

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

RIEFLER, WINFIELD W.

Biographical

FISHER, A.

JOHN, TOM

~~LEITH-ROSS~~

Flemer to Riefler, August 10, 1934.

Johns knows Keynes, Clay, Pigeo, Robbins, Leith-Ross, Norman, etc. He thinks that Leith-Ross is the ablest economist of the whole group. He thinks that Clay is "in capacity not superior to a good university professor."

Leidesdorf's son was not admitted to the University of Pennsylvania. Did Willits exert hi meslf in the matter?

D HA, Riefler, Winfield W., 1934-1939

8/13

RIEFLER, WINFRIED
FLEXNER, A.
~~LEITH-ROSS~~
STEWART
LEIDESDORF

Biographical

Riefler to Flexner, August 13, 1937.

Flexner has written Riefler that T. J. (Tom Jones) has suggested Leith-Ross for the School of Economics and Politics. Riefler says in this letter that he never had thought of Leith-Ross because his position was so enigmatic that he is not one of the men whom Riefler saw in Europe. He says it might well be that Leith-Ross comes closer to what we want than Clay. He will talk to Stewart about it.

"No, Stewart has not yet shown up, and I am writing to find out why. I should certainly feel that we have hooked a whale when we get him signed up. He is the most elusive person one can imagine. When I saw him last early in July he spoke quite confidently of going to England in the fall and of signing up Clay while he was there. That was one of the things that made me feel he had practically decided to come with us himself.

At the same time he showed he was thinking through our problem by saying that he was not sure but that Siepmann (at the Bank of England) would not be more to our purpose than Clay...I simply said that our most important task now was to get him (Stewart) and that then we would make our next move. If his judgment favored someone else over Clay, that was acceptable to me."

Apparently the Leidesdorf matter with Joe Willits concerned Leidesdorf's son at Penn State.

Leith-Hoss, he says, was in something of an eclipse in the spring, contrasting with the situation in 1930-33 when he was the acknowledged brains of the Treasury.

D File, Riefler, Winfield W., 1934-1939

6/27

RIEFLER, WINFIELD
PLENNER, A.
✓ LEITH-ROSS
STEWART
LEIDENBORG
CLAY, HENRY

Biographical

Riefler to Pleuner in a letter dated "Monday the 27th."

"Just a note to bring you up to date on the Clay situation. When I went to see him to say goodbye last Friday, I found him taking your offer very, very seriously. ([his]). He said he had never really contemplated it before but that suddenly it had become quite real, that he felt like accepting at once and the only thing that kept him from doing so was his general worn out condition--that he felt he really ought to wait until after his vacation before he made up his mind...After seeing him I went back and told Stewart. While we were talking Mrs. Clay called up and wanted to see Stewart right away, was willing to come into London during the day if necessary."

B File, Riefler, Winfield W., 1934-1939

1935

1/22

✓ LEMAITRE, ABBE

Biographical

C.R.B. EDUCATIONAL FOUNDATION, INC.
(Commission for Relief in Belgium)

Foundations

Excerpt from Flexner to P.C. Galpin (C.R.B. Educational Found., New York):

"I was very much pleased to receive your letter of January 21. We also are looking forward with the keenest interest to the presence of Professor Abbe Lemaitre. I suspect that you are right in thinking that he would be the best possible person to suggest persons in the field of mathematics who might properly come to the Institute."

File II-24

11/14

PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF MATHEMATICS

Academic Organization

EINSTEIN

Biographical

VEBLEN

PAIS

MONTGOMERY, DEANE

SELBERG, ATLEY

LERAY, JEAN

For a memorandum on the retirement of Veblen and Einstein, the recommendation for appointment as professor Montgomery, Pais, and Selberg, and a three-year appointment for Leray, see memo of above date in Chronological file or under the first six headings.

Faculty Minutes, 11/14/50

1950

12/1

PROFESSORS (VISITING)

Academic Personnel

✓ LERAY, JEAN

Biographical

Jean Leray invited for three-year membership at \$15,000
per annum.

Exec. Comm. Min., 12/1/50

12/29

SCHOOL OF MATHEMATICS

Academic Organization

✓ LERAY, JEAN

Biographic al

The Collège de France expressed a preference for ~~xx~~
Leray to come as Visiting Professor for the first semester of
each of the next five years at \$7,500 per semester. Approved.

Exec. Comm. Minutes, 12/29/50

12/17

2724
PARTICIPATION IN ADMINISTRATION
MEMBERS

Academic Personnel

SCHOOL OF mathematics

Academic Organization

✓ LERAY, JEAN

Biographical

Jean Leray's five-year membership was extended by five years to 1965!

Faculty Minutes, 12/17/54

4/17

1957
DIRECTOR (2)

Administration

GOTTMAN, JEAN (1, 2, 3)

Biographical

FLEXNER (1)

BAILEY (1)

STEWART (2)

VEBLEN (2)

MITRANY (2, 3)

✓ LERAY (2, 3)

OPPENHEIMER (2, 3)

EINSTEIN (2, 3)

After dinner conversation with Jean Gottman, April 17, 1957.

Filed in Vertical File under Gottman Interviews.

✓LESTER, ROBERT M.

Biographical

Robert M. Lester, Secretary to the Carnegie Corporation
of New York.

D File, Carnegie Corporation, 1940-1947

CARNEGIE

Foundations

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

LESTER, ROBERT N.

Robert N. Lester, Secretary, Carnegie Corporation to
Aydelotte, February 3, 1940.

Informs him of the appropriation by Carnegie Board of
~~\$15,000~~ \$6,500 to the Institute for support of a study of
military and foreign policies of the United States under the
direction of Professor Edward M. Earle. The items
covered were: stipend for Dr. Alfred Vagts, \$4,000; research
assistance, \$1,000; secretarial assistance, \$500;
travel, \$500; and books \$500.

D File, Carnegie Corporation, 1940-1947

CARNEGIE CORPORATION

Foundations

✓ LESTER, ROBERT M.

Biographical

In 1941 the Foundation appropriated \$18,000 for the
Earle work. (Lester to Aydelotte, February 13, 1941, *ibid.*)

D File, Carnegie Corporation, 1940-1947

MATHEMATICS

^{Arg}
Academic Activities

HARDY, G. H.

