

BAMBERGER, LOUIS

Biographical

Merchant

Philanthropist

Born, Baltimore, Maryland, May 15, 1855

Son of Elkan and Theresa (Hutzler) Bamberger

Honors: D. Sc., Newark College Engring  
M. A., Rutgers  
LL. D., Newark University

Unmarried

Noted for his philanthropies

With his sister, Mrs. Felix Fuld, widow of his late partner,  
donated as an initial endowment, \$5,000,000 for the establishment  
of the Institute for Advanced Study at Princeton, now under  
direction of Dr. Frank Aydelotte [as of the date of this edition]

Upon retirement from business distributed over \$1,000,000 among  
employees

Donor of Newark Museum Building (about \$750,000)

Home: 602 Center St. South Orange, N. J.

Office: 131 Market Street, Newark, New Jersey

Died March 11, 1944.

Who Was Who in America, Volume II, 1943-1950

FLEXNER, A.

RIEFLER, W.

STEWART, W.

WARREN

MITRANY, D.

FRANKFURTER, F.

✓BAMBERGER, L.

BAMBERGER, E.

VEBLEN, O.

SCHOOL OF ECONOMICS & POLITICS

BOARD OF TRUSTEES

Biographical

Academic Organization

Corporation

Interview with Flexner 11/3/55

1930-38  
AYDELOTTE, F.

Biographical

BAMBERGER, LEWIS

MRS. FELIX FULD  
FLEXNER, A.

The founders and Mrs. Aydelotte, Aydelotte's file (transfer Lewis Bamberger) shows much correspondence of purely social nature indicating a warm, friendly relationship between Mrs. Fuld and Mrs. Aydelotte, and even on Lewis Bamberger's part himself. Also the warmth extends to Frank.

This was ~~known~~ true as early as September 24, 1934 (Aydelotte to Bamberger which it is stated that the Aydelottes saw Dr. Flexner on several occasions during the delightful two months in Europe, and had some further discussion of Flexner's plans for the Institute.

A File, Bamberger, Lewis

1930

h/zh

GENERAL

Corporation

PURPOSE

FLEXNER, A.

Biographical

~~BAMBERGER~~

HARDIN, JOHN R.

Bamberger to Hardin, April 24, 1930.

"Enclosed draft is one of three copies delivered to me by Dr. Flexner, and intended for our consideration.

"Any time you wish to see me about above, or any other details, kindly phone me."

The draft is undoubtedly one of the proposed letter from the founders to the trustees, since that with the Articles of Incorporation are the matters treated at this time in the Hardin folders.

Another matter which was discussed a little bit later was the public statement to be issued after the Certificate of Incorporation had been approved by the state. Frank explains

JRH Correspondence from May, 1930 to December, 1933

1952

4/11

POLICY

Administration

/BAMBERGER, L.

Biography

GENERAL

Finance

President Bamberger reported:

"The Institute is interested not in size or numbers, but in quality, and it is our conviction that, if we hold fast to this standard, the influence of the Institute in this country may be out of all proportion to its relative size. Let me emphasize and reiterate one essential point: we should under no circumstances at any time undertake anything which we are not able comfortably to finance. From our annual income there should be set aside yearly a sum which in course of time may amount to a substantial surplus available for emergencies or for unusual expenditures, should such become advisable. The pattern which we create in the Schools of Mathematics and Economics should form the model to be followed as successive schools are created."

1938

10/11

GENERAL

Public Relations

CARNEGIE INSTITUTION

Foundations

MERRIAN, JOHN C.

Biographical

PLENNER, A.

✓ BAMBERGER, LOUIS

Pleanner to Bamberger, October 11, 1938.

"Of course I have been overwhelmed with telephone messages of congratulation this morning. I shall not trouble you with them in detail, but one significant thing happened. Dr. John C. Merriam, Director of the Carnegie Institution of Washington, called me up to say that the Carnegie Institution would regard it as a privilege if they could cooperate with us in developing the work of Professor Einstein and Professor Volken in any way possible. I imagine that this is just about the first time in the history of the Carnegie Institution when the Institution has taken the initiative."

D. Bamberger, Louis, 1938-1938



1932

10/29  
10/31

BENEFITS (WIVES)  
(INSURING OF)

Academic Personnel

✓ BAMBERGER, L.

Biographical

MAASS, H. H.

PLEXNER, A.

SEE L. Bamberger file 10/31/32, Bamberger to Flexner commending Flexner for inquiring into insuring Institute's responsibility. "I appreciate the wisdom of insuring these responsibilities which you refer to in your letter."

D. L. Bamberger

1933

BENEFITS

Academic Personnel

✓ BAMBERGER, L.

Biographical

Aydelotte to Flexner (5/28/43) giving it as Bamberger's opinion that when the \$8,000 pension was dropped the only obligation of IAS was for 5 per cent of 10 per cent TIAA. Consequently L. Bamberger insists that \$4,000 is maximum for Lowe, Herzfeld and (Warren); \$1500 is too much for Miss Swann. Also Bamberger insists that IAS responsibility be fixed for each individual from here on out.

A, 10/18/56 Benefits

P. 1/2  
2/9

1933

OFFICERS

The Corporation

FOUNDERS

✓ BAMBERGER, Louis

Biographical

FULD, MRS. FELIX

President L. Bamberger reported in part:

"Mrs. Fuld and I have taken the closest interest and the most profound pleasure in our association with this enterprise. We feel, however, that we wish in its interest not to be burdened with responsibility but rather to leave responsibility in the hands of the Director and the Trustees. We have discussed this matter fully with the Director, and it is our opinion, in which he concurs, that the By-Laws can be simplified so as to permit a gradual evolution by dropping the offices of President and Vice-President of the Board of Trustees, so that the executive management of the Institute will remain in the hands of the Trustees while the Director will be responsible for the scientific direction. In addition, Mrs. Fuld and I would prefer to resign as Trustees and to accept a suggestion made by the Director that we become Honorary Trustees with the privilege of attending the meetings of the Board, the meetings of committees, and membership upon committees. This statement on my part, with which Mrs. Fuld agrees, will indicate to you our confidence in the Board and our firm belief that the warm reception and commendation which the Institute

The Corp.; Poibig.

p. 2/2

1933

Fuld, Mrs. Felix

has received indicate that it is destined to fill a need in the higher educational scheme of American education. I trust that this informal notice on our part will be accepted by the Board and that suitable amendments and nominations may be submitted at the annual meeting of the Board. I assure you that my interest and Mrs. Fuld's interest have become keener and keener as time has passed and that we will do all in our power to promote the objects for which the Institute was founded.

"I beg you to accept our warm thanks for your invaluable cooperation and support, and we look to you to maintain the high standard at which a beginning is now to be made."

1933

3/11

TRUSTEES

Corporation

✓ BAMBERGER, LOUIS

Biographical

FLEXNER, A.

FRANKFURTER, FELIX

STEWART, W. W.

Bamberger to Flexner.

Frankfurter and Stewart will add "prestige and influence"  
to the Institute.

D, L, Bamberger, 1930-32

1933

3/29

TRUSTEES

Corporation

EISENHART, L. P.

Biographical

✓ BAMBERGER, L.

FLEXNER, A.

Flexner suggest Eisenhart for Trustees vice Lehman.  
Agreed upon between Maass, Leidesdorf and Flexner; Not done--  
vacancy not filled at April meeting--answer of founders  
not available.

D, Bamberger, L.

1933

4/24

TRUSTEES

The Corporation

✓ BAMBERGER, LOUIS

FULD, MRS. FELIX

LEHMAN, HERBERT H.

Minutes, p. 1:

Louis Bamberger's and Mrs. Fuld's resignations from Trustees accepted. Mr. Lehman's resignation accepted. Mr. Felix Frankfurter and Walter W. Stewart elected Trustees vice Bamberger and Fuld. Messrs. Edgar Bamberger, Houghton and Maass elected Trustees for 5-year term.

Minutes, p. 2:

Mr. L. Bamberger and Mrs. Fuld elected Honorary Trustees for life, and no other such elections shall be made.

Vol. I, No. 12

1933

NOTES

7/24

p-1/3

VEBLEN, O.

Biographical

WEYL, BERNHARD

FLEXNER, A.

