

1942-1955
GENERAL (FELLOWS)

Academic Personnel

STIPENDS

APPOINTMENTS (PERMANENT)

MEMBERS

Notes

/References taken from faculty minutes on the above headings are filed in Chronological File under 1942-1955.

Faculty Minutes

Frankel
de Polnay
Pauli
Seligal

February 9, 1942. (pp. 22-23) Dr. Aydelotte gave notice that he was about to call group meetings to discuss members' stipends for next year. He pointed out that there was some danger in allowing a member to stay with us too long. In answer to a question what would be considered too long Aydelotte gave tentatively 5 years as a maximum, but he was unprepared to make a definite statement fixing the limit.

May 1, 1944 (p. 62) There was some discussion of the implied obligations of the Institute in the matter of permanent appointments which grew out of a general discussion of the minutes of the meeting of January 24. The Director reported that he had given this problem careful study for some time. There are strong arguments both for and against permanent appointments of non-faculty rank. In the case of any such appointment the Director indicated that the prior approval of the faculty concerned would be the first requisite.

Was researching 1946-45
backward. (1946 then 1945)
Read ^{next} ~~that~~ 2 pages
from end toward beginning

December 13, 1946 Aydelotte suggested to the Trustees the creation of the title of Fellow of the Institute instead of Permanent Member. To be referred to the Policy Committee. 7

See note under 2/3/47 regarding Swarzenski given permanent membership and the fact that financial arrangements in future be worked out so as to distinguish permanent memberships from regular memberships. 8

Nov. 18, 1946. Aydelotte asked the Faculty to consider the creation of a type of appointment which would be less than Faculty position and better than ordinary membership. Such appointees might be called Fellows and would not necessarily be on a permanent basis. He felt that flexibility within the Institute was greatly needed. Earle then suggested that the Policy Committee now inactive be revived in order to take up this question. (p. 152) *if didn't.* 6

Appendix I to Minutes of May 20, 1946: (p. 129) The Director and SEP considered Mitrany---read the letter--there's a lot in it and too much to copy in this little note. (perm. membership) [See also Minutes p. 126 of the same date, May 20, 1946] 5

Dec. 13, 1945 (p. 111) Professor Veblen proposed that Godel be appointed as a permanent member of I. A. S. Motion moved, seconded and carried. 4

Dec. 13, 1945 (p. 112) Riefler brought up the question of having Fellows of the Institute. It was decided to postpone any discussion for the present. 4

May 19, 1945 (p. 93) Director stated that the meeting had been called to discuss proposed appointments to membership for periods of more than two years and to consider a resolution from the Policy Committee dealing with the general principle of such appointments. (etc.) (p. 94) Einstein feared that these long appointments to membership...might change for the worse the character of the Institute making it an institution not an institute. etc. 3

*2 yr ET for who voted at open
Schol- lounge - to whole Fac.*

February 2, 1948 (p. 192) Faculty discussed annual extension 9
of Goldenweiser's no-stipend membership and approved it.
Alternative permanent commitments. Director suggested
standing committee study nomenclature. *Monty. appld perm. mbr because*
missed a permanent. de Tolmy refused ext. because Perm. mbr present + no one qualified,
March 8, 1949 (p. 206) Discussion whether permanent membership 10
offer to Felix Gilbert should specify duties.

11/9/1948 R.O. submitted 2 prop. to Fac. 10
1. Commitment to continue lit. crit. now prepared by Elist, Ferguson & Burke
as aid also to Blochman's seminar. Trial period 5 yrs?
2. Institute to include new class of mbrs 5-10 yrs. In addition
they could come to IAS. Use sparingly & when appld by Fac. Sugg'd
Monty, Bohr & Elist 5 yrs each
long disc: wisdom of IAS taking paid of literature; appropriateness
of Elist's appl., + of collab. with Blochman's seminar - Dir. reluctant to disc.
Voted Elist appl. with Blochman carefully - Fac appld 5 yrs each Bohr, (Missed the Fac bs)

Was researching 1952-56
forward
Read ^{next} these 3 pages from
beginning to end.

Feb. 18, 1952 (p. 241) It was voted that appointments to 12
Permanent Membership with provision for retirement be
approved for C. N. Yang and for G. Placzek.

March 11, 1952 (p. 242) Veblen discussed with the Faculty some 13
of his views on the selection of Permanent Members and Professors
at the Institute. (For four points on this subject see pp. 242-43.)

April 2, 1952 (p. 244) The Director introduced the vote of 14
the School of Mathematics on the appointment of George Placzek
and Chen Ning Yang as Permanent Members. School of Math.
recommended to strengthen the permanent staff in theoretical
physics. (Two five-year memberships to be changed to
permanent memberships in Sch. of Math.) (For the commitment
of one of the two, Yang, to a professorship later on, it
says, among other things, that there is a substantial probability
that he will be offered a Faculty appointment at a later date.
See p. 244, point c)

Ibid. p. 245 Among the reasons for the increase in the budget 14
for the next year are the permanent or long-term appointments
in the School of Math.; Director suggests that the time has
come when future commitments must be weighed carefully against
the free balance of money available to implement them.

15 15
Dec. 14, 1953 (p. 259) The Director stated that the School of Historical Studies was now in the process of selecting a candidate or candidates for permanent ~~membership~~ appointment and that this matter probably would be ready to be raised at the next Faculty meeting.

16
me
64
March 25, 1954 (p. 261) The Director raised the question whether some change in procedure would seem advisable, when considering permanent or Faculty appointments in fields where no established tradition or policy exists in the Institute. *me*

17
reality
Dec. 17, 1954 (p. 266) The discussion, transcending the merits of the ~~ix~~ individual case, touched upon the ontological difference between "permanent" and "professorial" appointments; on the desirability of dividing the School of Mathematics into a section devoted to pure mathematics and another section devoted to theoretical physics; and on the troublesome nature of permanent non-professorial appointments.

March 8, 1955 (p. 271) Kennan proposed as candidate for a permanent membership.

March 22, 1955 (p. 277) Panofsky reminded the Faculty of the circumstances under which the present, somewhat unusual, procedure with regard to permanent appointments in general, and professorial appointments in particular, had come into being. It was agreed that, while unanimity or near unanimity is highly desirable, it can and should not be considered as conditio sine qua non; it was further suggested that the positions and votes preceding the final decision of the Faculty be regarded as confidential.

Kennan ?

43 6/8
44 4/18

Stdg Com.
1942 amtd by LB-FR -
Stdg Com. nominated by Com on Nom. + elected

P. 3

Elect by Bi at Spec mtg 1943 6/8 after
Hend attempted + failed do so. at annual
mtg.

all due to By-Law revision giving power app
S. Com. to us all

Termin

1942 4/18

1942-45

WORLD WAR II

Government Relations

PROFESSORS

Academic Personnel

Record of recordable (not secret) services of 15/18 staff
professors to government during war. (pp. 7-10)

Bulletin #12, October, 1946

SWEETSER, ARTHUR

Biographical

Sweetser is evidently employed by the federal government; first, in the office of war information, and later, in the United Nations.

A File, Sweetser, Arthur

WEITZMANN, KURT

Biographical

Appointed jointly by Princeton and I. A. S. as permanent--
Associate Professor (Research Associate) Princeton; Field Medievalist
by I. A. S.--\$5,000 p. a. 1945. 1946 raised by both to \$5,500.
In 1950 made full professor at \$7,000, and in 1952 at \$8,000
I. A. S. partnered. (Weitzmann offered professorship at
University of Vienna. See his letter January 23, 1950 to
Oppenheimer).

Material on this filed in Vertical File under "W" for
Weitzmann.

D. Weitzmann

1942-1955
FINANCE GENERAL (SURPLUS--
Income Over Operating Expense)

Finance

Reached a high of \$1,175,488 on June 30, 1952 on
accumulation from 1942.

Dropped to \$919,302 on June 30, 1955.

Treasurer's Reports

1942
BUDGET

Finance

Warren took government salary and paid it to IAS.
Accounts for drop in salaries of School of Economics and
Politics during war. Riefler took \$3,000 off for English
period. Stewart took only expense money.

Stewart Interview.

WORLD WAR II

Government Relations

EMIGRES

Academic Personnel

Memoranda regarding enemy aliens, requirements for travel,
etc.

Filed in Vertical File under "E" for Emigres.

D File, Enemy Alien Material - Memoranda

BY-LAWS

Corporation

DIRECTOR

Administration

KIEFFER, PAUL

Biographical

AYDELOTTE

Aydelotte got Kieffer to advise him on proposed changes in by-laws attendant on splitting chairmanship into two offices (President) on Houghton's death.

A 10/18/56, File No. 4/

BY-LAWS (GENERAL)

Corporat ion

Edgar S. Bamberger, Secretary of the Board of Trustees, gives notice of the following suggested changes in the By-Laws to be considered by the Trustees on January 26, 1942/

Article IV

OFFICERS

Sec. 1. The officers of the Corporation shall consist of a President, a Vice-President, a Chairman, a Secretary and a Treasurer.

limits as ref to general supervision of 9AS. also part of 54 Com

Sec. 4. The President shall preside at all meetings of the Corporation, shall execute the formal documents authorized by the Board, and shall have authority to affix the seal of the Corporation thereto whenever required and direct its attestation by the Secretary or other person designated by the Board or the Executive Committee for that purpose. The President shall be a member ex-officio of all standing committees.

per first provisions. Also will give to

Sec. 5. The Vice-President shall perform the duties of the President in his absence or disability, and perform such other duties as may be directed by the Board or the Executive Committee.

Sec. 6. The Chairman shall preside at all meetings of the Board of Trustees. He shall be ex-officio a member of all standing committees.

Sections, 2, 3, 7, 8, and 9, no change.

Article V

COMMITTEES

Sec. 1. There shall be five standing committees:

(a) An Executive Committee, of four members in addition to the President, the Chairman, and the Director, ex-officiis.

(b) A Finance Committee, of five members in addition to the President, the Chairman, and the Director, ex-officiis.

(c) A Budget Committee, of three members in addition to the President, the Chairman, and the Director, ex-officiis. No professor Trustee shall be a member.

chg
(d) A Committee of three members in addition to the President, the Chairman, and the Director, ex-officiis, on the nomination of Trustees, Officers, and members of the standing committees. Each member of the Committee shall serve three years, one member shall be replaced each year, and no member shall be eligible to succeed himself. The senior member of the Committee shall act as Chairman.

(e) A Committee on Buildings and Grounds, of three members in addition to the President, the Chairman, and the Director, ex-officiis.

Sec. 5. Same as at present except that lines 6 and 7 be amended to read "nominations for officers of the Corporation and for members of the standing committees."

Sections 2, 3, 4, and 6 unchanged.

JRH Correspondence from January, 1940 to November, 1945

BY-LAWS

Corporation

KIEFFER

Biographical

Kieffer to Aydelotte on By-Law revisions.

Filed in Vertical File under "B" for By-Laws.

A, 10/18/56, Report, January, 1942 *file #41*

BY-LAWS

Corporation

Houghton's
Proposed revision after ~~Hardin's~~ death.
Filed in Vertical File under ^{B - By-Laws} "C" for ~~Corporation~~.

A, 1/29/57

TRUSTEES

Corporation

RIEFLER, W.

Biographical

WEED, LEWIS H.

Weed to Aydelotte, acknowledging a memorandum of December 22, evidently outlining Bamberger's suggestions and requirements. That letter not in the file.

"It seems to me that the suggested plan of organization is about as complicated as it could be but if it satisfies Mr. Bamberger, Mr. Hardin and Mr. Maass, I shall have no objections. I feel however that with the projected set-up it is quite unnecessary to have a Vice-President of the Corporation and I would therefore suggest the withdrawal of my name."

"In thinking about the relationship of faculty members to the Board of Trustees, I can only re-affirm what I have said many times in the last two or three years: that is, I believe it is most unfortunate to have faculty members on the Board. I therefore would be thoroughly agreeable to have Mr. Riefler's resignation accepted, with prompt filling of the vacant place.

"In the list of Trustees it does seem to me important to add an outstanding medical man. Dr. Sabin and Dr. Carrell have both dropped out and Dr. Friedenwald has died." He offers to present names for consideration

D File, Weed, Lewis H. 1941-1945

TRUSTEES

Corporation

WEED

Biographical

AYDELOTTE

Weed to Aydelotte responding to Aydelotte to Weed,
December 22 complaining of complexity of proposed set up and
suggesting withdrawal of his name as v. p. *But he remained.*

Opposed to Faculty-Trustee members

Suggests Medical man for Trustee.

A, 10/18/56, Report, January 1942

TRUSTEES

The Corporation

AYDELOTTE, F.

Biographical

WEED, LEWIS H.

Aydelotte suggests to Weed some Trustee material. He agrees with Weed that the Vice-President is, in his judgment, no longer necessary, but Hardin says officially the Vice-President is necessary to act in place of the President if he is not there to sign official documents. He defends Riefler, saying Riefler has been ready to resign, but that the Board has not accepted his resignation. He suggests the following for the new Trustees: F. P. Keppel; Roland Morris, the president of the American Philosophical Society; Grenville Clark of the Harvard Corporation, New York lawyer; Henry Allen Moe of the Guggenheim Foundation, Leo Wolman of Columbia; Clarence Pickett of the American Friends Service Committee; Thomas W. Lamont, Marjorie Nicholson, a great university teacher, of English; and Paul Kieffer, Rhodes scholar, New York lawyer, President of the Board of Franklin and Marshall, and a man with free time. He says Douglas wants Wolman.

D File, Weed, Lewis H., 1941-1945

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

EARLE, E. M.

Biographical

AYDELOTTE, F.

Aydelotte to Dr. Walter A. Jessup, President of the Carnegie Corporation, giving a full report of the work done by the Earle group, both as to publication and as to research for the national defense and for military education with an accounting of the \$10,000 appropriated for 1940-1941; See file for detail.

D File, Carnegie Corporation, 1940-1947

1942

Treasury -

Adelstein notes that now Peter QAS has all figures
and can guard against deficit - such as occurred for 1941
because of loss of \$3500 in income from slighting of
property of QAS, which he did not know about last yr.

Bennett Miller had been app'd. See P. 5. In the

Treasury P. 2

MAASS, H. H.

Biographical

HARDIN, JOHN R.

Maass nominated by Louis Bamberger elected President of
the Corporation. (Hardin nominated by Maass elected Chairman).

Need name by agenda, elected V.P.

From the East City Committee

Special Meeting of the Members of the Corporation, 1/26/42

GENERAL (By-Laws)

Corporation

COMMITTEES

By-Law amendments, minutes Spec. Mtg. of Corporation.

Hardin's election as Chairman vice Houghton.

Corp. Min. -1/26/42 - pp. 1-3

IAS

Publications

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

ACLS

Foundations

Director's report on publications of works of school, pp. 2-3.

SM - SEP, howe - Meritt OIL

Ant. Pan has abstract Dirks ready for publication

de Folz " Michal Angelo " " "

Haupt " Songs of Zoroaster " "

Thinks & hopes he has outside funds for these. But problems
will recur - need money req. for pub. ACLS promises help of \$1000 for
Pan & Haupt; Amer Phil. Soc. considering Haupt's. Car. Corp may help
but reluctant to commit funds to ACLS the funds.

Trustees' Minutes, 1/26/42

BUILDINGS AND GROUNDS

Facilities

(69 Alexander Street)

HOUSING

P. 2. Discussion of sale raised by Maass. League of Nations staff occupying.

See Hall *Whitman of Princeton Radio number 5?*
P. 4. Maass saw Sarnoff regarding housing in Princeton--
opined I. A. S. would have to do something to furnish housing.

