

1948  
AM GENERAL (DIRECTOR'S FUND)

Administration

GENERAL (DIRECTOR'S FUND)

Finance

DIRECTOR

Administration

Notes on the Director's Fund. Filed in Chronological  
File under 1947, 12/16.

From D Office

### Notes on the Director's Fund

The Trustees of the Institute for Advanced Study established the Director's Fund by a grant of \$120,000 at a special meeting of the Board on December 16, 1947. The relevant portion of the minutes reads:

"There are many fields, in the Director's opinion, in which a beginning could be made. He pointed to two main classifications of effort: (1) the application of scientific methods to fields in which there is really pioneering, and (b) the encouraging of work by men to whom experience in the creative arts has brought deep insight. The Director outlined no specific program for such efforts. His suggestion was that there would be opportunity for exploring new fields outside and beyond the specific areas of the Schools, which in some cases have narrow interests. For this purpose the Director asked that there be members who are not members of the Schools. To accomplish his plan, he asked the Trustees to establish a General Fund of \$120,000 on a five-year basis. This should be used for stipends, memberships and work not at present part of the activities pursued at the Institute. He suggested an Advisory Committee for the use of the fund. The Director expressed the hope that in this way the Institute may carry out its functions in a more experimental way; and thus a coordinate community of scholars may be created.

"This plan was strongly commended and Dr. Fulton suggested that the motion of acceptance of the Director's plan be a vote of confidence in the new Director. On Dr. Weed's suggestion, the fund was designated the Director's Fund.

"The motion was unanimously carried that \$120,000 be appropriated to the Director's Fund from surplus over the next five years; that \$20,000 be made available for the year 1948; that the Fund be used as the Director sees fit.

"In thanking the Trustees, the Director expressed the hope that if any areas of work suggested themselves for this Fund, that the Trustees would discuss them with him."

A brief report on the use and value of the Director's Fund has been published in the Director's Report of March 10, 1954; and reads:

*Kennan  
Psych*

"There are many fields in which we could well be active, but which happen, for reasons of history or accident, not to be represented on our Faculty. It has been the continuing policy of the Institute, where possible without interference with its other programs, to support such undertakings. Where the Institute's funds are not involved, the Faculty has been glad to vote membership to obviously competent and distinguished men from fields of true scholarship.

"From 1948 on, however, we have had, in the form of the Director's Fund, a means of providing grants from Institute funds, grants which would not be directly competitive with the stipend funds of the schools. In this way some twenty men have been brought to the Institute in the intervening years: in biology, in philosophy, in the history of ideas and literary history and criticism, in law and in contemporary history.

"Members whose work is supported by the Director's Fund, or by foundations (we have found the foundations, particularly the Ford, Carnegie, Guggenheim and Rockefeller Foundations, most helpful indeed in supporting these undertakings), are elected to membership by the Faculty of the school in which they work. Such members have written, among many others, at least a few books of relatively wide interest and circulation. Examples are Herbert Feis' 'The China Tangle'; George Kennan's 'American Diplomacy'; Francis Fergusson's 'The Idea of a Theatre'. These appointments have served not only to extend, but to add coherence to, the work of the schools, in particular the School of Historical Studies.

*Spence*

"In some cases, we have found it desirable to appoint an advisory committee to consult with us about the qualification of members. This we have done in psychology\*. In other fields our own Faculty and those whom we can readily consult provide counsel. The Director's Fund has also made possible a few preliminary conferences--in law, in contemporary history and in psychology, for instance--which were helpful in determining our proper course.

"\* E. G. Boring, Harvard University; J. S. Bruner, Harvard University; H. S. Langfeld, Princeton University; P. E. Meehl, University of Minnesota; G. A. Miller, Massachusetts Institute of Technology; E. C. Tolman, Berkeley; and R. S. Tolman, Pasadena."

It will be observed that the initial expectations have been largely fulfilled, but that the Fund has provided support for seven years rather than the initially contemplated five; that in all cases members who have been supported by the Fund have been elected to membership by the relevant Faculty; and that we have resorted to a formal advisory committee only in the field of psychology. At the present time there remains an unexpended balance of some \$8,500 in the Director's Fund. Past expenditures have been for seminars and for grants to members primarily in the fields of literature, philosophy, psychology, law, contemporary history, the history of science and biology. A large part of the support for many of these members has come from outside sources. Thus Kennan and Feis have been supported by the Ford and Rockefeller Foundations, Palfrey by the Carnegie Corporation, Guerlac by Cornell University, White, Miller, Bruner and Wald by Harvard University.

Operations based on the Director's Fund cannot continue beyond 1955 on the basis of the appropriation made in 1947. It is my belief that this Fund has made it possible for the Institute to support worthy, interesting, relevant undertakings which have added greatly to the vitality of our program and community, and that means should be established for continuing these operations on a modest scale.

best yes 100000 4 yrs <sup>Term</sup> 4/5/55. P3

Palfrey 1950-52 Book on Security in atomic energy  
Looking for publisher 1955  
Guerlac <sup>1953-4</sup> History of Sc.

## 1. Literature

Francis Fergusson, 1948-49  
Kenneth Burke, 1949  
E. R. Curtius, 1949  
A. Chakravarty, 1951  
E. Auerbach, 1949-50  
✓ Perry Miller, 1953-54

*T.S. Whit? Dis said he  
had suggested him - Mar. 11/16/48  
P. 4*

## 2. Philosophy

Jean de Menasce, 1951 and 1953  
✓ Morton White, 1953-54

## 3. Psychology

Planning Conference on Methods of  
Psychology, 1949-50  
✓ Jerome S. Bruner, 1951-52  
E. C. Tolman, 1952  
David Levy, 1951-52 and 1952-53  
J. Piaget, 1954  
Hans Wallach, 1954-55

## 4. Law

Max Radin, 1949 and 1950  
Conference on Legal Problems  
(John Lord O'Brian), 1949-50  
Conference on Legal Problems  
(Edward S. Greenbaum), 1949-50  
John Palfrey, 1950-51 and 1951-52  
Mark DeWolfe Howe; expected for 1955-56

## 5. Contemporary History

George Kennan, 1950-51, 1951-52, 1953-54, 1954-55  
Herbert Feis, 1951-52 and 1952-53  
Seminars on Problems of U. S. Foreign Policy-1949-52  
(Dean Acheson), 1953-54

## 6. History of Science

Chauncey D. Leake, 1950 and 1952  
Henry Guerlac, 1954-55

## 7. Biology

A. Szent-Gyorgyi, 1950  
✓ George Wald, 1954

✓ (40)

Wood

Dec 21 1952 died

6/30/49 Wood went to Saranac Lake with TB Missed work

5/21/49 - 2/21/50

4/21/50 - 10/21/51 Present.

11/20/51 - 12/4/52 absent

See obits Fulton + Geo Carter file 1946

D Wood

1948-1953  
GÖDEL, KURT

Biographical

Increase to \$9,000, July 1, 1948; 1952, December 8,  
appointed Professor in the School of Mathematics, effective  
July 1, 1953. Retirement age not yet decided, but probably  
will be 68 as a general thing; it has not been changed from  
65. Salary: \$12,500.

\* No. not increased in 1948. Po said that Max was  
failed to move it, moving only nice for Mayer

D, Gödel, Kurt

STIPENDS

Academic Personnel

DIRECTOR

Administration

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SCHOOL OF MATHEMATICS

An accounting running from the years 1948 to 1953:

Academic Year 1948-49

|                               |                 |          |                  |
|-------------------------------|-----------------|----------|------------------|
| Appropriation                 |                 | \$20,000 |                  |
| Commitments                   |                 |          |                  |
| Kenneth Burke (2nd term)      | \$1,200.00      |          |                  |
| Francis Fergusson (full year) | 6,000.00        |          |                  |
| Max Radin (law( 2nd term)     | <u>5,000.00</u> | 12,200   |                  |
|                               |                 |          | \$ 7,800 Balance |

Balance carried over to the academic year 1949-50, and the appropriation again was \$20,000 making a total for expenditure

of \$27,800 with the balance.

Commitments for 1949-50:

|  |               |           |                     |
|--|---------------|-----------|---------------------|
| E. Auerback (romance languages<br>School of Historical Studies)  | \$4,000       |           |                     |
| E. R. Curtius (medical literature<br>and literatures (full year) | 4,000         |           |                     |
| <del>S.</del> S. D. Leake (six weeks)<br>(medical papyri)        | 900           |           |                     |
| Radin (2nd term) (law)   | 5,000         |           |                     |
| (Special) Psychology Conference                                  | 1,044.20      |           |                     |
| Legal Conference   | 192.92        |           |                     |
| Greenbaum Conference   | <u>135.79</u> | 15,272.91 |                     |
|  |               |           | \$12,527.09 Balance |

Academic year 1950-51

|                      |                  |
|----------------------|------------------|
| Appropriation        | \$20,000.00      |
| Balance from 1949-50 | <u>12,527.09</u> |
|                      | 32,527.09        |



|              |                           |              |                  |
|--------------|---------------------------|--------------|------------------|
| Commitments: | George Kennan (full year) |              |                  |
|              | Department of State       | \$15,000     |                  |
|              | A. Chakravarty (2nd term) |              |                  |
|              | Sch. Historical Studies   | 2,500        |                  |
|              | J. Palfrey (full year)    |              |                  |
|              | Columbia, Atomic-Energy   |              |                  |
|              | Commission-(A. E. C.)     |              |                  |
|              | Sch. Historical Studies   | <u>2,250</u> | <u>19,750.00</u> |
|              |                           |              | \$12,777.09 Bal. |

At the end of the fiscal year 1950-51 there was a balance of \$12,777.09, and further accounting except for 1951-52 in which \$13,750 were committed out of \$32,777.09 for Jerome Bruner (Psychology), Chauncey D. Leake (medical papyri), David Levy (Psychiatry), Father Jean de Menasce (School of Historical Studies), John Palfrey (School of Historical Studies) and Edward Tolman for three weeks (was paid nothing). The balance at the end of that year was \$19,027.09, total expenditure for the same appropriation for 1952-53 was \$39,027.09 of which the accounting is not put down in detail, of which \$4,112.00 was expended only for one person, David Levy, leaving a balance

of \$34,915 for fiscal 1953-54 with a new appropriation, making ~~\$54,915~~ \$54,915.

1953-54 Kennan had \$5,000; Perry Miller had (philosophy history of ideas) had \$3,250; George Wald (biology in the School of Mathematics) had \$900; Morton White (philosophy) had \$2,083.34; Chauncey Leake had \$1,000 and the Cheson conferences accounted for \$4,000 which left a ~~balance~~ balance of \$28,638.07.

The commitments for 1954-55 were for Isiah Berlin (literary criticism) ~~\$4,000~~ \$4,000; George Kennan (School of Historical Studies) \$5,000; Jean Paiget \$3,000 (psychology); and Hans Wallach (psychology both charged to the School of Mathematics) \$6,500; making a total of \$18,000, leaving a balance in fiscal 1954-55 of \$8,277.17.

*Dut Lee Merritt 11/21/44 - On Fd for \$1000 in work  
very poor paper -*

D, Director's Fund

SCHOOL OF HISTORICAL STUDIES

Academic Organization

MEMBERS

Academic Personnel

PARTICIPATION IN ADMINISTRATION

The Executive Officer of the School changed annually. The file contains a series of letters from the Executive Officer to the Director, ~~making~~ calling meetings of the School  $\phi$  in the Director's office once or twice annually at which action was taken on members. See file for names and dates.

*Each was held by A.O. past Exec Officer*

D, Historical Studies, Memoranda from the Executive Officer

1948-1949  
TRUSTEES,

Corporation

ACHESON, DEAN G.

Biographical

Dean Acheson elected to Trustees at meeting on April 15, 1948, to serve for a five year term.

In late 1948 he was appointed Secretary of State, and resigned as Trustee February 16, 1949.

D, Acheson, Dean G.

✓1948-1949

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SCHOOL OF HUMANISTIC STUDIES

SCHOOL OF HISTORICAL STUDIES

See Report of Director (1948-53) P. 23 ff for change in organization, creation of School of Historical Studies.

Pamphlet Report of the Director of I.A.S. (1948-53) 1954

GENERAL

Foundations

FELLOWSHIPS

Academic Personnel

See Source for published materials on various fellowships  
(no correspondence).

D File, Fellowships No. 1 and No. 2

1948  
PRINCETON UNIVERSITY

SCHOOL OF HISTORICAL STUDIES

FERGUSSON

LITERARY CRITICISM

Relations WOAI

Academic Organization

Biographical

Academic Activities

History of two years of seminars, changes for third year.  
See report, without date.

D, Literary Criticism, Fergusson Program

1948  
ROCKEFELLER FOUNDATION

EARLE, E. M.

FOUNDATIONS  
Foundations

Biographical

See file for correspondence Earle's qualifications for  
high-level seminars questioned.

D, Earle, Rockefeller Foundation

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

PANOFSKY, IRWIN

Biographical

For a list of the activities in the History of Art, part of the School of Humanistic Studies, see the list sent by Panofsky on the activities of two faculty members and 13 short-term members, School of Humanistic Studies I File.

School of Humanistic Studies I File



PARTICIPATION IN ADMINISTRATION

Academic Personnel

MERITT, B. D.

For draft Faculty minutes see source.

Meritt, Faculty Business, Vertical

PARTICIPATION IN ADMINISTRATION

Academic Personnel

INSTITUTE HISTORY

Institute History

From the time Mrs. Leary took over the Minutes of Faculty meetings, there was no ascribing to individuals of any part of the comments or discussion or motions, second, etc.

Faculty Minutes

✓1948

DIRECTOR (Fund)

Administration

GENERAL

Academic Organization

GENERAL

Academic Activities

GENERAL

Foundations

PRINCETON UNIVERSITY

Relations WOAI

See Directors' Report (1948-53) for use of Directors' Fund to  
extend field of studies beyond those represented on Faculty (P. 24 ff)

Report of ~~the~~ Director on I.A.S. (1948-53) Publ. 1954 Pamphlet

MITRANY, D.

Biographical

Pamphlet on "Should Christianity Count in International Relations?"  
by David Mitrany.

Filed in Vertical File under "M" for Mitrany.

A File, Mitrany, David

MEMBERS

GOLDMAN, HETTY

Publications  
Biographical

Datus S. Smith, Jr., of the Princeton University Press to  
Oppenheimer recapitulating the Aydelotte arrangement for publication of  
Goldman's Excavations at Gözlü Kule: Tarsus.

D File, Goldman, Hetty, 1948

HERZFELD

Biographical

Died in Basle.

No allusion ~~in~~ in his file to fact that he sold library away from I. A. S. Presumably he was receiving supplemental allowance of \$2,5000 a year from I. A. S. on the 3-year basis. Was he? Abroad for two years before he died--Beirut then Switzerland.

D, Herzfeld

1948

Jan.

Pension + Sal. Herzfeld

act. Bd action 1/19/45 approximately 2500 p.a for 3 yrs  
1944-5, 5-6, 6-7 only for Herzfeld's wife, there was when  
he died a check made; the semi-annual instalment <sup>£</sup>1250  
for Jan 1948 which Bd had not specifically omitted. He had been  
in his bed months before he died in Basle. The money was  
specifically for use in research + writing in Peter. (See memo 1/19/45)  
check not sent - Post therefore stopped with July 1947 check which  
should have - Besides 945 had 247 p.m.o. still pending.

TK Herzfeld

1/21

1/20

1/28

LIBRARY

Facilities

PRINCETON UNIVERSITY

Relations WOAI

LEIDESDORF

Biographical

OPPENHEIMER

Leidesdorf to Oppenheimer, January 21, 1948.

Confirms telephone conversation and sends check to the order of Princeton University in the amount of \$500,000, together with a letter of transmittal and a copy of the resolution of ~~the Board~~ our Board.

He asks Oppenheimer to deliver the check, letter and resolution to Dodds or Brakeley and let him know the results of the visit.

The letter of transmission of the check is dated ~~Jan~~ January 20, 1948, addressed by Leidesdorf as Treasurer to George A. Brakeley as Vice-President and Treasurer of Princeton University, and transmits the check of \$500,000,

together with a copy of a resolution adopted by the Board of Trustees of the Institute on December 5, 1944, which outlines the conditions upon which \$500,000 is paid toward the cost of the library; namely, permanent use by members and faculty of the Institute in the same manner as the faculty of the University have access to and use of the library facilities. In this connection there is a commitment that the Institute will remain small, and the promise that if, for any reason, its character should change and it should become larger, the agreement would be re-examined.

Dodds to Oppenheimer, January 28, 1948.

He has just returned from an absence, and learned from Brakeley of the transmission of the check. He expresses very sincere appreciation to Oppenheimer and the Trustees "for this most substantial assistance toward our new building. The action of your trustees more than two years ago, when your pledge was made, was a tremendous stimulus to our campaign for funds. It also ~~it~~ stirred very friendly feelings toward the Institute on the part of our faculty and trustees as being a gracious act on your part, and as further establishing the

philosophy of mutual aid and cooperation between the two  
institutions.

"We are very grateful."

D File, Gest Library - Transfer



1/26  
2/27

LIBRARY

Facilities

PRINCETON UNIVERSITY

Relations WOAI

BRAKELEY, GEORGE A. (Vice-President and  
Treasurer of Princeton University)

Biographical

Brakeley to Aydelotte, January 26, 1948.

"Thanks very much for what you have done in relation to the payment of the Institute's Library pledge. Dr. Oppenheimer brought the check over to Harold Dodds last Friday. Everything is in order and the money is proving most useful.

"If you are still in the South, I hope your visit has been pleasant and that you will come back refreshed and rested. Rumor has it that you might become a candidate for the Senate from New Jersey. If so, you will certainly need plenty of strength and health."

A Aydelotte to Brakeley, February 27, 1948.

"Many thanks for your letter of January 26th which reached me in Florida. I am delighted that the Library matter is settled. It was not,

as you may imagine, the easiest thing I ever put through our Board of Trustees but I am firmly convinced that it was one of the best justified appropriations we ever made and I look forward with great enthusiasm to working in the new Library when it is finished.

"I think I would rather use my efforts in influencing the Senators from New Jersey rather than being one myself."

A File, I. A. S.

February - June

1948  
WEDGWOOD, C. V.

Biographical

EARLE, E. M.

Correspondence regarding the appointment of Miss Wedgwood.

Filed in Chronological File under 1948, February - June.

Earle, I. A. S., 1947-8

  
**TIME AND TIDE**  
An Independent Non-Party Weekly Review

*Wedgwood*

TELEPHONE: MUSEUM 3855.  
TELEGRAMS: TYDANTYM, WESTCENT, LONDON.

**32, BLOOMSBURY STREET,  
LONDON, W. C. I.**

1st. June, 1948.

