

1931

1/17

PRINCETON UNIVERSITY

Relations WOI

FLEXNER, A.

Biographical

✓ HIBBEN, JOHN GRIER

Hibben to Flexner, January 17, 1931, thanking him
for his gratifying letter. Filed in Chronological file
under 1931, 1/17.

Letter sent by Mrs. Bailey, May 29, 1956, from Flexner's office
in New York

1941

3/12

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ HICKMAN, DR. W. BRADDOCK

Biographical

AYDELOTTE, F.

DODDS, HAROLD W.

Aydelotte to Dodds informing him that Hickman's presence on N. B. E. R. study will be necessary for another academic year for analyzing of the data he has helped to assemble under Riefler's leadership. The Institute is appointing Hickman member for one year beginning June 15, 1941. The complications are that the Carnegie Corporation which put up the money provided that the man should be released to go back to his teaching position. Hickman is at Princeton. All concur on the desirability of the added year; that is, Carnegie and N. B. E. R. and Riefler does Dodds.

(no answer in the file)

D. Dodds, Harold W.

1933

11/30

12/4

EINSTEIN, ALBERT

Biographical

✓ HILB, EMIL

Hilb (New York City) to Flexner (Princeton): (11/30/33)

"Although it is almost a week since our telephone conversation concerning Prof. and Mrs. Einstein, I have not been able to forget what you said about them both.

"Naturally I cannot understand that you should speak about them in the manner you did, considering myself a perfect stranger to you, whose relationship to the Einsteins must of necessity be unknown to you. It is this very fact that prompts me to write this letter.

"I was shocked to hear you make the accusations you did concerning them. Your warning, that Professor will get 'fired', is still sounding in my ear, and still more unforgettable is the fact that you said the same thing to Mr. Neuer, personally unknown to Prof. and Mrs. Einstein.

"No doubt Professor Einstein does not need a defender. Although I realize that his openhearted and undiplomatic frankness may occasionally lead to misunderstandings, I cannot conceive why his simple dignity should be the cause of so much acrimony as you displayed in your conversation over the phone.

"I do not know whether you are aware of the insistence of newspapermen. Prof. Einstein hates publicity, but his kindness of heart and the lack of sophistication have oftentimes overcome his desire to avoid it. In answer to your question 'why don't the Einsteins simply throw the reporters out' I may tell you that 'throwing (sic.) out' is perfectly unknown in the home of the great scientist.

"I myself have many a times seen him refuse interviews, and it is only through playing upon his kindness that here and there articles about him are obtained. Were he more ~~worldly, and worldly~~ worldly, he probably would be more immune to the wiles of reporters.

"And yet, Dr. Flexner, is'nt it a fact that the great reputation which Professor Einstein enjoys and which has been popularized by the newspapers is the very thing which prompted you to engage him for your new school?

"Considering the thousands of pictures and articles that have appeared all over the world do you really believe, that the Einsteins can still derive any pleasure from newspaper-writeups? Do you really believe, that vanity is a dominating factor with them?

"As far as the letters to the Knabe Company are concerned, it was my suggestion that Mr. Neuer send a piano to Prof. Einstein. Mr. Neuer gladly consented with no motive, except a sincere admiration for a great man. Not a word has breathed of an endorsement or a recommendation (sic.). The letters that were exhibited in the window were merely the expression of thanks of two gracious people and were not sent to be used for publicity. However I do not blame Mr. Neuer for putting them in the window, though I do know, that the Einsteins had no idea that he would do so.

"I really believe that in the same way you have misjudged them about other

things you do not give them credit for their actions in regard to the coming concert. The idea sprang from a desire to help the needy friends in Germany. As you say 'Prof. Einstein is a scientist and not a violinist, but he also is a human being with a great heart.'

"Whatever both of the Einsteins do, you can be assured, is prompted by high ideals and lofty motives. To ascribe other reasons for their actions is unworthy.

"It may be presumptuous (sic.) on my part to defend Prof. and Mrs. Einstein, but if you recollect the freedom of your telephone-conversation with me you will understand, why I -- as an outsider -- am taking the liberty of writing this letter."

Flechner to Hilb (New York City): (12/4/53)

"I have never before received a letter of the kind which you wrote me on November 30, but your letter is so full of misstatements and misunderstandings and I am so deeply concerned about Professor and Mrs. Einstein that I am nevertheless answering you.

"I did not say either to you or to Mr. Neuer anything about Professor Einstein's being 'fired', for that is a word which I never use. I did say that unpleasant publicity would make his position unstable certainly in Princeton and probably in the United States.