Trustees' Minutes, 1/26/42 12

GEST ORIENTAL LIBRARY

Facilities

Mass Report:

Library costs IAS about \$7000 per year. Must stay in Princeton as condition set by Rockefeller Foundation, which paid half the purchase price of the library. Discussion of turning library over to Princeton University, as it is now housed there. Which is

housing it. (at 20 Nassau st?)

F.A. defended IAS possession G.O.L., pointed to possib. of Chinese studies, R.F. condition must remain at P.U.

Defers - not ready to make any rec to R.F.

Reply: If we win this war China will offer extensive funds for development - assume grant - purchase.

WORLD WAR II

Government Relations

EMIGRES

Academic Personnel

Director's report ~~on~~ on war activities of faculty -
appendix to Trustees Minutes.

And on Fed. regulations affecting emigres. P. 102

Trustees' Minutes, 1/26/42

BUDGET

Finance

ROCKEFELLER-BAMBERGER FUND

Aydelotte pointed out that there was a surplus in the Rockefeller-Bamberger fund for economics. The other schools were quite well off and Mr. Leidesdorf said that he felt there ~~would~~ be a surplus of at least \$10,000 at the end of the year.

Tr. Min. - 1/26/42 - p. 2

✓1942

1/26

COMMITTEES

Corporation

HARDIN, JOHN. R.

Biographical

Hardin's elevation to the Chairmanship created a vacancy on the Finance Committee, and he proposed Leidesdorf be made Chairman. This was done, a very anomalous situation.

He "nominated" Leidesdorf who was "elected" Chm Finance Com by Tr!

Trustees' Minutes, January 26, 1942

1942
SCHOOL OF ECONOMICS AND POLITICS
ROCKEFELLER

Academic Organization
Foundations

Aydelotte reported: "It was clearly understood with the Rockefeller Foundation that no portion of its contribution was to revert to the Foundation."

*Not so, except as he may have been assured
initially.*

Special meeting of the members of the corporation, 1/26/42

LIBRARY

Facilities

MERITT, B. D.

Biographical

Meritt to Aydelotte, February 2, 1942.

Gives his personal library which he uses in his work valued at \$2,000 to the Institute. The books are an integral part of the books in his field which are owned by the Institute.

~~October~~ ^{FEB.} 3 Aydelotte ~~advised him~~ informed him of the Board's appreciated acceptance of the gift.

D File, Meritt, Benjamin D.

PRINCETON UNIVERSITY

Relations WOAI

EMIGREES

Academic Personnel

AYDELOTTE, F.

Biographical

Aydelotte to Dodds, February 3, 1942.

They have had a telephone conversation about the relations between the Institute and the University as regards enemy aliens who are members of the Institute in so far as Princeton University campus is concerned.

The University has requested that enemy aliens should not enter the campus. He has made this clear to all such people at the Institute ~~and thus~~ specific exceptions have been made, and they follow. He defines the limits of campus for this purpose. Those who have been granted permission by the President's office or Mr. Brakeley's on Professor Morey's request were as follows: De Tolnay, Frankl, Swarzenski, and Mrs. Kurt Weitzmann; also, Dr. Anton Raubitschek.

Julian Boyd, General Librarian of Firestone, has authorized the following to work in the main library: ~~Dr. Kei Won Chung,~~

Dr. Kei Won Chung, Dr. Felix Gilbert, Dr. Robert A. Kann, Dr. Stefan T. Possony.

Aydelotte concludes that the authorizations are in writing, and the records should be available in case any question is raised for the protection of the people in question.

No track? Fine Hall not used by GAS? Yes, some lectures & seminars, but not all. Apparently not for those who were 2a's.

D File, Enemy Alien Material - Memoranda, etc.

PARTICIPATION IN ADMINISTRATION

Academic Personnel

EMIGRES (ENEMY ALIENS)

Strict regulation regarding travel of enemy aliens.
Difference in status of Hungarians and Austrians on campus.
Rectified (5/1/42) by University apparently by I. A. S.
intervention).

Faculty Minutes, 2/9/42

PARTICIPATION IN ADMINISTRATION

Academic Personnel

MEMBERS

STIPENDS

Aydelotte announced group meetings regarding memberships for next year. Pointed to danger of allowing a member to stay too long; five year maximum, he asked.

Faculty Minutes, 2/9/42

2/11

1943

4/5

SCHOOL OF MATHEMATICS

Academic Organization

ASSISTANTS

Academic Personnel

EINSTEIN, ALBERT

Biographical

BARGMANN, VALENTINE

The mathematics faculty asked Aydelotte to tell Bargmann to find a teaching job (2/11/42).

4/12/43 Bargmann accepted full-time appointment to Princeton (salary as assistant to Einstein ~~is~~ ceased 4/5/43). Will continue to be a temporary member I. A. S. with possibility of resuming his position with Einstein if job at Princeton proves temporary.

Mathematics Faculty Minutes, 2/11/42 and 4/5/43

LOWE E. A.

Biographical

EARLE, E. M.

HOUSING

Facilities

^{By letter}
Letter from ~~Lowe~~ to Maass, February 12, 1942, regarding
housing.

Filed in Chronological File under 1942, 2/12.

D, Lowe/ & Earle Housing

February 12, 1942

Dear Mr. Maass:

Many thanks for your letter of February 11th, enclosing the draft of the lease. This is indeed a formidable document, and I think some simpler arrangement should be found.

The difficulty of sale is two-fold:

1. These professors (I think fortunately) prefer the lease system, as leasing^{ing} their investment.

2. It is, I think, greatly to the interest of the Institute to keep possession of this land. While sale of the lots might be better for the professors, I think that for the Institute to retain title to them is better for the Institute as a whole, and it is the interest of the Institute as a whole that we should consider.

Since the houses are built on Institute land they are in fact the property of the Institute and the rights of the professors are only the rights to occupy them and to sell that right of occupation in case they should leave or die.

Why not regularize this arrangement by drawing up a simple form of contract making the house the property of the Institute, obligating the builders to pay for them at the regular rate and to keep them in repair, allowing changes only with the consent of the Institute, and leasing the house to the professor at \$1.00 a year for a period of fifty years, subject to renewal. There should then be a further clause saying that this right to occupy the dwelling house on these terms may be sold by the professor or his estate at any time to any purchaser approved by the Institute. If no such purchaser appears, the Institute should then undertake to pay the professor for his rights at some fair valuation.

Could you work something like that out and would a contract about the length of a letter be sufficient? Please think that over and let me have your opinion.

Yours sincerely,

Mr. Herbert H. Maass
20 Exchange Place
New York City
FA/MCE

D Lower & Under 1455.

2/12

HOUSING

Facilities

2/16

AYDELOTTE, F.

Biographical

HARDIN, JOHN R.

MAASS, HERBERT H.

AYDELOTTE TO Hardin, February 12, 1942.

Maass has sent him a draft of the contract which he showed Hardin which suggests that the contract is very formidable and unattractive from the point of view of the professors, and suggesting that a simple sale of the land would be better.

The disadvantages are two-fold in Aydelotte's judgment:

1. These professors (I think fortunately) prefer the lease system as lessening their investment.

2. It is, I think, greatly to the interest of the Institute to keep possession of this land. While sale of the lots might be better for the professors, I think that for the Institute to retain title to them

is better for the Institute as a whole, and it is the interest of the Institute as a whole that we should consider.

He goes on to say that the houses built on Institute land are, in fact, the property of the Institute, "and the rights of the professors are only the rights to occupy them and to sell that right of occupation in case they should leave or die."

"Why not regularize this arrangement by drawing up a simple form of contract making the house the property of the Institute, obligating the builders to pay for them at the regular rate and to keep them in repair, allowing changes only with the consent of the Institute, and leasing the house to the professor at \$1.00 a year for a period of fifty years, subject to renewal? There should then be a further clause saying that this right to occupy the dwelling house on these terms may be sold by the professor or his estate at any time to any purchaser approved by the Institute. If no such purchaser appears, the Institute should then undertake to pay the professor for his rights at some fair valuation." He asks Hardin's opinion.

Hardin under date of February 16, asks Maass what he thinks of it and wants to see the contract before advising Aydelotte.

JRH Correspondence from January, 1940 to November, 1945

PARTICIPATION IN ADMINISTRATION

Academic Personnel

GIFTS

Finance

FOUNDERS

Corporation

Faculty prepared accept gift autographs Declaration of Independence.

Faculty Minutes -- Standing Committee February 28, 1942.

GIFTS

Finance

Gifts from Mr. Robert Garrett of Maya collection. Aydelotte suggests Garrett authorize the Institute to transfer the collection to a library or institution which may put it to better use, in the event IAS does not establish a school of Latin-American studies.

Tr. Min. - 5/18/42 - Appendix

1942

March

WORLD WAR II

Government Relations

GENERAL (OFFICE OF SCIENTIFIC
RESEARCH DEVELOPMENT)

AYDELOTTE, F.

Biographical

Acting as Chairman of newly organized Committee on
Scientific Personnel of O. S. R. D. March or April. Pressed by
Bush and Courant to take charge of in area of conflicts within
Government.

Report of the Director to Trustees, 10/15/42.

1942
PRINCETON UNIVERSITY

Relations WOAI

EMIGREES

Academic Personnel

DODDS, HAROLD W.

Biographical

Dodds to Aydelotte, March 5, 1942.

Your letter of February 28; the letter which you have drafted for your aliens of enemy nationality is agreeable to the University. I think that it is a very sensible way to meet the situation.

D File, Dodds, Harold W.

AYDELOTTE, F.

Biographical

INSTITUTE

Publications

Datus C. Smith asks Aydelotte if he is able to predict any kind of schedule for the manuscript of the Vision of Cecil Rhodes, and notes that with the war situation there is a special urgency to publish the book promptly; (Smith to Aydelotte, March 10, 1942, File II-6.)

Aydelotte responds. "The Vision of Cecil Rhodes would have been ready for you this spring had it not been for the war, and the whole question is how much time my war duties will take this summer." With time ~~this summer~~ he could finish in about a month's time. No further reference to this in the file. (File II-6.)

File II-6

BENEFITS

Academic Personnel

WEYL, HERMANN

Biographical

Farrier to Aydelotte:

"In connection with our conversation this morning, I have a letter in my files, dated May 9, 1934 from which the following are excerpts:

...the Institute purchased a refund annuity on the life of Mrs. Weyl, on which it will have a guaranteed income of \$3,774.36 per year during Mrs. Weyl's lifetime. On her death at any time there will be refunded to the Institute so much of the annuity as has not been exhausted...

...the Institute procured two policies of ordinary life insurance of \$75,000 each on the life of Mrs. Weyl...and on the death of Mrs. Weyl at any time the Institute will collect \$150,000 insurance.

"From this outline it would appear that neither Professor Weyl nor Mrs. Weyl have any interest in these contracts, although the arrangement, as I recall, was for the purpose of providing a pension for Mrs. Weyl in the event of his husband's death, and was to take the place of \$1500 additional annual compensation originally voted Prof. Weyl."

Source: D Farrier, Walter H.

ROCKEFELLER

Foundations

FLEXNER, A.

Biographical

Raymond B. Fosdick to Bamberger, March 23, 1942,
congratulating him on the founding of the Institute, and
sending a copy of the President's Review of the Work of
The Rockefeller Foundation for 1941.

Filed in Chronological File under 1942, 3/23.

D, Bamberger, L.

THE ROCKEFELLER FOUNDATION
49 West 49th Street, New York

Office of the President

March 23, 1942

Dear Mr. Bamberger:

At the request of Mr. Flexner, I am sending you herewith a copy of the President's Review of the Work of The Rockefeller Foundation for 1941. May I take this opportunity to tell you what I have often wished to say about the institution which you and your sister have promoted at Princeton. It serves the same high standards and ideals to which The Rockefeller Foundation subscribes and it has been an inspiration to all of us. It is my belief that in the dark and uncertain years ahead, the Institute for Advanced Study will be one of the centers where the light will be kept burning by which we shall be saved.

It must be a genuine satisfaction to you and your sister to have played a part in so great a purpose, and I congratulate you with all my heart.

With best wishes,

Faithfully yours,

(signed) Raymond B. Fosdick

Mr. Louis Bamberger
602 Center Street
South Orange
New Jersey

1942

April - December

GENERAL Post war Intl Org for Peace

Government Relations

RESEARCH

Academic Procedures

GENERAL

Relations WOAI

AYDELOTTE, F.

Biographical

STEWART, W. W.

12/19/40

Conversations between Dr. Edwin F. Gay of Huntington Library, economic historian, and Aydelotte, began in April, 1942? concerning a survey of post-war international organization for peace. By June a conference had been held between Gay, Viner, Stewart, Earle, Loveday, and Aydelotte, and the group was in consultation with Joseph H. Willits of the Rockefeller Foundation. Further conferences were scheduled to bring in other university personnel and projects for consideration of the problems. (See memorandum dated June 28, 1942, filed Chronological File, drafted by Ralph Barton Perry of Harvard University, amended by the group and sent to a number of universities).

Willits avoided commitment in saying that the Executive

Committee of the Rockefeller Foundation doesn't meet until September, and suggested that a fellowship might be provided for any man Gay decided should be research secretary. If Viner participates, it would be a legitimate charge against the Rockefeller-Bamberger Foundation grant, he felt, and the balance of any expenses might be covered by a small grant-in-aid ~~of~~ for which a budgetary proposal should be presented. At this time Bill Aydelotte was acting as Secretary for the several..... (Willits to Aydelotte, July 6).

Riefler was in Washington working. Aydelotte wrote him of the meeting concerning the proposed study at the Institute of post-war problems most recently held which in addition to the original consultants included Ralph Baron Perry of Harvard, Dunn of Yale, and President Ford of Minnesota and others.

Copy of a letter in file, Millikan to Gay, dated July 8, on Huntington Library stationery. Tells Gay that if he decides to stay in the east to do what Millikan and his ~~colleagues~~ colleagues believe is not as important a job as he is doing at Huntington, "the Trustees of the Library ought to be making plans for going at the matter of doing what they can to replace you

here, where your influence is so much needed, and that is a difficult undertaking." At the same time he allows his name to be used as one of the sponsors of the undertaking.

In addition to this bitterness, Millikan's letter displays another: "Aydelotte has also been trying to get Hubble into a job for him, in which, from my point of view, he would be wasting his energies."

Aydelotte to Willits, July 27, 1942. Five week-end conferences at the Institute during June and July have been held on the project, participated in by the men named above in addition to Noyes of the National Bureau. The group has become convinced there was a real opportunity for useful service provided as sufficiently able group of men can be assembled at the Institute to take the lead in the studies.

He applies for a grant-in-aid of \$2000 to assist in defraying the expenses of further survey.

Bill Aydelotte applied for a fellowship to act as secretary to the group July 13.

Willits to Aydelotte, July 30, 1942. He found the plans evidently not to his liking; first, the task proposed was too immense to be done well, perhaps. Though it involved research, it also involved careful and continuing analysis of policies over a very wide area and perhaps a subsequent, very extensive campaign of educational discussion--at least among the universities of the country. He professes not to know enough about the character of the university groups to know whether they will be able to fit the purpose of whatever emphasis might be determined for the studies, and, likewise, whether any attempt should be made to cover the whole gamut of international problems, or, perhaps, to concentrate on international political organization. He did not know what was being done by other agencies. The removal of Ed Gay he found disturbing.

He suggested that the thinking should be keyed not only to what the best thinking in America determined, but the best thinking in England, and that Toynbee coming over in September might be consulted. He suggests a session of some such group

as Aydelotte, the Institute social scientists, Gay, Toynbee, Hamilton Fish Armstrong, Viner and Loveday to ~~discuss~~ discuss what, if anything, should be done, and if the answer was affirmative, where and who among the available personnel should be in charge. He emphasises that these are personal reactions. The Rockefeller Foundation made \$2,000 available for the surveys.