✓ BAMBERGER

Flexner to Veblen.

" I am greatly moved by your letter and by Weyl's. On the strength of them both, I have written Mr. Bamberger, because I do not like, in view of past circumstances to take action without his knowledge, and indeed I have no legal authority to do so. Should he concur, I feel sure that the Executive Committee will ratify the action. I will communicate with Weyl and with you by wire as soon as I have a reply. I am sending you a copy of my letter to Mr. Bamberger."

Flexner to Bamberger July<sup>24</sup> 1933.

" For a good many months past, Professor Veblen and I have been in communication about Professor Weyl, and Professor Veblen has had several letters from him. In addition, I wrote his



1933

Veblen, O.  
Weyl, H.  
Flexner, A.  
Bamberger

Notes.

Broog.

7/14

p. 2/3

physician in Zürich, Professor Zangger, and...it is quite obvious to me now that Weyl's hesitation was due to the fact that he was in ill health last winter, and that his final declination was really creditable to him rather than otherwise, for, as he was not well at the time, he was afraid that he would not do justice to the opportunities of the Institute. Since then both his physicians assure me that his health is perfect, and certainly his letter s to both Veblen and myself have been in the highest degree satisfactory and dignified." He then says that Veblen has told him that Weyl has been offered a position at Madrid, and that if there is not likely to be an opening with us in Princeton, he is disposed to accept it on account of current conditions in Germany. Mrs. Weyl adds agree in a postscript.

He goes on to say that in Veblen's mind if we could add Weyl to the mathematical group, it would be the most distinguished and able group of mathematicians in the world. Veblen is strongly of the opinion that we should do this, and Flexner agrees with him after long reflection. I should

1933

Veblen, C.  
Weyl, H.  
Fleynor, A.  
Bamberger

Notes

Booby.

7/14

p. 3/3

not feel obligated to make Weyl the proposition I made him a year ago, for conditions have changed, and the offer contained a great many extras which I should now drop. I should simply offer him the salary which Veblen received and the pension arrangements with the Teachers Annuity Association. I believe on these terms he will come and be happy. If you and Mrs. Fuld are willing, you may telegraph me at Burke Falls. H<sub>2</sub> tells Bamberger he is sending a copy of this letter to Veblen, and shall not act affirmatively until all of us agree. Weyl's appointment would begin October 1, 1934.

V File, Fleynor, Abraham

1933

NOTES

7/24  
7/25

p. 1/2

VEBLER, O.

Biographical

WEYL, HERMANN

FLEXNER, A.

✓ BAMBERGER

Flexner to Veblen.

Mr. Bamberger has just telegraphed he hesitates about Weyl, fearing that he may be an unstable factor or in poor health. Flexner says he has no legal right to act, and he believes it is wisest to defer any action until he can bring the Executive Committee together on his return to New York about the middle of September. He suggests Veblen write Weyl asking him to postpone an answer to Madrid until he has had a chance to talk with me when he comes to Swarthmore in the early fall. "With tactful management, I believe it will come out well in the end."

~~XXXXXXXXXXXXXXXXXXXX~~

1933

Veblen, O.

Weyl, H.

Flexner, A.

Notes

Bomag.

7/24; 7/25

p. 2/2

Flexner to Veblen, July 25, 1933.

Aydelotte has just come over to pay us a brief visit, and he thinks I did right in not pressing the matter of Professor Weyl by mail on Mr. Bamberger and Mrs. Fuld. He will call a meeting of the Executive Committee just as soon as he goes back to New York.

Flexner says that he has cabled Weyl that the Executive Committee will meet in the middle of September.

SEE V File, Flexner, Abraham

1933

NOTES

7/27

VEBLER, O.

Biographical

WEYL, HERMANN

FLEXNER, A.

~~BAMBERGER~~

EINSTEIN, A.

Flexner to Veblen.

This morning I received from Leydenburg a telegram from London which reads: "Very urgent. Official invitation that German professors be expedited as they may not be allowed to leave."

V File, Flexner, Abraham

1933 (mistyped 1922)

NOTES

8/2

VEBLEN, O.

Biographical

WEYL, HERMANN

FLEXNER, A.

BAMBERGER

Flexner to Vebbl n.

He has written two notes July 29 to Flexner which are not in file.

He has asked Aydelotte to visit Bamberger and Mrs. Puld and talk over a number of matters, incidentally the Weyl matter. I hope and believe that the thing can be ironed out so that Weyl can bring his wife and children with him. If Mr. Bamberger and Mrs. Puld were young, the incident would give us concern. As it is, I do not feel that there is anything for us to worry about, so far as the future of the Institute is concerned. With a Board constituted as our is, the academic point of view will prevail in academic matters.

V File, Flexner, Abraham

1933

NOTES

8/21

VEBLER, O.

Biographical

WEYL, HERMANN

FLEXNER, A.

~~BAMBERGER~~

EINSTEIN, A.

Flexner to Veblen, August 21, 1933.

He is hopeful that we shall make the permanent appointment for Weyl and a year's invitation to Courant (Richard), though I do hope that Courant will be reinstated in Göttingen.

Veblen has been in correspondence with Lowan in regard to the full-time work expected of Einstein, apparently. Flexner agrees with Veblen that we don't want to establish too many precedents. "I think there are one or two things that we will have to insist upon, and full time during the abbreviated year is one of them, that ought to apply not only

to workers, but to members of the Faculty. Of course, I do not mean that you or Alexander or Einstein should not during the term attend scientific meetings or make scientific addresses, but I do mean that the taking on of additional chairs and professorships, as Einstein has done, does not seem to me to harmonize with the spirit of our undertaking. However, this is a matter which I shall take up with Einstein in the course of the year. I beg you not to mention it to anyone."

V File, Flexner, Abraham



1933

12/11

p. 1/2

EINSTEIN, A.

Biographical

FLEXNER, A.

✓ BAMBERGER, LOUIS

Flexner to Bamberger, December 11, 1933.

"I have had a two-hour talk with Professor Einstein, and I wish to assure you and Mrs. Fuld that all the little misunderstandings, which had disturbed him and his wife, have been completely removed. He is thoroughly happy and satisfied with everything which I have done. Some day I will explain to you the details. They are not important enough to put into a letter.

"This morning we had a meeting of all five professors, and we discussed the way the Institute had been functioning up to this time and our plans for the future. I wish you could have both been there for anything more ideal and coöperative I have never witnessed. Professor Einstein was really extremely helpful

1933

Rupner, A.

Bamberger, L.

Biog.

12/11

p. 2/2

in some of his suggestions, as were the others also.

"We have asked Professor and Mrs. Einstein to share your box Thursday night of this week, and they have accepted eagerly. They have asked us to a Deutsches dinner tomorrow evening, which we shall eat with relish. So everything is lovely, and the goose hangs high."

D, Bamberger, Louis, 1930-1936

1930



7/6

BUILDINGS AND GROUNDS

Facilities

VEBLER, O.

Biographical

FLEENER, A.

MASS, HERBERT H.

✓ BAMBERGER

Veblen to Fleener.

He has just returned from Europe, and went to Princeton. He was informed by Mr. Thomas that the lots between Olden Farm and the golf course were going to be sold at foreclosure. He was fearful that if they fell into other hands, it might be difficult to get them. Fleener referred him to Hesse, took the matter up with Bamberger, and Bamberger very promptly put of the money to secure them. As for the rest, Mr. Thomas told me this morning he had options on almost everything that we wanted, only one or two little pieces being left out still. "I have had a talk with President Lodge who told me that the Committee on Buildings and Grounds was very favorable to cooperation with us, and had left it to a committee composed of

himself, Mr. Wintringer, and some other person whose name I forgot. There was neither time, nor, <sup>was, I believe,</sup> need to call the committee inasmuch as there was general agreement on the Olden Farm and the property connecting it with the golf course. The options all run until late next fall. If the worst comes to worse, and we decide to build elsewhere than on the golf course, we should easily dispose of the lots which Mr. Thomas is going to secure for us."