"I quite understand Professor Einstein's difficulty in dealing with reporters - a fact which he frankly confessed to me at Potsdam two years ago. I told him then how readily reporters could be dealt with in this country and how I myself dealt with them, and he and his wife expressed themselves as overjoyed if I would take reporters off their hands, leaving them to my secretary, who deals with them when they try to see me.

"In respect to the letter to the Knabe Company, I asked you and Mr. Neuer first of all whether you had secured Professor Einstein's permission to use the letter. You both said, 'No'. Thereupon I said and still state that you had no right to use it at all, still less had you any right to use it in connection with the letterhead of the Institute for Advanced Study. I said very emphatically that the Institute for Advanced Study could not be utilized to advertise the Knabe piano. Mr. Neuer admitted this promptly and followed his admission by having the poster removed before we finished our conversation.

"As far as the concert is concerned, Mrs. Einstein told me that it would be small and private. I told her that it would get into the newspapers and thus bring unpleasant criticism not to them (for they would not hear of it), but to the Institute and to me, which has proved to be the case. Mrs. Einstein assured me that there would be no such publicity. You yourself now know that she was wrong and that I was correct. In my morning mail appear two long clippings sent to me by a person from New York who has absolutely no interest in the concert, but these clippings and others previously sent to me show that I was correct. The concert is meant to be neither small nor private.

"You have no conception nor have Professor and Mrs. Einstein of the trouble which I have taken to protect them not only from useless annoyance but from positive danger. Otherwise they have been absolutely free. When I originally mentioned the fact of danger to Mrs. Einstein, she expressed her gratification that I could make arrangements to take them from the steamer at Quarantine - something that required me to make two trips to Washington. I have the highest admiration for Professor Einstein, but I confess to you quite frankly that, in my judgment, he does not understand America and that you and Mr. Mueller have given him unsound advice.

"As far as your statement that I offered Professor Einstein a position because

he had been popularized by the newspapers is concerned, let me say emphatically that this was the one thing that made me hesitate. The Institute for Advanced Study is not interested in newspaper popularity, and it is determined at any cost to avoid it."

1957

3/5

PARTICIPATION IN ADMINISTRATION

Academic Personnel

DUKAS

Biographical

EINSTEIN (AND MRS. EINSTEIN)

FLENNER, A.

MAYER, WALTER

WEYL, H.

✓ HILB

Interview with Miss Dukas, March 5, 1957;

Filed in Vertical File under Dukas Interviews.

1944

3/27

WORLD WAR II

Government Relations

WEYL, HERMANN

Biographical

✓ HILBERT, DAVID

FLEXNER, A.

EARLE, E. M.

FLEXNER TO WEYL, March 27, 1944.

Offers criticisms based upon English usage in the draft of the article on Hilbert.

Then he comments on some part of the article which said "...the same thing happened at Princeton during the first years of the Institute for Advanced Study." Flexner says it also happened in Baltimore in Gilman's time and in the Johns Hopkins Medical School and in the Rockefeller Institute for Medical Research. "I believe that most people would say that the Institute in Princeton has been adversely affected by the war and to some extent this is undoubtedly true, but I do not

believe and I have never believed that the Institute or any other institution of learning need to have suffered as disastrously as they have all suffered. The blame rests not only upon the government, but also upon the heads and the professors who have been swept off their feet by emotion and excitement. Some time ago Morse sent me a paper which he read to a mathematical association. In this he said, 'My associate, Professor Earle, who is an authority on military strategy, etc.' I wrote to him in reply cautioning him against regarding the Institute faculty as a sort of mutual admiration society and pointed out to him that Earle was not and in the very nature of things could not possibly be a leading authority on military affairs; but of course Earle is not the only person who has lost his head."

Flexner then went on to say that the war will soon be over, and every country will have to rehabilitate its institutions of learning. Where can their young men be sent? Mainly to America. How many will be ready to accept them? How many have preserved their vision of scholarly work. Nonetheless, he does not fail to take account of the fact that

everyone in this country was in duty bound to sacrifice
to help win the war.

W REN-

1935

12/18¹⁹ and
12/23

GENERAL (PURPOSE

Corperation

DEGREE

Academic Procedures

PLEYER, A.

Biographical

VEBLER, G.

TAUB, A.

GIVENS, W.

RICHSON

BLICK, W.

HINSCHWELDEN, FR. J. L.

PRINCETON UNIVERSITY

Relations WCAT

Letters from Veblen to Pleyer and Klinger 1918, 1935, 12/18
Filed in Chronological 1918, 1935, 12/18

Source: IV-20

1935

12/27

GENERAL (PURPOSE)

Corporation

DEGREES

Academic Procedures

FLEXNER, A.

