

1941

2/15

ORIENTAL STUDIES

Academic Activities

PRINCETON UNIVERSITY

Relations with

GOLDMAN, BETTY

Biographical

*EARL'S*  
PARIS, DR.

AYDELOTTE

Goldman to Aydelette.

Regarding relations with Princeton agent Paris.

Biographical data in file.

Letter from Miss Goldman to Dr. Aydelette in Chronological  
File under 1941, 2/15.

A, 10/18/56, Humanistic Studies

1933

5/4

WEYL, H.

Biographical

HEINICH FANFEL, O.

✓PARKAS

PONTRJAGIN

LEFSCHETZ

SCHOOL OF ECONOMICS & POLITICS

Academic Organisation

Veblen to Flexner (NYC):

"I return herewith the letter from Weyl and the correspondence with Dr. Heick. I have kept the copy of your letter to Dr. Zangger but I will return it if you wish. I should think this letter would put Weyl at his ease as far as it is possible to do so. His fear that he would have to take over the Directorship of the Institute at Gottingen is probably well founded for Bohr's information that Courant has been 'given a leave of absence' seems to be quite definite. I have suggested Courant's name in a couple of places where they need a man to build up a mathematics department. He would be ideal for such an undertaking.

"I think it very likely that Neugsbauer will also be dismissed because he is well known as a radical in politics. I believe it is quite true that he occupies a unique position as an historian of mathematics.

"I am going to talk with Taylor of our Chemistry Department about Farkas. I seem to remember that the chemists think very highly of him. I suppose you noticed in the morning paper that Haber himself has resigned.

"I can't help returning to the point that if the funds could be made available, now would be a golden opportunity for starting some of the other departments. But this idea is so obvious that you have doubtless already considered it from all points of view.

"Mrs. Bailey's account of the grants in aid in her letter of May 3rd agrees entirely with my notes on the subject except that there should also be set aside \$1200 for travelling and extra expenses in the case of Pontriagin. You will recollect that we agreed with Lefschetz that a total of \$3000 should be available for this case and we decided to make the stipend small in order to have a good large reserve on account of the peculiarities in his situation. Contrary to what I wrote in one of my letters last week, this means that we have now disposed of \$500 out of our additional \$5000."

1938

✓ FARFAND, MAX

Biographical

Director of Research, Huntington Library and Art Gallery,  
Pasadena.

D, Earle, 1936-1949 1939

1938

8/23

EARLE, E. M.

Biographical

✓ FARRAND, MAX

FLEXNER, A.

Original of letter attached to this memo and filed in  
the file of D, Earle, 1936-1939. The letter attached to  
this memo is a copy of the original. It has to do with  
Earle's going to the Huntington Library.

D, Earle, 1936-1939

1938

8/27

EARLE, E. M.

Biographical

X~~S~~/PARRAND, MAX

FLEXNER, A.

Flexner to Max Farrand, Director of Research,  
Huntington Library, Pasadena, August 27, 1938.

(Earle has evidently been in Pasadena for the summer).  
"I thoroughly understand your attitude regarding Earle's  
work, and I am not surprised. He is a first-rate person who  
for ten years has been out of practice and needs now to  
settle down and to devote himself to the severest kind of  
intellectual effort. That will, I think, remedy the defect  
which you note and of which I have had slight and occasional  
indications, but I have not been disturbed because I have  
enormous confidence in Earle's great abilities  $\chi$  and in his  
high standrads."

In this correspondence, Flexner has counselled Earle  
never to admit that he doubts his physical capacity to carry  
on. When he writes to Farrand, Flexner is very careful to

indicate complete confidence in Earle's ability to get along physically. Incidentally, these letters show that Earle did not go to Cal Tech and Huntington in the summer, but that it was planned he would go in the winter or fall session. He was, however, ill and could not go.