Dear Mr. Earle,

I look forward very much to seeing you during your visit to England. It would be a very great pleasure if you could call at this office one afternoon and we could get to know each other over a glass of sherry or a cocktail, which we usually manage to have on tap here. If you ring me here you will always be able either to contact me, or if I am out, my secretary (Miss Cockburn).

Yours very sincerely,

*C. V. Wedgwood*

C.V. Wedgwood.

April 23, 1948

Miss C. V. Wedgwood  
c/o Time and Tide  
32 Bloomsbury Street  
London, W. C. 1, England

My dear Miss Wedgwood:

My acquaintance with you is entirely vicarious and through the printed page. I have long been an admirer of your work and, from various British friends of mine, have heard rumors concerning your plans for further historical writing.

It is my hope that I may be able to see you shortly after my arrival in England. I am sailing from New York on the *Mauretania* on May 26 and shall arrive in London very shortly thereafter. Would you be so good as to drop me a note in care of Leonard Elmhirst, 42 Upper Brook Street, London, W. 1, as to how I may get in touch with you by telephone--this, of course, provided you are willing to see me. (You might, if it is convenient, send a carbon to me in care of the Warden of All Souls College, Oxford.) My reason for wishing to see you is not merely to get acquainted but also to learn whether there is any possibility that you could come to America for a term or a year to take up residence at the Institute for Advanced Study. I believe and hope that such a visit could be financed; in any case, we could try. Membership in the Institute would involve no teaching responsibilities and would leave you almost entirely free to do your own work. Arnold Toynbee has been here for the past three months and finds the Princeton community an agreeable one from both personal and professional points of view. In any case, may I have the opportunity to talk with you about a visit to the United States under our auspices?

Sincerely yours,

Edward Mead Earle

Wedgwood

DEPARTMENT OF HISTORY  
BRYN MAWR COLLEGE

12 February 1948 <sup>BRYN MAWR, PA.</sup>

Dr Edward M Earle  
Princeton, N.J.

Dear Mr Earle,

Felix Gilbert tells me you are interested in Miss C.V. Wedgwood and would like to hear more about her. I must start by saying that I am a very great admirer of Veronica Wedgwood's work. I ran across her fairly early in her career because her uncle, Josiah Wedgwood, sent me to her for some advice about publishing a diary. She had then written only the Strafford (1935) I think, and although she had done a very good job, she had had the bad luck to publish rather close in time to Lady Burghclere, a much inferior historian, but with many connections and with the inside track with the present Weentworth family. She told me then, I remember, that she was working with Professor J.E. Neale on a real (her phrase, not mine) problem with a PhD in mind. This I believe she has never obtained. Meanwhile, since she had been trained in languages as well as history, she lived on some sort of contract with Jonathon Cape, an enlightened London publisher, for good popular histories. The chief result of this was, of course, the Thirty Years War (1938) which I consider to be the best work in English on German history for a very long time - perhaps since Gooch's Germany and the French Revolution. She followed this up with various essays (Velvet Studies, 1946) and with William the Silent published here by the Yale press, and a first rate job, awarded a prize in England. She also began to write for the Listener and for Lady Rhonda a paper Time and Tide and since 1944 has been the managing editor of the latter and has made it at least the equal of Wheeler weeklies, the Statesman, and the Spectator. She has done much work for the educational and historical broadcasts of the BBC. At the moment she is hard at work on a new history of the English Civil War. It is to start with a description of the climate of opinion, of classes of society, and so forth and then to proceed through two volumes perhaps to the story of the wars. This she expects to occupy some two more years at least. This in a conversation last summer.

Miss Wedgwood has a prodigious memory, a delicious command of English and unfailing literary judgment. In politics she is an independent somewhat opposed to the present regime. She is thirty eight years old, dark haired and with high colour in her cheeks. She has a diffident manner but is both a good listener and a witty talker. She has friends all over England and Europe. She does at least as much as two other persons would or could. If her health holds she should, I think, be the first English historian since Macauley and Maitland (and she is of the school of the former) to combine popular appeal, literary distinction and wide learning. I can't think of anyone who would better deserve any reward or aid which is in your power to bestow. She has travelled widely in Europe but has never been here. The intellectual stimulus of that experience and the excitement of comparison between American and English Civil War periods should I imagine afford an absolutely first rate scholar with a marvellous opportunity. I hope you are able to persuade her to come over.

Jessine  
Caroline Robbins

February 13, 1948

Miss Caroline Robbins  
History Department  
Bryn Mawr College  
Bryn Mawr, Pennsylvania

My dear Miss Robbins:

Thank you very much for your informative letter concerning Miss Wedgwood.

I am, of course, well acquainted with her work and share your enthusiasm for it. What I was particularly interested in knowing was something concerning her personality and the work in which she is now engaged—information which you were good enough to furnish.

As I told Felix Gilbert, I have always hoped that it might be possible to have Miss Wedgwood here at the Institute for a term or a year. Whether it isto be in the immediate future, I frankly do not know, but it will certainly be some time, if we can possibly arrange it.

Sincerely yours,

Edward Mead Earle

1951

2/2  
12/17

PARTICIPATION IN ADMINISTRATION

Academic Personnel

Faculty Minutes for period above.

Filed in Vertical File under "p" for Participation in Administration.

A 10/18/56  
Faculty Minutes

PARTICIPATION IN ADMINISTRATION

Academic Personnel

POLICIES

Administration

*TRUSTEES*

*Corporation*

Oppenheimer announced Trustees' action appointing a committee: Maass, Lehman, Weed and Oppenheimer, to investigate the problem of "outside consultant work at the Institute."

(Question: Was this in connection with the announcement of the Director's Fund and the Publications Fund?)

*no -  
v.N*

Faculty Minutes 2/2/48



✓ 1948  
PARTICIPATION IN ADMINISTRATION

Academic Personnel

DIRECTOR'S FUND (GENERAL)

Finance

SCHOOL OF MATHEMATICS

Academic Organization

UHLENBECK

Faculty approved his appointment which Director had earlier presented to Trustees and secured approval faculty (12/16/47). Paid from stipend fund.

Francis Fergusson first member appointed by Director from his Fund.

Faculty Minutes, 2/2/48, p. 194

~~1948~~  
PARTICIPATION IN ADMINISTRATION

Academic Personnel

TRUSTEES

Corporation

APPOINTMENTS

Academic Personnel

MONTGOMERY, DEANE

Biographical

In connection with the Deane Montgomery appointment suggested originally for five-year membership, but permanence was insisted upon by Montgomery. Oppenheimer indicated that through Mr. Maass he had secured informal Trustee approval for the permanent appointment.

Faculty Minutes 2/2/48

PARTICIPATION IN ADMINISTRATION

Academic Personnel

DEGREES

Academic Procedures

OPPENHEIMER, J. R.

Biographical

Oppenheimer raised a question with the faculty of granting doctoral degrees. Veblen expressed himself as flatly opposed on the ground that there would be so few that each would have an excessive value. I asked Oppenheimer what made him suggest it. He said that when he came to Princeton he was helping three or four University of California men with their doctoral theses. They were at the Institute. He would have liked to give them a degree from the Institute, and this was the sole reason for which he raised the question. He came to see later, he said, that it would not be a good thing because of the limitation of the fields, etc., and because, mainly because, the Institute was not set up to handle graduate work. At first he misunderstood the question and said, "Oh, you mean that time ~~∕~~ all that hassle about my saying the Institute was an educational institution, and I said, no, I didn't mean that. This was a specific reference to degrees. He didn't remember it, but

he said that the attitude of the faculty was perfectly right.  
there

He said that ~~it~~ was also a question raised with him ~~about~~ by some of the trustees on the advisability of the Institute granting honorary degrees, and that he expressed himself as flatly opposed to that in the very beginning. There is no record of any such discussion in the records so far as I have been able to ascertain.

Interview with Oppenheimer, July 1, 1957

1948  
SCHOOL OF HUMANISTIC STUDIES

Academic Organization

PARTICIPATION IN ADMINISTRATION

Academic Personnel

GRACE, VIRGINIA

Biographical

Meritt asked for extension of Miss Virginia R. Grace's membership for the first term of 1948-1949, terminal, because she is then going on a fellowship to the American School of Classical Studies in Athens. Approved.

Faculty Minutes 2/2/48

PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

GOLDENWEISER, E. A.

Biographical

There was discussion of extension of yearly memberships instead of making permanent commitments, and the Standing Committee was instructed to study nomenclature. Goldenweiser was nominated and appointed for a third term without stipend.

Faculty Minutes, 2/2/48

MEMBERS

Academic Personnel

POLICY

Administration

MONTGOMERY, DEAN

Biographical

The appointment of Montgomery <sup>to</sup> on the School of Mathematics nomination on permanent membership basis was approved ~~xxxThe Director~~ at \$8,000 a year. The Director suggested this would, in reality, be an interim professorship, as it was expected that Montgomery would be a full professor in five years.

Again the question of permanent memberships and associate professorships followed, and the term of temporary memberships was thrown open to question. The Director recommended that the nomenclature should be further studied.

Minutes Faculty Meeting, February 2, 1948, File V-1

PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

SEGALL, DR. BERTA

Biographical

DE TOLNAY, CHARLES

Reappointment of Segall (Dr. Berta) and Charles de Tolnay (Dr.). The School had decided to terminate Segall's appointment unless Princeton University agreed to provide her part-time support, which was very doubtful in the Director's opinion. In the case of Dr. de Tolnay, the Director asked whether the Faculty's past action to terminate his appointment was binding on the Director. "It was agreed that no adequate professional opinion on de Tolnay's work on Michelangelo could be given by the Faculty; [Panofsky was not present] that its merits would not be reviewed again; that the Faculty decision was binding."

*Panofsky's influence!*

Faculty Minutes, 2/2/48

PARTICIPATION IN ADMINISTRATION

Academic Personnel

Minutes taken from here on by Eleanor Leary from the notes of the Secretary of the Faculty, and continue that way.

Faculty Minutes 2/2/48



STIPENDS

Academic Personnel

At a meeting of the faculty, Dr. Oppenheimer presiding, it was agreed that stipends should be \$3,000 for single men, \$4,000 for married, and that the remuneration of assistants should be generally the same.

The Director submitted an estimate of \$120,000 with \$20,000 available for 1948 to be set aside and used at the Director's discretion. This was not approved, but announced. It was not disapproved.

Discussion indicated competition with government and other fellowships in the amount of the individual stipend.

Minutes Faculty Meeting, February 2, 1948, File V-1

SCHOOL OF MATHEMATICS

Academic Organization

THEORETICAL PHYSICS

Academic Activities

OPPENHEIMER, R.

Biographical

EINSTEIN, A.

VON NEUMANN

Oppenheimer suggested that a Committee on Physics of the School of Mathematics be appointed, and the mathematics faculty approved. Einstein and von Neumann were appointed to act with Oppenheimer, and the Committee would act with the same authority as the School of Mathematics.

Minutes, School of Mathematics, 2/4/48

1948  
SCHOOL OF MATHEMATICS

Academic Organization

MONTGOMERY, DEANE

Biographical

Deane Montgomery appointed permanent member at \$8,000 a year with 5 per cent contribution to the TIAA, and a stipulation that this would be the extent of the Institute's commitments. He had been on a five-year appointment which he protested did not give him sufficient security.

Executive Committee Meeting Minutes, February 10, 1948

1948  
TAXATION (STATE GIFT)

7 Government Relations

The Committee decided for the time being to leave in Dr. Sly's office at Princeton University negotiations on a bill proposed at the New Jersey Legislature exempting educational institutions in New Jersey fro gift taxes, with no retroactive action or restitution possible.

Executive Committee Meeting Minutes, February 10, 1948

TAXATION (LOCAL)

Government Relations

The Township of Princeton has made the Institute housing area subject to tax. Assessments on buildings and land amounted to \$77,500 and the tax for 1948 will be \$2,619.50, together with the \$1,000 a year which the Institute was paying to the Township.

Executive Committee Meeting Minutes, February 10, 1948

BUDGET

Finance

STIPENDS

For the year 1947-48:

|                                  |           |            |
|----------------------------------|-----------|------------|
| School of Mathematics            | \$55,000. |            |
| School of Economics and Politics | 20,000.   |            |
| School of Humanistic Studies     | 29,000.   | (\$29,000) |

The last-mentioned sum includes \$4,000 payment to Dr. Hanns Swarzenski which is included as a part of stipend fund, but which should be considered as an assistant's salary.

Also, the Director reported the Faculty's conclusion that the normative stipend be set at \$3,000 for single members and \$4,000 for married members. The Executive Committee approved.

The Director suggested cumulative budgeting of stipends as the simplest and most economical way of dealing with School stipends. It was decided to budget the stipend funds cumulatively rather than keeping the stipend budget on an annual basis. Executive Committee Meeting Minutes, February 10, 1948

POLICIES

Administration

PROFESSORS

Academic Personnel

MEMBERS

Professor Weed circulated a suggested definition of full-time appointments which was discussed. The Executive Committee approved the Director's suggestion that the memorandum be submitted to the Faculty for comment; following is the definition:

Full-time appointment in the Institute is considered to be compensation for the individual's total teaching and research efforts with assumption of such academic duties as may be assigned to him by the Director or by the Board of Trustees. A full-time member of the staff shall accept no other compensation for his personal services, except as follows:-

- (a) Royalties on scientific books, monographs, atlases, etc.
- (b) Honoraria for occasional lectures delivered at other institutions
- (c) Honoraria for occasional, short-time investigations for the great philanthropic foundations.
- (d) Consultant's fees for services rendered to the federal government, where such service does not exceed 30 days per annum, where the field of consultation is in accord with the research interests of the individual, and where the duties of consultation do not invade the research-time and research-interests of the individual when in residence at the Institute.

Before acceptance of remuneration in any of the four categories above, the consent of the Director must be obtained by the individual on full-time appointment.

*See Minutes SEP 2/23/48. RO asked for suggestions to help him in the "very difficult problem." It was then settled, despite RO's report to Trustees that mere circulation of the standards in Fac had the desired effect. (4/15/48 pr) See answers Executive Committee Meeting Minutes, February 10, 1948 of Pp*

GENERAL

Personnel

~~re~~ MILLER, BERNETTA

Biographical

The Director reported Miss Miller had been relieved of her duties as Housing Administrator. The Institute paid her salary to June 30, 1949, and furnishes her with an apartment to June 1, 1948, and will contribute 5 per cent of her salary to her TIAA account up to and including June 30, 1949.

Executive Committee Meeting Minutes, February 10, 1948



POLICIES

Administration

The accounting system is being studied with the idea of moving the headquarters of the operating bookkeeping of the Institute from New York to Princeton in the next fiscal year, with records of investments of financial bookkeeping still to be retained in the Treasurer's office. Princeton office would then handle all disbursements covered by the budget.

Executive Committee Meeting Minutes, Feb. 10, 1948

HOUSING

Facilities

BUILDINGS AND GROUNDS

Contracts are being let for additions to Fuld Hall. Twelve garages are under construction in the housing area. The Director's house is being completely furnished at the Institute's expense.

Executive Committee Meeting Minutes, February 10, 1948

ROCKEFELLER INSTITUTE IN PRINCETON Foundations

CARNEGIE INSTITUTE IN WASHINGTON

PRINCETON UNIVERSITY

Relations WOAI

Mr. Weed reported the abandonment of the Rockefeller Institute in Princeton, and reported on a suggestion that a joint appeal be made by Princeton University, the Carnegie Institution of Washington and the I. A. S. to Mr. Rockefeller for use of the Rockefeller Institute for its present purposes of research under a joint sponsorship of the three institutions appealing. It was decided after discussion to explore the matter further.

Executive Committee Meeting Minutes, Feb. 10, 1948

BUDGET

Finance

TRUSTEES

Corporation

FULTON, JOHN

Biographical

OPPENHEIMER, ROBERT

Fulton to Oppenheimer, February 10, 1948.

The Executive Committee has met and Fulton is sorry that Oppenheimer's request for budgetary allocations for professorial assistants was not met with more immediate approval. Fulton favors it because assistantships are understood as an obligation in each professorial appointment, and he thinks that a budgetary allocation is not only mandatory but in the long run would make for economy.

"When the point of the cumulative budgetary principle came up I did not at first realize what the issue was involved. I have chafed for seventeen years under the practice of having

all unexpended funds both for salaries and general expense accounts revert on 30 June. It offers no incentive to economy and in most departments there is a wild spending spree during the month of June so as to be quite certain that nothing reverts. As a matter of principle, I should like to put myself on record as strongly favoring the cumulative concept.

2 "I mention another thing privately and somewhat hesitantly, namely, that I think you have developed a certain uneasiness about one of our Board members who is as eager as I am to give you budgetary latitude and the utmost possible freedom from Trustee domination. He would favor, and I should too, an annual unrestricted allocation to the Director for anything that might arise in the course of the academic year; it could be called a contingent fund or given any other designation that seemed appropriate. The proposal that you have power to shift funds from one school to another would be embarrassing and I admire you for your unwillingness to accept such an authorization. But an unrestricted ~~xxxx~~ contingent fund is something else which would, I think, be

acceptable because we all have complete confidence in your judgment and we want you to have a completely free hand in determining the future policies of the Institute.

"This is a purely personal expression of opinion but I cannot think of any Board member who would be seriously opposed to what I have said except possibly on the subject of the cumulative budget."

Oppenheimer to Fulton, February 16, 1948.

Thanks him for his understanding and support.

"It is a wonderful thing to have your understanding and help and support in trying to get this enterprise disentangled."

D, Fulton, John F.

FLEXNER, A.

Biographical

AYDELOTTE, F.

DE TOLNAY

Flexner to Aydelotte regarding "terrific struggle" over institutionalization of his wife, but best thing for all of them. Her mind completely gone.

As for his recommendation of de Tolnay for a Guggenheim, it would carry no ~~wkx~~ weight.

A, Confidential Files, 3/7/57

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

RIEFLER, W. W.

Biographical

SEMINARS

Academic Procedures

Memo regarding the Monetary Seminar, and another memo concerning memberships in the School of Economics and Politics, 1948-1949 as ~~discussed~~ discussed at an informal meeting of the School Monday morning, February 16, 1948.

Filed in ~~Chronology~~ Chronological File under 1948, 2/17.

Earle, School of Economics and Politics

WWS  
EME

Mr. Riefler brought up the subject of the Monetary Seminar which is operating at a very high level on problems that are now becoming immediate as well as acute. He suggested that it might be well to write to the head of the Federal Reserve Board, the head of the International Monetary Fund, and the head of the International Bank for Reconstruction and Development, suggesting to them that the Institute would be prepared to consider the appointment of members nominated from the staffs of those institutions. The idea is that these younger economists come to Princeton for the full academic year to work on monetary problems and to participate in the seminar. They would be supported by their institutions. The Institute would, of course, reserve the right to accept or reject nominees.