Biographical

VEBLEN, O.

TAUB, A.

Givens, W.

RIDENOUR

BLEICK, W.

HIRSCHFELDER, DR. J. L.

PRINCETON UNIVERSITY

Relations WOAI

Veblen to Flexner

"I appreciate your remarks about the part-time arrangement, and although my experience does not agree with that which you cite, I hope that you will find me accepting the decision in the same loyal spirit in which it is taken. Indeed, I did not suggest the meeting of the mathematical group at which your letter of December 11 was discussed, but merely circulated your letter for the information of my colleagues."

✓ HOCHSCHILD, HAROLD K.

Biographical

Mining

Born New York, New York, May 20, 1892

Son of Berthold and Mathilde (Blumenthal) Hochschild

Education: Student Yale, 1908-12

Career: Entered employ of American Metal Company, Ltd., New York
City, 1913

Chairman since 1947

Chairman O'okiep Cooper Company, Ltd.

Director Consolidated Coppermines Corporation,

Climax Molybdenum Company

On leave of absence to serve as lt. col. with U. S. Army

Served 2 years in Europe

Retired May 1, 1945.

Activities: Trustee Valeria Home, United Hospital Fund,
Prison Association of New York

Home 480 Park Avenue

Office: 61 Broadway, New York, N. Y.

Who's Who in America, Volume 27, 1952-1953

1953

4/3

TRUSTEES

Corporation

ROSENWALD, JULIUS

Biographical

GALPIN, FERRIE C.

✓ HOCHSCHILD, HAROLD E.

GARRISON, LLOYD K.

Galpin, Hochschild and Garrison were elected to the Board.

Rosenwald reported that the special committee on the revision of the By-Laws had nothing further to report, and the Chairman discussed the committee with thanks.

Minutes of the Annual Meeting of the Board Corporation, 4/3/53

1931

6/30

GIFTS

Finance

LEIDENDORF

Biographical

HARDIN, JOHN B.

✓ HOCKER, WILLIAM E.

Leidendorf to William E. Hocker, Trust Officer,
National Newark & Essex Banking Company, 744 Broad Street,
Newark, New Jersey, June 30, 1931.

Pursuant to John Hardin's letter I am enclosing a
schedule of the stocks, bonds and mortgages which are now
in the safe deposit box of the Institute for Advanced
Study in your valuet. I trust this will meet with your
requirements. The list, copy of which was sent Mr.
Hardin is as follows:

STOCKS

8,190 shares of E. H. Macy & Co.

BONDS -

		<u>Rate</u>	<u>Maturity</u>
\$10,000.	Jamestown Telephone Co.	7%	'54
10,000.	Eastern N. J. Power Co.		'59
10,000.	Orange & Rockland Elec. Co.		'58
10,000.	Scranton Gas & Water Co.	-1/2	'58
10,000.	North. Ind. Pub. Serv.	-1/2	'70
10,000.	N. Y., N. H. & Hartford	-1/2	'54
10,000.	Columbia Gas & Elec.		'61
10,000.	Minneapolis Gas Lt	-1/2	'50
10,000.	Texas Power & Lt		'56
10,000.	Super-Power Co. of Ill.	-1/2	'70
10,000.	North. Amer. Co.		'61
10,000.	Columbia Gas & Elec.		'61
10,000.	Arkansas P & L		'56
<u>\$130,000.</u>			

Eight mortgages at 5-1/2 per cent maturing from
 January 1, 1934 to August 1, 1933, totalling \$98,000.00.
 JFH Correspondence from May, 1930 to December, 1933

✓ HOUGHTON, ALANSON BIGELOW

Biographical

Born October 10, 1863

Education: B. A. Harvard, 1886
Post-Graduate Göttingen, Germany

Career: President Corning Glass Works, 1910-18
Director Metropolitan Life Insurance Company
Carnegie Endowment for International Peace
Brookings Institution
Member 66th and 67th Congresses, 1919-23
Ambassador Extraordinary & Minister/ Plenipotentiary
to Germany, 1922-25
Ambassador to Court of St. James's, 1925-9

Died, September 16, 1941.

Who Was Who

1770
FLEXNER, A.

Biographical

✓ HOUGHTON, A. B.

Flexner to Houghton. Encloses memo to Bamberger setting forth the idea of the institution which he and Mrs. Fuld intend to establish--in form of letter to Trustees. Mr. Hardin will decide whether to use this form.

D File, Houghton, Alanson

1933

4/24

OFFICERS

The Corporation

HOUGHTON, ALANSON B.

Biographical

MAASS, HERBERT H.

LEIDESDORF, SAMUEL D.