Meanwhile, Viner who had been asked to Yale for a year as Visiting Professor finally accepted it, (August 14, 1942) ⁽¹⁹⁴²⁻³⁾ and subsequently decided that since he had written his own ticket at Yale he should not divert his efforts by attending numerous conferences in Princeton.

With Gay's and Viner's withdrawal, the group settled on Riefler who was working with the Board of Economic Warfare. Aydelotte asked Riefler if it would not be possible for him to come and assume the leadership of the study at Princeton, pointing out that Toynbee and the rest of the group seemed to think that the thoughtful and almost philosophical aspects of the study are just as important as the technical. (August 31)

Editor Foreign Affairs

He asked for a conference to discuss the matter. He did, and Riefler refused to leave his work (September 5, 1942). Meanwhile, Aydelotte was, of course, carrying on a good part of the correspondence.

As the meetings became more frequent and intensive, but ^{with} perhaps a little larger attendance, Aydelotte found it necessary to go away for a vacation for two weeks, and it seemed apparent that a certain amount of the driving force went out of the group.

It is not clear exactly what arrangements the Committee was contemplating for the carrying on of the work in September. The sums of \$30,000 and \$40,000 were mentioned as possible costs. A revealing letter from Gay, September 18, 1942, to Aydelotte indicated that whereas Gay in his previous conversations with Willits had assumed, perhaps, that Willits was interested in a small grant, he had come to think that what Willits was really saying was that the project was too enormous, and that they had better lift their sites if they were going to reach the target. The group still did not have a Chairman, nor a full-time Director.

Sights

TW-*

A meeting was held on October 10 and 11 to discuss:

- (1) ~~Textbook~~ Functional approach to post-war organization arranged by Dunn with Viner and Loveday.
- (2) Continuation of discussion of Lovejoy's memorandum on international police force.
- (3) Continuation of discussion of Noye's memorandum: "Analysis of Problems of International Organization With Restricted Membership."
- (4) Discussion of plans for permanent organization and personnel of the universities' committee. (Perry to Aydelotte, September 25, 1942)

Meanwhile, Perry had wanted to send out a further memorandum to certain universities to follow up the ~~July 18~~ June 28, 1942, memorandum, but Aydelotte thought it had better not be done until the foundation had decided to grant.

* The October meeting was not held, as a ~~fact~~ matter of fact,

pending further conversations with Willits.

Perry and Willits had a long discussion October 8.
Willits questions:

(1) Is not the task too pretentious: can a small group like the one contemplated organize and administer 180 cooperative groups, and will not that task absorb all the central groups' energies and prevent their thinking out their problems. Why not a small senior staff to perform the studies full-time free from every distraction.

(2) Is personnel available?

(3) Which of four possible objectives was to be realized: (1) individual research on special topics; (2) survey, analysis and appraisal by a selected central group of scholars; (3) mobilizing the scholars of the country more comprehensively than has been done by any other organization; (4) adult education on post-war problems. Perry said he thought the ~~first two~~ second and third were the most important. He characterized Willits as interested but non-committal, and was unwilling to give any hint

of his reaction, but said it would be forthcoming in about two weeks.

then
Meanwhile, a letter dated October 3 was sent to the 180 cooperating groups, mostly professors in universities. (Perry to Aydelotte, October 14, 1942).

On November 3, 1942, Willits said no, and Aydelotte told Perry he thought that without subsidy the Central Committee could keep up with the 180 groups or more, and there is question whether this is Perry's or Aydelotte's view. (Aydelotte to Gay, Aydelotte to Perry, November 4).

Willits communicated with Gay informally, and Gay responded November 11. His response indicates that Willits proposed an alternative plan which is not outlined in the file, nor is Willits' letter to Gay. Apparently the nubbin of Willits' disagreement was the collaboration with the 180 groups. Gay found himself embarrassed because he didn't know whether Willits

Perry
had told Perry and Aydelotte what he was thinking. It is evident from his letter that Perry was the Chairman of the committee, and Aydelotte was chief sponsor. *Copied by who's who - Univ. of Chicago 1942-5*

On November 25 Willits informed Aydelotte that after conference with Viner and Corbett, it was decided that if a grant is made by the Foundation for them to work, they will do so at Yale. Viner has complete freedom to work, and Corbett having a fellowship, or a Guggenheim grant, has chosen to work at Yale. President Seymour of Yale has filed an application for a grant from the Foundation, and Willits thinks it will be granted at the December meeting of the Trustees. But he thanks Gay and Aydelotte for the initiative taken by Gay and his committee that has led to the intensive consideration of what is needed, which in turn "led to the proposal now contemplated. For this I am very deeply grateful to you and Ed and the committee."

To this Aydelotte replied December 2 in a philosophic ~~vain~~ vain, and asks whether he may mention the grants, in other words, has the Foundation acted. "It looks as if the long series of weekend conferences which we held here during the summer had

produced two interesting results: the Viner-Corbett project at Yale and Perry's work at Harvard. While I am sorry that there is no immediate follow-up here, the important thing is that the work should go on. My idea of one of the functions of the Institute is precisely that of exploration and of facilitating research regardless of the place where the work is finally done."

D, Post-War Organization Study Correspondence

1942
STIPENDS

Academic Personnel

MEMBERS

SIEGEL, CARL L.

Biographical

Siegel to Aydelotte thanking him for stipend for next academic year:

^ "In this time of general confusion, your Institute seems to be the only place where pure scientific work is still possible, and I greatly appreciate the new chance given to me by your generous invitation for the next year."

See Source for rest of letter.

FA (Elsa Jenkins) 3/19/57, File 3.

1942
ROCKEFELLER

Foundations

WORLD WAR II

Government Relations

EMIGRES

Academic Personnel

PAULI

Biographical

SIEGEL

GÖDEL

Aydelotte to Hanson regarding aid to I. A. S. for ~~the~~ Pauli, Siegel and Gödel. Foundation gave last \$6,000 each for two years for Pauli 1942-1944 and termination aid. He is seeking position in United States. Gödel and Siegel are getting \$4,000 and \$3,000 respectively from I. A. S. Drains I. A. S. stipend funds to help these worthy refugees. Foundation granted \$6,000 for two years for Siegel, \$7,500 for Gödel--also asks aid in bringing Orientalist Dr. Chen from China.

D, Rockefeller Foundation

GIFTS	Finance
FOUNDERS	Corporation
TRUSTEES	
FLEXNER, A.	Biographical
AYDELOTTE, F.	

Aydelotte to Flexner, April 10, 1942.

(1) He encloses a letter which he has received from Alvin Johnson, which is a request for sources for funds or perhaps directly for a financial aid from the Institute, itself, in relation to the problem of foreign scholars. (2) ~~See below~~ Membership on the Board of Trustees; that is, nominations for the coming annual meeting. Aydelotte write to Flexner in distress over Alvin Johnson's request for funds, and asks whether in view of the fact that Mr. Bamberger ought, in Aydelotte's judgment, to reserve all of his means for the Institute, Flexner would be willing to join with him in saying this both to Johnson and to Mr. Bamberger. "In some ways I think

a word from you would be more effective than one from me." (Letter of April 10).

Flexner to Aydelotte, April 10, 1942.

Hopes he will see Aydelotte in Princeton when he visits: "We may have a chance then to talk over some things which Mr. Bamberger intimated to me during the last two occasions on which I have lunched with him and Mrs. Fuld. They are not urgent but may have, I think, a certain significance, greater or less than it seemed to me at the time, for Mr. Bamberger, as you know, expresses himself so tentatively that it is not always possible to know how much importance he attaches to some of the things he says."

AF to FA 4/14/42

After he receives Aydelotte's letter of April 10, he responds April 14, 1942, with a long letter on the character of Trustees who should be chosen, and transmitting a ~~copy of~~ draft of a letter which he suggests Aydelotte might use in answering Alvin Johnson.

In the latter point he suggests discussing with Johnson frankly the relations which have existed from the very beginning between Mr. Bamberger, Dr. Flexner or myself, ~~and~~ ^{as} Flexner's successor. "On only one occasion did either Flexner or myself talk to Mr. Bamberger on the subject of gifts to the Institute and that was when at the very outset Mr. Bamberger asked Mr. Flexner how much it would require to start the Institute. He said that it could be done with \$5,000,000 but that with the growth of the Institute much more would be required. Mr. Bamberger gave the \$5,000,000 but said nothing as to any future gifts. In the course of a few years he added several million dollars which have enabled us to operate three schools. Now these three schools are only the nucleus from which in course of time the Institute will grow, and it grows under extremely difficult conditions. It has no income from tuitions. Therefore, every worker who comes to the Institute is a charge upon the income of the Institute. More than that, it is the function of the Institute to provide advanced opportunities for mature men and women who have displayed unusual original talent. Whenever we find a person of that sort in any of our three schools, we support not only him, but, if he is married, his wife and children. It is therefore all outgo and no

income except from endowment. If there were anybody else but Mr. Bamberger to whom I could speak in your behalf with any reasonable assurance of success, I should be more than happy to help you out on your noble work, but Mr. Bamberger and his sister are the two persons in the world to whom I cannot mention money either for the Institute or for any other institution of learning. What his intentions and resources are I do not know, and I have never inquired, and Mr. Flexner is equally ignorant on both points.

"Do believe me when I repeat that I appreciate profoundly the good work you have done, the unselfishness and intelligence with which you have tried to save what Europe has so shamefully thrown aside, but also consider carefully the position in which I find myself, and I feel certain that you will understand why I find myself unable to comply with your requests much as my own personal inclination would lead me to render you any help in my power."

Aydelotte to Flexner, April 16, 1942.

He thanks ~~Johnson~~ Flexner for his letter, and says he has used it basically in his reply to Johnson.

AFKFA 4/14/42

As for the discussion of possible Trustees, Flexner in his letter to Aydelotte, April 14 says he has given the matter of the Trustees a great deal of thought. "The list does not strike me as being on the whole an impressive one or a useful one. I think the Board must look at the situation from the following point of view: Every appointment to the Board from now on will mean that the person appointed will in all probability bear some responsibility in years to come for the choice of your successor. There are on the Board a considerable number of persons whose judgment and experience will be of no value in that, which is the most important act which the Trustees will ultimately have to perform. On the other hand, there are a few persons--Weed, for example--who have the judgment, knowledge, and experience of the kind of person who ought, when the time comes, to succeed you. No one of different character ought to be appointed. Again, the question of age is an extremely important one. When I saw Mr. Bamberger a week ago last Sunday, he asked me what I thought ~~of~~ of the list, and I countered by asking him what he thought of it. He replied, 'The men are on the whole too old, and those that are not too old are, I fear, too bosy.' *bosy*

"The original Board of the Institute was made up partly by Mr. Bamberger with the advice of Maass and Leidesdorf. There were

a few vacancies left which I could fill, and I insisted that they should be filled with you, Weed, Carrel, Miss Sabin, and with Mr. Houghton as Chairman because I thought it extremely important that a man of international reputation and standing should ~~be~~ head the Board of the new Institute. I am afraid in making appointments of two things: age and an unconscious bias. Men in the late 60's or 70's, especially if they have been administrators of colleges or universities, are, in my judgment, out of the running. The Institute is so different in spirit and character and activity from the American college or university or graduate school that experience in any of these capacities would be a handicap rather than a help, especially if the man is in the late 60's or 70's. I think a similar objection can be raised against the appointment of persons who are too deeply dyed with the Rhodes Scholarships or an Oxford undergraduate course. The Rhodes Scholars and Oxford itself are overwhelmingly undergraduate in their point of view. They are and have been of great value to you in introducing reading for honors into Swarthmore and that because Swarthmore is an undergraduate institution, but the really great men in Oxford are, in my experience, unhappy - men, for example, like Sir Charles Firth and Sir Charles Sherrington, because they have no interest in undergraduate work. They were really research

workers of great distinction, and when I was in Oxford in 1928, they and Haldane and others complained to me bitterly of the difficulty of interesting the University in research work. Pember, the Warden of All Souls at that time, said to me on one occasion, 'I don't know myself what the University of Oxford is except an assemblage of undergraduate colleges.'

"Unless therefore the Rhodes Scholar or an Oxford graduate has risen far above his English training, I do not think it is likely that he will appreciate the quality and aims of the Institute for Advanced Study. Some of the names are entirely unfamiliar to me though I have looked them up in Who's Who. For example,

Mr. Pickett is the Secretary of the American Friends Service Committee, but that is philanthropy, not education, and the Institute is education and research, not philanthropy.

"Finally, I have no idea who suggested Einstein, but I cannot imagine anyone who would be more useless as a Trustee than Professor Einstein. There is no man alive for whom I have greater admiration and of whom I am more proud of his connection with the Institute, for he was the very first person whom I recommended to the Board as a professor, but he is impractical and, despite the

fact that he was unhappy at the University of Berlin, he has no idea whatsoever of the peculiar American conditions which make the organization of a German university something which has got to be radically changed before it becomes useful in the United States. On one occasion he told me that the organization of the Institute was ~~poor~~ poor because, in his opinion, there should be what the Germans called a 'Curatorium,' namely a committee of professors representing the faculty, dealing in Germany with the Ministry and in America with the Trustees. I explained to him that that was clumsy and would not fit in with conditions that existed in America, but I do not think that I convinced him. The only German institutions which were comparable in organization and operation with the Institute for Advanced Study are the institutes established at Dahlem by the Kaiser Wilhelm Gesellschaft. Haber, Warburg, Goldschmidt, and Meyerhof would have been perfectly at home in Princeton. A few German professors, men like Weyl and Panofsky, have adapted themselves to the conditions and objects of the Institute even more quickly and completely than some Americans who are still at heart professors in a graduate school. These considerations make it important, as I see it, to bring into the Board men who are young enough to learn the Institute and whose activities in this country have been such that, like Carrel and

Miss Sabin and Weed, they will have no difficulty whatsoever in appreciating the unique purpose of the Institute ~~itself~~ itself.

"We can talk about details further. I have assembled a few names that are not on the list that I received that seem to me to answer the conditions which I have set forth. Of course, in the end I shall not obstruct anything that seems to you and Weed and Mr. Bamberger wisest to do, but if you will reread the history of the organization of the Rockefeller Institute in Simon's new Life of Dr. Welch, you will see with what infinite patience and care the Rockefeller Institute was moulded by its founders into something of great distinction which bears a close resemblance to the Institute for Advanced Study, and, as far as I know, there is no other institute in this country from which we have much to learn. When I next come to Princeton, I shall try to arrange to make my visit at a date when you are there so that we can go over the general ideas which I have expressed and I can submit to you the names which seem to me to embody the principles in question. The one exception is Roland Morris. He is a little old, but he is a distinguished man and will serve the Institute precisely in the way in which Mr. Houghton served it. All the others must be tried by very different standards."

Aydelotte to Flexner April 16, 1942.

Takes slight ^{umbrage} ~~combridge~~ at the exclusion of Rhodes Scholars by pointing out that all the people suggested must be considered as individuals, and no man should be chosen, of course, who will make the Institute merely a duplicate of the institution in which he was educated. "In this connection I think it is relevant to remind you of the very fine statement which Lindsay made when he was Vice Chancellor to the effect that one of the influences which the Rhodes Scholars had exercised upon Oxford was to increase enormously the interest of the University in advanced research,..."

Flexner to Aydelotte, April 17, 1942.

Flexner is sure he and Aydelotte will agree.

"Our Board has never been sufficiently homogeneous. I mean by this that there have been too many people in it who really did not share in the vision which I had and which you and Weed, Carrel, and Miss Sabin also shared with me. Where I think perhaps there is a difference is, as you say in your letter, that while choosing people as individuals we must assume that we should not be

interested in anybody who does not have the imagination to rise above his training.' That sentence should, I think, be modified to read that 'we shall not be interested in anybody who has not already proved that he has the imagination to rise above his training and in most cases above his previous experience.'"