February 17, 1948

Frois. Stewart, Meier, Warren

Memorandum concerning memberships in the School of Economics and Politics  
1948-1949  
as discussed at an informal meeting of the School Monday morning,  
February 16, 1948

1. Mr. Earle said that plans previously made for a visit to the Institute by Professor E. L. Woodward during the autumn of 1948 are now definitive. Professor Woodward will arrive in Princeton on September 15 and will remain until he returns to England on the Queen Elizabeth on October 23. No further financial commitment is involved, as Professor Woodward has available at the First National Bank in Princeton the sum of about \$1800 which it is believed will be quite adequate.

2. The School discussed the application of Professor Denna F. Fleming of Vanderbilt University for a grant of \$3000 to enable him to be in residence at the Institute for the entire academic year 1948-1949. Professor Fleming will be on leave from Vanderbilt and will have the usual sabbatical half-salary. The School is prepared to recommend to the Director that a stipend of \$3000 be granted Professor Fleming, not in furtherance of any particular project but for membership in the Institute in the furtherance of whatever research may seem to him most desirable. Mr. Earle suggested that one-half of the stipend be taken from Carnegie funds and the remaining half from the stipend funds of the School, but no definitive decision on this point was made pending our meeting with the Director scheduled for Monday, February 23.

3. Mr. Earle reported that he had discussed with Mr. Willits the question of financing W. K. Hancock, Chichele Professor of Economic History at Oxford. Mr. Willits indicated that the Foundation would probably make a grant to Professor Hancock, and Mr. Earle stated that the School of Economics and Politics would make a supplementary grant similar to the one made to Professor Woodward in the autumn of 1946. Mr. Earle wrote Professor Hancock to this effect on February 10 (copy of this letter was furnished Mr. Stewart.)

Since the foregoing discussion was held, Mr. Willits has telephoned Mr. Earle (on Tuesday morning, February 17) that Professor Hancock wishes to advance the date of his arrival in the United States to January 1949. This means that funds for him will have to come out of the 1948-1949, not the 1949-1950, stipend allowance. Mr. Willits is writing Professor Hancock informing him that the Foundation will make him the usual grant covering travel and living costs. Mr. Earle has written Professor Hancock requesting him to submit as soon as may be convenient after consultation with Professor Woodward a statement concerning his additional requirements.

4. A fairly lengthy discussion was held concerning extending an invitation to Professor L. B. Namier of the University of Manchester for the winter term 1948-1949. It was decided that it will be wise to defer this invitation for the present.

E. M. Earle

*Assistants*

1949  
TRUSTEES

Corporation

COMMITTEES

Academic Personnel

OPPENHEIMER, R.

Biographical

FULTON, JOHN

Oppenheimer to Fulton, February 18, 1949.

He suggests for consideration of Fulton and Lewis informally before the next meeting of the Board the following: since the Board is divided rather sharply into two groups: an academic group of perhaps five members, and a group whose main qualifications and main interest lie in their competence to the stewardship of the Institute's monies, a more intimate participation of the academic members might be established by the creation of an academic committee of the Board. Such a committee might make regular visits to the Institute, and at least on occasion meet with the faculty to discuss problems of policy, and to learn more in detail what is really going on. Oppenheimer would welcome this development.

He believes "that only by recognizing that not all trustees have an identical interest in the affairs of the Institute can we make it possible for each to contribute his full measure." He is willing to raise the question formally at the next meeting of the Board, if it meets with Fulton's and Lewis' concurrence and approval.

Fulton to Oppenheimer, February 23, ~~1948~~ 1949.

He does not say he has consulted with Lewis, but says the move seems highly appropriate, "if you are quite sure that such a move would not be misinterpreted by the non-academic members of the Board." He hopes he will bring it up for discussion at the April meeting.

D, Fulton, John F.

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

OPPENHEIMER, R.

Biographical

STEWART, W. W.

*Sub*

Memorandum concerning a meeting of the School of Economics and Politics with the Director of the Institute, Monday morning, February 23, 1948.

Filed in Chronological file under 1948, 2/23.

Earle, I. A. S., 1946

Memorandum Concerning a Meeting  
of the  
School of Economics and Politics  
with the Director of the Institute

Monday Morning, February 23, 1948

Mr. Stewart opened the meeting by asking Mr. Oppenheimer whether he wished at this time to discuss general plans concerning the work of the School of Economics and Politics. Mr. Oppenheimer indicated that it might be wiser to consider long-range plans at a later date. It seemed advisable, therefore, to confine the present meeting largely to questions of memberships for the year 1948-1949.

Mr. Earle said that plans previously made for a visit to the Institute by Professor E. L. Woodward during the autumn of 1948 are now definitive. Professor Woodward will arrive in Princeton on September 15 and will remain until he returns to England on the Queen Elizabeth on October 23. No further financial commitment is involved, as Professor Woodward has available at the First National Bank in Princeton the sum of about \$1800 which it is believed will be quite adequate.

The application of Professor Denna F. Fleming of Vanderbilt University for a grant of \$3000 for the academic year 1948-1949 was discussed. As Professor Fleming will be on sabbatical leave from Vanderbilt, the sum proposed would seem to be adequate to enable him to be in residence at the Institute. The School recommended to the Director, and the Director concurred, that a stipend of \$3000 (one-half to come from the School's stipend funds and one-half from a Carnegie seminar grant) be granted to Professor Fleming, although not necessarily for the support of either of the particular projects which he outlined in his letter of application. Mr. Oppenheimer said that he would inform Mr. Fleming that his application for a stipend had been favorably acted upon. The Director suggested that Mr. Earle write Mr. Fleming indicating that the grant was being made without specific reference to the projects which he has submitted, so that he will be free to pursue such research as may seem desirable after consultation with members of the School. (Mr. Oppenheimer telegraphed Mr. Fleming on February 23, and Mr. Earle wrote him on March 1.)

Mr. Earle reported that the Rockefeller Foundation has made a grant to W. K. Hancock, Chichele Professor of Economic History at Oxford, to enable him to be in residence at the Institute for Advanced Study for a period of about three months, beginning January 1949. The Rockefeller grant will provide trans-Atlantic steamship fares, \$10 per diem during his stay in the United States, plus domestic travel, if necessary. It is proposed that the Institute make a supplementary grant to provide for such additional expenses as Professor Hancock may have to incur.

Mr. Riefler brought up the subject of the Monetary Seminar which is operating at a very high level on problems that are now becoming immediate as well as acute. He suggested that it might be well to write

to the head of the Federal Reserve Board, the head of the International Monetary Fund, and the head of the International Bank for Reconstruction and Development, suggesting to them that the Institute would be prepared to consider the appointment of members nominated from the staffs of those institutions. The idea is that these younger economists come to Princeton for the full academic year to work on monetary problems and to participate in the seminar. They would be supported by their institutions. The Institute would, of course, reserve the right to accept or reject nominees.

There was a brief discussion of the Director's memorandum of February 11, 1948 concerning full-time appointment at the Institute. Mr. Oppenheimer indicated that he would welcome individual comments to assist him in clarifying a complicated problem.

The Director said that he would welcome a statement from individual members of the School concerning assistants. Mr. Earle said that he would like, if possible, to have an assistant. The other members of the School requested an opportunity to give the matter further consideration and to report their requirements at another time.

---

Edward M. Earle

1948

2/24

FACULTY  
POLICIES  
EARLE, E. M.  
OPPENHEIMER, R.

Academic Personnel  
Administration  
Biographical

•Memorandum to Dr. Oppenheimer:

"This brief memorandum is supplementary to a discussion at a meeting of the School of Economics and Politics on February 23. Your memorandum of February 11 sets forth certain categories within which members of the Institute faculty may accept compensation for services outside the Institute. As you said, these categories are not broad enough. It would indeed be difficult to draw up a statement which would provide for all conceivable or indeed all reasonable, contingencies, and any document which is too finely drawn may arise to plague us from time to time.

"This in turn raises the question of the last paragraph in your memorandum, which reads: 'Before acceptance of remuneration in any of the four categories above, the consent of the Director must be obtained by the individual on full-time appointment.' Would it not be wiser to say that when situations arise which are not specifically provided for,

consent of the Director must be obtained? This would give us all a little more latitude and would, I should think, relieve the Director of a very considerable amount of detail.

"You will recall that in yesterday's discussion I suggested the possibility that the faculty at one of its early meetings should adopt a resolution to this general effect: The faculty hereby reaffirms the long-established policy of the Institute that full-time appointment as a professor or as a member carries with it the obligation to engage in no outside activities in which the primary consideration, or even a major consideration, is pecuniary. (This is not adequately or eloquently (sic.) phrased, and the resolution before adoption should perhaps be drafted by the Standing Committee of the faculty.)"

Edward M. Earle"

3/5  
4/1

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

TOYNBEE, ARNOLD

Biographical

- Letter from Oppenheimer to Toynbee, March 5, 1948,  
regarding a conference among people in similar lines as Tonybee.  
Memo from Oppenheimer to some members in the S. H. S. regarding  
a meeting to be held April 9.

Both documents filed in <sup>Chronological</sup> Vertical File under "E" for School  
of Economics and Politics. 3/5/48

D, Toynbee Coulborn Conference on Comparative History

April 1, 1948

Memorandum to: E. M. Earle  
J. Lindberg  
W. Riefler  
W. Stewart  
H. Sumner  
A. Toynbee  
Mrs. A. Toynbee  
R. Warren

From: R. Oppenheimer

An informal agenda has been prepared for the meeting with Coulborn, Kroeber and Mumford on April 9th, as follows:

10:00 a.m. Meeting in Riefler's office

12:30 p.m. Lunch, Institute Faculty Room

6:30 p.m. Cocktails, Dinner, Game Room of the Nassau Club.

It is hoped that you will be able to hold open the date of the 9th for this meeting, and that you will plan to spend the day and evening with the group.

*I Toynbee Coulborn Conference on Comparative History.*



March 5, 1948

Dear Mr. Toynbee:

From A. L. Kroeber, who is now visiting at Harvard, I had a letter in which he stated in part:

"Will you ask Toynbee whether he feels there might be any profit in an informal face-to-face meeting of the five or six people who have been active along similar lines? The suggestion comes from an after-lunch session I recently had here with Northrup and Sorokin which was very stimulating but all too short. The two of them held opposite views on whether it was the aesthetic or the theoretic component that equated with the sensate type of civilization!

"It is in defining the relations of our basic concepts that I see the value of conferences; but I am less certain whether a single meeting of a number of people or a gradual series of talks between individuals would be most profitable."

Will you write to Kroeber, or tell me of your desires at your convenience?

Robert Oppenheimer

Mr. Arnold Toynbee  
Institute for Advanced Study

**BENEFITS**

**Academic Personnel**

**PRINCETON UNIVERSITY**

**Relations WOAI**

On March 15, 1949, Princeton University announced its new retirement plan through T. I. A. A. The lowest staff member eligible was the full time instructor eligible for participation July 1 following the effective date of his appointment. All eligible staff members upon attaining the age of 30 must begin to participate.

Retirement age 68, July 1 following this age. Each July 1 the following schedule of deductions matched by the University on the first \$10,000 of the salary: under 35--5 per cent; 35 through 44--6 per cent; 45 through 49--8 per cent; 50 and over--10 per cent.

**D, Princeton University**

1948  
GENERAL (FULL-TIME EMPLOYEMENT)

Academic ~~Activities~~ <sup>Procedures</sup>

FACULTY

Academic Personnel

WEED, LEWIS H.

Biographical

Weed to Oppenheimer, March 18, 1948.

Weed comments on faculty answers to the suggested definition of full-time ~~employment~~ employment. Amazed at the general agreement as to its reasonableness. Each professor will have an individual problem--maybe a change of wording or another item of exception will resolve all questions.

"I am still firmly of the opinion that employment by the federal government as a consultant represents an unique type of individual responsibility. I should not be willing to extend this function of consultation to commercial enterprises as I feel that there would be no ~~an~~ line of demarcation between the acceptable and the nonacceptable."

Attached to Chronological copy of this memo are view of full-time appointment.  
D, Full-time Employment -- Faculty

THE INSTITUTE FOR ADVANCED STUDY

*Founded by Mr. Louis Bamberger and Mrs. Felix Fuld*

PRINCETON, NEW JERSEY

March 16, 1948

To Members of the Committee  
of the Board of Trustees  
On the Definition of Full-time Employment

At the last meeting of the Executive Committee, Dr. Weed made available to me the enclosed draft statement prepared by him on the definition of full-time employment. With his consent, I have circulated this to the active professors of the Institute for Advanced Study, with the request that they let me have their comments should they so desire. For the information of the Committee, and with the approval of the Faculty, I am transmitting the comments I have received.

Robert Oppenheimer

Copies to: Mr. Herbert H. Lehman  
Mr. Herbert H. Maass  
Dr. Lewis H. Wood

D Full-Time Employment, Fac.

## INSTITUTE FOR ADVANCED STUDY

### Suggested Definition of Full-time Appointment

Full-time appointment in the Institute is considered to be compensation for the individual's total teaching and research efforts with assumption of such academic duties as may be assigned to him by the Director or by the Board of Trustees. A full-time member of the staff shall accept no other compensation for his personal services, except as follows:

- (a) Royalties on scientific books, monographs, atlases, etc.
- (b) Honoraria for occasional lectures delivered at other institutions.
- (c) Honoraria for occasional, short-time investigations for the great philanthropic foundations.
- (d) Consultant's fees for services rendered to the federal government, where such service does not exceed 30 days per annum, where the field of consultation is in accord with the research interests of the individual, and where the duties of consultation do not invade the research-time and research-interests of the individual when in residence at the Institute.

Before acceptance of remuneration in any of the four categories above, the consent of the Director must be obtained by the individual on full-time appointment.

C O P Y

Institute for Advanced Study  
School of Humanistic Studies  
Princeton, N. J.  
February 12, 1948

Dr. Robert Oppenheimer  
Institute for Advanced Study

Dear Dr. Oppenheimer:

The definition of full-time appointment which you have circulated strikes me as reasonable.

Could it, however, be expanded to cover such a case as my own? On joining the Institute I did so on the understanding that I would be free to spend some time each year in Greece to carry on the field work that provides the material for my research. While a professor at the University of Toronto, I had worked under a similar arrangement and at that time had accepted from the American School of Classical Studies under whose auspices I work in Athens a sum of \$1,500 annually to cover my travelling expenses. I am accepting the same amount from the School during the current session, my first at the Institute. I had not discussed the matter of a travelling allowance with Dr. Aydslotte at the time of my appointment, but since the whole principle involved is now under discussion, I would appreciate a ruling on the point, unless indeed it can be covered by an additional clause in the proposed definition.

Yours sincerely,

Homer A. Thompson

C O P Y

Institute for Advanced Study  
School of Mathematics  
Princeton, N. J.  
February 11, 1948

Dear Robert:

I shall want to think more about the suggested definition of full-time appointment. If such a definition must be made, the one which has been submitted may be regarded as reasonable. I suppose that in this era, the temptation to depart from research and academic duties may be sufficiently great to make some regulation of this sort necessary. It would be better if the regulation of a man's duties could be more a matter of mutual confidence and trust between him and the institution. But perhaps that is no longer possible in this day.

Such a limitation on a man's activities imposes the counter-obligation on the Institute to make its compensation correspond roughly to the increased cost of living so that, in particular, ~~a~~provision for retirement which was adequate ten years ago may be made adequate according to the present economic set-up.

I shall want to think about this subject some more, so that you may regard what I have written as a first reaction.

Sincerely yours,

Marston Morse/GB

Dr. J. Robert Oppenheimer, Director  
MM:GB

C O P Y

Harvard University  
Fogg Museum of Art  
Cambridge 38, Mass.  
February 13, 1948

Dr. Robert Oppenheimer, Director  
Institute for Advanced Study  
Princeton, N. J.

Dear Dr. Oppenheimer:

Concerning the "Suggested Definition of Full-time Appointment" I venture to say that it seems to be quite fair. I only feel that it might be a little bothersome for all parties concerned to obtain the consent of the Director for every single occasional lecture delivered at another institution. Might it not be possible to agree upon a reasonable number of such lectures - say four per annum - for which the consent of the Director might be obtained in bulk as it were?

Owing to my special history I shall be faced with a problem not covered by your "Suggested Definition". When I was invited to join the Institute in 1935 I had just received a call to New York University. Before I made my decision an agreement was reached between Dr. Flexner, on the one hand, and Chancellor Chase and Professor Cook (the Chairman of the Fine Arts Department at New York University) on the other, according to which I should always be free to give graduate instruction at New York University at reasonable intervals. Thus far I have made use of this privilege every second or third term. The financial aspect of this arrangement is negligible (New York University pays \$500 or \$750 for fifteen weekly lectures); but I have very much enjoyed this opportunity to remain in contact with advanced students as well as colleagues in New York, quite apart from a certain feeling of loyalty to the Institute of Fine Arts in New York with which I had been connected from as early as 1930. I feel that this outside activity not only did not impair but actually furthered my research work and my literary production and I should like, if possible, not to depart from the original agreement between Messrs. Flexner, Chase and Cook. However, should the Board insist, I shall be prepared to turn over to the Institute whatever remains of the honorarium after deduction of actual expenses.

Very sincerely yours,

Erwin Panofsky



C O P Y

Institute for Advanced Study  
School of Economics and Politics  
Princeton, N. J.  
February 24, 1948

Memorandum to Dr. Oppenheimer:

This brief memorandum is supplementary to a discussion at a meeting of the School of Economics and Politics on February 23rd. Your memorandum of February 11 sets forth certain categories within which members of the Institute faculty may accept compensation for services outside the Institute. As you said, these categories are not broad enough. It would indeed be difficult to draw up a statement which would provide for all conceivable, or indeed all reasonable, contingencies, and any document which is too finely drawn may arise to plague us from time to time.

This in turn raises the question of the last paragraph in your memorandum, which reads: "Before acceptance of remuneration in any of the four categories above, the consent of the Director must be obtained by the individual on full-time appointment." Would it not be wiser to say that when situations arise which are not specifically provided for, consent of the Director must be obtained? This would give us all a little more latitude and would, I should think, relieve the Director of a very considerable amount of detail.

You will recall that in yesterday's discussion I suggested the possibility that the faculty at one of its early meetings should adopt a resolution to this general effect: The faculty hereby reaffirms the long-established policy of the Institute that full-time appointment as a professor or as a member carries with it the obligation to engage in no outside activities in which the primary consideration, or even a major consideration, is pecuniary. (This is not adequately or eloquently phrased, and the resolution before adoption should perhaps be drafted by the Standing Committee of the faculty.)

Edward M. Earle

C O P Y

Institute for Advanced Study  
School of Mathematics  
Princeton, N. J.  
February 19, 1948

Dear Robert:

In response to your suggestion, I am giving in what follows my reactions to the paper containing a proposal for the definition of "full-time employment" by the Institute, which you communicated to the Faculty in your Memorandum of February 11.