Biographical

LEVI-CIVITA, FROP. T.

CARTAN, ELIE

The Director stated that he had received a letter from Veblen to the effect that these three are attending the Harvard Tercentenary in September and suggested that these three be invited to come to Princeton before Christmas recess at the joint invitation of the Institute and the University at a stipend of \$2000 respectively. This was approved by the Board provided that the budget of the School of Mathematics for 1936-37 would not be increased thereby. (Minutes 1/27/36, p. 14)

October

PARTICIPATION IN ADMINISTRATION

Academic Personnel

INCOME TAX

Government Relations

✓ LEVY, DAVID J.

Biographical

See note on School of Mathematics and Reidemeister on
test case.

D, Income Tax Reidemeister

TAXATION

Government Relations

✓ LEVY (MAASS OFFICE)

Biographical

Levy to Oppenheimer.

Institute is as an educational corporation exempt from the payment of income tax of the filing of returns upon its income by virtue of Internal Revenue Code, Section 101 (6) and by specific ruling of the Commission of Internal Revenue dated May 25, 1931, confirmed by further ruling dated March 28, 1938.

Nevertheless, the Institute is not exempt from the provisions of income tax law requiring withholding of income tax by "every employer making payment of wages..." Employer is defined as "the person for whom an individual performs... any services."

There is no question that on salaries and compensation paid to the staff, the faculty and the assistants, income tax is payable.

As to members must distinguish between "permanent members" who have academic appointments for their whole career, and those whose appointments ~~are~~ are for shorter periods

for the purpose of pursuing their own studies either alone or in concert. "It is said that members including permanent members who are not also on the faculty neither perform nor are expected to perform any services for the Institute nor are they under any obligations in that respect."

Levy has concluded after study that the question of taxability of income to various members and the responsibility of the Institute to withhold such taxes the conclusion can only be arrived at case by case upon each individual set of facts. The question is whether or not it is compensation or gift. The determining factor as stated in many cases is the intention of the parties, that is the payor and the recipient, as to underlying aims, motives and incentives as disclosed by testimony of the parties; the basis and reason for the payment; the payor's characterization and treatment of the items in its returns and books, the terminology of authorizing resolutions, in the surrounding circumstances. "If no services were contracted for or rendered by the recipient, then the payment would normally be a gift; conversely the fact that the recipient was expected to or did render services would indicate the payment was intended as compensation."

Clearly, the statement of the founders in their letter to the Trustees, June 6, 1930, indicated aid to those who came to study subventions were to be gifts. But other facts occur in individual instances which affect the question and cast doubt upon the attitude of the Bureau of Internal Revenue should the question arise. He cites them:

(1) James Alexander--Prior to December 16, 1947, a professor; thereafter on leave of absence of indefinite duration and appointed a member with a stipend of \$7500 a year. The Institute agreed to continue contributions to TIAA. Claimed he has been relieved of all administrative and other duties, and now performs no services for the Institute. Levy thinks the case is one properly for the review of the Revenue authorities.

(2) John C. Cooper--Five-year membership, July, 1941-1945. Stipend \$4,000 a year augmented by \$2,000 a year supplied by Rockefeller Foundation. Cooper has reported his stipend in the past but not as taxable income. Levy's opinion not taxable.

(3) Hans Swarzenski--Five-year appointment, July, 1947 with a "salary" of \$4,000 plus TIAA contributions. Reported to do independent research superseding prior status as an assistant to Professor Panofsky. Appointment resolution February 18, 1947 refers to payment of "salary" but appointment letter of the Director refers to it as "stipend." Director also stated that under a ruling of the Bureau of Internal Revenue the stipend would be free of income tax. Levy says that would be decided when it comes up, if comes up.

(4) Abraham Pais--Five-year appointment December, 1945. Stipend \$1,800 then, increased December, 1946 to \$2,500, increased in June, 1947 to \$6,000. Independent researcher in physics. The letter from the Director dated August 22, 1947 (evidently for ~~immigration~~ visa purposes) refers "to the nature of your duties at the Institute" and that he will be expected...to participate in the training of younger physicists and from time to time to give courses and instruction... If the letter is correct, the stipend is taxable, if the letter is not correct, the stipend is not.

(5) Kurt Weitzmann--Bad terminology referring to permanent status with tenure to salary plus TIAA and the fact that Weitzmann's income from the Institute has been in the past treated as taxable by both the Institute and the University make it desirable to continue withholding taxes in this case even though it is no different in essence from those of Alexander and Swarzenski.

& (7) and Niels Bohr--

(6)/ Kurt Godel had received TIAA from the time of his appointment as permanent member. Bohr had not, of course. Terminology mixed in both cases, Bohr being appointed as Visiting Professor to work with members, give lectures and so forth. Both have been treated as taxable incomes and Levy thinks correctly so.

(8) Dirac--appointment of faculty 1947, Visiting Professor 1947-48, Salary \$12,000. Under the provisions of a tax treaty between United States and United Kingdom residents of the United Kingdom teaching here at the university or college are exempt from taxation on the income from such services if they are temporarily in the United States for a

period not in excess of two years. "This case appears to come within the treaty, and for that reason alone the payments appear to be non-taxable." Levy suggests obtaining ruling from the Internal Revenue Bureau on the ground that Dirac will probably be in the country in the United States cumulatively more than two years, though individual visits may not be two years.

(9) Wade-Gery--~~is~~ Visiting Professor 1947-48, salary \$6,000 plus addition to cover certain expenses. Appears to come within the British Tax Treaty, income therefore ~~should~~ should be treated as non-taxable.

(10) Mitranj--~~is~~ Appointed May, 1946 for one month's consulting work each year--not taxable either in all probability/ Under broadest interpretation of the Treaty.

(11) Walther Mayer--Originally appointed 1932; present appointment is apparently technically as Assistant to Dr. Einstein. Letters uniformly refer to his payments as salary. Income has been treated as taxable. Continue to do so.

(12) ~~Nicksi~~ Nicolaas Hendrik ~~/~~ Kurper (Kuiper??)--Has been treated as an assistant--salary taxable withholding. Actually the case appears to be clearly a stipend and payments non-taxable. Withholding should be discontinued.