D, Earle, Edward M., 1936-1939

1956

8/3

FOUNDERS

Corporation

GIFTS

Finance

WARNER, MRS. A. CYRUS

BAMBERGER, LOUIS

BAMBERGER, EDGAR

FULD, MRS. FELIX

✓ FARRAND, DR. WILSON

NEE HUTZLER

Interview with Mrs. A. Cyrus Warner, August 3, 1956.

Filed in Vertical File under Warner Interviews.

Interview 8/3/56



1938

9/21  
9/22  
9/23

TRUSTEES

FOUNDERS

✓ FARRIER, WALTER H.

FLECKNER, ABRAHAM

Corporation

Biographical

Fleckner writes <sup>to</sup> of Farrier in regard to some questions about the By-Laws and Minutes and says that he is too busy to be bothered about such trivial points. "I really have too many serious things to think about to spend my time in communicating with Mr. Maass and others regarding matters of this kind."

Farrier explains that he is sorry "to having intruded on your time," but that Maass directed him to do so.

Fleckner then answers in more detail:

1. Matters pertaining to the By-Laws should be taken up with Mr. Hardin or Mr. Maass, and often small matters which involve a departure are not worth bothering about. ...When a matter of real importance comes up you may be sure that we watch our step."

2. He explains that the Executive Committee almost never meets, and that many transactions of the Finance Committee are carried on over the telephone.

Sources: D Farrier, Walter H.

1938

October

FOUNDERS

Corporation

COMMITTEES (EXECUTIVE)

Corporation

MAASS, H. H.

Biographical

✓ FARRIER, WALTER H.

FLEXNER, A.

See correspondence for impression that Farrier was source of technical objections to procedures. For instance, waivers of notice of meeting of Executive Committee, March 29, 1938 not sent and signed. Minutes do not show those present, but only appointed members signed. Thus Farrier raised question of reducing number of members ex-officio in interest of easier circulation.

D. Maass

1941

10/11

BAMBERGER L.

Biographical

✓ FARRIER, W. H.

AYDELOTTE, P.

Letter from Farrier to Aydelotte, October 11, 1941,  
saying that during the busy holiday season, the L.  
Bamberger & Company telephone wires are busy, and gives  
Mr. Bamberger's private unlisted telephone number at his  
desk.

D File, Farrier, Walter H.

GENERAL

Public Relations

AYDELOTTE, FRANK

Biographical

✓ FARRIER, WALTER H.

Dr. Aydelotte to Farrrier (L. Babberger's office, Newark):

"Will you convey to Mr. Babberger my warmest thanks for the photograph? May I ask you to do me another favor? I enclose an outline of the heads on the photograph, on which Miss Richelger and I have written the names as well as we can figure them out from the newspaper clipping. You doubtless know all the individuals concerned and I should be grateful if you would compare this outline with a copy of the photograph and let me know whether we have got the right names on the right heads, correcting any which are wrong. All such items as this are part of the history of the Institute and its founder and will be of interest and value to historians in the future."

Source: D Farrier, Walter H.

1943

5/21

BENEFITS

Academic Personnel

BAMBERGER, LOUIS

Biographical

✓ FARRIER

AYDELOTTE

The pension report of May 21, 1943 contained amendments proposed by Louis Bamberger (Aydelotte to Farrier May 21, 1943). Lowe and Hersfeld retire 65 at \$4000; Stewart, Warren and Nitrany at \$4000. Not more per double premium to be paid by IAS in div. Swann at \$1200 not \$1500.

A, 10/18/56, Benefits

1944

✓ FARRIER, WALTER

FOUNDERS

Biographical

Corporation

Secretary to both estates (as Executor Carrie Fuld's  
and as former confidential clerk to L. Bamberger.

D, L. Bamberger Estate

1944

9/30

FARRIER, WALTER H.

Farrier, Walter H. at Box 798, Newark, New Jersey.

Executor with Schapp of the Estate of Carrie Fuld. Formerly  
with L. Bamberger as Secretary.

Aydelotte asked Farrier (9/30/44, D- Estate L. Bamberger)  
for successive wills of L. Bamberger. Analogy of 7 wills of  
Cecil Rhodes?

