to these three men, the Institute is bound to increase their salaries.

DIRECTOR

Administration

PARTICIPATION IN ADMINISTRATION

Academic Personnel

AYDELOTTE, P.

Biographical

✓ MORSE, MARSTON

Faculty Standing Committee was informed by Aydelotte that he was going to take a vacation. Standing Committee was to run I. A. S. during his absence.

Memoranda filed in Chronological file under 1945, 2/1.

Meritt, J. I. A. S., Filed Chronological

PROJECTS

Government Relations

~~MORSE, MARSTON~~

Biographical

War Department to Aydelotte, June 4, 1945, telling of its desire to retain the services of Morse as Ordnance Expert for the fiscal year commencing July 1, 1945.

Filed in Chronological File under 1945, 6/4.

D File, Morse, Marston, 1933-45

7/13

GENERAL

Government Relations

VONNEUMANN

Biographical

MORSE,

MILLER, VONETTA A.

SALARIES

Academic Personnel

Vonetta A. Miller to Aydelotte, July 13, 1945, informing him that the War Labor Board is dubious about permitting the Institute to grant increase in salaries to Morse and vonNeumann. VonNeumann in a most distraught state over the salary status." Morse told her von Neumann had another \$15,000 offer, and was despondent at the Institute's ever getting permission to increase his salary.

D File, Aydelotte, Frank, 1930-1945

9/26

SCHOOL OF MATHEMATICS

Academic Organization

PROFESSORS

Academic Personnel

MORSE, MARSTON

Biographical

Morse undertook to edit a biographical Directory of I. A. S. members.

School of Mathematics Faculty

1946

1/7

GENERAL (NEW JERSEY BATTLEFIELD PARK) Government Relations

TAXATION

MAASS, E. H.

Biographical

✓ MORSE

AYDELOTTE, P.

In accordance with Aydelotte's wishes, Morse who was going to see Brakeley the next day on the Battlefield Park will say that Aydelotte and the Standing Committee have under consideration a possible gift to the Park Commission of 12 acres bordering the lower end of Blackwell Smith property. It is specially understood that the gift would have formally to be made by the Board of Trustees, and Morse will transmit to Brakeley the conclusions of Aydelotte regarding appropriate plan for the park. Mr. Bamberger promised to inform Mr. Maass and Mr. Lediesdorf of the reasons back of this. (Bamberger was meeting with Morse Panofsky and Riefler), and to inform the Standing Committee of

the reaction of Maass and Leidesdorf.

Action on the New Jersey tax on the inheritance from Mr. Bamberger was discussed at length. Morse recalled that Aydelotte had already discussed with Gabrielson "the possibility of amending the State laws regarding inheritance on philanthropic institutions," so that they might be exempt without an antecedent gift from the State. It was hoped that such a law might be passed retroactively as far as the Institute was concerned. Aydelotte's and Morse's suggestion that Gabrielson be asked to act as an agent in presenting such a measure to the Legislative Committee was not approved by Mr. Maass who obtained information from Mrs. Thompson which led him to believe that more influential representatives could be employed than Mr. Gabrielson. The Legislature was about to convene action should be prompt. Mr. Bamberger was asked to take the matter up with Mr. Maass as Chairman of the Executive Committee and Mr. Schaap as one of the Executors of the Bamberger estate and to find out what action was contemplated.

Riefler urged it was desirable to act with the approval of such institutions as Princeton University and other state institutions of like character, and in consultation with local officials and representatives of the State Legislature. But Morse pointed out that such approval could not be obtained in the short time before the Legislature convenes and that if action is to be taken it will have to be taken without such general approval. "The Standing Committee acts in this instance merely as a medium to transmit the views of Dr. Aydelotte to urge the importance of some action in this matter and to cooperate with Mr. Bamberger in obtaining a full and mutual understanding of the question among the Standing Committee, the Trustees, and Mr. Bamberger's executors.

Standing Committee is acting to transmit Aydelotte's views and to cooperate with Mr. Bamberger in obtaining full and mutual understanding of the question among the Standing Committee, the Trustees and Mr. Bamberger's executors, the last mentioned of whom have full authority to take action.
D, Minutes Standing Committee of the Faculty, 1940-1946

SALARIES

Academic Personnel

STEWART, W. W.

Biographed

✓ MORSE, MARSTON

Stewart to Morse, February 15, 1946.

Before Aydelotte left he intended to raise with him the question of ~~adjustments~~ making some adjustments in Institute salaries to cover the increased cost of living, "but did not get the opportunity." He thinks that action should not be postponed, and suggests that Morse might like to discuss the problem with the Faculty Committee and the Executive Committee of the Trustees.

