

✓ FRANKFURTER, FELIX

Biographical

Associate Justice of U. S. Supreme Court

Born Vienna, Austria, November 15, 1882

Son of Leopold and Emma (Winter) Frankfurter

Brought to U. S. in 1894

Degrees: A. B. College City of New York, 1902

Honors: LL. B., Harvard, 1906

D. C. L., University of Oxford, 1939

LL. D., Amherst, 1940

College of the City of New York, 1947

Career: Assistant U. S. Attorney, Southern District of
New York, 1906-10

Law officer, Bureau of Insular Affairs, War Department,
1911-1914

Professor Harvard Law School, 1914-39

George Eastman Visiting Professorship, Oxford
University, 1933-34

Activities: Maj. and judge adv. O.R.C., U. S. Army
Assistant to the Secretary of War
Secretary and counsel to the President's Mediation
Commission
Assistant to the Secretary of Labor, 1917-18
Chairman War Labor Policies Board, 1918
Declined Governor Ely's nomination to Massachusetts
Supreme Judicial Court, June, 1932
Nominated Associate Justice of Supreme Court of
the United States by President Roosevelt, January 5,
1939
Confirmed by Senate, January 17, 1939
Took office January 30, 1939

Address: Supreme Court of the United States, Washington, D. C.

Who's Who in America, Volume 27, 1952-1953

FLEXNER, A.

RIEFLER, W.

STEWART, W.

WARREN

MITRANY, D.

/ FRANKFURTER, F.

BAMBERGER, L.

BAMBERGER, E.

VEHLEN, O.

SCHOOL OF ECONOMICS & POLITICS

BOARD OF TRUSTEES

Biographical

Academic Organization

Corporation

Interview with Flexner 11/3/55

1930-1937

AYDELOTTE, F.

Biographical

FLEXNER, A.

✓ FRANKFURTER, FELIX

Aydelotte-Flexner correspondence.

See this file for correspondence. It also contains
Flexner's general letter or questionnaire dated Kgmaw
December 11, 1930.

File 1-7

1931-1935

FRANKFURTER, F.

Biographical

FLEXNER, A.

See correspondence from Frankfurter's Files.

Vertical File, Frankfurter-1

1931

POLICIES

Administration

✓ FRANKFURTER, PELEX

Biographical

FLEXNER, A.

See draft on the Frankfurter and Flexner correspondence
on early plans, correspondence on Director's memorandum, 9/26/31.

Filed in Vertical File under Drafts.

Resume by Mrs. Stern

1931

9/21
9/22

✓ FRANKFURTER, F.

Biographical

FLEXNER, A.

Letters regarding Flexner's original memorandum of purposes and proposed administrative and academic policies.

Vertical File, Frankfurter-1

1931

9/25 9/24

DEGRESS

Academic Procedures

MITRANK

Biographical

✓ FRANKFURTER, P.

FLEXNER, A.

KUNEN HABERLER

Vertical File, Frankfurter-1

1931

9/35

GENERAL

Academic Procedures

GENERAL

Academic Personnel

FLEXNER, A.

✓ FRANKFURTER

Flexner to Frankfurter, September 25, 1931.

He returns paper, Observations on Graduate Work, to Frankfurter,
and differs with it. He has kept a copy of it for the file.

B File, Frankfurter, Felix

1931

12/14

EXTRA 12/20

GENERAL (BY-LAWS)

Corporation

COHN, ALFRED E. (Hospital of the
Rockefeller Institute)

Biographical

BEARD, CHARLES

✓ FRANKFURTER, F.

FLEXNER, A.

re-

Cohn's letters on his proposed draft of the by-laws of the Institute. (Not in files). Contain his statement that

Frankfurter and Beard approved of Cohn's draft of by-laws "not only in principle, but in detail.//...We corresponded with each other and discussed in person not only each several times, but the accompanying letter as well; both expressed our united convictions."

(So far no copy of these jointly submitted by-laws has turned up, nor has Flexner's correspondence with Cohn respecting them appeared).

Judging from the letter of December 14, Cohn:

(1) Eliminates Education Committee with the remark that not a committee, but the Director gets the Institute started;

(2) "Freed the faculty from the control of power, inevitably, inalienably, inextricably tied to money...A small representation, a minority, never in history established any rights." He apparently plumps for ^{bull} academic freedom and leadership.

(3) "I have crossed out everything about degrees...They're another source of corruption anyway."

1932

1/7
1/11

✓ FRANKFURTER

Biographical

FLEXNER, A.

SCHUMPETER, J.

Frankfurter agrees with Schumpeter that Viner is the man much as he dislikes Schumpeter.

Vertical File, Frankfurter-1

1932

3/5
3/11
3/12
3/15
3/17

POLICIES

GENERAL (CALIFORNIA TECH.)

FRANKFURTER, F.

FLEXNER, A.

Administration

Educational Institutions

Biographical

Flexner on Faculty meaning to Institute.

Frankfurter-1. Vertical File

1932

3/12

BUILDINGS AND GROUNDS

Facilities

FLEXNER, A.

Biographical

✓ FRANKFURTER, F.

Flexner to Frankfurter.

Committee on Site appealed to 40 or 50 scholars for suggestions. Replies emphasized freedom of thought, speech, action; absence of pressure; full-time salaries with adequate retirement plan provisions.

Frankfurter 1

1932

10/11
11/5
11/7
12/6

GENERAL (I. A. S.)

FRANKFURTER, F.

FLEXNER, A.

EINSTEIN, A.

Public Relations

Biographical

Einstein and Veblen.

Vertical File, Frankfurter-1

1932

10/27
10/29
11/1

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

~~FRANKFURTER~~ FRANKFURTER, F.

Biographical

FLEXNER, A.

SERUYS

Correspondence regarding Monsieur ~~SEE~~ Seruys.

Vertical File, Frankfurter-1

✓ FRANKFURTER, FELIX

Biographical

FLEXNER, A.

HOWLAND

Howland's Armistice Day address likened to Gettysburg.

Filed in Vertical File under H for Howland.

A File, Frankfurter

1932

11/30
12/8

GENERAL

Academic Personnel

~~SCIENCE~~ ECONOMICS ~~ARTS~~ ~~LETTERS~~

Academic Activities

HISTORY

LEGAL

~~FRANKFURTER, F.~~

Biographical

PLUNKER, A.

Vertical File, Frankfurter-1

1932

12/5

EINSTEIN, A.

Biographical

✓ FRANKFURTER, F.

FLEXNER, A.

Pelix Frankfurter to A. Flexner (from Cambridge, Mass.)
Visa will be granted tomorrow.

D File, Flexner

1933-35

POLICIES

SALARIES

~~FRANKFURTER, F.~~

PLEYNER, A.

WEYL, H.

BIRFLER, W.

VEBIEN, O.

AYDELOTTE, P.

STEWART, W.

TRUSTEES

Administration

Academic Personnel

Biographical

The Corporation

See Vertical File, Frankfurter-2, for correspondence of Frankfurter as active Trustee, and reasons for termination of his services by Board, etc.

Frankfurter II.

1933

2/13
2/14
2/23
2/24
2/25

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

HARVARD UNIVERSITY

Educational Institutions

✓FRANKFURTER, F.

PLENNER, A.

HITRANY

Vertical File, Frankfurter-1

1933

2/15

MITRANY, DAVID
MAASS, Herbert
FLEXNER, ABRAHAM
//FRANKFURTER, FELIX

Biographical

Mr. Maass to Dr. Flexner:

"Herewith returned please find Professor Frankfurter's letter to you. Having so high a regard for Professor Frankfurter's judgment, especially, in matters of this kind, I am constrained to believe that we could get no higher recommendation of Professor Mitran's qualifications. Certainly, the lectures that I had the privilege of reading strongly sustain the views expressed by Professor Frankfurter."

D
Source: IAS Trustees - Maass, Herbert H.

1933

2/21 to 4/27

✓ FRANKFURTER, FELIX

Biographical

FLEXNER, A.

Frankfurter to Flexner

~~Frankfurter to Flexner~~, February 21, 1933.

"My mind is not yet turned to the personal matter you put to me." This was undoubtedly an invitation to join the Board of Trustees.

Frankfurter to Flexner, February 24, 1933. He is still considering eagerly and sympathetically Flexner's desire to have him on the Board.

Frankfurter to Flexner, March 4, 1933. A letter also transmitted to Mr. Straus of the Trustees accepting a place on the Board subject to the conditions that he is an exceedingly busy man, and will give as much time as he can to the Institute. The delay in his consideration has been due to his abhorrence of ~~dummy directors~~ "dummy directors", especially dummy educational directors.

Flexner to Frankfurter, April 26, 1933. Flexner informs Frankfurter he has been elected Trustee.

On April 27, 1933, Frankfurter deplores his "thoughtless" in a letter to Flexner, for he will not be able to attend next year's meetings, as he is to be in Oxford. He briskly suggests a "leave of absence" if Flexner finds that is the appropriate mechanism.

Flexner replies comfortably that of course he understood Frankfurter would be away, and that he will take it up at the Board meeting in October.

On May 4, 1933, Mrs. Bailey informs Frankfurter in Oxford that he has been appointed a member of the Executive Committee.

D File - Frankfurter ~~File I (History Files)~~

1933

3/1

TRUSTEES

Corporation

STEWART, W. W.

Biographical

✓ FRANKFURTER

Flexner to Mrs. Pald, March 1, 1933.

One of his many friendly, informative notes. Yesterday he had lunched with Stewart for the second time. Stewart has been considering trusteeship for two weeks. Flexner quotes from memory what Stewart said: "I have thought over your invitation, and I shall accept. In my judgment, there is no place in Europe or America where a school of economics or politics has been formed in such wise that economics can be placed on the level of scientific medicine or any of the exact sciences. Our main difficulty in the present crisis is that nobody knows anything, and we cannot in the midst of this storm find the truth in a hurry. As I understand it, you are proposing to create for economists the conditions which are enjoyed by physicists, mathematicians, etc. If you do, it will mark a new era in the world, and I shall be very, very proud to contribute my experience both as professor and as a business man to the slow upbuilding of such an enterprise."

"...Stewart is, as far as I can learn, the most careful, thorough-going, and cautious thinker in this whole field." Then Flexner says he talked with Frankfurter on the trusteeship whose first remark was, "Why don't you get Walter Stewart?" Though Frankfurter gave no answer, Flexner is sure he will accept.

D, Fuld, Mrs. Felix

1933

3/11

TRUSTEES

Corporation

BAMBERGER, LOUIS

Biographical

FLEXNER, A.

✓ FRANKFURTER, FELIX

STEWART, W. W.

Bamberger to Flexner.

Frankfurter and Stewart will add "prestige and influence"
to the Institute.

D. L. Bamberger, 1930-32

1933

3/14

TRUSTEES

Corporation

✓FRANKFURTER, F.

Biographical

FLEXNER, A.

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

Vertical File, Frankfurter-1

1933

~~4/25~~
~~XX/XX/XX~~

4/25
4/26
4/27
4/28
5/1

TRUSTEES

Corporation

✓ FRANKFURTER, F.

Felix Frankfurter elected Trustee, 4/24.

Vertical File, Frankfurter-1

1933

11/1

SCHOOL OF MATHEMATICS

Academic Organization

MEMBERS

Academic Personnel

FLEXNER, A.

Biographical

✓ FRANKFURTER

Flexner to Frankfurter.

Thought School of Mathematics might not have 10 members in first year because of the "severe requirements that Veblen and his colleagues had set up" not only post doctoral but that they should have given evidence of the ability to work independently.

D, Frankfurter, Felix

1933

11/1
12/1

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

STEWART, W. W.

Biographical

FLEXNER, A.

✓
FRANKFURTER, F.

Flexner to Frankfurter.

He is sorry Frankfurter missed the last meeting when there was a lengthy discussion upon the subject of the point of view from which to start the development of the School of Economics and Politics. "Walter Stewart was very clear that we ought in view of existing experiments and conditions to make a fresh and scientific approach from the historic side. He was of the opinion that we would not get far with men who had $\frac{1}{2}$ already committed themselves about so many of the problems, with which a school of this sort must concern itself. He thought in the long run we should do far better to take younger men of promise for a period of prolonged probation. It will be a slow development as compared with mathematics, but Stewart thought this method of approach offered the best chance of making a contribution of value in this field."

Frankfurter to Flexner
Frankfurter to Flexner, December 1, 1933.

Rejoices in Flexner's account of the good start in mathematics. He judges by the minutes and from Flexner's letter of November 1: "I should find myself in agreement with Stewart that fruitful endeavor by that School implies work by younger men of promise rather than of the men, so far as I know, of stabilized reputation. Such younger men are scarce as white crows, so far as I know the field both here and with us. In economics there are some unknown men at Oxford, and, I think, at Cambridge, also in political science. I will know better about such things at the end of my stay than I do now. I am clearer than ever that I care very little for what--I am speaking frankly--that Tausseig and the Schumpeters think. Brandeis makes them all seem like little children--and vain little children at that. One of these days, someone will write on the arrogance and the humorlessness of the distinguished economists of the 19th and earlieth 20th centuries."

D File Frankfurter File I (~~History Files~~)

✓ FRANKFURTER, F.

Biographical

FLEXNER, A.

MITRANY, D.

EINSTEIN, A.

STEWART, W.

WOODWARD, L.

LOWE, E. A.

Vertical File, Frankfurter-1

1933

11/1

FLEXNER, A.

Biographical

✓ FRANKFURTER, FELIX

WOODWARD, SIR L.

LOWE, E. A.

Introduces Felix Frankfurter to latter 2 while Frankfurter
at Oxford, or at least prompts him to meet them.

D File, Flexner, A.

1933

12/1

FOUNDERS

Corporation

✓ FRANKFURTER, FELIX

Biographical

FLEXNER, A.

~~MANNEBERG~~

MENDELSSOHN-BARTHOLDY

Frankfurter to Flexner.

Mendelssohn-Bartholdy has been fired in Germany. Frankfurter is at Oxford, and eager to see Mendelssohn-Bartholdy appointed. ~~Frankfurter is at Oxford, and eager to see Mendelssohn-Bartholdy appointed.~~ He has suggested him to Flexner for the Institute, but without pressure. Now he understands that Oxford, that Balliol College is very, very anxious to get Bartholdy, and very hard up. Frankfurter suggests to Flexner that if \$1,000 could be promised to Balliol, Bartholdy would probably get a long-term appointment. He suggests asking Bamberger for the money.

D File

Frankfurter ~~File II (History Files)~~

1933

12/11

SCHOOL OF ECONOMICS AND POLITICS

SALARIES

✓ FRANKFURTER, FELIX

WEYL, HERMANN

MITRANY

Academic Organisation

Academic Personnel

Biographical

Frankfurter has received the Minutes of the last meeting, and Weyl's salary has stirred his curiosity. "Would you mind telling me whether Weyl's salary represents the scale or is an individualistic treatment. Partly I want to know this for its own sake, as affecting the practices of the Institute, partly also it bears on what you are contemplating for the School of Politics. What salaries have you in mind for that School?"

This is a pregnant question since Mitraný has already been appointed at a half salary of \$6,000 while he remains in England.

D File Frankfurter File II- (History Files)

1933

12/16

GENERAL

Academic Personnel

✓ FRANKFURTER, F.

Biographical

FLENNER, A.

Vertical File, Frankfurter-1

1933

12/16

MITRANY, D.

Biographical

FLEXNER, A.

✓ FRANKFURTER, PELIX

Flexner to Frankfurter, December 16, 1933.

He has heard from Frankfurter about Mitrany who is still thoroughly engaged by Mitrany. "I am worried about Ena and the effect upon him, but I say nothing."

He refers to Frankfurter to Sir William B. Hardy of 5 Grange Road in Cambridge, as one of the great men at Cambridge.

D File ~~Frankfurter File I (History Files)~~

1933

12/16

FOUNDERS

✓ FRANKFURTER, FELIX

FLEXNER, A.

MENDELSSOHN-BARTHOLDY

Corporation

Biographical

Flexner to Frankfurter.

He has sent Frankfurter's letter about Mendelssohn-Bartholdy to Ben Flexner because he was in touch with the Rockefeller Foundation, and he at once telephoned Flexner that he had spoken to Gregg, and would send Frankfurter a radiogram. He was very hopeful that the Foundation would furnish Balliol the money needed to aid Mendelssohn-Bartholdy.

Flexner goes on to characterize the School of Mathematics as a paradise for scholars. They have 20 members or workers and 5 ~~exam~~in mathematicians of great eminence as professors. They have all been turned loose in Fine Hall, and make their own arrangements for contacts. Tea is served every afternoon, and 60 attend, comprising both the advanced workers and the

staff at Princeton and our own folks. There is a Mathematics Club meeting once a week at which some members of one of the two institutions presents a paper. Informal discussion follows.

D File ~~Frankfurter File I (History Files)~~

1934

1/19
2/21

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

PERNER, A.

Biographical

✓ FRANKFURTER, F.

LOWE, ELIAS

MOSKOWITZ, R.

Moskowitz commends Lowe to Frankfurter.

