

✓1950-1951

GENERAL (NEW JERSEY BATTLEFIELD PARK)

Government Relations

GIFTS

Finance

Letters on same.

Filed in Vertical File under "B" for Buildings and Grounds.

D, Princeton Battlefield Park

PARTICIPATION IN ADMINISTRATION

Academic Personnel

POLICIES

Administration

OPPENHEIMER, R.

Biographical

The following meetings were held with no minutes or memoranda in the faculty files: September 18, 1950, October 3, 1950, December 13, 1950, February 5, 1951, May 18, 1951. Business was transacted at some of these meetings and decisions taken. Some were luncheons. Thus on December 13, 1950, at a special faculty luncheon there was consideration of Kantorowicz' appointment. On April 16, 1951, appointments of members Shoe, Segal and Kaufman were approved and Hassler Whitney's appointment was discussed. On May 18, 1951 Whitney's appointment was approved.

D, Faculty Minutes, 1948-1951

EMIGREES

Academic Personnel

GENERAL

Government Relations

For correspondence from January, 1950 to May 1, 1951, exchange visitors in membership at the Institute under the Smith-Mundt Act, and the Fulbright Program, see File D, Exchange Visitor Program.

D File, Exchange-Visitor Program

✓ 1950-1956

SCHOOL OF HISTORICAL STUDIES

Academic Organization

MEMBERS

Academic Personnel

STIPENDS

For details of members receiving stipends and those not receiving stipends see file.

D, Historical Studies, Agenda of Meetings

SCHOOL OF HISTORICAL STUDIES

Academic Organization

POLICIES

Administration

GREENBAUM, GENERAL EDWARD S.

Biographical

OPPENHEIMER, R.

Greenbaum to Oppenheimer, February 21, 1950 (Greenbaum was elected a Trustee October 25, 1951.)

Greenbaum, member of the firm of Greenbaum, Wolf, and Ernst, 285 Madison Avenue, New York. Suggested to Oppenheimer the holding of a conference at the Institute to study the causes for delay, expense, and technicalities in the conduct of civil lawsuits, and the extent to which court procedures have been adjusted to handle cases arising out of modern industrial conditions. Oppenheimer was pressed by Maass and Strauss to hold a conference to canvass these problems at the Institute. He took the position that the project was much too broad and should be narrowed (January 29, 1950). He consulted with Max Radin, then a member at the Institute, on the project, and suggested that Greenbaum

mention Oppenheimer's interest in it, but call the conference himself. Ultimately, the conference was held on invitation by the Institute on May 12 and 13, 1950. Attended by a number of law professors and judges and practicing attorneys.

See letter in Chronological File May 17, 1950, Oppenheimer to Greenbaum summarizing the results of the conference.

D, New York Bar Committee on Admin. Justice
Arrangements meeting 5/12-13/50

GIFTS

Finance

VEBLEN, O.

Biographical

Veblen gave his house to the Institute.

As a consideration he received his Pension for life
at \$15,000! No. interview 9/26/59.
Income - House yielded 2500 pa

D, Veblen

VINER, JACOB

Biographical

Some excerpts from A Modest Proposal for Some Stress in Scholarship in Graduate Training dated June 3, 1950. The convocation, Brown University.

"True scholarship is a commitment to the pursuit of knowledge and understanding, but it can never provide guarantees that these have been obtained. A great part of true learning, in fact, takes the form of negative knowledge, of increasing awareness of the range and depth of our unconquered ignorance, and it is one of the major virtues of scholarship that only by means of it, one's own or someone else's, can one know when it is safe to dispense with it. Learned ignorance, therefore, is often praiseworthy; although ignorant learning...never is."
(pages 1 and 2)

The last stage in the period of learning where responsibility is shared with others is in the study for the doctorate; thereafter life is the final stage of learning on one's own. (Get this paper, small but brilliant.)

On immediate usefulness of research and scholarship in

he
graduate schools, /hardly dares subscribe to the doctrine that it doesn't make any difference if the research serves useful purpose. Yet doesn't go as far as the verger who closed the doors of the church to prevent people "from praying all over the place." (Page 4)

He notes that for Charles G. Dawes, diplomacy was harder on the feet than on the head.

A footnote for Lehman: "Foot and note disease."

We entice men into the graduate school and make truffle hounds or race horses out of them. We lay down a narrow track for a fast run. This by way of specialization instead of broadening the approach.

Viner pleads for ways to humanize training in the professional skills with training in scholarship.

"Our graduate schools are now turning out large new crops of doctors of learning whose primary task it will be to rescue the world from the perils of war, of disease, of poverty, and of sin. In their moments of leisure may they also give a

little thought to the ways by which scholarship, as an ornament of the peace and the prosperity they will be winning for us, might also be promoted." (Page 13)

Some excerpts from A Modest Proposal for Some Stress in Scholarship in Graduate Training dated June 3, 1950.

WARREN, ROBERT

Biographical

STEWART, W. W.

W. W. Stewart's article on Warren and quality. Obit.

Book shelves Box

OXFORD

Relations WOAI

EARLE, E. M.

Biographical

Earle was asked to deliver the Chichele Lectures in Oxford during the summer term of 1950 by Professor B. H. Sumner, All Souls College, Oxford, and E. L. Woodward, Worcester College, Oxford.

D File, Earle, Edward M, 1945

Public Rel.

Notes to R.O. on confusion in press
statements GAS w/ Pch. U. Evidently B.D. didn't
know Foc had R.O. done, for notes says
guidance would have been helpful -

Notes ~~in~~ chronology dated 1940 etc - Physics -
look for this & change Chrono

1950
PRINCETON UNIVERSITY

Relations WOAI

GENERAL

Facilities

Dodds to Oppenheimer, January 18, 1950.

Informs him of permission granted by Trustees of the University for the use of members of the Institute to use the swimming pool in Dillon Gymnasium--five week days between the hours of 12:30 to 2, males only. Lockers were reserved, for Institute people--limited to ten in number.

D, Princeton University Pool

1/25
3/6

KENNAN, GEORGE D.

Biographical

DODDS, HAROLD

OPPENHEIMER, R.

Dodds to Oppenheimer, January 25, 1950.

Rehearses
Rehearses conversation with Kennan, and ~~urges~~ ^{urging} Oppenheimer to agree that if Kennan comes to the Institute he may participate in Princeton's teaching, Advanced courses possible having to do with Russian institutions, ideology, political behavior and literature, in which his help would be welcome. He will have free access to Princeton's facilities.

"It is true that our two corporations have studiously refrained in the past from joint engagement of personnel at the ~~same~~ same time, although we have worked out arrangements in the past by which a man was on the Institute's staff for one period and on the University's staff for another. Would you consider the University joining in an invitation to Kennan in some way that would enable ~~us~~ us to have some part of him

without disturbing his relationship to the Institute or your purpose in bringing him on?

"I had hoped to talk to you about this but it seems to be but rarely that we are both in town on one and the same day."

Note of a telephone conversation undated from Kennan, explaining to Oppenheimer that Dodds approached him and he did not approach Dodds.

Letter~~s~~ Charles Dollard, President, Carnegie Corporation of New York, March 6, 1950, to Oppenheimer, volunteering aid in the Kennan ~~employment in~~ publications.

Oppenheimer to Chester I. Barnard, ^{Pres. Rockefeller Fdn} February 24, 1950, asking for aid in what is estimated to be a \$20,000 expenditure for the first year of Kennan's employment.

Kennan, Oppenheimer, explains, has been Counsellor and Chief of the Planning Division of the Department of State, and has decided to take a leave of absence for a year or two from the Government "for study and reflection."
D, Kennan, George F., 1951-54

1950

EMIGRES

Academic Personnel

GENERAL

Government Relations

Institute members coming from Germany and Japan formerly came under military authorization. As of February, 1950, they still continue to do so with approval of the Supreme Commander for Allied Powers in Japan, but from Germany after September, 1949, the Department of State assumed responsibility for United States affairs.

The Army and the Supreme Commander were intent on selecting appropriate individuals, national leaders from Japan, to come to the United States to observe and study democratic institutions of the country, only competitive means used (Van Wagoner to Leary, February 1, 1950).

State Department, Colligan, February 27, 1950, to Leary. The Department is providing full or partial awards to more than 2,000 German students, trainees, leaders and specialists who will be visiting the United States for programs of observation, study, and training ranging in duration from 3 months to a year.

The program for German students at the college undergraduate and graduate levels was being administered in the U. S. through the Institute of International Education, 2 West 45th Street, New York, which matches approved candidates against scholarships and placement opportunities in American institutions.

To the date of writing awards have not been offered to German professors and scholars for teaching or advanced research in the United States, but the program is under investigation.

D, Occupied Zones

1950
SCHOOL OF HISTORICAL STUDIES

Academic Organization

EARLE, E. M.

Biographical

PRINCETON UNIVERSITY

Relations WOAI

See file for statement personnel and agenda for conference on modern France organized by Earle and held at Princeton Inn February 1 - 4, 1950, University staff invitees both domestic and foreign participating. Subject matter: politics, economy, French security, social and economic problems. Sponsors: Committee on International and Regional Studies, Harvard University, Institute of International Studies, Yale University; School of International Affairs, Columbia University; Woodrow Wilson School of Public and International Affairs, Princeton; School of Historical Studies, Institute for Advanced Study.

Committee in charge of the conference: Earle, Chairman, and members from each of the universities mentioned above.

D, Historical Studies, Minutes of Meetings

PARTICIPATION IN ADMINISTRATION

Academic Personnel

LIBRARY

Facilities

GENERAL

Academic Personnel

KENNAN, GEORGE

Biographical

The Director reported to the Faculty School of Historical Studies of his thinking for the library which he intended to take up with the full Faculty, referring to the report of the Faculty committee. He proposed to expand the library in Fuld Hall, and asked the Trustees for new construction to supply necessary office space.

Director proposed it be regular policy to continue professors emeriti so long as they remain active in their studies with the right to have an assistant as before their retirement though not with the "conversion right" to choose a member instead of such an assistant. There was general agreement that this should be the policy, but that if it became too costly it should be reviewed.

The Director reported that he has told Kenman that financial support for him will be provided if he should decide to come to the Institute next year.

D, Historical Studies, Minutes of Meetings

1950

Particip
S.M.
Mbs
Th Phy.
R.D.
Schwinger
+ Feynman

R.D. discussed long term appts in Th Phy.
on basis rec'd com in Physics (not used else)
"On basis of this report" the S.M. endorses the
proposal to app't Prof's Rich. P. Feynman +
Julian Schwinger as Pts of Physics in subj to fee
of \$20000."

also approved 5-yr appt P. A. M. 4-1-51

S.M. has P. 108

SCHOOL OF MATHEMATICS

Academic Organization

LIBRARY

Facilities

MEMBERS (LONG-TERM)

Academic Personnel

THEORETICAL PHYSICS

Academic Activities

Oppenheimer reported on the problem of enlarged library, saying that he thought all the rooms on the second floor should be used on an increasing basis, anticipating that the whole of the floor will eventually be used for the library. He suggested the possibility of placing a balcony around the main library room so that shelves out of reach could be used. The Library Committee has suggested a new library building, but Oppenheimer's plan seems to be elastic and inexpensive.

Oppenheimer reported on long-term appointments in physics, and Yang and Placzek were ~~appointed~~ recommended for appointment for five years each with stipends at \$5,500 and \$9,000 respectively.

Richard Feynman and Julian Schwinger were approved for appointment as professors. Morse said the question of appointing

Gödel a full professor, and there was no dissent, but no action taken.

Recommended that Neugebauer be given a five-year appointment with stipend at \$5,000 a semester for one semester each year. Recommendation to be presented to the faculty.

School of Mathematics

Minutes, /February 8, 1950

SCHOOL OF HISTORICAL STUDIES

Academic Organization

KENNAN, GEORGE

Biographical

DODDS, HERBERT W.

Biographical

OPPENHEIMER

Dodds to Oppenheimer, February 13, 1950.

Notes that on January 25 Dodds wrote Oppenheimer a proposal ~~of~~ for "muscling in" on a call to George Kennan. "I assured George that if such an arrangement is not possible from the administrative standpoint, it would make no difference whatsoever as to his welcome here by all parties."

"If you can spare a moment to give me your reaction I shall appreciate it. If you want to talk it over I shall be very happy to come out and call on you. I have another long-standing matter, about which we spoke over the phone some weeks ago, which I ought to take up with you also."

D, Dodds, Harold W.

✓ 1950
PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

VINER, J.

Biographical

Viner has been a member on a year-to-year basis (though the Minutes fail to disclose it). ~~Reviewed~~ The new Schools wish to take formal action to make him a permanent member, was reported. Stewart and Earle spoke highly of Viner's intellectual eminence. No stipend--paid by Princeton University entirely. Approved.

Faculty Minutes 2/13/50

PARTICIPATION IN ADMINISTRATION

Academic Personnel

RIEFLER W. W.

Biographical

The Director brought up the question of Riefiler's leave of absence, and stated he would write to him to inquire whether his status should not now be changed.

Faculty Minutes, 2/13/50

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

WEITZMANN, KURT

Biographical

Permanent professorship at the University of Vienna had been offered Weitzmann. He now holds joint appointment with Princeton University and the Institute. Princeton is prepared to offer him a full professorship.

The School recommended that he remain as a permanent member under the present joint arrangement with the Institute. The Institute would contribute a minimum of \$1000 a year to Weitzmann's salary when Princeton completes its parallel arrangements. To be budgetted from the School's grants-in-aid.

Faculty Minutes, 2/13/50

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

ASSISTANTS

STAMIREs (STAMIREs)

Biographical

Meritt recommended and the School endorsed Stamires' appointment to membership for a third year. He has been busy compiling a new and up-to-date list of all Athenian citizens with a brief account of their lives; work complementing and supplementing the work of the Berlin Academy on the subject. Stamires is on leave of absence from the Department of Antiquities, a part of the Archaeological Service of the Ministry of Education in Athens. Stipend approved, third year approved, \$3,000 a year.

~~XXXXXXXX~~ Faculty Minutes, 2/13/50

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

SCHOOL OF MATHEMATICS

Academic Organization

GÖDEL, KURT

Biographical

The School of Mathematics had considered a professorship for Gödel, but had not made a decision.

Faculty Minutes, 2/13/50

SCHOOL OF MATHEMATICS

Academic Organization

SCHOOL OF HISTORICAL STUDIES

NEUGEBAUER, OTTO E.

Biographical

Director suggested that since Neugebauer's work falls within the two Schools, Director stated he would include a \$5000 special budget item for one semester for the next five years to cover a grant-in-aid to Neugebauer for this period. A member working with Neugebauer would be supported by the School to which he would naturally belong. This appointment and suggested arrangement was approved.

Faculty Minutes, 2/13/50

1950
PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

SCHOOL OF MATHEMATICS (COMMITTEE ON
PHYSICS)

Academic Organization

The Director reported two five-year appointments in physics for Faculty approval: Placzek with a grant-in-aid of \$9,000 a year, and Yang with a grant-in-aid of ~~\$\$\$~~ \$5500 a year. The Director reported the physics group needed the stability of some longer-term members, and that he hoped to secure the right person for a full professorship. Approved.

Faculty Minutes, 2/13/50

PARTICIPATION IN ADMINISTRATION

Academic Personnel

ASSISTANTS

Director recommended that assistants for professors emeriti be approved if requested (approved automatically if requested) as long as an emeritus professor continued his work.
Approved.

Faculty Minutes, 2/13/50

PARTICIPATION IN ADMINISTRATION

Academic Personnel

LIBRARY

Facilities

The library needed room for expansion . The Faculty agreed the utilization of the offices on the second floor would be the appropriate method. (p. 215) The Director also mentioned a plan for two additional office buildings similar to the two behind Fuld Hall. Faculty concurred.

Faculty Minutes, 2/13/50

PRINCETON UNIVERSITY

Relations WOI

KENNAN, GEORGE

Biographical

DODDS, HAROLD W.

Dodds to Oppenheimer, February 13, 1950.

He apologizes for the "long period it took me to answer your simple letter about the use of the swimming pool. I have no right to send you this note."

He wrote Oppenheimer on January 25 about a proposal for "muscling in on a call to George Kennan. I assured George that if such an arrangement is not possible from the administrative standpoint, it would make no difference whatsoever as to his welcome here by all parties.

"If you can spare a moment to give me your reaction I shall appreciate it. If you want to talk it over I shall be very happy to come out and call on you. I have another long-standing matter about which we spoke over the phone some weeks ago which I ought to take up with you also."
D File, Dodds, Harold W.

BENEFITS

Academic Personnel

PROFESSORS

At faculty meeting of above date the Director reported he wished to ask Trustee approval of a policy by which each emeritus professor would have an assistant should he require one. The Director felt that this should be automatic as long as an emeritus professor continues to work. The faculty endorsed the policy.

Minutes Faculty Meeting, February 13, 1950, File V-1

Sturmp

Gödel

V. S. + vH ^{longer} no _n convinced earlier arguments
 against ^{for} Gödel's n-br _n are sufficient - (perhaps)

Why? Siegel believe Perm ms more suitable for G.

Morse continues with neither position

No decision

S. m. 172

1948	5/1
✓ 1950	2/15
1950	3/15

SCHOOL OF HISTORICAL STUDIES

Academic Organization

RIEFLER, W. W.

Biographical

OPPENHEIMER, R.