Flexner says that he will tell Aydelotte anything he thinks about the nominations before the Board meets, "and it will be for you and Mr. Bamberger and the other proper authorities to reach a decision."

"I can go, however, into some detail. Professor Cannon, a highly distinguished physiologist, is about to retire from the professorship of physiology in the Harvard Medical School. ~~The~~ ~~most~~ Flexner says the most natural thing would be for Harvard to take the Yale physiologist, Fulton, but Flexner has been told Harvard does not regard Fulton as qualified from the standpoint of his investigative work."

He thinks the suggestion of Kieffer is inadvisable. No one has ever heard of him, although Flexner has made inquiries.

What the Institute needs is investigators.

The question of age is also extremely important, he thinks. Gilman and Welch appointed to professorships men in the late 20's and 30's, every one of whom had given evidence of investigative ability; it worked out superbly. The same is true of the Institute's Board of Trustees. "Men in the late 60's or early 70's will not catch the spirit of this unique enterprise in such a way as to produce the homogeneity which the Board has lacked and from which, in my judgment, it suffered in my time."

He also points out that "men like Lamont and Neilson are already busy men" and develops the idea. He suggests that all the vacancies need not be filled at one meeting.

He then suggests the ones he has thought of: Dr. Homer F. Swift, about 50 years old; has practised during his entire professional life research and training in research ideals and methods. He is on the staff of the Rockefeller Hospital, and is regarded as one of the pillars of the Rockefeller Institute.

His second suggestion is Mr. Dean G. Acheson of Washington, Assistant Secretary of State. As a Trustee of Howard University, Flexner asked Justice Brandeis for the name of a young lawyer of ^{no. FF} high ideals who could understand the language Flexner spoke, and Brandeis recommended Acheson whom he found to be imaginative, free from entangling trusteeships, clear-headed, quick to see an academic point, and who, within a year or two, had ironed out the difficulties and made it possible for Flexner to retire.

He has also thought of Professor Gilbert Chinard of Princeton, a humanist who he thinks would be a better choice than Miss Nicholson. "While I like to have women trustees, the important thing is to get the best trustee possible."

He thanks Aydelotte for the opinion of Lindsay that Rhodes Scholars have enormously increased Oxford's interest in advanced research.

*Appel refused
Moe r Fulton New York May 1942*

D File, Flexner, Abraham

BUDGET	Finance
ROCKEFELLER	Foundations
BENEFITS	Academic Personnel
AYDELOTTE, F.	Biographical
LEIDESDORF, S. D.	

Aydelotte to Leidesdorf, April 16, 1942.

Presents a rough draft of the 1942-43 budget which he has balanced by obtaining Mr. Bamberger's permission to use \$15,000 from his library fund, plus \$9750 which he has recently obtained from the Rockefeller Foundation for stipends in mathematics, plus \$10,000 usually budgeted for Mitrany's salary, since Mitrany will take leave of absence without salary for 1942-43. (British income tax would eat it all up anyway).

Some of the items in the budget are over-estimated since

it probably will not be possible to use the entire amount budgeted for stipends in mathematics and humanistic studies.

The only item which is not included in the budget is \$10,000 set aside for pensions. He suggests that might be budgeted by taking \$2500 from each of the two stipend funds and \$5000 from the contingent fund. "I have, as you know, never believed in the budgeting of this pension fund in that way. There is a surplus in this fund, shown in your report of June 30, 1941, of \$33,755.72. By the time we use this up on Dr. Flexner's pension two or three members of the faculty will be retiring and it will always be possible to limit our new appointments so as to enable us to carry Dr. Flexner's pension if such limitation proves to be necessary."

His budget does not contain an account of the Rockefeller-Bamberger fund which is kept as a separate account according to the practice of Leidesdorf's office. The same thing is done with certain other special grants.

Aydelotte to Leidesdorf, May 1, 1942.

Acknowledges a letter from Leidesdorf not in the file,
letter dated April 28. *See in chron.*

He makes the following points:

(1) Agrees with Leidesdorf that the Trustees should
approve leaving out provision for pension funds. Might
forego replenishing this fund during the emergency, but
certainly that decision should be taken by the Trustees.

RF
4/4/40
demanded ?
Respond 6/30/43
Must deduct
on exp. Pension
|
o

(2) "I am very happy to inform you that I have in plain
words the assurance from the Rockefeller Foundation that any
part of the Rockefeller-Bamberger fund which is not
expended remains in the surplus income account of the Institute
for use for the same purpose in future years. At the
expiration of the three-year period I intend to ask the
Rockefeller Foundation to continue to pay this fund, perhaps
for another three years, but if they are unwilling to do this
I am planning to have a surplus sufficiently large to support
our School of Economics for at least two years after the end of
the three-year period." (Had 95% but had to return 35% to RF)

(3) The annuity insurance for Mitrany and all annuity
payments for which the Institute is obligated are provided
for in the budget.

(4) We may have other savings. the Office of
Scientific Research and Development will probably reimburse
the Institute for Professor von Neumann's time which may
bring in \$6250.

*See SDL K 1 4/28/42
Chron.*

4/22

LIBRARY *Garrett Coll.*

Facilities

MERITT

Biographical

GARRETT, ROBERT

OPPENHEIMER

Part of Meritt's letter not quoted by Miss Sachs is as follows:

Meritt to Aydelotte, April 22, 1942. "As you know, the collection contains a great deal of very valuable material and is in many ways unique. I shall not attempt here to go into the question of subject matter, except to record the fact of a very considerable intrinsic value, for this item has a bearing upon the necessity for careful preservation...Although he speaks as a layman I should recommend having someone come from the New York Public Library or from the Library of Congress or from the Morgan Library come to Princeton for a few days to give this collection his careful attention, and then I think we should be prepared to follow his suggestions as to how what we have can be best conserved and made available for use." It appears that nothing was done according to the file.

In some extenuation is Garrett's letter to Aydelotte, July 28, 1942, acknowledging the Trustees' thanks and acceptance of the gift and indicating that some formalities might accompany the transmission and acceptance of the gift.

"You raise the question again as to expressing the terms of the gift in a more formal document. It might be desirable to do this and I should be glad to have your suggestion for consideration. I have been awaiting some further action on the part of Princeton University authorities on this same line, but with reference to the manuscript collections I have given to the University. Nothing further has happened in that direction, so perhaps it would be well not to wait any longer."

Thus Princeton also was lax in observation of the amenities.

BUDGET

Finance

BAMBERGER,

Foundations

ROCKEFELLER

AYDELOTTE, F.

Biographical

Aydelotte to Flexner, April 22, 1942

It appears ~~xxxxxxxx~~ now possible to balance the budget for 1942-43 without cutting salaries. A handsome subsidy from the Rockefeller Foundation for two years has just been assured for stipends for Pauli, Gödel, and Siegel. Also Bamberger is willing to allow the use of part of the library fund for the general purposes of the Institute.

D File, Flexner, Abraham

1942

4/23

GIFTS

Finance

BUDGET

SALARIES

Academic Personnel

FLEXNER, A.

BIOgraphical

Flexner to Aydelotte, April 23, 1942.

He asks what the capital sum is which will enable the Institute to go on without cutting salaries and without expansion. "The proposal which is in the air in Washington that no man should be allowed during the war to have an income of more than a definite sum - \$25,000 to \$50,000, as the case may be - may help when I see Mr. Bamberger again and resume my conversation on the subject if you so wish."

F.A. "wished"

D File, Flexner, Abraham

ROCKEFELLER-BAMBERGER FUND

Foundations

LEIDESDORF

Biographical

AYDELOTTE

See AK SDL 4116 Chrono

Leidesdorf to Aydelotte April 28, 1942.

40148.87
2999.51
33755.34
76903.69
2348.14
74555.55
2999.51
11556.0

Def show?
See sched
14-
In Dept-
3.666.97

Points out that there was an unexpended balance at the end of fiscal 1941 of \$67,000. An additional \$70,000 was received during fiscal 1942 of which there will undoubtedly be ~~an~~ a substantial unexpended balance remaining at the end of the fiscal year. Leidesdorf understands another \$70,000 will be forthcoming for fiscal 1943, and asks if he is correct. Then he asks for information from Aydelotte as to what will happen to any ~~unexpended balances~~ unexpended balances--permitted to use these funds against future years or will it be necessary to ~~return the unused amounts to the Rockefeller Foundation?~~ return the unused amounts to the Rockefeller Foundation?

There is no answer in the file from Aydelotte.

See letter A H L 511 attached Chrono 4/16
A says he hesit from R.F. overage is GAS's.
(He was ^{right} wrong) but was probably interpreted - I know this

D, Treasurer

(OK)
1942 M.

1941
1942

The library Fd credits were added to the Fdln (Exh. C)
The R-B fund, + the other direct payments of income for
the year were shown on Ex A as liab for unexpended
portions, and for expended portions on Ex B (Fund applied
a part current expenses) They were all PFD-purposed grants
- but to be handled that way

9000's figure of 67M unexpended and fiscal 41
and 1942 figures for fiscal 1943, and asks if he
can print at rather see figures other side
the unused amounts to the Rockefeller Foundation.

There is no answer in the file from Hyderabad.

See also A in the original book #11
A23 to book for R.F. records - PASI
(The original) but with handwritten notes - Tom

D. Treasurer

TRUSTEES (NOMINATIONS)

Corporation

List with Flexner's comments.

Filed in Chronological file under 1942, May.

A, Confidential Files, 3/7/57

WVF AF's amendments

NAMES WHICH HAVE BEEN SUGGESTED TO THE NOMINATING COMMITTEE

OK Roland Morris (68), President of the American Philosophical Society
Trustee of Princeton University

? Frederick P. Keppel (67), former President of Carnegie Corporation

? Grenville Clark (6), Member of Board of Fellows, Harvard University

OK Henry Allen Moe (48), Secretary of Guggenheim Foundation

? John Fulton (43), Rhodes Scholar; Professor of Psychology, Yale Univ.

? Guy S. Ford (69), Former President of University of Minnesota
Permanent Secretary of American Historical Association

*Provided Douglas
notes* Leo Wolman (52), Professor of Economics at Columbia University

*Is she as good or
better than Oswald?* Marjorie Nicolson (48), Professor of English at Columbia University

Clarence Pickett (58), Secretary of the American Friends Service Committee

? Nicholas Kelley (67), Trustee of Carnegie Corporation

*Too much
inward study?* ? Leon Fraser (53) President of First National Bank of New York
Trustee of Columbia University

Too old Thomas W. Lamont (72), Banker and Trustee of Carnegie Corporation

? Professor Albert Einstein (63), Institute for Advanced Study

? Paul Kieffer (61), New York lawyer; Rhodes Scholar;
President of Board of Franklin and Marshall College

Too old William Allan Neilson (73), former President of Smith College

*Keppel & Kelly disqualified by reason of their Carnegie connection
They would lean backward should you ever ask Carnegie help.*

*You & more are Rhodes scholars. Fulton & Kieffer (of whom I
have never heard). Could add nothing to your experience*

The Presidency of a small college is no help no qualification

GIFTS

Finance

~~GENERAL~~

BUDGET

AYDELOTTE, F.

Biographical

~~XXXXXXXX~~ SALARIES

Academic Personnel

Aydelotte to Flexner, May 1, 1942.

(See AFS 4110) things with A
in Dept + how what LS said

He says he will go to New York to talk about the financial problem with Flexner. He thinks it will be well for Flexner to know that the Institute is in financial difficulties.

"Meanwhile, it may be convenient to you to have on paper an answer to your question as to the capital sum which we need to add to our endowments to make the Institute solvent and enable us to go on without expansion on the one hand and without cutting salaries or other vital services on the other. If we are to estimate income from endowment at three per cent (and at the present moment I do not think it is safe to count on more) we need an additional \$5,000,000.

The budget of the Institute the year previous was \$450,000, of which \$330,000 was income from the endowment, and \$120,000 from outside sources, the largest items being \$60,000 from Mr. Bamberger and something over \$45,000 from the Rockefeller Foundation. If our income from endowment is to be \$300,000 we will need from outside sources about \$150,000, or three per cent on an additional \$5,000,000.

"During the three years of my directorship the Institute has received from outside sources, to be spend as income, approximately \$500,000, which corresponds to the figure I have named."

We are making drastic economies. Members of the faculty in a desire to protect position and influence of the Institute would prefer to cut salaries than to decrease stipends and otherwise cripple the work of the Institute. Furthermore, the Institute needs a little margin for unusual demand and unusual opportunities.

"It is very difficult to explain all this to Mr. Bamberger, because these things are far from his usual method of thinking, but concrete examples will occur to you instantly."

He says the only thing which has aided recently has been the magnificent efforts of the Faculty to bring in money, including Stewart, Riefler, Earle, Einstein, Veblen, and Lowe, "but we have now come to the point where we have to go back again and again to the same individuals and the same foundations and this, of course, cannot go on forever. If we ~~do~~ do not have in the near future a substantial addition to our endowment we will be, in my opinion, more self-respecting to face the fact that we have expanded beyond our means and make such a reduction in our salaries as will adjust our continuing expenses to our income. I should hate to do that and I look upon the suggestion in your letter as a possible ray of hope."

D File, Flexner, Abraham

PARTICIPATION IN ADMINISTRATION

Academic Personnel

WEYL

Biographical

Weyl appointed first Librarian of IAS.

Faculty Minutes, 5/1/42

GIFTS

Finance

FOUNDERS

Corporation

FLEXNER, A.

Biographical

AYDELOTTE, F.

Flexner to Aydelotte, May 4, 1942.

He talked to Mr. Bamberger over the phone a few days ago, and when they finished the conversation, he repeated what he says "almost every time that I see him: 'I want you to keep Mrs. Fuld and me informed about yourself. We never cease to think and to speak of the fact that you gave us the best advice that we have ever received in all our lives.'

"That gave me a little chance to add: 'It is very pleasant of course, Mr. Bamberger, for me to have you and Mrs. Fuld feel as you do, but the whole world is passing through difficult times, and colleges, universities, hospitals, and especially institutes of research which have no income except from endowment have to make a severe struggle to maintain their

standards unimpaired. We must not let the Institute at Princeton slip but must by every effort maintain it on the level at which it was started.'

"He replied, 'I agree with you thoroughly.'"

NATIONAL RESEARCH COUNCIL

Foundations

SCHOOL OF MATHEMATICS

Academic organization

MEMBERS

Academic Personnel

Howard ~~Levi~~ Levi, mathematics, to work under Weyl, and
Luther Irwin Wade, Jr., mathematics, to work under Weyl,
given fellowships by N. R. C.

D, National Research Council

✓ 1942

BUILDINGS AND GROUNDS

Facilities

There was a bowling green in front of the building, and the Standing Committee decided that it would ~~add to~~ add to the amenities and the comfort of bowlers and onlookers to have a bench under the presiding cherry tree.

D, Minutes of the Standing Committee of the Faculty, 1940-1946

WORLD WAR II

Government Relations

EARLE, E. M.

Biographical

For L. H. Arnold

A letter from Earle to Lieutenant General Henry H. Arnold, Commanding General The Army Air Corps in Washington, D. C., outlining the facilities of the Princeton Community which could be utilized by the Armed Forces.

Filed in Chronological File under 1942, 5/16.

D File, Earle, E. M., 1940-1944

This letter outlines the facilities of
the Princeton Community which could be
utilized by the Armed Forces; as such it
might be a useful document to file with
the minutes of the Institute for Advanced
Study.

BH for E. M. Earle

May 16, 1942

Lieutenant General Henry H. Arnold
Commanding General The Army Air Corps
Washington, D. C.