Let me state first, that I am in full agreement with the view that employment by a pure research institution like the Institute for Advanced Study should impose on the appointee a general obligation, beyond the hours or days or months actually occupied by explicit official duties, to regulate his life and intellectual interests at all times so that the research interests are the dominant ones. Next, however, it seems to me that it is not a desirable way for implementing this principle, to formalize the appointee's relationship to the institution as one of strict "full-time employment," i.e., to lay down the maxim that the institution has a basic claim on every hour of his time, every day of the year - even if it is understood that the institution will make the most general use of this underlying claim only in a prohibitory or potentially prohibitory way.

If the institution does not postulate any such claim, exercises no control or potential control whatever over the total activities of its members, then there is, of course, a risk that a research appointee may divert much of all of his efforts in a manner in which they do not contribute to the research purposes of the institution. This risk varies from one subject to another, and it has to be dealt with according to its size and nature, and therefore, possibly differently in different fields. In the mathematical and physical sciences, at any rate, this risk is now present, although it is not as serious as in some other subjects. It has certainly greatly increased since the 1930's. In what I am going to say, I have primarily the situation in mathematics and physics in mind.

In dealing with this risk, I feel very strongly that the basic principle should be this: A research appointment is essentially a position of trust, expressing the belief of the appointing group in the appointee's ability and desire to do productive research in a reasonably extended future. Such an "expression of faith" should not be a priori combined with strict legal and administrative safeguards of its fulfillment or attempts at such safeguards. The appointing group should, of course, keep a reasonable watch on the performance of the appointee "on trust", and if it becomes clear that his performance is not of the quality that could have been reasonably expected, and that this is to any important part due to his voluntary shifting of his interests and efforts, and quite particularly, to outside activities, then an administrative limitation of these is obviously necessary.

- 2 -

To sum up: I think that the primary approach ought to be one of non-intervention and of trust, and administrative intervention and legally formalized delimitations should be secondary. The point where the transition from the former attitude to the latter should take place can, of course, not be defined precisely or reproducibly. It will have to be left in each particular case, as it arises, to the insight and judgment of the administration.

To come from these generalities to more specific details:

I think that the way in which the official Institute vacations are spent should not be regulated.

I think that a rigid distinction between Federal and other work will be hard to maintain. In this connection it should also be noted, that most of the technical and scientific work of the Federal Government is actually handled by private contractors, many of whom are industrial or semi-industrial.

I think that the proviso that the outside activities of an appointee must not invade his research time and interests, and that their field must be in accord with those interests, is a very wise one. I feel that this should be the prime controlling principle. Any essential deviation from one's primary research interests should be fought. On the other hand, a certain contact with the strivings and problems of the world that surrounds us is desirable and even necessary in certain important parts of the sciences when and to the extent to which it is complementary to and continuing the underlying research interests.

I think that at this moment the realistic approach for the Institute to treat this complex is to deal with its professors according to principles similar to those which are in effect for the major positions at the best Universities: E.g. Harvard and Columbia. I realize that these are in conflict with the very rigid "full-time employment" principles of the University of Chicago, but I do not believe that these will, in the long run, produce the desired results unless very exceptional provisions can be made in other respects.

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These thoughts are neither complete nor in a well-balanced literary form. The letter is probably both too long and too short. Please forgive me, especially the former, and use it as you see fit. I am,

Yours sincerely,

John von Neumann

C O P Y

Institute for Advanced Study  
School of Mathematics  
Princeton, N. J.  
March 2, 1948

Dear Doctor Oppenheimer:

With regard to the tentative formulation of rules for outside activities of Institute faculty members as contained in your note of February 11, I should like to express my opinion as follows:

If a certain sort of activities, for instance writing scientific papers and books, is deemed proper for a faculty member (perhaps even desirable), then it is also proper for him to accept the remuneration offered him for his work. I do not see why this should concern the Director or the Trustees any more than if I earn interest or dividends or take possession of an inheritance from my father. Dr. Flexner sought to protect the members against the temptation to do things which might be detrimental to their scholarly work for the sake of money, not by restrictive regulations, but first by picking the right men, and then by giving them a relatively high salary. I admit that the latter barrier has been weakened by the fact that the income from a normal professor's salary at the Institute has been about halved since 1933. But the really relevant question seems to me what sort of activities are compatible with my role as a scholar and my full-time appointment by the Institute.

In this respect I should be inclined to be guided by two principles, one negative, one positive in character: (1) I would abstain from giving my service to any organization, including the Federal Government, where powerful interests are involved other than the desire to know and communicate the truth. This applies in particular to point (d) of the memorandum. Here conflicts may arise with what one considers one's patriotic duty as a citizen. (2) Any academic activities which contribute to the exchange of ideas on a worldwide scale should be welcomed rather than restricted. This refers in particular to point (b) of the memorandum. But I find the formulation under (b) quite inadequate.

We sometimes invite visiting professors for a whole year; the possibility of accepting such visiting professorships should not be denied to the members of our staff. (Of course in such a case the Trustees would have to be asked for a leave of absence.) Last summer I went to Switzerland and lectured at the E.T.H. in Zurich, and participated in seminars there for six weeks. That seems more than the phrase "occasional lectures" covers. And yet it is highly desirable that members of the Institute visit other centers of learning; and they should be free to do so during their vacations without asking the Trustees or the Director for permission. I could not afford to go to Europe if I did not engage in some such (moderately)

- 2 -

remunerative activity as lecturing over there. When the plan of the Institute was first laid before me by Dr. Flexner in 1932 he emphasized this as a desirable thing: that I should go to Seattle, or Göttingen, or Rome, or Cambridge, for the summer as I saw fit, and participate in the scientific life in these places. The political conditions of the world have greatly hampered this part of the Institute's program.

Doing research and publishing its results is obviously not contrary to my duties as a scholar; nor is the publication of books surveying large fields of science in which I have proved my competence by my own contributions. Of course there are less straight-forward cases, broadcasting for instance, or journalism. Some physicists and mathematicians write popular books on science (Gamow for instance), or even mystery stories (published under a pseudonym), or historical novels (Infeld). Others may write poetry or symphonies. In principle I think a member of our staff should have the freedom to decide for himself how he can best apply his creative powers in the intellectual world. Ultimately I see no other criterion than the scholar's own conscience and integrity. (Men in whom one cannot have this confidence should not be appointed.)

Sincerely yours,

Hermann Weyl

✓ 1948  
POLICIES

Administration

~~PROFESSORS~~ PROFESSORS

Academic Personnel

MEMBERS

OPPENHEIMER, R.

Biographical

Memorandum to the Faculty on Nomenclature and functions  
(above headings) from Oppenheimer, March 17, 1948.

Filed in Chronological File under 1948, 3/17.

D, Fulltime Employment Faculty

Memorandum to the Faculty

March 17, 1948

From: Robert Oppenheimer

Re: Nomenclature and Functions

At the meeting of the Faculty on February 2nd, it was decided that the Standing Committee would explore the questions of nomenclature of members of the Institute, with two substantive points in mind: the distinction between temporary and permanent memberships, and the question of the right and duty of sharing in policy making. The Standing Committee met on March 11th, and its views were transmitted to the Faculty at luncheon on March 15th. No contrary opinions were expressed; I am presenting a summary.

(1) There will be four general categories for people at the Institute: Permanent members, members, assistants and staff. The permanent members include the Faculty and all other members who have academic appointments covering the whole of their career. Members include all others (for instance, those in the past characterized as visiting professors) who are here for shorter, or less determinate periods, for the purpose of pursuing their own studies, either alone or in concert. Assistants to professors have as an important part of their duties the carrying out of work of specific interest to the professor in question. The staff includes the non-academic personnel.

(2) Among the permanent members, the Faculty have as their responsibility the formulation of policy for the Institute, and for the schools to which they are attached. Their income is taxable, as is also that of assistants and staff. The stipends of permanent members, who are not on the Faculty, and of other members, are non-taxable, since they "perform no services" for the Institute.

(3) No member, except the Faculty, and no emeritus professor, has either the obligation or the privilege of determining Institute policy. The Faculty has the privilege of consulting with members and emeritus professors whenever this may be agreed between them.

(4) Should a professor desire to support the work of a man without requiring of him any specific assistance, he may designate him as a member. The title "assistant" shall refer only to cases where service is rendered to the professor.

D Function Employment Etc.

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

DETOLNAY

Biographical

PANOFSKY

OPPENHEIMER

FLEXNER

Oppenheimer to Flexner informing him pursuant to agreement that faculty asked him not to reopen de Tolnay membership extension matter. Panofsky's refusal to take any position, and his own lack of ground to do anything but abide by this action much as he regrets it.

D, de Tolnay



April

GUGGENHEIM

Foundations

DeTOLNAY

Biographical

For work during academic year 1948-9 deTolnay was supported by stipends from both the fellowship fund of Guggenheim and the Institute. See letters Moe and Aydelotte from April, 1948 file A, Henry Allen Moe.

*File*  
A/ Henry Allen Moe

1948

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

STEWART, W.

Biographical

RIEFLER, W.

Report, School of Economics and Politics.

Filed in Vertical File under S, School of Economics and Politics.

S File, Sch. of Econ. & Pol. (R & M) 1947-8

✓ 1948  
BUDGET

FINANCE

GRANTS

At faculty meeting on the above date the Director submitted for examination the proposed budget for 1948-49 and a specific listing of the funds (grants) available to the Institute for specific purpose with a statement as to the professor to supervise each individual fund, some of which were named for individuals.

Minutes Faculty Meeting, April 12, 1948, File V-1

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SCHOOL OF HUMANISTIC STUDIES

The Director commented on a lack of evidence of any "ordered planning." An exception is found growing up around Professor Meritt's work in epigraphy, beginning with his own narrow but sound work. The Institute is probably the center of the world in Greek epigraphy because of the transfer of so many activities formerly centered in Europe. The Director was not ready to make any specific proposal about work in these two Schools, but Riefler's resignation is expected, and he thought the situation might soon become ripe. For future study he pointed to the definite cleavage between Professor Earle's work and that of the economists, and the entirely different fields covered by the humanistic faculty. "The organization and emphasis in both economics and the humanities might well be changed in the not distant future."

Trustees' Minutes, April 15, 1948

PUBLICATIONS (GENERAL)

Publications

The Publications ~~xxxxxxDirector's Fund~~ Fund is being used entirely at present to complete past projects, as, for instance, the publishing of Miss Goldman's book on Tarsus. The Director's Fund has been one-fourth committed; a stipend is being paid to Francis Fergusson while he is at the Institute preparing a book for publication by the Princeton Press on the contribution of the drama to civilized life.

Trustees' Minutes, April 15, 1948

POLICIES

Administration

Approval was given to transfer all operational accounts from the New York office to the Institute. The accounts would be audited by the New York Office.

Tr. Min. 4/15/48 p. 3

FOUNDERS

Corporation

GIFTS

Finance

As the estates of Mr. Bamberger and Mrs. Fuld had now been completed for distribution and the IAS had received all it was entitled to, it was moved, seconded and unanimously carried that the executors of the estate be released. Mr. Leidesdorf, as one of the executors, had waived his commission and the Institute benefited by this sum. It was moved and carried to record the appreciation of the Mr. Leidesdorf's generous action.

Tr. Min. 4/15/48 p. 3

## OFFICERS

Corporation

The Following officers were re-elected:

|                        |                      |
|------------------------|----------------------|
| President and Chairman | Herbert H. Maass     |
| Vice-President         | Lewis H. Weed        |
| Vice-Chairman          | Lewis L. Strauss     |
| Treasurer              | Samuel D. Leidesdorf |
| Assistant Treasurer    | Ira A. Schur         |
| Secretary              | Edgar S. Bamberger   |
| Assistant Secretary    | Leah Harris          |
| Assistant Secretary    | Eleanor Leary        |

TR. Min. 4/15/48 p. 1



COMMITTEES

Corporation

It was moved and ordered that the Standing Committees of the Board of Trustees should be as follows:

- Executive Committee: Mr. Maass, Chairman ex officio; whole membership of Board with four constituting quorum.
- Finance Committee: Mr. Leidsdorf, Chairman; Messrs. Maass, Schaap, Strauss, Hancock.
- Budget Committee: Mr. Weed, Chairman; Messrs. Douglas, Hancock, Leidesdorf, Rosenwald.
- Committee on Nominations: Mr. Lewis, Chairman; Messrs. Leidesdorf, Rosenwald. (Rotation of chairmanship)
- Committee on Buildings and Grounds: Mr. Veblen, Chairman; Messrs. Bamberger, Maass.

Tr. Min. ~~17~~ 4/15/48 pp. 1-2

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SCHOOL OF HUMANISTIC STUDIES

RIEFLER, W. W.

Biographical

OPPENHEIMER, R.

?  
Oppenheimer reported to the Trustees that with Riefler's expected ~~xxxxx~~ resignation, the definite cleavage between Earle's work and that of the economists, and the entirely different fields covered by the humanist faculty, organization and emphasis in both economics and the humanities might well be changed in the not distant future.

Trustees' Minutes, April 15, 1948

SCHOOL OF MATHEMATICS

Academic Organization

MEMBERS

Academic Personnel

GRANTS-IN-AID

GIFTS

Finance

*M.S.*  
*Young*  
*pts*

The Director reported an approximate 60 per cent increase in memberships in the 1948-49 term limited to the School of Mathematics, and appended to the minutes is a list of the sources of outside funds and the purposes for which granted. Changes in the traditional pattern of members coming to work at the Institute were mentioned. Members in physics, for instance, come for a year or so of research and advanced study before going into teaching. Another variation is Professor Earle's program of conducting yearly seminar in which he decides on a subject, travels abroad and in this country to consult and invite participants. The insight developing from these seminars is often of a sort not otherwise obtainable. He pointed to the just completed conferences centering around Professor Toynbee, in which in general terms it was discussed how to talk about a culture, as an example of meetings performing a real service.

Trustees' Minutes, April 15, 1948

1948

~~12/16~~  
4/15

TRUSTEES

Corporation

As Chairman of Committee on Nominations Mr. Leidesdorf moved the re-election of Messrs. Bamber and Maass for five year terms as Trustees.

Mr. Leidesdorf moved the election of Messrs. John Hancock and Dean Acheson vice Moe and Wolman.

These motions were moved and unanimously carried.

~~Brooklyn~~ Corp. Mtg. 4/15/48 p. 1

SCHOOL OF MATHEMATICS

Academic Organization

VEBLEN, O.

Biographical

Veblen added to the report mention of the scientific work going on in physics during the past year. There has been a joint Princeton-Columbia-Institute weekly seminar which have been both extraordinarily popular and stimulating. The Director added that the stipend fund for physics would probably not have to be used for American physicists because of the many fellowships in physics being used next term at the Institute.

Trustees' Minutes, April 15, 1948

4/15

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

GENERAL

Academic Procedures

EARLE, E. M.

Biographical

The Director mentioned Earle's program of conducting a yearly seminar in which he decides on a subject, travels abroad and in this country to consult and invite participants. The Director felt that the insight developing from these seminars is often of a sort not otherwise obtainable, and pointed to the just completed conferences centering around Professor Toynbee, in which in general terms it was discussed how to talk about a culture, as an example of meetings performing a real service.

Trustees' Minutes, 4/15/48

1948  
STIPENDS (DIRECTOR'S FUND)

Academic Personnel

Director reported his stipend fund one-fourth committed; a stipend is being paid to Francis Fergusson while he is at the Institute preparing a book for publication by the Princeton Press on the contribution of the drama to civilized life.

Trustees' Minutes, April 15, 1948

1948

4/15

GENERAL (PUBLICATION FUND)

Publications

BUDGET

Finance

The \$12,000 annually set aside for mathematical publications and publications in the other field was being obligated completely for mathematics and in the other fields for the publishing of Miss Goldman's book on Tarsus, (p. 5)

Trustees' Minutes, 4/15/48



1948  
BY-LAWS

Corporation

Article V, Sec. 1, subsection (a) amended to enlarge the membership of the Executive Committee to consist of all members of the Board of Trustees with four required for a quorum.

Maass, Chairman is ex-officio a member. The Director was appointed to membership on no committees

Trustees' Minutes, April 15, 1948

1948

4/15

BY\*LAWS

Corporation

Article V, provision for the Executive Committee was changed to provide that it should be comprised of the whole membership of the Board of Trustees with a chairman, vice-chairman and Director as members ex-officio. "At any meeting of the Executive Committee four members of the Committee shall constitute a quorum for the transaction of business."

By-Laws as amended to and up to May 20, 1949. Filed in Vertical File under "B" for By-Laws.

POLICIES

Administration

OPPENHEIMER, R.

Biographical

"The Director also touched on the role of the Institute in the present time of crisis. He did not feel that its job could be to contribute something decisive to the leadership in action at a time like the present; instead its long-term contribution should always be the main consideration."

*Probably noticed - misquoting.*

Trustees' Minutes, April 15, 1948.

HONORS

Academic Personnel

List of academic honors and decorations received by  
I. A. S. faculty and members to be kept in Director's office.

R. O. to Trustees, Minutes 4/15/48, page 4

ACHESON, DEAN G.

Biographical

Oppenheimer to Acheson, April 16, 1948, notifying him that he has been elected to serve as a Trustee.

Letter filed in Chronological file under 1948, 4/16.

D, Acheson, D. G.

THE INSTITUTE FOR ADVANCED STUDY

*Founded by Mr. Louis Bamberger and Mrs. Felix Fuld*

PRINCETON, NEW JERSEY

April 16, 1948

My dear Mr. Acheson:

At the annual meeting of the Trustees of the Institute for Advanced Study held in Princeton on April 15, 1948, the Members of the Corporation elected you to serve as a Trustee of the Institute for a five year term. It is with great gratitude to you and a feeling of deep satisfaction on my part that I write officially to notify you of this action.

As you have been assured, the duties of a Trustee are by no means arduous. It is my hope that you will not find them burdensome and that we shall have many occasions to consult one another about the Institute and the ways in which it can serve a useful purpose. We shall always be most happy to have you visit us in Princeton and I shall hope to call on you before long.

For your information we are sending a schedule of the meetings planned for the academic year 1948-1949 and a list of the Trustees and Officers of the Institute.

With every warm good wish,

Yours sincerely,

Robert Oppenheimer

Dean G. Acheson, Esq.

Copies - Mr. Meass  
Mr. Leidesdorf  
Mr. Bamberger

GENERAL

Publications

OPPENHEIMER, R.

Biographical

Copy of the New York Times magazine story on "The Man Who Built the A-Bomb."

A. File, J. Robert Oppenheimer

1949  
PARTICIPATION IN ADMINISTRATION

Academic Personnel

TRUSTEES

Corporation

COMMITTEES (LIAISON)

Academic Personnel

The Director reported an Academic Committee of the Trustees was to be appointed. He hoped it would act as a link between the Faculty and the Trustees, probably a visiting committee.