V File, "Fleener, Abraham"

1936

1/30  
1/31

INVESTMENTS

Finance

FOUNDERS

Corporation

✓ **BAMBERGER, LOUIS**

Biographical

LEIDESDORF

**HARDIN, JOHN R.**

*Bamberger to Leidesdorf, January 30, 1936.*

"As requested in your letter of January 20, Mr. John R. Hardin and I have today placed the following stocks in the Institute's Safe Deposit box at the National Newark & Essex Banking Company, noting ~~2,888~~ 2,485 shares of common and preferred stock placed in the safe deposit box in the name "Institute for Advanced Study-Louis Bamberger and Mrs. Felix Paul Foundation."

In his second letter the same heading eliminating the words as requested by Leidesdorf, Bamberger to Leidesdorf,

January 30, 1936, noting the placing of 7700 more shares of common and preferred stocks in the Institute's name in the box.

January 31, 1936, Louis Bamberger to Loidesdorf.

Says that he and John Hardin have today placed the following stocks in the Institute's Safe Deposit Box, and listing 3375 shares of common and preferred stocks which have been placed in the safe deposit box in the Institute's name.

JRH Correspondence from January, 1934 to December, 1936

1936

1/31

1/21

INVESTMENTS

Finance

CONNORS, MYLES P.

Biographical

BAMBERGER, LOUIS

LEIDENBORG

Connors has written a letter January 30 (not in file) which evidently suggests substantial sale of high-grade bonds for the purchase of stocks.

"Mr. Bamberger and I discussed this morning Mr. Connors' suggestions for sale and acquisition. We both felt that Mr. Connors did not know of the accessions to the Institute's portfolio of the stocks lately transferred, a number of which are duplicated on Mr. Connors' present recommendations. The percentage of total stock investments ~~abandoned~~ discussed by the Finance Committee is now exceeded by Mr. Bamberger's addition to our endowment.

"Under these circumstances Mr. Bamberger and I both felt that it was not desirable at this time to make sales of

high grade bonds as recommended by Mr. Connors. We are not pressed for income requirements, and the policy of constant conversion of good investments with high market value for the purpose of capital profit does not seem to me to be appropriate to our circumstances.

"I note that we have \$100,000 for investment at the present time. I have said to Mr. Bamberger, as indicated in telephone to your office, that I do not object to the bond investment in Mississippi River NUIE Fuel and Cleveland-Cliffs Iron, recently recommended by Mr. Connors and included again in his latest report. In expressing myself I did not consider amounts, but Mr. Bamberger indicated that he thought that each should be limited to \$25,000. I am personally negative on this, but I think that Mr. Bamberger's views should govern."

JRH Correspondence from January, 1934 to December, 1936



1937

5/13

PRINCETON UNIVERSITY

Relations - WPAI

ROCKEFELLER INSTITUTE  
PRINCETON, NEW JERSEY

Foundations

FLEXNER, A.

Biographical

✓ BAMBERGER, LOUIS

Flexner to Bamberger, May 13, 1937

Recounts cooperative meeting with Dodds the day before, and he wishes the founders could have heard Dodds on the beneficial and stimulating effect of the Institute's presence and of the future possibilities of cooperation between the University and the Institute. "While the two institutions will of course permanently continue to be independent of one another, there is almost no limit to the good which they can accomplish by cooperation." He then says that both he and Dodds deplore the fact that and so do the Rockefeller Institute people that such close cooperation with the Institute is not possible because of the 6-mile distance.

D. Bamberger, Louis, 1937-1944

1937

Summer

BUDGET

Finance

BUILDINGS AND GROUNDS

Exalticizx Facilities

FLEXNER, A.

Biographical

✓ BAMBERGER, LOUIS

Flexner (draft) to L. Bamberger (3/10/43)

Flexner visiting Bambergers at Murray Bay told by  
Bamberger wanted to acquire a site and erect a building  
for I. A. S.

A - Supplemental Budget Material, 1943 Vertical

1937

10/13

10/15

GENERAL (SEAL)

Corporation

✓ BAMBERGER, LOUIS

Biographical

FLEXNER, A.

MAASS, HERBERT H.

Flexner to Maass.

Bamberger has raised question of legality of seal which does not mention Bamberger and Felix Fuld Foundation. Maass says legal.

D, Maass.

1938

6/7

ECONOMICS

Academic Activities

✓ BAMBERGER, LOUIS

Biographical

NUFFIELD (LORD)

Flexner memo on differences between Lord Nuffield and L. Bamberger. "Nuffield, unlike Mr. Bamberger, wants to see results." Lindsay found it impossible to proceed slowly and with care and study.

D, Organization

1938

6/14  
10/14  
10/18

BUILDINGS AND GROUND (FUEL HALL)

Facilities

✓ BAMBERGER, LOUIS

Biographical

MAASS, H. H.

FLEXNER

Maass to Flexner. Bamberger insists cost of building and endowment for its upkeep shall not exceed \$400,000 together. But when press queried as to cost, Flexner asked Bamberger if he could say \$400,000 and Bamberger said "I should say more like \$500,000."

D, Maass, H. H., 1930-38

1938

7/16

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

STEWART, W. W.

Biographical

HEKNER, A.

✓ BAMBERGER, LOUIS

Fleener to Bamberger, July 16, 1938, regarding, "My answer is yes--wholeheartedly and without reservation, and I am delighted to have made the decision."

Letter filed in Chronological file under 1938, 7/16.

D. Bamberger, Louis, 1937-1944

1938

7/16

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

STEWART, WARREN W.

Biographical

WARREN

✓ BAMBERGER, LOUIS

FLEXNER, A.

AYDELOTTE, F.

Flexner to Aydelotte, July 16, 1938, in strictest confidence, enclosing a copy of a letter from Flexner to Bamberger. No mention, cautions Aydelotte, can be made of Stewart's acceptance until the Board has approved the news, until Stewart, himself, has given him leave to release the news, "but I want you to know privately what has been accomplished and to share my enjoyment of a step that I think will prove momentous in the history of the Institute and in the development of economic thinking."

The enclosed letter from Flexner to Bamberger of the same date goes as follows: He informs of Stewart's cable, "My answer

is yes--wholeheartedly and without reservation, and I am delighted to have made the decision."

Flexner continued, "I have not forgotten or lost sight of your own skepticism on the subject of economics, but after seven years of thinking and consultation it is my conviction that we have, in the field of economics, greater opportunity and greater need than in anything which we have done or can do. Do not understand me to mean that I lose sight of the human factors involved or that I count upon early concrete and useful results, but experience and experiment on a vast scale have been going on ever since the beginning of the war, and even long before that, and no group anywhere has had such an opportunity to study this experience as we can provide in Princeton, though, as I explained to you, two institutions animated by the same purpose have been created in England within the last two years."

He then delivers a little heavily to Bamberger on the development of economics, mathematics, physics, biology, and psychology, and medicine in recent world history, and continues:



"After long years of waiting we have secured a leader who is universally regarded by those most competent to judge as the ablest person in either Europe or America. I believe in Stewart, in his wisdom, in his judgment, in his modesty, and in his absolute devotion to the search for truth. Tempting offers have been made to him in these recent months. Where a man less great might have yielded, he has put them all aside. When his acceptance is announced--for the time being it is of course confidential--it will be greeted by men of affairs as well as economists as marking the opening of a new era, for we shall have established in America such a center for economic investigation and research as exists in mathematics and physics and medicine, and such as does not exist in economics under quite as good conditions in any other country in the world.

"I write this letter with a good deal of emotion. I realize that I am no longer young, and it has not been easy for me to wait, but I realize also that he must start with the best--with a man who, in the field of economics, means something of what Einstein and Veblen and Woyl mean in the field of

mathematics. That we have now accomplished by being patient and being satisfied with nothing short of the best."

A File, IAS (T)

1938

7/16  
7/27

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

STEWART, W. W.

Biographical

FLEXNER, A.

✓ BAMBERGER, LOUIS

AYDELOTTE, F.

Flexner to Aydelotte informing him of Stewart's acceptance; enclosed letter to Bamberger. Aydelotte's answer.

Letters filed in Chronological file under 1938, 7/16.

A, IAS, Transfer

1938

7/30

BUILDINGS AND GROUNDS

Facilities

AYDELOTTE, P.

Biographical

BAMBERGER, LEWIS

Aydelotte to Bamberger.