D File, Estate of L. Bamberger

1944

11/8

AYDELOTTE, F.

Biographical

✓ PARRIER, WALTER H.

Parrier to Aydelotte, November 8, 1944.

"Thank you for your letter of the 6th and I will look forward to seeing you on the 13th.

"I believed you would be interested in knowing that a "Liberty Ship" is shortly to be christened the "Louis Bamberger" and launched at Jacksonville, Florida. We have no further details at present, but perhaps you already know this much about it."

A (Attic) Report of the Director, 1944, October



1944

11/20

FOUNDERS

Corporation

GIFTS

Finance

FARRIER, WALTER H.

Biographical

Farrier to Schaap, November 20, 1944.

A copy of a list of 11 items concerning both Estates  
in file.#

D. Esberger, Louis - Estate of

1956

5/29

FOUNDERS  
GENERAL  
INSTITUTE FILE  
GIFTS  
DIRECTOR  
ECONOMICS  
SCHAAP  
✓ FARRIER  
BAMBERGER, LOUIS  
FULD  
HARDIN  
BAMBERGER, EDGAR  
LEIDESDORF  
MAASS  
STRAUS  
PLENNER  
AYDELOTTE  
STRAUSS

Corporation  
Facilities  
Institute File  
Finance  
Administration  
Academic Activities  
Biographical

Interview with Messrs. Schaap and Farrier, May 29, 1956.  
in the Board room at Bloomingdale's, New York City.

Filed in Vertical File under Schaap and Farrier Interviews.  
Interview with Schaap and Farrier, 5/29/56

1941

2/16

11/3

FORD FOUNDATION

Foundations

KENNAN, GEORGE

Biographical

✓ FEIS, H.

2/16/51 and 11/3/52

Oppenheimer to the Ford Foundation regarding a grant from them for the support of work on international relations and the history and development of foreign policy at the Institute. They want George Kennan to be here.

<sup>5</sup> Both letters are filed in the Chronological File under 1941, 2/16.

D File, Ford Foundation, I. A. S. Agreement - George Kennan

9/25

ECONOMICS (P. 1, 4, 5, 10, 11, 13, 14, 16)  
DIRECTOR (P. 6)  
SCHOOL OF HUMANISTIC STUDIES (P. 6, 7)  
PRINCETON (P. 7, 8, 11)  
PARTICIPATION IN ADMINISTRATION (P. 9, 13)  
POLICIES (P. 12)  
BUILDINGS AND GROUNDS (P. 6, 7, 15, 16)  
ROCKEFELLER FOUNDATION (P. 16, 18)  
STEWART (P. 1, 5, 13, 14)  
FRANKFURTER (P. 2, 5, 9, 17)  
CLAY (P. 4)  
BIEPLER (P. 4, 6, 8, 9, 10, 13, 14, 15)  
WOLMAN (P. 4, 17)  
VINEY (P. 5, 8)  
AYDELSTEIN (P. 6)  
VEBLEN (P. 1, 16)  
STRAUS (P. 7)  
PANOFKY (P. 7)  
SCHROEDINGER (P. 7, 8)  
OPPENHEIMER (P. 9, 17)  
WARREN (P. 10, 11, 16)  
BUCHANAN, NORMAN (P. 11)  
✓ FEIS (P. 13)

Academic Activities  
Administration  
Academic Organization  
Relations WPAI  
Academic Personnel  
Administration  
Facilities  
Foundations  
Biographical

Interview with Mr. Stewart, September 25, 1956.  
Filed under Stewart Interviews in Vertical File.

1948

PRINCETON UNIVERSITY

SCHOOL OF HISTORICAL STUDIES

✓FERGUSON

LITERARY CRITICISM

Relations WOI

Academic Organization

Biographical

Academic Activities

History of two years of seminars, changes for third year.  
See report, without date.

D, Literary Criticism, Ferguson Program

1948

11/16

DIRECTOR'S FUND

Finance

ELIOT, T.S.