Faculty Minutes, 4/19/49



4/21  
4/22  
4/23

OFFICERS

Corporation

TRUSTEES

MAASS, H. H.

Biographic al

STRAUSS, LEWIS

FULTON, JOHN F.

Fulton to Lewis, April 21, 1948.

Comments on his surprise at the recommendation of the Committee to re-elect Maass for five years. "This must have been a move to keep Strauss from taking over at a time when he is completely preoccupied; but the vote puts both the Trustees and Maass himself in a very awkward position..." Here he alludes to pushing Aydelotte out on the basis of age and re-electing a 70 year old Chairman. It might have been better to give Maass a one-year appointment as Chairman, but a five-year appointment seems entirely inconsistent. (Aren't the

officers elected annually? -- My observation).

Fulton notes there is barely a quorum, and that the vote ought to be re-phrased. Maass, apparently, expressed freely embarrassment at the time of the meeting.

"Having said all of this, let me reiterate that I personally should much prefer Maass to Strauss."

"I was fascinated by John Hancock. Although I probably should not say this, it is nice to have in our midst a good Anglo-Saxon who knows something about investment banking."

Lewis to Fulton, April 22, 1948.

The first I heard of Maass' reappointment was when it was proposed. The Nominating Committee knew nothing whatever about it. "As I recall it, we were both appointed to this Committee." He suggests this is no time for a rumpus, let's take it up quietly with Oppenheimer. Oppenheimer is doing a superb job.

Fulton to Lewis, April 23, 1948.

He has sent a copy of both of these letters to Weed.

He said, "The whole thing seems to me even more fantastic if there had never been a meeting of the Nominating Committee. You, Leidesdorf, and Rosenwald were the Nominating Committee this year and my impression is that Leidesdorf was the Chairman. He should certainly have gone through the motions of calling a meeting of his Committee, otherwise the proposal stands as a pure farce. I am quite content to leave the whole thing in your hands as you have a way of dealing with such things with consummate tact."

John F. Fulton, Institute for Advanced Study, 1948-49

PALEOGRAPHY  
E.A.LOWE  
OPPENHEIMER, R.

Academic Activities  
Biographical

Dr. Lowe (Cropus Christi College, Oxford) to Dr. Oppenheimer:

"I have been waiting to get to Oxford before writing you and thanking you for your last-hour-coming to the rescue and for your kind message of farewell. But this you would have done for any member of the Institute. For me, ever since I met you as Director, you have done vastly more: for you have given me the kind of sympathetic understanding and encouragement which give me the hope that I may yet be privileged to pursue my research undistrubed and under conditions favorable enough to bring some of the work to a conclusion. One of the many mistakes of my life is to have been born too soon, and in consequence join the Institute ten whole years too soon. This will remain a source of bitter regret with me to my dying day. For had I had a term of years as active professor under your regime, the annals of Paleography at our Institute would not be closing with my name.

"It is wonderful being here--you know the place so I need waste no words; but it should do your heart good to hear for the first time that it was with some feeling of Heimweh and reluctance that I left Princeton to go abroad--a novel experience for me. Et tout ça à cause de vous. You have turned the Institute into a place with "running water", life and hope, and it did me good to put foot on its threshold.

"So it will be a pleasant thought when my time on this side is up and my boat ploughs the waves on the way home.

"I am writing from your college, where I dine at the high table now and then. I live in Balliol; the Fellows have kindly given me Common Room rights and have even let me have one of the very few guest rooms to occupy during the whole term. I like their Common Room: it is full of vigorous quiet, the pick of Oxford brains; and the Master Sandy Lindsay (now Lord L.) is a fine man. Remember most kindly to your wife and since this is your birthday, may I wish you many happy returns."

1948

May

TAXATION (INCOME)

Government Relations

MEMBERS

Academic Personnel

ASSISTANTS

Levy's  
David ~~Kings~~ income tax study - members and assistants.  
See files.

✓1948

5/1

1950

2/15

1950

3/15

SCHOOL OF HISTORICAL STUDIES

Academic Organization

RIEFLER, W. W.

Biographical

OPPENHEIMER, R.

May 1, 1948 Riefiler appointed assistant to F. R. B. Chairman Thos. B. McCabe. Leave of Absence without salary throughout 1948-49. His TIAA account to be inactive effective July 1, 1948.

February 15, 1950 Oppenheimer <sup>to</sup> with Riefiler--decision on possible return to Institute?

March 19, 1950 Riefiler to Oppenheimer--in no sense "irrevocably committed" to Government service. Happy and constructive work where he is--training younger men. His post

is hot one, and "they" have been trying to persuade him to shift down to Washington, but he has not been interested. That's the situation. Oppenheimer to handle as he thinks best. He terminated Riefiler.

See file for detailed biographical sketch with evidence that from 1944 on Riefiler had several vital outside connections in his field.

For letter Oppenheimer to Riefiler, May 6, 1948, see Chronological File under 1948, 5/1 attached to this memo.

D, Riefiler, W. W.

May 6, 1948

Dear Win:

This note will put in writing our understanding of the arrangements between you and the Institute for Advanced Study. As of July 1, 1948 you will be on leave of absence without salary. It is my understanding that you plan to devote the next years to the public service. Nevertheless, your colleagues and I wish to leave open the possibility of your return to the Faculty of the Institute should you in the near future desire to return. Both of us understand that if the commitments implied in your being on leave of absence become burdensome to either party, the matter will be raised between us and a more permanent settlement agreed on. Whether that would be true for the Institute will depend in some measure on the development of plans for work in the general field in which you have been interested.

With every good wish for your success and your happiness in your new undertaking, and with every hope that your relations with the Institute may have some warmth and some usefulness in the years to come.

Robert Oppenheimer

Professor Winfield W. Riefler  
School of Economics  
Institute for Advanced Study  
Princeton, N. J.

TAXATION

Government Relations

LEVY (MAASS OFFICE)

Biographical

Levy to Oppenheimer.

Institute is as an educational corporation exempt from the payment of income tax of the filing of returns upon its income by virtue of Internal Revenue Code, Section 101 (6) and by specific ruling of the Commission of Internal Revenue dated May 25, 1931, confirmed by further ruling dated March 28, 1938.

Nevertheless, the Institute is not exempt from the provisions of income tax law requiring withholding of income tax by "every employer making payment of wages..." Employer is defined as "the person ~~tax~~ for whom an individual performs... any services."

There is no question that on salaries and compensation paid to the staff, the faculty and the assistants, income tax is payable.

As to members must distinguish between "permanent members" who have academic appointments for their whole career, and those whose appointments ~~are for shorter periods~~ are for shorter periods

for the purpose of pursuing their own studies either alone or in concert. "It is said that members including permanent members who are not also on the faculty neither perform nor are expected to perform any services for the Institute nor are they under any obligations in that respect."

Levy has concluded after study that the question of taxability of income to various members and the responsibility of the Institute to withhold such taxes the conclusion can only be arrived at case by case upon each individual set of facts. The question is whether or not it is compensation or gift. The determining factor as stated in many cases is the intention of the parties, that is the payor and the recipient, as to underlying aims, motives and incentives as disclosed by testimony of the parties; the basis and reason for the payment; the payor's characterization and treatment of the items in its returns and books, the terminology of authorizing resolutions, in the surrounding circumstances. "If no services were contracted for or rendered by the recipient, then the payment would normally be a gift; conversely the fact that the recipient was expected to or did render services would indicate the payment was intended as compensation."

Clearly, the statement of the founders in their letter to the Trustees, June 6, 1930, indicated aid to those who came to study subventions were to be gifts. But other facts occur in individual instances which affect the question and cast doubt upon the attitude of the Bureau of Internal Revenue should the question arise. He cites them:

(1) James Alexander--Prior to December 16, 1947, a professor; thereafter on leave of absence of indefinite duration and appointed a member with a stipend of \$7500 a year. The Institute agreed to continue contributions to TIAA. Claimed he has been relieved of all administrative and other duties, and now performs no services for the Institute. Levy thinks the case is one properly for the review of the Revenue authorities.

(2) John C. Cooper--Five-year membership, July, ~~1944~~ 1945. Stipend \$4,000 a year augmented by \$2,000 a year supplied by Rockefeller Foundation. Cooper has reported his stipend in the past but not as taxable income. Levy's opinion not taxable.

(3) Hans Swarzenski--Five-year appointment, July, 1947 with a "salary" of \$4,000 plus TIAA contributions. Reported to do independent research superseding prior status as an assistant to Professor Panofsky. Appointment resolution February 18, 1947 refers to payment of "salary" but appointment letter of the Director refers to it as "stipend." Director also stated that under a ruling of the Bureau of Internal Revenue the stipend would be free of income tax. Levy says that would be decided when it comes up, if comes up.

(4) Abraham Pais--Five-year appointment December, 1945. Stipend \$1,800 then, increased December, 1946 to \$2,500, increased in June, 1947 to \$6,000. Independent researcher in physics. The letter from the Director dated August 22, 1947 (evidently for ~~immigration purposes~~ visa purposes) refers "to the nature of your duties at the Institute" and that he will be expected...to participate in the training of younger physicists and from time to time to give courses and instruction... If the letter is correct, the stipend is taxable, if the letter is not correct, the stipend is not.



(5) Kurt Weitzmann--Bad terminology referring to permanent status with tenure to salary plus TIAA and the fact that Weitzmann's income from the Institute has been in the past treated as taxable by both the Institute and the University make it desirable to continue withholding taxes in this case even though it is no different in essence from those of Alexander and Swarzenski.

& (7) and Niels Bohr--

(6) Kurt Godel had received TIAA from the time of his appointment as permanent member. Bohr had not, of course. Terminology mixed in both cases, Bohr being appointed as Visiting Professor to work with members, give lectures and so forth. Both have been treated as taxable incomes and Levy thinks correctly so.

(8) Dirac--appointment of faculty 1947, Visiting Professor 1947-48, Salary \$12,000. Under the provisions of a tax treaty between United States and United Kingdom residents of the United Kingdom teaching here at the university or college are exempt from taxation on the income from such services if they are temporarily in the United States for a

period not in excess of two years. "This case appears to come within the treaty, and for that reason alone the payments appear to be non-taxable." Levy suggests obtaining ruling from the Internal Revenue Bureau on the ground that Dirac will probably be in the country in the United States cumulatively more than two years, though individual visits may not be two years.

(9) Wade-Gery--~~is~~ Visiting Professor 1947-48, salary \$6,000 plus addition to cover certain expenses. Appears to come within the British Tax Treaty, income therefore ~~non-taxable~~ should be treated as non-taxable.

(10) Mitranjy--~~Theraxox~~ Appointed May, 1946 for one month's consulting work each year--not taxable either in all probability. Under broadest interpretation of the Treaty.

(11) Walther Mayer--Originally appointed 1932; present appointment is apparently technically as Assistant to Dr. Einstein. Letters uniformly refer to his payments as salary. Income has been treated as taxable. Continue to do so.

(12) ~~Nicolaas~~ Nicolaas Hendrik  $\emptyset$  Kurper (Kuiper?)--Has been treated as an assistant--salary taxable withholding. Actually the case appears to be clearly a stipend and payments non-taxable. Withholding should be discontinued.

Levy made further recommendations in connection with all future appointments and arrangements correspondence, minutes and resolutions, appointment letters and all other writings should be phrased appropriately; the word salary or compensation to be used only where clearly appropriate and that even the use of the term stipend be discontinued and be replaced by a word more clearly reflecting the non-compensatory character of the payment, for instance, grant, grant-in-aid, subvention, or scholarship.

Recommends that the Institute refrain in all doubtful cases from making any representation to the member as to whether the payment to him will be taxable or non-taxable, and also that the Institute do everything necessary to insure that whenever any member whose case may affect ~~others~~ those of others at the Institute should take any step, or have any

communication from the Revenue Authorities, which may involve the problem to which this letter is directed, you be notified promptly, and are afforded the opportunity to consult and advise and to participate if necessary.

BENEFITS

Academic Personnel

RIEFLER, WINFIELD W.

Biographical

Oppenheimer to Riefiler, May 6, 1948, regarding leave of absence for Riefiler.

Filed in Chronological File under 1948, 5/6.

D File, Riefiler, W. W.

THE INSTITUTE FOR ADVANCED STUDY  
PRINCETON, NEW JERSEY

OFFICE OF THE DIRECTOR

May 6, 1948

Dear Win:

This note will put in writing our understanding of the arrangements between you and the Institute for Advanced Study. As of July 1, 1948 you will be on leave of absence without salary. It is my understanding that you plan to devote the next years to the public service. Nevertheless, your colleagues and I wish to leave open the possibility of your return to the Faculty of the Institute should you in the near future desire to return. Both of us understand that if the commitments implied in your being on leave of absence become burdensome to either party, the matter will be raised between us and a more permanent settlement agreed on. Whether that would be true for the Institute will depend in some measure on the development of plans for work in the general field in which you have been interested.

With every good wish for your success and your happiness in your new undertaking, and with every hope that your relations with the Institute may have some warmth and some usefulness in the years to come.

Robert Oppenheimer

Professor Winfield W. Riefler  
School of Economics  
Institute for Advanced Study  
Princeton, N. J.

RIEFLER, WINFIELD W.

A.B. -Amherst College 1921  
Ph.D.-Brookings Graduate School 1927  
Dr. Humane Letters (Hon.) Amherst College 1944

Foreign Trade officer, Department of Commerce, Argentina 1921-23  
Member of staff, Division of Research & Statistics,  
Federal Reserve Board 1923-33  
Executive Sec., Committee on Bank Reserves 1930-32  
Economic Adviser to President's Executive Council 1933-34  
Chmn, Central Statistics Board 1933-35  
Economic adviser, National Emergency Board 1934-35  
Professor, School of Economics & Politics, Institute  
for Advanced Study since 1935

Leave of absence from Institute to act as Minister to  
London in charge of Economic Warfare (special  
assistant to Ambassador) 1942-44

Member and adviser on various League of Nations  
Committees 1937-45

Chmn, Social Science Research Council's Committee on  
Social & Economic Aspects of Atomic Energy 1946-47

Chmn, Twentieth Century Fund's Committee on Foreign  
Economic Policy 1946

Director, Council on Foreign Relations 1945--  
Director, National Bureau of Economic Research 1936-42; 1945--

U.S. member on United Nations Sub-Committee on Employ-  
ment and Economic Stability 1947--

Member, Business Advisory Council, Dept. of Commerce 1947--

Consultant, Select Committee on Foreign Aid (Herter group) 1947--

With A.E.F., 1917-19; awarded Croix de guerre

1948

5/6

Strass

No.

Mrs Henry mites S. that IAS  
has bought Riefler home for \$42,500.

See Chrono 10/14/38

MATHEMATICS

Academic Activities

WEYL, HERMANN

Biographical

AITKEN, A. C. (Mathematical Institute  
Edinburgh)

Aitken to Weyl, May 6, 1948.

"I feel impelled to write to you to express, what I felt many times before, the sense of stimulus and exhilaration I always receive from your book The Classical Groups. It is constantly on my table, and I am accustomed to open it anywhere and to read on with profit and pleasure. In spite of its necessary compression, which in several places is rather excessive, I find it an entirely human book and a work of literature. One of the very great dangers of modern mathematics is, I always felt, that the writers may rattle the skeletons of logic in the Valley of Dry Bones. Logomachies and nothing more!"

July 27, 1948, Weyl to Aitkin:

"How kind of you to take the time to write me such a charming little note about my Classical Groups. My English being what it is, it makes me blush a bit to hear that book called a work of literature. I fully agree with you in what you say about the dangers of modern mathematics, and I have tried as best I could through my teaching to fight the sawdust of dry logic. I came to algebra at a comparatively late stage of my mathematical life; all the more reason for me to feel proud of having won the approval of an algebraist of your experience and acumen..."

W (Weyl) File A

RIEFLER, WINFIELD W.

Biographical

Miss  
Oppenheimer to Trinterud, May 6, 1948, regarding  
Riefler's leave of absence for the next year.

Letter filed in Chronological file under 1948, 5/6.

Riefler,  
D, ~~Riefler~~ Winfield W.



THE INSTITUTE FOR ADVANCED STUDY  
PRINCETON, NEW JERSEY

*Faculty  
Riefler*

OFFICE OF THE DIRECTOR

May 6, 1948

Dear Miss Trinterud:

Professor Riefler will be on leave of absence without salary for the next fiscal year. His salary should be paid throughout this fiscal year. The Teachers Insurance and Annuity Association should be notified that his account will be on an inactive status from the 1st of July, 1948.

Robert Oppenheimer

Miss Luella Trinterud  
Institute for Advanced Study

Copy to: Professor Winfield Riefler

STOTT, GILMORE

Biographical

Files show Stott corresponding on Institute administrative problems as late as May 12, 1948. This was after Aydelotte left.

A File, the Reidermeister File-Rhodes Office in the I. A. S. File

YALE INSTITUTE OF INTERNATIONAL  
STUDIES (THEODORE DUNN)

Educational Institutions

EARLE, E. M.

Biographical

Dunn has told him how THE INstitute operates, For several years on a budget of \$55,000, past year \$75,000. The figure for research associates, \$44,000 includes payment to Yale University of all or part of the salaries of professors not the teaching personnel, other teaching personnel including two-thirds of Dunn's salary. The principle sources of support for the Yale Institute are the Rockefeller Foundation and the Carnegie Corporation. The former contributes \$25,000 a year, the latter on a five-year period, the Carnegie, \$21,000. Yale University, Yale alumni, and outside sources provide the balance. The Institute had a balance of more than \$100,000 available for emergency purposes. Earle says, "The above-described facts concerning the Yale group suggests that we have been doing a great deal on comparatively little."

D, Yale Institute of International Studies

✓1948

5/13  
5/15

HOUSING

Facilities

STRAUSS, LEWIS L.

Biographical

RIEFLER, W. W.

Strauss had asked about the Riefler house on Riefler's leaving.

Mrs. Leary sends information for which he thanks her May 13, 1948. Information not available. He says that at his next visit to Princeton he will make a point of looking at the house and asks for some idea of the price for which it would rent. In other words, if he bought it but couldn't live in it for a year or two, he was told \$250 to \$275. (May 15, 1948)

May 15, 1948, Leary to Strauss:

~~May 15, 1948~~ The Institute has not decided what use to make of the house.

See 516?

D, Strauss, Lewis L.

PRINCETON UNIVERSITY

Relations WOA1

GEST ORIENTAL LIBRARY

Facilities

Letters regarding above headings filed in Chronological  
file under 1948, 6/4.

D, Gest Oriental Library Transfer

THE INSTITUTE FOR ADVANCED STUDY  
*Founded by Mr. Louis Bamberger and Mrs. Felix Fuld*  
PRINCETON, NEW JERSEY

June 4, 1948

Mr. Julian Boyd, Librarian  
PRINCETON UNIVERSITY  
Princeton, New Jersey

Dear Mr. Boyd:

Our Trustees have requested that the following clause be inserted in the insurance policy covering items in the Gest Oriental Library when the policy is renewed or rewritten by the University:

"Princeton University and/or the Institute for Advanced Study as interest may appear".