AYDELOTTE, FRANK

Minutes, p. 6:

"Officers to serve until the next annual meeting were elected as follows:

Mr. Alanson B. Houghton, Chairman and President
Mr. Herbert H. Maass, Vice-Chairman and Vice-President
Mr. Samuel D. Leidesdorf, Treasurer
Mr. Frank Aydelotte, Secretary

"Mr. Abraham Flexner was reappointed Director of the Institute."

Vol. I, No. 13

11/14
11/18

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ HOUGHTON, A. B.

Biographical

PLEXNER, A.

Letters on need for study of current economics.

D File, Alanson Houghton

1939

2/22

3/22

✓ HOUGHTON, ALANSON B.

Biographical

FLEXNER, A.

In a letter of February 22, 1939, Houghton to Flexner, not in file, Houghton has told Flexner he is leaving the Chairmanship.

Flexner to Houghton, March 22, 1939.

"I am naturally distressed at the prospect of your retiring from the chairmanship of the Institute...

" On the other hand, I have the feeling in my own case and have had for some time past that, as I am approaching my seventy-third year, despite the fact that my health continues good, we must begin to look about for someone who can step into my present post. I realize therefore with the keenest regret that you and I are in the same boat and that younger men, who can look forward to a long association with the Institute, should occupy our positions. I hope that the Institute may succeed in finding two men who see eye to eye as we have seen and who will work loyally together to maintain

high standards of scholarship..."

Houghton to Flexner, April 5, 1939.

"My resignation is in your hands whenever you see fit to avail yourself of it. I certainly could not remain on the Board if you were not present also, as Director. I confess, however, that I look forward with dismay to your separating yourself from the Institute. You have, in fact, been the Institute. It owes everything except financial support to your vision and your wisdom and your executive direction. I can drop out any time without the slightest loss to the Institute. You cannot."

D File, Houghton, Alanson B.

1939

August - October

FOUNDERS

Corporation

STEWART, WALTER W.

Biographical

FLEXNER, A.

AYDELOTTE, F.

BAMBERGER, E.

VEBLER, C.

RIEPLER, W.

HOUGHTON
WEED

ROCKEFELLER

Foundations

Handwritten notes in Stewart's file during period of August to October, 1939, and concerning Flexner's retirement.

Filed in Chronological File under 1939, August ¹²⁻²⁵~~October~~.

S File, General, 1939-1942

1939

DIRECTOR
FLEXNER, A.
~~HOUGHTON, A.~~
STEWART, W.
WEED, L.
MOE, H. A.

Administration
Biographical

8/17
8/25
8/28
8/28
8/30
8/30
8/30
9/11 (1936)
9/22
8/4 10/4
10/5
10/14
10/17

Correspondence on the Stewart-Flexner side of
the retirement of Flexner and the succession of Aydelotte.

Filed in Vertical file under D, Director.

S File, IAS General, 1939-42

1939

10/5

FLEXNER, A.

Biographical

✓ HOUGHTON, ALANSON B.

RIEFLER, W.

STEWART, W.

Copy of a letter from Alanson B. Houghton to
Flexner, October 5, 1939.

"Thank you so much for your letter of October 3d.
I plan to leave here on the 2 o'clock train tomorrow,
Friday afternoon, which reaches Trenton at, roughly,
5 o'clock, and will drive directly to the Inn. If I
can properly finish my talks with the faculty by early
Saturday afternoon, I think I would better return to
Washington for Saturday night and Sunday and come to
New York for the meeting early Monday morning. But of
course I am entirely ready to stay in Princeton as long
as is necessary to cover the faculty satisfactorily.

"I enclose you herewith a copy of a letter received

by me from Mr. Bamberger. Apparently this meets all the necessities and so far as the substitution of Mr. Leidesdorf's name on the nominating committee is concerned, Mr. Bamberger's wish should, of course, be enough.

"I have had a couple of talks with Riefler and expect to meet Professor Warren this afternoon.

"I differ in one respect. I think Mr. Bamberger's suggestion that the resolution expressing the admiration and affection of the Trustees for you and for what you have done for the Institute cannot be ready for submission Monday. In fact, the document is too important to be rushed through and it will be far more proper and dignified if the resolution is made ready and adopted at the January meeting."

Copy of a letter from Louis Bamberger to Alanson B. Houghton, October 2, 1939.

"Dr. Aydelotte gave me your message to the effect that you would welcome an expression of my wishes in regard to Dr. Flexner's resignation as Director of the Institute for

Advanced Study. I am glad to comply and wish to say since Dr. Flexner is anxious to be relieved of his responsibilities, I feel that his resignation should be accepted. I believe that the Board should adopt a suitable resolution expressing the gratitude and admiration which the Trustees feel for his great work in planning the Institute and conducting it since its inception.