Levy made further recommendations in connection with all future appointments and arrangements correspondence, minutes and resolutions, appointment letters and all other writings should be phrased appropriately; the word salary or compensation to be used only where clearly appropriate and that even the use of the term stipend be discontinued and be replaced by a word more clearly reflecting the non-compensatory character of the payment, for instance, grant, grant-in-aid, subvention, or scholarship.

Recommends ~~/~~ that the Institute refrain in all doubtful cases from making any representation to the member as to whether the payment to him will be taxable or non-taxable, and also that the Institute do everything necessary to insure that whenever any member whose case may affect ~~stikax~~ those of others at the Institute should take any step, or have any

communication from the Revenue Authorities, which may involve the problem to which this letter is directed, you be notified promptly, and are afforded the opportunity to consult and advise and to participate if necessary.

D, Income Tax, Committee on

10/31

GENERAL
FOREIGN
SITE (Buildings & Grounds)
FOUNDERS
GEST ORIENTAL LIBRARY
PRINCETON UNIVERSITY
GENERAL
REPORTS
FLEXNER, A.
STEIN
MAASS, HERBERT
VERLEN, OSWALD
AYDELOTTE, FRANK
OPPENHEIMER, ROBERT
GOTTMANN, JEAN
LEIDERSDORF, SAMUEL D.
ELLIOT, T.S.
TOYKREE, ARNOLD
✓ LEVY, DAVID M
BIRKHOFF, D.
SICKELSER
WEYL, HERMAN

Academic Personnel

Facilities
Corporation
Facilities
Relations W O A I
Academic Organization
Corporation
Biographical

(See FLEXNER, A., Biographical - Interview of 10/31/55)

LEWIS, WILMARTH SHELDON

Biographical

Author and editor. Born Alameda, California, 1895

Education: Student Thacher School, 1910-14
B. A. Yale University, 1918
Honorary M. A. 1937
Litt.D., Brown University, 1945
University of Rochester, 1946
L. H. D., Trinity College, 1950

Career: Associated with Yale University Press, 1920-22
Research Associate Yale University, 1933-38
Associate with Office of Strategic Services,
Washington, 1941-43
Second Lieutenant 144th Field Artillery, U. S. Army, 1917-19
with A. E. F. in France
Fellow Yale University Corporation

Home: Farmington, Connecticut

Who's Who in America, Vol. 27, 1952-1953

Author: Tutor's Lane, 1922
Three Tours Through London in the Years 1748, 1776
and 1797, 1941
The Yale Collections, 1946
Collector's Progress, 1951

Editor: A Selection of the Letters of Horace Walpole, 1926
Horace Walpole's Fugitive Verses, 1931
Private Charity in England, 1747-57 (with Ralph M.
Williams), 1938
Yale Edition of Horace Walpole's Correspondence,
16 vols., 1937-51

April - October

POLICIES

Administration

TRUSTEES

Corporation

✓ LEWIS, WILMARTH

Biographical

AYDELOTTE, F.

Lewis was appointed Trustee April, 1945.

On October 25, 1945, he wrote Aydelotte a letter after a visit to the Institute.

"My first and clearest impression is how pleased I would be if I had been the donor of the Institute. It seems to me that Mr. Bamberger's wishes are being carried out with fidelity and success."

He then comments on future expansion and development; first, "that we should stick to studies which do not require collections, unless we are given the collections upon which they are based." The Institute cannot expect to have a great Library or great and varied collections. The Princeton

Library is a good library, but it is not a great one, and the University lacks the resources of large and important museums. "This would appear to put a premium for us upon such studies as mathematics, philosophy, and criticism."

As to the Gest Oriental Library, it is rated as a fine collection, but if it is to be important, scholars should be brought to the Institute to work in it. If we decide not to do that, we should hand it over to some institution which will use it.

Lewis says that he would like to see a clearer identification with the Institute in the books written by members and faculty.

He agrees with Aydelette that the Trustees should visit the Institute oftener. "I am aware that it would be difficult to get some of the Trustees to discuss educational matters, but I don't see how they can be intelligent about the Institute (apart from giving advice about its portfolio) unless they meet the Faculty and talk with you and them about their work. I agree with you that it would be unwise for

individual Trustees to become identified with particular departments (a tendency I shall have to resist in regard to the Humanistic Department)."

D. Lewis, Wilmarth S.

4/17

DIRECTOR

Administration
Corporation

✓ LEWIS, WILMARTE

Biographical

FULTON, JOHN

Lewis to Fulton.

Thanks him for his sponsoring Fulton to membership on the I. A. S. Board of Trustees. He has a few comments on the new Director--MacLeish and Sherwood wouldn't do, "much as I like and admire..."

Lewis Douglas is a most attractive man. It would be great pleasure to serve with you and him, Weed and Moe.

Fulton - Wilmarth Lewis

TRUSTEES

Corporation

✓ LEWIS, Wilmarth

Biographical

STRAUSS, Lewis L.

Nomination of Lewis and Strauss for vacancies on Board.

Brief biographical notes on each.

Mtg. of Corp. 4/20/45 pp. 3-4

10/26

GEST ORIENTAL LIBRARY

Facilities

✓ LEWIS, WILMARTH

Biographical

AYDELOTTE, P.

Aydelotte to Lewis, October 26, 1945.

"The Gest Oriental Library is potentially a great collection. I have had several Chinese scholars examine it for me, the most eminent of them being Dr. Hu Shih. They tell me that what we have is a collector's library and that we should have to make large additions of working material to make it suitable for scholarly research. I have been given to understand that \$100,000 might be sufficient for that purpose, plus of course an annual appropriation to keep it up to date."

About the Trustees' meeting in Newark, Trustees' meeting not at Princeton. This was determined by Mr. Bamberger's health, and they just haven't changed the system enough.

D; Lewis, Wilmarth S.

FULTON, JOHN F.

Biographical

BOYD, JULIAN

Biographical

✓ LEWIS, WILMARTH

Boyd was discussed by Wilmarth Sheldon Lewis and Fulton for the Directorship. (Letter from Lewis to Fulton, November 6, 1946).

Lewis tells Fulton that Boyd was offered the Librarianship of Congress, but chose to stay at Princeton, after which his position was impregnable. He doesn't think he would do as Director of the Institute.