Vertical File, Frankfurter-1

1934

2/21

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ FRANKFURTER, FELIX

Biographical

FLEXNER, A.

VINER, J.

Flexner's handwritten footnote on letter to Frankfurters:
P. S. Of course, Viner is also a possibility.

Frankfurter papers

✓ FRANKFURTER, F.

FLEXNER, A.

Biographical

Frankfurter accepts Trusteeship.

Vertical File, Frankfurter 2

1934

3/15

VINER, JACOB

Biographical

PLEXNER, A.

FRANKFURTER, F.

Plexner to Frankfurter.

We cannot "get far" with economists who are too much on record. "I am afraid Viner's relationship with Morgenthau and the need of cooperating in doing polite things may hurt him, although there is always the possibility it may simply enrich him."

Felix Frankfurter's papers.

1934 (cont. inc 2A)

4/2

FLEXNER, SIMON

Biographical

FLEXNER, BEN

~~FRANKFURTER, F.~~

Simon on Felix, Abe and academicians. (See Frankfurter to Flexner
2/21/34 Vertical File, Frankfurter-2.

Frankfurter-II, Vertical File

1934

5/18

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

WOODWARD, E. L.

Biographical

MARSHAK

✓ FRANKFURTER

FLEXNER

Woodward to Flexner who has asked about statistical approach to economics. Will talk it over with Frankfurter. Woodward discounted quantitative approach but thought Marshak good.
xxxxxxxxxxxx

D, Woodward, E. L.

1934

June

ECONOMICS

academic activities

WARSCHEK

Biographical

MITRANY

FRANKFURTER

Extract from letter of Dr. Flexner written in Oxford,
June, 1934.

Notes that he met Mitraný and Frankfurter and Lowe.
Felix had been discussing with Lindsay of Balliol the social
sciences.

"Warschak may prove the man. He is most attractive and
plainly able. I have his reprints. He actually worked with
Neumann in Berlin and knows Graham at Princeton, who has
invited him to lecture there..."

Apparently was written to Stewart.

D, Economics and Politics (School of)

1934

October 18

11/2

FRANKFURTER, F.

Biographical

FLEXNER, A.

On October 12, 1934, Flexner sends Frankfurter resumé of Mrs. Bailey's notes on Frankfurter's remarks at Trustees Meeting (10/8/34) on School of Economics and Politics, as they finally appeared on p. 12 official minutes. On October 20, Mrs. Bailey asked for a response, and on 11/2/34 she sent him complete minutes, on each occasion, suggesting that if he had corrections he should notify her as Secretary. There's no evidence he responded but 3 p. memo October, 1934, which he evidently prepared. Filed School of Economics and Politics. Vertical File.

↗

F File, 1, I.A.S.

1934

10/10
10/11

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ FRANKFURTER, F.

Biographical

PLEXNER, A.

Regarding Frankfurter remarks at Board meeting of October 1934.

Vertical File, Frankfurter-1

1934

10/15

EARLE, E. M.

Biographical

FLEXNER, A.

FRANKFURTER, FELIX

SALARIES

Academic Personnel

Earle to Flexner, October 15, 1934.

He drafts a proposed statement as to the terms of his appointment at \$10,000 per annum effective September 1, 1934, with leave for the academic year 1934-1935 on half salary. And the appointment is to run for two years, with provision that the next academic year may also, if necessary, be spent on the same basis, with the understanding that he would be carried on the rolls as a professor whether he was being compensated or not. The matter of illness is not mentioned.

In discussing the economics program he said that "many of our so-called economic laws are merely slogans," as Felix Frankfurter says. He compliments Flexner on getting Frankfurter on the Trustees Board. He states that he is thoroughly in sympathy with Frankfurter's, Flexner's and Stewart's idea that the entire subject should be approached without preconception.

1934

10/29
10/30
10/31
11/5
11/28
12/21
1/5/35

FRANKFURTER, F.

Biographical

MORSE, M.

MARSHACK

STEWART, W.

AYDELOTTE, F.

FLEXNER, A.

Vertical File, Frankfurter-1

1934

11/3

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ FRANKFURTER, FELIX

Biographical

FLEXNER, A.

HARDIN, JOHN R.

Flexner to Hardin, November 3, 1934.

Transmits Frankfurter's elaboration of the brief statement at the Board meeting on economics meeting of October 8, 1934, on economics. Flexner asks for comments.

Here is the statement:

"Mr. Frankfurter thought that the director's observations on the proposed school of politics and economics stated the dilemma inherent in grappling at once fruitfully and honestly with the problems of society as an intellectual pursuit. All talk about science in connection with the so-called social sciences is misleading if we mean anything more than

the temper of mind which seeks to be as objective and as disinterested as possible and unconcerned with immediate reforms and the practical settlement of day-to-day social problems. Essential to this temper of mind is awareness of the biases, the predilections in which all of us are implicated and the unconscious deflections of which we can only guard against by consciousness of them. In a word, in dealing with social problems that is the whole field of politics in its broad sense, we must endeavor to pursue purely intellectual ends, at the same time that we are concerned with the most controversial issues of our time.

"For disinterestedness in the sense of abstract political problems is to the extent that it is attainable altogether futile. It is highly significant that the great contributions to political science were all contemporaneous documents, that is, they dealt with the contentious issue of their time and were directed towards the promotion of definite political views or goals. Hobbes, Locke, Montesquieu, the Federalist,

all were, as it were, contributions not in abstracto
but in the context of their time, and ~~of~~ of course the
same is true of Adam Smith's Wealth of Nations.

"And so in our time we must deal with issues which,
however scientifically framed, are enmeshed in an
emotional matrix. ~~XXXXXXXXXXXXXXXXXXXXXXXXXXXX~~
~~XXXXXXXXXXXXXXXXXXXX~~ In this field we are largely still dealing
with slogans. These slogans undoubtedly express truths
or desires relevant to the time of their origin. These
partial truths were then generalized into universals,
as is the way of man, and were floated down the tide
of tradition, so as to become in themselves powerful
forces in men's thinking and action. To that extent
I do not think it is helpful to suggest that political
science today is comparable to clinical medicine. After
all, despite all the obstinacy of tradition that
encounters the pioneer in medicine as in all other
fields of human endeavor, in any event the obstructions
that meet the medical scientist are not those pervasive
and permeating emotions and presuppositions that are
the very air of interest of man's economic and social life.

"And so I believe that the most hopeful mode of attack, if we are to be true to the spirit of science in the field of politics, is historical. By that I mean a painstaking and pertinacious endeavor to analyze the fighting slogans and the rallying cries that give rise to mass loyalties. For all our current terms like 'individualism' and 'regimentation' and the 'profit motive' have a history, were born out of a particular environment or a ~~definitely~~ defined state of society and have been carried over to environments quite different from that of their origin. This means not only history in the ordinary sense of the term, for adequate history implications psychological, statistical and legal factors indispensable to a just understanding of economic and political institutions.

"In politics, unlike mathematics, there are no half dozen or three ~~or~~ or four recognized great men whom one can collect into a great faculty of politics. Mr. Frankfurter thought that the great men must be

made, as it were, that the Institute must turn to youngish people and develop them through their actual pursuit under favoring circumstances of problems in politics of major moment. To this end it is important to bring together a group of people who will have a certain harmony of purpose and more or less common conception of the task to be pursued. For one cannot bring together a group of individuals not selected with relation to one another and expect a harmonious interplay of minds. To that end it seemed desirable to Mr. Frankfurter if possible to invite a promising collection of political scientists and economists for a long enough period, say half a year or a year, for purposes of intensive discussion of what the problems of political science are and how they are to be pursued in the hope that thereby the desirable group of distinction will reveal itself."

JRH Correspondence from January, 1934 to December, 1936

1934

11/5
11/7

SCHOOL OF ECONOMICS AND POLITICS

FRANKFURTER, FELIX

FLEKNER, ABRAHAM

MAASS, HERBERT

Academic Organization

Biographical

Mr. Maass:

Statement by ~~Felix Frankfurter~~

"Recognizing as one must that the science of economics is presently in a state of flux, the obvious requirement of any newly organized department must be to get away from set standards and from the predilections that have developed amongst those members of the profession who have committed themselves by writing or expression to a fixed point of view.

"While it is true that all great political essayists wrote in the light of current problems that were the pressing questions of their times, nevertheless, the problems which confronted them are in reality the recurring problems of today - perhaps, in a different form or a broader scope, but in their vital effects upon the life of the times, essentially similar. Therefore, the correlated history of those times, together with a review of the applicability of the principles which were developed during those periods to the changed conditions of to-day, and a determination as to whether they are of present value or have been outmoded, would present a composite picture of the processes of development in the course of men's and nations' conduct which has brought about the evolution in world economics to its present state.

"While in their origin economic problems were, in a sense, purely national, the change which has been wrought by the World War and the great progress which has been made in systems of communication, methods of travel and otherwise, has caused international relations to play a far larger part in present-day economic affairs than was ever heretofore the case.

"One cannot overlook the fact that, fundamentally, political economy in its broadest sense, is the establishment of rules of conduct which tend to make national and international relations, based upon trade, exchange of goods, and methods of living, flow currently along lines of least resistance so as to be productive of the best results for humanity.

"It would seem, therefore, that the vision of a modern Department of Political Economy should be to inquire into and pursue the historic background of all great economic movements, tracing their development and their effect upon national and international relations, manifesting their weaknesses and their strengths, and culling from amongst them those which survive and merit such survival, and discarding those which have demonstrated their uselessness, their purely temporary effect or their distinctly local origin and application. Then, from this background, to develop new theories of general application which can be demonstrated to be fundamental in operation and international in scope.

"If these premises are correct, such a department cannot be launched with a crew that is hidebound by existent theories or committed thereto by its writing or its expressions. The hope of accomplishment lies more nearly in the principle that the staff be comprised of competent historians and a group of young economists with the capacity to accept or discard old theories and to develop from them new ideas which are sufficiently elastic to permit not alone their present application but their future adaptability."

Maass to Flechner:

"With respect to Professor Frankfurter's statement, I do not deem myself qualified nor would I presume to comment thereon. However, I cannot agree entirely with his point of view. I feel so strongly that there is a historic background upon which competent unbiased economists can work, that I have written a memorandum of my own, which I enclose herewith. It is intended to be the expression of my belief that what we have in mind is not nearly so hopeless as Professor Frankfurter pictures it, and that there exists a structure upon which men can build with safety for the future."

Flechner's answer to Mr. Maass:

"Thank you for your favor of November 5th with its enclosure, which I have read several times with very keen interest. I am much more struck by the similarities in the views between Stewart, Frankfurter and yourself than by the disparities on which you very rightly dwell. I am glad that the establishment of the department has really given the members of the Board something to chew upon, and I hope that as the school develops those of you who have had practical experience may give the Board your views just as freely and fully as those whose experience has been more academic in character."

Source: IAS Trustees - Maass, Herbert H.

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓ FRANKFURTER, FELIX

Biographical

This is the first paragraph of the letter of November 9, 1934, which does not appear in the copy Weed sent Frankfurter.

"I am very glad to have the short statement of Professor Frankfurter's ideas about economics. It is an original viewpoint and important in supporting the contention, already accepted by the Board, that our proper attack on this wide subject should be through history."

Flexner's letter of November 10, 1934, Weed's of November 21, 1934, Flexner's of November 23, 1934, and Weed's of November 26, 1934, suggesting a personal conference instead of bringing the subject up at a Board meeting are all in ^{the} Director's file; also, Weed's letter of December 6, 1934, expressing appreciation that Flexner has referred the whole matter of the high school ~~of~~ faculty angle to Veblen.

D file, Weed, Lewis H., 1930-1940

1934

11/14

FLEXNER, A.

Biographical

✓ FRANKFURTER, PELIX

MARSHAK SCHOOL OF ECONOMICS & POLITICS

Acad. Organization

Flexner to Aydelotte, November 14, 1934.

"I hate to bother you, but I hate it the less since I may also be amusing you at the same time. This morning comes Frankfurter's last word, which with my poor intelligence I am utterly unable to understand in the light of the various points he raised in connection with the trivial Marschak proposal. As I reflect upon the whole correspondence, I realize (1) that in writing to a lawyer I should have been much more meticulous in saying what was in my mind, (2) that when I said that it did not matter with whom we started, whether a mathematical economist or any other kind of economist, I should have added that no extreme specialist could possibly start the school unless his range of interest went far beyond his specialty, but that would have seemed to me to be too obvious to be stated. Dr. Welch organized the Johns Hopkins Hospital

and the Medical School without ever having had a patient in his life, but, though a pathologist, he had vision that comprehended the whole field of medicine and public health. The same is true of Simon, who, though nothing but a pathologist, organized the Rockefeller Institute for Medical Research, which includes clinical medicine, chemistry, bio-physics, and no end of subjects of which Simon knows nothing, though he appreciates their proper scope and place. Veblen, who has been my mainstay in the School of Mathematics, is a highly specialized mathematician, but he has a vision that ranges over the entire field. If I had said to Frankfurter that it wouldn't make any difference with whom we started, provided in addition to his special interest he had the vision of the whole economic field, I might have avoided this correspondence, but I doubt it."

File I-7

1934

11/30

COMMITTEES (EXECUTIVE)

Corporation

✓ FRANKFURTER, F.

Biographical

AYDELOTTE, F.

FLEXNER, A.

MARSCHAK

Frankfurter to Aydelotte.

"Flexner tells me that he has shown you correspondence that he and I have had regarding the Marschak proposal. Since this matter to my way of thinking involves very serious issues affecting the Institute...I should like you to see the whole of the correspondence. I will trouble to return it..."

There followed correspondence with Aydelotte by Frankfurter. Aydelotte away due to mother's illness and death, and replied ultimately with the letter of December 21, 1934 which Flexner so vigorously opposed in the letter of December 24 to Aydelotte

in the same file insisting that his action on Marschak was not administrative but part of his creative role in the Institute.

To this Aydelotte replied with a telegram to Flexner: "Deeply regret unfortunate phrasing of my letter especially utter failure to convey intense admiration I feel for your leadership and importance of not allowing trivial causes of friction to hinder you in realization of your great vision. I hope talk with you Princeton or New York before January meeting or if easier for you could go Florida tomorrow or Monday for two or three days which would do me no harm. P. A."

To this Flexner replied with a letter of December 20, asking Aydelotte's pardon for taking exception to his letter, and suggesting that if Aydelotte writes Frankfurter, "Don't send me a copy of the letter and should you speak with him don't send me a report. I want you to feel free to do as you please--you owe me no account of your doings." Flexner is in Florida.

Frankfurter sought an interview with Aydelotte before the Board meeting of January 14. It seems obvious that he intended to oppose the appointment of Riefler, though the matter is not

mentioned. apparently the conference did not materialize since Aydelotte was busy.

Then followed the episode of January 16, etc., Frankfurter's letter to Riefler, and so forth.

February 18, Aydelotte to Frankfurter. Regrets Frankfurter found it possible to write to Riefler. Thinks he made a bad mistake. Sorry he is parting company from Flexner "on issues which do not seem important in comparison with the great creative job he is doing and toward which he has already made such a wonderful beginning." (Ibid.)

Frankfurter missed a meeting appointed at Swarthmore for him by Aydelotte early in March. It was finally arranged and see ~~xxxxx~~ Aydelotte's notes of conference, March 19. After that, the matter went in formal channels.

Frankfurter wrote a formal letter to Aydelotte April 3, 1935, laying out his reasons for doing what he did in the Riefler case and arguing it on a legal point of view, again bringing in the Marschak ~~point~~ question, asserting that he has no self-righteousness

but no qualms of conscience. His term is expiring and he is not going to resign since it would imply a confession of wrong-doing which he does not feel. This letter is sent to both Stewart and Leidesdorf. There is no meeting of the Committee since it can't make satisfactory date, but they all agree that Frankfurter should not be reported. Flexner commented on the letter of the 3rd from Frankfurter in a letter of April 9 in the file, indicating that the danger of Aydelotte's position is that he said in his letter of April 3: "From this it will appear that I wrote to Riefler in accordance with the practice I have been following ever since I have been a member of the faculty." Frankfurter points out that this is a danger to any Board of Trustees and any Director. He rehearses some of the painful correspondence with Frankfurter which he said dated almost from the time Frankfurter became a Trustee. (A point which I have observed in Frankfurter's correspondence). Frankfurter characterized his correspondence in the spring of 1934 and in the Marschak affair as informal and "gentle." He characterized Frankfurter's as that of a pettifogging lawyer.

After the Board took its action on the recommendation of the Nominating Committee and for all that the Minutes reflect, took it unanimously, Aydelotte informed Frankfurter that ~~his~~ his name had not been presented by the Nominating Committee, and that the Nominating Committee had recommended the re-election of Straus and Flexner only. He had previously informed Frankfurter of the consensus of the Nominating Committee on this matter.