I had a long conference with Larson the other night about architecture, and I am happy to say that he thinks he can revise his plan so as to house the Institute comfortably in the building which can be erected inside the limit of \$300,000 which you have fixed."

A File, Bamberger, Lewis

1939

INSTITUTE HISTORY

Institute History

✓ BAMBERGER, LOUIS

Biographical

FLEXNER, A.

The paucity of correspondence between Flexner and Bamberger during the year 1939 is very noticeable in this file. It is quite apparent, considering Flexner's continued effort to keep the founders aware of the acclaim coming to the Institute that some of this correspondence has been removed from the file.

The files on Bamberger with this exception are full of useful quotes of encomia received from all over the world by Flexner on the success of the Institute during its early years.

D, Bamberger, Louis, 1937-1944

DIRECTOR

Administration

FLEXNER, A.

Biographical

HARDIN, JOHN R.

✓ BAMBERGER, LOUIS

Hardin to Bamberger, August 9, 1939.

"I have had some correspondence, as you know, with Dr. Flexner concerning the matter of his resignation as Director of the Institute." I have replied to him, and enclose his last letter dated August 7. I also enclose my copy of my reply.

"I am gratified at the progress indicated and trust that the Director's intention may be announced without any earlier publicity from any other source. I regret that I am not free to talk to Mr. Leidesdorf, which I cannot do without Dr. Flexner's authority."

Hardin to Flexner, August 9, 1939.

1939

Div.  
Fletcher, A.  
Hardin, J.R.  
Bamberger, L.

Admin.

Prog.

8/9

P. 2/2

"I feel that your decision to retire without indefinite sick delay is wise. I think a rather prompt announcement desirable that you will present your resignation to the Trustees at their meeting on October 9th, effective immediately. I would incorporate in the resignation an expression of a willingness on your part, pending the selection of a successor, to cooperate with the Trustees as requested.

"If you act promptly I think the desires expressed in your letter, to save Mr. Bamberger's feelings and to stop dissension among the professors of the Institute, would be realized."

JHL Correspondence from January, 1937 to December, 1939

8/11

1939  
DIRECTOR

Administration

FINERER, A.

Biographical

HARDIN, JOHN R.

✓ BAMBERGER, LOUIS

Bamberger to Hardin, August 11, 1939.

"This is to acknowledge the receipt of your letter of Aug. 9th, enclosing copies of Dr. Flexner's letter of Aug. 7th and your reply, for which please accept thanks. My feeling is that this entire matter will be straightened out to the satisfaction of all concerned.

"Mrs. Fuld joins me with kind greetings."

JRH Correspondence from January, 1937 to December, 1939



1939

8/12

DIRECTOR

Administration

FLENER, A.

Biographical

HARDIN, JOHN R.

✓ BAMBURGER, LOUIS

Fleener to Hardin August 12, 1939.

"I take this means to inform you that I shall, at the meeting of the Board to be held October 9, ask to be relieved of my duties as Director of the Institute, effective as of that date.

"I need not say that if, pending the selection of a successor, there is anything I can do for the Institute, I shall be glad to comply with the wishes of the Trustees.

"It is the desire of Mr. Bamberger and Mrs. Feld that no publicity be given at this time to my imminent retirement.

"For your cooperation in the upbuilding of the Institute you have my heartiest thanks and deepest appreciation."

Flechner accompanies this with a personal letter  
which is not any more personal than the formal notification,  
except that he sends his best wishes and warmest greetings.

JRH Correspondence from January, 1937 to December, 1939

1939

10/5

p. 1/3

FLENNER, A.

Biographical

✓ BAMBERGER, LOUIS

HOUGHTON, ALANSON B.

HARDIN, JOHN R.

A copy of a letter dated October 5, 1939, ~~✓~~ Houghton to Bamberger.

"Thank you for your kind letter dated October 2d. This makes the situation clear and definite and insures ~~✓~~ Dr. Aydelotte's election as Director with unanimity. I note with great satisfaction that you plan to attend the meeting on October 9th and that you will offer the resolution naming the Nominating Committee. If for any reason you should not attend the meeting, will you let me have a line from you indicating that if present you would have offered the resolution naming the chairman, Mr. Hardin and Mr. Leidesdorf as a Nominating Committee?

"In one respect I venture to differ with the suggestion in your letter, if I understand it, to present at the meeting

1939

Bamberger, L.  
Houghton, Alanson B.  
Hardin, J.R.

biog.

10/5

p. 2/3

on October 9th a resolution expressing our appreciation and admiration of Dr. Flexner's work as Director. I think the proper and more dignified procedure will be at this meeting to name a committee to draw up such a resolution, to be presented at the meeting of the Trustees in January. There is not time to draw such a resolution and if there were it would not be right to present it now.

"My only interest in this situation, I may add, is to insure Dr. Aydelotte's election as Director with complete unanimity. Any doubt or suspicion as to our complete agreement on Dr. Aydelotte as Director would weaken his position and make his conduct of the Institute far more difficult. It was to say this much to you that I asked to see you when I was last in Princeton. Dr. Aydelotte's subsequent visit to me and your letter now clears the situation.

"It is not easy for me to leave Washington just now but I think it will be the best interest of all concerned if I may be there Saturday and talk with the members of the faculty. I hope I may be able to finish with them in time

1939

Bamberger, L.  
Houghton, Alanson B.  
Hardin, John R.

Biog.

10/5

p. 3/3

to get to Washington for Saturday night and Sunday but if not I shall, of course, remain through Sunday.

"Dr. Flexner and Dr. Aydelotte have no doubt explained to you the reasons why I feel I must resign as chairman of the Board. I have told Aydelotte that I would withhold my resignation until the January meeting at any rate in order that sufficient time may be provided to find my successor."

1940

1/9

HOUGHTON, A.

Biographical

FLEXNER, A.

BAMBERGER, LOUIS

AYDELOTTE, F.

Aydelotte to Bamberger, January 9, 1940.

He tells Bamberger about his long meeting with Houghton, and does not allude to Flexner's aid in persuading Houghton to continue as Chairman of the Board. In fact, it is worse than that. He says, "I am sure that you and Dr. Flexner will be delighted with this news."

A File, IAS (T)

1940

1/16

LIBRARY

Facilities

AYDELOTTE, F.

Biographical

BAMBERGER, LOUIS

LEIDESDORF, SAMUEL D.

Aydelotte to Leidesdorf, January 16, 1940.

He saw Bamberger yesterday who consented to give an extra \$100,000 at the rate of \$25,000 a year for four years for the library. "This solves our most important immediate problem, and if the Rockefeller negotiations are finally successful, we shall be able to get off to a good start next year."

A File, IAS (T)

1940

5/9

TRUSTEES

Corporation

STEWART, W. W.

Biographical

RIEFLER, W. W.

BAMBERGER, L.

ROSENWALD

DOUGLAS, L.

Aydelotte to Weed.

"I have had a talk with Mr. Bamberger and find that he would be a little happier if we did not go forward too rapidly with making changes in the Board. In deference to Mr. Bamberger's wishes I have arranged with Stewart and Riefler to postpone their resignations until next year, leaving us only two vacancies to fill on Monday. I suppose the Committee feel we had better select L. Rosenwald and Lewis Douglas for those places...We must keep Moe and Fulton in mind..."  
D, Weed



1940

7/25

ROCKEFELLER BAMBERGER FUND (Gifts)

Foundations *Finance*

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

~~BAMBERGER, L.~~

Biographical

AYDELOTTE, P.

Photostat of Bamberger's letter to Aydelotte, July 25, 1940.

Filed in Chronological File under 1940, 7/25.

A File, Bamberger L. (T)

1940

7/29

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

LEAGUE OF NATIONS (ECONOMICS SECTION)

Government Relations

PRINCETON UNIVERSITY

Relations WPAI

AYDELOTTE, P.

Biographical

✓ Bamberger, Louis

Aydelette to Bamberger.

Informing him of Secretary General's acceptance of  
3 Princeton institutions to take Economics Section. Will  
involve no expense since Section early transferred its money to  
Canadian, U. S. and London banks. See the valuable  
correspondence on Economics Section same source.