May 1, 1948 Riefiler appointed assistant to F. R. B. Chairman Thos. B. McCabe. Leave of Absence without salary throughout 1948-49. His TIAA account to be inactive effective July 1, 1948.

February 15, 1950 Oppenheimer with Riefiler--decision on possible return to Institute.

March 19, 1950 Riefiler to Oppenheimer--in no sense "irrevocably committed" to Government service. Happy and constructive work where he is--training younger men. His post

is hot one, and "they" have been trying to persuade him to shift down to Washington, but he has not been interested. That's the situation. Oppenheimer to handle as he thinks best. He terminated Riefiler.

See file for detailed biographical sketch with evidence that from 1944 on Riefiler had several vital outside connections in his field.

For letter Oppenheimer to Riefiler, May 6, 1948, see Chronological File under 1948, 5/1 attached to this memo.

D, Riefiler, W. W.

RIEFLER, WINFIELD W.

Biographical

~~XXX~~ OPPENHEIMER, ROBERT

Oppenheimer to Riefiler, February 15, 1950.

"It is now about two years since you first told us of your intentions to return to government service and to leave the Institute. At that time you felt that this was an irreversible decision. We who had cause to regret your decision still hope that you might wish to return; and for that reason asked you to consider yourself on leave of absence from the Institute, and to put off resignation until such time as all doubts had been resolved.

"I am writing to you now in the ~~melancholy~~ melancholy anticipation that that time has arrived, and to ask ~~for~~ you for a candid expression of your own desires in the matter.

"We all send you the warmest of greetings, and wish that you and Dorothy would visit more often the community in which you have so many warm friends."

Riefiler to Oppenheimer, March 19, 1950.

He apologizes for delay in answering, and says that he is remodeling his house, and that the letter has become buried someplace. "However, I have the contents sufficiently in mind I think to give you the information you need.

"(1) I am in no sense 'irrevocably committed' (was that the term) to the government service.

"(2) I feel that during the past two years I have been using my capacities, constructively and creatively.

"(3) At the moment, I am quite happy intellectually. We really have a magnificent economic staff here. I am gradually getting to the point where my contacts with the younger ones are such that they take the initiative to talk things over. That is quite some progress.

"(4) The post is a fairly 'hot' one and therefore no one can tell how long these conditions will last. At the moment again, they are trying to persuade me to shift down here, but I have not been interested.

"That's about the whole situation. So far as my formal relationship to the Institute is concerned, please handle it in whatever way is preferable from your point of view. What I regret most, is that I have not been able to keep up my informal contacts with you and the group as I should have liked. I have had to stay here pretty continuously on the job."

D, Riefler, Winfield W.

✓ 1950
PRINCETON UNIVERSITY

Relations WOAI

KENNAN, G. F.

Biographical

Letter from Oppenheimer to Kennan, February 16, 1950,
offering Kennan membership at the I. A. S. for the year 1950-51.

Letter filed in Chronological file under 1950, 2/16,

D File, Kennan, 1951-4

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

February 16, 1950

Dear George:

This letter will tell you formally what we have already told you with such pleasure. It is to offer you a membership in the Institute for Advanced Study for the academic year 1950-51, together with a grant-in-aid of \$15,000. This grant is to make it possible for you to pursue your studies at the Institute, and carries with it no obligation on your part. It is not subject to Federal income tax.

President Dodds has discussed with me his desire to have you participate to some extent in the life of the University. We are, however, agreed that this can best be achieved without any formal arrangements, and with the full understanding that the Institute will welcome any such participation which will contribute to and not interfere with the primary purposes of your study here.

If this letter reaches you before you leave the country, you may wish to tell Mrs. Kennan that we will welcome her to Princeton at any time, and try to help make suitable arrangements for your visit here. I hope that she will let me know when she is coming; and I would then introduce her to Mrs. Leary who is our expert in these matters.

Let me add a personal word to say how glad I am that you are coming here. I think it was a wise decision; and I hope that in the years to come, you will agree with that. Have a good trip; and do not get too tired. The life of the graduate student is not an easy one.

Robert Oppenheimer

Mr. George F. Kennan
3707, 33rd Fl., N. W.
Washington, D. C.

1950
GENERAL

Facilities

FOUNDERS

Corporation

BRADLEY

Biographical

OPPENHEIMER, R.

Report: path Fuld Hall to Trolley seeded and paths
through woods 75 per cent cleared of brush and undergrowth.
Bridge #1 completed; Bridge #2 partly.

D, Buildings and Grounds, Miscellaneous

LIBRARY

Facilities

COMMITTEES (FACULTY)

Academic Personnel

LEWIS, WILMARTH

Biographical

Wilmarth Lewis reported that he had visited the Institute as a member of the Trustees' Academic Committee recently, and had concluded the library should be a large, universal library. He recommended this and the raising of money to build it.

Faculty committee: Weyl, Cherniss, and Thompaon, after this, reported that they thought the library should be continued basically as a seminar library. A universal library would be premature and too expensive. Means of financing are not available. If the present seminar type is continued, a 25 per cent increase in the yearly appropriation would be considered adequate, but added space is necessary immediately.

The Faculty Committee recommended that a building be placed immediately south of the main building, connected with the

present library by a gallery which would lead from the central window of the present library to the second floor of the new library building.

See the report in the Minutes for further suggested substantive changes in the character of the books and periodicals acquired.

The Director proposed using the offices on the second floor for additional library space which posed the question of building new buildings for offices. The Director laid the problem on the Trustees' laps.

A Trustee committee was appointed for a first meeting in Princeton March 4: Veblen, Schaap, Bamberger (Buildings and Grounds Committee), Maass, Meidesdorf, Linder, Strauss and Oppenheimer.

Executive Committee Minutes, Feb. 21, 1950

✓ 1950
GRANTS-IN-AID

Academic Personnel

CLAY, SIR HENRY

Biographical

NEUGEBAUER, PROFESSOR OTTO E.

YANG, CHEN NING

PLACZEK, GEORGE

Sir Henry Clay: with a Rockefeller 5-year grant totalling \$25,000 to be administered by the Institute to support Clay's proposed writing on the relations of industry to the State.

Otto E. Neugebauer: five year membership with a grant-in-aid of \$5,000 for one semester a year at the Institute.

Dr. Chen Ning Yang: five-year appointment with a grant-in-aid of \$5500.

Dr. George Placzek: five-year appointment in physics with annual grant-in-aid of \$9,000.

The grants-in-aid are to be separate from the stipend budgets. There was discussion as to whether the letters of appointment should mention specifically that no pension rights were involved. The consensus was that the Trustees should always have their intentions reflected clearly in the letters, and here they had no intention to give pension rights.

Executive Committee Meeting, February 21, 1950

1950
VINER, JACOB

Biographical

Viner's annual membership without stipend was with Faculty concurrence changed on his wish to a permanent membership.

Executive Committee Minutes, February 21, 1950

2/21

PAULI, WOLFGANG

Biographical

Permanent appointment ~~was~~ recommended by the Director, though not previously discussed with the Faculty. Pauli is just returning to his professorship in Zurich. The appointment would not carry a grant-in-aid with it. Funds would be appropriated when Pauli would visit the Institute. This was approved.

Executive Committee Minutes, 2/21/50

✓ 1950

2/21

ASSISTANTS

Academic Personnel

On Director's recommendation, it was made a regular policy that if a professor emeritus continues his work after retirement age of 65, he may have an assistant. The privilege is automatic, but the funds therefore cannot be converted into a grant for a member.

Executive Committee Minutes, Feb. 21, 1950

HOUSING

Facilities

OPPENHEIMER, R.

Biographical

The Director reported housing facilities inadequate. Asks the Trustees to think about a plan for 30 family dwellings and accommodations for about 20 single members, plus club facilities which should be financed by outside money. The Trustees inclined to the belief that library space should have priority.

Executive Committee Minutes, February 21, 1950

1950
PSYCHOLOGY

Academic Activities

OPPENHEIMER, R.

Biographical

STIPENDS (DIRECTOR'S FUND)

Academic Personnel

Director reported the conference on Psychological Studies was held in November to ascertain whether there are any problems in methodology which would yield to study. Director concluded study not feasible at this time, but the Director found that two of the members of the conference (of approximately 10), sound thinkers, wanted to come to the Institute in the future.

Executive Committee Minutes, Feb. 21, 1950

✓ 1950
LEGAL STUDIES

Academic Activities

The Director reported on the meeting on Legal Studies in February, and pronounced it a success on the subject of government policies directed toward assuring national security. A March meeting is scheduled, after which he hopes to be able to inform the Board more clearly on suggested ways and means of conducting the studies. "There was discussion as to whether the Institute provided the best facilities for such a study."

Executive Committee Minutes, Feb. 21, 1950

1950
LEGAL STUDIES

Academic Activities

GREENBAUM, EDWARD S.

Biographical

RADIN, MAX

Greenbaum suggests Institute support a study of delays
and procedures of legal practice.

Executive Committee Minutes, Feb. 21, 1950, p. 5

1950
KENNAN, GEORGE

Biographical

Director announced the one-year appointment of George Kennan of the State Department with \$15,000 grant-in-aid to write on formulation of foreign policy in this country during the last fifty years. Chose the Institute over Yale, Harvard, Princeton and M. I. T. who asked him at the same time. The Director asked the Board to advise him as to whether outside funds from one of the foundations should be secured. Trustees decided it should, and gave lengthy consideration "to this appointment as a matter of policy, and an example of the type appointment which might be subject to Trustee approval." The consensus was that since it was a one-year appointment, it was within the Director's competence.

Executive Committee Minutes, Feb. 21, 1950, p. 5-6

1950
BUILDINGS AND GROUNDS

Facilities

GENERAL (STATE)

Government Relations

GIFTS

Finance

Further consideration of the gift of the Battleground
State Park.

Executive Committee Minutes, Feb. 21, 1950, p. 6

HOUSING

Facilities

CHERNISS, HAROLD

Biographical

The Board approved a first mortgage of \$27,000 for Harold Cherniss.

Executive Committee Minutes, Feb. 21, 1950

BENEFITS

Academic Personnel

STEWART, WALTER W.

Biographical

Stewart to Oppenheimer, February 22, 1950.

On May 24, 1950, I become 65. On June 30, 1950, I retire as a member of the faculty. On July, 1950, I understand that the new pension arrangement now under consideration goes into effect.

"Under this arrangement the Institute undertakes to provide the retiring professor with an additional \$2000 per annum without contribution by the professor. This is for the purpose of helping to meet the increases in the costs of living since the time when present pension arrangements were made."

Quaere. "Am I eligible under this new arrangement?" I shall have to file my estimate of 1950 income for tax purposes soon.

A summary attached to this letter, presumably by the Director's office, reads as follows: Effective July 1, 1950, \$6,000 minimum to Cherniss, Panofsky, Siegel, Warren, Thompson.

Special arrangement, Einstein, Veblen, Weyl.

Herzfeld and Lowe got special research grants.

Alexander, Goldman, Stewart only ones without special arrangements.

✓
STRAUSS, ~~XXXX~~ LEWIS

Biographical

FULTON, JOHN

OPPENHEIMER, R.

Fulton to Oppenheimer, February 22, 1950.

It was a good meeting of the Board yesterday and I must confess to having been rather pleasantly surprised by Lewis Strauss' chairmanship. He actually encouraged a little general discussion and it is practically the first time that this has happened during the seven years I have served as a trustee.

D, Fulton, John F.

1950
GENERAL (NEW JERSEY BATTLEFIELD PARK)

Government Relations

BY-LAWS

Corporation

MAASS, H. H.

Biographical

OPPENHEIMER, R.

Exec Com
2/21/50
by me
Maass acknowledges an unfound letter from Oppenheimer from Palm Springs, California. He comments on Oppenheimer's report to him of the Board meeting of February 20, 1950 on By-Laws saying that the new Committee should for the third time seek to define the responsibilities of the faculty, Trustees and Director clarifying what are now undefined areas of power and responsibility with a no man's land "here, there and elsewhere which can be illuminated." They were to have a two-day meeting in April for which he will return.

About the Battlefield he said the Institute could well afford to give away 30 acres but not any of the plots outlined in the request since they (1) affect Institute's ingress and egress from Institute land and are highland. Suggests Institute's Real Estate Committee should confer with representatives

of the state and agree upon a gift which would deprive the Institute only of the least desirable part of the acreage requested and a minimum acreage to be deeded to the state after the location has been fixed.

D, Maass, 1947-

PALEOGRAPHY, MEDIEVAL)

ROCKEFELLER

Carnegie
ROCKEFELLER

OXFORD

LOWE, E. A.

Academic Activities

Foundations

Relations WOAI

Biographical

Lowe to Oppenheimer.

Lowe retired 1944. Since then IAS has been making annual grant of \$4500 to carry on publication of corpus of CLA begun at Oxford, to be 10 volumes. This was aside from his pension. The 5th Volume was published in 1950. Each volume has taken 3 years on average. Next 5 are in advanced stage of preparation and should therefore take less than 3 years per volume.

In 1947 (4/1) Trustees IAS had extended \$4500 grant for 2 years, recognized that Rockefeller Foundation had already subsidized publication by Oxford Press and authorized appeal to Carnegie Institution for grant.

Carnegie Institution of Washington made \$10,000 available to assist Lowe in 1947 (V. Bush to F. A., 5/23/47, Ibid.) See R. O.'s acknowledgment and thanks ~~as~~ one of his first duties "in this queer office." (R. O. to V. B. 10/15/47 ~~Ø~~ Ibid)

Joseph Lowe, E. A. Lowe's ~~bro~~ mother, contribution to IAS ~~for~~ \$1,000 to further CLA (J. L. to F. A. April 1, 1947 Ibid.)

D File, Lowe, E. A.

-7- Lowel-

Wm

February 27, 1950

Dear Dr. Oppenheimer:

Since my retirement in 1944, the Institute has been making me an annual grant of \$4500. to enable me to carry on the publication begun at Oxford of the corpus of the oldest Latin manuscripts extant, entitled Codices Latini Antiquiores, which was to comprise ten volumes. Of these the fifth volume is to see the light this year. It has taken about three years to get a volume out. But as the next five volumes are in an advanced stage of preparation, they should take considerably less than three years each to see through the press. Revision of the first draft and obtaining the facsimiles still remain. This has to be done on the spot in the various libraries of Europe and with the assistance of an expert palaeographer.

I was engaged on this publication in Oxford when Dr. Flexner did me the honor to invite me to join the faculty of the Institute. In his letter of invitation he stated that I was to receive the sum of \$4500. over and above my salary for the specific purpose of enabling me to carry on with my Codices Latini Antiquiores. I mention this merely to explain why I've been receiving the sum of \$4500. after my salary ceased. The preface to my last published volume (1947) concludes with this sentence. "The continuation of this work is being made possible largely by the generosity and liberal attitude of the Trustees of the Institute". It is to this generosity and liberal attitude that I am now appealing for the continuation of the grant for the next three years.

WV true
CG mo
paying 4500

Sincerely yours,

E.A. Lowe

Approved informally by Trustees - included in 1950-51 budget.

TAXATION(FEDERAL INCOME)

Government Relations

On March 6, 1950 Oppenheimer presented a request for ruling for classes a. b. and c. of Institute members by name and by circumstance. A. one year or less. B. one year or more, and C. permanent members. He asserted: "The members and the specific permanent members whose names appear ~~xxx~~ upon Exhibit C are not under the control of the Institute in any way either as to time, scope or manner in which they do their work. They are free to pursue their studies or research completely at their will; they have no duties; they are not responsible in any way for the policies or functioning of the Institute. Under no obligation to return to the Institute for any purpose after the expiration of their invitation. The product of a study or research conducted by them e. g. writings or inventions remains at all times the sole property of the member without any right, title interest therein on the part of the Institute which does not even publish their works.

This was accompanied by a memorandum on the facts and law by Levy.

D, Income Tax, Committee on

LIBRARY

Facilities

GOLDMAN, HETTY

Biographical

GENERAL

Gifts

Goldman to Oppenheimer.

She notifies the Institute that she is willing to the Institute her archeological library consisting of about 1,000 volumes, none of them duplicated by the Institute library. "I was naturally not ready to do this until I saw what arrangements would be made for housing a growing library adequately. Now, however, that the Institute has taken up the problem and is solving it in a way which, at least for the present, will guarantee the proper care and handling of the books, I take great pleasure in making this gift."

D File, Goldman, Hetty, 1948

BENEFITS

Academic Personnel

STEWART, WALTER W.

Biographical

Stewart to Oppenheimer, March 14, 1950, after a conference during which Oppenheimer evidently asked his circumstances, and Stewart does not give them all, but indicates that except for working either as a college professor or in the government service, he has accumulated no retirement benefits, and that, "During my eleven years at the Institute I have never accepted compensation of any kind either from private or government sources."

He has carried a considerable amount of life insurance, and is in the process of converting a part of it into a smaller amount of paid-up insurance. He has family responsibilities. He wants no exception made in his case. He does not know what other arrangements appertain to other professors and their retirement, and does not want to know. "The establishment of a general plan for additional retirement for professors and the determination of eligibility are obviously matters for the Director and the trustees...~~At~~"

"The Institute ~~has~~ has dealt generously with its professors in a great variety of ways. No one recognizes more fully than I do that there is a limit as to how much it can afford or ought to do. I am entirely willing D, Stewart, Walter W., 1946 ~~xxxx~~ to leave the matter in your hands!"

The TIAA contributions for Stewart began in 1939, and were greatly increased in 1943, so that the annual amount paid by the Institute and by Stewart each since that date totalled about \$2,738.