On May 6 Frankfurter told Aydelotte, saying that he had been told "that he had been credibly informed that members of the Board were told that I had 'preserved the right, after a disagreement with the Board, on any subject, to discuss that with a revelant person afterwards.'" This the members of the Nominating Committee and the Board said was not true. When Frankfurter defended himself in this ~~xxxxx~~ letter, he quoted not the passage in his letter of April 3, but his passage on his practice as a Faculty member in the letter of January 16 to Riefler. The matter died down when Leidesdorf, Stewart, and Flexner and Maass all disavowed any such report to the Board, and Aydelotte so-informed Frankfurter.

A Frankfurter, Felix

1934

12/24

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

FLEXNER, A.

Biographical

AYDELOTTE, F.

✓FRANKFURTER, FELIX

Flexner has submitted his correspondence regarding the Harschack affair, and his proposed moves in the School of Economics and Politics to Aydelotte. Frankfurter, likewise, has been in correspondence with Aydelotte over his differences with Flexner. (This is the material which has been photostated from Frankfurter's records in the Vertical File, and is duplicated in the Director's file on Felix Frankfurter).

In a letter from Flexner to Aydelotte, December 24, 1934, Flexner takes exception to statements which Aydelotte made to Frankfurter in commenting on the issues. See Flexner's statements, page 3, of that letter, rejecting the concept of himself as administrator, and taking the role of creator.

Also see pages 6 to 8 in the same letter for a summary recapitulation of the reports to the Board which Flexner has made on the development of

his ideas and concepts respecting appointments to economics.

He suggests that Aycolette was too kind to Frankfurter in making what concessions he did, and that he finally reviewed the matter and came to a firmer conclusion in correspondence with Frankfurter.

"The truth is that Frankfurter has proved himself a trouble-maker. I value his wisdom, learning, and experience, but he is not the only person who possesses these qualifications. I also value ~~xxxxxxxxxx~~ harmony, cooperation, candor, as I think you well know, and in the interests of the Institute and my successor, I think that we can secure all the qualities above mentioned, in some of which Frankfurter/^{is} quite plainly constitutionally deficient. I do not intend that the beautiful spirit which has characterized the work of Princeton, and which has characterized/^{the work of} the Board^{for} of Trustees until Frankfurter's advent should be marred by him...

"That I regard as my duty, and I shall continue to do so. That there shall be no pettifogging lawyer's to create irritation or intrigue as long as I am Director of the Institute." He then says that he cannot imagine how violent would be the reaction of a Mr. Gates or a Dr. Buttrick, had any Trustee on their Boards taken such steps as Frankfurter has.

A File, Frankfurter, Felix

1935

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

✓FRANKFURTER, FELIX

Biographical

PLEXNER, A.

RIEFLER, W.

Flexner to Riefiler, January 19, 1935.

"I received this morning a copy of a note which Professor Frankfurter wrote you. Unfortunately, Professor Frankfurter, while expressing his own views, does not tell the whole truth. The Board was practically a unit against him. In the School of Mathematics there are salary differences at every stage from the assistants up to the very top.

"This is not the first time that Frankfurter has violated the ~~XXXXXX~~ semi-confidential nature of a Board meeting. I hope you will not permit yourself to be in the slightest degree disturbed. Your associates are perfectly happy, and I am enclosing you a copy of a letter which I received yesterday from the Social Science Group.

"We look forward to a visit from you and your wife in the near future, and beyond that to a happy and scholarly association for many year to come. With all good wishes. Sincerely yours, Flexner."

D File, Frankfurter, Felix

1933

January

GENERAL

Academic Procedures

✓ FRANKFURTER, F.

Biographical

WEED, LEWIS H.

FLEXNER, BEN

Frankfurter correspondence with Weed and Weed's with Flexner regarding relations with secondary schools and mathematicians. Also with Ben Flexner on ^{Abe's} ~~Abe's~~ intractable position.

See Vertical File, Frankfurter-3.

Vertical File, Frankfurter-3.

1935

1/15
1/17
1/16

✓ FRANKFURTER, FELIX
FLEXNER, A.
RIEFLER, WINFIELD W.

Biographical

Telegram from Flexner to Riefler, January 15, 1935.

"Board of Trustees ratified with great enthusiasm your appointment yesterday on basis upon which we had agreed. Letter follows."

Letter of January 17, 1935 from Flexner to Riefler.

"...I wish to assure you once more that there is nothing within reason that we will not do to enable you to fulfill your own ambitions and to make you and your family happy in the new environment."

January 16, 1935, Frankfurter's letter to Riefler.

Indicates that he had voted against his appointment on terms, not on personal qualification.

D File, Riefler, Winfield W., 1934-1939

1935

1/18

WEBER, O.

Biographical

PLEXNER, A.

✓ FRANKFURTER

Photostat of original letter which is attached to
this memo and filed in Chronological file under 1935, 1/18,
is in the Frankfurter papers #2.

Frankfurter papers, File #2

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

PIENNER, A.

Biographical

✓ FRANKFURTER, FELIX

RIEPLER, WINFIELD W.

Frankfurter did not send a copy of his letter of
January 19 to Riepler to Hardin. It is not in the Hardin
file.

JRH Correspondence from January, 1934 to December, 1936

2/5
2/7

TRUSTEES

FRANKFURTER, F.
RIEFLER, W.

Corporation
Biographical

Flexner to Dr. Aydelotte:

"Before they left for Arizona Mr. Bamberger and Mrs. Fuld both spoke to me very candidly about Frankfurter, and they are both hopeful that he will not be re-nominated at the reelection. They did this upon the basis of his cantankerousness at the meeting. I did not tell them of his letters to you, Riefler, Stewart, and Vahlen.

"I was in Washington Sunday evening and had Dr. and Mr. Riefler to dinner. Riefler has been completely reassured, though he still expresses himself as utterly unable to understand Frankfurter's conduct in writing to him as he did. As a matter of fact - thanks to Frankfurter - we came within an ace of losing him."

Flexner then suggests that Aydelotte "write Mr. Leidesdorf and suggest some day convenient to yourself and Stewart and him for a meeting of the Nominating Committee. I, of course, shall not be present unless I am asked to be there. I have a strong feeling, however, that Riefler should be put in Frankfurter's place, first, because he is a man of affairs, and second, because after this unpleasant incident the real way to

make him realize the spirit of the Institute is to have him participate as a trustee. We would then have two trustees from the faculty, both of whom, while perfectly free to say what they think, would work along harmoniously with the rest of the trustees. I do not think it is necessary that every department be represented on the Board of Trustees. Indeed, I should regard both Veblen and Riefler not as representatives of their respective departments but, like any other trustees, as representatives of the interests of the Institute as a whole."

On Feb. 7, Aydelotte replies "We shall of course want you to be present."

Source: A File Institute of Advanced Study (home)

1935

2/18

✓ FRANKFURTER, FELIX

Biographical

PLEXNER, A.

AYDELOTTE, F.

Aydelotte (?) to Frankfurter, February 18, 1935, saying
he is sorry Frankfurter wrote to Hiefler ~~he~~ as he did.

Filed in Chronological File under 1935, 2/18.

D File, Frankfurter

1935

2/28

PARTICIPATION IN ADMINISTRATION

Academic Personnel

VEHLEN, O.

Biographical

FLEXNER, A.

✓ FRANKFURTER, F.

NOETHER, MISS

Excerpts from File IV-19 re aid to Miss Noether.

See PARTICIPATION IN ADMINISTRATION - Academic Personnel

1935

3/2

PARTICIPATION IN ADMINISTRATION

Academic Personnel

VEBLEN, O.

Biographical

FLEXNER, A.

✓ FRANKFURTER, F.

~~MOETTER, MISS~~ *Bldgs. • Grounds*

Facilities

Excerpts from correspondence between Flexner and Veblen in File IV-19

See PARTICIPATION IN ADMINISTRATION - Academic Personnel

1935

3/19

TRUSTEES

Corporation

✓ FRANKFURTER, F.

Biographical

AYDELOTTE, F.

FLEXNER, A.

Copy of handwritten notes of a conference with Frankfurter by Aydelotte made on stationery of the Harvard Club, 27 West 44th Street on the ~~xxx~~ above date in relation to Frankfurter's future on Board of Trustees:

"1. Made it clear re-election impossible. More dignified for him to resign. Wife agreed.

"2. Put whole emphasis on letter to Riefler.

"3. I indicated Dr. Flexner would not insist that there be Board action.

"4. F. argued good intentions--did not mean to ignore Director. He admitted would have been better to act through Dr. F., and if Dr. F. objected to write and resign at same time. But raised point whether this was capital offense. I insisted that it was--at least he bound to resign--if Board agreed with him they could refuse to accept resignation.

"5. F. raised question whether he had right to appear before Board or Nominating Committee. I said possibly--explain technical situation--but advised him not to do so as undignified. He agreed but may write letter justifying his position with min. copies of the whole correspondence with Dr. F. I discouraged and believe he will not do it.

"6. F. displayed curious unwillingness to resign in face of my arguments and wife's. Thinks he owes duty to others--mentions members of the Board agreeing with him. Believe he feels weakness of his position, but not willing to confess it.

"7. Many curiously involved arguments--may misrepresent me--A. F. or any member of Board--must simply face this.
A, Frankfurter, Felix

1935

3/26

TRUSTEES

Corperation

✓ FRANKFURTER, FELIX

Biographical

AYDELOTTE, P.

LEIDESDORF, S. D.

Aydelotte to Leidesdorf, March 26, 1935.

He had an interview with Frankfurter March 19, 1935, in which he told him of the feeling of the Nominating Committee that, all things considered, his reelection to the Trustees of the Institute was impossible and that Aydelotte, himself, personally thought the most dignified thing would be for him to send in his resignation or to intimate in some way that he was not a candidate for reelection. Aydelotte says he doesn't know what Frankfurter will do.

File I-7

1935

4/17

✓ FRANKFURTER, FELIX

Biographical

FLEXNER, A.

AYDELOTTE, F.

Aydelotte to Frankfurter, April 17, 1935, advising him that the Nominating Committee has considered it inadvisable to renominate him for membership to the Board.

Filed in Chronological File under 1935, 4/17.

D File, Frankfurter

1935

4/25

FLEXNER, ~~JOSELY~~ ABRAHAM

Biographical

✓ FRANKFURTER, FELIX

Fleener to Maass:

"I thought Monday's meeting an ideal one. We had perfectly frank discussion, differences of opinion, a decision which is, in my opinion, sound, and we parted with absolute good feeling. What would have happened if Brother Frankfurter had been there, God knows!"

Source: IAS Trustees - Maass - Harbock II

1935

4/29

TRUSTEES

✓ FRANKFURTER, FELIX
AYDELOTTE, FRANK
FLENNER, ABRAHAM

Corporation
Biographical

Fleener to Aydelotte:

"I have been wondering whether it would not be good form, inasmuch as you have talked with Frankfurter, for you to write him a letter which would run somewhat as follows:

"My dear Frankfurter:

At a meeting of the members of the corporation, The Institute for Advanced Study, held April 8, 1935, the Committee on Nominations recommended only the re-election of Messrs. Straus and Fleener. This recommendation was unanimously adopted. I should like to renew the expression of my regret that the Committee found it advisable to take the step which I had previously discussed with you.

Very sincerely yours.'

Of course, you can use your own judgment about this, but it seems to me that it would be a nice way of finishing off the chapter.

"I am sorry for the time and trouble and annoyance that the incident has caused you, and I need not say how deeply I appreciate your tact, as well as your willingness to step into the breach."

Source: A File IAS (home)

1935

4/29
5/1

✓ FRANKFURTER, FELIX

Biographical

FLEXNER, A.

AYDELOTTE, F.

Flexner to Aydelotte. Suggests that as a matter of good form since Aydelotte has talked with Frankfurter, it would be wise for him to write a letter to Frankfurter notifying him of the action of the Committee on Nominations in recommending the re-election of Strauss and Flexner, and its unanimous adoption, and expressing again his regret that the committee found it advisable to take the step which I had previously discussed with you.

Aydelotte to Frankfurter, May 1, 1935, doing just that.

File I-7

✓ FRANKFURTER, FELIX

Biographical

FLEXNER, A.

AYDELOTTE, F.

Aydelotte to Leidesdorf, May 8, 1935. He encloses a letter which he received from Frankfurter, regarding to a letter he wrote to Riefler!

Filed in Chronological File under 1935, 5/8.

D File, Frankfurter

1935

5/9

✓ FRANKFURTER, FELIX

Biographical

FLEXNER, A.

AYDELOTTE, F.

Aydelotte to Frankfurter, May 9, 1935, regarding
a report of the Nominating Committee and a letter to Riefner.

Filed in Chronological File under 1935, 5/9.

D File, Frankfurter

1935

1/ 10/22

BOARD OF TRUSTEES

Corporation

FRANKFURTER, FELIX

Biographical

FLEXNER, A.

MITRANY, DAVID

Flexner to Mitrany, October 22, 1935.

During their controversy over Mitrany's work for the Institute, and the question of whether or not he should come to this country, Frankfurter is dropped from the Board of Trustees by a failure of the committee to renominate him. Mitrany brings this up to Flexner, and Flexner replies in this letter.

He says that the fact that Felix is no longer a member of the Board of Trustees, should have no bearing whatever on his and Mitrany's controversy over Mitrany's activities as a professor in the School of Economics and Politics. Flexner tells Mitrany that Frankfurter's views differed on some important matters from those of a majority of the Board

but said that this, itself, was not a reason why he was not ~~EXPANDED~~ asked, since the Board was not always in total agreement.

"You will naturally then ask why he was omitted. It was purely and entirely a question of his conduct. He did things in violation of the confidential nature of his position. On hearing of one of them, I wrote him a hasty and angry letter, for which I asked President Aydelotte to apologize. I should not have written it."

He then says that he kept away from the meeting of the Committee on Nominations, and he also asked Aydelotte not to tell him what transpired between Frankfurter and himself on a trip which Aydelotte made to Cambridge at the request of the committee. The committee's report omitting Frankfurter's name was unanimous. The matter was discussed freely and fully without feeling by the Board. Flexner says he did not contribute to the discussion.

"You will see therefore that no question of freedom of opinion is or was involved at any stage. The decision was taken first by the Committee and then by the Board solely on the question as to how members of the Board must comport themselves outside Board meetings, if the high level which we have succeeded in establishing is to be maintained."

1936

7/20

RIEFLER, W.

Biographical

FLEXNER, A.

VENNERK MARC HAK

Biographical

FRANKFURTER, FELIX

Riefler to Flexner, July 20, 1936.

He recapitulates his trip, and says that if he was surprised at the apparently complacency he encountered in England where he first went over the prospects of Nazism in Germany, he thought that England was, "normal by comparison," when he got to the Continent. There he found the greatest economists discussing economics in terms which the most scholarly of the British economists used at a time when Britain was the great exponent of free enterprise.

He recounts that they went back to England and visited Oxford at the Adams. Marchak was at dinner. "Imagine my surprise (and yours) when I found that they also had other American guests--Mr. and Mrs. Felix Frankfurter! The Warden had to go to London that afternoon, so Felix was

rather pressed into service to entertain me. We really had an extremely interesting time, but the subject of the Institute was not raised. Isn't that a remarkable coincidence?"

See the letter for the rest of the story of the trip insofar as he tells it.

D File, Riefler, Winfield W. 1934-1939

1936

7/24

FLEXNER, ABRAHAM

Biographical

✓FRANKFURTER, FELIX

RIEFLER, WINFIELD

Flexner to Riefler:

"We are a good deal amused by your chance encounter with (Mr. Flexner dictated 'Brother', but my typewriter won't write it. E.S.B.) Frankfurter, and I suspect that there was some skating over thin ice in order to avoid the subject of the Institute, but don't fool yourself. Indirectly we shall sooner or later hear of your meeting with him, and his keen eyes may have seen deep into what was in your mind without the subject ever having been lifted to the plane of conversation.

"I look forward to our talking with you more fully when we return to Princeton, in case you and Dorothy do not find it possible to drive up and pay us a week-end visit.

"I am quite sincere when I say that I hope that you will get six or eight weeks of real rest on the Cape and that you will forget economics as completely as you possibly can.

"Von Neumann, who found it impossible to return to Hungary on account of his liability for Hungarian military service before receiving his American citizenship papers this autumn, has been spending a few weeks with us. I have gotten to know him better than ever before, and I am more and more amazed by the breadth and depth of his knowledge and intelligence. His acquaintance, for example, with American history would put to shame most highly educated Americans. His industry is really remarkable. He came up here with an idea that would give him no rest, so day after day, against my judgment, he sits down at a table and works with the utmost concentration, paying absolutely no attention to anything that goes on around him. We agreed that, when the paper was finished, he should ring a cow bell that calls us all to meals and thus notify the camp that his long labor was over, so last night after working half an hour after dinner the tcecin sounded, and Johnnie was delivered of his paper for good and all."

File S-1

1939

5/25
6/1

FRANKFURTER, F.

Biographical

AYDELOTTE, F.

Aydelotte congratulates Frankfurter by wire on his Oxford degree DCL.

Frankfurter responds gracefully that the congratulations were almost equivalent to receiving the degree. "To a very large measure you are the source of that generosity."