D. L. Bamberger, 1937-44

4/29

TRUSTEES

Corporation

OFFICERS

✓ LEWIS BAMBERGER

Biographical

Edgar Bamberger

AYDELOTTE, P.

Aydelotte informs Weed in a letter, April 29, 1941, of certain wishes of Lewis Bamberger. (Weed is Chairman of the Committee on Nominations): (1) Lewis Bamberger wants Michael Schapp, the head of Bloomingdale's, to succeed Mr. Stewart as a Trustee, "and I assume that the Nominating Committee will feel that they have no choice but to conform to this request." (2) Mr. Bamberger wants Edgar Bamberger to succeed Mrs. Bailey as Secretary of the Board. "...I feel that the Nominating Committee should conform to this request of Mr. Bamberger." (3) It is the wish of Mr. Bamberger and all of the Trustees with whom Aydelotte has spoken that Weed should succeed Mr. Stewart as Vice-Chairman.

If Weed's modesty forbids his accepting, the other members of the committee will over-rule him.

D File, Weed, Lewis H., 1941-1945

1941

10/11

✓ BAMBERGER L.

Biographical

FARRIER, W. H.

AYDELOTTE, F.

Letter from Farrier to Aydelotte, October 11, 1941,  
saying that during the busy holiday season, the L.  
Bamberger & Company telephone wires are busy, and gives  
Mr. Bamberger's private unlisted telephone number at his  
desk.

D File, Farrier, Walter H.

1942

12/2

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

ROOSEVELT-BAMBERGER FUND

Foundations

AYDELLOTTE, P.

Biographical

WILLITS

PODDICK, S.

✓ BAMBERGER, L.

Aydelotte to Willits, December 2, 1942.

"I am delighted that you are willing to write to Mr. Bamberger and I think, as you suggest, that the ideal time would be when our application has been definitely acted upon, which I understand will probably be in January. I enclose in this envelope a formal letter of application and very much hope that the Trustees will be able to see their way to continue our grant."

*Ans. w/br. M. —*

P, Post-War Organization Study Correspondence

1943

2/13

FOUNDERS

Corporation

✓ BAMBERGER, LOUIS

Biographical

Bamberger in that year held Policy of the Mutual Life Insurance Company of New York No. 230,082, issued May 8, 1882. The oldest policy now in force on their books was issued in 1869. Between this oldest policy and Mr. Bamberger's there are 104 others still in force, so that Mr. Bamberger's contract would be 105 on the list of policies in point of time they have been in force. (Executive Vice-President, Mutual Life Insurance Company of New York, to Aydelotte).

D, Bamberger, Louis, 1937-1944

1943

2/20

1944

5/31

GIFTS

Finance

FOUNDERS

Corporation

✓ BAMBURGER, LOUIS

Biographical

FULD, MRS. FELIX

Wills of Mr. Louis Bamberger (2/20/43) and Mrs. Carrie Fuld  
(5/31/44).

Filed in Vertical File under X "F" for Founders.

A, 10/18/56, Board of Trustees, October 9, 1947. File No. 43

1943

2/25  
2/27

p. 1/2

BENEFITS

Academic Personnel

TRUSTEES

Corporation

✓ BAMBERGER, L.

Biographical

LEIDENDORF

AYDELOTTE

Aydelotte to Leidesdorf.

Has conferred with Bamberger recently as well as with Jessup (President Carnegie Foundation) and Mattecks on pensions and lays out data for meeting Executive Committee on February 26, 1943. In supplemental (2/27) statement Aydelotte suggests that even though Bamberger-Rockefeller Foundation grant is extended for two years he doubts Institute should carry on at present expense; if no new endowment received, 1945 would see extremely serious situation at Institute. He contemplates saving in economics program and no refund, ~~apparently~~ apparently.



1943

Benefits  
Trustees  
Bamberg, L.  
Leidesdorf  
Aydelotte

Acad. Personnel  
Corp.  
Prog.

2/25;  
2/27

p. 2/2

Estimates that with \$50,000 saving in salaries of four professors retiring 1944-45, additional expenses including pensions will be \$58,000, thus wiping out savings in salaries and providing for no new appointments.

In short, he concludes in his memo to the Executive Committee February 27 that if Institute is to operate as it was begun:

While I was making the budget for 1945-46 I made out a budget for the Institute with its present faculty, carrying out Dr. Flexner's ideas for assistants to professors, stipends, public funds, faculty of 1943, etc. would cost \$550,000. 4 per cent on \$14 million.

A, 10/18/56, File No. 55.

10 1943

3/10

P 1/3

BUDGET

Finance

ROCKEFELLER

Foundations

STIPENDS

Academic Personnel

BAMBERGER, LOUIS

Biographical

AYDELOTTE, F.

LEIDESDORF, S. B.

A long letter from Aydelette to Leidesdorf on how best to present the financial situation of the Institute to Mr. Bamberger now and as it will be two years from now.

Too long for detail, but in it he suggests that there might be several ways of reducing the expenditures of the Institute:

(1) By eliminating the assistants to the professors. This would be too bad since they are necessary to the work

1943

Rockefeller  
Stipends

Aydulotte, F.  
Leidesdorf, S.D.

Finance  
Foundations  
Acad. Personnel  
Prog.

3/10

p. 2/3

of the professors.

(2) Failure to appoint professors to take the places of those retiring. Not a bad solution for the present because they continue to do their work anyway, but bad for the future.

(3) There is a surplus in the Rockefeller-Bamberger economic fund, but it is not wise to depend upon this surplus for the Institute. The best thing to do is to reduce expenditures at the Institute to the level of the endowment income.

(4) Might reduce or abolish stipends \$50,000. This, he says, would probably not be acceptable to Mr. Bamberger, for stipends are necessary to assist young men to come to the Institute to study, and as such are the one item of our budget in which Mr. Bamberger is most interested. To abolish them would be to sacrifice a great part of the utility of the Institute to the scholarly world.

1943

Stamps  
Rockefeller  
Stipends

Amesbury  
Aydelotte, F.  
Leidesdorf, S.D.

Finance  
Foundations  
Acad Personnel  
Conv.

3/10

p. 3/3

(5) The other would be to reduce salaries which would certainly adversely affect the prestige of the Institute.

He thinks it is imperative that Mr. Bamberger understand these things, and he hopes that Leidesdorf will present it to Mr. Bamberger. "We have laid here the foundation of a great research institution. It is, however, only a foundation and if it is to fulfil its promises we ought to have funds in hand for some of the many possible and needed developments. I have talked with Mr. Bamberger about the possibilities in various fields but not extensively, and I have not laid these possibilities before the Trustees because it seems idle to talk about them until our financial situation is so stabilized as to give us the prospect of continuing to be able to meet our present commitments."

D. Leidesdorf, Samuel D., 1930-1935

✓ BAMBERGER, LOUIS

Biographical

For memorandum on the budget, see Chronological file  
under 1943, 4/9, letter from Aydelotte to Leidesdorf.

D, Leidesdorf, Samuel D., 1930-1935

1943

5/21

BENEFITS

Academic Personnel

✓ BAMBERGER, LOUIS

Biographical

FARRIER

AYDELOTTE

The pension report of May 21, 1943 contained amendments proposed by Louis Bamberger (Aydelotte to Farrier May 21, 1943). Lowe and Herzfeld retire 65 at \$4000; Stewart, Warren and Mitrany at \$4000. Not more per double premium to be paid by IAS in div. Swann at \$1200 not \$1500.

A, 10/18/56, Benefits

1943

7/23

p. 1/2

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

HARLE, E. N.

Biographical

AYDELOTTE, P.

✓ BAMBERGER, LOUIS

Outline of the proposed study of American civilization  
in Aydelotte's letter to Bamberger, July 23, 1943.

In outlining the plans, Aydelotte says, "In addition to Wright, Chinard, Nicolson, and Hollwain, all of whom I think we could get, we should like, if possible, to bring Tawney from England. That would certainly give us a grasp which would produce the 'mind sensation' which you quite rightly said to me one day the Institute needed. I was tremendously struck with another sentence of yours to the effect that the Institute is too young to stand still. In the opinion of everyone I have consulted, if we were able to carry out such a research project as this we should be marching forward into new fields of tremendous interest and importance at the present time."