Biographical

✓ FERGUSSON, FRANCIS

BURKE, KENNETH

RADIN, MAX

"The Director reported that at present the chief use of the Director's Fund had been to continue the line of appointments started with Blackmur in literature and criticism: T. S. Eliot, Francis Fergusson, Kenneth Burke are General Members under this grant. The Director proposed to suggest to Mr. Eliot that he return to the Institute when he can. An invitation has been accepted by Professor Max Radin for two terms during the academic years 1948-1949 and 1949-1950. Professor Radin's plan is to complete several books on the history of the law during his stay."

Tr. Min. 11/16/48 p. 4 5

1954

1/11

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SCHOOL OF HISTORICAL STUDIES

PRINCETON UNIVERSITY

Relations WOI

✓ FERGUSON

Biographical

See Source for Princeton's course in Literary Criticism.  
(The Christian Gauss Seminars in Criticism) begun by  
F. Fergusson (while at I. A. S. ?).

Gates, Council of Humanities, p. 23 ff., Filed in H. Vertical

SCHOOL OF HUMANISTIC STUDIES  
SCHOOL OF HISTORICAL STUDIES  
PRINCETON  
LIBRARY  
FACULTY  
FLEXNER, A.  
DODDS, HERBERT  
CAPPS  
MERITT  
PANOFSKY  
EARLE  
OATES  
OPFENHEIMER  
STEWART  
✓FERGUSON  
ELIOT  
TOYNBEE  
BOAZ

Academic Organization  
Relations WOAI  
Facilities  
Academic Personnel  
Biographical

Interview with Professor W. J. Oates, Chairman  
Classics Department, Princeton University, June 4, 1956.

Filed in Vertical File under Oates Interviews.

Interview with Oates, 6/4/56



1956

7/16

SCHOOL OF HISTORICAL STUDIES  
SCHOOL OF MATHEMATICS  
PROFESSORS  
MEMBERS  
FACULTY  
PARTICIPATION IN ADMINISTRATION  
ECONOMICS  
HARVARD  
GEST ORIENTAL LIBRARY  
PRINCETON UNIVERSITY  
GENERAL  
OPPENHEIMER  
✓FERGUSSON  
TOYNBEE  
ELIOT  
PLACZEK  
KENNAN  
DYSON  
STEWART  
VINER  
ALEXANDER

RIEFLER  
WARREN  
MAYER  
GODEL  
EARLE  
DOUGLAS  
STRAUSS  
FRANKL

Academic Organization

Academic Personnel

Academic Activities

Educational Institutions

Facilities

Relations WOAI

Publications

Biographical

Interview with Robert Oppenheimer, July 16, 1956.

Filed in Vertical File under Oppenheimer Interviews.

2/15  
3/22  
4/17  
5/13

SCHOOL OF MATHEMATICS

Academic Organization

FLEXNER, ABRAHAM

Biographical

✓ FERMI, ENRICO

Flexner to Fermi, 2/15/35:

Flexner writes that he met Fermi in Rome several years earlier and discussed the possibility of establishing a school of mathematics at the IAS.

"Since that time the School of Mathematics has been established. Its organization is extremely simple. We have brought together, as you will see from the bulletins which I am sending you, a small group of eminent men who have been free to work each in his own way. There are no rules or regulations in the usual sense of the term. Those admitted as workers are persons who have shown capacity for creative and original effort, and each of them works as he pleases and with whom he pleases. Thus the workers and the members of the staff really enjoy the same sort of freedom. During the current year the Institute established a visiting professorship which has been filled by Professor Paul A. M. Dirac. The members of the mathematical and mathematical-physics groups have been discussing the question of inviting another visiting professor for the next academic year,

beginning October 1 and ending May 1, with an interval of a month at Christmas. This morning I was informed that you were their choice. The professorship carries with it a salary of \$10,000.