As you know, during the last five years living costs have increased by more than 30 per cent, income tax exemptions have been reduced, and normal tax rates have been increased. Between 1939 and 1945 the income tax of a married person receiving \$3,000 of taxable income increased from \$8 to \$411, and for a single person from \$68 to \$516. This 30 per cent increase in living costs and 20 per cent increase in income tax has so greatly reduced the real income available to those on the

low-salaried scale, that many institutions have already made sizable adjustments.

The Rockefeller Foundation increased salaries up to \$12,000 by 10 per cent on the first \$2,000 and 7-1/2 per cent on the next \$1,000. In December, 1945, Rockefeller made a further retroactive increase to July 1, 1945, on the following basis: 15 per cent on the first \$2,000, 10 per cent on the next \$2,000. Thus the Foundation in the last three years has increased salaries in the lowest level by about 25 per cent. The action was taken after a careful survey of what was being done in other institutions.

Stewart professes not to know what the annual cost of a proper adjustment in the Institute salaries might be, but it would not be difficult to calculate in a variety of assumptions. The equity and the need for making such adjustments seems to me evident.

S File I. A. S. General

2/16
2/28
3/14

PRINCETON UNIVERSITY

Relations WOAII

VINER, JACOB

Biographical

✓ MORSE, MARSTON

DODDS, HAROLD W.

For extra copies regarding above headings see
Chronological File under 1946, 2/16.

(Contains: (1) Memo of telephone conversation between
Morse and Dodds of 2/16/46, Morse to Viner 2/28/46, and
Dodds to Morse, 3/14/46.)

D, Viner (Extra copies)

DIRECTOR

Administration

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ MORSE, MARSTON

Biographical

Morse to Meritt, March 6, 1946. (Meritt is in England at Oxford).

Informs him that the faculty luncheon resulted in a reduction of three candidates in the list of possible suggestions for director. Remaining names were Blegen, Bronk, Mason, Oppenheimer, Strauss.

The Faculty committee consists of Earle, Alexander and Parofsky.

School of Humanistic Studies Files Z

3/29

SALARIES
COMMITTEE
SCHAAP
VOTLEN
MORSE

Academic Personnel

Biographical

Prof. Stewart wrote a letter on increased cost of living and necessary adjustment of salaries in the lower brackets. Prof. Morse said the Standing Committee did not wish to make any recommendation in the absence of Apolotte.

The Sch. of Eco. recommended that Dr. Hans Sorenson's salary be increased from \$3000 to \$3500. The Faculty Standing Com. approved this for reference to Trustees.

A Committee of Mr. Schaap, Professors Votlen and Morse was appointed by Mr. Board to investigate the general salary question and to report at next meeting of Board.

Exec. Com. Mtg. 3/29/46 pp. 2-3
2-3

3/20

TAXATION (NEW JERSEY INHERITANCE)

Government Relations

BATTLEFIELD PARK (GENERAL)

Government Relations

SALARIES

Academic Personnel

✓ MORSE, MARSTON

Biographical

MAASS, H. H.

Morse to Aydelette regarding above.

Report on Executive Committee Meeting, March 20, 1946.

Filed in Chronological File under 1946, 3/20.

A, 10/10/56, Dr. Aydelette

5/13

1740
SCHOOL OF MATHEMATICS

Academic Organization

E. G. P.

Academic Activities

✓ MORSE, MARSHON

Biographical

PANOFKY, ERWIN

ZWORYKIN

Aydelotte discussed Zworykin's plan for scientific control of the weather which would involve calculations by the Electronic Computer based on measurement of the amount of radiation emanating from the ground. He reported the Navy Department wanted to sign a contract with the Institute for approximately \$30,000 for two or three years to develop these studies. S. M. faculty would discuss the matter at their meeting May 14, 1946. Asked for comments, Morse opposed primarily an empirical rather than theoretical science. (Study of the weather). And it belongs in an engineering school rather than in an institution devoted to the liberal arts. If it is embarked upon it should be separated from the Institute as such; otherwise

the Institute might have a permanent weather forecasting station on its hands. Panofsky recalled primary consideration in the development of the E. C. P. was to solve theoretical problems, not practical ones.

D, Minutes Standing Committee of the Faculty, 1940-1946

5/20

1946
SCHOOL OF MATHEMATICS

Academic Organization

E. C. F.

Academic Activities

METEOROLOGY

✓ MORSE, MARSTON

Biographical

Standing Committee: Morse, Fanofsky, and Riefler met with Aydelotte and Bamberger May 20, 1946. Aydelotte reported School of Mathematics had on May 14, 1946 voted that the Institute enter into a contract with the Navy Department for meteorological research in connection with the E. C. F. This work will be carried on in the Computer building which will be expanded to accommodate the additional staff. Morse pointed out that "with the exception of Professors von Neumann and Veblen, the members of the mathematics faculty approved of this step with some reluctance." Consensus: development of the E. C. F. seemed a point to meteorology meteorological research as the next logical step, and although this research might lead to new theoretical discoveries in the field of mathematics and physics, the work carried on at the Institute by Professor Siegel, for example, was of more fundamental importance. Some members of the

faculty believed that the great contributions to learning were made by individuals not by institutions and raised the question whether the Institute should not give more attention to promoting the scientific work and influence of men like Siegel. "This view is of course at variance with the attitude held by society in general, which gives to projects devoted to the improvement of the material welfare of man a political and social significance greatly out of proportion to their intrinsic value."