D. Bamberger, Louis, 1937-1944

1943

School of Econ. + Pol.  
Earle, E.M.  
Aydelotte, F.  
Bamberger, L.

Acad. Org.  
Brog.

7/23

p. 2/2

**Bamberger to Aydelotte, July 27, 1943.**

Expresses pleasure and interest in the plans for the study of American civilization.

Aydelotte to Bamberger, August 3, on the same subject. President Dodds has promised aid in the project both as to professional staff and as to some of the money for the stipends. He is very enthusiastic.

**D. Bamberger, Louis, 1937-1944**



1944

3/11

✓ BAMBERGER, LOUIS

Biographical

Excerpt from the Newark Evening News.

Editorial on Bamberger's death:

"But his charities however munificent, must not be allowed to obscure the vital service in the business field that he rendered his home community and state. The store which he and Mr. Fuld and their thousands of co-workers built from the most humble beginnings became one of the institutions responsible for the progress of Newark. And while he became great in business, Mr.

Bamberger maintained his contacts with those co-workers-- always sympathetic contacts--almost to the moment of his death.

"Newark will miss this quiet, modest citizen who did so much. His tangible contributions will remain in evidence throughout our time. His gifts of the spirit, kindness and tolerance, cannot be so readily appraised, but their impress upon the community has been very great."

D, Bamberger, Louis, 1937-1944

1944

3/12

FOUNDERS

Corporation

BAMBERGER, LOUIS

Biographical

The New York Herald Tribune story, March 12, 1944, has it that Fuld was already his brother-in-law when he went into partnership with Bamberger.

Excerpts from this article.

In 1922 J. R. Poppale, then a clerk in the saxxa store's radio department, and now chief engineer of WOR, went to Mr. Bamberger and proposed that the store operate a radio station. Bamberger gave his approval and a staff of five, including Poppale, started WOR in February 22, 1922. The station was set atop the Bamberger Building, where it remained until two years ago, when it was transferred to New York.

D, Bamberger, Louis, 1937-1944

FOUNDRY  
GIFTS

Corporation  
Finance

✓ BAMBERGER, LOUIS

Biographical

Excerpts from the clipping of the Newark Evening News,  
March 23, 1944.

"The start of Mr. Bamberger's business venture was as unostentatious as his manner. One day early in December, 1892, he sat in his shirt sleeves in the Ballantine Building at Market Street and Library court, marking prices on stock he had purchased from the bankrupt firm of Hill & Cragg. A few days later he was joined by his brother-in-law, the late Felix Fuld. From that store, occupying narrow quarters on two floors of the building, grew an establishment with buying branches in every European country and world-wide prestige.

"Mr. Bamberger and Mr. Fuld worked side by side in the business until the latter's death on January 20, 1929. Five months later, soon after he had passed his 74th birthday, Mr. Bamberger sold control of L. Bamberger & Co. to S. H. Macy & Co. He remained actively with the store until September 16 of that year and continued as chairman of the board until April, 1939, when he retired.

1944

Gifts

Bamberger, L.

Corp.  
Finance  
Baby.

3/23

p. 2/4

"Upon relinquishing active control in September, 1929, he presented checks ranging from \$1,000 to about \$20,000 to the 236 employees who had been with him 15 years...

"In February, 1927, Mr. Bamberger started the first public financing of his business by issuing \$10,000,000 of preferred stock. The proceeds were for enlarging the store. He permitted employees to purchase 10 shares each on a two-year installment basis and other shares on a cash basis at par.

"The founding by Mr. Bamberger and Mrs. Fuld of the Institute for Advanced Study was hailed by national leaders in education and outstanding men in all walks of public life as a gift of the first importance to the country."

The newspaper story gives a list of his philanthropies, both segregating them by civic, art, Jewish, etc.

"He was born in Baltimore May 15, 1855, the son of Elkan and Theresa Hutzler Bamberger. His mother's family were well known in the Maryland city, where Hutzler Brothers

1944

Gitter  
Bamberger, L.

Corp.  
Finance  
Prog.

3/23

p. 3/4

occupy a place of prominence in mercantile circles. Mr. Bamberger left the public schools in 1869 to enter the employ of Rutzler Brothers. Two years later his father established a wholesale notion business in Baltimore and Mr. Bamberger left his uncle's employ to go with his father. Louis Bamberger's brother, Julius Bamberger, later entered into the employ of the father and the concern became E. Bamberger & Co. The elder Bamberger later sold his business to his sons and retired. The two young men conducted the business until 1887, when Louis Bamberger went to New York to become a resident buyer for a San Francisco notion house."

At that time he began looking around for a place to establish a business for himself. He picked the retail dry goods business as the one most suited to his temperament and began a study of the business through books on the subject and the lives of the men who had made a success of it.

He visited Newark a number of times to look over the situation and decided it was the place he should locate. The story is told that on every visit he walked up and down the streets, studying the possibilities of the various places offered for rent. In those days the principal merchandising

1944

Gifts  
Bamberger, L.

Corp.  
Finance  
policy.

3/23

P. 4/4

section was along Broad street north of Market street.

The section west of Broad street in Market appealed to him and he delayed making his start until he could find an available location. The Hill & Craig bankruptcy gave him the opportunity and he decided to buy the stock despite the warnings of those already in business. When he made his decision, he looked about for an aid and decided Mr. Fuld was the man he wanted with him. He stopped at the Fuld home in New York and left a card on which he asked Mr. Fuld to meet him at the Newark store room at once. The call at the Fuld home was Thursday. The girl of all work who took the card, forgot about it. It was several days later Mr. Fuld discovered it and immediately came to Newark.

He found Mr. Bamberger working in his shirt sleeves and then and there began the friendship, both business and personal, which lasted until death.

D, Bamberger, Louis, 1937-1944

1944

3/2x 3/23

GIFTS

Finance

✓ BAMBERGER, LOUIS

Biographical

Excerpt from the New York Herald Tribune on Bamberger's will.

The will makes specific bequests of \$1,063,000, mostly to institutions; the I. A. S. was residuary legatee, and it was estimated that the residual estate would amount to \$1,000,000.

Bamberger's collection of paintings was left to the Newark Museum, to which he gave \$650,000 when the museum was founded in 1924, and his complete collection of autographs of the signers of the Declaration of Independence he bequeathed to the New Jersey Historical Society.

Other bequests included \$200,000 to the Beth Israel Hospital of Newark, \$100,000 to the Young Men's and the Young Women's Hebrew Association, \$100,000 to the Welfare Federation of Newark, \$50,000 each to the Newark Museum Association and University of Newark and \$20,000 to the Jewish Children's Home.

Personal bequests were headed by gifts of \$75,000 each to Mrs. Fuld and Miss C. Lavinia Bamberger, another sister, while \$50,000 each was left to Edgar S. Bamberger, a nephew, and Mrs. Stella H. Schapp and Mrs. Carrie H. Hymes, nieces.

Two great-nephews and three great-nieces received \$25,000 each.

There were other bequests to relatives in nominal amount. And Walter H. Farrier received \$20,000, his chauffeur, \$5,000, his nurse, Margaret Williams, \$5,000, and \$2,000 to other servants.

D, Bamberger, Louis, 1937-1944



1944

4/10

41/11 4/11

GIFTS

Finance

✓ BAMBERGER, LOUIS

Biographical

AYDELOTTE, P.

HARDIN, JOHN R.

Aydelotte to Hardin, April 10, 1944.

Points out among other things that the Rockefeller Foundation commitment for the support of economics has still one year to run, and that the \$35,000 a year which they give is matched by Mr. Bamberger. "Would the executors of Mr. Bamberger's estate feel that they could properly continue those payments through the next academic year? Doing so would mean that we would get \$35,000 from the Rockefeller Foundation which otherwise would not come to us."

He then expresses satisfaction with Bamberger's will. "Just the kind he should have made." He agrees that bequests to the Newark philanthropies was eminently suitable, and, "It is of course a matter of deep satisfaction to me that he provided so generously for the Institute."

April 11, 1944, Hardin suggests to Aydelotte a memorandum from Aydelotte elaborating on the nature of Bamberger's commitment.

JRH Correspondence from January, 1940 to November, 1945

4/18

GIFTS

✓ BAMBERGER, L.