John F. Fulton, I. A. S., 1942-47

GEST ORIENTAL LIBRARY

PRINCETON UNIVERSITY

BOYD, JULIAN

/ LEWIS, WILMASTE

Facilities

Relations WOAI

Biographical

Boyd's letter to Lewis regarding Library and Oriental Studies.

Filed in Chronological file under 1947, 1/8.

A, Gest Library Committee, 10/17/56 Home

OFFICERS

Corperation

FULTON, JOHN

Biographical

✓ LEWIS, WILMARTH

STRAUSS

WEED

Fulton to Lewis saying that he had asked Mass: "It would be unfair to the I. A. S. and to Strauss to become Chairman of the Board while the A. E. C. is at the height of its activity, and since ~~young~~ Low Weed will have only four years more on the Board, why not ~~let~~ give him the honor?"

Fulton, Wilmarth Lewis

✓ LEWIS, WILMARTH

Biographical

OPPENHEIMER, ROBERT

Wilmarth Lewis saw Oppenheimer in California on the way
to Melbourne.

Fulton's diary

12/2
12/5
12/6

GEST ORIENTAL LIBRARY

Facilities

DODDS, HAROLD

Biographical

✓ LEWIS, WILMARTE

FULTON, JOHN

OPPENHEIMER, ROBERT

Oppenheimer to Fulton, December 2, 1947.

"Dodds came to see me a few days ago. He had heard rumors from New Haven that Yale hoped to acquire the Gest Library. He did not like these rumors. He said that it was the intention of Princeton University to keep the Library. Although it was true that for the last ten years they had found themselves unable to make use of it, they would like another ten years to try."

Oppenheimer says he found the facts on the commitment to Princeton in the huge file concerning the Gest Library. "The subvention ~~sum~~ of the Rockefeller Foundation...was made conditional, and apparently the conditions were accepted by us: that the Library would remain 'at Princeton University'. Thus we are full owners of the Gest Library, but our ownership is conditional on leaving it at Princeton University."

He adds these circumstances leave him speechless.

Wilmarth Lewis to Fulton, December 5, 1947.

He suggests disposition of the Library should wait on Oppenheimer's finding the facts. And thereafter if it proves that the Institute is free to give the library to the institution which will make the best use of it. In the ~~most~~ latest poll of the Association of American Universities Yale's Department of Asiatic Studies was placed first in the country. Yale's claims have been urged upon him, Lewis, who has urged that the claims be presented to Fulton. If, however, Princeton's claim is not paramount

Lewis suggests that he and Fulton should withdraw from the Committee since our Princeton & friends will look at us with black suspicion.

December 6, 1947, Fulton to Oppenheimer.

Expresses agreement with Lewis' letter, copy of which he sends Oppenheimer. He thinks it would be well for the heretofore relations with the Rockefeller Foundation on this subject to be formalized either by the Director, or if the Director finds it embarrassing, by Fulton, himself, as Chairman of the Committee on the Library.

D, Fulton, John

1949
COMMITTEES

Corporation

OPPENHEIMER, R.

Biographical

FULTON, JOHN F.

✓ LEWIS, WILMARTH

Fulton

Oppenheimer to Lewis, February 18, 1949.

Suggests that he and Lewis might wish to consider a problem before the next meeting of the Board. "The membership of the Board is divided rather sharply into two groups: an academic group of perhaps five members, and a group whose main qualifications and main interest lie in their competence to the stewardship of the Institute's monies. It would seem to me possible that a more intimate participation of the academic members might be established by the creation of an academic committee of the Board."

John F. Fulton, Institute for Advanced Study, 1948-49

5/23

COMMITTEES

Corporation

OPPENHEIMER, P.

Biographical

FULTON, JOHN F.

✓ LEWIS, WILMARTH

VEBLIN, G.

Oppenheimer to Fulton, Lewis, and Veblen, May 23, 1949.

Notifies them that on April 15, 1949, the Board voted to create an Academic Committee of the Trustees to be appointed by the Chair. The Chair has appointed to the Committee, Fulton, Lewis and Veblen. Strauss and Maass, members ex officio. K₂ chairman was named for the Committee which may elect its own.

John F. Fulton, Institute for Advanced Study, 1948-49

WEED, LEWIS H.

Biographical

✓ LEWIS, WILMARTH

FULTON, JOHN F.

OPPENHEIMER, ROBERT

Fulton to Oppenheimer, June 20, 1949.

You will be distressed to learn of Lew Weed's illness. He has not been himself for the last six months, lost his voice completely during May, had a physical check-up; it turns out he has an advanced case of laryngeal tuberculosis and some pulmonary involvement. He is resigning from everything.

D, Fulton, John F.

6/28

TRUSTEES

Corporation

FULTON, JOHN R.

Biographical

✓ LEWIS, WILMARTH

STRAUSS

Fulton sends a draft of a proposed letter to Strauss for the consideration of Wilmarth Lewis. In the letter he tells Strauss that after his testimony against Lilienthal and Oppenheimer (June 25, 1949) he should get off the Board of the Institute. Lewis replies telling Fulton to hold his fire and calculate the time for the offensive as Oppy does. He doesn't think Oppy would resign without consulting him (Lewis). "We'll get Strauss off, but by careful strategy."

Fulton - Wilmarth Lewis

6/29

OPPENHEIMER, R.

Biographical

FULTON, JOHN

✓ LEWIS, WILMARTH

STRAUS

Fulton to Oppenheimer, June 29, 1949.

"Your Senate testimony was superb. I was shocked beyond words by the testimony of L.S. the week before, and both Lefty Lewis and I feel that for your sake we must somehow see to it that he is eased off the Board of Trustees. I drafted a letter questioning the judgment which he had exercised in testifying against his chairman and the Director of the Institute, but Lefty Lewis advised against sending it because he thought it would create too much ruction in our Board; so it has gone into the wastepaper basket."

D. Fulton, John NE F.

10/27

PROFESSORS

Academic Personnel

TRUSTERS

Corporation

FULTON, JOHN

Biographical

✓ LEWIS, WILMARTH

Fulton to Lewis.

Fulton suggests J. Leslie Hotson, brilliant and original English scholar who would be a great ornament to Yale, but if Yale can't make the appointment (they were changing presidents then) might put a bag in R. G.'s car for I. A. S.