Point: New ret benefit 6000 was effective 7/1/50
as of which date was ret'd. Asks if effective in his case?
Ro. sends copies of NNS's letter to Leidesdorf with sympathetic
note. France Com. decides no. Ro. informed Stewart
Ro's notes show special consideration previously given Vols, Guelke,
Kane & Hargred

D, Stewart, Walter W., 1946

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

C O P Y

~~OFFICE OF THE DIRECTOR~~

March 14, 1950

Dear Robert:

Our conversation concerning the proposal for providing additional retirement allowance for professors clarified a number of points.

You asked about my own circumstances after retirement. I doubt if I can add much to what I told you without going into details you would not expect. It is true that I worked in a business firm for eight years, which included the years of the great depression. All of my other working years were spent either as a college professor or in the government service. During my eleven years at the Institute I have never accepted compensation of any kind either from private or government sources.

now You know something of the needs that arise from my family circumstances. Need, of course, is a relative term. I shall not undergo any great hardships whether or not I am included in the plan for additional retirement allowance. There are various ways of accommodating one's self to a change of income. In my case, for example, I have carried a considerable amount of life insurance and I am not in process of converting a part of it into a smaller amount of paid-up insurance. This will put the annual premium payments into better proportion to my future income.

I do not believe it is possible or wise for a professor to try to pass on his own eligibility. Furthermore, I do not wish to be the only exception to a general rule. I am less hesitant about this, however, than I would be if other professors retiring at approximately the same time that I do did not already have special arrangements affecting their retirement and insurance. I prefer not to know what these arrangements are, but they were mentioned in our conversation.

In this letter I am not making either a request or a declination. The establishment of a general plan for additional retirement for professors and the determination of eligibility are obviously matters for the Director and the Trustees. All that I can do to offer to provide more information, if you wish it, concerning my own circumstances.

The Institute had dealt generously with its professors in a great variety of ways. No one recognizes more fully than I do that there is a limit as to how much it can afford or ought to do. I am entirely willing to leave the matter in your hands.

Yours,

Walter W. Stewart

Dr. Robert Oppenheimer
Institute for Advanced Study

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

C O P Y

OFFICE OF THE DIRECTOR

February 22, 1950

Dear Robert:

Here are some dates and their consequences on which I would like your advice.

On May 24, 1950 I have my 65th birthday.

On June 30, 1950, under the rules of the Institute, I retire as a member of the faculty.

On July 1, 1950 I understand that the new pension arrangement now under consideration goes into effect.

Under this arrangement the Institute undertakes to provide the retiring professor with an additional \$2000 per annum without contribution by the professor. This is for the purpose of helping to meet the increases in the costs of living since the time when present pension arrangements were made.

Am I eligible under this new arrangement? One reason for raising the question now is that I will soon be sending in to the tax collector my estimate of 1950 income.

I am leaving for New York tomorrow and must be there for a few days. When I come back may I have a word with you on the matter?

Yours,

Walter W. Stewart

Dr. Robert Oppenheimer
Institute for Advanced Study

1948	5/1
1950	2/15
✓ 1950	3/15

SCHOOL OF HISTORICAL STUDIES

Academic Organization

RIEFLER, W. W.

Biographical

OPPENHEIMER, R.

May 1, 1948 Riefler appointed assistant to F. R. S. Chairman Thos. B. McCabe. Leave of Absence without salary throughout 1948-49. His TIAA account to be inactive effective July 1, 1948.

February 15, 1950 Oppenheimer with Riefler--decision on possible return to Institute.

March 19, 1950 Riefler to Oppenheimer--in no sense "irrevocably committed" to Government service. Happy and constructive work where he is--training younger men. His post

is not one, and "they" have been trying to persuade him to shift down to Washington, but he has not been interested. That's the situation. Oppenheimer to handle as he thinks best. He terminated Riefler.

See file for detailed biographical sketch with evidence that from 1944 on Riefler had several vital outside connections in his field.

For letter Oppenheimer to Riefler, May 6, 1948, see Chronological File under 1948, 5/1 attached to this memo.

D. Riefler, W. W.

1950

3/23

Warren dies = Pat Hoop.

SCHOOL OF HISTORICAL STUDIES

ACADEMIC ORGANIZATION

KENNAN, GEORGE

Biographical

It was voted to elect Kennan to membership for the next academic, financing to be done by special arrangement of the Director. The vote was three to one of those present; Panofsky voting no, stating it was based on an inadequate record of Kennan's scholarship.

Faculty Minutes, School of Historical Studies, 3/27/50

SCHOOL OF MATHEMATICS

Academic Organization

GÖDEL, KURT

Biographical

EARLE, E. M.

Earle, to Oppenheimer, March 27, 1950.

An agonized letter from France in which Earle puts himself on record as opposing the appointment as Professor of Gödel at this time, and asks for a deferral of the appointment until October of 1950 so that he may participate in the Faculty meeting. Admitting that he does not know the most about Gödel's qualifications, he thinks that there is little reason for changing his status at the present moment. He is impressed by Siegel's reservations on Gödel, Gödel's scientific qualifications. Furthermore, he holds that the School of Economics and Politics with positions vacated by Mitrany, Riefner and Warren and the coming retirement of Stewart at the end of 1950 requires a long term of permanent memberships. He also urges that no Faculty appointment be made without two Faculty meetings on it, no Faculty nomination be made without two Faculty meetings on it.

He points out that no appointment has been made since Flexner left without unanimous approval by the Faculty, and regrets he has to say it wouldn't unanimous if Gödel were appointed.

He also adverts to his defeat on the nomination of Gilbert, and swears that it has had no effect upon his attitude toward Gödel.

D, Earle, Edward M. - 1945

3/27
4/3

SCHOOL OF MATHEMATICS

Academic Organization

SCHOOL OF HISTORICAL STUDIES

GÖDEL, KURT

Biographical

EARLE, E. M.

OPPENHEIMER. R.

Earle opposed the proposed appointment of Kurt Gödel to the School of Mathematics in March, 1950, by blackballing. He pointed out that there had been no appointments in the School of Historical Studies to replace those vacated by Mitrany, Riefler, Warren and Stewart's coming retirement, and, as a matter of fact, the School of Mathematics has been appointing several during the past two years. He thinks there would be no money left for the School of Historical Studies. He makes his point in 2 letters to Oppenheimer dated March 27, 1950, one formal, one informal.

Oppenheimer to Earle, April 3, 1950. It is not going to be difficult to defer the action on Gödel's appointments since the School, itself, is divided about the wisdom of it.
D File, Earle, Edward M., 1945

1950
SCHOOL OF MATHEMATICS

Academic Organization

BENEFITS

Academic Personnel

PROFESSORS (EMERITI)

VEBLEN, O.

Biographical

EINSTEIN, A.

Last meeting School of Mathematics faculty attended by
a professor emeritus.

exc 1952 V. approved by invitation

School of Mathematics Faculty Minutes

COMMITTEES (NOMINATIONS)

Corporation

TRUSTEES

A list of the members of the Committee on Nominations
for the years 1941-1950 and Trustee terms expiring 1949, 1950,
and 1951.

Filed in Vertical File under 1950, 4/6.

D, Committee on Nominations

4/6/50

Committee on Nominations

1941-42 Weed, Douglas, Moe
1942-43 Weed, Douglas, Moe
1943-44 Douglas, Chairman; Fulton, Moe
1944-45 Moe, Chairman; Fulton, Leidesdorf
1945-46 Leidesdorf, Chairman; Lewis, Rosenwald
1946-47 Leidesdorf, Chairman; Lewis, Rosenwald
1947-48 Leidesdorf, Chairman; Lewis, Rosenwald
1948-49 Lewis, Chairman; Rosenwald, Leidesdorf
1949-50 Rosenwald, Chairman; Leidesdorf, Lewis

Committee presents candidates for Board to Corporation at Annual Meeting; and candidates for officers of the Board, and for Standing Committees, to regular meeting of Trustees. (Recently Standing Committees have been nominated by Chairman).

By-laws: This is committee of three members, each to serve three years, one member being replaced each year, no member eligible to succeed himself. Originally senior member was chairman; later rotation of chairmanship.

Trustee Terms

Expire: 1949 - Aydelotte, Douglas, Veblen
1950 - Rosenwald, Lewis, Strauss
1951 - Schaap, Fulton, Weed
~~1952 - [unclear], [unclear], [unclear]~~

NOTE: Board voted (4/20/45) that Committee on Nominations should mail report to Trustees not less than two weeks before meeting at which action is taken.

W
needed

BENEFITS

Academic Personnel

WEYL, HERMANN

Biographical

Weyl to Oppenheimer, April 7 6, 1950, re: pension upon retirement: amount in relation to benefit to be received by his second wife after his death. (Hella died September 5, 1948. He remarried January 7, 1950, Mrs. Ellen Baer, nee Lohnstein, of Swiss nationality, born April 17, 1902.

He should like to receive \$8,000 annuity during the time he lives. He suggests a supplementary pension provision by the Institute for his present wife.

This, on April 24, 1950, is refused by Oppenheimer on behalf of the Board and the Budget Committee.

D File, Weyl, Hermann, 1933-1945

BENEFITS

Academic Personnel

WEYL, HERMANN

Biographical

VEBIEN, O.

STEWART, W. W.

Oppenheimer to Leidesdorf, April 7, 1950, regarding retirement questions of Veblen and Stewart and annuity for Weyl.

Letter filed in Chronological file under 1950, 4/7.

D, Leidesdorf, 1946

April 7, 1950

Dear Mr. Leidesdorf:

I am now enclosing a recent exchange of correspondence with Professor Weyl concerning his annuity; previously I have sent you papers on the retirement questions raised by Professor Veblen and Professor Stewart. All of these refer to members of the Faculty who were here long before I came; I feel that we will have to rely on your memory and your views in order to know how to respond. I am therefore sending you in advance of the meeting the letters which have been written to me for transmission to you.

Sincerely,

Robert Oppenheimer

Mr. S. D. Leidesdorf
125 Park Avenue
New York 17, New York

Similar letter to Mr. Maass

Copy to Mr. Strauss

TRUSTEES

(Terms)
(Age)
(Faculty)

Corporation

PARTICIPATION IN ADMINISTRATION

Academic Personnel

By this meeting 6 trustees were being held over beyond terms (expired 1949 & 1950). Decided to continue until By-Laws were revised. Question of successive terms without break, and age limit, Maass took position Board self-perpetuating. Oppenheimer agreed, but said "concern for control could well be irrelevant to the proposed study since...a good measure of cooperation was the essential for wise policy." Oppenheimer suggested it might be helpful if faculty was rotated as members ex-officiis of Trustees. Maass held that it was Trustees' decision as to manner in which faculty should be represented, but found a rotative system of rep. In note Aydelotte represented as recording his experience with WWS and WWR resignations. He felt short periods of faculty rep. would be useless, and suggested two groups: (1) faculty representatives on Board, and (2) Trustee visitors to faculty meetings.

D, Notices Drafts & Minutes

TRUSTEES

Corporation

PARTICIPATION IN ADMINISTRATION

Academic Personnel

LEWIS, WILMARTH

Biographical

See the meeting minutes for the discussion on rotation of membership on the Board of Trustees, retirement age for the trustees, and faculty membership on the trustees.

Minutes Annual Meeting of the Members of the Corporation, 4/21/50

BENEFITS

Academic Personnel

WEYL, MRS. II

Biographical

STEWART, W. W .

The Board refused Professor Weyl's request for pension rights for his second wife should he predecease her, and Stewart asked for an increase in his pension. Both denied.

Trustees' Minutes, April 21, 1950

LIBRARY

Facilities

Formal acceptance of the report of the special committee
on library construction was given.

Trustees' Minutes, April 21, 1950

4/21

1950
TRUSTEES
GENERAL (STATE)
BUILDINGS AND GROUNDS

Corporation
Government Relations
Facilities

The Director was instructed to inform Governor Driscoll and former Governor Edge that the Trustees had no power legally to make a gift of Institute property for the battlefield park, since the purposes were so different from those intended by the founders.

Trustees' Minutes, April 21, 1950

4/21

✓ 1950
STIPENDS (DIRECTOR'S FUND)

Academic Personnel

STUDIES IN LITERATURE

Academic Activities

STUDIES IN PSYCHOLOGY

STUDIES IN LAW

STUDIES IN GOVERNMENT

See Minutes of April 21, 1950.

Trustees' Minutes, 4/21/50 pp. 2 ff.

MEMBERS

Publications

WARREN, ROBERT

Biographical

DOUGLAS, LEWIS W.

~~STEBBINS, HENRY E.~~

Henry E. Stebbins, first Secretary to the American Embassy in London to Mrs. Leary, Secretary IAS Trustees.

"Ambassador Douglas has asked if you have additional copies of Robert Warren's Money and Sovereignty which was issued as a reprint in 1943. He would like to have any number up to 20, and will be happy to send his check to cover the cost of them."

D File, Lewis W. Douglas

BENEFITS

Academic Personnel

STEWART, W.W.

Biographical

Oppenheimer to Stewart, April 24, 1950, telling Stewart that the Board decided not to increase his pension after retirement.

Filed in Chronological File under 4/24/50.

This related to the question of whether Stewart, who retired as of 6/30/50 was eligible for the new minimum pension adopted by Bd of 6000 to be effective 7/1/50

D File, W. W. Stewart, 1946

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

April 24, 1950

Dear Professor Stewart:

At the meeting of the Budget Committee of the Institute for Advanced Study on April 12, 1950, and at the full meeting of the Board of Trustees on April 21, 1950, your request for a clarification of the provisions of your retirement was carefully considered. The Board has asked me to write to you of their negative decision with regard to an increase in your pension after retirement. I do this with regret.

Sincerely yours,

Robert Oppenheimer

Professor Walter Stewart
Institute for Advanced Study
Princeton, N. J.

~~1950~~

4/25

BY-LAWS

Corporation

FACULTY

Academic Personnel

TRUSTEES

Corporation

LEWIS, WILMARTH S.

Biographical

Lewis to Oppenheimer, April 25, 1950 regarding above headings.

Extra Copy from D Files filed in Chronological File under 1950, 4/25.

Extra Copy from D Files

COPY

WILMARTH SHELDON LEWIS

Farmington, Connecticut
25 April 1950

Dear Oppy:

Our discussions of the suggested by-laws, I thought, were quite helpful. Of the one on which I was not quite settled in my own mind -- whether or not members of our Faculty should be on the board -- the discussion I found decisive. In spite of Mr. Veblen's argument for their being included, I think the weight of the argument was on the other side.

I still feel strongly that boards of trustees gain more in the long run by having a retiring age than by not having one. This move is usually opposed by the older members of a board, and it is embarrassing to discuss it before them. In our case this is less embarrassing than usual, because our members who would be affected have rendered such outstanding service to the Institute. It has occurred to me that we might make an exception in the case of our original members by making them honorary trustees who would continue to serve in an advisory capacity. The retiring ages most usually chosen are 65, 68, and 70. I would be willing to compromise on 68.

I also still believe in trustees being elected for a term, with an interval of a year before they can be re-elected. A six-year term I think is perhaps better than a five-year term. If his year of absence destroys a man's interest in the institution, his interest cannot be very deep. The interval affords the only impersonal means that I know of to drop trustees who have proved unhelpful. The rotation assures new life on the board, which is essential to its vigor. I am not impressed by the argument that the new life will destroy the continuity of the board's business, for there will always be older members present.

These points are now clear in my own mind. What is not so clear is what makes a 'good' trustee. Our Board is now, for various reasons, in a state of flux. The present offers us a chance that may not occur again to consider this abstract question.

Apart from the legal practices that trustees are called upon to perform and the choice of the institution's head, it seems to me that their chief function is advisory and that, therefore, the 'good' trustee is one who can give good advice. The most obvious matters in which their advice is needed are financial and legal. This is why the most useful trustees are apt to be bankers and lawyers.

It is important, I think, for the trustees of a learned institution to bear in mind that they are concerned with a society of scholars. Aggressive action in educational policy by the trustees of an academic institution is always dubious; in our case it might be disastrous. It seems to me that it is of the utmost importance for us not to get delusions of grandeur and

do not itch
To interfere with matters which
We do not understand.

The great prerogative of a university faculty is to decide what and how it will teach and who will teach it. I believe that trustees should be little more than rubber stamps when called upon to take action on such questions, whether they are lawyers, bankers, or people who may have special knowledge of educational matters. I realize that this is not a popular position to take with trustees, but I believe in it absolutely: a 'good' trustee, in my opinion, must not attempt to impose his authority in educational policy.

All of which is quite commonplace, but is perhaps nevertheless true.

Yours ever, (s) Lefty

TRUSTEES

Corporat ion

LEWIS, WILMARTH

Biographical

Lewis to Oppenheimer, April 25, 1950, regarding
retirement of Trustees and election of trustees.

Filed in Chronological file under 1950, 4/25.

D, Lewis, Wilmarth

COPY

Letterhead of

WILMARTH SHELDON LEWIS

Farmington, Connecticut
25 April 1950.

Dear Oppy:

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I still feel strongly that boards of trustees gain more in the long run by having a retiring age than by not having one. This move is usually opposed by the older members of a board, and it is embarrassing to discuss it before them. In our case this is less embarrassing than usual, because our members who would be affected have rendered such outstanding service to the Institute. It has occurred to me that we might make an exception in the case of our original members by making them honorary trustees who would continue to serve in an advisory capacity. The retiring ages most usually chosen are 65, 68, and 70. I would be willing to compromise on 68.