Aydelotte to Frankfurter, June 1, 1939.

"You have no idea how proud I am to have been the humble instrument of establishing a connection between you and the University of Oxford, which has apparently given such great satisfaction on both sides. The sad thing is that I am afraid now that I shall not be able to sail in time to sit in the amphitheatre and vote placet on your degree."

A File, Frankfurter, Felix

OFFICERS

Corporation

OPPENHEIMER, R.

Biographical

✓ FRANKFURTER, F.

MAASS, H. H.

FULTON, J. H.

WEED, LEWIS H.

Fulton to Maass, February 3, 1947.

He is writing on a delicate matter. He understands that Strauss has been approached about becoming Chairman of the Board if and when Maass withdrew. This was before his appointment to the Atomic Energy Commission. He indicated that he would take over when Maass withdrew. There is a fairly strong sentiment in the Board that so long as he is devoting himself to the Atomic Energy Commission, it would be unfair to him and the Institute if he took the responsibility of Chairman. The

next few years will be very critical for the Institute. We should have a Chairman who can be readily at hand and give the time and energy needed. "Until you took over, things were handled in a very autocratic fashion. Now it has become possible to have discussion and we always feel free to turn to you when we have something on our mind. I would not have dared, for example, to write a letter of this sort to your predecessor."

Another reason why Strauss might defer the chairmanship is that he is a newcomer. Weed has been with the Board a long time, since its beginning. "He would make a forceful chairman who would have three years to go before his retirement at six sixty-five." Probably everybody on the Board and Oppenheimer also, would appreciate Weed's chairmanship, everybody except Aydelotte.

"One thing we did not foresee is that Oppenheimer is a very close personal friend of Felix Frankfurter and as soon as Oppenheimer approached him, Frankfurter let down his hair and brought up all the tribulation which he once had with the Institute. He then went to Lewis, who unfortunately had not

yet been informed of the action of our committee, but reacted quickly, told Oppenheimer that the Frankfurter episode was a thing of the past, that the Institute Trustees were a forward-looking group, that they would work with him in the fullest cooperation, and that this would be ~~xxx~~ true whoever was appointed as Chairman of the Board. I think there would be some doubt in Oppenheimer's mind as to whether Strauss would have the time to give to it, but I don't believe that he would feel concerned on any other ground. They evidently saw a good deal of one another's work during the war and there is a strong feeling of mutual admiration.

"Weed is unaware that I am raising the question of Strauss' chairmanship and I have discussed the matter with no one save Lewis, who told me several days ago about his conversation with Oppenheimer and about the Frankfurter episode."

John M. Fulton, I. A. S., 1942-47

1947

February 6

OFFICERS

Corporation

OPPENHEIMER, R.

Biographical

✓ FRANKFURTER, F.

MAASS, H. H.

FULTON

Maass to Fulton, writing from the Villa Hermosa, Palm Springs, California. He is away on vacation. He has not kept touch with Institute matters or with what has been done respecting Oppenheimer, and "therefore, the comment you make with respect to his having discussed his prospective appointment with Judge Frankfurter comes as a complete surprise to me. If he did so, I can readily understand, in the light of past history, why Judge Frankfurter 'let his hair down' and probably discouraged O. from accepting the appointment. I am delighted to learn that Dr. Lewis was thereafter consulted by O. and helped to clear his mind as to the status of affairs at the Institute.

"Now with respect to the subject matter of your letter, I shall, of course, accept it in complete confidence. It is only by a complete exchange of views that all of us who are so interested in the future of the Institute can bring about what is best for it. Of course, I have no knowledge of what the nominating committee may contemplate in respect of the appointments to the various offices and were they to suggest Strause for an important office, I doubt whether he would consider accepting it at this time in view of his present preoccupation with the affairs of the Atomic Energy Commission. Certainly, unless he were able to give all the time required of the job, his appointment would be most inexpedient. Personally, I have felt for a long time that as I occupied both the office of Chairman of the Board and President of the Institute it would be beneficial were the Committee to nominate a new president and permit me to remain as Chairman of the Board, for I think such a change would fortify the management and operation of Institute affairs. No one has a greater admiration for Weed than I have and I think his nomination to either office would tend greatly to benefit the Institute.

"I did hear some remote suggestion that Dr. Aydelette had intimated a desire to be named Chairman of the Board, but such an appointment, I think, would be most inappropriate and tend to complicate the administration of affairs. At this great distance, and particularly since I am out of touch with the whole situation, it is impossible for me to take a firm attitude in respect of the matters to which your letter refers, but I have herein outlined my general views which I hope largely accord with your own."

He then asks for information as to what is happening on the Oppenheimer appointment.

John M. Fulton, Institute for Advanced Study, 1942-47

1947

2/13

OFFICERS

Corporation

OPPENHEIMER, R.

Biographical

✓ FRANKFURTER, F.

MAASS, H. H.

FULTON, J. H.

Fulton to Maass, February 13, 1947.

Thanks him for his letter. Oppenheimer made an inquiry which Lewis (Wilmarth Lewis) handled very adequately, but Lewis is apparently out of the country on his way to Melbourne and will not be back until early in April.

"I don't know what the Nomination Committee may recommend but Oppenheimer apparently gained the impression that Strauss was to be the next Chairman of the Board. I don't know whether this is likely to influence his decision, but I think he should

know that this is still under consideration and I am glad to
know you feel that Wood might be an appropriate person to assume
this responsibility while Strauss is serving on the Atomic
Energy Commission.

"It would be very awkward if Ayscotte were made chairman
of the Board. He does not have a flair for administration and
I feel sure that he would multiply the difficulties which develop
from time to time between the chairman of the Board and the
Director of the Institute."

Meanwhile, there is nothing we can do until the
Oppenheimer's decision is made.

John M. Falton, I. A. S., 1942-47

1947

2/15

OFFICERS

Corporation
Biographical

OPPENHEIMER, R.

✓ FRANKFURTER, P.

MAASS, H. H.

FULTON, J. M.

WEED, LEWIS H.

Weed to Fulton February 15, 1947.

Acknowledges his letter of February 13, enclosing Maass' letter of February 8. He thinks it is wise to have the chairmanship and the presidency held by two different individuals. "The important thing is the Chairmanship of the Board, and I feel most strongly that under no circumstances should Aydelotte be elected to this post. I thought that Strauss would be ideal for the job, living as he did in New York City. The comments made by Lefty Lewis and

Dean Acheson, regarding Strauss' ability, have shaken me and if perchance he is confirmed as a member of the Atomic Energy Commission I should feel that he was excluded from any office in the Institute.

"As I have told you several times, I have no desire to assume additional burdens. It would be most convenient if the active officer of the Board of Trustees lived in New York, where he would be available for visits to Princeton. This, of course, is not essential but desirable.

"As for Oppenheimer, I doubt very much if he will accept, and I hope that he does not delay his decision unduly. After all, he has had almost a month now and a forceful individual should be able to make up his mind in that time."

John N. Fulton, I. A. S., 1942-47

1955

11/7
11/8

RIEFLER, W. W. (7, 8)

Biographical

✓ FRANKFURTER, F. (6, 7, 8)

VEBLEN, O. (7, 8, 9)

Interviews ~~xxx~~ with Professor Oswald Veblen, 11/7/55 and
11/8/55.

Filed in Vertical File under Veblen Interviews.

11/17

SCHOOL OF ECONOMICS & POLITICS

Academic Organization

TRUSTEES

Corporation

FOUNDERS

MAASS, H.

Biographical

LEIDESDORF, S.

FLEXNER, A.

AYDELOTTE, F.

RIEFLER, W.

/FRANKFURTER, F.

EINSTEIN, A.

Interview with Messrs. Maass and Leidesdorf 11/17/55

See Vertical File, INTERVIEWS

1118

TRUSTEES

Corporation

FACULTY PARTICIPATION

Administration

MITRANY, D.

Biographical

FLEXNER, A.

FRANKFURTER, F.

AYDELOTTE, F.

Interview with Oswald Veblen, 11/18/55

See TRUSTEES - Corporation

1955

11/25
3:30 p. m.

POLICIES

Administration

SALARIES

Academic Personnel

✓ FRANKFURTER, P.

Biographical

FLENNER, A.

WEED, L.

Interview with Mr. Justice Frankfurter, Washington, D. C.

Filed in Vertical File under Interviews.

Interview with Mr. Justice Frankfurter

1955

12/1

SCHOOL OF MATHEMATICS (7)

Academic Organization

APPOINTMENTS (1, 5)

Academic Personnel

PARTICIPATION IN ADMINISTRATION (2, 3, 5, 9)

GENERAL (6, 7)

Administration

DIRECTOR (3, 6, 7)

✓ FRANKFURTER (1, 8)

Biographical

RIEFLER, (1, 3, 8)

STEWART (3)

EINSTEIN (5, 6)

PLEXNER, (5, 6, 7, 8, 9)

VEBLEN (interview)

Interview with Professor Veblen, 12/1/55.

Filed in vertical file under Veblen Interviews.

1956

1/30

SCHOOL OF ECONOMICS AND POLITICS

Academic Organisation

ROOSEVELT

Foundations

TRUSTEES

Corporation

STEWART, W.W.

Biographical

RIEFLER, W.

VEBLÉN, O.

HERZFELD, E.

OPPENHEIMER, R.

STRAUSS, L.

LEWIS, WILMARTH

✓ FRANKFURTER, P.

WARREN, R.

Interview with Walter W. Stewart, January 30, 1956.

Filed in Vertical File under Interviews.

Interview with Professor Stewart, 1/30/56

1956

2/28

PRINCETON UNIVERSITY

SCHOOL OF MATHEMATICS

VEBLEN, O.

✓ FRANKFURTER, F.

FLEXNER, A.

FLEXNER, SIMON

WEED

CARREL

Relations WOI

Academic Organization

Biographical

Interview with Professor Veblen, February 28, 1956.

Filed in Vertical File under Veblen Interviews.

Interview with Veblen, 2/28/56

1956

5/31

PARTICIPATION IN ADMINISTRATION
COMMITTEES (NOMINATING)
ECONOMICS
NATIONAL BUREAU OF ECONOMIC RESEARCH
SCHOOL OF ECONOMICS AND POLITICS
SCHOOL OF MATHEMATICS
VINER
~~STEWART~~ STEWART
BAMBERGER
RIEFLER
✓FRANKFURTER
FLEXNER
AYDELOTTE
OPPENHEIMER
MAASS

Academic Personnel
Academic Activities
Foundations
Academic Organization
Biographical

Interview with Walter W. Stewart, May 31, 1956.

Filed in Stewart Interviews in the Vertical File.

Interview with Stewart, 5/31/56

1956

9/25

ECONOMICS (P. 1, 4, 5, 10, 11, 13, 14, 16)
DIRECTOR (P. 6)
SCHOOL OF HUMANISTIC STUDIES (P. 6, 7)
PRINCETON UNIVERSITY (P. 7, 8, 11)
PARTICIPATION IN ADMINISTRATION (P. 9, 13)
POLICIES (P. 12)
BUILDINGS AND G ROUNDS (P. 6, 7, 15, 16)
ROCKEFELLER FOUNDATION (P. 16, 18)
STEWART, W. W. (P. 1, 5, 13, 14)
✓FRANKFURTER (P. 2, 5, 9, 17)
CLAY (P. 4)
RIEFLER (P. 4, 6, 8, 9, 10, 13, 14, 15)
WOLMAN (P. 4, 17)
VINER (P. 5, 8)
AYDELOTTE (P. 6)
VEBLEN (P. 1, 16)
STRAUS (P. 7)
PANOPSKY (P. 7)
SCHROEDINGER (P. 7, 8)
OPPENHEIMER (P. 9, 17)
WARREN (P. 10, 11, 16)
BUCHANAN, NORMAN (P. 1)
FEIS (P. 13)

Academic Activities
Administration
Academic Organization
Relations WOAI
Academic Personnel
Administration
Facilities
Foundations
Biographical

Intefview with Mr. Stewart, September 25, 1956.
Filed in Vertical File under Stewart Interviews.

1957

3/13

ECONOMICS (pp. 2, 6, 7)	Academic Activities
SCHOOL OF ECONOMICS AND POLITICS (1, 2)	Academic Organization
SCHOOL OF HUMANISTIC STUDIES (4, 6)	
SCHOOL OF HISTORICAL STUDIES (6)	
PRINCETON UNIVERSITY (3, 4, 5, 6, 7)	Relations WOAI
PARTICIPATION IN ADMINISTRATION (5)	Academic Personnel
POLICIES (3, 5, 6)	Administration
BUILDINGS AND GROUNDS (SITE) (6)	Facilities
WOODWARD (7)	Biographical
FLEXNER (1, 4, 5, 7)	
✓FRANKFURTER (1)	
MITRANY (1)	
MARSCHAK (1)	
RIEFLER (1, 2)	
XYXNEK VINER (2, 7)	
EARLE (2, 3, 6)	
JONES, THOMAS (3)	
WARREN (3)	
STEWART (3)	
AYDELOTTE (5)	
OPPENHEIMER (6)	
BAILEY (8)	

Interview with Sir Llewelyn Woodward, March 13, 1957.
Filed in vertical file under Woodward Interviews.

1938

9/29

✓ FRANKL, PAUL

Biographical

PANOFESKY, ERWIN

MOREY, C. R.

Morey to Flexner.

Panofsky has suggested lectures by Frankl to Morey for Princeton University. Also Tolnai (de Tolnay) \$50 each--would IAS pay half? Flexner (10/5) Yes.

D, Morey, C. R.

1957

4/15

ALL SOUIS (OXFORD) (1, 2, 3)

Educational Institutions

INSTITUTE HISTORY (1, 3)

Institute History

SCHOOL OF HISTORICAL STUDIES (1, 4)

Academic Organization

SCHOOL OF MATHEMATICS (1, 2, 4)

GENERAL (1, 2)

Academic Organization

APPOINTMENTS (2)

Academic Personnel

WOODWARD (1)

Biographical

PLENNER (1, 2)

✓ FRANKFURTER (1, 2)

OPPENHEIMER (3)

KEYNES (3)

Interview with Sir Llewellyn Woodward, April 15, 1957.
Filed in Vertical File under Woodward Interviews.

1940-1941

FRANKL, PAUL

Biographical

Frankl carried as member on stipend since first term
1940-41. Few publications. Panofsky's old teacher.

Directory - 1933-56

1940

1/23

FRANKL, PAUL

Biographical

PANOFSKY, ERWIN

Panofsky to Aydelotte.

Recommended for \$2,000 grant first 1940-41. See File.
Characterized by de Tolnay "as one of the best if not the best
art historian of his generation" in so far as periods of middle ages
and Renaissance are concerned.

D, School of Humanistic Studies

1944-1953

FRANKL, PAUL

Biographical

AYDELOTTE, F.

For correspondence see A File, Frankl, Paul.

A File, Frankl, Paul

1944

10/11
10/12

FRANKFURTER

Biographical

FLENER

Biographical

PANOFSKY

DE TOLNAY

✓ FRANKL

Letters from Fleener, 10/11/44 and Panofsky 10/12/44,
to Hydelette regarding a row between Fleener and Panofsky over
Panofsky's lack of communication completely with de Tolnay.

Letters filed in Chronological File under 1944, 10/11.

(file # 56)

A, 10/18/56, Home, Material for Trustees Committee on Inst. Policy

1946

3/7

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

BARON, HANS

Biographical

FRANKL, PAUL

A memorandum to the faculty from Morse, Chairman of the Standing Committee, saying that the School of Humanistic Studies recommends Baron and Frankl. Asks whether or not addresses are in favor of the recommendations.

Filed in Chronological File under 1946, 3/7.

D, School of Humanistic Studies

1947-1948

✓ FRANKL,

Biographical

AYDELOTTE, F.

Correspondence between Frankl and Mrs. Frankl and Aydelotte with final resolution conveyed to Aydelotte by Panofsky after conference between the Humanities group and Dr. Oppenheimer. When it was decided to settle "The eternal Frankl problem in such a way that Frankl has been told he may remain permanently in Berlin, but that if he does not desire to do so, he is welcome to the Institute. (Panofsky to Aydelotte, January 20, 1948, Panofsky to Frankl, January 20, 1948).

Aydelotte's Home File "K"

1947

2/3

BENEFITS

Academic Personnel

← FRANKL

Biographical

It was proposed to extend Professor Frankl's membership for one more year at \$3,000. His advanced age was discussed. Mitrany, Morse, Voblen and Weyl participated. Mitrany emphasized that an age limit of 65 years did not necessarily apply to members inasmuch as these are not appointed to office but supported in order to fulfill individual tasks of research. Panofsky added that one of the reasons that justify an age limit, that is to vacate responsible positions in favor of the younger generation, would not apply to memberships. Panofsky's motion was carried.

D, Faculty Minutes, February 3, 1947

1947

4/21

PARTICIPATION IN ADMINISTRATION

Academic Personnel

✓FRANKL

Biographical

TOYNBEE

BARON, HANS
DE TOLNAY

Frankl was awarded a Guggenheim Fellowship for the year 1947-48, and "has a chance of being offered the Chair of History of Art at the University of Berlin, Germany."