My dear General Arnold:

Although the Government has taken advantage of many of the facilities of American universities, the academic world as a whole is very eager to make an even larger contribution to the successful prosecution of the war. Modern war is, as you know, a many-sided and complicated business which requires a great variety of skills and the utilization of all available scientific and specialized knowledge. American universities have built up over the years a carefully trained and experienced personnel which is at the disposal of the Armed Forces and other Federal agencies, and which might profitably be employed by them. The universities likewise have physical equipment in the form of laboratories, residence halls, libraries, map collections and class rooms which it would be difficult to duplicate elsewhere, and which well might make unnecessary the construction of buildings and other specialized facilities, as well as avoid the further concentration of personnel in Washington and other over-crowded centers.

I am taking the liberty of calling your attention specifically to the potentialities of the Princeton community partly because it is the academic group which I know best and partly because it is in many ways unique as a possible center of research, instruction, or other activities of the Army. The educational and research institutions located here represent a wide variety of interests but can do unusually effective collaborative work.

It is not too much to say that the institutions and personnel in Princeton constitute a really remarkable going concern as regards special fields of knowledge, unusually qualified specialists, and excellent physical facilities. This going concern may well be broken up if individuals continue to be called into the Government service, civilian or military, elsewhere. Each of the institutions in Princeton is, of course, quite willing that members of its staff shall be at Government disposal during the period of the emergency. However, their value as individuals may well be less than their value as members of a team — that is to say, the whole would be greater than the sum of its parts. It is also probable that in many ways work done in Princeton by Princeton personnel and with Princeton facilities might prove to be more satisfactory in most ways than similar work done by the same in-

#2. Lieutenant General Henry H. Arnold. 5/16/42

dividuals in Washington or other centers of military activity. Furthermore, Princeton is conveniently located midway between New York and Philadelphia and within about three hours of Washington, and can therefore draw upon and cooperate with the metropolitan area and the national capital. It is entirely a residential town and therefore is not now over-crowded. There are a substantial number of large residences which could be used as offices or for housing of additional personnel. There are also the Hun Schools for boys which possess dormitories, gymnasium, dining hall, class rooms and playing fields which could be obtained if necessary or desirable. Princeton University and the Institute for Advanced Study also have extensive facilities which they would be glad to have your Staff inspect at any time.

For these and other reasons I feel justified in submitting to you a brief statement on what the Princeton community might offer to the Army or any other Government department which might see fit to utilize its facilities and personnel.

The following educational and research institutions are now located in or very near Princeton:

PRINCETON UNIVERSITY

Aside from the activities of the undergraduate college, the Graduate School, the professional schools of engineering and architecture, Princeton University supports the following special activities:

School of Public and International Affairs

A school primarily concerned with the preparation of undergraduates for government service, offering basic training in the problems of national and international government. At present specializing in problems of Latin-America and the Far East. Its director, Professor Dana C. Munro, was at one time in the Department of State specializing for twenty years in Latin-American relations, and is particularly well informed on problems of Central America and the Caribbean.

Princeton Surveys

Collaborative research in state and municipal government but well equipped from the standpoint of both personnel and experience for investigations of other problems of public administration as well. Their record of practical results over a ten-year period is unique in this area. The personnel are experienced in work with State and Federal officials.

Industrial Relations Section

The first and probably the best university group concerned with industrial relations of employers, employees, and government. Conducts research in labor relations and personnel problems and is widely known throughout the United States for its annual conferences at which leaders in industry and labor participate.

#3. Lieutenant General Henry H. Arnold. 5/16/42

Population Research Office

A group of scholars concerned with research and instruction in demographical problems, making its data available to the Department of State, the Board of Economic Warfare and the Coordinator of Information.

Public Opinion Research

It is no exaggeration to say that Princeton is the center for research and analysis of public opinion. Under the general direction of Professor Hadley Cantril, confidential work of this character is being done for the Office of Facts and Figures, the Psychological Warfare Division of Military Intelligence, and the Coordinator of Inter-American Affairs. Individual members of the Psychology Department have likewise engaged in the study of special problems of an emergency character, and the closest liaison is maintained with commercial and quasi-commercial organizations, such as the American Institute of Public Opinion (which conducts the Gallup Polls), Public Opinion Surveys, Inc., and the Audience Research Institute.

Bureau of Urban Research

The study of war-time problems of urban life, including housing, and post-war readjustments.

International Finance Section

Concerned with comprehensive research and advanced instruction in international finance.

Department of Aeronautical Engineering

Recently established in the School of Engineering for instruction and research in problems of commercial and military aviation.

THE INSTITUTE FOR ADVANCED STUDY

School of Mathematics

A distinguished group of mathematicians and physicists headed by Professor Albert Einstein which could be utilized for research in ballistics, cryptography, problems of sound and light and related matters.

School of Humanistic Studies

Ordinarily concerned with art, archaeology and the classics. Might now be utilized because members of the staff are gifted linguists and possess first-hand knowledge of Italy and the Near and Middle East.

#4. Lieutenant General Henry H. Arnold. 5/16/42

School of Economics and Politics

This school consists of two distinct groups: Economists, especially qualified in public finance and statistics, and political scientists, concerned primarily with military problems. The latter are intimately associated with the Departments of History and Politics of Princeton University, and their work is more thoroughly described at a later point in this letter and by a memorandum attached hereto. The School of Economics and Politics is the headquarters for the American Committee for International Studies, an organization concerned with problems of the prosecution of the war and post-war settlement.

ECONOMIC, FINANCIAL AND TRANSIT DEPARTMENT
OF THE LEAGUE OF NATIONS

Transferred from Geneva, this group of specialists is continuing its research in international economic problems. Although none of the personnel is American, it is composed almost entirely of citizens of the United Nations or of occupied territories. There are no enemy aliens and only two neutrals, both Swedes. One of the most distinguished groups of economists in the world and one which could be effectively utilized for specific or generalized research.

ROCKEFELLER INSTITUTE FOR MEDICAL RESEARCH

Contains an excellent laboratory and a remarkable staff for basic research in animal and plant diseases with reference, of course, to the cause, transmission, and prevention of diseases among human beings, as well as the conservation of animal and plant foods. Has done notable work in epidemiology. One member of the staff is an outstanding authority on sleeping sickness and syphilis.

LABORATORIES OF THE RADIO CORPORATION OF AMERICA

Recently established at Penns Neck (two miles from Princeton) for the conduct of all basic experimental research in problems of radio transmission and reception.

AMERICAN INSTITUTE OF PUBLIC OPINION
AUDIENCE RESEARCH INSTITUTE
PUBLIC OPINION SURVEYS, INC.

The American Institute of Public Opinion (Founded and directed by Dr. George Gallup) takes polls for the purpose of determining trends in public opinion. Public Opinion Surveys, Inc. (under the direction of Dr. Claude Robinson) is concerned with what are called "spot analyses" and now, among other things, is making studies of morale in various industries. The Audience Research Institute is conducting inquiries into the reactions of movie audiences (including special studies for the United States Treasury) and is likewise concerning itself with the motion picture as a means of propaganda. All three

#5. Lieutenant General Henry H. Arnold. 5/16/42

of these commercial or quasi-commercial enterprises cooperate closely with the Departments of Psychology and Politics of Princeton University.

The resources above outlined may be translated into different terms -- that is, by division into various specialized fields of interest which cut across institutional lines. Among these are the following:

Mathematics. The mathematicians and theoretical physicists at Princeton University and the Institute for Advanced Study constitute the most distinguished school in the United States and probably one of the most remarkable ever gathered together in any community.

Military studies. The Princeton group engaged in the study of military affairs is unique among academic institutions. Its members have written extensively on military and naval history, on problems of political and strategic geography, and on war as a social and economic phenomenon. Princeton is now the headquarters of the American Military Institute, which publishes a quarterly journal, Military Affairs.

Public opinion and propaganda. The resources of the University and the quasi-commercial enterprises in Princeton combine to form a remarkable group of technicians in problems of public opinion and propaganda. There is also one member of the Institute for Advanced Study who has had unusual experience in psychological warfare. The Public Opinion Quarterly, published in Princeton, was the first periodical to deal with problems of this character. The idea of listening to and analyzing foreign radio broadcasts originated with the Princeton Listening Post, which has now been made unnecessary by reason of the monitor service of the Federal Communications Commission. The archives of Princeton on the subject of propaganda, propaganda analysis, and public opinion are the most complete in the world and include among other things all the data gathered by the Gallup organization.

Military intelligence. There is a large number of persons in Princeton University, the Institute for Advanced Study, and the Princeton Theological Seminary who have unusual linguistic ability and who have resided and traveled in various areas of the world which are of strategic importance in the present war.

Physical sciences. Unusual facilities exist here for work in chemistry, physics and meteorology, among other disciplines. Some of these scholars are now engaged in the solution of problems for the O. S. R. D. but will be available for other work in the near future.

Public health. The Rockefeller Institute for Medical Research and the Princeton University Departments of Biology and Chemistry could operate effectively as a unit.

#6. Lieutenant General Henry H. Arnold. 5/16/42

The foregoing is by no means a complete description of the resources of the Princeton community. It is rather a brief survey of some of the most promising potentialities from the point of view of the Army. Of course, any or all of the institutions in Princeton will welcome further inquiries or a visit from you or the members of your Staff.

As I see it, we could be useful in the instruction of Army personnel (particularly Staff Officers), as a center of research, or as a liaison group between the Army and other academic institutions.

We should welcome the assignment to us at any time of a specific task which would enable you to learn at first-hand the possibilities of further and more intimate cooperation.

Respectfully yours,

Edward Mead Earle

P. S. Of course, a considerable number of the personnel of Princeton University and the Institute for Advanced Study are already engaged in some form of government service in Washington or in Princeton, part-time or full-time.

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

WORLD WAR II

Government Relations

EARLE, E. M.

Biographical

Earle to Admiral T. S. Wilkinson, Director of Naval Intelligence, Navy Department, Washington, D. C., May 16, 1942.

~~Excerpt~~ Points out the various proficiencies, talents and sciences available in the Princeton area for the assistance of the United States in the war effort.

See letter.

D, Earle, E. M., 1940-1944

WORLD WAR II

Government Relations

"The Trustees have a right to feel proud of the contribution which the Institute faculty is making toward the war effort. Eleven out of seventeen men are at this moment engaged in important war work." Elaborates what the eleven are doing.

5/18/42 P. 8.

of the Bd

The part of Study Com. was referred to the Director and Mr. Bamberger, with power!

See note on 1/26/42 when By-laws were amended & this power was not given to either Pres or Chm.

Note Veblen opted to Exec Com.! This wd cause wrath of Flexner. He ceased attending mtgs Bd &

In this P 8

Exec Com. part with until L B asked him to resign. Also Flex. stopped corresp. w FA after this exec on several occasions.

Note WWR resigned here
Did AFS report FA bought OVS Ombudsman's Insup

1942

5/18

COMMITTEES

Corporation

List of standing committees on Board, and members.

EXECUTIVE COMMITTEE: Mr. Maass, Hardin, Flexner, Leidesdorf, Veblen and Weed

FINANCE COMMITTEE: Messrs. Leidesdorf, Maass, L. Bamberger, Rosenwald and Hardin

BUDGET COMMITTEE: Messrs. Hardin, Leidesdorf, Weed, and Fulton

BUILDINGS AND GROUNDS COMMITTEE: Messrs. Veblen, Schaap, Mass, E. Bamberger

NOMINATING COMMITTEE: Messrs. Weed, Douglas and Moe

Comm. Henry or Pan 1945 months to with
letters they need to be all.

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1942

GENERAL

Educational Institutions

~~EDUCATIONAL INSTITUTIONS~~

SCHOOL OF MATHEMATICS

Academic Organization

Discussion of impact of war upon American education. War would lessen the number of members in residence at Institute for the year 1942-43. Mathematicians and physicists greatly reduced in number.

Tr. Min. - pp. 34 - 5/18/42

5718

TRUSTEES

Corporation

MOE, HENRY ALLEN

Biographical

1943?

Moe, Henry Allen, elected as Trustee, May 18, 1942, vice Carrel; appointed Chairman of Committee on Nominations April 18, 1944; appointed member of the Executive Committee, April 20, 1945; appointed Chairman of Special Committee on Selection of Successor to Aydelotte, April 20, 1945; remained as member of the Executive Committee, May 23, 1946; resigned as Trustee, October 18, 1946.

Trustees' Minutes, 1942-1946

GIFTS

Finance

Two gifts to IAS

Prof. Meritt transferred title of collection of books and squeezes to Institute,
and Robert Garrett of Baltimore present IAS with collection of Maya manuscripts.

Tr. Min. - 5/18/42 - p. 7

OFFICERS

Corporation

List of officers for next annual meeting.

- Mr. Herbert H. Maass, President of the Corporation
- Mr. Louis H. Weed, Vice-President of the Corporation
- Mr. John R. Hardin, Chairman of the Board of Trustees
- Mr. Samuel D. Leidesdorf, Treasurer
- Mr. Ira S. Schur, Assistant Treasurer
- Mr. Edgar S. Bamberger, Secretary
- Miss Marie C. Eichelser)
- Miss Leah Harris) Assistant Secretaries

1942
FOUNDERS

Corporation

Motion to hold meetings of Board in Newark so founders could attend.

Tr. Min. - 5/18/42 - p. 8

ROCKEFELLER FOUNDATION

Foundations

Congratulations to Founders by Mr. Fosdick of the Rockefeller Foundation for the great enterprise they have set up at the Institute.

Tr. Min. - 5/18/42 - p. 8

HONORS

Academic Personnel

Congratulations to Mr. Weed and Mr. Douglas on election to American
Philosophical Society.

Tr. Min. - 5/18/42 - p. 9

GEST ORIENTAL LIBRARY

Facilities

Director appointed to look into question of best use of library, and whether some disposition should be made which would ensure its great usefulness for scholarly purposes.

Tr. Min. - 5/19/42 - pp. 2-3

PARTICIPATION IN ADMINISTRATION

Academic Personnel

BY-LAWS

Corporation

RIEFLER, W. W.

Biography

Prof. Riefler resigned from Board of Trustees because, "I have felt for some time that the responsibilities of a Trustee were difficult to reconcile with those of a member of the faculty."

BUDGET

Finance

GENERAL

Foundations

Rough statement of income for the next year and approximate budget.

1942
TRUSTEES

Corporation

Election of Trustees: Henry Allen Moe, Secretary of John Simon Guggenheim
Memorail Foundation, and John F. Fulton, Professor of Physiology at Yale University.

Corp. Mtg. - 5/18/42 - pp. 1-2

TRUSTEES

Corporation

FULTON, JOHN F.

Biographical

AYDELOTTE, F.

Aydelotte to Fulton, May 20, 1942.

Notifies him as "Dear John" that he has been elected a member of the Board of Trustees.

Fulton responds, apparently in complete surprise, May 22, 1942, to "My dear Aydelotte" and says that he has always been deeply interested in the Institute. It seems quite apparent that Aydelotte had not asked him in advance. Fulton also comments happily on the fact that Moe is elected at the same time because he likes Moe very much.

*Would arranged this? Need vs Mir
but for Fulton*

John F. Fulton, Institute for Advanced Study, 1942-47

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

PRINCETON UNIVERSITY (Art Bulletin)

Relations W.O.A.I.

Aydelotte to Dept. of Art and Archeology, Princeton Univ., for contribution next year of \$250. Increased 5/19/50 to \$500 (ibid.)

File D Art Bulletin

June

✓ 1942
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

GENERAL (AMERICAN AND BRITISH
COMMONWEALTH ASSOCIATION)

Foundations

CATLIN, GEORGE

Biographical

RIEFLER

Correspondence on American and British Commonwealth
Association in London financed by the great foundations of
American British Cultural Relations.

See Source

FA (Elsa Jenkins) 3/19/57, File No. 1.

6/30
8/6

1942
WORLD WAR II

Government Relations

LEAGUE OF NATIONS (Technical Services)

Aydelotte to Selective Service Board, June 30, 1942.