STRAUS, PERCY

BILLIKOPF, J.

Finance

Biographical

Stories about philanthropies of L. Bamberger and  
Percy Straus told by J. Billikopf.

Filed in Chronological file under 1944/ 4/18.

D. Bamberger, Lewis, 1937-1944

1944

4/18

TRUSTEES

Corporation

✓ BAMBERGER, L.

Biographical

Reminiscences of Louis Bamberger by Hardin, Maass,  
Schaap, and Flexner. Note Maass' assumption of total credit.  
Leidesdorf was not there. Flexner corrects.

There are papers attached in the Chronological file  
under 1944, 4/18.

D, Bamberger, Louis, 1937-1944

1944

October //

BENEFITS

Academic Personnel

AYDELOTTE, F.

Biographical

✓ BAMBERGER, LOUIS

In the draft of his report to the Board, Aydelotte asserted that Mr. Bamberger had never understood that the guarantee of a certain amount of pension to the early professors in addition to the provision for 10 per cent contribution to T. I. A. A. involved a financial responsibility over and above the 5 per cent of the Institute. In addition, "A good many members of the Faculty had received what they interpreted as assurances that their period of active service would be so prolonged, but these informal assurances had never been reported to the Trustees."

"...under the 5 per cent rule something like one-half the Faculty would have been retired on pensions ranging from \$700 to \$2,500."

The present plan worked out at great labor by the Committee of the Trustees does not please everyone. Aydelotte met the

Faculty January 24, 1944 to discuss the arrangements proposed. Those who felt aggrieved had opportunity to state their case. There was frank discussion. Mr. Bamberger had expressed gratitude to Aydelotte for making a very appropriate solution arising out of this discussion.

As to age of retirement, he took up the matter of continuing Einstein and Veblen to 70, and secured Bamberger's promise to pay the extra \$70,000 between their pensions and their salaries for the five years.

He raised his own retirement, Aydelotte said, with Mr. Bamberger. "He saw no reason why the rule which applied to the Faculty should apply also to the Director, and said repeatedly that he hoped I would continue as long as my health and strength allowed. Other members of the Board with whom I talked took a similar position. I felt uncomfortable to leave the matter in the air but there was too much at stake for the Institute for me to urge upon Mr. Bamberger further discussion of my personal situation. Consequently no such provision was

made for my salary as for that of Einstein and Veblen. As I have thought the matter over since Mr. Bamberger's death I have come to feel very strongly that if members of the Faculty retire at sixty-five, the Director should do the same, and I have been quietly making my plans to retire at that age."

He mentioned the supplements to the pensions of Lowe and Herzfeld which have been voted. He should like to continue working at the Institute past his age of retirement. He credits most of the accumulations for his pension to his TIAA contributions for nineteen years at Swarthmore.

A (Attic) File, Report of the Director October, 1954

1944

October 11

p. 1/3

FOUNDERS

Corporation  
Administration

DIRECTOR

Biographical

AYDELOTTE, F.

✓ BAMBERGER, LOUIS

Report of the Director, 1944, October, File.

From draft of the Director's report. Aydelotte began having lunch weekly with Mr. Bamberger in Newark in 1941. For two years he labored to lay the bad financial position of the Institute before Mr. Bamberger, and for two years suffered discouragement. Bamberger said he had probably given too much money to the Institute in the beginning and had not watched carefully enough how it was spent. Aydelotte said Bamberger told him he had under consideration other philanthropies to which he might devote a portion of his fortune. At the beginning of 1943 his attitude changed, and he began to reassure Aydelotte as to his intentions. He indicated that he and Mrs. Fuld were taking care of the Institute in their wills, but he preferred not to discuss detailed problems but to leave them to the Director and to the Trustees after



1944

founder's  
Div.  
Aydelotte, F.  
Bamberger, L.

Corp.  
Admin.  
Botany.

Oct. 11

p. 2/3

he was gone.

The date of the will in which he made the Institute residuary legatee was February, 1943.

"In November 1940 I presented to Mr. Bamberger and to Mrs. Fald a long memorandum on the subject of the future development of the Institute. To this memorandum Mr. Bamberger gave me no definite reply. Indeed I expected none....In November 1942 I handed him another letter on the same subject and asked his permission to lay my proposals before the Trustees in order to keep them informed and to get their advice. This Mr. Bamberger asked me not to do for the present and nearly a year later he made the statement which I have quoted above that he expected to provide generously for the Institute but was not yet ready to allow me to discuss its future program with the Faculty and Trustees. Mr. Bamberger had very definite ideas of his own but he had no wish to dictate. He was strongly opposed to the subject of economics and gave his consent originally in my opinion only because he thought our activity in that subject was experimental and could be

1944

Div.  
Aydelotte, F.  
Bamberger, L.

Corp.  
Admin.  
Prescy.

Oct. 11

p. 2/3

terminated at any time. When I explained to him that this was not the case and urged upon him the great potential interest and value of this field, he willingly matched the contribution which I was able to secure from the Rockefeller Foundation for support of our work in that subject for a period of five years. In general Mr. Bamberger gave me to understand that he did not care to participate in the discussion of the scholarly program of the Institute and would prefer to leave the consideration of such matters to the Faculty and Trustees after his death.

"I felt bound to respect Mr. Bamberger's wishes and have accordingly never raised with the Trustees or the Faculty these important questions. Our whole financial future depended upon him. I felt myself responsible for the security of the Faculty, for their salaries and their pensions, and realized, in spite of my impatience, that I had no choice but to wait until he gave us permission to go forward. That permission he has tacitly given us in his will."

A (Attic) Report of the Director, October, 1944

1944

11/6

FACULTY

Academic Personnel

MEMBERS

✓ BAMBERGER, LOUIS

Biographical

AYDELOTTE, F.

Rough handwritten notes by Aydelette.

F. A. to faculty - Nov. 6, 1944

Retirements - 65 rule - strict (Einstein's and Veblen only  
apparent exceptions) - application to F A. Notified  
Com of Bd. Full Board Nov. 28

Could not discuss before - Mr. B. - Difficulty of  
retirement arrangements - No frank discussion of problems.

Reports on *future* 1940 & 1942

648,000 Bamberger bequest - walking on eggs - Jan. - Feb. 1943

Smoother water ahead      Hope continue here

---

War  
record      Choice of successor - faculty consultation  
Research  
Order

---

Plans for future:

Importance of members - stipend fund 100,000

Bedier - Coll. de France - public lectures - members &  
seminars serve same purpose

Older men: Bd of Fellows - Limited def. term - no age limits-  
flexible stipend - young men as well needing more than 1 yr apt. -  
retired Profs. Institute & elsewhere

Material equipment - offices - 2 small Bldgs. - hour      dignified  
& gracious - All Souls

A (Attis) File, Report of the Director, October, 1944

1946

3/13

FOUNDERS

Corporation

GIFTS

Finance

✓ BAMBERGER, LOUIS

Biographical

Bamberger endowed the Department of Oriental Studies  
in the Hebrew University in Jerusalem. (Aydelotte to  
Maass, March 13, 1946).

D. Maass, Herbert H. 1939-1946

1946

4/29

PARTICIPATION IN ADMINISTRATION

Academic Personnel

NEW JERSEY BATTLEFIELD PARK

Government Relations

TAXATION

GENERAL (NAME)

Corporation

✓ BAMBERGER, LOUIS

Biographical

Aydelotte reported the New Jersey Legislature had appropriated \$100,000 for the Battlefield Park. The Institute had taken no guesstimate action on a grant of land to the Park. "The action of the State on the question of the Institute's taxes will, of course, have some bearing on the size of the Institute's gift." In this connection and also because of the constant confusion of the Institute for Advanced Study with Princeton University, it was suggested that the name of the Institute might be changed to 'The New Jersey Institute for Advanced Study.' This name was that Mr. Louis Bamberger had favored. An alternative suggestion was 'The Mercer Institute for Advanced Study.'"

D, Minutes Standing Committee of the Faculty, 1940-1946

1946

9/26

GENERAL (THE Albert Einstein Foundation      Foundations  
for Higher Learning, Inc.)

EINSTEIN, ALBERT

AYDELOTT, F.