I also still believe in trustees being elected for a term, with an interval of a year before they can be re-elected. A six-year term I think is perhaps better than a five-year term. If his year of absence destroys a man's interest in the institution, his interest cannot be very deep. The interval affords the only im-personal means that I know of to drop trustees who have proved unhelpful. The rotation assures new life on the board, which is essential to its vigor. I am not impressed by the argument that the new life will destroy the continuity of the board's business, for there will always be older members present.

These points are now clear in my own mind. What is not so clear is what makes a 'good' trustee. Our Board is now, for various reasons, in a state of flux. The present offers us a chance that may not occur again to consider this abstract question.

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It is important, I think, for the trustees of a learned institution to bear in mind that they are concerned with a society of scholars. Aggressive action in educational policy by the trustees of an academic institution is always dubious; in our case it might be disastrous. It seems to me that it is of the utmost importance for us not to get delusions of grandeur and

do not itch
To interfere with matters which
We do not understand.

-2-

The great prerogative of a university faculty is to decide what and how it will teach and who will teach it. I believe that trustees should be little more than rubber stamps when called upon to take action on such questions, whether they are lawyers, bankers, or people who may have special knowledge of educational matters. I realize that this is not a popular position to take with trustees, but I believe in it absolutely: a 'good' trustee, in my opinion, must not attempt to impose his authority in educational policy.

All of which is quite commonplace, but is perhaps nevertheless true.

Yours ever,

(s) Lefty

TRUSTEES

Corporation

BENEFITS

Academic Personnel

LEWIS, WILMARTH

Biographical

Appended to the Minutes, a letter from "Lefty" (Wilmarth Lewis), reviewing a discussion he and Oppenheimer had of suggested by-laws. He agrees with Oppenheimer that despite Veblen's argument, Faculty members should not be on the Board of Trustees.

He still "feels strongly" that Board of ~~Trustees~~ Trustees gain by having a retiring age than by not having one. It is embarrassing to discuss this before the older members of the Board who usually oppose such a measure. Our present older members have rendered such outstanding service to the Institute that the embarrassment should be less. Retiring ages of Trustees are usually 65, 68, and 70. He would be willing to compromise on 68.

He thinks that Trustees should continue to be elected for a term "with an interval of a year before they can be re-elected." He thinks a 6-year term is better than a 5-year term. If the year of absence destroys the man's

interest, his interest cannot be very deep. Rotation assures new life on the Board which is essential to its vigor. He is not impressed by the argument that new life destroys continuity.

As to the qualifications for a Trustee, he is not so sure. "Our Board is now, for various reasons, in a state of flux. The present offers us a chance that may not again occur to consider this abstract question." He says the good Trustee is the one who is capable of giving good advice, and that the most useful Trustees are apt to be bankers and lawyers, since the most obvious matters in which their advice is needed are financial and legal. He thinks that the Trustees of a learned institution should always bear in mind that they are concerned with a society of scholars. Aggressive action in educational policy by the Trustees of an academic institution is always dubious, and in our case it might be disastrous. It seems to me that it is of the utmost importance not to get delusions of grandeur and "do not itch to interfere with matters which we do not understand."

"The great prerogative of a university faculty is to decide what and how it will teach and who will teach it. I believe that Trustees should be little more than rubber stamps when called upon to take action on such questions, whether they are lawyers, bankers, or people who may have special knowledge of educational matters. I realize that this is not a popular position to take with Trustees, but I believe in it absolutely: a good Trustee in my opinion must not attempt to impose his authority in educational policy."

Trustees' Minutes, October 20, 1950, Volume 6

SCHOOL OF MATHEMATICS

Academic Organization

BROWDER, FELIX

Biographical

Witold Hurewicz, Professor of Mathematics at Massachusetts Institute of Technology to Oswald Veblen, recommending highly Felix Browder as an outstanding researcher and analyst in mathematics post-doctoral. Browder had secured his ~~doctorate~~ Ph. D. in Princeton ^{in 1948} after graduating from M. I. T. in 1946. (That was Ph. D. in 1948). Browder is 23, has excellent potentialities of future scientific development. He is broadly cultured and widely read. He has a pleasant, quiet personality and one of the best conversationalists I have met. It is a sad fact that he cannot secure a post because of his father's political activities.

W (Weyl) File Bran-

SCHOOL OF HISTORICAL STUDIES

Academic Organization

GREENBAUM

Biographical

OPPENHEIMER, R.

Copy of Oppenheimer's summary of conference on legal studies.

Filed in Chronological file under 1950, 5/17.

D, New York Bar Conference

May 17, 1950

Dear General Greenbaum:

Even in the last days, I have had several expressions of satisfaction at the conference which we held last weekend, and of which you were the godfather. I am writing to you now to record my own impressions of the conference while they are still fresh in my mind.

- (1) There can be no doubt at all that the views expressed by you in your initial memorandum of January 19, 1950 were most heartily endorsed and shared by all who were present. There was a widespread recognition of the unsatisfactory state of litigation, of its undue cost, delay and clumsiness. There was an almost equally widespread conviction that this could in part be traced, as Justice Jackson stated, to the unrestricted commitment to the adversary system. There were many expressions of practical concern; and not least in Justice Vanderbilt's case, rather heroic stories of past efforts to rectify our judicial procedures. But there was another recognition more along the lines of the insights embodied in your initial memorandum.

Everyone agreed that far too little was known of actual practices in litigation. Thus there were occasional references to the economic and social effects of litigation on individuals; but these were overshadowed by a sense of the vast ignorance of what these consequences really are. There was repeated expression of the lack of understanding of comparative procedures in the various states, and even more so of understanding in depth of differences between procedures in this country and in Britain and on the continent, where the adversary system is either less widely adopted, or better controlled by the practices of bar and bench.

As far as I could tell, no one expressed serious dissent either to the view that reforms were desperately needed, or to the view that detailed investigation could well prove decisive in laying the groundwork for such reforms.

- (2) There was also a good deal of discussion on the methods that might be available for investigation. No one, I believe, wished to claim for any one of these a total preemption of the field; but three were advocated with a special earnestness.
 - (a) One of these was the case study method adumbrated in your own memorandum and in Mr. Nims' report, as well as Dr. James' report of the accident

- 2 -

studies. This would comprise a detailed sociological and economic, as well as legal study of a selected group of cases involving specific types of litigation. There was no firm agreement on the principles of selection, though negligence cases, which provide so large a share of litigation today were prominently mentioned. The idea of these investigations would be that, by pursuing not only court records, but lawyers' notes, diaries, etc., and by a repeated series of interviewing techniques and questionnaires one could attempt to track down in a finite number of representative examples all that had happened that bore on the settlement of a case. The opinion was expressed that interviewing and questionnaire techniques, such as have been developed at Cornell (and were in wide use by the Government during the war), could in time be adapted to these problems.

- (b) The second mode of study was a modification of the first. It was to make a comprehensive survey not only of the courts, but of the various other means of assuring justice, in a community of moderate size—to do, in other words, for legal problems what the Linds' did for the whole sociology of Muncie. This approach would take an appropriate geography, rather than an appropriate selection of cases, to delimit the scope of the study. In other respects, it would combine the same investigative techniques as suggested under (a).
 - (c) A third and quite different undertaking had to do with the comparative study of procedures in this country and abroad. In particular, it was suggested that by close day to day consultation, qualified members of the English bar and of the bar in this country might, over a period of years, be able to arrive at a mutually understandable description of the principal elements of difference in their practices. In addition to these specific proposals for study, the view was repeatedly expressed, not least by you, that a survey of existing material, for instance in a comparison of the differences in procedure between states, would be an indispensable part of any undertaking.
- (3) Especially after we had occasion to outline the nature of the Institute's activities and the areas of work in which we are normally active, it became apparent that much, if not all, of the investigation referred to above could hardly be brought within the usual framework of the Institute's work. The organizing of questionnaires and interviewing techniques, the assembling and collation of vast documentary materials, and the orientation toward practical outcome, which everyone wished to see in these studies, are all foreign to the academic life of the Institute as it has existed until now, and would constitute a departure which has been deliberately rejected in the case of economics, and by implication in our purely theoretical approach to the natural sciences. It appeared that under the auspices of the American Institute of Law, or by the setting up of a special project responsive either to the law schools or to the bar associations, a framework could be created in which studies of the kind outlined under (2) could be promoted, and their results brought to bear upon practice.

- 3 -

We did, however, agree that there were ways in which the Institute might prove useful as a collaborating agency, in modest scope. One of these would be to sponsor further conferences should the appropriate occasion arise, perhaps of somewhat longer duration than the one which has just taken place. The second would be to provide the site for prolonged consultations between foreign and American jurists engaged in the comparative study of their practices. We had some doubt as to whether the absence of a law faculty and a law library would prove detrimental to such an undertaking; but the matter was left open.

It was clear that should the studies progress to the point where a group of individuals was prepared to devote a period of intensive study and preparation of a book or report, the Institute might well prove a congenial home for that enterprise, as it has for many similar ones.

None of these suggestions constitute either on your part or on mine any commitment for the future. They were discussed solely as a means of delimiting the unfortunately limited part which the Institute might play.

In closing this report, I ought to add that in the year ahead Professor Radin will not be a member, and Professor Stewart will have retired. Both will, I am sure, always be glad when they are here to contribute what they can of their experience and counsel; and in my own far less knowledgeable way, so shall I.

I believe that I speak for all members of the conference in expressing a debt to you for having initiated it, and for having insisted on the importance of a subject which has far too long escaped the attention it deserves.

Yours sincerely,

Robert Oppenheimer

General Edward S. Greenbaum
285 Madison Avenue
New York, N. Y.

5/22
5/25

LOWE, E. A.

Biographical

AYDELOTTE, F.

Lowe to Aydelotte, May 22, 1950

"The Library of Congress has honored me with the pleasant task of obtaining autographs of eminent people of our time with a ~~new~~ view to forming a permanent collection. May I therefore address to you the following request:

"Will you kindly send me written out in longhand over your signature what you consider the most satisfying achievement of your career or else some reflection on the creative process or on the principles that have guided your work and your life.

"Any statement by you is certain to be of interest to the future student of our epoch. Sincerely yours, E. A. Lowe, Consultant, the Library of Congress."

Aydelotte replies gracefully, May 25, 1950, with a statement that his outstanding work has been as a teacher, and it has been his effort to improve the intellectual work of American students. "This is the key

to my work as an English professor at Indiana University and at the Massachusetts Institute of Technology. It explains also my introduction of Honors Work at Swarthmore College, and my assumption of the Directorship of the Institute for Advanced Study...As for the principles which have guided my work in life, I may say in brief that they have been to increase the emphasis upon creative intellectual work of American students."

XXXXXXXXXX A File, E. A. Lowe

1949
CHICAGO

Relations W.O.A.I.

ADLER, MORTIMER J.

Biographical

OPPENHEIMER, R.

"Summa Dialectica"

Filed in Chrono. file, 1950, 5/24.

May 24, 1950

Dear Mr. Adler:

Your visit here some weeks ago was a great pleasure to me. Perhaps even more than the papers that you let me read, it helped me to understand and to begin to appreciate the undertakings on which you have been engaged. If a word of encouragement and an expression of interest from me can seem helpful to you, I would like you to have that.

I have thought a good deal of whether there was any role which the Institute could play in the future; and I have talked with a few of my colleagues about it. I see that role at best as a very restricted one. You are surely aware, perhaps as acutely as I, how indispensable the long years of preoccupation with the "Great Books" have been to the preparation of the Syntopicon, and how this in turn has been an indispensable forerunner for even conceiving the Summa Dialectica. I do not want to use the words artificial and natural, which seem to me here quite out of place; but it is clear to me that you and your colleagues have lived and worked in a restricted discipline which is not shared at all generally. I think that the heart of the undertaking must remain with you, and in the group whom you have taught and inspired, and from whom you in turn have learned.

In believing that it is unlikely that at the Institute any real elements of strength in preparing the Summa could take root, I have in mind that there are few, if any, people here who would have the incentive to live within the dialectical framework which you and your colleagues in Chicago have created. This is not a judgment of merit; it is a report of what I have found in talking, and what my own sense tells me is inevitable. It may in part be that this institution, which has never hesitated to encourage highly technical specialization, is in singularly poor position to share in your efforts. Certainly those of my colleagues who have the most compendious acquaintance with the relevant literature showed no zest at all for the great conversation.

- 2 -

To these negative, but not unmatural findings, I ought perhaps to add very modest positive ones. The freedom of the Institute, and its ability to make flexible and convenient ad hoc arrangements, certainly means that we could play host to scholars who have a job of study and writing to do, and who would find this place congenial. We have been limited in the past, and no doubt will, in one way or another, be limited in the future by budget and space; and I have welcomed this limitation, and seen it as a source of strength. But I can imagine, if a appropriate occasion should arise, some form of symbiosis if scholars engaged in work on the Summa should want a more peaceful retreat for a limited period, and should find this a congenial home.

I know that neither you nor I are talking in terms of commitments, nor are these words so intended; but this is a possibility that you should feel free to regard as open against such time, if it should arise, as it appears to offer promise.

You write that you may be coming East within the next fortnight or so. Nothing could give me greater pleasure than to have another visit with you; but the urgency of your practical preoccupations may make that seem frivolous in the light of the fact that we are so unlikely to contribute to them.

With every warm good wish,

Robert Oppenheimer

Mr. Mortimer Adler
923 East 60th St.
Chicago 37, Illinois

1950
GENERAL (CHICAGO UNIVERSITY

R&lations WOAI

AYDELOTTE, F.

Biographical

OPPENHEIMER, R.

ADLER, MORTIMER, J.

Oppenheimer's letter to Adler, May 24, 1950,

Declines for the Institute any part of the great books
program.

D File, Adler, Mortimer J.

1950
BENEFITS

Academic Personnel

By 1950 fiscal year pensions paid out of current expenses. When begun?

Treasurer's Reports

EDELSTEIN, LUDWIG
KANTEROWICZ
CHERNISS, HAROLD

Biographical

Cherniss in a long letter recommended the appointment either on a permanent or a temporary basis of Ludwig Edelstein who succeeded him at the University of California, and is, Cherniss says, better than I am, and is, though this is no reason to urge his appointment to the Institute up against the oath ~~and~~ situation in the University of California. At the same time he mentions the fact that since Panofsky favors the appointment of Kanterowicz, it is more than likely that Kanterowicz will be the successful contender. He was.

D File, Cherniss, Harold

1950

August-September

MATHEMATICS

Academic Activities

The International Congress of Mathematicians pamphlet.

Filed in Vertical file under "m" for mathematics.

D, International Congress of Mathematics

BUILDINGS AND GROUNDS

Facilities

GIFTS

Finance

TAXATION (STATE)

Government Relations

Letter of August 11, 1950, Governor Alfred E. Driscoll to Dr. Oppenheimer, answering Oppenheimer's of April 24, which stated that the Trustees are without power or authority to give land to the battlefield monument.

The Governor writes bitterly that the action of the Board is "disappointing" and unsatisfactory." He refers back to the time when a representative of the Institute asked his ~~xxxxxx~~ support for a law to ~~xxxxxxx~~ authorize a certain tax-exempt privileges for the Institute. He agreed with the program, and recommended that the Legislature adopt the legislation, and approved it when it was adopted. The Institute through its representative assured Governor Driscoll of its appreciation and the hope that it could someday repay the debt. "Thus far there has been little evidence of any real appreciation on the part of the Institute. Perhaps the whole subject should be reconsidered again." (Blackmail?)

Also see Oppenheimer to Driscoll, October 21, 1950. Oppenheimer says that the tax-exempt provisions benefited other educational institutions in the State of New Jersey: that in the memory of no Trustee was the Institute's ceding ~~of xxxxxxxxxxxxxxx~~ the state land for the use of a battlefield monument a condition of the consideration or support of the legislation granting the tax-exempt status. The Board of Trustees, as a matter of fact, directed Oppenheimer to communicate to the Governor, "their unequivocal dissent from the views expressed in your letter."

Went
As a further matter of fact, there is nothing extraordinary about the tax-exempt status enjoyed in New Jersey by the Institute. Other states grant similar tax-exempt status to educational institutions. Furthermore, the Trustees were of the opinion that the large estate taxes, already paid by the Institute to New Jersey/not equitable, and that the legislation granting future exemption was rather less than more than the minimum requirement of the state in its relations with its educational institutions.

However, the Chairman of the Board, Mr. Maass, is willing to go over all the questions raised in the Governor's letter, and Mr. Maass will meet with the Governor for this purpose.

Driscoll to Oppenheimer, October 23, 1950. Regardless of the memory of the Trustees, their views do not alter the facts. Irrespective of the propriety of the state's action in exempting from taxes the Institute, "very definite representations were made at the time the legislation was under consideration. He says this has been confirmed to him just recently.

October 25, 1950, Oppenheimer to Driscoll. In view of the Governor's insistence that a promise was made, he will have to refer the ~~correspondence~~ correspondence to Mr. Maass who has been from the beginning had under consideration both of the problems to which the Governor refers: the relief of the Institute from taxation under the statutes of New Jersey, and the problems of cooperation with the battlefield memorial and the state's plans for it.