Director announced Toynbee may be coming to the Institute for some time in the academic year 1947-48.

The School of Humanistic Studies recommended third year stipend of \$1500 to Dr. Hans Baron. Voted.

De Tolnay was applied for an extension of his membership which ends June 30, 1948, for two more years. Meritt said the School of Humanistic Studies was not prepared to make a recommendation. No action taken.

Faculty Minutes, 4/21/47

1947

9/22

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

LOVE, E. A.

Biographical

PANOFKY, IRVING

✓ FRANKL

Love will lecture at Oxford; Panofsky, on leave of absence as Visiting Professor at Harvard University; Frankl in Berlin, considering a post on the faculty of Berlin University. He has not reached a decision.

Bohr hasn't answered. Professor Halperin has been unable to obtain a visa to enter the United States.

Faculty Minutes, 9/22/47

1947

9/24

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

✓ FRANKL, PAUL

Biographical

AYDELOTTE, F.

Aydelotte to Mr. James King, Allied Control Council in Germany.

Informs him that Dr. Frankl is at the University of Berlin, in the Department of Fine Arts, where he was invited to return apparently for just one year. Aydelotte asks King to get in touch with Frankl and find out what kind of experiences he is having--whether or not as a Jew he is being welcomed by his German colleagues. If he is not being welcomed, the Institute is prepared to welcome Frankl back to the United States. On the other hand, Aydelotte thought it would be a great thing for the Jews and for the Germans if Frankl could finish his life as a professor in Berlin. Frankl is a great scholar in Gothic architecture. No letter in the file from King, but Frankl came back.

School of Historical Studies, (Betty Horton's Files)

1948

11/9

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SCHOOL OF MATHEMATICS

PRINCETON UNIVERSITY

Relations WOAI

SELBERG, ATLE

Biographical

NEUGEBAUER, OTTO

✓FRANKL, DR. PAUL

ELIOT, THOMAS

BOHR, NIELS

Faculty meeting of November 9, 1948.

Filed in Chronological File, 11/9/48.

1948

11/16

SWARZENSKI, HANS

Biographical

✓ FRANKL, PAUL

Dr. Hans Swarzenski had accepted a one-year appointment as Assistant Curator in the Boston Museum of Fine Arts. He was granted a year's leave of absence, which would not be counted as part of his five-year Institute appointment.

Dr. Paul Frankl was voted a three-year appointment. In view of Frankl's advanced age outside aid would be sought after he is no longer active in his work.

Tr. Min. 11/16/48 p. 4

1951

12/17

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

✓ FRANKL, PAUL

Biographical

The School of Historical Studies recommended, and Faculty agreed to extension of Frankl appointment for three years at stipend of \$4,000. "The extension was granted, despite Dr. Frankl's advanced age, to permit the completion of the important studies of mediaeval glass and Gothic architecture on which he is now engaged."

Faculty Minutes, 12/17/51

1956

6/7

DIRECTOR
ARCHEOLOGY
PRINCETON
TEACHING
MEMBERS
ASSISTANTS
MERITT, B. D.
AYDELOTTE, F.
FLEXNER
DAUNCEY, MRS.
CLEMENT
SHOE
GERY, WADE
DE TOLNAY
KANTOROWICZ
CHERNISS
THOMPSON
PANOFSKY
✓ FRANKL
HERZFELD

Administration
Academic Activities
Relations WOAI
Academic ~~Activities~~ Procedures
Academic Personnel

Biographical

LOWE
CAPPS
SIEGEL

Interview with Professor Meritt, June 7, 1956.

Filed in Vertical File under Meritt Interviews.

Interview with Meritt, 6/7/56

1956

7/16

SCHOOL OF HISTORICAL STUDIES
SCHOOL OF MATHEMATICS
PROFESSORS
MEMBERS
FACULTY
PARTICIPATION IN ADMINISTRATION
ECONOMICS
HARVARD
GROTT ORIENTAL LIBRARY
PRINCETON
GENERAL
OPPENHEIMER
FERGUSON
FOYNDER
ELIOT
FLACER
HERRAN
LYSON
STEWART
VINEY
ALEXANDER
HISPLER
WARRER
MAYES
CODEL
HARLE
DOUGLAS
STRAUSS
FRANKL

Academic Organization

Academic Personnel

Academic Activities
Educational Institutions
Facilities
Relations GSAI
Publications
Biographical

Interview with Robert Oppenheimer, July 16, 1956.
Filed in Vertical File under Interviews.

1957

2/24

GENERAL

Educational Institutions

✓ FRANKEL, CHARLES (PHILOS COLUMBIA)

Biographical

New York Times Magazine on function of American colleges and universities. Foreign scholars' views. Spoon-feeding-- Selection for admission dangerous and levelling. University custodian of what is excellent in the culture, not training ground for citizenship. American higher education product of European tradition of scholarship--faces problem of basic compromises by numbers and misapplication. Exits should be free as entrances to college.

Filed in Vertical File under "E" for Educational Institutions.

New York Times Magazine, February 24, 1957

1944

3/24

TRUSTEES

Corporation

MOE, HENRY ALLEN

Biographical

DOUGLAS, LEWIS

AYDELOTTE, F.

KELLEY, NICHOLAS

✓ FREEMAN, DOUGLAS

Aydelotte suggests that Moe and he and Douglas get together as the Nominating Committee. He proposes discussion of Nicholas Kelley and Douglas Freeman.

D File, Henry Allen Moe

FRIEDENWALD, JULIUS

Biographical

M. D.

Born Baltimore, Maryland, December 20, 1866

Son of Dr. Aaron and Bertha (Bamberger) Friedenwald

Education: A. B., Johns Hopkins, 1887
M. D., College Physics and Surgery (now University of
Maryland), Baltimore, 1890
Student Berlin, Vienna, Paris, London, 1891-~~1892~~1893

Honors: A. M., Loyola College, Baltimore, 1898

Practicing medicine in Baltimore, 1890 - ----.

Career: Professor emeritus gastro-enterology, University of
Maryland, School of Medicine and College of Physics and
Surgery, Baltimore

Visiting gastro-enterologist to Mercy Hospital

Consultant in digestive diseases to Union Memorial Hospital,

Ch. Home and Infirmary, Sinai and Woman's hosps.

Advisor American Board Internal Medicine

Activities: Trustee Institute for Advanced Study, Princeton,
New Jersey
Fellow A. M. A. (chmn. section on gastro-enterology,
1930), American College Physicians

Home: Baltimore, Maryland

Died, June 8, 1941.

Who Was Who in America, 1897-1942

1937-44

FOUNDERS

Corporation

✓ FRIEDENWALD, HARRY

Biographical

Friedenwald's mother was the daughter of Isaac Bamberger and Babette who migrated from Bavaria in 1847. Ellean Bamberger was one of 4 children of Babette by former marriage.

D File, Bamberger L., 1937-44

1940

3/19

~~CARNEGIE~~

~~LOWE, H. A.~~

~~FLEXNER, A.~~

~~AYDELOTTE, F.~~

✓ FRIEDENWALD

Foundations

Biographical

Flexner to Aydelette, March 19, 1940.

He has spent so much of his voice talking with Bush, that he has had to be quiet all day, and, therefore, could not phone Aydelette. This whole file reflects ill health of Flexner. A good part of the time he is not able to talk, he is in the hospital part of the time for a period of two or three years.

Flexner says he thinks he opened Bush's eyes on the Lowe question and I believe if he does not change his attitude that he will do better than the offer you outlined to me.

Flexner proceeds to say he feels so uncomfortable that he can't discuss it. He did, however, see Friedenwald, for in

addition to laryngitis he had a digestive upset. Maxine Friederwald was Chairman of the Nominating Committee, and asked Fleener in for suggestions, "but I refused to make any. I told him that I would communicate with you and I felt sure you would attend to the matter."

D File, Fleener, Abraham

1941

10/14

HOUGHTON, ALANSON

Biographical

✓ FRIEDENWALD, JULIUS

Appreciation of Mr. Houghton and Dr. ~~Kim~~ Friedenwald at time of death.

Tr. Min. - 10/14/41 - p. 5

GIFTS

Finance

HOUSING

Facilities

~~FULD, MRS. FELIX~~

Biographical

Newspaper article, looks like the ~~Sunday~~^{Times} Newark News.

The estate of Mrs. Fuld is part of the residual bequest to the Institute.

The house and grounds comprise one of the showplaces of South Orange. Extensive grounds are elaborately landscaped and have impressive gardens. At the time the article was published, and it is not certain when it was, Farrier was quoted as saying it was impossible to decide whether the executors would dispose of the estate to some of the people who were offering to acquire it or turn it over to the Institute.

Mrs. Fuld's will was probated by surrogate Hoffman in Newark.

Value of the residual estate was estimated at \$1,000,000.
Taken from D, File, Fuld, Mrs. Felix

1930-38

AYDELOTTE, F.

Biographical

BAMBERGER, LEWIS

✓ MRS. FELIX FULD

FLEXNER, A.

The founders and Mrs. Aydelotte, Aydelotte's file (transfer Lewis Bamberger) shows much correspondence of purely social nature indicating a warm, friendly relationship between Mrs. Fuld and Mrs. Aydelotte, and even on Lewis Bamberger's part himself. Also the warmth extends to Frank.

This was ~~through~~ true as early as September 24, 1934 (Aydelotte to Bamberger which it is stated that the Aydelottes saw Dr. Flexner on several occasions during the delightful two months in Europe, and had some further discussion of Flexner's plans for the Institute.

A File, Bamberger, Lewis

TRUSTEES

Corporation

✓ FULD, MRS. FELIX

Biography

HARDIN, JOHN R.

LEIDESDORF, SAMUEE D.

These three elected to 5 year terms.

1933

1/9

OFFICERS

The Corporation

FOUNDERS

BAMBERGER, LOUIS

Biographical

✓ FULD, MRS. FELIX

Re: President L. Bamberger's report.

Vol. I, No. 10, Minutes, pp. 2-3.

1933

4/24

TRUSTEES

The Corporation

BAMBERGER, LOUIS

✓ FULD, MRS. FELIX

LEHMAN, HERBERT H.

Minutes, p. 1:

Louis Bamberger's and Mrs. Fuld's resignations from Trustees accepted. Mr. Lehman's resignation accepted. Mr. Felix Frankfurter and Walter W. Stewart elected Trustees vice Bamberger and Fuld. Messrs. Edgar Bamberger, Houghton and Maass elected Trustees for 5-year term.

Minutes, p. 2:

Mr. L. Bamberger and Mrs. Fuld elected Honorary Trustees for life, and no other such elections shall be made.

Vol. I, No. 12

1933

11/3
11/4

FOUNDERS

Corporation

FLEXNER, A.

Biographical

EINSTEIN, A.

✓ FULD, MRS. FELIX

The Flexners had given a party for the Einsteins on Wednesday evening. Mrs. Fuld sat next to Dr. Einstein. Her letter expressed great appreciation.

About the dinner Flexner said: "We tried to let you see without any publicity whatsoever something that you and your brother had made possible--something too that I believe will be memorable in the history of American culture. You have no idea how many people have told us in the two days that have passed since the dinner what a successful affair it was and how glad the Princetonians are that we have come to this quiet and hospitable place..

Then Flexner said that he wants to give a second dinner

early in December after the Weils have moved to Princeton
to enable the Trustees of the Institute to meet its faculty.
Asks for a day agreeable to the Pulis and Mr. Bamberger.

D. Puls, Mrs. Felix

1934

3/6

FOUNDERS

Corporation

EINSTEIN, A.

Biographical

FLEXNER, A.

✓ FULD, MRS. FELIX

Flexner to Mrs. Fuld, March 6, 1934. (Mrs. Fuld in Arizona).

The Veblens and the Knebelmans of the Princeton faculty gave a party to the mathematics group--cold night but everybody turned out. "As previously, Einstein was the unconscious lion of the evening. He spoke with everybody and in the sweetest possible way. He is working very hard, going to Fine Hall seven days in the week; but, on the other hand, he continues to accept useless engagements which require him to leave Princeton, going to Philadelphia for a dinner and returning at 1 o'clock in the morning. Curiously, these interruptions do not affect either his health or his work. He apparently...does these things almost mechanically. The other day President and Mrs. Dodge and Mrs. Flexner and I had lunch with him, and we had a real German feed of sauerkraut, liver sausage, and such. I trembled

for Mrs. Dodds, but she survived the ordeal, as did also the
rest of us.

D, Fuld, Mrs. Felix

1934

7/14

✓ FULD, MRS. FELIX

Biographical

FLEXNER, A.

Flexner to Mrs. Fuld, July 14, 1936, (From Europe).

Has had three very profitable weeks from the standpoint of the Institute, "and I can now see quite clearly in what direction to move and with whom to move, though I shall keep my mind open and not come to a decision until after I have reached home...the voyage has been of priceless value to me. The persons whom I have consulted have given me of their very best and very freely.

D, Fuld, Mrs. Felix

1943

2/20

1944

5/31

GIFTS

Finance

FOUNDERS

Corporation

BAMBERGER, LOUIS

Biographical

✓ FULD, MRS. FELIX

Wills of Mr. Louis Bamberger (2/20/43) and Mrs. Carrie Fuld
(5/31/44).

Filed in Vertical File under X "F" for Founders.

A, 10/12/56, Board of Trustees, October 9, 1947, File No. 43

1944

7/19

✓ FULD, MRS. FELIX

Biographical

Mrs. Felix Fuld died July 18, 1944 at Lake Placid, Known for her philanthropic activities, chief of which was the founding with her brother of the I. A. S. Mrs. Fuld one time vice-president of the Institute and the building was named for her husband who died in 1928. Born in Baltimore. Always close to her brother. She went with him when he moved to Philadelphia in 1883 and there met and was married to Louis Frank, a merchant who later associated with Mr. Bamberger in the Bamberger store. Mr. Frank died in Lucerne, Switzerland in 1910. In 1918 she married Mr. Fuld who had become a partner of the Bamberger store three months after Mr. Bamberger founded it in December, 1892. With Mr. Fuld she made generous gifts to the Newark Museum, the New York Philharmonic Society, the Newark Music Foundation and the Newark Symphony Orchestra. After Mr. Fuld's death Mrs. Fuld joined with her brother in philanthropic activities; donated two buildings to the Jewish Day Nursery and Neighborhood House in Newark, and one building, the Fuld Neighborhood House, was named for her. She was a former national director of the National Council of Jewish Women. Miss C. Lavinia Bamberger, sister, survives.

Article from the New York Herald Tribune, July 19, 1944, found in the D File, Fuld, Mrs. Felix

1944

7/19

FULD, MRS. FELIX

Biographical

From article in the New York Times, July 19, 1944.

At Mrs. Fuld's bedside when she died was her sister, C. Lavinia Bamberger; a niece, Mrs. Edward Hymes of New York; and a grandniece, Mrs. Gordon Schindel.

The former Caroline Bamberger was married to Mr. Fuld in ~~1913~~ 1913. She and her husband disliked public mention of their gifts to philanthropy, and therefore not much is known about the many philanthropies. The outstanding gift is the gift to the Institute.

Mrs. Fuld also generous contributor to Beth Israel Hospital in Newark, the Newark Community Chest, Hadassah, the Women's Zionist Organization of America and many charitable organizations.

In 1941 the name of the Jewish Day Nursery and Neighborhood House in Newark was changed to the Fuld Neighborhood House in honor of Mrs. Fuld who had donated two buildings to the institution and was active in its work for many years. Activities include recreational and educational programs for boys, girls and adults. The Leah Kridel Seley Music School is one of its projects.

In ~~1928~~ 1928 Mrs. Fuld presented a grove of 2,000 Japanese cherry trees of 28 varieties to the Park Commission of Essex County, N. J., more than in the famous Washington, D. C. collection.

Taken from D File, Fuld, Mrs. Felix

1944

7/31

GIFTS

Finance

✓ FULD, MRS. FELIX

Biographical

Mrs. Fuld's will was admitted to probate July 31, 1944.

D, Fuld, Mrs. Felix

1944

12/5

GIFTS

✓ FULD, MRS. FELIX

Finance

Biographical

See documents on problems and bequests in settling the Estate of Mrs. Felix Fuld.

D. File, Herbert H. Maass, 1939-1946

1945

January

✓ FULD, MRS. FELIX

Biographical

Aydelotte secured for Mrs. Michael Schaap a photograph of Mrs. Fuld in her younger years which he had reproduced and sent to various members of the older trustees.

D, Schaap, Michael

1956

5/29

FOUNDERS
GENERAL
INSTITUTE FILE
GIFTS
DIRECTOR
ECONOMICS
SCHAAP
FARRIER
BAMBERGER, LOUIS
✓PULD
HARDIN
BAMBERGER, EDGAR
LEIDESDORF
MAASS
STRAUS
FLEXNER
AYDELOTTE
STRAUSS

Corporation
Facilities
Institute File
Finance
Administration
Academic Activities
Biographical

Interview with Messrs. Schaap and Farrier, May 29, 1956,
in the Board room at Bloomingdale's, New York City.