"My understanding is that the Board should then appoint a committee to nominate a new Director. If you approve I should be glad to serve on this committee and should like to have in addition yourself, Mr. Hardin, and Mr. Leidesdorf.

"I understand you would like an expression of my wishes in regard to Dr. Flexner's successor. On that point I wish to say that Mrs. Fuld and I are in perfect accord in suggesting Dr. Frank Aydelotte. We have known him for some years and feel that he has the ideals and qualifications to direct the Institute most capably.

"I understand that you feel that the members of the faculty should be consulted, and I am glad to learn that you

are willing to undertake this task. I believe you are the best person to do it, and hope you will do so in whatever way you think proper. I trust, however, that it can be done before October 9 so that the Board will be in a position to take action on that day.

"In conclusion I wish to express best thanks from Mrs. Fuld and myself for your interest and help in this important matter. We consider the Institute fortunate in having you for Chairman of the Board."

D File, Houghton, Alanson B.

1939

10/5

FLENNER, A.

Biographical

BAMBERGER, LOUIS

HOUGHTON, ALANSON B.

HARDIN, JOHN R.

A copy of a letter dated October 5, 1939, ~~W~~ Houghton to Bamberger.

"Thank you for your kind letter dated October 2d. This makes the situation clear and definite and insures ~~X~~ Dr. Aydelotte's election as Director with unanimity. I note with great satisfaction that you plan to attend the meeting on October 9th and that you will offer the resolution naming the Nominating Committee. If for any reason you should not attend the meeting, will you let me have a line from you indicating that if present you would have offered the resolution naming the chairman, Mr. Hardin and Mr. Leidesdorf as a Nominating Committee?

"In one respect I venture to differ with the suggestion in your letter, if I understand it, to present at the meeting

on October 9th a resolution expressing our appreciation and admiration of Dr. Flexner's work as Director. I think the proper and more dignified procedure will be at this meeting to name a committee to draw up such a resolution, to be presented at the meeting of the Trustees in January. There is not time to draw such a resolution and if there were it would not be right to present it now.

"My only interest in this situation, I may add, is to insure Dr. Aydelotte's election as Director with complete unanimity. Any doubt or suspicion as to our complete agreement on Dr. Aydelotte as Director would weaken his position and make his conduct of the Institute far more difficult. It was to say this much to you that I asked to see you when I was last in Princeton. Dr. Aydelotte's subsequent visit to me and your letter now clears the situation.

"It is not easy for me to leave Washington just now but I think it will be the best interest of all concerned if I may be there Saturday and talk with the members of the faculty. I hope I may be able to finish with them in time

to get to Washington for Saturday night and Sunday but if not I shall, of course, remain through Sunday.

"Dr. Flexner and Dr. Aydelotte have no doubt explained to you the reasons why I feel I must resign as chairman of the Board. I have told Aydelotte that I would withhold my resignation until the January meeting at any rate in order that sufficient time may be provided to find my successor."

JRH. Correspondence from January, 1937 to December, 1939

1939

10/9

DIRECTOR

FLEXNER, A.

/HOUGHTON, A.

Flexner's last speech and resignation.

Houghton's appreciation and acceptance.

Administration

Biography

1939

10/12

FLEXNER, A.

Biographical

✓ HOUGHTON, A. B.

Houghton to Flexner, October 12, 1939 at the retirement
of ~~Kydekkkkx~~ Houghton from the Board of Trustees.

Filed in Chronological File under 1939, 10/12.

D File, Houghton, Alanson

1939

10/12
10/14

STRAUS, PERCY S.

Biographical

✓ HOUGHTON, ALANSON B.

Houghton to Aydelotte, October 14, 1939.

Transmits ~~xxxxxx~~ the original of Straus' letter of October 12 resigning as a member of the Board of Trustees of the Institute.

Houghton to Straus, a letter, October 14, 1939, regretting his resignation.

Houghton to Aydelotte, October 14, 1939.

"I have an uncomfortable feeling that perhaps I cut him off pretty sharply when he wished to discuss the decision of the Committee to recommend your name. He at once raised the point as to whether a younger man should not be chosen and in order to stop any possibility of debate I answered him very briefly and sharply. If his feelings have, in any way, been wounded by this brusquerie on my part, I will try to ease his mind if you think such an effort

on my part is desirable. My own feeling, to be frank, is that he has not been of much service to the Institute as a Trustee although, owing to the prominence of his name I felt he should be put on the Nominating Committee rather than Leidesdorf. You will recall, however, that Mr. Bamberger preferred the latter. Please let me know your wishes."