Maass to Driscoll, October 25, 1950, citing himself as "one of the Founders ~~XXXXXX~~ of The Institute for Advanced Study, and have been Chairman of the Board since 1942." He is at a loss to understand the Governor's suggestion of promise or intimation of gift to the State. He points out that the Institute paid the estate tax to the state in the case of Mr. Bamberger, and there was no immediate benefit, therefore, deriving from the legislation, but it might be expected in future cases. He says he had nothing to do with that legislation, since it was handled by Dr. Aydelotte, by Mr. Gabrielson, and later by Dr. Oppenheimer. He certainly knew of no one authorized to make promises, and so forth.

9/15/50
10/25/50
Ma

His main complaint about the requests on behalf of the Battlefield Commission is that they are asking for 21-1/2 acres of the best land the Institute possesses; namely, Uplands which are definitely involved in future plans of the Institute. He suggests that it will be well to meet and discuss a smaller gift or lease of land and in a different location where it does not conflict with the Institute's plans.

Trustees' Minutes, October 20, 1950, Volume 6

1950
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

NOMINATIONS

Academic Personnel

EARLE, EDWARD M.

Biographical

Earle nominates to Cherniss in a memorandum granting that Woodward has been notified of his appointment that William B. Willcox, Professor of History at the University of Michigan, 43 years old, one of the ablest of the relatively younger American historians to be nominated. He does not specialize in American history.

Another nomination is Henry Guerlac, Professor of the History of Science at the University of Wisconsin, and since 1946 at Cornell, one of the few in the country studying the history of science. He made a contribution to "makers of modern strategy."

He points out that since the School of Economics and Politics was established more than 15 years ago, four of its professors have resigned or retired, and there ~~have~~ been no
has

filling of their ~~vacant~~ chairs by new appointments.

D, Earle, Edward M. - 1945

SCHOOL OF HISTORICAL STUDIES

Academic Organization

NOMINATIONS

Academic Personnel

EARLE, ED. M.

Biographical

Prof. Earle sent a memo to Prof. Cherniss with suggestions for their forthcoming School meeting. 1) The appointment of Prof. E.L.Woodward; 2) appointment of Wm. B. Wilcox to professorship. "Professor Willcox, now 43 years old, is one of the ablest of the relatively younger American historians."; 3) appointment of Henry E. Guerlac to professorship, "He is one of the handful of men in the United States working in the history of science and stands almost alone as a historian who has had adequate scientific as well as historical training."

"There is always a danger in considering appointments to our School that we shall be perfectionists. Inasmuch as achievement among historians is a matter of age and experience and hence of early promise rather than early achievement, we must be prepared to stake something on younger men in whom we have confidence. We cannot hope, as in the case of mathematicians, to appoint a young man whose reputation is already established beyond any question."

Source: D Earle, E. M. 1945-

1950

✓9/18'

GENERAL

Academic Organization

GENERAL

Relations W.O.A.I.

Letter from the resident professors and professors-emeriti of the Institute for Advanced Study to the Academic Senate of the University of California regarding dismissal of members of the faculty at the University.

Filed in Chronological file under 1950, 9/18.

THE INSTITUTE FOR ADVANCED STUDY
Founded by Mr. Louis Bamberger and Mrs. Felix Fuld
PRINCETON, NEW JERSEY

September 18, 1950

To the Academic Senate of the University of California:

We, the resident professors and professors-emeriti of the Institute for Advanced Study, being aware that the Regents have dismissed members of your faculty contrary to the recommendation of your Committee on Privilege and Tenure and that this action violates the policy of tenure and the principle of the faculty's self-determination and responsibility hitherto recognized by the University of California, unanimously wish to encourage you to unite in defense of your traditional policies and principles against encroachment.

Yours sincerely,

Frank Aydelotte

Marston Morse

Harold F. Cherniss

Robert Oppenheimer

Edward Mead Earle

Erwin Panofsky

Albert Einstein

Walter W. Stewart

Hetty Goldman

Homer A. Thompson

Benjamin D. Meritt

John von Neumann

Copy to: Robert G. Sproul, Chairman of the Academic Senate
Murrrough P. O'Brien, Vice-Chairman, Northern Section, Academic Senate
Carl Epling, Vice-Chairman, Southern Section, Academic Senate

9/26

1950
SCHOOL OF MATHEMATICS

Academic Organization

POLICIES

Administration

BROWDER

Biographical

Mathematics Faculty decided "his case not strong enough to make it in the interests of the Institute to grant him a membership."

School of Mathematics Minutes, (D Office)

9/27
9/28

TAXATION (FEDERAL INCOME)

Government Relations

STIPENDS

Academic Personnel

GRANTS-IN-AID

See Levi's memorandum September 27, 1950, on appeal filed by the Institute on the taxability for income of fellowships and stipends and Oppenheimer's letter September 28, 1950.

D, Income Tax, Taxability of Grants, 1950

1950

GENERAL (PUBLICITY)

Public Relations

PARTICIPATION IN ADMINISTRATION

Academic Personnel

Discussion of article by Miss Gertrude Samuels, New York Times Sunday magazine.

Faculty discussion on letter against further Institute publicity; decision later changed in this case.

D, Faculty Minutes, 1948-1951

1950
MATHEMATICS

Academic ~~Rank~~ Activities

MORSE, MARSTON

Biographical

A paper, "Mathematics and the Arts," by Margton Morse, read at a conference in honor of the American Poet, Robert Frost at Kenyon College, October 8, 1950.

Filed in Vertical File under "M" for Mathematics.

KANTOROWICZ, ERNST H.

Biographical

This is the date of a pamphlet called The Fundamental Issue, Documents and Marginal Notes on the University of California Loyalty Oath by Ernst H. Kantorowicz.

He was a non-signed occupying Chair of History founded by Regent Sidney M. Ehrman, who was one of the regents upholding the leadership of John Francis Neylan. The booklet, The Fundamental Issue, and a précis of it were circulated to the entire Board of Trustees of the Institute before its meeting in December, 1950. In view of the attitude on tenure which the pamphlet carries together with the attitude toward Trustees, it is an interesting to note that the approval of the Board of Trustees was unanimous for his appointment.

D File, Kantorowicz, Ernst H.

10/11

1950
PROFESSORS

Academic Personnel

SALARIES

MEMBERS (PERMANENT)

ELECTRONIC COMPUTER PROJECT

Academic Activities

GOLDSTEIN

BIGELOW

The faculty recommended Montgomery, Pais, and Selberg be made Professors in the School of Mathematics. "This recommendation carries with it the recommendation that there be established two grades of Professor in the Institute for Advanced Study without formal distinction in title ~~with~~ but with an actual distinction corresponding to seniority, and with two levels of salaries of which the lower was tentatively put at \$12,000. The above new appointments were recommended at the lower level." The upper level was discussed, but no substance was reflected.

Von Neumann raised the question of making Goldstine and Bigelow permanent members, "it being understood that this implied a possible financial commitment in the future." No immediate responsibility for salaries now; discussed but not approved. (On November 9 the Mathematics Faculty voted to make Bigelow and Goldstine permanent members with appropriate T. I. A. A. arrangements with stipends of not more than \$9,000 and at least \$1000 more than they were receiving a year ago. Presently their salaries will come out of ~~the~~ government grants).

Minutes, School of Mathematics, 10/11/50 and 11/9/50

1950
SALARIES

Academic Personnel

MEMBERS (PERMANENT)

professors

FACULTY

Oppenheimer to Leidesdorf.

Announces budgetary matters for next meeting of
Trustees:

(1) Increase in professorial salaries at least to \$17,500 and possibly to \$20,000 "since we now have eight professors." Would cost \$20,000 to \$40,000 per annum,

(2) Promotion of three permanent members of professorial status with junior salary of \$12,000 or \$12,500,

(3) Appointment/^{one}profesor School of Mathematics and one or two in School of Historical Studies.

D, Faculty Salary Increases.

10/20

FACULTY

Academic Personnel

MONTGOMERY, DEANE

Biographical

PAIS, ABRAHAM

SELBERG, ATIE

SALARIES

Academic Personnel

See Director's discussion on status of faculty--economics professors gone. Weyl retiring, Siegel about to resign, Alexander also. (Alexander had been on leave at \$7500 per year stipend since December, 1947). (Both Siegel and Alexander resigned ~~xxxxxxx~~ as reported to the Trustees May 4, 1951.)

Board authorized the promotion of Montgomery, Pais and Selberg, and appointed a committee consisting of Strauss, Leidesdorf and Linder, Director Ex-Officio, to consider the salary on the Director's recommendation.

Trustees' Minutes, 10/20/50

SALARIES

Personnel

The Director asked for and received permission to conduct an election among the non-academic personnel to ascertain whether they would prefer to come under the Social Security laws or remain under the T. I. A. A. He advised that where the employee wished he might remain under both, but recommended the Social Security as the more liberal if only one were adopted. He suggested also that salaries should be raised. The matter was left to the Director and Treasurer with power in the latter matter.

Trustees' Minutes, 10/20/50

1950

10/20

BUILDINGS AND GROUNDS

Facilities

GENERAL (STATE)

Government Relations

VEBLEN, O.

Biographical

See pp. 4 and Appendix for report on negotiations with the Governor's office on the cession of land and taxation.

Trustees' Minutes, 10/20/50

GENERAL

Academic Procedures

The Director recommended and the Board approved a reduction of the December to January leave or vacation period therefofore 7 weeks to 3 weeks, bringing the terms into the October through April stretch.

Trustees' Minutes, 10/20/50

TRUSTEES

Corporation

LEWIS, WILMARTH

Biographical

See Lewis' letter dated April 25, 1950, appended to the Minutes with an argument for adopting an age limit and term limitation for Trustees--the former not to affect the older present members of the Board.

Trustees' Minutes, 10/20/50

MORSE, MARSTON

Biographical

Paper on Robert Frost - Written on by J. Donald Adams, Speaking of
BOOKS, New York Times Book Review Section.

D File, Morse, Marston, 1946

FOUNDERS

Corporation

MAASS, HERBERT H.

Biographical

See Maass' letter to Driscoll, above date, claiming:

"I am one of the founders of the Institute for Advanced Study and have been Chairman of the Board since 1942."

Trustees' Minutes, October 20, 1950

TRUSTEES

Corporation

MAASS, HERBERT H.

Biographical

FULTON, JOHN

LEWIS, WILMARTH

Fulton to Lewis.

Maass read Wilmarth Lewis' letter at the meeting commenting on the bankers on the Board of Trustees. He was pale and lost weight and was irritable. Fulton opined he was about to have a "vasco-motor accident." Aydelotte "looked as though he had had some kind of serious physical reverse." Maass gave a great play to Lewis' letter, and seemed very angry that the faculty was implying the bankers were exceeding their prerogatives. Fulton speculates about how Maass got the copy. (Lewis doesn't answer that in his return). Oppenheimer and Fulton did everything they could to "placate the old man." LLS2

Fulton - Wilmarth Lewis

10/26

TRUSTEES

Corporation

FULTON, JOHN F.

Biographical

OPPENHEIMER, R.

LEWIS, WILMARTH

(See Trustees' Minutes of October 20, 1950, to which is appended letter by Wilmarth Lewis on the function of Trustees.)

Fulton to Oppenheimer, October 26, 1950.

He regrets that Mr. Maass found it fitting to read Lewis' letter. It is true that financial officers of a board of trustees should not attempt to influence ~~and~~ educational policy, "but this is better accepted as unwritten law ~~rather~~ rather than put forth vocally." Lewis is very conscious of the problem because the business members of the Yale Corporation unconsciously meddle with educational policies and Lewis resents it.

Fulton suggests that as new members are appointed to the Board, those with academic qualifications should be considered because almost everyone at the present time is in frail health. Qualification ~~is~~ of a new appointee should be carefully reviewed by the entire Board. He hopes there won't be other Herbert Lehmans, John Hancocks or Linders appointed. He says that Linder, Hancock and Lehman were simply brought to the Board meeting and declared members "before any of us had opportunity to pass on their qualifications." Linder is the best of the three. "Lehman is dead wood, John Hancock is even dead, and there is no earthly point in having this kind of window-dressing. He prays that the letter remain confidential.

D Fulton, John F.

TAXATION

Government Relations

EARLE, E. M.

Biographical

OPPENHEIMER, R.

Earle said that Dollard, Carnegie Corporation, with whom he discussed the question of tax exemptions on fellowships and academic stipends, said that the Guggenheim Foundation and others with the Carnegie Corporation, had retained Roswell Magill to protect the interests of academic institutions in general. Dollard thinks individual institutions may muddy the waters, and it might be well if Oppenheimer would talk with Dodds who knows all about the Magill arrangements, and might participate in taking advantage of Magill's services.

D, Earle, Edward M., 1945

11/3
11/8

1952
GENERAL (AMPHITHEATRE)

Facilities

POLICIES

Administration

STRAUSS, LEWIS

Biographical

FULTON, JOHN F.

WEED, LEWIS H.

ROSENWALD, JULIUS

Fulton to Weed, November 3, 1952, and Weed to
Fulton, November 8, 1952.

Letters are filed in the Chronological file under
1952, 11/3.

Fulton, John F., Correspondence, Sterling School of Math

COPY

Dr. Lewis H. Weed
720 Centre Avenue
Reading
Pennsylvania

November 8, 1952

Dear John:

I am indeed grateful for your letter of the 3rd with its enclosed letter from Lefty and the correspondence with Emory Niles. I think that I thanked you over the telephone for the privilege of seeing the letters; I returned them to you very promptly. I hope that Bill Rienhoff's son gets his Rhodes scholarship; I know nothing about the boy except his first name.

What a shrewd fellow that Lefty Lewis is! He goes to visit Lessing Rosenwald and comes away convinced that Lessing should be the next chairman of the Institute's Board. Well, I agree thoroughly with Lessing as a candidate - almost anything to eliminate the great Admiral Strauss who is now worming himself into many respectable boards. But Lefty said in his note to you that he would be glad to serve (or was he persuaded to serve?) as chairman of the committee. What committee is he talking about? I have heard nothing about a nominating committee. What a good politician Lefty would have made. ?

*not to be
quoted*
D

Of course I recognize the weight and force of the argument in favor of building a small amphitheatre for the Institute. But I hate to see the unrestricted capital resources of the institution poured into buildings which at once become liabilities and for which we must appropriate more money. Oh well, I am an old man and will be thrown off the Board soon. . . .

Yours,

Lew

COPY

3 November 1952

My dear Lew:

I am indeed a negligent sinner. Your letter about my Annual Report pleased me enormously and I have never properly thanked you, save for the reference to it in that hurried letter written Friday a week ago after the meeting of the Institute Trustees. I don't suppose you will ever know how much your letter has meant to me because over the years I have learned something about your critical capacities, and the fact that you are just as critical of your closest friends as you are to, say, Newton Richards or Van Bush, and I can only add that, "commendation from Sir Hubert is praise indeed."

I had a nice letter from Lefty which I enclose; he feels as I do that Lessing Rosenwald should be our next chairman, for he indeed would be the answer to prayer as he so obviously is a man with whom we can work, and with whom Oppie can work. . . .

Don't worry about the new building; Oppie wants it as it is really fantastic that the Institute for Advanced Study has no amphitheatre. The present premises were built on the pious premise that not more than two or three would often be gathered together. Socrates would have liked it, but I think we have advanced or retrogressed, or something from the Golden Age of Greece. . . .

Yours ever devotedly,

John F. Fulton, M. D.

Dr. Lewis H. Weed
720 Centre Avenue
Reading, Pennsylvania

11/10

~~WEEKXX~~

WEED, L.

Biographical

LEWIS, WILMARTH

FULTON, JOHN F.

Fulton to Weed, November 10, 1952.

Letter filed in Chronological file under 1952, 11/10.

Fulton, John F., Correspondence. Sterling School of Math

COPY

10 November 1952

My dear Lew:

Many thanks for returning the letters from Lefty and Emory Niles. And now for your letter of 8 November and that of Pat Cushing of 14 November. Bill Rienhoff is not exactly a world beater, but I think he represents sound material and I would much rather see him in Oxford than some of the people we have sent in the past. I liked the letter from Emory Niles; he is a natural and I hope to see him again some time at the Hamilton Street Club.

Lefty is indeed a shrewd fellow. I hope you will be amused by my account of the laying of the cornerstone of the new Art School. Lefty was cold and he was really priceless. A little low temperature really stirs him up, after the heat which he generally enjoys at Farmington. I sincerely hope that something comes of his inspired suggestion about making Lessing Rosenwald Chairman of our Board. If we are to put it over it will be highly important for you to attend the meeting and, as I intimated in my Diary last week, it is really most important that you get out of Reading and get into circulation again, for you will be in a rut if you stay there too long. But to return to the laying of the cornerstone, I forgot to mention that all the benefactors were there sitting in the front row, including Louis Rabinowitz and a Mrs. Moore, who happens to be Chairman of the Associates of the Art School, shivering in a huge Sable, mixed up the cement (without injuring the Sable) and John Phillips, with very rosy cheeks (I think he had had a little preparation against the cold), helped to lay the cornerstone "accurately and truly." It was all very amusing, especially the fifty-mile and hour wind. Mrs. Angell was there, also well-prepared, in a gorgeous blue creation with a brilliant blue scarf and hat and a huge blanket to match. Mrs. Dana, at the age of eighty-eight or thereabouts, was of course present and was much pleased by Lefty's reference to Benjamin Silliman - what a gal she is! . . .

With good wishes always,

Yours,

John F. Fulton, M.D.

Dr. Lewis H. Weed
720 Centre Avenue
Reading, Pennsylvania

11/10

SCHOOL OF HISTORICAL STUDIES

Academic Organization

EARLE, E. M.