D, Minutes of the Standing Committee of the Faculty, 1940-1946

9/16

APPOINTMENTS

Academic Personnel

PAULI, WOLFGANG

Biographical

MITRANY, D.

✓ MORSE

Agdelette reported that Pauli is remaining in
Ehrich. Mitraný has accepted the arrangement made for him,
and would come over to be in residence ~~same~~ during January
and February of 1947.

Professor Morse emphasized the importance of new
appointments to the Faculty in order to ~~again~~ restore the
balance between the three schools.

D, Faculty Minutes, September 16, 1946

12/14
1/9

1947

HONORS

Academic Personnel

/MORSE, MARSTON

Biographical

Regarding honor to Morse, Morse to Aydelotte, 1/9/47.

Filed in Chronological File under 1946, 12/14.

D File, Morse, Marston

PARTICIPATION IN ADMINISTRATION

Academic Personnel

DIRECTOR

Administration

VEBLEN, O.

Biographical

STRAUSS, L. W.

MERRITT

✓ MORSE

Veblen nominated Strauss for Director with a long, and she thought, facetious speech. That was how and why his name appeared on list. Veblen himself was a candidate, she recollected; so were Morse and Meritt.

Hetty Goldman Interview, July 12, 1957

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ MORSE, MARSTON

Biographical

AYDELOTTE, F.

Faculty fears of bad appointment.

Morse Interview, 6/21/56, p. 10-11

STRAUSS L. L.

Biographical

MORSE, MARSTON

EARLE, E. M.

Faculty would never have nominated Strauss for Directorship.
Earle wanted it. Morse was sounded out by Aydelette.

Interview Morse, 6/21/56, p. 10

177
CONTRACTS

Government Relations

✓ MORSE, M.

Biographical

Prof. Morse to undertake research project for Navy. Morse will receive no compensation but IAS will receive \$8000 to \$9000 per year for research assistants. IAS will also receive 20 o/o overhead and 10 o/o for contingencies. The project was accepted but thought IAS should get 50 o/o for overhead.

Exec. Comm. 2/18/47 p. 2

MATHEMATICS

Academic Work Activities

✓ MORSE, MARSTON

Biographical

A paper, "Mathematics and the Arts," by Marston Morse,
read at a conference in honor of the American Poet, Robert Frost
at Kenyon College, October 8, 1950.

Filed in Vertical File under "M" for Mathematics.

10/22

MORSE, MARSTON

Biographical

Paper on Robert Frost - Written on by J. Donald Adams, Speaking of
BOOKS, New York Times Book Review Section.

D File, Morse, Marston, 1946

LITERATURE

Academic Activities

MATHEMATICS

✓ MORSE, MARSTON

Biographical

PANOFSKY, ERWIN

OPPENHEIMER, R.

Morse said Panofsky approved T. S. Eliot who was sponsored by Robert Oppenheimer. Creativity not I. A. S. field--but mathematics pretends to be creative.

Interview with Morse, 12/13/55

PARTICIPATION IN ADMINISTRATION

Academic Personnel

DIRECTOR

Administration

KANTOROWICZ, ERNST

Biographical

✓ MORSE

SELBERG, ATLE

Starting with November 4, 1953, the Director plans to be away for approximately a month. Administrative committee consisting of those mentioned above will be in charge, and one of them will be in the Director's office for an hour, a stipulated hour, each Monday, Wednesday and Friday.

D. Memoranda to Staff and Members

8/23
8/25

SCHOOL OF MATHEMATICS

Academic Organization

MEMBERS

Publication

MORSE, MARSTON

Biographical

OPPENHEIMER, R.

Morse to Oppenheimer, August 23, 1955.

He encloses a copy of a letter from himself to Oppenheimer dated April 5, 1955, in which it was arranged that pages additional to the three allowed a mathematician in the PROCEEDINGS OF THE NATIONAL ACADEMY could be paid for in the following manner: if the man was on contract the cost of the page was to be assessed against the contract. If he was a member of the Institute it was charged to the Publication Fund.

On August 23, Morse raises the point much could be done about the same contingency for members whose grants come from outside the Institute, and not from a contract. What should be done about assistance paid from the assistance fund of the Institute? He recommended that the former case members seek aid outside from the source of his

funds, and in the latter the Publication Fund of the Institute should pay.

Oppenheimer to Morse, August 25, 1955.