Would you be kind enough to have this clause inserted at the time this insurance is renewed.

Very truly yours,

William Bradley  
General Superintendent

THE INSTITUTE FOR ADVANCED STUDY  
*Founded by Mr. Louis Bamberger and Mrs. Felix Fuld*  
PRINCETON, NEW JERSEY

June 1, 1948

Dear President Dodds:

Many months ago we agreed that with the completion of the Firestone Library the Gest Oriental Library would be transferred. I am now informed that this transfer will be completed by July 1, 1948.

I am writing to tell you that and again to express the hope that in its new home and under its new auspices the Gest Library will make a welcome contribution.

Sincerely,

Robert Oppenheimer  
Director

President Harold Willis Dodds  
Princeton University  
Princeton, New Jersey

RO:EWL  
Copy-Mr. Bradley  
Dr. Swann

COPY

PRINCETON UNIVERSITY  
THE LIBRARY  
Princeton, New Jersey

May 19, 1948.

Mr. William Bradley  
General Superintendent  
The Institute for Advanced Study  
Princeton, New Jersey

Dear Mr. Bradley:

I beg to acknowledge receipt of your letter of May 18 advising that the Institute for Advanced Study, will transfer the Gest Oriental Library to Princeton University on June 30, 1948. I note that the library consists of some 100,000 Chinese books in Chinese bindings together with approximately 1,000 books in regular bindings, listed in the Gest Oriental Library Index, and that your inventory of the Gest collection of museum pieces, curios and works of art is enclosed in your letter of May 18. I also acknowledge receipt of the accompanying title index to the Catalogue of the Gest Oriental Library.

I also note and accept the following terms of the agreement: that the Institute for Advanced Study will give to the University all of the lumber now used for bookshelves; that Princeton University will assume the outstanding obligations for bookbinding costs of approximately \$200; that the insurance presently carried by the Institute will be transferred to the University on June 30th; and that the bond covering the objects of art and curios will be transferred to the University as of June 30th.

We are prepared to assume the above obligations as of June 30th and I shall appreciate it if you will complete the transfer by an exchange of notes between Dr. Oppenheimer and President Dodds.

Cordially yours,

Julian P. Boyd

Copy to: President Dodds  
Mr. Brakeley



THE INSTITUTE FOR ADVANCED STUDY  
*Founded by Mr. Louis Bamberger and Mrs. Felix Fuld*  
PRINCETON, NEW JERSEY

May 18, 1948

Mr. Julian Boyd, Librarian,  
Princeton University,  
Princeton, New Jersey

Dear Mr. Boyd:

Confirming our conversation of one week ago please be advised that the Institute for Advanced Study will transfer the Gest Library to Princeton University on June 30, 1948.

The library consists of some 100,000 Chinese books in Chinese bindings together with approximately 1,000 books in regular bindings, which are listed in the Gest Library Index together with curios, furniture, etc. listed on attached inventory.

As per our agreement the Institute for Advanced Study will give to the University all of the lumber now used for book shelves, and Princeton University will assume the outstanding obligation for book binding costs of approximately \$200.00.

The Insurance presently carried by the Institute for Advanced Study, a fine arts policy, written with the Insurance Company of North-America in the amount of \$135,980.00 expires on July 16, 1948. The Institute will transfer this policy to the University on June 30, 1948 and will discontinue this coverage at the termination date of the policy.

The objects of art and curios in the Gest collection were placed under bond by the collector of customs, United States Treasury Department at the time the library was brought into the United States, in lieu of duty payment on these objects. The bond has been paid for by the Institute and is perpetual. Will advise our insurance agent so that the bond may be transferred to the University as of June 30, 1948.

If possible would like to be in complete agreement with you, so that the library transfer can be accomplished by a brief note from our Director to President Dodds on the designated date.

Very truly yours,

William Bradley  
General Superintendent

WB/gdem

THE INSTITUTE FOR ADVANCED STUDY  
Founded by Mr. Louis Bamberger and Mrs. Felix Fuld  
PRINCETON, NEW JERSEY

Leah

57  
Gest Library

January 9, 1948

Dear President Dodds:

Some weeks ago you told me of the desires of Princeton University for the future of the Gest Library. I have discussed these with the Trustees of the Institute for Advanced Study. They have asked that I write to you of our own plans.

The Institute does not expect to establish a School of Chinese Studies; we cannot then look forward to making effective use of the Gest Library. The Trustees desired especially that I express their concern that the Library should be used by scholars who could derive benefit from it, since, as you know, there are few comparable collections in this country.

The Institute for Advanced Study will be glad to have the Gest Library housed in the new Library building on the campus of Princeton University. This was, I believe, anticipated when the building was planned. When the time comes for the physical transfer of the library, the Institute would expect to release Dr. Swann from her duties as Curator.

May I add my personal hope that your plans for the future of the Gest Library will prosper.

With every good wish,

Yours sincerely,

Robert Oppenheimer

Harold Willis Dodds, President  
Princeton University  
Princeton, N. J.

Copy to: Mr. Herbert H. Haas  
Dr. Nancy Lee Swann  
Dr. John Fulton

PRINCETON UNIVERSITY

Relations WOAI

GEST ORIENTAL LIBRARY

Facilities

Letter from Dodds to Oppenehimer, June 9<sup>th</sup> 1948,  
informing him that the transfer of the Gest Oriental  
Library will be completed by July 1, 1948.

Letter is filed in Chronological file under 1948, 6/9.

D, Gest Oriental Library Transfer

PRINCETON UNIVERSITY  
Princeton, New Jersey

June 9th, 1948

Dear Dr. Oppenheimer:

I have your letter of June 1st, informing us that the transfer of the Gest Oriental Library will be completed by July 1st, 1948. We are grateful for your generous cooperation in this matter. We anticipate that we will be able to make valuable use of the Library and, as I have told you, we have no desire to be a dog in the manger regarding it. Should it turn out later that we do not succeed in this ambition we should not want to hold it here against more legitimate claims elsewhere.

Faithfully yours,

Harold W. Dodds

Dr. Robert Oppenheimer,  
Director, The Institute for Advanced Study,  
Princeton, N. J.

6/11

PRINCETON UNIVERSITY

Relations WOAI

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

WARREN, R. B.

BIOGRAPHICAL

GOLDENWEISER

Stanley E. Howard, Chairman Economic and Social Institute  
Princeton to Oppenheimer thanking him for Warren's taking  
graduate students in Fiscal Policy. When Warren became ill  
at end of term Goldenweiser took his place. Grateful.

D, Warren

1948  
PANOFSKY, ERWIN

Biographical

DEKNATEL, FREDERICK B. (Chairman Department  
of Fine Arts, and Committee for the  
Charles Eliot Norton Chair of Poetry)

Deknatel to Oppenheimer, June 19, 1948.

On behalf of the members on the Committee for the Charles Eliot Norton Chair of Poetry and his colleagues in the Department of Fine Arts at Harvard: "Professor Panofsky not only gave us a brilliant series of lectures which will be an important and permanent contribution to knowledge in our field when they are published, but also his enthusiasm and skill as a teacher made a deep impression and stimulated not only our advanced graduate students but all of us as well. We all came to feel that Professor Panofsky is one of the most gifted and one of the most effective people in our profession. It was with great regret that we saw him return to Princeton. We are, therefore, grateful that your Institute permitted us to borrow one of your most distinguished members for this academic year."

D File, Panofsky, ~~19~~ Erwin, 1945

DIRECTOR

Administration

GRANTS-IN-AID

Academic Personnel

BARON, HANS

Biographical

ELIOT, T. S.

*Memo from Henry As Stg Com. of Trc.*

See letter for terms. Research grant \$1450 for 6 months to Baron. \$1,000 from Director's Fund for Eliot without requirement for residence.

*This was a handle over Univ. exp. SHS stayed fund. Baron got 1000 from Fund + 450 "in individual contributions" agreed. + Dir also, that Dir. Fd would assume 1000 for Eliot (which had evidently been voted by SHS Facs)*

*The "Research Grant" was set up for Baron for use in resp. of residence. Not apparently so for Eliot.*

Meritt, Faculty Business, Vertical

LIBRARY

Facilities

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

See report on Library and those of staff of school.  
Meritt's and one-half of Miss Goldman's belong to I. A. S.,  
Lowe's to himself. Thompson's library- Circulation figures  
of various schools general library.

Meritt, I. A. S., Library Committee



IX

6/30

1948

Hsg  
Methen

Mortgages totaling \$ 30,632 paid off by  
by GAS.

6/30/48 - during last yr \$ 18,888 amortized.

Previously 1937-48 to 7/1/47 \$ 11,744 -

Relation to LGS or Methen alone?

Did GAS do that?  
Pub 52

In Rept

GOL.

Assets GAS diminished by "donation of GOL  
to Peter Univ. <sup>\$</sup>137,398.

For April Ex. C.

MATHEMATICS

Academic Activities

WORLD WAR II

Government Relations

Excerpt from Wichita, Kan. Beacon, July 3, 1948.

It says, "Because the army will need to know about lightning-quick calculation in tomorrow's atomic and rocket warfare it has called upon an advisory committee of mathematicians to help it.

"Maj. Gen. A. C. McAuliffe, deputy director for research, announced the appointment of the six-man panel today," the panel to consist of John von Neumann; Hendrick Bode, director of mathematical research of the Bell Telephone Company; H. P. Robertson of the California Institute of Technology; J. B. Rosser, Cornell University; and J. J. Stoker and Richard Courant, both of New York University.

Questions which the group will answer: What new applications of mathematics to military problems seem most important? What will the army need in the way of high-speed computing machines? How should mathematical methods be applied in working out problems in strategy, tactics and logistics? What steps should be taken to provide mathematically trained personnel within the army?

A File, I. A. S.

Dr. Edgar R. Lorch, Columbia University, <sup>was named as</sup> ~~as~~ mathematics advisor to the research group for a six months period (See Joplin, Mo. News-Herald story, July 3, 1948

A File, I. A. S.

|                                  |                       |
|----------------------------------|-----------------------|
| ROCKEFELLER (BAMBERGER FUND)     | Foundations           |
| SCHOOL OF ECONOMICS AND POLITICS | Academic Organization |
| STEWART, W. W.                   | Biographical          |
| AYDELOTTE, F.                    |                       |
| OPPENHEIMER, R.                  |                       |

Two memoranda, Stewart to Oppenheimer on irregularities in handling grant for economics from Chairman of Rockefeller Foundation Trustees. One not sent. Internal to I. A. S.

Memoranda filed in Vertical file under "R" for Rockefeller.

W. W. S. Rockefeller-Bamberger Foundation

7/30

1178  
N.Y. Law signed <sup>Sept 21</sup> exempting certain  
private educational institutions  
Ld GAS

Verb Tax -

August

GENERAL

Facilities

POLICY

Administration

The furniture amounted to about \$18,766.00, plus \$4,000.00  
and was let on competitive bids.

D File, Furniture - New Wings

✓ 1948  
SCHOOL OF MATHEMATICS

Academic Organization

CONTRACTS

Government Relations

NATIONAL RESEARCH COUNCIL

Foundations

MEMBERS

Academic Personnel

N. R. C. Fellowship Office informs Oppenheimer of following post-doctoral fellows in the physical sciences: Edwin J. Akutowicz, David Feldman, Joseph V. Lepore.

D, National Research Council A. E. C. Fellowships

✓ 1948

8/17

DIRECTOR

Administration

HOUSING

Facilities

OPPENEHIMER, R.

Biographical

Oppenheimer to Leidesdorf, August 17, 1948.

On maintenance and furnishing of Olden Manor.

D, Leidesdorf, S. D., ~~1948~~ 1946-



CONTRACTS

Government Relations

SALARIES

Academic Personnel

VON NEUMANN

Biographical

Von Neumann to Oppenheimer, September 1, 1948.

"I would like to recommend that no part of my salary should be charged to the Computer Contract. We made a charge of this nature in one exceptional case in 1946-47, but I think that it is in better agreement with our consistent position to refrain from making this a policy."

D File, von Neumann, John

WEYL, HELEN

Biographical

Died September 5, 1948.

W File, E, L

WEYL, HELENE

Biographical

"In Memoriam Helene Weyl."

Filed in Vertical File under "W" for Weyl.

PRINCETON UNIVERSITY

Relations WOAI

BOYD

Biographical

OPPENHEIMER, R.

Firestone Library opened September 15, 1948.

D File, Firestone Memorial Library

HELLA  
WEYL, MRS. HERMAN (HELLA)

Biographical

Letter from Achim Weyl to Aydelotte, September 26, 1948.

"This is the copy of Hella's biography which I promised you at the time of the gathering in her memory at Princeton.

"I am afraid that black on white it sounds even drier than it did when spoken; but it is factual and she would have wanted it no different. The sparkle she would have given to the tale of her life had she written it herself, the memory of her will supply, undimmed by time."

(Mrs. Helene Joseph Weyl died September 5, 1948 in Princeton at their home, 270 Mercer Street

A File, Hermann Weyl

✓1948

1951

End of Year

FACULTY

Academic Personnel

OFFICERS

Corporation

LEARY, MRS.

Biographical

Mrs. Leary listed as Secretary to Faculty.

D, Standing Committees, Faculty

TRUSTEES (EXECUTIVE COMMITTEE)

Corporation

For a full list of meetings of the Trustees and Executive Committee from the beginning to October 11, 1948, see letter Leary to McNamara, October 11, 1948, Source stated below.

D, Leidesdorf, S. D., 1946-

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

EARLE, E. M.

Biographical

OPPENHEIMER, R.

Proposed Historical Studies. Memorandum from Earle  
to Oppenheimer, October 22, 1948.

Filed in Chronological file under 1948, 10/22.

Earle, I. A. S., 1946



*Copy to Stewart & Warren*

October 22, 1948

Memorandum to: Dr. Oppenheimer

From: E. M. Earle

As a result of my four months in Europe and of conferences which I have held with members of the Princeton community since my return, I am submitting to you the following tentative report and recommendations, which are approved by the School of Economics and Politics as a whole.

The two broad fields to which we should like to devote seminars during the next two years (1949-1951) are:

- (1) The interrelations of economics and politics in Europe (and America), 1750-1793;
- (2) Modern France--its basic political, economic, and international problems.

The eighteenth century project we view as being a kind of basic research in the international relations of our own time. No one can hope to understand the complexities of modern politics who does not have a grasp of eighteenth century contributions to political and economic theory and concepts of statecraft. The eighteenth century seminar would, of course, be a study of history of great inherent interest, quite aside from its implications for the study of international relations. The Institute is uniquely qualified to do the type of thing we have in mind; indeed, it is the only institution in the United States which could hope to undertake anything of this sort.

Again, a study of the problems of modern France, particularly of the Third French Republic, desperately needs to be made. French history and French politics during the last three-quarters of a century are of absorbing interest in themselves. But they are more--they are an essential clew to an understanding of the prevailing covert civil war which is now being waged in France. You and I are agreed that the real danger spot in the western world today is the French Republic.

It is proposed that each of the suggested seminars be composed of three groups of personnel: the usual Princeton core from the University and the Institute; a group of distinguished European scholars; and the best Americans we can obtain from outside the Princeton community. For the eighteenth century study we should like to invite to the Institute for the autumn term of 1949-1950 the following persons:

Pieter Geyl, professor of modern history in the University of Utrecht, formerly professor of Dutch studies at University College, London;

Herbert Butterfield, professor of modern history at Cambridge University;

Richard Pares, professor of modern history in the University of Edinburgh, editor of the English Historical Review;

#2. Memo to Dr. Oppenheimer. 10/22/48

Lucy Stuart Sutherland, principal of Lady Margaret Hall, Oxford;

Paul Vaucher, professor of history, The Sorbonne; formerly professor of history, University College, London.

From Princeton University we should like to invite the following:

Jacob Viner, professor of economics;

Robert Palmer, professor of history;

Gilbert Chinard, professor of French literature.

We are not as yet prepared to make definitive recommendations concerning the three or four scholars we should like to invite from other American universities; however, we have several names under consideration.

We should like to hold the French seminar during the autumn term of 1950-1951. Among the persons I have interviewed in England as possibilities are:

David Thomson, Sidney Sussex College, Cambridge;

Alfred Cobban, University College, London;

J. T. T. Bury, Corpus Christi College, Cambridge;

A. C. L. Bullock, New College, Oxford;

Rohan Butler, All Souls College, Oxford;

F. H. Markham, Hertford College, Oxford;

Agnes Headlam-Morley, professor of international relations and Fellow of St. Hugh's College, Oxford.

It will be necessary for me to make a trip to France, preferably in the spring of 1949, to canvass in detail the availability of French scholars for this enterprise. I made some inquiries during the summer of 1948, but the August holiday in France made it impossible for me to go beyond a preliminary stage; nevertheless, I have before me a sizeable list of persons and would not, therefore, have to start from scratch. I feel, also, that I have done something less than justice to the Continental nations other than France and to the resources of the city of London. Among the Frenchmen we should like to bring for this study is Jean Gottmann, formerly a member of the Institute and the most distinguished younger geographer in France. We should like, also, to have Professor Woodward of Oxford return to the Institute for the French seminar.

A program of this scope will, of course, require sizeable appropriations from Institute funds and, in all probability, support from one or another of the foundations. The School of Economics and Politics recommends strongly that such support be obtained for a period of five years and at a rate of about \$40,000 a year. (I have not attempted in this memorandum to go beyond the

#3. Memo to Dr. Oppenheimer. 10/22/48

first two seminars, although, as you know, they do not represent the completion of my plans but merely their initiation.) It is embarrassing to interview scholars without being able to make firm commitments and this we cannot do as long as the funds are not in hand or assured. There is also a great economy of time and energy, as well as a gratifying measure of stability and security in one's plans, if one does not have to be continuously distracted by fund-raising activities. A tentative budget for the eighteenth century seminar follows:

|   |                         |
|---|-------------------------|
| Five European scholars at \$3000 each*                                | \$15,000.               |
| From Princeton University:  |                         |
| Jacob Viner—leave of absence, one semester                            | 5,000.                  |
| Gilbert Chinard—stipend   | 3,000                   |
| From other universities   |                         |
| Four professors or associate professors at an average of \$3,000 each | <u>12,000</u> \$35,000. |
| Travel, secretarial, library, and other administrative expenses       | <u>5,000.</u>           |
|   | <u>\$40,000.</u>        |

My negotiations with the European scholars whom we propose to invite for the eighteenth century seminar were of necessity on a when-as-and-if basis. I told each of them that you had authorized me to proceed on the assumption that the necessary funds would be forthcoming and that I myself believed that they would be obtained. I felt obliged, however, to say that the funds were not actually in hand and that I could not make binding commitments until I had final authorization from you. I have said I felt such authorization would be forthcoming sometime in October. (I did not know at that time that you would be away from Princeton until October 15.) I have written each of the persons concerned explaining that your absence would somewhat delay their definitive appointments as members for the autumn term of 1949. I am very eager, of course, to write them as soon as it is feasible to do so.