GOLDSTEIN, ISRAEL

✓ BAMBERGER

A New York Herald Tribune clipping, Thursday,  
September 26, 1946.

Announces the resignation of Goldstein ~~him~~ as  
President, and states that Einstein's connection with the  
Institute ~~foundation~~ remains unchanged.

Goldstein's resignation was offered to the Board of  
Directors on September 16, and accepted then, though it was  
not made public until yesterday, following the publication  
of "The Jewish Weekly Times," a Boston paper.

It had also been reported that Einstein had withdrawn his name as a result of differences with of opinion with Goldstein, but the Herald Tribune says that this is not true. Einstein was vacationing.

Goldstein said to the press that there were differences between them on matters of public relations and faculty selection. Goldstein, because he considered Einstein's association with the university project indispensable to its success, resigned. He would not elaborate what he meant by differences in matters of public relations and faculty selection.

Curricula have not yet been announced, nor professors. The University was set to open October, 1947, in Waltham, Mass.

D File, Goldstein, Israel



1947

4/18

p. 1/2

TRUSTEES

Corporation

PARTICIPATION IN ADMINISTRATION

Academic Personnel

FLEISHER, A.

Biography

✓ BAMBERGER, L.

AYDELLOTTE, F.

From Aydelotte's 8th Annual Report:

Bamberger unhappy about organization of Institute when Aydelotte became Director; knew too little about it. Aydelotte made a practice of going to Newark once weekly to confer with him. Resulted in such agreement that Mr. Bamberger and Mrs. Fuld made Institute residuary legatees in their wills. During first 9 years Faculty and Trustees knew too little about developments in Institute. "I hope we shall never again come to the time when the policies of the Institute are not subject to free discussion by Faculty and Trustees." (P.2)

He inherited a serious financial problem. (P.3)

1947

Bamberger, L.; Aydelotte, F.

Flyner, A.;

Corp.; Acad.

4/18

p. 2/2

Personnel; Biog.

Have never submitted recommendations for appointment without approval of School and Faculty, but did not agree to submit to Trustees every recommendation of Faculty.

1951

1/22

HONORS

Academic Personnel

✓ BAMBERGER, LOUIS

Biographical

Catherine Russell to Edgar Bamberger, January 22, 1951.

Office has record of three citations of honorary degrees conferred upon Louis Bamberger by the University of Newark, Doctor of Laws; State of New Jersey, Newark College of Engineering, Doctor of Science; and Rutgers University.

D, Bamberger, Edgar, 194-

1955

11/7  
11/8

SALARIES

Academic Personnel

GENERAL

Academic Organization

PRINCETON UNIVERSITY

Relations WOA1

SCHOOL OF MATHEMATICS

Academic Organization

PLEXNER, A.

Biographical

BIRTCHOFF, GEORGE D.

✓ BAMBERGER, LEWIS

EINSTEIN, A.

WEYL, HERMANN

Interviews with Prof. Oswald Veblen, 11/7/55, and 11/8/55.

Filed in Vertical File under Interviews.

Interviews with Prof. Veblen 11/7/55, and 11/8/55.

11/18

TRUSTEES (3)

Corporation

SALARIES (2, 3)

Academic Personnel

Participation IN ADMINISTRATION (2)

DIRECTOR

Administration

MITRANY, D. (1)

Biographical

FLEXNER, A. (1, 2)

FRANKFURTER, F. (2)

✓ BAMBERGER, L. (2, 3)

AYDELOTTE, P. (2)

Interview with Oswald Veblen, 11/18/55.

Filed in Vertical File under Veblen Interviews.

1956

5/29

FOUNDERS  
GENERAL  
INSTITUTE FILE  
GIFTS  
DIRECTOR  
ECONOMICS  
SCHAAP  
FARRIER  
✓BAMBERGER, LOUIS  
FULD  
HARDIN  
BAMBERGER, EDGAR  
LEIDERSDORF  
HAASS  
STRAUS  
PLEYNER  
AYDELOTTE  
STRAUSS

Corporation  
Facilities  
Institute File  
Finance  
Administration  
Academic Activities  
Biographical

Interview with Messrs. Schaap and Farrier, May 29, 1956.  
in the Board room at Bloomingdale's, New York City.

Filed in Vertical File under Schaap and Farrier Interviews.  
Interview with Schaap and Farrier, 5/29/56

1956

5/3 5/31

PARTICIPATION IN ADMINISTRATION  
COMMITTEES (NOMINATING)  
ECONOMICS  
NATIONAL BUREAU OF ECONOMIC RESEARCH  
SCHOOL OF ECONOMICS AND POLITICS  
SCHOOL OF MATHEMATICS  
VISER  
STEWART  
✓ BAMBERGER  
RIEPLER  
FRANKFURTER  
FLENNER  
AYDELOTTE  
OPPENHEIMER  
MAASS

Academic Personnel

Academic activities

Foundations

Academic Organization

Biographical

Interview with Walter W. Stewart, May 31, 1956.

Filed in Stewart Interviews in the Vertical File.

Interview with Stewart, 5/31/56

1956

8/3

FOUNDERS

Corporation

GIFTS

Finance

WARNER, MRS. A. CYRUS

Biographical

✓ BAMBERGER, LOUIS

BAMBERGER, EDGAR

FUCHS, MRS. FELIX

FARRAND, DR. WILSON

HUTELER

Interview August 3, 1956, with Mrs. A. Cyrus Warner,  
98 Olden Lane, Phone 1950.

Interview filed in Vertical File under Warner Interviews.

Interview 8/3/56



1956

10/16

JAMES HO-KING

Educational Institutions

GENERAL

Finance

LOVEJOY, ARTHUR G.

Biographical

BAMBERGER

FIERMAN, A.

Telephone conversation with Dr. Arthur G. Lovejoy of  
Baltimore.

Filed in Vertical File under Lovejoy Interviews.

Telephone Conversation with Lovejoy 10/16/56

1957

5/3

BENEFITS (1, 2, 3)	Academic Personnel
SALARIES (1)	
FACULTY (20)	
TRUSTEES (2, 3)	Corporation
DIRECTOR (2, 3)	Administration
ECONOMICS (4, 5, 6, 7)	Academic Activities
SCHOOL OF ECONOMICS AND POLITICS (4, 5, 6, 7)	Academic Organization
SCHOOL OF HUMANISTIC STUDIES (5)	
WOLMAN (1, 2, 4, 7, 8)	Biographical
AYDELOTTE (1, 2, 3, 8)	
DE TOLNAY (1, 2, 3)	
PANOFVSKY (1, 2, 3)	
EARLE (2)	
VEBLEN (2, 5)	
MOE (2)	
FLEXNER (2, 3, 8)	
EINSTEIN (3)	
CLAY (7)	
VINER (6)	
WARREN (6)	
✓BAMBERGER (3, 5)	Interview with Wolman, May 3, 1957.
STEWART (4, 6, 7, 8)	Filed in Vertical File under
RIFLER (4, 5, 7)	Wolman Interviews.
MAASS (5)	
OPPENHEIMER (5)	

6/27

1957

FOUNDERS (1, 4, 5)  
BUILDINGS AND GROUNDS (1)  
PARTICIPATION IN ADMINISTRATION (2, 3)  
APPOINTMENTS (4, 5, 6)  
ECONOMICS (4)  
ARCHAEOLOGY (4)  
GENERAL (4)  
SCHOOL OF HUMANISTIC STUDIES (4, 6)  
SCHOOL OF MATHEMATICS (6)  
GOLDMAN (1, 2, 3, 4, 5, 6)  
AYDELOTTE (1, 3, 4)  
HOUGHTON (1)  
OPPENHEIMER (2)  
VEBLEN (3, 6)  
HORSE (3)  
FLEXNER (4, 5, 6)  
THOMPSON (4)  
✓BAMBERGER, LOUIS (5)  
BAMBERGER, LAVINIA (5)  
MERRITT (6)  
PANOFKY (6)  
DE TOLNAY (6)

Corporation  
Facilities  
Academic Personnel  
  
Academic Activities  
  
Finance  
Academic Organization  
  
Biographical

*Erin Stein* (1, 2, 3, 6)

Interview with Hetty Goldman, June 27, 1957.

Filed in Vertical File under Goldman Interviews.