Biographical

Seminar on German Rearmament (No report).

List of participants and letter from Earle which is a letter of information are filed in Chronological File under 1950, 11/10.

D, Earle, Conference on German Rearmament

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

SCHOOL OF HISTORICAL STUDIES

November 6, 1950

This is a general letter of information concerning the conference on German rearmament to be held at the Institute for Advanced Study on Friday evening, November 10.

The Director and Faculty of the Institute cordially invite you to be their guest in the dining room of Fuld Hall, Institute for Advanced Study at 6:45 P.M. We very much hope you may be able to reach Princeton in time for dinner and thereby to make the acquaintance of other members of the conference in advance of the formal session.

A time table showing train service between Princeton and New York and Philadelphia is enclosed. Members of the conference coming from Washington, Baltimore, or Philadelphia should change trains either at North Philadelphia or Trenton and again at Princeton Junction. Those coming from New York need change only at Princeton Junction.

There has been no change in the program for the meeting as previously announced. To our great regret, however, some of those invited have been obliged to decline or, after accepting, to withdraw. However, the amended list of participants (herewith enclosed) promises an interesting and competent discussion.

You will receive a cordial welcome when you arrive at Princeton and we are looking forward eagerly to having you here.

Sincerely yours,

Edward Mead Earle

P.S. May I say again how very much we hope you can arrive in Princeton in time for dinner? If, however, this should be impossible, would you please telegraph me to this effect.

CONFERENCE ON GERMAN REARMAMENT

Institute for Advanced Study, Princeton, New Jersey

Friday Evening, November 10, 1950

List of Participants

Raymond Aron	Lecturer in the Institut d'Études Politiques and in the École Nationale d'Administration, University of Paris
Gordon A. Craig	Professor of History, Princeton University
Edward M. Earle	Professor, School of Historical Studies, Institute for Advanced Study; formerly Special Consultant to the Commanding General of the Army Air forces
Hans W. Gatzke	Department of History, The Johns Hopkins University
Felix Gilbert	Associate Professor of History, Bryn Mawr College; during the war with the Office of Strategic Services in Europe
Jean Gottmann	Professor in the Institut d'Études Politiques, University of Paris
Pierpont M. Hamilton	Brigadier General in Division of Plans, U.S. Air Force
Hajo Holborn	Professor of History at Yale University; one-time Special Consultant to Major General John H. Hilldring, Chief of Military Government
George F. Kennan	Counselor, Department of State (on leave); member of the Institute for Advanced Study
Konrad Mommsen	German senior editor of <u>Die Neue Zeitung</u> at Frankfurt am Main
Theodore Mommsen	Associate Professor of History, Princeton University
Franz Neumann	Professor of Government, School of International Affairs, Columbia University
Robert Oppenheimer	Director, Institute for Advanced Study; Chairman of the General Advisory Committee to the Atomic Energy Commission
James A. Perkins	Executive Associate, the Carnegie Corporation of New York

- 2 -

Carl E. Schorske	Department of History, Wesleyan University
Cortlandt Van R. Schuyler	Brigadier General, U.S. Army; Plans and Operations Division, General Staff
Telford Taylor	Brigadier General, U.S.A. (inactive); U.S. Prosecutor at the Nurnberg Trials
<i>Geo W Perkins</i> Roberts Tufts	Policy Planning Staff, Department of State
Richard W. Van Wagenen	Associate Professor, Department of Politics, Princeton University; formerly Deputy U.S. Secretary, Allied Control Authority for Germany
E. L. Woodward	Fellow of Worcester College, and Professor of Modern History, University of Oxford; Editor of the British Diplomatic Documents on the Origins of the Second World War

1950
BY-LAWS

Corporation

COMMITTEES (COMMITTEE ON RE-WRITING)

~~TRIX~~ Corporation

ROSENWALD

LEWIS, WILMARTH

Lewis to Rosenwald.

Rosenwald is Chairman of Committee to Re-Write the By-Laws. Lewis is bothered by the present confused state and so is Oppy. "Soon there will be nine trustees who are being held over because we have not decided whether or not there is to be a retiring age or whether members of the faculty shall no longer be on the Board." Understands that the last meeting of the Board at which he was not present, Maass violently attacked Wilmarth Lewis' letter to Oppy. Lewis would make only one change--to limit the number of honorary trustees.

D- Trustees' Committee on By-Laws

PARTICIPATION IN ADMINISTRATION

Academic Personnel

PRINCETON UNIVERSITY

Relations WOAI

Director reported that Professor Oates suggested systematic joint consultation on policy matters. Trustees had approved ~~an inter-institutional committee~~ with the proviso that separateness be maintained. The Institute could have three faculty members meet three faculty members of the University for discussion and information only.

The Faculty voted that the Director should suggest the formation of such a committee on inter-institutional policy to President Dodds and determine on the composition of the committee with Dodds.

Faculty Minutes, 11/14/50

Particip

Sty - Com

Dir announced Stdy Com to consist of
Executive Dir of each school. How far
back did this originate. On 12/8/47 Dir
suggested Fee might prefer to el. sty com.
No discussion of (A 196)

Fee

11/14
11/20

Franklin
Particip
Kantrowitz

Both Fac + Ia divided on Kantrowitz.
But both overwhelmingly approved, Siegel refrained
from voting, Strauss held up nomination but
ultimately voted for - (~~V. ...~~)
Worked good bargain by Fac.

Fac min

1950

11/14

PARTICIPATION IN ADMINISTRATION

Academic Personnel

LIBRARY

Facilities

Director appointed the present Library Committee to continue: Cherniss, Thompson and Weyl. (Morse to serve in Weyl's absence). (Cherniss was Chairman).

Standing Committee would be comprised of the Executive Officer of each School and the Director: Cherniss, Morse and Oppenheimer at present.

Faculty Minutes, 11/14/50

11/14

PARTICIPATION IN ADMINISTRATION

Academic Personnel

BENEFITS (SOCIAL SECURITY LAW)

The law newly amended included educational institutions, provided the administrative authorities of the institution agree and that a two-thirds majority of the employees desire to be covered. Director stressed the benefits, particularly for casual and older employees. The Trustees had approved the taking of an employee vote, and it also assumed the total tax of three per cent, including the employee's share. The Faculty was in general agreement about the benefits of such coverage.

Faculty Minutes, 11/14/50

11/14

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

SCHOOL OF MATHEMATICS

Academic Organization

APPLIED MATHEMATICS

Academic Activities

BIGELOW, J. H.

Biographical

GOLDSTEIN, H. H.

The Director asked the Faculty to vote on permanent memberships for Bigelow and Goldstein of the E. C. P. The project, though an exception in the Institute, could not be run with transient members; annual cost to be \$8500 each, at present covered by Government contracts. "Should the Project be discontinued, however, the Institute would have definite commitments in both appointments. Von Neumann briefly reviewed the careers and present work of both nominees. In general discussion both men were highly recommended by members of the Faculty. Approved by unanimous vote.
Faculty Minutes, 11/14/50

1950

✓ 11/14
11/20

PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF HISTORICAL STUDIES
SCHOOL OF MATHEMATICS

Academic Organization

PAIS
SELBERG
MONTGOMERY
WOODWARD
KANTOROWICZ

Biographical

~~First~~ Pais, Selberg and Montgomery invited to meeting though their nominations as professors were presented at it. ~~Approved at meeting.~~ But nomination of Woodward and Kantorowicz presented by School of Historical Studies deferred to next meeting. (3 S. M. men were permanent members and known to I. A. S. reason) But the difference in treatment was noted and it was decided that hereafter nominations would be acted upon not when first proposed but at next meeting. The meeting of the 14th had approved appointment of Bigelow and Goldstein as permanent members. Action repeated November 20, 1950. Faculty Minutes, p. 216

*no - called by
B) 11/20/50
w. Face
ground*

w/o notice

11/14

PARTICIPATION IN ADMINISTRATION

Academic Personnel

GENERAL

Academic Procedures

The Director suggested shortening the mid-term recess from seven weeks to three weeks, allowing two weeks later opening and two weeks earlier closing. Faculty approved the new calendar.

Faculty Minutes, 11/14/50

11/14

PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF MATHEMATICS

Academic Organization

EINSTEIN

Biographical

VEBLEN

~~PAIS~~ PAIS

MONTGOMERY, DEANE

SELBERG, ATLEY

LERAY, JEAN

The Director reported with the retirement of Veblen and Einstein, there would be four vacancies in the School of Mathematics' Faculty, 1951-1952. The School recommended the appointment as Professor of Montgomery, Pais and Selberg, effective July 1, 1951. School recommended a replacement of a senior member to the mathematical faculty appointment of Professor Jean Leray of the Collège de France, but

preliminary discussions had brought out that Leray would not now consider a permanent appointment. Therefore a three-year appointment was recommended, for Leray, subject to Trustee approval of the grant-in-aid since this would be on the professorial level and a special budgetary item.

Faculty Minutes, 11/14/50

11/14

PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF HISTORICAL STUDIES

Academic Organization

KANTOROWICZ

Biographical

WOODWARD

EARLE

The School of Historical Studies which had had only two new appointments since the beginning: Cherniss and Thompson, had lost three professors: Riefler, Warren, and Stewart. The Director outlined the discussions which he had had with the School of Historical Studies for replacements, and the fields of philosophy, anthropology, belles letters in the broad sense of the history of literature, had been considered, with the conclusion that no suitable candidate was known in these fields. Two nominees: Kantorowicz and Woodward, are in the field of history proper. Their appointments would not preclude the Institute from inviting a younger man to its staff in the near future. Vote was not asked for at this meeting; next meeting.

"The Director also solicited from the Faculty as a whole any proposals it might have for the School." (Undoubtedly, the School of Mathematics would have many fine suggestions for the School of Historical Studies). Earle commented on Woodward's present position as leading British political historian; his official editing of British diplomatic documents of the last fifty years; current and still unpublished work on the diplomatic minutes of the British Cabinet. Woodward would retire in five years under the present system. By that time some of the younger men the School was considering would be ready for professorial appointment. The chief question was whether Woodward would accept a position which would preclude his present writing assignments under the auspices of the British Government.

Panofsky supported the nomination of Kantorowicz.

Faculty Minutes, 11/14/50

MONTGOMERY, DEANE

Biographical

BIGELOW

GOLDSTEIN

PAIS

Biographical notes on Deane Montgomery show he was an Assistant Professor of Mathematics at Smith College, 1935, Professor until 1946. He had three separate memberships to I. A. S. and was an Associate Professor at Yale from 1946 to date.

Von Neumann writes his biographical material, and Whitney is the only support. He shows some marketability in the latter part of his biographical material (p. 222).

For the support of the Pais appointment, there is a brief memorandum by Oppenheimer. For the report on Leray, Morse wrote a long and good biography of convincing nature.

No authorship is provided for the brief biographical accounts of Bigelow, engineer, and Goldstein, mathematician

Faculty Minutes 11/14/4 1950

PRINCETON UNIVERSITY

Relations WOAI

OPPENHEIMER, R.

Biographical

DODDS, HAROLD W.

Oppenheimer to Dodds, November 16, 1950.

Puts in writing "the proposal which we discussed this morning." Purpose: simple and appropriate mechanism for discussion between the faculties of problems of common interest which may arise in our policies for advanced study and research. Each institution to designate a committee of three from ~~the~~ its faculty. The joint committee to meet from time to time, and report to Oppenheimer and Dodds respectively. Suggests faculty from University be broadly representative of the fields of Institute study as well as University's. Not necessary to fix a term or time but rotation would be desirable.

November 22, 1950, Dodds agreeing and confirming oral endorsement. The three who will serve for the University :

W. J. Oates, Harold Sprout, and Eugene Wigner.

January 15, 1951, Oppenheimer to Dodds, saying he has appointed von Neumann, Earle and Cherniss. Suggests first problems: research in international relations and modern political history in which both University and Institute may possibly be more active in the near future than they have been in the past. Also seminars and literary criticism which have been directed by Mr. Francis Fergusson, "the future outgrowth of which is of some interest to us." Also problems in classified contracts in connection with the mobilization where, in some cases at least, both the Institute and the University would almost inevitably be involved together. Oppenheimer will be glad to discuss these questions with his colleagues at the Institute.

Other notes of not great value indicating that what Oates said was true: main function was to exchange a list of members no evidence of substantial discussions of the things Oppenheimer talked about in last letter.

D, Institute-University Liaison Committee

11/20

PARTICIPATION IN ADMINISTRATION

Academic Personnel

PRINCETON UNIVERSITY

Relations WOAI

The Director had discussed the Inter-institutional Policy Committee with President Dodds. The composition of the Committee was announced, and the first meeting of February, 1951, was reported. Names ? not there. (Note that in the first discussion of such Liaison, the Faculty had to call Oppenheimer's attention to the necessity of his dealing at the presidential level first on such a matter, and not with the professor of classics as the top).

Faculty Minutes, 11/20/50

11/20

PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF MATHEMATICS

Academic Organization

DIRECTOR

Administration

POLICIES

The Faculty decided that in the future the election of permanent members would follow the same procedure as that of Faculty members; that is, proposal at one meeting, formal action subsequently. Therefore, they went through the procedure of voting these appointments, the appointments of Bigelow and Goldstein voted previously, November 14, 1950, without notice at the November 20 meeting.

Faculty Minutes, 11/20/50

11/20

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

NEUGEBAUER, OTTO

Biographical

SCHMIDT, OLAF

Schmidt appointed member grant-in-aid of \$2500. Suggested by Neugebauer whose assistant he previously was, who will be here the same term.

Faculty Minutes, 11/20/50

1950

11/20

SCHOOL OF HISTORICAL STUDIES

Academic Organization

PARTICIPATION IN ADMINISTRATION

Academic Personnel

KANTOROWICZ

Biographical

WOODWARD, E. H.

The nominations of Kantorowicz and Woodward were presented for Faculty vote. Morse emphasized that he hoped the School would encourage the selection of younger men for permanent membership. Siegel refrained from voting. Both were nominated by the Faculty; Woodward unanimously, Kantorowicz not.

Faculty Minutes, 11/20/50

1950
SALARIES

Academic Personnel

APPOINTMENTS

BENEFITS

BIGELOW, JULIAN

Biographical

GOLDSTEIN, HERMAN

Bigelow and Goldstein made permanent members of the Institute until the age of retirement at \$8,500 each with TIAA contributions provided they match such contribution.

Min. of Exec. Comm., 12/1/50

12/1

SALARIES

Academic Personnel

APPOINTMENTS

BENEFITS

The salaries of the following to be fixed at \$18,000 beginning with July 1, 1951: Cherniss, Earle, Meritt, Panofsky, Thompson, Morse, and von Neumann. 5/2

Salaries of Professors Montgomery, Pais and Selberg to be \$12,500 as of July 1, 1951, "and that in the latter cases the Institute make a contribution of 5 per cent of their salaries of the TIAA, provided the professors make a like contribution."

Minutes of Executive Committee Meeting, 12/1/50

PROFESSORS (VISITING)

Academic Personnel

LERAY, JEAN

Biographical

Jean Leray invited for three-year membership at \$15,000 per annum.

Exec. Comm. Min., 12/1/50

12/1

PROFESSORS (VISITING)

Academic Personnel

WOODWARD, EL. 60

Biographical

Authorized the offer of a professorship at the Institute at \$18,000 per annum for four years, July 1, 1951 to June 30, 1955, such part of the \$18,000 to be used for the benefit of Professor Woodward's retirement arrangements as agreed upon by him.

Woodward 60
Kant. 55

Min. Exec. Comm., 12/1/50

PROFESSORS (VISITING)

Academic Personnel

KANTOROWICZ, ERNST H 55 yrs

Biographical

Appointment of Kantorowicz authorized from July, 1951,
on until the age of retirement at an annual salary of
\$18,000 with TIAA contributions.

Exec. Comm. Minutes, 12/1/50

✓12/1
12/29

TRUSTEES

Corporation

POLICIES

Administration

KANTOROWICZ

STRAUSS

MAASS

OPPENHEIMER, R.

At meeting Executive Committee December 1, nomination of Kantorowicz presented. Debate, apparently on his action in oath controversy. Strauss apparently opposed--meeting adjourned with understanding that if President did not confirm appointment within next few days, Executive Committee adjourned session should be called. It was on December 29th and the vote to confirm on motion of Strauss was unanimous. Maass opposed separate minutes and sought to obscure fact that debate was serious. He submitted his own draft of minutes to Oppenheimer (January 2, ~~1950~~ 1951) Coalescing minutes to obliterate debate and fixing final action as at 12/1/50.

John Fulton questioned aides ~~minutes~~ memoires of Oppenheimer on both meetings, 1/26/51 and the omission of substantive debate. Leary informed him of Maass' actions and Fulton subsided with statement he considered meeting 12/29/50 "probably the most important that we have had since I joined" the Board in 1942. (2/2/51)

D File, Notes Drafts--~~Minutes~~ Minutes ~~on Nominations~~

1950

12/29

TRUSTEES

Corporation

POLICIES

Administration

KANTOROWICZ

Biographical

STRAUSS

MAASS

OPPENHEIMER

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But we have heard that did not happen
But not a word there of that day to him

D, Notices Drafts- ~~Letters~~ ~~Minutes~~ Minutes

Frankl Paul

1st volume of his Hist. of Gothic Architecture
published in Germany in Germany before he came to

IAS. Pan says that more about date ^{Eng} translation

being done then Present 1946-7 (Wiggins Sr)
Pan says 1949 " 1950 '51, '52

He is foremost living authority on medieval arch.

also Pan says. The Vol II Hist of Arch will

finish + read of his work

Guggenheim Fellow supported for some time (2 grants)

Pan files

12/29

GENERAL

Personnel

ADMINISTRATION DIRECTOR

Administration

Director announces engagement of H. K. Fleming at \$9,000 a year as General Manager, and termination of the salary of William Bradley as of January 1, 1951, with unstated arrangement for terminal pay for latter.