An invitation was sent to the Secretary General of the League of Nations, signed by President Dodds of Princeton University, Dr. TenBroeck of the Rockefeller Institute and Aydelotte for the Institute for Advanced Study on June 12, 1940 and July 12, 1940, asking such of the technical sections of the League as were able to do so to come from Geneva to Princeton for the duration of the war in order that they might more freely and effectively carry on the valuable international work pertaining to their different departments.

The letter is countersigned by Secretary Cordell Hull, and lists the names and nationalities of the members of the Economics Section, which alone came to Princeton.

In another letter, August 6, 1942, Aydelotte to Colonel Allen of the Selective Service Local Board #1, points out

that the members of the Economic Section of the League are employees of an international organization still in existence, still supported by payments from various member countries, and is receiving contributions still from the government of the United States.

D League of Nations (Correspondence re: ~~income~~ draft status)

RESEARCH (GENERAL)

Government Relations

WORLD WAR II

GENERAL

Relations WOAI

GAY, EDWIN F.

Biographical

AYDELOTTE, F.

First interuniversity memo--Perry and group.

Filed in Chronological file under 1942, 6/28.

D, Postwar Organization Study

June 28, 1942

Sir:

After several informal conferences, held at the Institute for Advanced Study at Princeton, the undersigned have concluded that it will be useful to create a continuing Committee to explore the problems of international post war settlement. We fully appreciate the value of the work already done and projected by many agencies in this field. We believe, however, that the very volume and merit of these studies creates the need for a systematic survey and appraisal. We believe furthermore that it will be discovered that certain problems have been comparatively neglected; and that there is much wisdom and expert competence, especially in the colleges and universities, that has not as yet been fully utilized.

The purpose of the Committee is to work towards a feasible plan of so organizing international relations as to promote peace, security, international justice, and human welfare. It would be necessary to take account of past experience, of the actual conditions likely to exist at the close of the war, of the trends of public opinion in America and in other countries, and of the experience of the United Nations in devising international mechanisms during the present war. We believe that it is important to avoid the premature crystallization of details that might be out-dated by changing events, and the disillusionment that would result from the failure of a plan too visionary and Utopian to work. The Committee will approach its task without commitment to anything other than the fundamental objectives indicated above.

The work of the Committee will be, in brief outline, as follows:

1. To survey, analyze, and appraise existing and emerging trends of thought on problems of international reconstruction and international order.
2. To create contacts and opportunities of discussion among groups and individuals engaged in the study of such problems.
3. To invite the attention of competent scholars, especially those resident in colleges and universities, to particular problems which need further study.

-2-

4. To disseminate information and to stimulate the interest of the American public in international and post-war problems.

The Committee will enjoy the hospitality of the Institute for Advanced Study and of its Director, Dr. Frank Aydelotte. Professor Edwin F. Gay of the Huntington Library is happily available to act as the Committee's Chairman. It is planned to obtain a permanent Secretary to conduct the Committee's correspondence and to promote relations of cooperation with other agencies. The central organization will remain small and its activities will be conducted in an exploratory spirit. It is believed that only by the methods of objective inquiry can the scholar make his special contribution to the reaching of sound decisions.

We invite your comments and suggestions, which should be addressed to Professor Edwin F. Gay, Institute for Advanced Study, Princeton, New Jersey.

EARLE, E. M.

Biographical

AYDELOTTE, F.

WILLITS, JOSEPH H.

Willits to Aydelotte, July 24, 1942.

Criticizes Aydelotte for letting Earle overdraw his strength.

D, Earle, Edward M., 1940-1944

✓ 1942

7/31

CLEMENT

Biographical

MERITT

AYDELOTTE

Meritt to Aydelotte regarding Clement's qualification to teach Greek, Latin, archeology, numismatics. Recommends highly for position at Iowa State University.

Meritt, I. A. S., Vertical

August
December 13

1942
1942

EARLE, E. M.

Biographical

Earle at Saranac, August, 1942. Duration not evident.
December 13, 1942

Earle takes a post/~~December~~ with General Arnold as a
special consultant and is going off on a trip to England.

D, Earle, 1940-1944

August

✓ 1942
EARLE, E. M.

Biographical

Pushed too hard--at Sarinac again August. Joe Willits scolded Aydelotte for not restraining him 7/24/42. Back in Princeton by December, 1942.

D, Earle, 1940-1944

FLEXNER, A.

Biographic al

AYDELOTTE, F.

EINSTEIN, A.

Flexner to Aydelotte, August 30, 1942.

Aydelotte has informed him of an Einstein ^{on} book which is about to be written or published. "As to [the book] I am not worried. No one can quote or use I Remember or any part thereof without my express permission. If they do or try to do it, I can stop them by legal action, and I shall not hesitate to do so. Can you get that fact to Doubleday, Doran & Co?

"I have no recollection of letters exchanged with Einstein in the early days. Mrs. Einstein made difficulties about their quiet reception and efforts to get him more publicity. He was between the devil and the deep blue sea. He approved my policy, while she egged him on. One morning I talked the thing over with him. He said, 'I can't say no.' 'May I say it for you?' 'Surely.' Thereafter I recall no further incident.

"There is no anti-Jewish prejudice at Princeton. There are Jews in the faculty (Ladenburg, Morgenstern, etc.) Any able Jewish boy can enter as student. I ~~can~~ can cite a number. Jews who are turned down on account of inferior scholarship (e. g. a son of Herbert Maass) excuse themselves by saying 'anti-semitism: it's pure bunk.

"Weyl wrote me somewhat despondently about the von Laue leaving. I am glad you are more hopeful..."

D File, Flexner, Abraham

WORLD WAR II

Government Relations

PROFESSORS

Academic Personnel

Original reports of professors at war.

A, 10/18/56 Report January, 1942 (2 files)

1942

9/2
9/5

GENERAL

Corporation

FOUNDERS

AYDELOTTE, F.

Biographical

Aydelotte to Bamberger, September 2, 1942.

Asks for his comments on resolution passed by the Trustees at the April meeting to the effect that they would be glad to meet regularly in Newark if that would make it easier for the founders to attend.

Bamberger to Aydelotte, September 5, 1942.

"In view of the fact that a resolution was passed at the last Trustees meeting (my understanding) to hold meetings in Newark for an indefinite period. [This was not a complete sentence in original letter]. It would be very agreeable for me if the meeting is held in Newark."

D, Bamberger, Louis, 1937-1944

TOYNBEE

Biographical

STEWART

EICHELSER

Eichelser to Aydelotte.

"Toynbee accepted Mr. Stewart's invitation to come to Princeton and is here today. (Perhaps I didn't tell you that Mr. ~~Stewart~~ Stewart wrote Mr. Toynbee that you were away, but that he and other members of the economics group would be glad to have him come). He will be going on to Philadelphia in the morning."

A File, Eichelser, Marie

9/21

PARTICIPATION IN ADMINISTRATION

Academic Personnel

GENERAL

MEMBERS

List of war services by Faculty members. List members reduced to 38: and appendix also.

Faculty Minutes, 9/21/42

1942 VIII
ECONOMICS

Academic Activities

GENERAL

Government Relations

RIEFLER, W. W.

Biographical

STEWART, W.W.

WARREN, R.

Flexner to Aydelotte.

~~XXXXXXXXXX~~

Warns him not to let these men accept salary from government.
It would make them responsible for policies.

ECONOMICS

Academic Activities

GENERAL

Government Relations

RIEFLER, W. W.

Biographical

STEWART, W.W.

WARREN, R.

Flexner to Aydelotte.

~~WARREN SAID~~

Warns him not to let these men accept salary from government.
It would make them responsible for policies.

1. Warns w/ sets

FA Confidential Files, March 7, 1957

1942
10/13
11/2

MITRANY, DAVID

Biographical

Letters from Aydelotte to Mitrany, October 13, 1942, and to Riefler November 2, 1942, regarding Mitrany's re-entry into the United States.

Filed in Chronological file under 1942, 10/13.

D, Mitrany

Mitrany

October 13, 1942

Dear Mitrany:

I have been communicating with you largely by cable, but since the matter of your visa is likely to be somewhat delayed it occurs to me that I had better send you a running account by air mail, so that you may understand some of the difficulties which I could not fully explain in my cablegrams.

Conyers Read was compelled to give your letter to the censor on his arrival in the United States and it was delayed about ten days before it was finally sent on to me from Washington. Read telephoned me that he had brought the letter, that he understood something of its contents, but he seemed very much to prefer not to give me verbal messages from you but rather to have me wait until the letter arrived. I am very sorry for the delay which this caused.

As soon as I received the letter and understood the situation I got in touch with the State Department and was surprised to find that because of your Rumanian birth you were classed technically as an enemy alien, despite your British citizenship. This makes it necessary for us to fill out a long and complicated form giving every detail of your history and career from the time of your birth down to the present. With the aid of Who's Who (which I wish were fuller) and by taxing the memory of all your friends in Princeton we shall, I think, be able to furnish the State Department with a satisfactory record. This will then have to be considered by the officers and committees which pass on admission of enemy aliens, and while I have every confidence in receiving a favorable verdict, it is inevitable that it will require some time. I asked an officer in the Visa Division how much time would be required and he refused ever to hazard a guess. I know that in the case of other men these formalities have always taken weeks and sometimes months. I have given instructions that the decision when reached should be cabled to London at our expense, so that no time will be lost in issuing the visa once it has been authorized.

D. Mitrany

- 2 -

If this delay should prove considerable and you find yourself financially embarrassed I should be most happy to send you funds.

I am afraid that you will be inevitably classed as an enemy alien after your return to Princeton and will be subject to certain restrictions on that account. I hope these will not prove onerous and I expect that once you are here your British citizenship will help.

There is one more point which I wish you would be thinking about between now and the time you arrive. As you know, Loveday is at the present moment occupying your office, and the members of his staff are quartered in adjoining rooms on the same floor. Loveday stands ready to move, of course, if you so desire, but I wonder whether it would not suit you better for the present to occupy a quieter room and leave Loveday where he is. The region around your office is at present one of the busiest in the Institute. On the other hand, Riefler's office, alongside Stewart's and Warren's, would be available for your use, or Panofsky's, which is just above Meritt's and is one of the quietest places in the Institute. I should think you would find one or the other of these more comfortable at the moment. Riefler's would probably be more convenient because of the proximity to the economics secretary, Miss Wise, and Panofsky's would be perhaps the best of the three from the point of view of quiet and seclusion. The whole matter can be settled after you arrive; I mention it now so that you can be thinking it over.

You may be sure that we shall all of us here do everything possible to facilitate the visa formalities and that we look forward with the greatest pleasure to your return.

Yours sincerely,

FRANK AYDELOTTE

Professor David Mitrany
Balliol College
Oxford, England

P.S. I now have both your letters of September 24th and September 29th. Your letter written September 29th from Balliol reached me in a plain envelope from Washington on October 6th, and the one of the 24th, written at Brown's Hotel and apparently brought by Conyers Read and handed by him to the censor reached me today from New York.

November 2, 1942

Dear Win:

I have completed all the formalities in the case of Mitrany's reentry, but so far have been unable to get action by the State Department. I am quite sure it will be favorable in the end, but there seems to be no avoiding these delays.

Mitrany has, as you probably know, already resigned his position at Chatham House, but when Toynbee heard about the situation just before his return two weeks ago he instantly volunteered the suggestion that they would of course be glad to take Mitrany back again, so that he would have funds to carry on until such time as the reentry question is settled. I hope that Toynbee has arranged that by this time.

Things are going very well here. Dorothy seems much interested in her job at Rutgers, but she has not, so far as I know, done any work as yet on your post-war program. I am to have a talk with Joe Willits tomorrow about the whole question and rather hope that the Rockefeller Foundation will be willing to delay any kind of action until we can see more clearly what it is best to do. The problem as I look at it is entirely one of getting first-rate men.

With warmest regards, I am

Yours sincerely,

FRANK AYDELOTTE

Honorable Winfield W. Riefler
40 Berkeley Square
London, W. 1, England

FA/MCE

1942

10/15
10/21

PRINCETON UNIVERSITY

Relations WOAI

MEMBERS

Publication

PANOFSKY, ERWIN

Biographical

MOREY, C. R.

WEITZMANN

Panofsky to Aydelotte--Morey wants to help publish a work of Weitzmann's if IAS will halve expense. Panofsky urges cooperation. An auspicious sign that Princeton is willing to help publish work of IAS members.

Aydelotte to Morey, October 21. Can't find the \$2825 necessary. Believes IAS money should go for men, not publications, but would appreciate a conference with Morey.

This occurred before Weitzmann was given a joint appointment by Princeton & IAS, 1945, as Research Associate at University with rank of Associate Professor. But he was a member of IAS at D, Morey/ Pctn's request and did **not** even appear at IAS.

1942

GENERAL

MEMBERS

PRINCETON

SCHOOL OF HUMANISTIC STUDIES

PANOFSKY, ERWIN

AYDELOTTE, F.

MOREY, C. R.

Publications

Academic Personnel

Relations WOAI

Academic Organization

Biographical

?
!
a
 Panofsky to Morey, October 15, 1942, informing him of a communication from Morey saying that the Publication Committee of the University authorized \$1500 for the publication of a Weitzmann monograph and \$1325 for Weitzmann's brochure, half of the total estimated cost of both. Morey continued that the use of Princeton funds for publication of work by other than Princeton authors is somewhat out of line, and that it is assumed the Institute would probably wish to help to finance the publication

of its own staff. Panofsky supported the request for funds from the Institute, likening it to the relations in mathematical publications with Princeton University, and asking Aydelotte for an opportunity to discuss it.

|
 Hereafter, October 21, 1942, ~~Morey responded~~ Aydelotte responded to Morey directly that it would be impossible for budgetary reasons to appropriate the \$2825 requested. The Institute is in straitened circumstances, the Treasurer fearing that new tax law will make a difference of something like \$30,000 in the income from endowment.

He is also not sure of the principle involved, ~~Maxix~~ since the Institute has in the past gone on the theory that it is better to use its funds to subsidize than to pay for publications, believing that money can be obtained from various funds to bring out contributions to knowledge of sufficient importance. He suggests talking over the problem some time later. There is no reference to any final disposition. (Check on this). Morey responded indicating there were arguments for paying for publication ~~XJanuary~~ (October 22, 1942).

D, Morey, C. R.

1942
GENERAL

POLICIES

WEED, LEWIS H.

AYDELOTTE, F.

Publications

Administration

Biographical

Weed asked if Institute subsidized American publications.
Director: no, but we get others to subsidize. We contribute to the math journal. Aydelotte did not hold with subsidizing publication of our members. Weed agreed generally but said we may be forced into it in future.

D, Reports of the Director

1942

✓ 10/15

BUDGET

Finance

Report on the budget for 1942-43. Very difficult to balance budget; used \$15,000 from library fund for general expenses.

Tr. Min. - 10/15/42 - pp. 1-2

MEMBERS

Academic Personnel

Director reported IAS opened with 35 members this year as compared with 62 last year. Members encouraged to go into war work where needed.

"Among the members are three Rockefeller Fellows, two Guggenheim Fellows, one Fellow of the Rosenwald Fund, one of the National Research Council, and one of the American Association of University Women. There is one Negro, who comes...from the Rosenwald Fund..."

Tr. Min. - 10/15/42 - pp. 2-3

WORLD WAR II

Government Relations

BUDGET

Finance

TRUSTEES

Corporation

The Director outlined in general terms how the Institute is contributing to war effort; listed faculty doing war work. IAS will make up difference between salary paid by government and professorial salary. Also cited Trustees doing war work.

Tr. Min. - 10/15/42 - pp. 3-4

LIBRARY (Personnel)

Facilities

Chairman of Library Committee appointed to serve as Librarian of the Institute.