Filed in Vertical file under Schaap and Farrier Interviews.

Interview with Schaap and Farrier, 5/29/56

1956

8/3

FOUNDERS

Corporation

GIFTS

Finance

WARNER, MRS. A. CYRUS

BAMBERGER, LOUIS

BAMBERGER, EDGAR

✓ FULD, MRS. FELIX

FARRAND, DR. WILSON

NEE HUTZLER

Interview with Mrs. A. Cyrus Warner, August 3, 1956.

Filed in Vertical File under Warner Interviews.

Interview 8/3/56

✓ FULTON, JOHN FARQUHAR

Biographical

John Farquhar Fulton, Physiologist

1 West 81st Street, New York

Office: 60 East 42nd Street, New York

Education: Student, University of Minnesota, 1917-18
B. S. Harvard, 1921
M. D., 1927
Rhodes Scholar, Oxford University, 1921-1923
Christopher Welch scholar, 1923-1925
B. A., 1923,
M. A. and Ph. D., 1925
Fellow Magdeline College, Oxford, 1928-1930

Honors: M. A., Yale, 1929
LL. D., Kenyon College, Gambier, Ohio, 1938
D. Sc., Oxford, 1941
LL. D., Birmingham University, 1948

Career: Demonstrator in Physiology, Oxford University, 1923-5, 1928-30
Associate in Neurological Surgery, Peter Bent Brigham
Hospital, Boston, 1928

Sterling Professor, Physiology, Yale since 1930.

Honors: Awarded Warren Triennial Prize, Massachusetts General
Hospital, 1925
Rumanian Order of Cultural Merit, Class II, 1932
Honorary Officer, Civil Division, Order of British Empire
President's Certificate of Merit, 1948
Officer of the Legion of Honor

Addresses: Home - 100 Mill Rock, Deepwood Drive, Hamden 14, Conn.
Office - 333 Cedar Street, New Haven 11, Conn.

Who's Who in America, Vol. 27, 1952-1953

5/20
5/22

TRUSTEES

Corporation

✓ FULTON, JOHN F.

Biographical

AYDELOTTE, F.

Aydelotte to Fulton, May 20, 1942.

Notifies him as "Dear John" that he has been elected a member of the Board of Trustees.

Fulton responds, apparently in complete surprise, May 22, 1942, to "My dear Aydelotte" and says that he has always been deeply interested in the Institute. It seems quite apparent/ that Aydelotte had/not asked him in advance. Fulton also comments happily on the fact that Moe is elected at the same time because he likes Moe very much.

John F. Fulton, Institute for Advanced Study, 1942-47

1942

10/26

GENERAL (BIBLIOGRAPHY)

Publications

✓ FULTON, JOHN F.

Biographical

Letter to Fulton, October 26, 1942, regarding
bibliographies.

Filed in Chronological file under 1942, 10/26.

D, Fulton, John F.

1/25

GEST ORIENTAL LIBRARY

Facilities

FLENER, ABRAHAM

Biographical

✓ FULTON, JOHN

Aydelotte discussed Gest Library report with Fleener who wrote a letter in reply. Fleener says the report "is admirable and disposes of the problem of the Gest library not only for the present but for all time and settles the policy which every institution of learning must follow in accepting gifts germane to its broad purposes..."

"...Those responsible for the development of an institution of learning must possess three characteristics: (1) vision...; (2) faith...; (3) courage..." He goes on to cite John Hopkins University and how they started with little, using these characteristics and grew to be so much.

"If the idea underlying the Institute for Advanced Study is sound...then the Gest Library should be maintained at any cost...To surrender that Library now, even assuming that we can legally and morally do so, would be a blow to the Institute from which it might never recover."

Dr. Fulton said that after the war Chinese studies will be more important and that the IAS will be proud of its ownership of the Gest Collection.

Tr. Min. - 1/25/43 - p. 4 and appendix

1943

12/22

GENERAL

Publications

MEMBERS

Academic Personnel

✓ FULTON, JOHN

Biographical

AYDELOTTE, P.

HERZFELD

Fulton submits to a printer named A. Colish, 305 East 45th Street, New York City, several samples of Herzfeld manuscript for an estimate on composition costs. This is undertaken for the Institute.

Aydelotte to Fulton, December 22, 1943, notifying ^{him} that the Executive Committee is recommending an appropriation of \$6,000 to assist in the publication of Herzfeld's books, and says that the Institute will try to get something from the A. G. L. S. to assist. The arrangement, evidently, is that Colish will compose and Princeton press will publish.

D, Fulton, John

1945

416

✓ FULTON, JOHN F.

Biographical

STRAUSS

A note in Fulton's Diary brought ^{to} Lew Weed ^{news of} and a brilliant young New Yorker named Strauss on the Board. Grooming the latter to succeed Leidesdorf as Treasurer.

Fulton's Diary

1945

4/16

TRUSTEES

Corporation

✓ FULTON, JOHN F.

Biographical

Fulton to Lewis, April 16, 1945, who ^{is} ~~has just joined the Board.~~ *he was suggesting a trustee*

"The Board of Trustees has suffered in the past from having been overloaded with Mr. Bamberger's business acquaintances, all of them estimable and clever men, but, for the most part, they have little knowledge of academic procedures or scholarly values."

Flexner's and Rosenwald's terms expire this year, and Mr. Bamberger died. There are 3 vacancies. "At the meeting Friday we decided not to reappoint Flexner as he has grown into a rather senile, meddlesome nuisance. I also favored dropping Lessing Rosenwald, since he seldom attends meetings, and when he does, seldom says anything, but Mr. Maass assured us that he is actually deeply interested in the Institute and the Institute is interested in his library! So Rosenwald has been reappointed with the understanding that if he doesn't attend meetings during the coming year, he will be dropped."

Lewis was, himself, first choice of the Committee for the first clear vacancy. The Committee then voted and, apparently,

failed to agree on Robert Loeb, Professor of Medicine at the College of Professors and Surgeons, keenly interested in academic problems.

Leidesdorf pointed out that ~~max~~ the Board had better consider a successor to him as Treasurer and Investment Counsellor, and the upshot of that was that Lewis Strauss was selected and is being approached.

Meanwhile, Hardin is well in his 80's. He suffers from the delusion that no meeting ought to last more than 45 minutes, but is fortunately not very active at the present time.

He goes into the Aydelotte matter, and wishes Sam Morison were a little younger and might be selected as Director. The committee has considered people like McLeish, Sherwood, etc., and Moe, himself, but he is not the person.

*in 1941 -
nearly right*

He describes Leidesdorf as a Brooklyn boy running a firm of public accountants well known in New York financial circles. "Sam runs all our financial affairs with a Brooklyn accent and rules the Director with an iron hand. Budgets are always balanced."

"Herbert Maass, a clever New York lawyer who has a much keener grasp of academic problems than Mr. Bamberger's other business associates. He presides with both tact and force and he has been one of the most vocal of those who insisted upon having young blood brought into the Board.

"Ayselotte submitted the names of six of his friends, all of whom were over sixty (one was 73) and with Maass pushing the matter, we voted them all down."

Veblen he describes as the only Faculty member now sitting on the Board who has attempted to fill the vacancies with other Faculty members "since he is imbued with the idea of the English college in which the government and trusteeship lie with the Faculty itself. Veblen has been useful in conveying the points of view of the faculty but I share the conviction of Weed and Maass that it would be probably better not to have any faculty members on the Board."

John F. Fulton, Institute for Advanced Study, 1942-47

1945

4/17

DIRECTOR

*Administration
Corporation*

LEWIS, WILMARTH

Biographical

✓ FULTON, JOHN

Lewis to Fulton.

Thanks him for his sponsoring ^{Lewis} Fulton to membership on the I. A. S. Board of Trustees. He has a few comments on the new Director--MacLeish and Sherwood wouldn't do, "much as I like and admire..."

Lewis Douglas is a most attractive man. It would be great pleasure to serve with you and him, Weed and Moe.

Fulton - Wilmarth Lewis

1945

4/18

TRUSTEES

Corporation

STRAUSS, LEWIS

Biographical

FULTON, J. F.

Fulton to Moe, April 18, 1945.

I have just had a confidential report on Lewis Strauss.

"Just a note to let you know that I talked to Adele Rosenwald Levy who knows your Lewis Strauss quite well. She says he is unusually able professionally and a good organizer. He is what she called an 'arch conservative' but I don't know if that makes any real difference to you. She thought he would be of no value at all in thinking through expansion of a program, et cetera."

Fulton adds that we don't need a Hoover Republican thinking in the last century on the Board of Trustees, but indicates that he thinks that he has probably been approached and has accepted.

John F. Fulton, Institute for Advanced Study, 1942-47

1945

10/24

DIRECTOR

Administration

AYDELOTTE, F.

Biographical

HARDIN, JOHN R.

WEED, LEWIS S.

✓ FULTON, JOHN F.

RUSSELL, JOHN
DOLLARD, CHARLES

Weed to Fulton, October 24, 1945.

Says the only members of the Committee on Selection of a Director who know what a Director should be are Fulton and Douglas. "I remember that I objected to Aydelotte being on the committee but your good friend, Mr. Hardin, insisted on his appointment."

Weed suggests as new Director John Russell and Charles Dollard, both products of Fred Keppel's tutelage. Russell with Keppel for 5 years when taken away to be special assistant to Conant. Dollard followed Russell in Carnegie and did an equally magnificent job.

Both in the Army during the war under General Frederick C. Dorn's
"Special Services." Neither an academician, both qualified in
academic administration.

John F. Fulton, Institute for Advanced Study, 1942-47

1946

October - November

DIRECTOR

12/27
1/4/30
Administration

FLEXNER, A.

Biographical

✓ FULTON, JOHN P.

STRAUSS, LEWIS L.

HAASS, HERBERT H.

AYDELOTTE, F.

Flexner ~~is~~ and Fulton are in correspondence. Flexner tells Fulton (October 23, 1946) that when Strauss accepted the Trusteeship at the Institute, he wrote and asked Flexner if he could see him sometime. Flexner replied cordially, any time in New York, and has never heard since from Strauss.

Flexner comments in a letter to Fulton October 30, 1946, "Surely he should have withdrawn immediately [Strauss should have withdrawn immediately] from the Chairmanship of the Committee to select a new Director of the Institute." when he had been made a

member of the President's Atomic Energy Commission.

Flexner raises the question as to the Board's permitting Aydelotte to retain his offices in Fuld Hall (December 30, 1946, Flexner to Fulton).

From / Flexner to Fulton, December 27, 1946. "I was shocked" to read about Aydelotte's proposed office. "What does this mean? It can mean only one thing - that he and Haass will continue to run the Institute. No self-respecting scholar or scientist will take the directorship if Aydelotte is an occupant of Fuld Hall. I think it is going to be necessary to take public steps to put an end to this scandalous situation and I am not afraid to do it.

"I have never heard from Mr. Strauss. Can you write him and suggest that he get in touch with me? One thing is sure - the Institute must be saved."

Fulton's reply is non-committal, and there is no further evidence of correspondence on the subject.

John F. Fulton, Institute for Advanced Study, 1942-47

1946

10/29

MOE, HENRY ALLEN

Biographical

AYDELOTTE, F.

✓ PULTON, JOHN F.

Pulton to Strauss, October 29, 1946.

"One of the reasons why Moe found it difficult to proceed was the fact that Aydelotte was a voting member of the committee."
(On succession)

John F. Pulton, Institute for Advanced Study, 1942-47

1946

10/31

DIRECTOR

✓ FULTON, JOHN F.

Administration

Biographical

Fulton sent a list of suggestions which he is pending⁵ to
Maass and Louis Strauss. Sends to Lewis the following names:
Julian Boyd, Detlev Bronk, Will Feller, J. Robert Oppenheimer,
Linus C. Pauling, Louis N. Redanaur, Wendell W. Stanley.

John F. Fulton, Institute for Advanced Study, 1942-47

1946

11/6

✓ FULTON, JOHN F.

Biographical

BOYD, JULIAN

Biographical

LEWIS, WILMARTH

Boyd was discussed by Wilmarth Sheldon Lewis and Fulton for the Directorship. (Letter from Lewis to Fulton, November 6, 1946).

Lewis tells Fulton that Boyd was offered the Librarianship of Congress, but chose to stay at Princeton, after which his position was impregnable. He doesn't think he would do as Director of the Institute.

John F. Fulton, I. A. S., 1942-47

1946

11/20 11/20
12/3

DIRECTOR

Administration

✓ FULTON, JOHN

WEED, LEWIS H.

VEBLEN, O.

BRONK

Fulton to Veblen, November 20, 1946, regarding his
suggestions for the new Director. *list of 10/31?*

Fulton to Veblen, December 3, 1946. with an additional
suggestion.

Letters filed in Chronological file under 1946, 11/20.

John Fulton's Files, I. A. S., 1942-4

1946

12/11

STRAUSS, LEWIS H.

Biographical

✓ FULTON, JOHN M.

WEED WEED, LEWIS H.

Fulton to Weed, December 11, 1946.

"Strauss has gotten around to calling a meeting of the Nominating Committee which will forgather immediately after ^{Dec 17th} the meeting of the Executive Committee next Tuesday. One of my reasons for writing him about Dunham was to remind him that he had not called a meeting in November as he had promised. I ^{really} think he ought to retire and let someone do it who could give the time to it."

20 minutes of such a meeting.

John M. Fulton, Institute for Advanced Study, 1942-47

1946

12/13

DIRECTOR

Administration

VEBLEN, O.

Biographical

✓ FULTON, JOHN M.

OPPENHEIMER, R.

Veblen to Fulton, December, 13, 1946.

Comments on Dunham whose name was raised by Fulton.
"I think he is a good man, but not quite" of the caliber of the
three who now seem to me to be the most promising candidates, -
namely Bronk, Oppenheimer, and Pauling. I think that any of
one of these three would be a brilliant solution of our
problem."

John M. Fulton, Institute for Advanced Study, 1942-47

1947

BIOLOGY

PRINCETON UNIVERSITY

GEST ORIENTAL LIBRARY

✓ FULTON, J. R.

AYDELOTTE, F.

SCHAAP

BOYD

DUYVENDAK

Academic Activities

Relations WOI

Facilities

Biographical

Fulton

Planner to Aydelotte, 10/6/47. If well rounded studies in
on Far East can be undertaken (financially) at IAS Gest Oriental
Library should stay Princeton. Otherwise go to another
institution. Refers to Oppenheimer's consideration which
Aydelotte suggested letter 10/4. Schaap's notes to Haass 4/9/47
as member of Committee on Gest Oriental Library.

Notes on conference ⁴4/8/57. Stenographic. Important
and extended--Buyvendak's recommendations of 1946 repeated by
him. Boyd spoke, Lattimore, etc.

A. 10/18/56, Board of Trustees, October 9, 1947

OFFICERS

Corporation

OPPENHEIMER, P.

Biographical

FRANKFURTER, F.

MAASS, H. H.

FULTON, J. H.

WEND, LEWIS H.

Fulton to Maass, February 3, 1947.

He is writing on a delicate matter. He understands that Strauss has been approached about becoming Chairman of the Board if and when Maass withdraws. This was before his appointment to the Atomic Energy Commission. He indicated that he would take over when Maass withdraws. There is a fairly strong sentiment in the Board that so long as he is devoting himself to the Atomic Energy Commission, it would be unfair to him and the Institute if he took the responsibility of Chairman. The

next few years will be very critical for the Institute. We should have a Chairman who can be readily at hand and give the time and energy needed. "Until you took over, things were handled in a very autocratic fashion. Now it has become possible to have discussion and we always feel free to turn to you when we have something on our mind. I would not have dared, for example, to write a letter of this sort to your predecessor."

Another reason why Strauss might defer the chairmanship is that he is a newcomer. Weed has been with the Board a long time, since its beginning. "He would make a forceful chairman who would have three years to go before his retirement at sixty-five." Probably everybody on the Board and Oppenheimer also, would appreciate Weed's chairmanship, everybody except Sydelotte.

"One thing we did not foresee is that Oppenheimer is a very close personal friend of Felix Frankfurter and as soon as Oppenheimer approached him, Frankfurter let down his hair and brought up all the tribulation which he once had with the Institute. He then went to Lewis, who unfortunately had not

yet been informed of the action of our committee, but reacted quickly, told Oppenheimer that the Frankfurter episode was a thing of the past, that the Institute Trustees were a forward-looking group, that they would work with him in the fullest cooperation, and that this would be true whoever was appointed as Chairman of the Board. I think there would be some doubt in Oppenheimer's mind as to whether Strass would have the time to give to it, but I don't believe that he would feel concerned on any other ground. They evidently saw a good deal of one another's work during the war and there is a strong feeling of mutual admiration.

"Weed is unaware that I am raising the question of Strass' chairmanship and I have discussed the matter with no one save Lewis, who told me several days ago about his conversation with Oppenheimer and about the Frankfurter episode."

John W. Fulton, I. A. S., 1948-47

1947

February 6

OFFICERS

Corporation

OPPENHEIMER, R.