There are, of course, questions which you will wish to ask and further details which I should like to place before you at your convenience. Meanwhile, I thought you ought to have this memorandum in advance of your meeting with the School of Economics and Politics on Wednesday, November 3.

---

\* Transatlantic steamship fares, \$900; railway or air travel in the United States, \$300; stipend at \$10 a day, July 15 to December 15, \$1500; miscellaneous and contingent, \$300. Professor Pares and Miss Sutherland hope to spend two months at the Clements Library at the University of Michigan, and Professor Geyl hopes to spend a comparable period at the Huntington Library at San Marino, California, before coming to the Institute. It is of the greatest importance that they have access to the source materials available in these outstanding libraries.

October 22, 1948

Addendum to memorandum:

The five European scholars mentioned for the eighteenth century group have agreed to come, with the exception of Professor Vaucher, concerning whom there is some doubt.

Professor Viner has not yet been approached about obtaining a leave of absence from Princeton University.

E. M. Earle

10/26

1948  
MAYER, WALTHER

Biographical

Statement of the financial position of Mrs. Walther Mayer after the death of Dr. Mayer, dated October 18, 1948.

Letter from Oppenheimer to Mrs. Mayer, October 26, 1948, regarding the mortgage, continuance of Dr. Mayer's salary until the end of the fiscal year ending June 30, 1949.

Both the statement and the letter are filed in the Chronological file under 1948, 10/26.

D, Mayer, Walther

*Mayer  
Jacobs*

October 26, 1948

Dear Mrs. Mayer:

After my return from Europe, I spoke to the President and the Treasurer of the Board of Trustees to see what arrangements they thought appropriate with regard to your present position.

We would like to waive all payments by you on the mortgage now outstanding, that is, both interest and amortization payments. All right to interest and charges is now renounced by us. If you wish to do so, you can keep the mortgage without paying it off. On the other hand, should you so desire, you can pay off the balance at any time. We would also like to continue Professor Mayer's salary through the present fiscal year, ending June 30, 1949.

Since I am confident of the approval of the full Board for these arrangements, I am writing you in advance of the formal meeting of the Trustees in November. I thought, too, that in making your plans you would wish to know as soon as possible what has been decided.

Yours sincerely,

Robert Oppenheimer

Mrs. Walther Mayer

Copy: Mr. Maass  
Mr. Leidesdorf  
Miss Trinterud

THE INSTITUTE FOR ADVANCED STUDY

*Founded by Mr. Louis Bamberger and Mrs. Felix Fuld*

PRINCETON, NEW JERSEY

October 18, 1948

Memorandum to Dr. Oppenheimer

From Luella Trinterud

I have the following information in regard to the financial position of Mrs. Walter Mayer:

- |  |            |
|--|------------|
| 1. Checking and Savings Accounts at death of Dr. Mayer   | \$1,400.00 |
| 2. Value of TIAA Annuity Contract<br>(This will give Mrs. Mayer a monthly life income<br>of between \$45.00 and \$50.00) | 13,127.52  |
| 3. Metropolitan Life Insurance Company- life policy  | 3,000.00   |
| - annuity policy   | 3,000.00   |

In addition to the above, Mrs. Mayer has a nice, six-room house at 273 Hawthorne Avenue, in which she can rent several bedrooms to supplement her income. At the present time Dr. Reidemeister is renting one of these rooms.

Dr. Mayer's salary of \$5,300 per year is being continued to Mrs. Mayer at present, without tax deduction. The last payment to TIAA was made as of September 30th. No more payments can be made on the contract as it reads "no premium is acceptable as of a date later than the first of the month following the date of death".

The following debts are still outstanding:

|                      |            |
|----------------------|------------|
| Princeton Hospital   | \$250.00   |
| Mather Funeral Home  | 225.00     |
| Dr. R. J. Belford    | 500.00     |
| Dr. Guy K. Dean      | 70.00      |
| Dr. W. G. Rainey     | 25.00      |
| Dr. Chas. Copenhaver | 22.00      |
|                      | <hr/>      |
|                      | \$1,092.00 |

There is a mortgage on the house in favor of the Institute with an outstanding balance of \$3,641.39 on which a monthly payment of \$45.10 is due.

10/27  
11/19

SEP 5m - Chemis info 11/24

PARTICIPATION IN ADMINISTRATION  
SCHOOL OF ECONOMICS AND POLITICS  
SCHOOL OF MATHEMATICS  
STEWART, W. W.  
EARLE, E. M.

Academic Personnel  
Academic Organization  
Biographical

Stewart to Oppenheimer. In anticipation of the Faculty meeting with School of Economics and Politics on November 3, Stewart pointed out the need of future faculty appointments to the School, mentioning at the same time Earle's memorandum on the conference in studies of France (See memorandum October 22, Chronological). There were five faculty members: Earle, Mitrany, Riefler, Stewart, and Warren, and the Trustees upon the recommendation of the Faculty and the Director (1945) had authorized the appointment of two additional faculty members: (an economist and an historian, neither of the two turned out to be available, says Stewart. The Faculty, now three, will be two

*Handwritten notes:*  
V. H. ...  
M. ...

*Stewart* when he retires in 1950. Stewart says it seems appropriate to consider a type of scholar who might be considered for appointment and indicate the method of selection, and suggests a conference to discuss it.

He mentions two topics he thinks it advisable not to discuss at the group meeting--one concerns the economic fund under the terms of the grant made by the Foundation, and the other, correspondence with Professor Hayek.

Katherine Russell to Cherniss, von Neumann and Weyl, calling them to a meeting Oppenheimer is having in his office on November 24 with Earle, Stewart, Warren and Viner.

*11/23 Stewart suggests W.W. Rostow (Ind.) Keynes, other guests (psych)*

D, Historical Studies, *Recommendation of the Faculty*  
~~Minutes of Meetings~~



10/28

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

MEMBERS (1948-49)

Academic Personnel

STIPENDS

School of Humanistic Studies Budget, 1948-49.

Filed in Chronological File under 1948, 10/28.

D, School of Humanistic Studies

10/28/8

School of Humanistic Studies  
Budget - 1948-49

Stipend Appropriation

\$29,000

|                               |               |         |
|-------------------------------|---------------|---------|
| Contribution (Hans Baron)     | \$1,000       |         |
| Virginia Grace (1st term)     | 2,000         |         |
| J. J. E. Hondius (1st term)   | 3,000         |         |
| Berta Segall (full year)      | 2,400         |         |
| Lucy T. Shoe (full year)      | 2,400         |         |
| G. A. Stamires (full year)    | 3,900         |         |
| A. J. B. Wace (1st term)      | 3,000         |         |
| Hans Swarzenski (permanent)   | 4,000         |         |
| Herbert Weisinger (full year) | 2,600         |         |
| Mary E. White (full year)     | 2,400         |         |
|                               | <u>26,700</u> |         |
|                               | 2,300         | Balance |

Assistants Fund

9,200

|  |              |         |
|--|--------------|---------|
| Assistant for Professor Lowe                           | 1,200        |         |
| Daphne Hereward (Meritt) (full year)                   | 2,400        |         |
| M. J. Mellink (Goldman)<br>(9 months from 10/1 to 7/1) | 2,000        |         |
| Thompson Research Assistant                            | 2,200        |         |
|  | <u>7,800</u> |         |
|  | 1,400        | Balance |

Non-stipend Members

Dr. Paul Clemant (full year)  
~~Dr. Kurt Weitzmann~~

Secretarial Staff

7,200

|  |              |                               |
|--|--------------|-------------------------------|
| Marian Welton, School Secretary, (Permanent)                                     | \$2,400      |                               |
| Scofield (1/2 time Cherniss) (permanent)   | 1,647        | (2200 rate; 9 mos. from Oct.) |
| Ellen Bailey (Panofsky Res. Asst.) (Temp.)<br>(\$2200 rate; possible 9 mo. stay) | 1,647        |                               |
| Dereamer (Sec'y. Meritt) (Temporary)<br>(\$2000 rate; possible 7 mo. stay)       | 1,169        |                               |
|  | <u>6,863</u> |                               |
|  | 337          | Balance                       |

SCHOOL OF ECONOMICS AND POLITICS

*Administrative*

Academic Organization

SCHOOL OF MATHEMATICS

PRINCETON UNIVERSITY

Relations WOA

SELBERG, ATLE

Biographical

NEUGEBAUER, OTTO

FRANKL, DR. PAUL

ELIOT, THOMAS

BOHR, NIELS

MEMBERS

*Academic Personnel*

Faculty meeting, Oppenheimer presiding. (1) Approval of nomination of Atle Selberg as permanent member beginning with 1949-50 academic year grant in aid of \$8,000 with appropriate T. I. A. A. arrangements, appointment of Otto Neugebauer on a recurrent membership basis which might mean membership for one semester every ~~year~~ two years or so; the initial attendance to be for one semester 1949-50 with a grant in aid of \$5,000. Both of these were approved, both to the School of Mathematics.

*Another finisher of works - life at GAC expense.*

Dr. Paul Frankl, Humanistic studies, Dr. Frankl was then 70 years old but actively engaged in a final summary of a great lifetime of scholarship. The plan was for a 3-year membership, and it would not be permanent, and no retirement commitment would be made. The faculty authorized this appointment on this basis.

As to the School of Economics and Politics, the Director made two proposals: (1) an informal commitment to continue a line of literary criticism then followed at the Institute by T. S. Eliot, Francis Fergusson, and Kenneth Burke. This would be helpful to Professor Blackmur, Princeton University, in connection his seminar in literary criticism. The trial period might extend five years. (2) Inviting the membership for a five or ten year period, men of great distinction who had lasting commitments abroad. During these periods these members might choose when they wished to come to the Institute, a device to be used sparingly and only when considered useful to the faculty as a whole. Under these circumstances he proposed Professor Niels Bohr and T. S. Eliott, the commitment in each case to be for five years. *re Henry Clay (1940, 49/5 September 50/54 died 55*

*Did he?*

There was a lengthy discussion, and the faculty did not approve the invitation to Eliot ~~xxxxxx~~ but the Director would undertake it on his own. The faculty approved the proposed invitation to Niels Bohr. Minutes Faculty Meeting, November 9, 1948, File V-1

NOTE

Dr. Carl Ludwig Siegel attended this meeting and presented the information on Dr. Solberg.

November 11, 1948

Memorandum to Members  
from Occupied Zones:

The Institute for Advanced Study has sought to make possible your sojourn here by giving you a grant-in-aid. At the same time, in order to make your coming to the United States possible, we have undertaken to promise that all expenses of travel and subsistence would be met by us.

We are not declaring payments-in-aid to you as taxable under the Internal Revenue laws since the money is not being paid to you as salary in return for services rendered, but as a grant-in-aid to enable you to pursue your own work.

Under these circumstances some caution must be exercised with regard to any unexpended balance of the sums paid to you which are not required by you and your family during the period of your sojourn. In fact, any substantial sums accumulated by you and transferred, where legally possible to your accounts abroad, would immediately raise the question of taxability. The Institute could no longer with propriety fail to withhold and to report its grants. Under these circumstances, it is probably appropriate that after defraying in full the expenses of your travel and your sojourn here, and other proper expenses incidental to your trip, residual funds should be returned to the Institute with whatever stipulation you may wish to make as to their future use, provided that this falls within the appropriate practices of the Institute.

This note is not an appeal to be unduly frugal, but is a suggestion as to the proper handling of such monies as are not needed for the real purpose of the grant-in-aid.

Robert Oppenheimer  
Director

PARTICIPATION IN ADMINISTRATION

Academic Personnel

TAXATION (FEDERAL)

Government Relations

MEMBERS

Academic Personnel

Oppenheimer to Members from the Occupied Zones:

Informs them that the Institute is not reporting stipends because they are not salaries, but aids to further academic work. If any member has a surplus of these funds left over, he should return them to the Institute, for if he attempts to transfer them abroad, the Federal government will tax his whole stipend.

Faculty Minutes, page 202

POLICIES

Administration

LIBRARY

Facilities

"The Director stated that the Institute library is a work library; it is primarily an instrument of study." He went on to say that our policy is to have on hand books that are used so frequently and intensively that it would be inconvenient to have them in the Princeton Library, and to buy books not obtainable at the University.

## POLICIES

## Administration

The Chairman proposed suggestions for life insurance of Faculty members by the Institute and disability and health insurance for Institute employees. A Committee was appointed to look into the Institute's obligation in this respect; the chief study being a group insurance plan against accident, injury and sickness for Institute employees. The Committee consisted of Mr. Schaap, Chairman; Messrs. Fulton and Rosenwald, and Mr. Maass, ex-officio member.



GEST ORIENTAL LIBRARY

Facilities

RIEFLER, W.W.

Biographical

The Gest Oriental Library was turned over to Princeton University, to be housed in the Firestone Library. The title remains with the Institute.

The IAS purchased the home of Prof. W. W. Riefler on Battle Road Circle for \$42,500.

*Must have been explanation of Treasurer's Report for 1948*

1948

11/16

POLICIES

Administration

NEUGEBAUER, OTTO

Biographical

"As a part of a projected plan to encourage bonds between the Schools, the appointment of Dr. Otto Neugebauer was discussed. The invitation was to come from the School of Mathematics but it had the cordial concurrence of the School of Humanistic Studies. Dr. Neugebauer's work in the prehistory period of mathematics was considered a practical bridge between the Schools. The initial invitation would later be supported by the School of Humanistic Studies through appointments of younger men recommended by Dr. Neugebauer. The Director hoped that a sound pattern might eventually be established by such bonds between two rather remote disciplines."

Tr. Min. 11/16/48 p. 4

LIBRARY (GEST)

Facilities

PRINCETON

Relations with O.A.I.

When IAS gave the custody of the Gest Oriental Library to Princeton University there were obligations undertaken by Princeton which they have not discharged. Difficult to raise these questions with Princeton.

Interview R. Oppenheimer - 10/14/55

POLICIES

Administration

BOHR, NIELS

Biographical

The Director suggested a type of recurring membership whereby a distinguished professor could come to the IAS whenever he pleased over a period of 5 or 10 year. The arrangement suggested for Prof. Bohr would be covered by a special appropriation of \$4000 in each year's budget for five years; the understanding being that should he come for a full term within that period he would receive \$8000. He would be considered a regular member.

Tr. Min. 11/16/48 pp. 3-4

GENERAL (State)

Government Relations

"Mr. Maass reported on a request that the Institute make a gift of approximately 19 acres of land to the State of New Jersey for use in a proposed Princeton Battlefield Park. (The area under discussion is bordered on the south by the old trolley line, on the west by present State Park property and the north by State Park property.) Mr. Maass read correspondence between Mr. George McAneny and himself on this subject.

"After some discussion of background, it was agreed that the property under consideration is so integral a part of the Institute and so valuable for its future expansion that a gift should not be made at this time.

"The decision was taken that the Chairman should write in answer to Mr. McAneny in the following sense: In light of the fact that this land may prove valuable for the future growth of the Institute, the Trustees do not feel they have a right to deprive the Institute of it."

*Reaffirmed Tr. min. 4/15/49 P. 2*

SELBERG, ATLE

Biographical

Faculty recommended appointment to permanent membership of Dr. Selberg with a grant-in-aid of \$8000 and TIAA of 5 o/o with Selberg contributing a like sum. The Director stated that at 31 Selberg was considered one of the best mathematicians in the world. He was then at the University of Syracuse; and would occupy a post at the University of Oslo the next year.

Tr. Min. 11/16/48 p. 3

GEST ORIENTAL LIBRARY

Facilities

SWANN, NANCY LEE

Biographical

It was moved, seconded and carried that the IAS pay Dr. Nancy Lee Swann two months' salary at \$200 a month in lieu of two months' notice terminating her employment; and that the IAS no longer has any commitment to her.

Tr. Min. 11/16/48 p. 5

MAYER, WALTHER

Biographical

It was moved, seconded and carried that all interest and amortization payments to the Institute on the mortgage now held by Mrs. Walther Mayer on the property at 273 Hawthorne Place be waived by the Institute starting with Prof. Mayer's death on Sept. 10, 1948; and that Mrs. Mayer be paid Prof. Mayer's salary through the present fiscal year, ending June 30, 1949.

Tr. Min. 11/ 16/48 p. 5



1948

11/16

DIRECTOR'S FUND

Finance

ELIOT, T.S.

Biographical

FERGUSSON, FRANCIS

BURKE, KENNETH

RADIN, MAX

"The Director reported that at present the chief use of the Director's Fund had been to continue the line of appointments started with Blackmur in Literature and criticism: T. S. Eliot, Francis Fergusson, Kenneth Burke are General Members under this grant. The Director proposed to suggest to Mr. Eliot that he return to the Institute when he can. An invitation has been accepted by Professor Max Radin for two terms during the academic years 1948-1949 and 1949-1950. Professor Radin's plan is to complete several books on the history of the law during his stay."

Tr. Min. 11/16/48 p. 5

SWARZENSKI, HANS

Biographical

FRANKL, PAUL

Dr. Hans Swarzenski had accepted a one-year appointment as Assistant Curator in the Boston Museum of Fine Arts. He was granted a year's leave of absence, which would not be counted as part of his five-year Institute appointment.

Dr. Paul Frankl was voted a three-year appointment. In view of Frankl's advanced age outside aid would be sought after he is no longer active in his work.

Tr. Min. 11/16/48 p. 4

## BUDGET (Balance Sheet)

## Finance

"1. The balance sheet for the Institute as of June 30, 1948 shows a total fund of \$18,333,720.31 as against liabilities of \$653,182.66.

"2. The estimated income for the year was \$617,018. as against budget appropriation of \$624,086.08. The difference would probably be equalized by extra dividends.

"3. On question from Mr. Rosenwald as to whether there is an accumulated fund that can be drawn upon, Mr. Maass reported a surplus since 1942 of \$635,047.46. exclusive of profit on investments."

Tr. Min. 11/16/48 p. 1

1948

11/16

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

The Director felt that any formal report to the Trustees on this School would be premature as he deemed the situation far less clear than in the others, and because future plans are now under intensive discussion.

See the Verb. Exec. Ad file for a photo of a report  
- the American social scientist. 2 pages  
Skipped question

Tr. Min. 11/16/48 p. 5

1948

11/18

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

DIRECTOR

Administration

Summary of informal suggestions which Director told Trustees was available on request. Original Draft in file: this is final corrected draft which is filed in Chronological File under 1948, 11/18. Discussion was had at Board but Minutes don't indicate it.