Fulton - Wilmarth Lewis

10/27

TRUSTEES

Corporation

FULTON, JOHN

Biographical

✓ LEWIS, WILMARTH

VEBLEN, O.

Fulton to Lewis.

At the I. A. S. meeting last Friday, Veblen and I needed your moral support as only Oppenheimer and the business men of the Board showed up. "Your friend, Lewis Strauss, was there exuding Saccahrine from every pore. I was polite to him, but I wanted to wring his neck; there was no reference to his recent public hearings."

Fulton, Wilmarth Lewis

LIBRARY

Facilities

COMMITTEES (FACULTY)

Academic Personnel

✓ **LEWIS, WILMARTH**

Biographical

Wilmarth Lewis reported that he had visited the Institute as a member of the Trustees' Academic Committee recently, and had concluded the library should be a large, universal library. He recommended this and the raising of money to build it.

Faculty committee: Weyl, Cherniss, and Thompson, after this, reported that they thought the library should be continued basically as a seminar library. A universal library would be premature and too expensive. Means of financing are not available. If the present seminar type is continued, a 25 per cent increase in the yearly appropriation would be considered adequate, but added space is necessary immediately.

The Faculty Committee recommended that a building be placed immediately south of the main building, connected with the

present library by a gallery which would lead from the central window of the present library to the second floor of the new library building.

See the report in the Minutes for further suggested substantive changes in the character of the books and periodicals acquired.

The Director proposed using the offices on the second floor for additional library space which posed the question of building new buildings for offices. The Director laid the problem on the Trustees' laps.

A Trustee committee was appointed for a first meeting in Princeton March 4: Veblen, Schiap, Bamberger (Buildings and Grounds Committee), Maass, Weisdorf, Linder, Strauss and Oppenheimer.

Executive Committee Minutes, Feb. 21, 1950

4/21

TRUSTEES

Corporation

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓ LEWIS, WILMARTH

Biographical

See the meeting minutes for the discussion on rotation of membership on the Board of Trustees, retirement age for the trustees, and faculty membership on the trustees.

Minutes Annual Meeting of the Members of the Corporation, 4/21/50

4/25

1950
BY-LAWS

Corporation

FACULTY

Academic Personnel

TRUSTEES

Corporation

✓ LEWIS, WILMARTH S.

Biographical

Lewis to Oppenheimer, April 25, 1950 regarding above headings.

Extra Copy from D Files filed in Chronological File under 1950, 4/25.

Extra Copy from D Files

TRUSTEES

Corporation

BENEFITS

Academic Personnel

✓ LEWIS, WILMARTH

Biographical

Appended to the Minutes, a letter from "Lefty" (Wilmarth Lewis), reviewing a discussion he and Oppenheimer had of suggested by-laws. He agrees with Oppenheimer that despite Veblen's argument, Faculty members should not be on the Board of Trustees.

He still "feels strongly" that Board of ~~Trustees~~ Trustees gain by having a retiring age than by not having one. It is embarrassing to discuss this before the older members of the Board who usually oppose such a measure. Our present older members have rendered such outstanding service to the Institute that the embarrassment should be less. Retiring ages of Trustees are usually 65, 68, and 70. He would be willing to compromise on 68.

He thinks that Trustees should continue to be elected for a term "with an interval of a year before they can be re-elected." He thinks a 6-year term is better than a 5-year term. If the year of absence destroys the man's

interest, his interest cannot be very deep. Rotation assures new life on the Board which is essential to its vigor. He is not impressed by the argument that new life destroys continuity.

As to the qualifications for a Trustee, he is not so sure. "Our Board is now, for various reasons, in a state of flux. The present offers us a chance that may not again occur to consider this abstract question." He says the good Trustee is the one who is capable of giving good advice, and that the most useful Trustees are apt to be bankers and lawyers, since the most obvious matters in which their advice is needed are financial and legal. He thinks that the Trustees of a learned institution should always bear in mind that they are concerned with a society of scholars. Aggressive action in educational policy by the Trustees of an academic institution is always dubious, and in our case it might be disastrous. It seems to me that it is of the utmost importance not to get delusions of grandeur and "do not itch to interfere with matters which we do not understand."

"The great prerogative of a university faculty is to decide what and how it will teach and who will teach it. I believe that Trustees should be little more than rubber stamps when called upon to take action on such questions, whether they are lawyers, bankers, or people who may have special knowledge of educational matters. I realize that this is not a popular position to take with Trustees, but I believe in it absolutely: a good Trustee in my opinion must not attempt to impose his authority in educational policy."

Trustees' Minutes, October 20, 1950, Volume 6

4/25

TRUSTEES

Corporation

✓ LEWIS, WILMARTH

Biographical

Lewis to Oppenheimer, April 25, 1950, regarding
retirement of Trustees and election of trustees.

Filed in Chronological file under 1950, 4/25.

D, Lewis, Wilmarth

TRUSTEES

Corporation

✓ LEWIS, WILMARTH

Biographical

See Lewis' letter dated April 25, 1950, appended to the Minutes with an argument for adopting an age limit and term limitation for Trustees--the former not to affect the older present members of the Board.

Trustees' Minutes, 10/20/50

10/26

TRUSTEES

Corporation

FULTON, JOHN F.

Biographical

OPPENHEIMER, R.

✓ LEWIS, WILMARTH

(See Trustees' Minutes of October 20, 1950, to which is appended letter by Wilmarth Lewis on the function of Trustees.)

Fulton to Oppenheimer, October 26, 1950.

He regrets that Mr. Naess found it fitting to read Lewis' letter. It is true that financial officers of a board of trustees should not attempt to influence and educational policy, "but this is better accepted as unwritten law rather than put forth vocally." Lewis is very conscious of the problem because the business members of the Yale Corporation unconsciously meddle with educational policies and Lewis resents it.

Fulton suggests that as new members are appointed to the Board, those with academic qualifications should be considered because almost everyone at the present time is in frail health. Qualification is a new appointee should be carefully reviewed by the entire Board. He hopes there won't be other Herbert Lehmans, John Hancocks or Linders appointed. He says that Linder, Hancock and Lehman were simply brought to the Board meeting and declared members "before any of us had opportunity to pass on their qualifications." Linder is the best of the three. "Lehman is dead wood, John Hancock is even dead, and there is no earthly point in having this kind of window-dressing. So prays that the letter remain confidential.