Biographical

FRANKFURTER, F.

MAAS, R. S.

FULTON

Maas to Fulton, writing from the Villa Herosa,
Palm Springs, California. He is away on vacation. He has
not kept touch with Institute matters or with what has been
done respecting Oppenheimer, and "therefore, the comment you
make with respect to his having disowned his prospective
appointment with Judge Frankfurter comes as a complete
surprise to me. If he did so, I can readily understand, in
the light of past history, why Judge Frankfurter 'let his
hair down' and probably discouraged O. from accepting the
appointment. I am delighted to learn that Dr. Lewis was
thereafter consulted by O. and helped to clear his mind as to
the status of affairs at the Institute.

"Now with respect to the subject matter of your letter, I shall, of course, accept it in complete confidence. It is only by a complete exchange of views that all of us who are so interested in the future of the Institute can bring about what is best for it. Of course, I have no knowledge of what the nominating committee may contemplate in respect of the appointments to the various offices and were they to suggest Struss for an important office, I doubt whether he would consider accepting it at this time in view of his present preoccupation with the affairs of the Atomic Energy Commission. Certainly, unless he were able to give all the time required of the job, his appointment would be most inexpedient. Personally, I have felt for a long time that as I occupied both the office of Chairman of the Board and President of the Institute it would be beneficial were the Committee to nominate a new president and permit me to remain as Chairman of the Board, for I think such a change would fortify the management and operation of Institute affairs. No one has a greater admiration for Weid than I have and I think his nomination to either office would tend greatly to benefit the Institute.

"I did hear some remote suggestion that Dr. Aronson had intimated a desire to be named chairman of the board, but such an appointment, I think, would be most inappropriate and tend to complicate the administration of affairs. At this great distance, and particularly since I am out of touch with the whole situation, it is impossible for me to take a firm attitude in respect of the matters to which your letter refers, but I have herein outlined my general views which I hope largely accord with your own."

He then asks for information as to what is happening on the Oppenheimer appointment.

John H. Fulton, Institute for Advanced Study, 1942-47

1947

2/8

OFFICERS

Corporation

✓ FULTON, JOHN

Biographical

LEWIS, WILMARTH

STRAUSS

WEED

Fulton to Lewis saying that he had asked Maass: "It would be unfair to the I. A. S. and to Strauss to become Chairman of the Board while the A. E. C. is at the height of its activity, and since ~~you~~ Lew Weed will have only four years more on the Board, why not ~~ask~~ give him the honor?"

Fulton, Wilmarth Lewis

1947

2/13

OFFICERS

Corporation

OPPENHEIMER, R.

Biographical

FRANKFURTER, F.

REESS, H. H.

✓ FULTON, J. H.

Fulton to Reess, February 13, 1947.

Thanks him for his letter. Oppenheimer made an inquiry which Lewis (Wilmarth Lewis) handled very adequately, but Lewis is apparently out of the country on his way to Melbourne and will not be back until early in April.

"I don't know what the Nomination Committee may recommend but Oppenheimer apparently gained the impression that Strauss was to be the next Chairman of the Board. I don't know whether this is likely to influence his decision, but I think he should

know that this is still under consideration and I am glad to assume this responsibility while Strauss is serving on the Atomic Energy Commission.

"It would be very awkward if Ayrault were made chairman of the Board. He does not have a flair for administration and I feel sure that he would multiply the difficulties which develop from time to time between the chairman of the Board and the Director of the Institute."

Meanwhile, there is nothing we can do until the Oppenheimer's decision is made.

John M. Fulton, I. A. S., 1942-47

1947

2/15

OFFICERS

Corporation

OPPENHEIMER, R.

Biographical

FRANKFURTER, F.

MAAS, H. H.

~~FULTON, J. H.~~

WHEED, LEWIS H.

Seed to Fulton February 15, 1947.

Acknowledges his letter of February 13, enclosing Meess' letter of February 8. He thinks it is wise to have the chairmanship and the presidency held by two different individuals. "The important thing is the Chairmanship of the Board, and I feel most strongly that under no circumstances should Aydelotte be elected to this post. I thought that Strauss would be ideal for the job, living as he did in New York City. The comments made by Lefty Lewis and

Dean Acheson, regarding Strauss' ability, have shaken me and if perchance he is confirmed as a member of the Atomic Energy Commission I should feel that he was excluded from any office in the Institute.

"As I have told you several times, I have no desire to assume additional burdens. It would be most convenient if the active officer of the Board of Trustees lived in New York, where he would be available for visits to Princeton. This, of course, is not essential but desirable.

"As for Oppenheimer, I doubt very much if he will accept, and I hope that he does not delay his decision unduly. After all, he has had almost a month now and a forceful individual should be able to make up his mind in that time."

John M. Fulton, I. A. S., 1942-47

1947

3/15

FULTON, JOHN F.

Biographical

OPPENHEIMER, ROBERT

Fulton's note on the lunch at the Oppenheimer's. He said that after Los Alamos they decided to settle to theoretical physics in Berkeley and Cal Tech. quietly, but Oppenheimer had been back and forth to Washington consulting with the A. E. C., helping Truman with his speech on Greece, on the Lilienthal controversy, and so forth. These duties keep him on the jump, and apparently are the reason why he wants to consider the Institute.

Fulton's Diary

1947

3/15

FULTON, JOHN F.

Biographical

OPPENHEIMER, R.

Excerpt from the Diary of John F. Fulton, M. D.,
Saturday, March 15, 1947.

Filed in Chronological file under 1947, 3/15.

Fulton, John F., Diary, Sterling School of Math

1947

3/19

TRUSTEES

Corporation

✓ FULTON

Biographical

AYDELOTTE, F.

Fulton to Aydelotte on postponement of Board meeting set
for March 18. Regarding Oppenheimer for Director.

A, 1/29/57

1947

April
September

April memo. Ms. Freund because New is
Rose would not. Name not presented in book
because of desire to not want from the R.D. Also explain
Chm. - Mr. H. Meyer.

TRUSTEES

Corporation

DIRECTOR

Administration

MAASS, H. H.

Biographical

FULTON

AYDELOTTE

Original correspondence on the meetings and tactics.
Aydelotte to L & M re nominations. Possibility of Strauss
being made Chairman instead of V. G., which he doesn't recommend.
(4/15/47) Suggests deferral of any changes by nominations.

Suggests the

will show made chm. Advises against filling ^{to mor} vacancies on Bd,
but says he has a chance to suggest Tr. Wants to be appointed a
Mbr of Exec Com vice Nolan who never attended.

A, 10/18/56 Board of Trustees, October 9, 1947 # 44

This seems to
that he decided
not to appoint
Trustee -
notice about
April!

1947

4/4

GEST ORIENTAL LIBRARY

Facilities

FULTON, JOHN P.

BIOGRAPHICAL

Except from the Diary of John P. Fulton, M. D.

Filed in Chronological file under 1947, 4/4.

Fulton's diary, Sterling School of Math

1947

4/18

TRUSTEES

Corporation

AYDELOTTE, F.

Biographical

MAASS, HERBERT S.

✓ FULTON, JOHN F.

Much bickering as usual between Aydelotte and Maass at the I. A. S. Trustees' meeting. "Aydelotte, the generous fellow, has Santa Claus instincts, and wants to give bonuses to some of his advisers." (Page 4, Volume 24).

Maass was deaf to him and hard as nails. Strauss has just been confirmed with Lilienthal for the A. E. G. Agassizfriend (Strauss a good friend of Taft and tried to pull him off the attack on the confirmation but failed.

Aydelotte is taking his resignation very hard. Everybody at the I. A. S. is delighted about Oppenheimer.

Fulton's Diary

1947

10/24
10/27

GEST ORIENTAL LIBRARY

Facilities

✓ FULTON, JOHN

Biographical

OPPENHEIMER, ROBERT

Fulton to Oppenheimer, October 24, 1947, enclosing a copy of a letter when he has written acknowledging one from Miss Swann on the library. Fulton compliments Oppenheimer on his brief statement at the meeting. "The circumstances were somewhat awkward and I can only say that, as one of the Trustees, I am completely in sympathy with your attitude toward the Institute and your plans for its future. Incidentally, I think you scored a ten-strike by making your first appointment in the field of the humanities.

He then asks Oppenheimer's views on disposition of the Gest Library, and says Harvard and Yale are both angling and he feels rather on the spot.

Oppenheimer to Fulton, October 27, 1947. He gives his tentative view to Fulton that since there seem to be at the

study /
Institute little or no human resource qualifying for an effective study of Chinese, or such which would enable the Institute to take advantage of such studies if they were conducted here. He should be inclined to make the library available to an institution at which scholarly work in this field is already in progress. "We are already scattered ~~far~~ far more than makes for healthy intellectual life." ~~Nxx~~ His tentative conclusion runs to Harvard rather than to Yale, though he admits that Fulton's interest in Yale is natural. His views are not official.

The answer to this letter is in Oppenheimer's personal file.

D File, Fulton, John

1947

10/29

DIRECTOR

Administration

KYDELOTTE, F.

Biographical

OPPENHEIMER, R.

✓ FULTON, JOHN

Fulton to Oppenheimer, October 29, 1947.

*Stewart
Kunin*

The Trustees have handled the situation of Aylette as Director Emeritus, unfortunately from Oppenheimer's viewpoint. "I earnestly hope that you are not being embarrassed by his apparently unwillingness to withdraw from the administrative picture. You have extraordinary tact..." He offers help in the event the situation becomes more difficult.

D. Fulton, John

1947

12/2
12/5
12/6

GEST ORIENTAL LIBRARY

Facilities

DODDS, HAROLD

Biographical

LEWIS, WILMARTH

✓ FULTON, JOHN

OPPENHEIMER, ROBERT

Oppenheimer to Fulton, December 2, 1947.

"Dodds came to see me a few days ago. He had heard rumors from New Haven that Yale hoped to acquire the Gest Library. He did not like these rumors. He said that it was the intention of Princeton University to keep the Library. Although it was true that for the last ten years they had found themselves unable to make use of it, they would like another ten years to try."

Oppenheimer says he found the facts on the commitment to Princeton in the huge file concerning the Gest Library. "The subvention sum of the Rockefeller Foundation...was made conditional, and apparently the conditions were accepted by us: that the Library would remain 'at Princeton University'. Thus we are full owners of the Gest Library, but our ownership is conditional on leaving it at Princeton University."

He adds these circumstances leave him speechless.

Wilmarth Lewis to Fulton, December 5, 1947.

He suggests disposition of the Library should wait on Oppenheimer's finding the facts. And thereafter if it proves that the Institute is free to give the library to the institution which will make the best use of it. In the last latest poll of the Association of American Universities Yale's Department of Asiatic Studies was placed first in the country. Yale's claims have been urged upon him, Lewis, who has urged that the claims be presented to Fulton. If, however, Princeton's claim is not paramount

Lewis suggests that he and Fulton should withdraw from the Committee since our Princeton & friends will look at us with black suspicion.

December 6, 1947, Fulton to Oppenheimer.

Expresses agreement with Lewis' letter, copy of which he sends Oppenheimer. He thinks it would be well for the heretofore relations with the Rockefeller Foundation on this subject to be formalized either by the Director, or if the Director finds it embarrassing, by Fulton, himself, as Chairman of the Committee on the Library.

D, Fulton, John

1947

12/4

GEST ORIENTAL LIBRARY

Facilities

PRINCETON UNIVERSITY

Relations WOAI

✓ FULTON

Fulton to Robert Oppenheimer. Rockefeller terms would permit removal of Library from Princeton University if University would release it. Princeton refused. (No use being made of it by academic year 1954-5. Ohio Register) Maass wanted to collect \$62,500 from Princeton (12/3/47)

D, Gest Oriental Library Transfer

1948

2/10
2/16

BUDGET

Finance

TRUSTEES

Corporation

FULTON, JOHN

Biographical

OPPENHEIMER, ROBERT

Fulton to Oppenheimer, February 10, 1948.

The Executive Committee has met and Fulton is sorry that Oppenheimer's request for budgetary allocations for professorial assistants was not met with more immediate approval. Fulton favors it because assistantships are understood as an obligation in each professorial appointment, and he thinks that a budgetary allocation is not only mandatory but in the long run would make for economy.

"When the point of the cumulative budgetary principle came up I did not at first realize what the issue was involved. I have chafed for seventeen years under the practice of having

all unexpended funds both for salaries and general expense accounts revert on 30 June. It offers no incentive to economy and in most departments there is a wild spending spree during the month of June so as to be quite certain that nothing reverts. As a matter of principle, I should like to put myself on record as strongly favoring the cumulative concept.

2 "I mention another thing privately and somewhat hesitantly, namely, that I think you have developed a certain uneasiness about one of our Board members who is as eager as I am to give you budgetary latitude and the utmost possible freedom from Trustee domination. He would favor, and I should too, an annual unrestricted allocation to the Director for anything that might arise in the course of the academic year; it could be called a contingent fund or given any other designation that seemed appropriate. The proposal that you have power to shift funds from one school to another would be embarrassing and I admire you for your unwillingness to accept such an authorization. But an unrestricted ~~max~~ contingent fund is something else which would, I think, be

Weed?

acceptable because we all have complete confidence in your judgment and we want you to have a completely free hand in determining the future policies of the Institute.

"This is a purely personal expression of opinion but I cannot think of any Board member who would be seriously opposed to what I have said except possibly on the subject of the cumulative budget."

Oppenheimer to Fulton, February 16, 1948.

Thanks him for his understanding and support.

"It is a wonderful thing to have your understanding and help and support in trying to get this enterprise disentangled."

B, Fulton, John F.

1948

WA
1/22
5/23

OFFICERS

Corporation

TRUSTEES

MAASS, H. H.

Biographical

STRAUSS, LEWIS

✓ FULTON, JOHN F.

Fulton to Lewis, April 21, 1948.

Comments on his surprise at the recommendation of the Committee to re-elect Maass for five years. "This must have been a move to keep Strauss from taking over at a time when he is completely preoccupied; but the vote puts both the Trustees and Maass himself in a very awkward position..." Here he alludes to pushing Aycelotte out on the basis of age and re-electing a 70 year old Chairman. It might have been better to give Maass a one-year appointment as Chairman, but a five-year appointment seems entirely/inconsistent. (Aren't the

officers elected annually? -- By observation).

Fulton notes there is barely a quorum, and that the vote ought to be re-phrased. Nease, apparently, expressed freely embarrassment at the time of the meeting.

7 + 120 present

"Having said all of this, let me reiterate that I personally should much prefer Nease to Strauss."

"I was fascinated by John Hancock. Although I probably should not say this, it is nice to have in our midst a good Anglo-Saxon who knows something about investment banking."

Lewis to Fulton, April 22, 1948.

The first I heard of Nease's reappointment was when it was proposed. The Nominating Committee know nothing whatever about it. "As I recall it, we were both appointed to this Committee." He suggests this is no time for a rumpus, let's take it up quietly with Oppenheimer. Oppenheimer is doing a superb job.

L. on his
mem.

Fulton to Lewis, April 23, 1948.

He has sent a copy of both of these letters to Weed.

He said, "The whole thing seems to me even more fantastic if there had never been a meeting of the Nominating Committee. You, Leidesdorf, and Rosenwald were the Nominating Committee this year and my impression is that Leidesdorf was the Chairman. He should certainly have gone through the motions of calling a meeting of his Committee, otherwise the proposal stands as a pure farce. I am quite content to leave the whole thing in your hands as you have a way of dealing with such things with consummate tact."

John F. Fulton, Institute for Advanced Study, 1948-49

2/18

1949

TRUSTEES

Corporation

COMMITTEES

Academic Personnel

OPPENHEIMER, R.

Biographical

✓ FULTON, JOHN

Oppenheimer to Fulton, February 18, 1949.

He suggests for consideration of Fulton and Lewis informally before the next meeting of the Board the following: since the Board is divided rather sharply into two groups: an academic group of perhaps five members, and a group whose main qualifications and main interest lie in their competence to the stewardship of the Institute's monies, a more intimate participation of the academic members might be established by the creation of an academic committee of the Board. Such a committee might make regular visits to the Institute, and at least on occasion meet with the faculty to discuss problems of policy, and to learn more in detail what is really going on. Oppenheimer would welcome this development.

He believes "that only by recognizing that not all trustees have an identical interest in the affairs of the Institute can we make it possible for each to contribute his full measure." He is willing to raise the question formally at the next meeting of the Board, if it meets with Fulton's and Lewis' concurrence and approval.

Fulton to Oppenheimer, February 23, 1948-1949.

He does not say he has consulted with Lewis, but says the move seems highly appropriate, "if you are quite sure that such a move would not be misinterpreted by the non-academic members of the Board." He hopes he will bring it up for discussion at the April meeting.

B. Fulton, John F.

1949

2/18

EINSTEIN, A.

Biographical

FULTON, J.

OPPENHEIMER, RO.

Fulton has asked Oppenheimer whether or not the Trustees should not be a part of a small scientific celebration on the occasion of Einstein's 70th birthday, and suggests that there is no member of the Board of Trustees apart from Veblen who would be qualified to write or speak about Einstein.