He sent the announcement of the change in Directorship to all papers (in Washington) yesterday by hand.

"It may be interesting to you to know that two or three of the newspapermen with whom I talked had never heard of the Institute but knew about you and made pleasantly complimentary comments."

On May 17, 1940, Aydelotte to Strauss. A graceful acknowledgment to Strauss' resignation from the Board, and the thanks of the Trustees. He also sent a box of flowers to Straus.

D File, Straus, Percy S.

1939

10/16

GENERAL

PUBLIC RELATIONS

HOUGHTON

Biographical

FLEXNER, A.

AYDELOTTE, P.

Letter from Aydelotte to Houghton, October 11, 1939 enclosing a statement for the newspapers telling of the resignation of Dr. Flexner, and telling about the Institute in general. Tells that Aydelotte will be the new Director.

Filed in Chronological File under 1939, 10/16.

A File IAS (T)

1939

10/17

DIRECTOR

Administration

TRUSTERS

Corporation

✓ HOUGHTON

Biographical

VEBLER

AYDELOTTE

Flexner to Aydelotte.

Implies that Veblen had not a motive but an ambition to succeed Flexner.

He had a long talk with Veblen in which Veblen said things which were not true. He is not dishonest, Flexner thinks, but has "a twisted mind."

Flexner determined that Aydelotte shall not be embarrassed by Veblen as Flexner has been.

A, Flexner

1939

12/28

FLEXNER, A.

Biographical

✓ HOUGHTON, ALANSON, B.

AYDELOTTE, P.

Flexner to Houghton, December 28, 1939.

Flexner is at the Institute even though he has resigned. "Aydelotte has taken hold of the Institute with vigor and intelligence. At the moment he is in Florida taking a rest, but I get from enthusiastic letters as he plows through reports and documents connected with the history of the Institute. I have come down to Princeton for a couple days to look after things in his absence."

Stewart and Flexner discussed the constitution of the Board, and he said he voiced the general sentiment that you should not retire but we should simply diminish our demands on your time and strength. Flexner ⁱⁿ says he has had a few weeks' rest at Williamsburg, ~~and~~ the effort to get rid of his laryngitis. It still hangs on.

D File, Houghton, Alanson B.

1940

1/4

HOUGHTON, A.

Biographical

FLEXNER, A.

AYDELOTTE, F.

Flexner in New York to Aydelotte in Florida.

"I enclose a letter from Mr. Houghton which will--and should-- please you. I hope he can be induced to stay on as Chairman. We need him rarely; but when we do, see the dignity and sound sense which he displays, as, e. g. at the cornerstone laying, at your election etc. Maybe--if you agree (as Stewart does, for the suggestion originated with Stewart) you can persuade him."

A File, IAS (T)

1940

1/8

✓ HOUGHTON

Biographical

FLEXNER, A.

AYDELOTTE, F.

↷ to F.

He spent nearly six hours with Houghton in Florida. Apparently Houghton was recovering from some eye operation, and the prospect is that his sight will be better than it has been for years. He feels tremendously encouraged. He is ~~se~~ willing to continue as Chairman of the Board of Trustees as long as his health is good.

This letter follows the receipt by Aydelotte of Flexner's letter from Houghton.

He promises to look over the autobiography of Flexner. He and Marie agree it should be called, I Remember, I Remember. He thanks Flexner for "paving the way so beautifully for me with Keppel."

A File, IAS (T)

1940

1/9

✓ HOUGHTON, A.

Biographical

FLEXNER, A.

BAMBERGER, LOUIS

AYDELOTTE, F.

Aydelotte to Bamberger, January 9, 1940.

He tells Bamberger about his long meeting with Houghton, and does not allude to Flexner's aid in persuading Houghton to continue as Chairman of the Board. In fact, it is worse than that. He says, "I am sure that you and Dr. Flexner will be delighted with this news."

A File, IAS (T)

1940

1/9

HOUGHTON, A.

Biographical

AYDELOTTE, F.

FLEXNER, A.

Letter from Aydelotte to Houghton, 1/9/40, telling him of his gladness at Houghton's willingness to continue as Chairman of the Institute Board.

Filed in Chronological File under 1940, 1/9.

A File IAS (T)

1941
AYDELOTTE, P.

4/3
Biographical

HOUGHTON, ALANSON B.

Houghton to Aydelotte, April 3, 1941.

"I was tremendously interested in your description of the work of the economists. It gave me a view of what they were trying to do which I could have obtained in no other way. It is an admirable statement. I shall look forward with keen interest to the statements relative to the other departments which you promise in future reports."

D File, Houghton, Alanson B.