D Fulton, John F.

10/26

TRUSTEES

Corporation

HAASS, HERBERT H.

Biographical

FULTON, JOHN

✓ LEWIS, WILMARTH

Fulton to Lewis.

Haass read Wilmarth Lewis' letter at the meeting concerning on the bankers on the Board of Trustees. He was pale and lost weight and was irritable. Fulton opined he was about to have a "vaso-motor accident." Aydelotte "looked as though he had had some kind of serious physical reverse." Haass gave a great play to Lewis' letter, and seemed very angry that the faculty was implying the bankers were exceeding their prerogatives. Fulton speculates about how Haass got the copy. (Lewis doesn't answer that in his return). Oppenheimer and Fulton did everything they could to "placate the old man."

Fulton - Wilmarth Lewis

1950

11/13

BY-LAWS

Corporation

COMMITTEE (COMMITTEE ON RE-WRITING)

Trust Corporation

ROSENWALD

✓ LEWIS, WILMARTH

Lewis to Rosenwald.

Rosenwald is Chairman of Committee to Re-write the By-Laws. Lewis is bothered by the present confused state and so is Oppy. "Soon there will be nine trustees who are being held over because we have not decided whether or not there is to be a retiring age or whether members of the faculty shall no longer be on the Board." Understands that the last meeting of the Board at which he was not present, Maass violently attacked Wilmarth Lewis' letter to Oppy. Lewis would make only one change--to limit the number of honorary trustees.

O-Tuesday's Committee on By-Laws

1951

5/7

Committee
(NOMINATIONS)

Corporation
~~Administration~~

TRUSTEES

Corporation

L LEWIS, WILMARTH SHELDON

Biographical

Lewis to Oppenheimer, May 7, 1951, giving his
suggestions for candidates for the Board.

Letter filed in Chronological File under 1951, 5/7.

D, Committee on Nominations

1951

6/25

OFFICERS

Corporation

STRAUSS, Z

Biographical

✓ LEWIS, WILMARTH

Wilmarth Lewis opposed Strauss for Chairman.

One of Fulton files.

11/20

GIFTS

Finance

ROSENWALD (EVANS ^{collection} ~~COLLECTION~~)

Biographical

LEWIS, WILMARTH

Copy of Lewis' acceptance and commemorative speech.

Filed in Vertical File under "R" for Rosenwald.

D, Rosenwald Memorial Evans Collection

1951
11/20

LIBRARY
(Scientific Classics)

Facilities

ROSENWALD, L.

Biographical

✓ LEWIS, W.

Remarks of Wilmarth S. Lewis at the opening of the new
library of scientific classics.

Filed in Chronological file under 1951, 11/20.

D, Lewis, Wilmarth

TRUSTEES

Corporation

✓ LEWIS, WILMARTH

For release in the afternoon papers of Monday, June 17, 1952, an article by Wilmarth Lewis, "The Trustee of the Privately Endowed University."

Filed in Vertical file under "T" for Trustees.

D, Lewis, Wilmarth

6/16

TRUSTEE

Corporation

✓ LEWIS, WILMARTH

Biographical

See the copy of Lewis' Phi Beta Kappa oration delivered
June 16, 1952 at the Harvard Chapter of Phi Beta Kappa in
his file.

D. Lewis, Wilmarth

11/10

WEED, L.

WEED, L.

Biographical

✓ LEWIS, WILMARTH

FULTON, JOHN F.

Fulton to Weed, November 10, 1952.

Letter filed in Chronological file under 1952, 11/10.

Fulton, John F., Correspondence. Sterling School of Math

12/5
12/26
12/29

PALEOGRAPHY

Academic Activities

LOWE, E. A.

Biographical

FULTON, JOHN P.

✓ LEWIS, WILMARTH

A. L. P. Horrington to Fulton, December 5, 1952.

Says that Lowe is in Oxford making final arrangements for the next Volume of his C. L. A. which Clarendon Press at Oxford hopes to publish in the spring. (Horrington is with the Press). Volume VI.

Volume VII is well advanced, and the press will get it out in 1954 or 1955. The ones beyond that, Volumes VIII and IX deal with MSS. in Germany, and Vol. X with a rather miscellaneous remnant. The material is all assembled in rough form, it all has to be checked, many photographs have to be made, and much journeying "and the great little man is 73."

He begs Fulton to see that nothing gets in the way of Lowe's finishing as far as humans can contrive. "There has never been anything like it in the field of Paleography before, and I don't suppose ever will be again. Lowe stands to his subject as Mowmsen did to his--the last man who can see it steadily and see it whole. So, if you do not think it impertinent of me to say so, I hope that the Institute will be able to continue to support this great work, and even, perhaps, to make Lowe's way even smoother. He is in great form, and looks good for several years' activity, but he has an inefficient heart, and something he told me today about hurrying from one platform to another on Zürich station rather alarmed me."

Fulton to Lewis, December 26, Encloses the letter and asks Lewis to send it on to Oppenheimer.

December 29, 1952, Oppenheimer to Fulton. He says that it won't be necessary to bring the matter up at the next Board meeting because the Institute always does support the work of all former professors and permanent members just as long as ~~xxxxxx~~ they have work under way and are performing it.

"In Lowe's case I think I have done everything that he has asked, and sometimes more, in providing funds for assistants and secretarial work, and travel and publication. This was particularly necessary at the time when his eyes were so bad, and of course it continues to be necessary. It is perhaps one of the civilities that the Institute can afford to pay not too much attention to the age of retirement as far as a man's work is concerned; and it would never occur to me to let Lowe down as long as he himself is capable of carrying on."

D, Fulton, John F.

OPPENHEIMER, ROBERT

Biographical

STRAUSS

MAASS, HERBERT H.

VEBIEN, O.

FULTON

✓ LEWIS, W.

Letter from Fulton to Wilmarth Lewis, August 3, 1954.

Filed in Chronological File under 1954, 8/3.

E Fulton, Wilmarth Lewis

November

KENNAN, GEORGE D.