Tr. Min. - 10/15/42 - p. 5

1942

✓ 10/15

TRUSTEES

Corporation

DIRECTOR

Administration

Director authorized by Trustees to grant leaves of absence to faculty for war work.

Tr. Min. - 10/15/42 - p. 6

1942
GEST ORIENTAL LIBRARY
TRUSTEES
DIRECTOR
MAASS, HERBERT
WEED,

Facilities
Corporation
Administration
Biographical

"The point was made that if the Institute does not intend to establish a School of Oriental Studies it was unwise to continue the annual expenditure of approximately \$7,000 for the maintenance of the /Gest/ library, especially in view of the fact that the Institute has difficulty at the present moment in balancing its budget." Mr. Maass proposed that a committee of three be appointed to study the question. Committee to consist of Edgar Bamberger, Chairman; Mr. Moe and Mr. Veblen.

Tr. Min. - 10/15/42 - pp. 6-7

NATIONAL BUREAU OF ECONOMIC RESEARCH

Foundations

RIEFLER, W.W .

Biographical

Riefiler resigned as Director (representing American Statistics
Association on Board) Economics

See Resolutions adopted at Bi Dir Mtg NBER 1977

D File, Riefiler, W. W.

GEST ORIENTAL LIBRARY

Facilities

MAASS, HERBERT H.

Biographical

WEED,

AYDELOTTE, F.

Aydelotte to Flexner, October 20, 1942.

Maass and Weed are urging upon the Board that it dispose in some way of the Gest Oriental Library immediately.

D File, Flexner, Abraham

GEST ORIENTAL LIBRARY

Facilities

MAASS, HERBERT H.

Biographical

Flexner to Aydelotte.

I am not surprised to hear Maass continues to nag you on the G. O. L. but surprised that Weed should support him. As for Maass I had repeatedly during my nine years to sit down on him in the most summary fashion, and unless you do so in the matter of G. O. L. you will find that he will be a bigger nuisance as time rolls on. It is no part of the business of a trustee to dictate the educational policy of a college, a university, or a research institute.

FA Confidential Files, March 7, 1957

~~1942~~
GENERAL (BIBLIOGRAPHY)

Publications

FULTON, JOHN F.

Biographical

^{FA} Letter to Fulton, October 26, 1942, regarding
bibliographies.

Filed in Chronological file under 1942, 10/26.

D, Fulton, John F.

October 26, 1942

Dear John:

Many thanks for your letter and for the several publications, which I am very happy to have. We do not issue an official list of publications of the Institute, though probably we ought to begin such a thing. There are, however, many individual bibliographies and reprints available. I will put some lists together and send them to you and if you are serious about wanting the publications themselves for the Medical Library I can probably assemble most of them for you. You had better wait until you see the bibliographies, however, because you may find that some of them would only be in your way.

Yours sincerely,

Dr. John F. Fulton
Yale Medical School
New Haven, Connecticut

FA/MCE

1942
GEST ORIENTAL LIBRARY

Facilities

POLICIES

Administration

FOUNDERS

Corporation

GIFTS

Finance

~~XXX~~ MAASS, HERBERT H.

Biographical

Maass to Aydelotte, November 4, 1942.

Expresses astonishment that the grant of the Rockefeller Foundation included a provision that the collection if purchased remain at Princeton University. "Dr. Flexner had always led me to believe that the condition was merely intended to imply that the collection be kept at Princeton and be made available at all times to Princeton University." Princeton should pay the cost of maintenance, since the Library is catalogued as a part of the library of Princeton University.

Also expresses surprise to learn the terms of Miss Swann's appointment as Curator, "and I am quite sure that none of

the trustees realized or appreciated at that time that she was being given a life appointment.

"Apparently the whole situation is in a very bad state, and it may well be that the committee will have to direct its efforts entirely to an attempt to have Princeton, as above suggested, assume the burden of maintenance, or in any event to share the same."

(The Minutes of Swann's appointment make it perfectly clear that she is a permanent member, she is appointed with the T. I. A. A. and retirement at 65. Maass' amazement is a little ill-founded).

*Maass + ...
... Swann + ...*

GEST ORIENTAL LIBRARYL

Facilities

FLEXNER, A.

Biographical

AYDELOTTE, F.

Aydelotte to Flexner, November 10, 1942.

They are apparently seeing each other frequently on Institute business.

"I also had a good meeting of the committee on the Gest Library and I am sorry that you could not be here to meet with them. I want the committee to talk with you and it would suit them best if you could meet with them Monday, November 23rd, at 2:30 in the afternoon. Since I know that you do not go down to your office in the afternoon, I should be glad to bring the committee (consisting of Edgar Bamberger, Moe, and Veblen) up to your apartment." At the meeting on November 9, Aydelotte presented all the facts known to him concerning the acquisition of the Library. The committee has been considering the importance of the Gest Collection and the great opportunity which adequate use

of this library would offer us to make a contribution to Chinese studies, "which are sure to have a larger place in American scholarship in the future than they have ever had in the past."

He has estimated for the committee that to make the Library of real use to scholars, it would cost from \$60,000 to \$80,000 per year. If we establish a work in Chinese studies, it would be sure to grow, and grow more expensive, therefore.

Such an additional financial support for anything is out of the question for the Institute, and the Institute will now have to decide whether it can continue to expend approximately \$7000 a year for the maintenance of the Library on its present scale. They find it apparent that Dr. Swann is a permanent appointee and not an annual appointment.

D File, Flexner, Abraham

GEST ORIENTAL LIBRARY

Facilities

POLICIES

Administration

FOUNDERS

Corporation

GIFTS

Finance

FLEXNER, A.

Flexner to Aydelotte, November 11, 1942.

Makes an appointment to meet the committee on Gest Library (Moe, Veblen, Edgar Bamberger) for consultation on the Library.

"The ~~xxx~~ documents in the case completely settle the issue. We are obligated by every possible consideration of decency to the Rockefeller Foundation, to Princeton University, and to Dr. Swann, and any recommendation that looks to disposing of the library would be a disgrace to the Institute.

"I do not believe that it is possible or desirable at this

moment to figure out what an Oriental Institute may some day cost. It throws no light on our problem. When we began with mathematics on an endowment of \$5,000,000, I had no idea whether the Institute would have three mathematicians or seven. Still less did I know that without any request on my part Mr. Bamberger and Mrs. Fuld would subsequently give us \$3,000,000 more. Every institution in this country that is worth its salt has grown and expanded in unexpected fashion. You did not know when you went to Swarthmore that you would get the money to finance honors work, nor did you know how much it would cost. You had faith, and faith moves mountains. I have faith in the original conception of the Institute as Simon had faith in his original conception of the Rockefeller Institute. Little did he dream when Mr. Rockefeller gave him \$200,000 that before he retired Mr. Rockefeller would have given him between sixty and seventy millions. Our question is not the future, which we cannot foresee, but the present, and I am much more concerned about the present than I am about the future, for upon the present the future is going to ~~and~~ depend.

"With every good wish,

"Very sincerely yours,

/s/ A. F.

"P. S. If the Institute survives and grows, I venture to predict that fifty years from now its historian will say that the two most far-sighted things I did were (1) the acquisition of the Gest Library and (2) the formation of an economic group of the type we now possess. Mathematics and the usual humanistic studies would have continued to prosper without the Institute, though of course I am glad we did and are doing them both.

/s/ A. F.

"Ask Weed whether when the Johns Hopkins Medical School began with an endowment of \$400,000, Dr. Welch bothered about its acquiring an endowment of \$15,000,000 in his life time; I can give you a score of similar examples. Money comes to those who deserve it."

/s/ A. F.

Gest Oriental Library Files, Vault, Gest Library Committee

11/16
11/30
12/7
12/9

Policy

Endowment -

FA to LB on future of GAS

Suggests (11/16) development program which would support research -

GAS for advanced research -

Aside from a few narrowly restricted research organizations there is no ~~in~~ ^{the} ~~US~~ ^{US} except GAS which is organized primarily to provide for these individuals (post-doctorals) a place in which to work and which substitutes to them the needed stimulus + guidance for their researches. Many of the steps of advancement are desirable for fellowships for the Sussman, Carnegie, Rockefeller, Rosenfeld and others. The task we have set for ourselves is to create for them the best possible atmosphere in which to do their work.

LB F.A. Avent

Wrote against Fookman
Quintillion in field is 5th. good
ex-empy org. m

In response to demand L.B. is conf. a follows this in 1/8
specifying

Chinese studies: important after WWII - GOLA starts
75 to 100M a yr.

Latin American Studies - 50-60M p.a. Garrett Coe accepted w/o
grants.

English literature - Studies not by learn. professors but by groups
of 3 or 4 meet various times for modern research - at non salary
7 to 10M p.a. 50M p.a. for 2 or 3 yrs.

Additional stipends.

75	100
50	60
50	50
<hr/>	
175,000.00	210,000

See orig letter 12/18 - Chrono

BUDGET

Finance

FOUNDERS

Corporation

AYDELOTTE, F.

Biographical

FLEXNER, A.

HERZFELD, E.

LOWE, E. A.

Flexner to Aydelotte, November 13, 1942, congratulating him on the small surplus which the auditor's report shows, and saying ~~that~~ that Bamberger called him up a few moments ago and talked to him very much like his old self.

On December 16, Aydelotte asks Flexner for a conference to talk over matters which have come up, and they meet December 18. There is no record of their conversation.

Aydelotte to Flexner, December 22, 1942. A letter in response to a telephone call from Flexner) containing a brief

statement of the financial position of the Institute at that time. "We have not balanced our budget out of our own funds since 1938. The result of each year's operations since that time, as given in the auditor's report, is as follows:

1937-38	Surplus	\$16,110.28	
1938-39	Deficit	25,570.41	
1939-40	"	36,820.99	+ 20 m FA's sal.
1940-41	"	2,348.14	
1941-42	Surplus	1,995.58	

"The deficit for 1939-40 would have been still greater except for the fact that the Institute paid me no salary that year. The deficits for 1938-39 and 1939-40 were due partly to new salaries in economics and partly to the operation of Fuld Hall and other additional expenses for which no additional income was available. Our comparative solvency in 1940-41 and 1941-42 was due to our having obtained additional temporary income, partly from Mr. Bamberger and the Rockefeller Foundation and partly from the Carnegie Corporation.

"Expenses added since 1938 without any corresponding addition to our resources are (excluding minor items) the following:

Two salaries in economics	\$30,000
Contribution on these to Teachers Ins. & Annuity	1,500
Economics stipends - approx.	10,000
Operation of Fuld Hall	20,000
Director's Pension	12,000 ⁰⁰
? Library - <i>wrongly included since it was covered by Subvention</i>	<u>25,000</u>
	\$98,500

"This, however, is not quite the whole ~~story~~ story. We shall in a few years time be compelled to provide in our budget an annual sum ~~of~~ for repairs and renovations to Fuld Hall and for pensions. We ought, furthermore, to increase the amount which we devote to stipends.

"The situation in regard to retirements is as follows:

<u>Date</u>	<u>Professor</u>	<u>Pension Promised</u>	<u>T. I.A.A.</u>	<u>Inst. Budget</u>
June, 1944	Einstein	\$8000	\$1909.44	\$6090.56
June, 1945	Veblen	8000	2439.00	5561.00
June, 1945	Lowe		2650.44	
June, 1945	Herzfeld		780.80	

"It is my opinion, and I know it is yours, that every consideration of humanity and of the prestige of the Institute demands that we add something to the amounts which Lowe and Herzfeld will receive from the Teachers Insurance and Annuity Association. If we brought the pensions of these two men up to \$4000, our pension load for professors, beginning in June, 1945, would be \$16,220.32, or, including your own pension, \$28,220.32. If we were content to bring Lowe's and Herzfeld's pension up to only \$3000, which is all that Stewart thinks it safe to do with our present resources, this amount would be reduced by \$2000.00.

"The upshot of all this is that we are running at least \$125,000 behind at the present moment, which is the interest on

\$4,000,000. I hope, however, that Mr. Bamberger's generosity * will extend not merely to the point of covering our present commitments but will make some provision for such interesting extensions as the development of Oriental studies, Latin-American studies, and work in other fields in which I think the Institute might make a great contribution. I have not talked * much with Mr. Bamberger about such developments because I did not want to frighten him, but my own opinion is that the plan which you laid down for the Institute and its method of approach to scholarship is so effective, so much needed, and promises such fruitful results that it would be nothing less than a tragedy if we were not ~~going~~ going to be able to enter other fields. We need not enter them all at once and we can exchange one subject for another, but we need some margin in order to do anything."

* This seems to indicate that AF had told FA Mr B was going to help with money.
**) Not quite true

D File, Flexner, Abraham

Dec? P11/16/42
11/16/42

FA note translated

Need young scholars--beyond Ph D--qualified to do advanced research
Ample provisions for undergraduate, graduate students: law,
medicine, engineering and other provisions.

Very little for young men devoting life to scholarship.
On them whole system depends. They need guidance, need to keep
on learning--Guggenheim and other fdtns offer fellowships--
greatest need now place for them to work. The Institute tries
to provide.

High aspiration--to lead in scholarship--Must be
best in subjects we touch, advising and consulting work for uni-
versities and colleges. Can use only world leaders in fields
we cultivate. Should lead in subjects as well. Occasional
new ones like Chinese studies and Latin America. Newer aspects
of older studies, as in math. Ditto in English Literature.

High ideas not perfectly realized. Need largely
increased funds. Financial management bad so far. Cannot lead
world with \$8 million--might with \$20 million.

The demonstration cannot be made unless the Inst has
additiobal funds--reat responsibility; would betray trust unless
I were frank in discussing finances. At present insolvent.

Can use temporary help but in long run cannot meet present
~~xxxxxxxx~~ needs much less expand without more funds. Idea splen-
did--

men/ I to be compelled at this point to reduce salaries and ~~not~~ to
replace ~~xxxxxxxx~~/would disappoint expectations of scholars
all over world who backed it
enthusiasm which has been so often reported to you and which
was expressed by Mr. Fosdick in his letter to you of last spring.
(See p. 8 Min 5/18/42)

I earnestly hope that you and Mrs. Fuld
to those of us who are working at it most
and that you will wish to leave
your fortune devoted to the support of
this great enterprise.

- ~~xxxxxx~~
- Crisis
- Field unique and important
- Whole world of scholars expecting us to advance
- Many --new suggestions and old
- Term appointments
- Change in program

Trans. of a letter to LB undated but probably in preparation
for Exec. Com. meeting of Dec. 14, 1942? (Only pt. ref. to
Fosdick's letter carried May 1942.)

Dec prob approx correct - R.B. fund running out \$70 m p.a. input.
* No - prob his estimate that LB 11/16/42

SALARIES

Academic Personnel

WORLD WAR II

Government Relations

BUDGET

Finance

Aydelotte to Schur (Leidesdorf's office).

Alexander, Von Neumann, and Veblen were authorized by the Institute to work for the government without compensation. They find that they are more useful if they take a salary from the government, and that their work, in consequence, is taken more seriously. They have, consequently, requested the Institute to make a temporary reduction in their salaries by the amount mentioned which is the equivalent of what they receive from the government minus their expenses.

The letter concerns the disposition of the money so saved, Aydelotte hoping that it can be diverted to the pension fund or be kept as a special reserve not returned to the budget generally.

D, ~~TREASURER~~ Treasurer

GIFTS

Finance

FOUNDERS

Corperation

AYDELOTTE, F.

Biographical

Aydelotte to Bamberger, November 30, 1942.

A recapitulation of at Bamberger's request of the place and function and purpose of the Institute in connection with what must have been a discussion of further endowment since it ends, "I earnestly hope that you and Mrs. Fuld will make it possible for us to go forward to make the Institute one of the most notable and valuable educational enterprises in the world--a monument to Dr. Flexner's vision and to your generosity and public spirit."