"In the name of the faculty I have the greatest pleasure in inviting you to become Visiting Professor to the School of Mathematics of the Institute for the next academic year, and I trust very much that the authorities of the University and the Italian Government may make it possible for you to accept this invitation."

Fermi answers on Mar. 22, 1935 asking if he can use the physical laboratory of the Princeton University, if he accepts the offer.

Flexner writes on Apr. 17:

"I am enclosing a copy of a letter from Professor Smyth, who is the acting Chairman of the Department of Physics in Princeton University, which I hope will answer you the questions which your letter raises. I may add that the mathematical institute and physical institute adjoin one another and are connected by a corridor, so that you will be in the closest possible contact with both departments. All of the professors of the faculties of both the Institute for Advanced Study and Princeton University are looking forward with the keenest interest to your visit.

"You will notice from the bulletins which have been sent to you that different methods of carrying on work are followed by different individuals..."

On the same date Flexner wires "Facilities will be provided."

On May 11 Fermi wires "Impossible leave Italy next year. Writing."

Source: D Fermi, Enrico

1936

4/9

PRINCETON UNIVERSITY

Relations WOI

SCHROEDINGER

Biographical

HEISENBERG

FERMI/ FERMI

SIGEL

POWLER

Eisenhart to Flexner, April 9, 1936.

The Research Committee reviewed its past actions with regard to visitors and adopted this policy for the future: Under normal conditions, a visitor invited to the University for scientific research: maximum stipend shall be \$1,000 a month and the maximum traveling expenses \$500. In each case the Committee shall determine the stipend and grant for traveling expenses in the light of the circumstances of the case.

The maximum offer was made to Schroedinger, Heisenberg and Fermi, in each case for several months, "because of our desire to have

then visit Princeton to determine whether we wished to extend each of them an offer for a permanent position. We did not offer as much as this to either Professor Siegel or Professor Fowler."

D. Eisenhart, Luther P.

4/28

SCHOOL OF MATHEMATICS

Academic Organization

SMYTHE

Biographical

✓FERMI

SIEGEL

PAULI

Aydelotte called meeting to consider his own and Smythe's suggestion Fermi be invited to University in theoretical physics under auspices I. A. S. and University. Did the School of Mathematics wish to defer its nominations of Siegel and Pauli? No, they did not.

See Mathematics Faculty Minutes, 4/28/45

145  
FERMI

SCHOOL OF MATHEMATICS

EXPERIMENTAL PHYSICS

Biographical

Academic Organization

Academic Activities

Copy from Mathematics Faculty Minutes, 1935-52, book in Director's Office.

THE INSTITUTE FOR ADVANCED STUDY

Minutes of a meeting of the professors of the School of Mathematics with Dr. Aydelotte June 2, 1945

Present: Dr. Aydelotte, and Profs. Einstein, Morse, von Neumann, Veblen, Weyl and Alexander, Secretary.

Meeting called to discuss to what extent the Institute should become involved in questions involving Experimental Physics.

Von Neumann: In all probability, Fermi and Oppenheimer will soon be leaving full-time war work. Doubtful whether they will return to former university posts. Oppenheimer reported not happy in Berkeley and considering offer from Harvard, and according to Rabi also offer from Columbia. Fermi is still attached to Columbia but very seriously considering offer from



Chicago.

Aydelotte: Smyth thinks U. S. Government will continue to support experimental work generously. Should work be done in U. S. Government laboratories or at picked universities? Aydelotte and Smyth suggest Government laboratories, with scientists from universities working on leave of absence.

Einstein: Fears that emphasis on such projects will further ideas of "preventive" wars.

Morse: Doubts whether scientists will ever be able to run such projects.

Aydelotte: Points out that Government will probably insist on some "classification" for such projects.

How secret will they be?

Von Neumann: Government may subsidize some experimental and theoretical work in physics on a straight scientific basis.

It might maintain regional laboratories, each serving a group of universities.