Biographical

MONTGOMERY, DEAN

FULTON, JOHN F.

✓ LEWIS, WILMARTH

Dean Montgomery wrote to Fulton and to Wilmarth Lewis,
or rather asked Fulton to pass the letter over to Wilmarth
Lewis against Kennan's appointment.

One of Fulton files

11/18

OPPENHEIMER, ROBERT

Biographical

MITCHELL

✓ LEWIS, WILMARTH

FULTON, JOHN

Lewis to Fulton.

Everyone but Mitchell voted for Kennan's appointment.
Veblen couldn't vote, but said he would vote no if he could.

Fulton to Lewis.

Veblen did much harm in attempting to represent the
faculty views of the faculty on the Kennan appointment.

Fulton's Diary

SCHOOL OF ECONOMICS AND POLITICS

ROCKEFELLER

TRUSTEES

STEWART, W.W.

RIEFLER, W.

VEBLER, O.

HERZFELD, E.

OPPENHEIMER, R.

STRAUSS, L.

✓ LEWIS, WILMARTH

FRANKFURTER, F.

WARREN, R.

Academic Organization

Foundations

Corporation

Biographical

Interview with Walter W. Stewart, January 30, 1956.

Filed in Vertical File under Interviews.

Interview with Professor Stewart, 1/30/56

3/14

LIBRARY

Facilities

FULTON, JOHN F.

Biographical

LEWIS, WILMARTH

Fulton to Lewis, March 14, 1956.

Letter filed in Chronological file under 1956, 3/14.

Fulton, John F., Correspondence, Sterling School of Math

LINDER, HAROLD FRANCIS

Biographical

Government official

Born Brooklyn, New York, September 13, 1900

Son of Dr. William and Florence (Strauss) Linder

Education: Student, Columbia, 1917-19

Career: Engaged in manufacturing business, 1919-25
Joined in organization of Cornell, Linder & Co.
(industrial management and reorganizations)
1925-1933
Partner Carl M. Loeb, Rhoades & Company (security and
commodity brokerage, banking, 1933-38
Retired from active business, 1933-48
Extensively engaged in philanthropic work
President General American Investors Company, Inc.,
on leave of absence since 1951
Now serving as dep. asst. secretary of state for
economic affairs Department of State, Washington

Activities: Director Julius Wile Sons & Company,
General Ceramics Company, Interstate Department Stores,

National Radiator Company
Assisted Director Evian Inter-Governmental Committee,
London, 1938-39
Assisted in organization Coordinating Foundation, 1939
Member group which negotiated contract with
~~XXXXXXXXXXXX~~ Dominican Republic for establishment
of refugee colony.
Member panel appointed by Secretary of War in
connection with amortization of facilities contracts, 1941
Advisor to U. S. delegation London meeting establishing
International Refugee Organization, 1946
Trustee Institute for Advanced Study, Princeton, NJ.
Vice-Chairman American Joint Distribution Committee,
Bureau of Ordnance, Navy Department, December, 1941
Dep. chief of industrial readjustment branch, 1943-44
Commd. lt. comdr., U.S.N.R., January, 1942, comdr., 1943,
~~XXXXXXXXXXXX~~

Home, 927 Fifth Avenue, New York 21, New York

Office: New State Building, Washington; also 44 Wall Street,
New York 5, New York

Who's Who in America, Volume 27, 1952-1953

4/15

1949
ACHESON, DEAN

Biographical

LINDER, H.F.

HANCOCK, JOHN M.

Mr. Leidesdorf recommended the election of Mr. H.F.Linder for a term of four years to fill the vacancy left by the resignation of Mr. Dean Acheson, the term expiring in 1953.

In April 1948 it was recommended that Mr. Jehn M. Hancock be elected for a term of four years to fill the vacancy left by the resignation of Mr. Henry Allen Moe (1947); and Mr. Dean Acheson for a term of five years vice Mr. Leo Wolman (1948).

Corp. Min.

~~FOOTNOTES~~ 4/15/49 p. 1

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ LINDSAY, A. D.

Biographical

PLEXNER, A.

Memo on social studies.

D, Institute Organization

OXFORD (BALLIOL)

Educational Institutions

LOWE, E. A.

✓ LINDSAY, A. D.

Regarding Lowe's continued contact with Oxford.

D, Institute Organization

4/20

1947
POLICIES:

Administration

MEMBERS (PROFESSORS EMERITI)

Academic Personnel

PARTICIPATION IN ADMINISTRATION

OPPENHEIMER, R.

Biographical

LINFORTH
LINFORTH

Oppenheimer memoranda to faculty:

Cherniss wrote tentatively to Professor Linforth retired from Department of Greek U. C., inquiring whether he wished to come here as a member, with the implication we could make a grant-in-aid available. While everyone would welcome Linforth, some members expressed concern on policy of offering stipends for academic people who are retired.

Oppenheimer proposed to write Linforth stating as a decision of policy for the time being we should reserve stipend funds for younger people. We would welcome professors emeriti when they their work seems suitable for the Institute

and in the measure in which we ~~embarrassment~~ could receive them: in some cases even meeting expenses of transportation but that we could not give them grants-in-aid.

Oppenheimer concluded that since this was an emanation of policy he wanted the faculty's concurrence or disagreement or statement that a meeting was necessary.

Stewart: agreed with principle but would apply it to the next case to save embarrassment. What about Madin? Does welcoming mean provide office space and secretarial assistance ~~and membership~~ in membership in some group--he thinks so. Holds that stipends should go to ~~immediately~~ an increasing number of younger men. Hewitt expressed approval on his and Cherniac's part. Penafsky (beside Frank) wholeheartedly concurred with the policy.

Hewitt agreed but pointed out Siegel was afraid the first application of the policy would be against Hilda Bohr.

Vobien thought that he concurred and asked if Oppenheimer had talked with Merritt about his experience with Gapps.

D. Faculty Memoranda

1911 1911
PRINCETON UNIVERSITY

Educational Institutions

✓ LINK, ARTHUR S. (Author)

Biographical

WILSON, WOODROW

From Arthur S. Link's Wilson, The Road to the White House,
1946.