5/20
5/27

AYDELOTTE, F.

Biographical

✓ HOUGHTON, ALANSON B.

Houghton to Aydelotte, May 20, 1941.

"You came into your own yesterday. The spontaneous applause of the Trustees was the first instance of such enthusiastic approval that has taken place during the twelve years since the birth of the Institute. Moreover, I think Mr. Bamberger was more moved and stirred to greater interest in the possibilities of the Institute than I, at least, have ever noted before. All in all, it was a fine meeting and one that will be long remembered."

Aydelotte to Houghton, May 27, 1941.

"Many thanks...I felt myself a great sense of unity and ~~great~~ cordialty in the Board at the last meeting, which pleased me more than I can say. I think something similar is happening in the group of faculty and members and that we are like that ship that Kipling wrote about that finally found itself."

D File, Houghton, Alanson B.

1941

10/10

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

HOUGHTON (DIARY)

Biographical

Report to Board.

Filed in Chronological file under 1941, 10/10.

F. A., 1/8/57

1941

10/14

HOUGHTON, ALANSON

Biographical

FRIEDENWALD, JULIUS

Appreciation of Mr. Houghton and Dr. ~~His~~ Friedenwald at time of death.

Tr. Min. - 10/14/41 - p. 5

1956

2/6

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

LEAGUE OF NATIONS

Government Relations

PARTICIPATION IN ADMINISTRATION

Academic Personnel

DIRECTOR

Administration

HOUGHTON

Biographical

STEWART, W. W.

FLENNER, A.

TOYNBEE

ELIOT

Interview with Walter W. Stewart, February 6, 1956.

Filed in Vertical File under Stewart Interviews.

Interview with Walter W. Stewart, 2/6/56

1957

6/27

FOUNDERS (1, 4, 5)
BUILDINGS AND GROUNDS (1)
PARTICIPATION IN ADMINISTRATION (2, 3)
APPOINTMENTS (4, 5, 6)
ECONOMICS (4)
ARCHAEOLOGY (4)
GENERAL (4)
SCHOOL OF HUMANISTIC STUDIES (4, 6)
SCHOOL OF MATHEMATICS (6)
GOLDMAN (1, 2, 3, 4, 5, 6)
AYDELOTTE (1, 3, 4)
✓BOUGHTON (1)
OPPENHEIMER (2)
VEBLEN (3, 6)
MOESE (3)
FLEXNER (4, 5, 6)
THOMPSON (4)
BAMBERGER, LOUIS (5)
BAMBERGER, LAVINIA (5)
MERITT (6)
PANOVSKY (6)
DE TOLNAY (6)

Corporation
Facilities
Academic personnel
Academic Activities
Finance
Academic Organization
Biographical

Einstein (1, 2, 3, 6)

Interview with Hetty Goldman, June 27, 1957.

Filed in Vertical File under Goldman Interviews.

1956

6/6

ECONOMICS

Academic Activities

TEACHING

Academic Procedures

RESEARCH

PRINCETON

Relations WOAI

LEAGUE OF NATIONS

Government Relations

✓ HOWARD, S. E.

Biographical

FLENER, A.

WARREN, ROBERT

VINER, JACOB

BINSTEIN, ALBERT

Interview with Professor S. E. Howard, Princeton
University, June 6, 1956.

Filed in Vertical File under Interviews of Howard.

1932

11/11

FRANKFURTER, FELIX

Biographical

FLEXNER, A.

EDRELL HOWLAND

Howland's Armistice Day address likened to Gettysburg.

A, Frankfurter

1932

11/11

FRANKFURTER, FELIX

Biographical

FLENER, A.

✓ HOWLAND

Howland's Armistice Day address likened to Gettysburg.

Filed in Vertical File under H for Howland.

A File, Frankfurter

TRUSTEES

DIRECTOR

FACULTY

✓ HUGHES, RAYMOND

Cooperation

Administration

Academic Personnel

Biographical

A few remarks from Raymond Hughes', A Manual for Trustees
of Colleges and Universities.

Filed in Vertical File under "H" for Hughes.

1936

12/7
12/14
12/23

✓ HUSSERL, GERHARD

Biographical

SCHUMPETER, JOSEPH A.

RIEFLER, WINFIELD W.

ECONOMICS

Academic Activities

Schumpeter (Harvard University) to Flexner (IAS, Princeton University):

"A few days ago I had a visit from Professor Gerhard Husserl, who years ago, before he was called to Kiel, was my colleague in Bonn. I was then, and I have been again, struck by his talent, the width of his philosophical erudition and all that he means for general jurisprudence. I don't know whether you have met him, but it occurred to me that he may be just the type of man you are now recruiting for your Institute.