Veblen calls attention to expenses for engineering which will put much work beyond means of private universities, hence the necessity for regional laboratories. In view of these laboratories, the Institute could afford to go in for physics on a grander scale than previously contemplated. In future, private funds may be insufficient to provide for scientific research. Congress may vote large appropriations and leave detailed allocation of funds to universities in hands of scientific committee.

Von Neumann: In future, Government may play the role of the great foundations. May see the need for independent research in addition to strictly military projects.

Einstein: Insists on importance of independence and emphasizes dangers of secret war work.

Von Neumann and Morse: If we had a man like Fermi on our faculty we would stand a better chance of getting a share of appropriations.

Morse: How far will Princeton University gamble on a joint project to get Fermi?

VON Neumann: Smyth says Physics Department approves offering laboratories and that approval of Dodds is expected.

Einstein: This means that the Institute would pay the salary and that the University would get the man. Precedent might develop into a common practice on part of University.

Weblen: Many University supporters might complain that the University was providing the equipment for the benefit of a man belonging essentially to the Institute.

Von Neumann: Impossible for Princeton to match the salary ceilings of Chicago, Columbia, etc. If we make arrangement with University we should impose condition that Fermi do research work only.

Morse: The Government is inclined to let contracts to establish institutions that have organization and equipment,

rather than to start entirely new undertakings. Fermi question should be considered from the general point of view, taking all possible eventualities into consideration (i.e. whether or not we get Government funds).

Veblen: Situation analogous to that when we set up Mathematics group at Institute, building on group already at University. At the University we now have a nucleus consisting of Wigner and Wheeler. By building around these men we might try to obtain leadership in this area.

Aydelotte: Are we on the verge of great new discoveries in physics, or is it merely a question of engineering applications?

Weyl: It is never possible to guarantee such a thing in advance, but further progress in atomic physics certainly requires great apparatus which is best obtained in the manner discussed.

Einstein: Agrees with Weyl that such a procedure will probably lead to important scientific progress. He considers it desirable. However, we must keep in mind not to spend our energy on engineering applications.

Veblen: Mount Wilson is a great engineering establishment, yet it serves the purposes of pure scientists such as Russell, etc.

Aydelotte: We don't know what prospects are for the future. At present most Government projects seem to be of a purely engineering character.

Morse: Our first consideration should be to get good men, but good men are liable to gravitate to points where funds are available. On the other hand, it would be dangerous to engage on a program that would make us dependent on continuing Government support.

Veblen: There is a good chance Trustees would be interested in plan. They may even get too much interested, to the detriment of other things.

Von Neumann raises question of automatic computation machines. There may be opportunity for us to take on directing role.

Veblen: Fluid mechanics. There is a proposal to have a panel on this subject, no doubt with military support. Work has been done for Army in this field by Bleakney and Harvey at Princeton. Problems of mathematical interest are involved.

James W. Alexander

Secretary

No record  
asked

1945

6/2

SCHOOL OF MATHEMATICS

Academic Organization

PRINCETON UNIVERSITY

Relations WOI

✓FERMI

Biographical

EINSTEIN, ALBERT

Discussion of government scientific research.

Relations with Princeton on Fermi.

Computers--von Neumann.

Einstein vs. engineering schemes see minutes for what was evidently controversial discussion.

Mathematics Faculty Minutes, 6/2/45

1946

11/19 15

PRINCETON UNIVERSITY

Relations WOA I

✓ FEYNMAN, R. P.

Biographical

Director transmitted proposal of the University for a joint appointment of Feynman of Cornell at a salary of \$7,000, one-half from each institution, rank at Princeton to be that of Associate Professor, status at the Institute to be permanent Member, to spend alternate terms or alternate years at the Institute. The Director was authorized to carry through the arrangement subject to approval of the Faculty of the School of Mathematics.