The memorandum is four pages long, and describes the important place as unique institution of the Institute in America and the greater importance in the period during which western Europe has fallen into war.

The letter and the request which prompted it rather indicate that the founders had drifted a little bit in their

*Probably with
Sent but
in part
Carried
Memorandum. For FA
last recap 1948
his own
possible*

understanding of the Institute since Flexner's long preachments and reiterations were no longer available to them, and since Aydelotte's correspondence with them generally appertained to movements and events rather than that they constituted a running comment and quotation on the activities of the Institute and the importance in the correspondents mind.

The Bamberger answer to this letter is not available, but on December 8, 1942, Aydelotte answered another question from the founders: the direction of the future development of the Institute. He writes on Oriental studies, Latin American Studies, and English literature.

The first would involve a budget roughly equivalent to those of the other schools, \$75,000 to \$100,000 a year.

The second, consideration of which was promoted by receipt by the Institute of a collection of Mexican manuscripts from Mr. John W. Garrett in 1941, would involve an annual sum of \$50,000 to \$60,000.

~~Dr. Bamberger, Louis, 1937-1941~~

The third Aydelotte himself favors and has written about. He does not favor permanent professorships of English literature, but rather short-term memberships. Money would be needed for salaries, stipends, and reference books, secretarial ~~assistants~~ assistance. All expenses would be covered by \$50,000 a year for a period of two or three years.

"These are only three of the many subjects which might be added to the Institute or which might take the place of subjects which we drop as members of our faculty retire. Changes of this kind in the program of the Institute seem to me advisable as the years go on. I do not forget that our first responsibility is to provide adequately for the work which we have already undertaken. In respect to the present needs of the Institute, I am, as I told you last week, particularly concerned about stipends. Our faculty has been enlarged partly at the expense of stipends for members and I feel that we should provide additional funds for this purpose as soon as it is possible to do so."
D, Bamberger, Louis, 1937-1944

1942
POLICIES

Administration

FOUNDERS

Corporation

GENERAL

Academic Organization

AYDELOTTE, F.

Biographical

Aydelotte to founders--plans for development of IAS.

Filed in Vertical File under "A".

A, 10/18/56 - Home Retirement of F. A.

✓ 1942
1943

December
January

SCHOOL OF HUMANISTIC STUDIES

Academic Organization

GIFTS

Finance

TAXATION (VICTORY TAX)

Government Relations

Letters and memoranda regarding above headings in
Aydelotte file (Elsa Jenkins) 3/19/57, File No. 1.

1942
SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

ROCKEFELLER-BAMBERGER FUND

Foundations

AYDELOTTE, F.

Biographical

WILLITS

FOSDICK, R.

BAMBERGER, L.

Aydelotte to Willits, December 2, 1942.

"I am delighted that you are willing to write to Mr. Bamberger and I think, as you suggest, that the ideal time would be when our application has been definitely acted upon, which I understand will probably be in January. I enclose in this envelope a formal letter of application and very much hope that the Trustees will be able to see their way to continue our grant."

D, Post-War Organization Study Correspondence

12/7

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

SCHOOL OF HUMANISTIC STUDIES

PARTICIPATION IN ADMINISTRATION

Academic Personnel

stipends

Aydelotte: predicament of humanities in war recognized.
Agreed that they be favored in extending stipends. Take initiative
by inviting members through notifying proper bodies: i. e.,
President Elliot of Purdue.

Faculty Minutes, 12/7/42

12/8

Ayd's handwritten notes for conf. w/ L.B.

First impressed by magnitude of the problem in studies undertaken for Sen Guggenheim. Forgotten young 25 -35 --needed for training future students.

Result Guggenheim Fdtn

Followed it with research associates at Swarthmore

Saw off at Inst 1930

Vital for vitality of our higher education also best for advancement of knowledge.--Older men such as AF appointed have produced little, Some have even been of little use in directing younger men

Not complaining.

Ayd file

1942
GEST ORIENTAL LIBRARY

SCHOOL OF HUMANISTIC STUDIES

COMMITTEES

GENERAL

(ENGLISH LITERATURE)

(LATIN AMERICAN STUDIES)

SINOLOGY

ACADEMIC

Facilities

Academic Organization

Corporation

Academic Activities

Original of letter Aydelotte to Bamberger suggesting development of in Chinese studies and Latin American Studies.

(Letter is original; Aydelotte mentions he is ~~bringing~~ carrying the letter to Bamberger that day. It is present in his files indicating either he didn't take it or that it may have met with a cold reception).

See Source. Chrono - 1742, 12/8.

FA (Elsa Jenkins) 3/19/57, File No. 1.

FA Elsa Jackson
3/19/57 #1

THE INSTITUTE FOR ADVANCED STUDY

Founded by Mr. Louis Bamberger and Mrs. Felix Fuld

PRINCETON, NEW JERSEY

December 8, 1942

Dear Mr. Bamberger:

In accordance with your request that I suggest to you directions in which the work of the Institute should be developed, I should like to speak to you about three subjects: Oriental Studies, Latin-American Studies, and English Literature.

If we keep the Gest Library we should eventually arrange conditions so that it can be used. Chinese history and literature are comparatively new subjects in the United States. They are studied in only a few universities, but with the probable emergence of China as a world power after the war, Chinese studies in our universities are certain to be expanded, and if the Institute for Advanced Study entered that field it would assume a position of leadership which is in accordance with its character.

The committee on the Gest Library has gone into this subject fully and its report, when completed, will indicate how the subject should be approached and what would be the probable cost. I may anticipate the report so far as to say that the field seems to the committee to be one of great cultural and international importance and that it is the belief of the committee that extremely useful and satisfactory work could be done by a School of Oriental Studies on a budget which would roughly be equivalent to the budgets of our other schools - say from \$75,000 to \$100,000 per year.

Another field of great international importance which is also new and which has not been fully developed in the United States is Latin-American studies. Our relations to the countries south of us have in recent years become much more important and they are certain to increase in the future. The history of Latin-America has many more connections with our own history than has been realized in the past, and the inter-connections between the two civilizations need much more study than they have ever received.

James C. C.
The Institute accepted last year a small collection of Mexican manuscripts from Mr. John W. Garrett. My letter of acceptance was printed in the Board minutes. I made no promises to Mr. Garrett that the Institute would enter this field, but should we do so I think we might expect similar gifts, and I am confident that we could make an outstanding contribution in this - another pioneer field. I have given some thought to a budget for this subject and believe we could safely enter it if we were able to devote to it a sum of \$50,000 to \$60,000 per year.

Eng lit
In contrast to these two subjects, which are new, I should like to say something about English literature, which I have been considering with a group of scholars in that subject for a number of years. English literature, like mathematics, is taught in every college and university in the United States and is perhaps even more important than mathematics as an element in higher education. For certain historical reasons, research in English literature has not been as productive in this country as it should be. If you care to discuss these reasons I should be glad to explain them to you, or I suggest that you read Chapters 5 and 9 of a book of mine published in 1917, called The Oxford Stamp, which will give you a fuller background in the subject.

Just now a vigorous group of young scholars are trying to put research in English literature on a sounder basis. They have recently established a magazine known as the Journal of the History of Ideas, and with proper support I feel that the movement which this group represents might have an exceedingly useful influence in English studies in this country and in Great Britain.

Tempo Eng lit
If we were to enter this field, my plan would not be to establish permanent professorships of English literature, but rather to bring here a group of three or four men for periods of from one to two years each. I should choose men who would be interested in working together and should make the announcement long in advance so that young scholars might make their plans to come to the Institute to work with them. Money would be needed only for salaries, stipends, and a certain number of reference books and a certain amount of secretarial assistance. Since younger men would be appointed and since salaries would be based on what each one was getting in his own university at the present time, \$10,000 would

- 3 -

probably be the maximum for any individual and some salaries might be as low as \$7,000 or \$8,000. I estimate that four professors, six younger members with stipends of an average of \$1500 each, secretarial assistance, and incidental expenses could all be covered by a sum of \$50,000 a year for a period of two or three years, and I should make no commitment beyond that time.

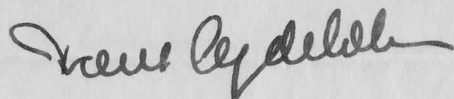
50000 p.a.
2-3 yrs

These are only three of the many subjects which might be added to the Institute or which might take the place of subjects which we drop as members of our faculty retire. Changes of this kind in the program of the Institute seem to me advisable as the years go on. I do not forget that our first responsibility is to provide adequately for the work which we have already undertaken. In respect to the present needs of the Institute, I am, as I told you last week, particularly concerned about stipends. Our faculty has been enlarged partly at the expense of stipends for members and I feel that we should provide additional funds for this purpose as soon as it is possible to do so.

Stipends

I shall bring this letter with me today and shall be glad to answer any questions that may occur to you in connection with it. Its principal purpose is to suggest some of the many ways in which the work of the Institute might be expanded in order to enable us to make a still greater contribution to American scholarship.

Yours sincerely,



Louis Bamberger, Esq.
Newark, New Jersey

FA/MCE

1942

12/7

DIRECTOR

Administration

POLICIES

FOUNDERS

Corporation

See handwritten note attached to letter to Mr. Bamberger, December 7, 1942: ^{draft}

"First impressed by ^{the} importance of the problem in studies undertaken for Senator Guggenheim. Forgotten young 25-35-- needed for training of ^{best} students.

Result Gugg Foundation

Follow it with Research Assoc at SW [Swarthmore?]

Saw off at Inst. 1930

Vital for vitality of our higher Educ. Also best for advancement of ^{knowledge} ~~knowledge~~ --. Older men such as AF ^{appointments} have produced little. Some have even been of little use in directing young

men. Not complaining.

(See first draft Aydelotte's letter, December 7 and comments ^x (by Flexner--prestige vs. vitality and contribution). ~~Quaxkin~~ Questioning value of appointments made by Institute of older professors.)

See Source.

FA (Elsa Jenkins) 3/19/57, File No. 3.

THE INSTITUTE FOR ADVANCED STUDY

Founded by Mr. Louis Bamberger and Mrs. Felix Fuld

PRINCETON, NEW JERSEY

December 7, 1942

Dear Mr. Bamberger:

In accordance with my promise to give you from time to time suggestions as to other subjects which might be taken up by the Institute, I should like to say something today about English Literature, which I have been considering with some scholars in that subject for a number of years.

Eng Lit

English Literature, like Mathematics, is taught in every college and university in the United States and is perhaps even more important than mathematics as an element in American higher education. For certain historical reasons, research in English Literature has not been as productive in this country as it should be, due partly to the slavish way in which professors of English formerly imitated professors of Classics, partly to the influence of scientific method in a field like this where scientific methods do not apply, partly to the influence of a very impressive school of Scottish rhetoricians who flourished around about 1875 and who were so exclusively occupied with the technique of literary forms as to blind themselves to what might be called the historical & philosophical aspects of literary studies.

There is a vigorous group of young scholars who are trying to put research in English Literature on a sounder basis. They have recently issued a journal known as the Journal of the History of Ideas, and, given proper support, I feel that the movement which this group represents might have enormously beneficial influence in English studies in this country and in Great Britain.

I have long felt that when funds were available the Institute should do something to give impulse to this movement. My plan would be not to establish permanent professorships of English Literature, but rather to bring here a group of three or four men for periods of from one to two years each. I should choose men who would be interested in working together and I

That was your by way, the pattern
in studies underlines for see text - ^{Sen. Quinn}

1925) Forgotten part 25-35 - needed for

Tramm, not student

Reuel Guy Foundation

Followed it was Reuel asset of Sed -
(Swanton?)

Date)

Saw off in part 1930

Wild for volume of our type
idea, also text for advancement
the - older men sent as
a F approach for produced little
some for even few, little use in
describes your men. but employees

LIBRARY

Facilities

GIFTS

Finance

FOUNDERS

Corporation

AYDELOTTE, F.

Biographical

Aydelotte to Bamberger.

Of Bamberger's pledged \$100,000 for Library books he has given \$10,000 plus \$25,000 each year 1940-41 and 1941-42. To avoid cutting salaries Bamberger promised \$25,000 due 1942-43, \$15,000 to be used for that ~~and~~ and \$10,000 for library.

D, L. Bamberger, 1937-44.

1942
✓ 1942

August
December 13

EARLE, E. M.

Biographical

Earle at Saranac, August, 1942. Duration not evident.
December 13, 1942

Earle takes a post/~~position~~ with General Arnold as a
special consultant and is going off on a trip to England.

D, Earle, 1940-1944

✓12/18

SCHOOL OF ECONOMICS AND POLITICS

Academic Organization

ROCKEFELLER

Foundations

AYDELOTTE, F.

Biographical

WILLITS

Willits and Aydelotte have conferred at MORRIS Leeds' house and have agreed that the Institute should amend its application for a grant in support of economics. Aydelotte informs Willits, Mrs. Bamberger has agreed to the amendment.

"Proposal would be to return to the Rockefeller Foundation on June 30, 1943, the surplus which has been saved by the grant in the last three years, and request the Rockefeller Foundation renew the grant at the rate of \$35,000 per year for three years beginning July 1, 1943, conditional upon a similar grant by Mr. Bamberger."

Not true
He states that support from economics for the least three years has been on the basis of \$30,000 from the Institute, \$35,000 from Bamberger, \$35,000 from the Foundation, thus leaving the 35 per cent of the surplus as appropriate for return to the Foundation.

Again deep appreciation is expressed in the offer that Stewart and Warren would be delighted to discuss with Willits at any time the plans for economics.

8 File, Rockefeller-Bamberger Fund

FOUNDERS

Corporation

Excerpts from a clipping from the December 20, 1942 issue of the Newark Sunday Call; a photograph of the full Board of Directors of L. Bamberger and Company taken when Louis Bamberger was honored on the ~~saxx~~ store's 50th anniversary.

Bamberger gave one of his rare interviews to the press, and insisted that it was not Bamberger genius in merchandising, but the people of Newark who made the store a great success.

He started the store when he purchased the stock of a bankrupt store in 1892. Since then it has grown to the fourth largest retail establishment in the country--"One of America's great stores."

Bamberger said, "It's good to look back a half century and realize that the business that you founded has survived the years. It is also gratifying to see what superior executive personnel now directs its affairs." He said in general the "co-workers are a well-educated, refined and intelligent group."

"The modern young woman is more charming in manner and dress than those of 50 years ago, and much easier to look at.

But fundamentally there is no difference in their character. I am always happy to chat with some of the co-workers who have been in the store nearly all their mature lives, and there are still quite a number of these left."

The reporter talks about his philanthropies; mainly the Newark museum building, the Institute for Advanced Study.

The press account mentions that Bamberger goes to his office practically every business day in the 11th floor of the building and looks out over the town which he loves.

TRUSTEES

Corporation

AYDELOTTE, F.

Biographical

KEPPEL

Aydelotte to Moe, Henry Allen. "In view of Keppel's refusal, I think we had better take a little more time for the selection of another Trustee, and, indeed, I don't believe it is necessary to have any election until the end of the meeting in April. I think, on the whole, we had better consider younger men." They were "to look over Wolman."

D File, Henry Allen Moe

BENEFITS

Academic Personnel

SALARIES

DIRECTOR

Administration

BUDGET

Finance

AYDELOTTE

Biographical

FLEXNER

Aydelotte to Flexner.

IAS paid Aydelotte no salary, 1939-40 thereby
decreasing deficit. Financial statement.

A, 10/18/56 Mat. for Trustees Committee on Institute Policy

1942

12/23

TAXATION

Government Relations

BENEFITS

Academic Personnel

Memorandum on "What is Taxable Income to an Annuitant Under the U. S. Tax Laws?" put out by the TIAA.

Filed in Vertical File under "T" for Taxation.

A, 10/18/56, Committee on Pensions, Executive Committee and Board Minutes, File No. 55