He agrees basically and says that all the expenses to the Publication funds are to be budgeted to them and not to the stipend or assistantship funds. "With regard to members who are not paid by the Institute, and who are not on a contract, we may not be able to adopt a uniform policy. Fellowships, like the Jewett Fellowship, of the past, which provide some payment to the Institute for the fellows' expenses, clearly oblige us to meet publication costs from these funds. I do not know what the view of the National Science Foundation or the National Research Council would be about grants for publications to fellows. I do not believe that they are likely to make such grants. I would, therefore, propose a uniform general policy that, for all members and assistants where we agree with the wisdom of publication in the PROCEEDINGS OF THE NATIONAL ACADEMY OF SCIENCES, we pay the cost of an extra page from publication funds; and in the case of members who are here on contract, and where the contract so permits, we charge this cost of publication to the contract." He suggests the matter be taken up for approval with the other members of the school.

D File, Morse, Marston

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

SCHOOL OF MATHEMATICS

MORSE, H.

Biographical

JEWETT

VBLEEN, O.

BISENHART,

FLENNER, A.

ELIOT, T. S.

Interview with Professor Morse, December 13, 1955.

Filed in Vertical File under Interviews.

Interview with Professor Morse, December 13, 1955.

3/26

SCHOOL OF MATHEMATICS

Academic Organization

MORSE, MARSTON

Biographical

BIRKHOFF, GEORGE D.

Casual Interview with Marston Morse, March 26, 1956.

Filed in Vertical File under Morse Interviews.

Casual Interview with Morse, 3/26/56

✓ MORSE, MARSTON

Biographical

An Article from the New York Times, Saturday, June 9, 1956,
telling of Morse's election as correspondant of the French
Academy of Sciences.

Filed in Chronological file under 1956, 6/9.

New York Times article

6/21

MATHEMATICS

HARVARD

~~JOHNS HOPKINS~~

✓ MORSE, MARSTON

Academic Activities

Educational Institutions

Biographical

MATH

ART? YES

SCIENCE? YES

Interview Morse 6/21/56, p. 7

1956

6/21

PRINCETON (8, 9, 10)	Relations WOAI
HARVARD (1)	Academic Activities
MATHEMATICS (2, 7, 14)	Academic Personnel
E. G. P. (5, 6)	Academic Organization
APPOINTMENTS (2, 3, 4, 5)	Educational Institutions
SALARIES (3)	Expansion Administration
FACULTY (10, 11)	Corporation
SCHOOL OF MATHEMATICS (5, 9, 14, 15)	Academic Procedures
SCHOOL OF HISTORICAL STUDIES (14)	Biographical
JOHNS HOPKINS (7, 8)	
DIRECTOR (10, 11)	
TRUSTEES (11)	
RESEARCH (13)	
✓ MORSE (1, 5, 8, 10)	
BIRKHOFF (1, 4)	
VEBLEN (1, 2, 4, 5, 8, 13)	EARLE (10)
WHITNEY (2)	OPPENHEIMER (15)
DODDS (2)	BOREL (15)
STEWART (2, 3)	WARREN (2, 3)
FLEXNER (3, 7, 8)	VON NEUMANN (3, 5, 6)
GODEL (3, 5)	PLAZCEK (3)
MAYER, WALTHER (3)	WIENER, NORBERT (4, 6)
SIEGEL (5)	WEYL (5, 8)
BIGLOW (5, 6)	EINSTEIN (6, 8, 11, 12, 16)
ELIOT, T. S. (7)	VINER (9, 10)
STRAUSS (10)	AYDELOTTE (10, 11)

Interview with
Morse 6/21/56.

Filed in
Vertical File
under Morse
Interviews.

6/27

FOUNDERS (1, 4, 5)
BUILDINGS AND GROUNDS (1)
PARTICIPATION IN ADMINISTRATION (2, 3)
APPOINTMENTS (4, 5, 6)
ECONOMICS (4)
ARCHAEOLOGY (4)
GENERAL (4)
SCHOOL OF HUMANISTIC STUDIES (4, 6)
SCHOOL OF MATHEMATICS (6)
GOLDMAN (1, 2, 3, 4, 5, 6)
AYDELOTTE (1, 3, 4)
HOUGHTON (1)
OPPENHEIMER (2)
VEBIEN (3, 6)
✓ MORSE (3)
FLEXNER (4, 5, 6)
THOMPSON (4)
BAMBERGER, LOUIS (5)
BAMBERGER, LAVINIA (5)
MERITT (6)
PANOFSKY (6)
DE TOLNAY (6)

Corporation
Facilities
Academic Personnel

Academic Activities

Finance
Academic Organization

Biographical

Goldman (1, 2, 3, 4)

Interview with Hetty Goldman, June 27, 1957.

Filed in Vertical File under Goldman Interviews.