Minutes Executive Committee, November <sup>15</sup> 19, 1946



1946

11/29

SCHOOL OF MATHEMATICS

Academic Organization

THEORETICAL PHYSICS

Academic Activities

DIRAC

Biographical

✓ FEYNMAN  
FRYMAN

11/29/46

The Executive Committee authorized a joint arrangement with the University by which Richard Feynman would be appointed a permanent member of the Institute and an Associate Professor in the University at \$7,000. Aycolette will make no approach to this until he is approached by the University authorities.

The Mathematics Faculty decided Dirac would make an excellent permanent professor. Expressed to von Neumann he would be interested in a temporary appointment.

Minutes, School of Mathematics, 11/29/46

1946  
1947

12/13  
3/ 2/3

SCHOOL OF MATHEMATICS

Academic Organisation

PRINCETON UNIVERSITY

Relations WOI

✓ FEYNMANN, R. P.

At first meeting Aydelotte announced Feynmann had been offered joint appointment by Princeton University and Institute. (There was no Faculty consideration of the matter that I have observed, despite the new policy of notice). On second meeting Aydelotte suggested Feynmann had refused (for the next three academic years).

*SMA had considered, invited Schweigen first to visit for a couple of days. He declined. But SMA had formally proposed to Feynmann*  
*After*

Faculty Minutes above dates

1946

12/13

PARTICIPATION IN ADMINISTRATION

Academic Personnel

PRINCETON UNIVERSITY

Relations WDAI

SCHOOL OF MATHEMATICS

Academic Organization

✓ PEYRMANN

Biographical

Aydelotte announced that appointment as Associate Professor Theoretical Physics had been offered by Princeton University with offer from I.A. S. of membership for three years.

This was not previously cleared with full faculty; although it had been submitted by to Executive Committee and approved.

Faculty Minutes

1946

12/13

PRINCETON UNIVERSITY

Relations WOAI

✓ FEYNMAN, PROFESSOR R. P.

Biographical

Hydelotte reported that Feynman of Cornell had been offered a joint appointment by the Institute and Princeton University to divide his time equally between the two institutions. He will be an Associate Professor at the University and a Member of the Institute for a period of three years. There was some discussion of his qualifications by Weyl and Veblen and von Neumann was quoted as ranking him high in the group of mathematical physicists.

D, Faculty Minutes, December 13, 1946

1947

2/3

PRINCETON UNIVERSITY

Relations WOA1

✓ FEYNMAN, R. P.

Biographical

Aydelotte announced that Feynman had declined the joint offer of Princeton and I. A. S. for the next three academic years.

D, Faculty Minutes, February 3, 1947

1947

2/18

MEMBERS

Personnel  
~~Academic Organization~~

/FEYNMAN, R. P.

Biographical

Exec. Comm. authorized Aydelotte to pay half of \$7000 p.a. as salary of Feynman as permanent member. Other half by Princeton Univ. to Feynman as assoc. professor. (Min. 11/19/46). He refused offer.

Exec. Comm. Mtg. 2/18/47 p. 2

1948  
1952

1953  
1955

12/10  
12/8  
12/16  
2/28  
10/28  
4/7

POLICIES (Page 3, Par. 1)

Administration

✓ DYSON, FREEMAN J.  
✓ WEYMAN (Last page)

Biographical

December 10, 1948, Oppenheimer to Dyson notifying him of his appointment for a five-year period on recommendation of the faculty of the School of Mathematics and with concurrence of the whole faculty. Appointment as member of the Institute for five years July 1, 1949-June 30, 1954. Dyson to spend such time as he finds possible with the Institute. The Institute is setting aside \$9,000 to be made available to him at the rate of \$3,000 a semester of \$6,000 for an academic year.

December 8, 1952, Oppenheimer to Dyson offering him Professorship in the School of Mathematics on unanimous vote of the Faculty and unanimous concurrence of the Trustees, effective July 1, 1953 until retirement, which technically at that moment was 65, but was in the process of being extended

by the Trustees. Salary \$12,500 a year, 5 per cent contribution on the part of the Institute toward TIAA. "The Institute permits its Faculty to elect the new TIAA plan of devoting up to fifty per cent of the retirement funds to the purchase of equities." Oppenheimer says that the salary range is being reviewed, and the salary may be increased upward but will not be reduced.