"His remarkable publications have made quite a name for him in Germany and since there is a tendency in this direction in this country, they may before long do so here. I do not know at all what your plans are and I am throwing out the suggestion at the risk of its being entirely off the point. Nor do I know what your policy is regarding temporary appointments, but I do think it might be worth your while to have him at your Institute for, say, a year in order to look at him."

Flexner to Schumpeter (Harvard University):

"Thank you very much for your kind note of December 7 in regard to Professor Husserl. I saw him a few days ago and I believe that while he was here he had an interview with Professor Riefler. I shall send your letter to Riefler, whose plans are, however, still unformed. As far as he has progressed in his thinking he is inclined to follow the policy pursued here in mathematics, namely, to mark off a section of the economic field and cultivate it with unusual intensity."

Riefler (IAS) to Flexner (Princeton): (12/23/36)

"I am returning the letter of Professor Schumpeter concerning Professor Gerhard Husserl. I do not feel that we have progressed far enough at present to consider temporary appointments."

1935

3/31

SCHOOL OF HUMANISTIC STUDIES

Academic Organisation

MERRITT, S. D.

Biographical

DODDS, HAROLD

✓ HUTCHINS

FLEXNER, A.

When appointment was first discussed with Merritt, he had an offer from Chicago. He was at Johns Hopkins which raised his salary to \$9,000 to keep him, and Flexner discussed his offer to Merritt before he made it with Dodds.

The formal letter of appointment is not in the file.

Merritt to Flexner, March 31, 1935. Raises questions about his connections and works. He wishes will have to give up his work on the American Journal of Philology moving away from Hopkins, but he thinks it would be possible for the magazine to publish him from time to time.

His relations with Athens are important, however. He has acted as General Edm Editor of the documents coming from the Agora, and has 3 assistants working with him. These he cannot afford to let go. He is also a member of the Managing Committee of the Classical School at Athens, American School for Classical Studies at Athens, and has been representative from time to time ^{from} Brown, Princeton, Michigan, and presently from Hopkins. He does not want to resign, but he asks if the Institute would be willing to become a member for \$250. Flexner replies in the affirmative.

D, Merritt, Benjamin, 1937-1945

1956

8/3

FOUNDERS

Corporation

GIFTS

Finance

WARNER, MRS. A. CYRUS

BANNERMAN, LOUIS

BANNERMAN, EDGAR

FULD, MRS. FELIX

PARRAND, DR. WILSON

MRS. ✓ HUTCHER

Interview with Mrs. A. Cyrus Warner, August 3, 1956.

Filed in Vertical File under Warner Interviews.

Interview 8/3/56

1932

12/11

✓ HUXLEY, JULIAN

Biographical

FLEXNER, A.

Huxley to Flexner, December 11, 1932.

"I thought it might save a little time if I sent you a letter beforehand about some of the ideas I had in mind. The reason I ventured ~~ix~~ to butt in at all was that in talking to Veblen I got the impression that the general policy of the new Institute was still largely undetermined, and as I'd reflected a bit on the subject, and realized you must obviously be doing the same, thought it would be mutually advantageous to exchange some ideas. I have been much impressed with the wastefulness of the current ideas of research--that every institution of higher learning ought to try to do everything (the same wasteful principle as in education wants everyone to have courses in everything); and feel that real specialization with an idea behind it is the way to get big results.

(1) One thought I have had for some time of a place where whose prime function should be the application of the

mathematical method in every possible field--of course this has been very largely done in the physical sciences; but in biology (biometry, evolution theory, genetics, certain aspects of physiology, ecology, population studies) it is clear that much could be done, as obviously too in economics (continuing the work of Volheus, Evans, etc.).

(2) Another thing would be to foster real group research in fields to which it has not yet been applied. Here, though there doubtless will be instances I have only examples in mind from my own subject. There is ~~xxxxxxx~~ in biology a lamentable lack of general appreciation of a great deal of systematic and descriptive work done by ultra-specialists,--because the results are not yet expressible in terms of general comprehension. In museums there are vast stores of information just untouched. e. g. Is it true, as said, that abundant species are more variable than scarce ones? Is it true, as appears to casual inspection, that some families or genera are inherently more variable than others? Does occur with the same degree of difference between the resultant species in different groups? Then there is the

1956

2/23

EINSTEIN, A.

Biographical

GOTTMAN, JEAN

✓ HUXLEY

A dinner table story told by Dr. Gottman, February 23, 1956,
about Einstein and Julius Huxley.

Filed in Vertical File under Gottman Interviews.

Dinner table story told by Dr. Gottman, Feb. 23, 1956