Exec. Comm. Minutes, 12/29/50

12/29

FORD

Foundations

KENNAN, GEORGE

Biographical

Director announced negotiations with the Ford Foundation for the support of Kennan's work, not only for Kennan but for colleagues on the project.

Exec. Comm. Minutes, 12/29/50

12/29

SCHOOL OF MATHEMATICS

Academic Organization

LERAY, JEAN

Biographic al

The Collège de France expressed a preference for ~~xx~~
Leray to come as Visiting Professor for the first semester of
each of the next five years at \$7,500 per semester. Approved.

Exec. Comm. Minutes, 12/29/50

1950
1951
KANTOROWICZ, ERNST H.

Biographical

Oppenheimer to Kantorowicz^w, December 29, 1950, stating that he is asked to join the Faculty of the Institute and giving terms.

There is also a letter from Oppenheimer to Dr. W. M. Stanley of the University of California, Berkeley attached to this first letter.

Both letters filed in Chronological File under 1950, 12/29.

D File, Kantorowicz, Ernst H.

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

December 29, 1950

Dear Professor Kantorowicz:

It is with great pleasure that I write this letter to you, asking you to join the Faculty of the Institute for Advanced Study as a Professor in the School of Historical Studies. I do this on unanimous recommendation of the Faculty of the Institute, and with the unanimous concurrence of its Board of Trustees.

The terms of the appointment are simple. The appointment runs from July 1, 1951 to June 30th of the year of your retirement--by present Institute rules, the fiscal year in which you have reached your 65th birthday. The salary has been fixed at \$18,000 a year; and the Institute is prepared to make a contribution of 5% of this salary to the purchase of a retirement policy, and asks that you make a similar contribution yourself.

As you know, a Professorship at this Institute implies no fixed duties of instruction, and its principal purpose is to permit you, alone or in consort with your colleagues, to pursue studies of your own interest.. We do hope that you will be in residence during the academic terms, which occupy some 25 weeks between October and April. We do hope that you will participate with your colleagues in determining the modest questions of academic policy for the Institute and in helping to select the Members who work and study here. These duties have not proved burdensome.

There will be many questions that you may wish to put to us, and I can anticipate only a few. We make provision for an assistantship for each Professor; we have at the Institute a seminar library, which you will no doubt find at least initially quite inadequate for your purposes, but which we shall be glad to try to enrich; we have of course the complete use of the University library, which is reasonably adequate.

- 2 -

You must feel free to write to me of any questions, an answer to which would be helpful. Your colleagues here extend a warm welcome to you, and hope very much that you will want to join our community. I speak not only for the members of the Institute, but for many of our friends in the University as well. If you come to Princeton, you will find a deep appreciation of the work that you have done in the past and a great hope for the work that you may do in the future.

Yours sincerely,

Robert Oppenheimer

Professor Ernst H. Kantorowicz
1421 Euclid Avenue
Berkeley 8, California

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

January 31, 1951

Dear Dr. Stanley:

Thank you for your good letter of January 29th, which interested me greatly. I am glad that our invitation to Kantorowicz has been a source of support to you and your friends in Berkeley. When we made the decision to invite Kantorowicz, we were of course guided only by our interest in him as a scholar and by the appropriateness of his work to the general interests of the Institute. It is hard to write conjectural history; yet it is clear to me that we would have offered this appointment with equal enthusiasm had there been no difficulties at all in California, or had Kantorowicz been in no way involved in them. In fact, I made clear representations to the Trustees of the Institute that this appointment was not to be construed as an identification on the part of the Institute itself with any interest, any faction, or any view of the many controversies which have raged within the University of California.

You know of course that as a Faculty we do have views, and can rightly assume that they are very close to yours. What I do not think I am at liberty to do is to use any privileged document of the Kantorowicz history in support of views which in other contexts we have supported and would gladly continue to support. For that reason, and perhaps in an excess of conscience, I cannot send you the words of praise which as a matter of fact I did present to the Trustees in support of this appointment.

With every warm good wish,

Robert Oppenheimer

Dr. W. M. Stanley
Department of Biochemistry
University of California
Berkeley, California

Copy to Mr. Herbert H. Maass
Mr. Lewis L. Strauss

GENERAL

Administration

FLEMING, H. K.

Biographical

The date of Oppenheimer's announcement to the Faculty and Staff of I. A. S. that beginning with January 1, 1951, Fleming will become General Manager of the Institute.

A File, I. A. S.

1951

5/23

APPOINTMENTS

Academic Personnel

BENEFITS

WHITNEY, HASSLER

Biographical

Oppenheimer to Whitney, May 23, 1951.

Invites Whitney to professorship at Institute . "At the present time, Professors retire at the end of the fiscal year following their 65th birthday, though some revision in this may be expected in the future. We think it improbable that should you accept this invitation you would be free to come before the academic year 1952-53; but we would be happy to have you assume the Professorship as soon as this can conveniently be arranged." Salary to be \$18,000 a year, Institute and professor to contribute 5 per cent to TIAA. Could have an assistant.

D, Whitney, Hassler

OPPENHEIMER, ROBERT

Biographical

LAMONT, THOMAS

Oppenheimer to Lamont, May 29, 1951, regarding the type
of place this Institute is.

Filed in Chronological File under 1951, 5/29.

D, File, Lamont, Thomas

THE INSTITUTE FOR ADVANCED STUDY
PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

May 29, 1951

Dear Mr. Lamont:

Lefty Lewis has told me of your conversation of last week, and has suggested that I might write to you in some detail of what manner of place this Institute is. This I now gladly do.

We are an institution for the encouragement, support and patronage of scholarship. We are small, and our activities are varied and perhaps eclectic. At any one time there may be roughly a hundred scholars in residence. Mostly these are here for relatively short terms, perhaps a year or two; and the permanent members are never much more than a dozen. Not all fields of advanced study are pursued at the Institute, sometimes for reasons of principle, and sometimes for reasons which are rooted in history or in accident. Thus, with one not too major exception, we are without laboratories; and our work in the natural sciences is highly mathematical and theoretical. We have been guided in general by the high qualities and interests of individuals, and have made no attempt to find a complete or catholic faculty. Even in the fields in which we are actively engaged, interest has shifted as men have aged and new people come to us. In thinking of the future, and irrespective of the difficult question of harmonizing a healthy growth with the great advantages of a simple, informal and small institution, there will surely be many changes in what we are doing from year to year and from decade to decade.

The academic work of the Institute is divided roughly into two schools. One is called the School of Mathematics; and its center lies in pure mathematics and mathematical physics, though we range into theoretical biology and even theoretical psychology on the one side, and into logic and philosophy on the other. The other school we call the School of Historical Studies, since the historical method is probably the one element of unity which most closely relates the quite varied things that do go on in the school. How varied they are a few illustrations will tell you. E. A. Lowe has for almost two decades been publishing a complete codification of all the early Latin manuscripts; Homer Thompson has been working up the rich masses of material from the Agora; Woodward has been preparing, and hopes in the next years to complete, his modern history of England; Kennan is embarked on an attempt at

- 2 -

the theoretical formulation of American foreign policy after a year of intensive study of a few typical and revealing periods and issues; Cherniss, whose interests are philological and philosophical, is a member of the School of Historical Studies, though he is at present working on Greek mathematics; but Neugebauer, whose concern is with Babylonian astronomy and mathematics, and now more recently with its development in India, is a member of the School of Mathematics, and has many interests in common with those in the school with a taste for history and philosophy.

The members who come here for more limited periods are chosen by the faculties of their schools. I suppose about half of the members come in response to our invitation, and the other half are selected from among those who apply to us, or who are referred to us by colleagues and friends. We can accept—and I think it fortunate that we do accept—only a very small fraction of those who ask to come. Perhaps a half of those coming are supported by grants that we give them, and the other half by grants from their own universities or their governments or fellowships. We rarely encourage people to come for less than one term; one or two years, as I have said, is a typical time; but in some cases, of which Kennan is a good example, we have made a five-year appointment.

We are of course very solemn about adding to our faculty because we are a small community and have by our appointments to define our intentions and express our hopes. We have made several new faculty members this past year, and will grow a little bit more in the near future.

The practices of learning are of course even more varied than the fields. Some men will want to work alone, and Einstein has set us a good precedent for that. Others engaged in somewhat more practical tasks, like the decoding and ordering of archaeological material, necessarily must work with assistants. We do not have formal lectures; but on almost any day in term several seminars will be in progress. We have a working library which needs to be, and is, supplemented by the Firestone Library. We now have the happy prospect of the Herbert Evans library of first editions in science and mathematics from the 15th Century on.

The absence of laboratories and of plant makes the whole operation of the Institute a modest one. Our annual budget is only a little over a million, of which the greatest part comes from the endowment of the Institute itself, and the rest represents patronage of private and governmental institutions for the support of learning. We have a square mile of land, and in addition to the academic buildings, houses to help out our temporary members and provide some sort of a physical community to supplement the intellectual community which is our principal purpose. About half of our people come from abroad; and this too has come to be a characteristic of the Institute.

- 3 -

I am attaching to this letter a list of the permanent members, and a copy of the first bulletin, which expresses the original intention and outlines the general corporate structure of the Institute. It has become clear to me that some public reports on what the Institute is and what it does would be desirable, and we are at work on them. Nevertheless, I have welcomed this opportunity of writing directly. I would like to conclude with an expression of hope that you will wish to be associated with us, and with a personal word of welcome.

With every good wish,

Robert Oppenheimer

Mr. Thomas Lamont
101 E. 72nd St.
New York, N. Y.

School of Historical Studies

Permanent Members

Harold F. Cherniss
Edward Mead Earle
Hetty Goldman
E. A. Lowe
Ernst Kantorowicz
Benjamin D. Meritt
Erwin Panofsky
Walter W. Stewart
Homer A. Thompson
Jacob Viner
Kurt Weitzmann
E. L. Woodward

Long-term Members

Sir Henry Clay
Paul Frankl
George F. Kennan
George Stamires

School of Mathematics

Permanent Members

Julian Bigelow
Albert Einstein
Kurt Gödel
Herman Goldstine
Dean Montgomery
Marston Morse
Robert Oppenheimer
Abraham Pais
Atle Selberg
Oswald Veblen
John von Neumann
Hermann Weyl

Long-term Members

Niels Bohr
Freeman J. Dyson
Res Jost
Jean Leray
Otto Neugebauer
Wolfgang Pauli
George Flaczek
Chen-Ning Yang

1951
EMIGRES

Academic Personnel

Letter from Mrs. John D. Leary to Professor E. P. Wigner, Princeton University, May 8, 1951, regarding Japanese scholars.

Filed in Chronological file under 1951, 6/8.

D, "W"

THE INSTITUTE FOR ADVANCED STUDY

PRINCETON, NEW JERSEY

May 8, 1951

Dear Professor Wigner:

I hope the following information is not too late for your purposes:

In inviting Japanese scholars to the Institute for the current academic year, we first issued the formal invitation to the scholar himself, with the amount of his grant-in-aid stated. At the same time we wrote a letter to General MacArthur, outlining the invitation, describing the scholar's work, stating that the Institute would transfer the necessary travel money to his account at the Tokyo Branch of the National City Bank of New York, and that the Institute would assume responsibility for the scholar while he is in this country. I presume the same sort of a letter could now be written to General Ridgway. However, in the case of a member we are ^{now} inviting I am first writing to Dr. Bowen C. Dees, Scientific and Technical Division, ESS, GHQ, SCAP, APO 500, c/o Postmaster, San Francisco. He will, I am sure, give the latest information about procedure. In the past, we transferrred \$1000. for each scholar invited to Tokyo to cover flying passage to the United States. Tokyo to New York costs about \$800. Passage by ship may now be possible, but I imagine it is difficult to get. Because of the high cost of travel from Japan, and the fact that we have to guarantee the return travel money, it would not seem that anything under \$4000. for the academic year would be feasible.

About the time it now takes to make these arrangements, we do not know. But we are now sending such an invitation to Japan for the academic year 1951-1952.

Yours sincerely,

(Mrs. John D. Leary)

Professor E. P. Wigner
209 Palmer Laboratory
Princeton University

D W.

✓1951

6/25

OFFICERS

Corporation

STRAUSS, ~~Z~~

Biographical

LEWIS, WILMARTH

Wilmarth Lewis opposed Strauss for Chairman.

One of Fulton files.

C O P Y

EARLE, ED. M.

Biographical

Supreme Headquarters
Allied Powers Europe

7 July 1951

Dear Ed:

Let me thank you for your thoughtfulness and for your services to SHAPE during your trip just now ending. I include among these services not only your contributions on specific problems which you have discussed with General Gruenther and with the staff, but also, and more especially, the ideas and observations you have imparted to me personally. Of particular value to us have been your interesting and thoughtful evaluations of trends in national spirit and attitudes, as developed from your personal contacts with various European groups that have a strong influence on the success of our effort here. While these appraisals are admittedly difficult, they are of central importance to our whole endeavor and we are indeed grateful for your help.

It is not wholly hospitality that leads me to ask you to be sure to visit us again in Europe whenever you can. By the time you return we will be sure to have a new list of knotty but important problems upon which the Earle brand of wisdom and insight should be focused. In addition, it is always a great personal pleasure to see you.

On behalf of the whole Headquarters I thank you for your contribution toward our success.

With warm personal regard,

Sincerely,

Dwight D. Eisenhower

Professor Edward Mead Earle
Institute for Advanced Study
Princeton, New Jersey

EINSTEIN, A.

Biographical

AYDELOTTE, F.

Einstein to Aydelotte, July 22, 1951.

Acknowledges the latter's condolences on the death of Einstein's sister. "I thank you very much for your kind letter and also for your invitation which I appreciate very much indeed [Aydelotte had invited Einstein to his country place at New London, Connecticut]. I fell, however, very satisfied with my pretty place in Princeton and I do not suffer from the heat.

"During the years of her illness I became very attached to my sister and I read to her every evening the finest books, mostly of philosophical content. I know it is better for her that she passed away but I miss her very much nevertheless."

The sister's name was Mrs. Winteler.

A File, Albert Einstein

~~September~~ August

1951

TAXATION

Government Relations

General Revenue Ruling 4056 came out on four typical fellowships awarded by M. Foundation (Guggenheim). Presenting perfect circumstances of award or fellowships for fellowships study without checking on results or without apparent reward to the donor. However, Internal Revenue held, "If a grant or fellowship is made by the training and education of an individual, either as a part of his program or ~~in~~ in acquiring a degree or otherwise in furthering his educational development, no services being rendered as consideration therefore, the amount of the grant is a gift which is excludable from gross income. However, when the recipient of a grant or fellowship applies his skill and training to advance research, creative work, or some other project or activity, the essential elements of a gift as contemplated by ~~the Internal Revenue Code~~ Section 22-B-3 of the Internal Revenue Code are not present, and the amount of the grant or fellowship is includable in the recipient's gross income.

"It seems apparent that the awards herein considered were granted on the basis of the qualifications of the recipients

to do the work required by their projects, which projects were approved by the M. Foundation with the expectation of results consistent with the recipient's qualifications. To the extent that there is any donative intent present in the making of an award, it appears that the beneficiary society at large and not the recipient of the award whose services are expected in return for the grant...

"...It is held that stipends received under fellowship awards granted by the M. Foundation are not exempt from federal income tax as gifts...but are includible in gross income as compensation for personal services..."

Levy sent a copy of this to Oppenheimer and at his suggestion to Strauss and a meeting of the Committee on Income Tax was immediately scheduled: members: John Beaton (Ladiesdorf's office), Greenbaum, Leidesdorf, Levy, Schur and Strauss.

Very shortly after that September 20, 1951, Internal Revenue ~~handing down~~ evidently handed down an opinion which was adverse to the Institute. Levy advised Oppenheimer to

follow the terms of his letter of May 5, 1948 in withholding, etc. and to make the position clear with each member what was being done and why.

February 15, 1952, Levy after conference with Beeton and Drexler of S. D. Leidesdorf and Company, wrote Oppenheimer that in his opinion the Institute need not and should not file information return form 1099 for the grants paid but not acknowledged to be taxable income. There should be consistency between the Institute and the recipient.

Members who file returns because of other income sources may make a notation at the bottom of ~~them~~ their form if they received _____ amount as fellowship from Institute for Advanced Study.

D, Income Tax, Committee on

HOUSING

Facilities

OPPENHEIMER, R.

Biographical

Oppenheimer to Leidesdorf, August 2, 1951.

Regarding extension of the lease of Joseph Wright to
Veblen's house at 85 Battle Road which he gave to the
Institute.

D, Leidesdorf, S. D., 1946-

EINSTEIN, A.

For press account (Town Topics, August 5-11, 1951) of Einstein's support of statements made by Paul Blanshard on communism, democracy, and catholic power, see A File, Albert Einstein.

A File, Albert Einstein

~~1951~~
GIFTS (I. B. M.)