You surely understand the very great freedom which we wish to provide for our Faculty. In fact, your only duties as Professor, apart from the pursuit of your own scientific work, will be to consult with us occasionally about the appointments of members and of colleagues on the Faculty, and to help chart our modest course in scientific and scholarly work for the future.

At that time Dyson was Professor of Nuclear Physics at Cornell University.

December 16, 1952, Dyson informs Oppenheimer he accepts the appointment happily, but does not know whether he can



take up his duties as of July 1, 1953.

Dyson to Oppenheimer, February 28, 1953. Dyson has been asked by Oppenheimer whether or not Max Jost should be offered an appointment by the Institute. Stating first that he feels disqualified by Jost's kindness to himself and Verena, Dyson's wife. Dyson expresses what he believes should be the making permanent policy of the Institute, leaving Oppenheimer to consider the policy and decide what should be the practical decision if he follows it.

"I think the long-term success of the physics group at the Institute is best assured if it is our policy, not to commit permanently more than 50 per cent of our resources to any one group of people or to any one program of research. Even in such a flexibly run laboratory as this at Cornell, it is frightening to see how few people's time and brains are not committed in advance to be used in a particular way upon a particular job. In many other laboratories the situation is much worse. I therefore think it should be the

primary purpose of the Institute to correct this state of affairs. It means that the Institute should not only give to its members the freedom to work as they please, but should also preserve for itself the freedom to spend 50 percent of its current income at any time in the way best suited to the opportunities of the moment. With such a policy, the Institute will be able to keep a door permanently open for the new Niels Bohr who we hope someday will come to change the direction of our thinking, if we are not too old to learn from him.

"It is my feeling then that permanent appointments at the Institute should be made very sparingly. They should be made for the occasional genius whose quality is undisputable, and for the few permanent people who are necessary to administer the physics group and to give the work of the group some continuity and guidance from year to year. I am well aware that my own appointment would be hard to justify on this basis. I feel it unfair of me to set up obstacles to the appointment of others after having just scraped through myself. Still you asked for my opinions and so I give them to you without considering my personal position."

He then says it would be fine if Jost would consider a five or ten year appointment to the Institute, but he doubts he would. Then he finishes by saying Jost is well qualified to be a member of the small permanent group of the Institute, both as to his ability to do research in collaboration with other people, and, therefore his ability to teach.

October 28, 1955, Oppenheimer to Dyson. The Board of Trustees have authorized the Director to establish a single uniform salary for all professors at the Institute. At the present time this salary is \$18,000 a year. Therefore, on July 1, 1956, your salary will be increased to this figure.

April 7, 1955, New York Times story citing the following facts: / Dyson had been asked to attend a meeting of top Soviet scientists. Professor Richard R. Feynman of the California Institute of Technology had been informed by the General Manager of the Atomic Energy Commission, that it would be a risk if he took the trip. Dyson was a British

citizen, a permanent member of the staff of the Institute and cancelled his plans to go on being informed by the Immigration and Naturalization Service that a re-entry permit was no guarantee that an alien would be admitted to the United States after his departure.

The newspaper article points out that Professor Feynman received the Albert Einstein award for his fundamental work in the quantum theory of electricity and magnetism. This was the first time that the award, established by Lewis L. Strauss, chairman of the Atomic Energy Commission, had been won by a single individual.

Dyson was quoted as saying that the law was stupid under which he was rendered incapable of leaving the country in the fear that he might not be able to get back into it.

*no record Feynman asked to accept it perhaps in his file.*

**D File, Dyson, Freeman J.**

XXXX 1950

12/30

GENERAL

Administration

✓ FLEMING, H. K.

Biographical

The date of Oppenheimer's announcement to the Faculty and Staff of I. A. S. that beginning with January 1, 1951, Fleming will become General Manager of the Institute.

A File, I. A. S.