D, School of Humanistic Studies Correspondence (1)

### Report on School of Economics and Politics

The Director reported only on tentative plans now under discussion in this School. The situation he deemed far less clear than in the other Schools. The School had formerly been divided between Professor Earle's modern history studies and the group in economics under Professors Stewart, Riefler and Warren. Professor Riefler's acceptance of a position with the Federal Reserve Board, and Professor Stewart's retirement in the near future, brings to decision what is going to happen to the School.

The seminar work under Professor Earle is to be continued: some ten men, about half from Europe, will be invited each year for a more or less organized discussion of a subject which appears timely. The Director told something of last year's seminar on Russia; usually some people come from Washington to listen to the discussions; some participants write books or articles while they are members. Professor Earle's subject for next year is the history of the 18th century in Western Europe; for the following year France since the revolution. It was Professor Earle's opinion that a budget of \$10,000. would be necessary. The Director felt that this scale was probably more than the Institute could support. Professor Earle might ask for other help for the project, perhaps from the Rockefeller Foundation.

About the general plans for the economic group in the School the Director was hesitant to talk in view of the fact that they were in process of formulation. He thought it of importance that Professor Jacob Viner, an economist and historian of wide interests, now at Princeton University, and a member of the Institute had been invited by the School to attend departmental meetings. The Director described the School as the only instrument which the Institute has for discussing or dealing with the social sciences. He pointed out that both Professors Stewart and Warren have well-founded doubts about the value of economics as it exists today. The School has always been notable for its centrifugal tendencies. It is now faced with a deep choice, one also facing the Institute, of whether to pursue further studies in any one of the social sciences, to build a more practical program, or to let these interests lapse. There has been much talk of general methodological studies and juridical studies. But the Director felt that no one man or group of men seemed appropriate to act as their focus. The Director's own feeling he thought probably best expressed by the words of Mr. Justice Holmes: "Our need is more education in the obvious and less elucidation of the obscure." In this sense, the Director was of the view that there might be a place at the Institute for the ordering of knowledge as it exists, on an ad hoc basis. He pointed to present-day psychology as an example of a discipline based on a wide variety of methods and practices, and facing a methodological crisis. In the social sciences this happens very frequently. Many problems in these areas are largely methodological and quasi philosophical; but there are also very often problems of practical consequence which obviously are timely and tough. The available information on such problems would be useful if it could be ordered and made public. The Government has done something of this when it sees a critical problem arising; but in many cases there governmental committees fail to take advantage of what is really known about the subject.

In considering such studies, the Institute would be undertaking work that has little to do with the real accretion of new knowledge in the social sciences, but rather with the use of the knowledge now available. Although not asking for authorization to pursue such a course, the Director welcomed comment on it. On question from Mr. Lewis as to whether an illustration of the contemplated work could be given by explaining the proposed 18th century studies under Professor Earle, the Director answered he did not think the two programs quite comparable. Professor Earle's seminar is an attempt at historical research; to see whether sources have been hitherto misunderstood and whether additional light can be thrown on a particular course of history. This may be reflected in the books or articles of some of the members; it may be judged by scholarly standards; the outcome is measured in increased understanding by those who come for the interchange of ideas. But the program under discussion for the social sciences was quite different; it might mean inviting a group of people qualified to discuss the underlying assumptions in the statistical theory of economics; out of such a program should come a type of formal report. An example would be a group who have been struggling with the contradiction of psychological techniques. Such panels could most fruitfully study present crises; they might be supplementary to groups with primarily historical interest; they might have to do with practice rather than with fundamental knowledge. In such a manner is practice codified; but it is not necessarily intellectual enrichment.

It was the feeling of the Director that in the social sciences this could well be the general way in which the Institute could proceed; but no decision had been taken. On question from Dr. Aydelotte as to whether Palestine or India would be appropriate problems for such studies, the Director replied that questions adjudicating hostile views, particularly those already before the American political scene, would possibly put the Institute in a crucially bad position. The choice of a particular problem would be a good part of the success of the attack.

At Mr. Strauss' suggestion that such a program might affect the scholarly atmosphere of the Institute, the Director agreed that it meant a break from purely scholarly work. It would probably mean not more than five or six members in residence in any one semester. As such, the scale of the project should not upset the Institute atmosphere; yet the spirit might be disastrous. On question as to whether the plan would fall within the School of Economics and Politics, the Director stated that that remained open.

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

STEWART, W. W.

Biographical

OPPENHEIMER R.

Memorandum from Stewart to Oppenheimer giving Oppenheimer biographical data on several members in economics who have been discussed by the two men: Dr. ~~xxxx~~ Alan Gregg, Simon Kusnets, W. W. Rostow. Not all of these were in economics. *Only Kusnets*

"While we may not/<sup>now</sup>be in a position to make long-term decisions, we are at the time when plans for next year must be made. After our next discussion on Wednesday, November 24, may it not be feasible to consider those who might be invited as members for the academic 1949-50? The problems of economic growth constitute a sufficient focus to justify asking several members to spend a year with us."

S File, IAS, Sch. Econ. & Pol. (Reports, Memoranda) 1948-49

S-7-1

✓ 1948

11/23

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

STEWART, W. W.

Biographical

OPPENHEIMER, R.

Stewart to Oppenheimer.

A recommendation for tentative consideration for membership of Dr. Alan Gregg, 58, at the Foundation (Rockefeller) About to retire to write. Very important in the field of psychology. Suggested for a five-year appointment. Simon Kuznets, 47, expert in studies on national income and capital formation, etc., and economic growth. He also recommends for consideration Rostow, W. W. He was recommended by Earle.

D, Historical Studies, Recommendations of Faculty



11/23

1948  
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

EARLE, E. M.

Biographical

OPPENHEIMER, R.

Earle to Oppenheimer. During 1949-50 decisions will have to be made concerning the future of S. E. P. It may be advisable to have a visiting professor and several memberships with the primary purpose of becoming acquainted with persons desirable for permanent ~~appointments~~ membership or appointment to the Faculty. Suggests carrying an amount equal to Riefler's salary in the budget to give the School a little more leeway.

D, Historical Studies, Recommendations of the Faculty

11/24

1948  
DIRECTOR

Corporation  
Administration

POLICIES

First draft of minutes of Director's report on School of Economics and Politics to Trustees with comments School of Economics and Politics but filed in file below. Not in final form attached to Minutes. He favors ordering of knowledge presently available rather than research to acquire more knowledge. *Favors psych rather than econ. among social sciences?*

Draft is filed with this memo in Vertical File under "D" for Director.

D, Humanistic Studies

11/24

FLEXNER, ABRAHAM

Biographical

Katherine Russell informs Sarah Jordan, picture editor,  
Press and Publications Division, OII, Department of State, that  
Flexner's "files are no longer available at the Institute."

D File, Flexner, ~~Abraham~~ Abraham

~~PRINCETON UNIVERSITY~~

WORLD WAR II  
AYDELOTTE, F.  
RIEFLER, W. W.

~~SWEETSER, ARTHUR~~

~~RELATIONS~~

Government Relations  
Biographical

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

In A copy from an excerpt from a letter to Frank Walters, Geneva, by Arthur Sweetser, November 27, 1948 (Walters was doing a history of the League of Nations), Sweetser says: ~~in~~

"In going over all the papers yesterday with Frank Aydelotte, I can understand how it crept in, as the correspondence was all with Dodds, President of the University, but that, as I said before, was purely proforma, as he was haed of the oldest of the three inviting agencies. In sober fact, it was Dr. Frank Aydelotte of the Institute of Advanced Study, who was the prime and practically single mover on the Princeton end, with the other two sponsors only giving their names, and, as the Treasurer of the University only last night told me, the University itself not confirming the move till months later. It was with Dr. Aydelotte's Washington member, or rather a member who happened to be in Washington, that I made the first move as regards Princeton as

the actual site: i. e. a Winfield Riefler, later Economic Minister in London. It was Dr. Aydelotte who arranged the first luncheon in Princeton, drafted all the correspondence, organized the visit to Washington, met Loveday et al on arrival, and finally gave the whole group, which eventually ran up to some 40 officials, superb offices and quarters, for something like 4 years, in his own very crowded building. You would be the first, I am sure, to want to do full justice on this score, ~~particularly~~ particularly as in the end, as Dr. Aydelotte's own work increased, he was extremely embarrassed for space."

Sweetser goes on to assess the consequences of this hospitality:

(1) "It was a fairly friendly action on the part of the US Government in not objecting to the invitation going and in offering every possible help in detail, provided it could do it without getting involved too much in the principle"

(2) It had a real value in keeping the League alive and in getting support for it during the war years.

(3) Led to the production of useful stuff here.

(4) It helped through the experience of Loveday and others who were constantly called to Washington to lay the groundwork for various UN agencies such as Food and Agriculture, Bank and Fund, etc.

(5) Most of its staff have been well placed since then: Martin Hill as Adviser to the new SG on matters affecting Specialized Agencies, Watterson with FAO, Rosenberg with the UN, Deperon carrying on his same work at Lake Success; Lindberg and Nurkse both here for tea with us only yesterday. The whole group did not go over en masse, but their experience, their publications, and their library, he thinks, did, and established a permanent, continuing link between past and future which seems to him worthy of special consideration.

Also he says this group was the rallying point for the League in the United States and cites the pamphlet World ORGANIZATION, 1920-1940.

He opines that Avenol met his Waterloo in Aydelotte/ with the latter's friendship with Lothian which started the foreign office reaction which knocked out Avenol's most serious objection.

A File, League of Nations (Invitation to Economics Group)

BENEFITS

Academic Personnel

Mrs. John D. Leary to Mr. Schaap, December 2, 1948.

She includes a list of all the people who are salaried and taxable by the Bureau of Internal Revenue.

She says the Institute carried two types of insurance: TIAA is the only retirement plan in effect. In addition there is a group life policy which we are in the process of extending to cover the employees of the Computer Project. Under it each employee is insured for \$1500 by the Massachusetts Mutual Life Insurance Company. The Director hopes to include disability and illness under this policy for all employees. The only disability coverage now is under Workmen's Compensation Law which is inadequate.

~~XXXXXXXXXX~~

John F. Fulton, Institute for Advanced Study, 1948-49

✓1948

12/7

PARTICIPATION IN ADMINISTRATION

Academic Personnel

DIRECTOR

Administration

DYSON

Biographical

Director requested authorization...to budget \$9000 for stipends during next 5 years for Dyson," then Commonwealth Fellow. Authorization granted. (School of Mathematics had approved 12/3/48).

Solicited ideas and suggestions from Faculty.  
(By 4/19/49 Minutes read: "Director announced" appointments for three years. (p. 207)

Faculty Minutes

12/7

PARTICIPATION IN ADMINISTRATION

Academic Personnel

SCHOOL OF MATHEMATICS

Academic Organization

STIPENDS

Academic Personnel

ELIOT

DYSON

The Director reported Eliot may come back in 1950. He requested authorization from the Faculty to budget \$9,000 to be used during the next five years to provide stipends for three terms for Dyson, now Commonwealth Fellow. Granted.

Director reported he had offered Professor Chern of Nanking an appointment for three years, an emergency offer. The Faculty confirmed it. (Interesting to note that this was the origin of the reports to the Faculty on expenditures from the Director's Fund). 11/9/48

The Minutes contain the names of those present at the bottom rather than the top, a radical change. They are also

not designated as Minutes. They are not signed. The Director solicited suggestions from the Faculty.

Faculty Minutes, 12/7/48



12/10  
12/8  
12/16  
2/28  
10/28  
4/7

1953  
1955

POLICIES (Page 3, Par. 1)

Administration

DYSON, FREEMAN J.  
FEYNMAN (Last page)

*See pp 3-4 Biographical  
on general policy for IAS*

December 10, 1948, Oppenheimer to Dyson notifying him of his appointment for a five-year period on recommendation of the faculty of the School of Mathematics and with concurrence of the whole faculty. Appointment as member of the Institute for five years July 1, 1949-June 30, 1954. Dyson to spend such time as he finds possible with the Institute. The Institute is setting aside \$9,000 to be made available to him at the rate of \$3,000 a semester of \$6,000 for an academic year.

December 8, 1952, Oppenheimer to Dyson offering him Professorship in the School of Mathematics on unanimous vote of the Faculty and unanimous concurrence of the Trustees, effective July 1, 1953 until retirement, which technically at that moment was 65, but was in the process of being extended

by the Trustees. Salary \$12,500 a year, 5 per cent contribution on the part of the Institute toward TIAA. "The Institute permits its Faculty to elect the new TIAA plan of devoting up to fifty per cent of the retirement funds to the purchase of equities." Oppenheimer says that the salary range is being reviewed, and the salary may be increased upward but will not be reduced.

You surely understand the very great freedom which we wish to provide for our Faculty. In fact, your only duties as Professor, apart from the pursuit of your own scientific work, will be to consult with us occasionally about the appointments of members and of colleagues on the Faculty, and to help chart our modest course in scientific and scholarly work for the future.

At that time Dyson was Professor of Nuclear Physics at Cornell University.

December 16, 1952, Dyson informs Oppenheimer he accepts the appointment happily, but does not know whether he can

take up his duties as of July 1, 1953.

Dyson to Oppenheimer, February 28, 1953. Dyson has been asked by Oppenheimer whether or not Ras Jost should be offered an appointment by the Institute. Stating first that he feels disqualified by Jost's kindness to himself and Verena, Dyson's wife. Dyson expresses what he believes should be the ~~policy~~ permanent policy of the Institute, leaving Oppenheimer to consider the policy and decide what should be the practical decision if he follows it.

"I think the long-term success of the physics group at the Institute is best assured if it is our policy, not to commit permanently more than 50 per cent of our resources to any one group of people or to any one program of research. Even in such a flexibly run laboratory as this at Cornell, it is frightening to see how few people's time and brains are not committed in advance to be used in a particular way upon a particular job. In many other laboratories the situation is much worse. I therefore think it should be the

primary purpose of the Institute to correct this state of affairs. It means that the Institute should not only give to its members the freedom to work as they please, but should also preserve for itself the freedom to spend 50 percent of its current income at any time in the way best suited to the opportunities of the moment. With such a policy, the Institute will be able to keep a door permanently open for the new Niels Bohr who we hope oneday will come to change the direction of our thinking, if we are not too old to learn from him.

"It is my feeling then that permanent appointments at the Institute should be made very sparingly. They should be made for the occasional genius whose quality is undisputable, and for the few permanent people who are necessary to administer the physics group and to give the work of the group some continuity and guidance from year to year. I am well aware that my own appointment would be hard to justify on this basis. I feel it unfair of me to set up obstacles to the appointment of others after having just scraped through myself. Still you asked for my opinions and so I give them to you without considering my personal position."

*But organ-  
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policy. This  
was my  
idea. The  
at mercy of  
SM which  
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in one  
feel*

He then says it would be fine if Jost would consider a five or ten year appointment to the Institute, but he doubts he would. Then he finishes by saying Jost is well qualified to be a member of the small permanent group of the Institute, both as to his ability to do research in collaboration with other people, and, therefore his ability to teach.

October 28, 1955, Oppenheimer to Dyson. The Board of Trustees have authorized the Director to establish a single uniform salary for all professors at the Institute. At the present time this salary is \$18,000 a year. Therefore, on July 1, 1956, your salary will be increased to this figure.

April 7, 1955, New York Times story citing the following facts: // Dyson had been asked to attend a meeting of top Soviet scientists. Professor Richard R. Feynman of the California Institute of Technology had been informed by the General Manager of the Atomic Energy Commission, that it would be a risk if he took the trip. Dyson was a British

citizen, a permanent member of the staff of the Institute and cancelled his plans to go on being informed by the Immigration and Naturalization Service that a re-entry permit was no guarantee that an alien would be admitted to the United States after his departure.

The newspaper article points out that Professor Feynman received the Albert Einstein award for his fundamental work in the quantum theory of electricity and magnetism. This was the first time that the award, established by Lewis L. Strauss, chairman of the Atomic Energy Commission, had been won by a single individual.

Dyson was quoted as saying that the law was stupid under which he was rendered incapable of leaving the country in the fear that he might not be able to get back into it.

D File, Dyson, Freeman J.

GENERAL

Academic Organization

CHERNISS

Biographical

WEYL, HERMANN

Cherniss to Weyl, December 17, 1948.

He informs Weyl that next term there will be a seminar on the Politics of Aristotle meeting on Fridays in February, March, and April. "Such a subject is probably far from the interests of mathematicians, who in any case may have no~~t~~ time to give to such matters; but I want you to know that, if you or any of the members of the School of Mathematics are interested in participating, I shall be most happy to have them and you join the group. The work will be planned primarily for advanced students of Greek, but I am inviting the participation of persons who without Greek are specially equipped in philosophy, history, or politics."

W (Weyl) File, ~~EMK~~ Che-

12/21

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

GRANTS-IN-AID

Academic Personnel

EARLE, E. M.

Biographical

BARNARD, CHESTER I. *RFM*

Letter from ~~Ca~~ Barnard to Earle on above headings filed  
in Chronological File under 1948, 12/21.

Earle papers, C. I. Barnard

THE ROCKEFELLER FOUNDATION

49 West 49th Street, New York 20

Office of the President

December 21, 1948

Dear Professor Earle:

This is in reply to your letter of December 2 requesting, on behalf of the School of Economics and Politics, a grant to finance visits of European scholars to the School to participate in its studies in international politics. This involves the adoption of a somewhat new plan of grants-in-aid, and we have, therefore, given it consideration with respect to the general problem it thus raises as well as with respect to the usual specific questions. In view of the diminishing resources of the Foundation, there is necessarily some raising of the "threshold" and somewhat more stringency in the determination of priorities, as well as a reluctance to go into an expanded grants-in-aid technique involving whole groups and also commitment through several years. In view of this, Messrs. Stevens and Willits, who are most interested in this project, have recommended that we decline the proposal. After careful consideration, I have concluded that we should so do.

Although we do not feel justified, in relative terms, in backing the more wholesale scale of support at one place which your proposal suggests, this does not mean that we think no useful results would ensue from pursuit of your plans. Your seminar has been the medium through which some valuable scholarly productions have come; books produced by others have been improved by their authors' association with it. The experience of the Foundation in bringing European scholars to this country has been favorable. We have done it on an entirely individual basis. When there have been cogent reasons in particular cases grants-in-aid have been made to particular institutions for such individuals. We would expect to continue this practice, which, as you know, has applied to such individuals at the Institute as Professor Toynebee, T. S. Eliot and others.

Yours sincerely,

Chester I. Barnard

Professor Edward Mead Earle  
The Institute for Advanced Study  
Princeton, New Jersey

Earle papers C.I. Barnard

1913  
ROCKEFELLER FOUNDATION

Foundations

ELIOT, T. S.

Biographical

BLACKMUR, R. P.

BARON, HANS

EVERETT, C. W.

Accounting of works to Rockefeller Foundation.

D, Rockefeller Foundation