Wilson's letter re: academic politics:

"I don't want you to suppose that when I was nominated for Governor of New Jersey I emerged from academic seclusion, where nothing was known of politics...I confide in you as I have already confided to others--that as compared with the college politician, the real article seems like an amateur."

The letter was originally quoted by Henry B. Needham, Woodrow Wilson's Views, Outlook, August 26, 1911, page 940.

From Wilson, The Road to the White House, by Arthur S. Link, 1946,
page 91

2/21

PRINCETON UNIVERSITY

Relations W&A

PARTICIPATION IN ADMINISTRATION

Academic Personnel

WOODWARD, E. L.

Biographical

NOTE ON

✓ LINK
LINE

CHAIR, GOVERN

Refers to the Director and Faculty S. S. S. and S. S. P.
Mentions proposed appointment of Dr. Felix Gilbert for permanent
membership in the Institute, among others. He would like to see
E. L. Woodward who has twice been at the Institute and made a
deep impression upon the Institute members and the Departments of
History and Politics at Princeton. Up to the present time,
Gilbert has not wanted to leave England, but the health of his
wife is now improved, and he may be willing to give serious
consideration to an appointment.

Boston has been Harmsworth Professor at Oxford, and will be

Professor of American History at Peterhouse, Cambridge, 1949-1950.
Earle is canvassing him.

He suggests Link and Craig at Princeton, two professors,
for permanent appointments or perhaps for five years. Since
it seems wise to add the University Faculty, it should only
be considered if either of them is about to be bid away by some
other institution with terms that Princeton couldn't meet.

3129 Link leaving Peterhouse for Northampton @ 6000. Earle also

Fac. SEP = 545 to give you subsidy @ 6000 - see memo Charn

Action? (each person)

B, Historical Studies, Recommendations of Faculty

7/29

BOOKER T. WASHINGTON FOUNDATION (GENERAL EDUCATION BD.) Foundations

FLENNER, A.

Biographical

KEPPEL, FRIED

HOWARD U.

Relations with

✓ Lips

Biographical

Fleener to Keppel, July 29, 1939.

"Your letter of July 18 has just reached me here at our camp. I shall of course destroy it in the best manner of keeping it confidential. The fact that Lips left Howard under circumstances that were not particularly friendly does not mean much to one who knows Howard as well as I do. I was chairman of the Board of Trustees for about five years, and I have never tried harder in my life to preserve peace and good feeling than during that period. I finally resigned because I thought the task beyond my strength and diplomatic skill. Lips was also at Columbia for a year. You can doubtless find out from your friends there how he was regarded."

REVISIONS TO BE MADE

There is no reference in Flenner's account in
Who's Who of his Chairmanship of the Board of Trustees of
Howard University (Who's Who, 1952-1953).

1933

11/4

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

MITCHELL, BROADUS

Biographical

✓LORWIN, LEWIS L.

Mitchell (Johns Hopkins Univ.) to Flexner (Princeton):

".... Habit as such as anything else persuades me to write you again to make a suggestion as to a man you might have your eye on when you get into the social sciences. You know him already--I mean Lewis Lorwin, now of the Brookings Institution. Have you seen his recent writings on economic nationalism vs. economic internationalism? They illustrate his straight thinking, his wide experience of countries, his real wisdom. He is a broad-gauge man, with much to say and a good way of saying it. Students would really learn something from him. I do not write you at his suggestion, but because I am interested in seeing the best men given the best opportunities."

File III-18

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓LOVEDAY, A. (LEAGUE OF NATIONS,
GENEVA)

Biographical

FLEXNER, A.

Flexner saw Loveday when in Europe in the School of Economics and Politics, and asked Loveday to put in writing what he said would be desirable. Loveday confesses that recent events have gotten in his way and caused a delay which has broken his thought. Furthermore, he is doubtful about the elements going to make a valid judgment.

Loveday says that the principles that would apply in the formation of a financial research group or a group of financial researchers would, in his opinion, be different from those which would be required for a group of pure economists. "Economists, must, I think, to a greater extent than those specializing on finance, postulate a certain environment and conduct their researches within the limits set by those postulates."

In the case of finance, the environment is largely determined by outside agencies--the government, the banking community, etc., the kind of a state. He thinks that the group of persons considering financial phenomena should be in constant touch with others who are concerned with political philosophy, "for the policy adopted by those responsible for finance will be largely determined by the state of general political-philosophical opinion and by the current teleological conception of the state."

The student of finance must keep himself informed of the political philosophic outlook and as well be assisted by adequate competent statistical and fact-gathering group. Therefore would suggest a group of students near the financial researchers not of the science of politics, but of political philosophy.

"The financial specialists would, I think, gain greatly by daily contact with these men who are studying the great social and philosophical forces which, whether the financial community realizes it or not, determine the trend of financial evolution.

"Finance is a quantitative science floating in a medium of ideas." It requires quantitative analysis of a high order, but it requires of those responsible for its direction an understanding of the philosophical environment. The researchers should be relieved of drudgery, and should have an opportunity to profit fully from discussion with the political-philosophical students and to appraise excellent and competent statistical analysis.

D, Institute Organization

JOHNS HOPKINS

BOAS, GEORGE

PLENNER

✓ LOVEJOY, ARTHUR O.

GOODNOW, FRANK

AYDELOTTE, P.

ALBRIGHT

BRENNAN

Educational Institutions

Biographical

Conversation with George Boas, September 28, 1956.

Filed under Boas Interviews.

10/16

JONES HOPKINS

Educational Institutions

GENERAL

Finance

✓ LOVEJOY, ARTHUR O.

Biographical

BAHNERGER

FLEXNER, A.

Telephone conversation with Dr. Arthur O. Lovejoy of
Baltimore.

Filed in Vertical File under Lovejoy Interviews.

Telephone Conversation with Lovejoy 10/16/56

JOHNS HOPKINS

Educational Institutions

GENERAL (GENERAL EDUCATION BOARD)

Foundations

ROCKEFELLER

FOUNDERS

Corporation

✓ LOVEJOY, ARTHUR O.

Biographical

BOAS

FLEXNER, A.

AYDELOTTE, F.

Interview with Professor Emeritus (Johns Hopkins)
Arthur O. Lovejoy, October 19, 1956.

Filed in Vertical File under Lovejoy Interviews.

Interview With Lovejoy, 10/19/56