Oppenheimer replies February 18, 1949 that there is a little symposium being held for Einstein's birthday--a small scientific gathering. Veblen could chair it, but no trustee participation is likely to be involved, "and that is even more true since the symposium is being jointly sponsored and jointly paid for by the Institute and the University." He suggests Veblen and he think the trustees if they wish to honor Einstein on the occasion of his birthday, take the initiative in some action of their own.

Fulden to Oppenheimer, February 23, 1949.

He understands perfectly and is taking up the question
of doing something about the birthday with Mr. Maass.

D, Fulden, John F.

1949

5/23

COMMITTEES

Corporation

OPPENHEIMER, R.

Biographical

✓ FULTON, JOHN F.

LEWIS, WILMARTH

VEBLER, G.

Oppenheimer to Fulton, Lewis, and Veblen, May 23, 1949.

Notifies them that on April 15, 1949, the Board voted to create an Academic Committee of the Trustees to be appointed by the Chair. The Chair has appointed to the Committee, Fulton, Lewis and Veblen. Strauss and Masses, members ex officio. No chairman was named for the Committee which may elect its own.

John F. Fulton, Institute for Advanced Study, 1948-49

1949

W/1
7/18/49

OFFICERS

Corporation

TRUSTEES

DIRECTOR

Administration

STRAUSS, LEWIS

✓ FULTON, JOHN F.

OPPENHEIMER, P.

HAAS, H. H.

A copy of the statement of Strauss, June 9, 1949, on his testimony June 8, 1949, before the Joint Committee of the Congress of the Atomic Energy Commission. In this statement Strauss discloses the events in a meeting of the Atomic Energy Commission at which he was the sole dissenter to send radio-active isotopes to foreign countries, and he does a terrific job in this statement. mg

Strauss sends the mimeographed copy of the statement to
Fulton. Fulton replies to Strauss, July 18, 1949. Du F 15 no 6/49

"I am very glad to have it because many of your friends
were profoundly disturbed ~~up~~ by the fact that you testified
first, against your chairman and later, against Robert
Oppenheimer for whom I had assumed you had a high regard
scientifically.

"The summary of your testimony makes your position clear,
but I am not satisfied that as a ~~non-scientist~~ non-scientist
you are in a position to take issue with Robert Oppenheimer whose
background in these things places him / in a position to speak
with authority.

"In the circumstances, I assume that you propose to
withdraw from the Atomic Energy Commission and I would suppose,
also, from the Board of Trustees of the Institute for Advanced
Study."

Fulton sends a copy of his letter to Strauss to Haas.

Masses to Fulton, July 22, 1949, taking violent exception to Fulton's position, and saying that the matter is not so much scientific as it is legal. Nor does he believe that in the execution of a man's duties he must resign if he differs with his colleagues.

"In so far as any difference in point of view between Lewis Strauss, member of the Atomic Energy Commission, and Robert Oppenheimer, citizen, (not Director of the Institute for Advanced Study) may go, this certainly does not affect the relationship of either of them to the Institute. As I reflect upon the matter, I am inclined to believe that your letter must have been written in haste and that while it may express your personal view, it should not have contained your suggestion regarding the resignation of Lewis Strauss as President of the Institute, unless you had reason to feel that a majority of the Board of Trustees concurred in your attitude.

I, for one, would certainly not do so, and I doubt, if the whole matter were laid before the Board, that many or perhaps any of the other Trustees would concur with you."

Fulton to Nease, August 1, 1949.

"The thing that has upset so many of Strauss' one-time friends is that he should have chosen to attack David Lilienthal in a public hearing at a time when Mr. Lilienthal was under outrageous attack by that scurvy fellow, Rickenbacker.

"...the issue involved was not a legal one but a question requiring mature judgment of an experienced scientist. Louis Strauss elected to pontificate in a field \neq that was not his own, and it has left an extremely sour taste in the minds of those who know the facts.

"ⁱⁿ view of what has happened I don't think Robert Oppenheimer will ever feel comfortable as Director of the Institute for Advanced Study so long as Mr. Strauss continues on our Board of Trustees. I repeat, however, that this is a purely personal reaction and I send it to you without consultation with any other Board member." 1007

John F. Fulton, Institute for Advanced Study, 1948-49

1949

6/20

WEED, LEWIS H.

Biographical

LEWIS, WILMARTH

✓ FULTON, JOHN F.

OPPENHEIMER, ROBERT

Fulton to Oppenheimer, June 20, 1949.

You will be distressed to learn of Lew Weed's illness. He has not been himself for the last six months, lost his voice completely during May, had a physical check-up; it turns out he has an advanced case of laryngeal tuberculosis and some pulmonary involvement. He is resigning from everything.

B, Fulton, John F.

1949

6/28

TRUSTEES

Corporation

✓ FULTON, JOHN R.

Biographical

LEWIS, WILMARTH

STRAUSS

Fulton sends a draft of a proposed letter to Strauss for the consideration of Wilmarth Lewis. In the letter he tells Strauss that after his testimony against Lilienthal and Oppenheimer (June 25, 1949) he should get off the Board of the Institute. Lewis replies telling Fulton to hold his fire and calculate the time for the offensive as Oppy does. He doesn't think Oppy would resign without consulting him (Lewis). "We'll get Strauss off, but by careful strategy."

See Fulton to Strauss 7/18/49 (Chrono 6/9/49)

Fulton - Wilmarth Lewis

1949

6/29

OPPENHEIMER, R.

Biographical

FULTON, JOHN

LEWIS, WILMARTH

STRAUS

Fulton to Oppenheimer, June 29, 1949.

"Your Senate testimony was superb. I was shocked beyond words by the testimony of L.S. the week before, and both Lefty Lewis and I feel that for your sake we must somehow see to it that he is eased off the Board of Trustees. I drafted a letter questioning the judgment which he had exercised in testifying against his chairman and the Director of the Institute, but Lefty Lewis advised against sending it because he thought it would create too much ruction in our Board; so it has gone into the wastepaper basket."

but he sent it to Sherris 7/18 See memo 619

D, Fulton, John XX F.

1949

10/27

TRUSTEES

Corporation

✓ FULTON, JOHN

Biographical

LEWIS, WILMARTH

VEBLEN, O.

Fulton to Lewis.

At the I. A. S. meeting last Friday, Veblen and I needed your moral support as only Oppenheimer and the business men of the Board showed up. "Your friend, Lewis Strauss, was there exuding Saccahrine from every pore. I was polite to him, but I wanted to wring his neck; there was no reference to his recent public hearings."

Fulton, Wilmarth Lewis

10/27

PROFESSORS

Academic Personnel

TRUSTERS

Corporation

✓ FULTON, JOHN

Biographical

LEWIS, WILMARTH

Fulton to Lewis.

Fulton suggests J. Leslie Hotson, brilliant and original English scholar who would be a great ornament to Yale, but if Yale can't make the appointment (they were changing presidents then) might put a bug in R. O.'s ear for I. A. S.

Fulton - Wilmarth Lewis

1950

2/22

STRAUSS, EMMIX LEWIS

Biographical

✓ FULTON, JOHN

OPPENHEIMER, R.

Fulton to Oppenheimer, February 22, 1950.

It was a good meeting of the Board yesterday and I must confess to having been rather pleasantly surprised by Lewis Strauss' chairmanship. He actually encouraged a little general discussion and it is practically the first time that this has happened during the seven years I have served as a trustee.

*Fulton made same complaint re Hard A Matter
+ same complaint Feb 1949.*

D, Fulton, John F.

10/26

TRUSTEES

Corporation

MAASS, HERBERT N.

Biographical

✓ FULTON, JOHN

LEWIS, WILMARTH

Fulton to Lewis.

lwl
Maass read Wilmarth Lewis' letter at the meeting commenting on the bankers on the Board of Trustees. He was pale and lost weight and was irritable. Fulton opined he was about to have a "vaso-motor accident." Aydelotte "looked as though he had had some kind of serious physical reverse." Maass gave a great play to Lewis' letter, and seemed very angry that the faculty was implying the bankers were exceeding their prerogatives. Fulton speculates about how Maass got the copy. (Lewis doesn't answer that in his return). Oppenheimer and Fulton did everything they could to "placate the old man."

Lewis' letter provoked vaso-motor attack?
No - it came a year later?

Fulton - Wilmarth Lewis

1950

10/26

TRUSTEES

Corporation

✓ FULTON, JOHN F.

Biographical

OPPENHEIMER, R.

LEWIS, WILMARTH

(See Trustees' Minutes of October 20, 1950, to which is appended letter by Wilmarth Lewis on the function of Trustees.)

Fulton to Oppenheimer, October 26, 1950.

He regrets that Mr. Maass found it fitting to read Lewis' letter. It is true that financial officers of a board of trustees should not attempt to influence ~~and~~ educational policy, "but this is better accepted as unwritten law ~~xxxxx~~ rather than put forth vocally." Lewis is very conscious of the problem because the business members of the Yale Corporation unconsciously meddle with educational policies and Lewis resents it.

Fulton suggests that as new members are appointed to the Board, those with academic qualifications should be considered because almost everyone at the present time is in frail health. Qualification of a new appointee should be carefully reviewed by the entire Board. He hopes there won't be other Herbert Lehmans, John Hancocks or Linders appointed. He says that Linder, Hancock and Lehman were simply brought to the Board meeting and declared members "before any of us had opportunity to pass on their qualifications." Linder is the best of the three. "Lehman is dead wood, John Hancock is even dead, and there is no earthly point in having this kind of window-dressing. He prays that the letter remain confidential.

D Fulton, John F.

1952

✓ FULTON, JOHN F.

Biographical

WEED, LEWIS H.

Weed twits Fulton all the time as being primarily for Taft but also for Eisenhower. He thinks the rapprochement between the two will destroy Eisenhower. Not sure whether Fulton is a Republican or a Democrat. (He certainly wrote a most tender and admiring obit to F. D. R. in his diary.)

Weed had t.b. (see b/120/49)

Fulton - Lewis Weed

1952

10/31

BUILDINGS AND GROUNDS

Facilities

TRUSTEES

Corporation

PRINCETON UNIVERSITY

Relations WOA

WEED, LEWIS H.

Biographical

✓ FULTON, JOHN F.

MAASS, H. H.

Letter from Weed to Fulton, October 31, 1952.

Filed in Chronological file under 1952, 10/31.

Fulton, John F., Correspondence, Sterling School of Math

1934
10/31
11/3

WEED, LEWIS H.

Biographical

~~MAASS, HERBERT~~ GENERAL

Facilities

✓ FULTON

Biographical

ROSENWALD, LESSING

Weed to Fulton.

Weed deplores Maass' excitement, and predicts he will have another arterial break. He wants Lessing Rosenwald for the new chairman.

He deplores the library at the I. A. S. and the lecture rooms. Says I. A. S. is growing, "too far away from Princeton." But Fulton reports Oppenheimer wants the new building, and considers it "fantastic that I. A. S. has no amphitheatre."

Fulton - Lewis Weed

1952

11/3
11/8

GENERAL (AMPHITHEATRE)

Facilities

POLICIES

Administration

STRAUSS, LEWIS

Biographical

✓ FULTON, JOHN F.

WEED, LEWIS H.

ROSENWALD, JULIUS

Fulton to Weed, November 3, 1952, and Weed to
Fulton, November 8, 1952.

Letters are filed in the Chronological file under
1952, 11/3.

Fulton, John F., Correspondence, Sterling School of Math

1952

11/10

WEED, L.

WEED, L.

Biographical

LEWIS, WILMARTH

✓ FULTON, JOHN P.

Fulton to Weed, November 10, 1952.

Letter filed in Chronological file under 1952, 11/10.

Fulton, John P., Correspondence. Sterling School of Math

1952

12/5
12/26
12/29

PALEOGRAPHY

Academic Activities

LOWE, E. A.

Biographical

FULTON, JOHN P.

LEWIS, WILMARTH

A. L. P. Norrington to Fulton, December 5, 1952.

Says that Lowe is in Oxford making final arrangements for the next Volume of his C. L. A. which Clarendon Press at Oxford hopes to publish in the spring. (Norrington is with the Press). Volume VI.

Volume VII is well advanced, and the press will get it out in 1954 or 1955. The ones beyond that, Volumes VIII and IX deal with MSS. in Germany, and Vol. X with a rather miscellaneous remnant. The material is all assembled in rough form, it all has to be checked, many photographs have to be made, and much journeying "and the great little man is 73."

He begs Fulton to see that nothing gets in the way of Lowe's finishing as far as humans can contrive. "There has never been anything like it in the field of Paleography before, and I don't suppose ever will be again. Lowe stands to his subject as Mommsen did to his--the last man who can see it steadily and see it whole. So, if you do not think it impertinent of me to say so, I hope that the Institute will be able to continue to support this great work, and even, perhaps, to make Lowe's way even smoother. He is in great form, and looks good for several years' activity, but he has an inefficient heart, and something he told me today about hurrying from one platform to another on Zürich station rather alarmed me."

Fulton to Lewis, December 26, Encloses the letter and asks Lewis to send it on to Oppenheimer.

Definitive
December 29, 1952, Oppenheimer to Fulton. He says that it won't be necessary to bring the matter up at the next Board meeting because the Institute always does support the work of all former professors and permanent members just as long as ~~xxxxxx~~ they have work under way and are performing it.

"In Lowe's case I think I have done everything that he has asked, and sometimes more, in providing funds for assistants and secretarial work, and travel and publication. This was particularly necessary at the time when his eyes were so bad, and of course it continues to be necessary. It is perhaps one of the civilities that the Institute can afford to pay not too much attention to the age of retirement as far as a man's work is concerned; and it would never occur to me to let Lowe down as long as he himself is capable of carrying on."

D, Fulton, John F.

1934

7/13

DIRECTOR

Corporation

MAASS, HERBERT H.

Biographical

VEBLÉN, O.

✓ FULTON, JOHN F.

STRAUSS

SMYTHE, HARRY

Veblén to Fulton from Switzerland, bitterly inveighing against the Chairman's plan to call a meeting to see if the I. A. S. should retain the Director. Veblén is boiled up about it. He talks of academic freedom at length. He seems to say he has written to Maass telling him exactly what he thinks of it.

Wilmarth Lewis expresses his thought that such an action would destroy the Institute. He says he thought Veblén's letter to Maass was a corker. It changed Maass' mind. Veblén suggested replacing Strauss with Harry Smythe.

One of Fulton Files

1954

8/3

OPPENHEIMER, ROBERT

Biographical

STRAUSS

MAASS, HERBERT H.

VEBLEN, O.

FULTON

LEWIS, W.

Letter from Fulton to Wilmarth Lewis, August 3, 1954.

Filed in Chronological File under 1954, 8/3.

☒ Fulton, Wilmarth Lewis

1955

November

KENNAN, GEORGE D.

Biographical

MONTGOMERY, DEAN

✓ FULTON, JOHN F.

LEWIS, WILMARTH

Dean Montgomery wrote to Fulton and to Wilmarth Lewis,
or rather asked Fulton to pass the letter over to Wilmarth
Lewis against Kennan's appointment.

One of Fulton files

1955

11/18

OPPENHEIMER, ROBERT

Biographical

MITCHELL

LEWIS, WILMARTH

✓ FULTON, JOHN

Lewis to Fulton.

Everyone but Mitchell voted for Kennan's appointment.
Veblen couldn't vote, but said he would vote no if he could.

Fulton to Lewis.

Veblen did much harm in attempting to represent the
faculty views of the faculty on the Kennan appointment.

Fulton's Diary

1955

12/31

✓ FULTON, JOHN F.

Biographical

KENNAN, GEORGE

John F. Fulton to Oppenheimer December 31, 1955,
regarding the appointment of Kennan to the Institute, and the
high regard shown for him by professional historians.

Letter filed in Chronological file under 1955, 12/31.

D, Kennan, George

1956

3/14

LIBRARY

Facilities

FULTON, JOHN F.

Biographical

LEWIS, WILMARTH

Fulton to Lewis, March 14, 1956.

Letter filed in Chronological file under 1956, 3/14.

Fulton, John F., Correspondence, Sterling School of Math

1956

5/7

DIRECTOR

Administration

BOARD OF TRUSTEES

Corporation

✓ FULTON, JOHN

Biographical

OPPENHEIMER ROBERT

WEED, LEWIS H.

VEBIEN ,O.

AYDELOTTE, F.

STRAUSS, LEWIS W.

VON NEUMANN, JOHN

KEVNAH, GEORGE

EINSTEIN, ALBERT

Interview with Dr. John Fulton, May 7, 1956

Filed in Vertical file under Fulton Interviews.

1957

2/16

JOHNS HOPKINS

Educational Institutions

DIRECTOR

Administration

RICHTER, KURT

Biographical

WEED, L. H.

/ FULTON, J.

JENKINS, AUGUSTA

McALLISTER, BARRY

Interview with Kurt Richter and Mrs. Leslie Richter,
February 16, 1957.

Filed in Vertical File under 1957, 2/16.