Finance

Thomas J. Watson, Jr. to Oppenheimer.

I. B. M. made a gift of \$100,000 for five years to IAS to be used in any way Oppenheimer saw fit. He used it to supplement IAS funds for mathematicians visiting IAS--Leray, etc. 1951-55 inclusive.

Letter Watson to Oppenheimer filed in Chronological file, under 1951, 8/8.

D, I. B. M.

C
O
P
Y

INTERNATIONAL BUSINESS MACHINES CORPORATION
590 Madison Avenue
New York 22, N.Y.

Office of
Executive Vice President

August 8, 1951

Dr. J. Robert Oppenheimer
Institute for Advanced Study
Princeton, New Jersey

Dear Dr. Oppenheimer:

It was a great pleasure for Mr. Mapherson and me to have a visit with you today, and the purpose of this letter is to confirm the conclusions reached during that discussion.

The IBM Corporation has been most impressed for some years with the contributions being made to the advance of civilization by the Institute for Advanced Study. It is our policy to support in a small way institutions which we feel are doing an unusual job in this regard.

Our Board of Directors has authorized a contribution of \$100,000.00 to the Institute for Advanced Study, to be used in any way you and your associates see fit. This \$100,000.00 will be paid in five payments of \$20,000.00 each, and I enclose our Company's check for the first payment. We will make four subsequent payments in August of 1952, 1953, 1954, and 1955.

Sincerely yours,

/s/ Thomas J. Watson, Jr.

TJW,Jr:hd

EINSTEIN, A.

Biographical

For the text of Einstein's 'chiding' of Vicount Samuel, President of the Royal Institute of Philosophy for plaining that the concepts of contemporary physics ^{are} unreal. See clipping of New York Times, August 13, 1951.

complaining

A File, Albert Einstein.

WOODWARD, SIR LLEWELLYN

Biographical

A letter from Thomas Higham to Fulton, August 25, 1951

"He is a very old friend of mine--we met originally at G.H.Q. [General Headquarters] Salonika in the 1914-18 war, when, I think, he had just graduated from Corpus. Since then he has established whatbe almost, if not quite, a record, by becoming closely connected with five other Colleges through holding appointments at them of one kind or another. He was a Fellow of All Souls from 1919 and represented that College as Senior Proctor in '28-'29, when I was his Pro-Proctor. He was also Lecturer in Modern History at New College for many years, besides having at one time a post at St. Johns. Then he became Montague Burton Professor of International Relations, which took him to Balliol as his academic home. Later he preferred to be Professor of Modern History; and as that Professorship is attached to Worcester College he migrated. In 1931 he was Rhodes Travelling Fellow, and he lectured at some period in U.S.A., when Princeton made him an Hon. D. Litt. So he has 'been places'...quite a lot, and is not a stranger to Yale. I found his book The Twelve-Winded Sky good reading...He's not an impressive-looking person, but

very much 'all there' and pleasant, and we like his wife (who dresses rather oddly, in an Irish kind of way)."

Fulton sends this letter to Oppenheimer.

D, Fulton, John F.

✓ 1951
PARTICIPATION IN ADMINISTRATION

Academic Personnel

LIBRARY (ROSENWALD COLLECTION)

Facilities

Received 1800 items history of science.

Faculty Minutes, 10/5/51

10/5

1951
PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF HISTORICAL STUDIES

Academic Organization

FORD

Foundations

GIFTS (INTERNATIONAL BUSINESS
MACHINES CORPORATION)

Finance

Ford Foundation fund for the maintenance of studies of the history of the United States Foreign Policy; from the International Business Machines Corporation \$20,000 a year for a period of five years, for the support of research in applied mathematics.

Faculty Minutes, 10/5/51

1951

Leavis resign avoid to Fac. but
minutes had been since 2/2/48 "from notes
taken by Secretary [of Fac] etc. for period
aides memories.

For why

PARTICIPATION IN ADMINISTRATION

Academic Personnel

LEARY, MRS. JOHN D.

Biographical

BARNETT, RUTH

Mrs. John D. Leary has resigned from the position of Aide to the General Manager and will be succeeded by Mrs. Ruth Barnett, October 6, 1951.

Faculty Minutes, 10/5/51

1951
10/5

PARTICIPATION IN ADMINISTRATION

Academic Personnel

FOREIGN PERSONNEL

Government Relations

EMIGRES

Academic Personnel

The Director announced negotiations under the new Internal Security Act resulted in the exclusion of three prospective members and the admission of others on uncertain status, and had created not a little ill-feeling among foreign scholars against the United States. "Pending legislative changes, the Director raised the possibility of asking the State Department to carry out security investigations of foreign scholars who are under consideration for membership in the Institute before they are formally invited. The Director admitted that such procedure would be unfortunate, and the consensus of opinion of the meeting was also opposed."

Faculty Minutes, 10/5/51

10/5

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

INCOME TAX (TAXATION)

Government Relations

Director announced new ruling received by another foundation indicating that stipends for members are taxable. In communication to the Institute the Commissioner of Internal Revenue ruled that a grant is a gift and so tax exempt if it accrues to the benefit of an individual, but not if it benefits society. "In accordance with this ruling the majority of the Institute's grants would be subject to tax and, in fact, two members of the Institute recently departing for Europe were required to effect Income Tax clearance in conformity with the ruling.

"It was the opinion of the Director, supported by the Faculty, that no sharp line of distinction can be drawn in the Institute's program between education and research; hence, it was hoped that the Trustees would contest the Commissioner's ruling."

Faculty Minutes, 10/5/51

PARTICIPATION IN ADMINISTRATION

Academic Personnel

BUILDINGS AND GROUNDS (OFFICE SPACE)

Facilities

Accommodations are crowded. Three possible solutions were considered:

- (1) To invite fewer members.
- (2) To erect an additional building
- (3) To reconsider the current practice of allowing professors emeriti to retain their offices.

No action taken. "None of these solutions was regarded as happy."

Faculty Minutes, 10/5/51

PARTICIPATION IN ADMINISTRATION
POLICIES

Academic Personnel
Administration

With the Minutes of October 5, 1951, the Faculty members started signing the Minutes as Acting Secretary for the Faculty. This was after Mrs. Leary's departure.

Faculty Minutes, 10/5/51

PENSIONS

Academic Personnel

The TIAA decided to offer a balanced fund to make pensions under its plan more realistic in inflation circumstances by investing in stocks.

Oppenheimer expressed a general view that this would be highly acceptable. Apparently it was left to the individual professors to decide whether they wanted it.

D, Teachers Insurance & Annuity Association 1947-

1951

10/25

BUILDINGS AND GROUNDS

Facilities

GENERAL (STATE OF NEW JERSEY)

Government Relations

COMMITTEES

Academic Personnel

VEBLEN, O.

Biographical

The Board gave to the State of New Jersey, subject to recapture if the Battlefield State Park should be abandoned, an area marked 2 in a map.

Veblen, though an Honorary Trustee, was re-appointed Chairman of the Standing Committee on Buildings and Grounds, and all standing committees were re-appointed by the chair.

Special Meeting of the Members of the Corporation, 10/25/51

1951
TRUSTEES (RETIREMENT)

Corporation

BENEFITS

Academic Personnel

It was agreed to put over until the spring meeting the Rosenwald motion for limitation of age for Trustees and non-successive terms, and also to take up a suggestion made by Veblen that retirement age for academic personnel be elevated to 68.

Special Meeting of Members of the Corporation, 10/25/51, p. 2

TRUSTEES

Corporation

AYDELOTTE, F.

Biographical

DOUGLAS

Biographical

VEBLEN, O.

Douglas' resignation from the Trustees accepted.
Aydelotte and Veblen made Honorary Trustees.

Rosenwald, Lewis and Strauss elected to fill out the
terms expiring in 1955. Schaap, Fulton and ~~Wend~~ Weed
re-elected to fill out terms expiring in 1956.

New Trustees appointed: Mitchell, Greenbaum and Lamont.

It was agreed in the future to distribute factual
material on prospective trustees in advance of voting time.

Special Meeting of the Members of the Corporation, 10/25/51

November

INSTITUTE

Publications

GENERAL

Public Relations

OPPENHEIMER, R.

Biographical

These are the work papers on the preparation of the brochure.
See comments and suggestions of Ed Earle and Panofsky.

D File, Brochure - Preparation of

✓ 1951

11/13

PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF MATHEMATICS

Academic Organization

BEURLING

Biographical

CHARNEY

The Director announced the Trustees authorized the approval of Professor A. K. A. Beurling as a member of the School of Mathematics for the academic year 1952-53 (no previous record of Faculty consideration).

The Faculty authorized for appointment to membership of Dr. Jule Charney for five years at \$9,000 a year, ~~XX~~ "from funds available."

Faculty Minutes, 11/13/51

11/13
~~10/13~~

PARTICIPATION IN ADMINISTRATION

Academic Personnel

DIRECTOR

Administration

PUBLICATIONS GENERAL

Publications

The Director invited comment on a typewritten statement which had been distributed to the Faculty entitled "The Institute for Advanced Study, Some Introductory Information." He explained the reasons for preparing the statement, and indicated the scope of its use as our publication. There was some general, favorable comment, and members of the Faculty agreed to submit editorial suggestions if they had any in writing to the Director.

Faculty Minutes, 11/13/51

GIFTS

Finance

ROSENWALD (EVANS ^{collection} COLLEGE)

Biographical

LEWIS, WILMARTH

Copy of Lewis' acceptance and commemorative speech.

Filed in Vertical File under "R" for Rosenwald.

D, Rosenwald Memorial Evans Collection

11/20

LIBRARY
(Scientific Classics)

Facilities

ROSENWALD, L.

Biographical

LEWIS, W.

Remarks of Wilmarth S. Lewis at the opening of the new
library of scientific classics.

Filed in Chronological file under 1951, 11/20.

D, Lewis, Wilmarth

Remarks of
Wilmarth S. Lewis
at the opening of the
new library of scientific classics

The person who should be speaking here today is of course Dr. Fulton: since the world began there has never before been a man who was at once a scientist, a biographer, a collector, a bibliographer, and a trustee of the Institute. But Dr. Fulton is inaugurating a new chair of physiology at the University of Louvain, and the pleasant task of talking about our new library has fallen to one whose ignorance of the books in it is only matched by his awe of those who will use them.

This awe has deepened with each year that has passed since I first met Dr. Fulton and his two teachers, Harvey Cushing and Edward Clark Streeter. It was Streeter who introduced me to the excitements of scientific humanism. Twenty-five years ago he and I took a trip to London, he to collect weights and measures, I to collect books. During the day we went our ways; at night in the smoking room at Brown's Hotel Dr. Streeter would talk quietly and amusingly of Pirckheimer and Pare and Gui Patin, names that meant nothing to me at the time and that mean little more, I must confess, today. But I listened with the fascination of a Desdemona to his sketches of those great men and others and his accounts of collecting their books, of his failures, of his triumphs,

Of moving accidents by flood and field...
Of being taken by the insolent foe...
This to hear would Desdemona seriously incline.

Later when Harvey Cushing returned to New Haven towards the end of his life, he took me into the wonderland of Vesalius—where I was as lost as I had been earlier. I hope that this invincible ignorance of scientific books frankly admitted will enlist your indulgence for Dr. Fulton's substitute here today.

In our utilitarian age we are, sooner or later, asked to justify everything in terms of use. 'What good are dinosaurs?' asked a noted statesman a few years ago when, as a trustee of an institution rich in dinosaurs, he was called upon to consider their upkeep. 'What good are the early editions of scientific books?' is a question that is naturally asked, especially by those who believe that the latest edition of a book is always the best. Although I am not qualified to speak on scientific books, I dare say that the reasons for collecting and studying them are much the same as are the reasons for collecting and studying other sorts of books.

One or two of these reasons may seem esoteric to non-collectors. There is, for example, the 'science' called bibliography, the study of a book. It cannot exist without such collections as Mr. Rosenwald has now given to the Institute. Bibliographers study the mechanics of book-making, the progress and vicissitudes of the author's MS as it passed through the hands of (frequently ignorant) compositors and pressmen and binders. In printing and binding a book milestones are marked; hints are dropped; signs are posted. These mean nothing to the uninitiated, but they direct the bibliographer to unexplored

areas of learning. Take, for example, the sign of a 'cancel,' the telltale 'stub.' There is the proof that the author changed his mind while his book was being printed. What was on the page that he had removed at such trouble and expense? Sooner or later the bibliographer will find a copy with the original leaf, the cancellandum, and then a new light, weak or strong, will be cast on the author and his book. 'Cancels' are the four-leaf clovers of bibliography, yet there are even rarer prizes and higher excitements: chief among them, the black pearls of bibliography, are forgeries. Let the forger be ever so skillful, the modern bibliographer will hunt him down and drag him forth, his guilt proved by a watermark or a broken s. These Jean Valjeans of the book-world stop at nothing: they penetrate the mysteries of type-foundry and paper-making; they call to their aid the evidence of water-stains, rust spots, and dirt-marks; they are not proud, for they will summon as their co-adjutors in detection even the bookworm and his holes.

But it must not be supposed that the modern bibliographer is concerned only with the making of the book. He will want to know the history of individual copies, the author's own copies and presentation and 'association' copies, and, indeed, if the book is a rare and a famous one, the history of every copy, step by step, from the printer and bookseller down to the present. He will learn who the owners were, where they lived, and when and where and for how much they sold their books and to whom. In this way he can show how pedigreed books, particularly in science, have been agents of civilization. There must be many such books in our new library, books that went out from Padua and Lyons and Cologne and, passing from hand to hand and country to country, shaped the course of Western thought and culture.

More and more the modern bibliographer is becoming a biographer. His researches extend forward and back into his author's life. He wants to know what he can of the author's relations with his publisher and bookseller, of the reception the book had and what its effect was upon the author. He wants to know what his author read; he wants to see the copies of the books he read. Did the author perhaps write in the margins and fly-leaves of his books? And if he did what use, if any, did he make of his notes? The bibliographer believes that in handling the books his author handled he will come closer to his author's mind.

Which brings me to a second reason why collections like our new library are needed, a reason even more arcane than bibliography. It is this: Until one has seen a book as it first appeared one does not know all there is to know about it, no matter how familiar one may be with its contents. On my seventh Christmas I was given copies of Alice In Wonderland and Alice Through the Looking Glass. They immediately became my favorite books and have remained so ever since. They were the elaborate 1902 edition with the Peter Newell illustrations, and when, years later, I saw the first editions of Alice I had to undergo a re-education. The original editions seemed poor and tame; Tenniel's illustrations lacked for me the magic of the drawings I had been brought up on. Tenniel's White Rabbit and Red Queen are not mine even today, although I now see that as a book my childhood edition—a de luxe affair in white and gilt with decorated margins signed and dated by the designer—is a poor thing compared with the simplicity of the originals. My edition of Alice was printed only thirty-odd years after

them, but, meanwhile, the world had moved from the Victorian age to the Edwardian. There are as many significances in these volumes for the social historian as for the bibliographer. Readers of the books in Mr. Rosenwald's gift will find similar illustrations from the beginning of printing onwards, which is to say that these books form a bridge between scientific and humanistic studies.

But in this company there is no need to justify a collection of the books that have shaped the course of learning. 'We are,' the Director has recently said, 'an institution for the encouragement, support, and patronage of scholarship.' The absence of the books upon which a society of scholars such as ours must depend has been a handicap to the Institute. This handicap has now in part been removed. It has been removed by one of the greatest collectors and benefactors of libraries that this country has ever had. His gift of books supplements the original donors' gifts and it amplifies them; it shows the way to others who will wish to further the purposes for which the Institute was founded. Mr. Rosenwald is too modest to say with the author of Ecclesiasticus, 'Consider that I laboured not for myself only, but for all them that seek learning,' but we who are witnesses to his altruism may say it for him. His gift of these books marks a new era in the history of this institution. Scholars everywhere rejoice and unite with us in doing honor to his gift and to him today.

Princeton, New Jersey
November 20, 1951

12/17

PARTICIPATION IN ADMINISTRATION

Academic Personnel

BUILDINGS AND GROUNDS

Facilities

The Director reported that six offices are to be constructed in the basement of the main block of Fuld Hall to accommodate the administration.

The Director delegated Professors Cherniss and Morse to act as consultants to the General Manager during the Director's absence between December 19 and January 8.

Faculty Minutes, 12/17/41

~~1951~~

12/17

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

FRANKL, PAUL

Biographical

The School of Historical Studies recommended, and Faculty agreed to extension of Frankl appointment for three years at stipend of \$4,000. "The extension was granted, despite Dr. Frankl's advanced age, to permit the completion of the important studies of mediaeval glass and Gothic architecture on which he is now engaged."

Faculty Minutes, 12/17/51

12/17

PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF MATHEMATICS

Academic Organization

~~ERIK~~ BEURLING, ARNE K. A.

Biographical

VAN HOVE, LEON C. P.

YANG

PLACZEK

Subject to Trustee concurrence, it was agreed to extend one year membership for Beurling to a five-year appointment effective 1952 at \$12,000 a year.

Voted to offer Van Home a three-year membership at \$5,500.

The Director commented on Yang and Placzek, and announced he would raise the question of placing their associations on a more permanent basis.

Faculty Minutes, 12/17/51

✓ 1951

End of Year

FACULTY

Academic Personnel

OFFICERS

Corporation

LEARY, MRS.

Biographical

Mrs. Leary listed as Secretary to Faculty.

D, Standing Committees, Faculty