

December 3, 1941

Dear Dr. Flexner:

I am sorry to hear that you have been under the weather and hope the doctors will soon get you straightened out.

You will be glad to know that our conference on the future of the League last Saturday was a great success and that the hospitality of the Institute came in for a great deal of appreciation.

Yours sincerely,

FRANK AYDELOTTE

October 9, 1941

Dear Dr. Flexner:

I think the resolutions are admirable and I have no change to suggest. My warmest thanks to you for drafting them.

John Nason tells me that your letter about the Swarthmore faculty book arrived just as they were having a faculty meeting, that the faculty heard it read with the keenest appreciation and ordered it incorporated in the faculty minutes.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA/MCE

ABRAHAM FLEXNER
150 EAST 72ND STREET
NEW YORK CITY

October 8, 1941

Dear Frank:

I am enclosing a draft of
the resolutions^x which you may, however,
wish to amend. Please feel free to do so.

I hope all goes well with
you and Marie.

Ever sincerely,

A. F.

Dr. Frank Aydelotte
The Institute for Advanced Study
Princeton, New Jersey

AF:ESB

x - re Houghton

October 3, 1941

Dear Dr. Flexner:

I should be delighted to pick
you up at the Newark Station at 11:15 on
Monday.

Yours sincerely,
FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA/MCE

October 2, 1941

Dear Dr. Flexner:

Many thanks for showing me the letter from Alpern. Since I am going to be lecturing on the subject in New York anyway, I would prefer that you should not suggest my name to them, but I wish they would sometime invite somebody from Swarthmore.

I should appreciate it if you would say to Mr. Alpern that I have been very much interested in their experiment, have collected cuttings about it, and should be very grateful for any printed material which they have concerning their methods and results.

While I am writing to you I should like to ask a favor, namely that you take upon yourself the responsibility of preparing for the Board Meeting suitable resolutions for us to pass concerning Mr. Houghton. You can do that better than anybody else, and if you would have a copy ready at the time, they could be passed and included in the Minutes.

I take the occasion also to confirm our appointment with Mr. Bamberger for Monday morning, October 6th, at 11:30 at his office. I am then going down to Washington that afternoon for a conference with Weed, who is Chairman of the Nominating Committee, though I do not think we ought to try to take any action at the Board Meeting on October 14th. The matter wants longer thinking over.

It is delightful to have Anne here and she and Marie seem to go from one woman's luncheon to another.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
Carnegie Foundation
522 Fifth Avenue
New York City

FA/MCE

ABRAHAM FLEXNER
150 EAST 72ND STREET
NEW YORK CITY

October 2, 1941

Dear Frank:

I wonder whether you are driving to South Orange or going on the train Monday morning. I shall take a train at the Pennsylvania Station here at 11:00 o'clock, which brings me to Newark at 11:15. Could we meet at the station there at that time and go to see Mr. Bamberger together, as you have arranged? Please send your reply to 150 East 72nd Street, inasmuch as I shall be working there Friday and Saturday.

Always sincerely,

Dr. Frank Aydelotte
The Institute for Advanced Study
Princeton, New Jersey

A.F.
C

AF:ESB

ABRAHAM FLEXNER
150 EAST 72ND STREET
NEW YORK CITY

October 1, 1941

Dear Frank:

I am enclosing a letter which I think will interest you. Of course, the person who ought to talk to the Honor School teachers is yourself, but you will probably cover the ground in your Sachs Lectures and you ought to be spared extra exertions of this kind. However, if it interests you, nothing would be easier than for me to suggest to Alpern that you be invited.

Yours sincerely,

A.F.

P.S.

In replying to Alpern I have called his attention to the Sachs Lectures and told him that all his teachers and the teachers interested in unusually able students from all the high schools ought to attend your Sachs Lectures. I think a large proportion of them will do so.

A.F.

Dr. Frank Aydelotte
The Institute for Advanced Study
Princeton, New Jersey

AF:ESB

September 26, 1941

Dear Dr. Flexner:

I am sorry to have missed your telephone call, but the fact is that I want to have a longer talk with you than would be possible over the telephone. Do you expect to be in your office at the Carnegie Foundation Tuesday morning, September 30? I am going over that day to see Mr. Leidesdorf and Mr. Schar about the audit of last year's accounts and if you were going to be in your office I should be glad to come over early and come in to see you at the Foundation sometime between eleven and twelve.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA/MCE

September 8, 1941

Dear Dr. Flexner:

It was a great pleasure to see you yesterday and during the day I read over again the last three chapters of I Remember. As a matter of fact, I have read them many times and, as you know, strongly approve of the broad and flexible plan which you have made for the Institute. The one thing that worries me is the financial problem. I enclose a tabulation based on this year's budget, which will give you that problem in a nutshell. The existence of the problem is, of course, an indication of our success, but that does not make it any less embarrassing at the moment.

With affectionate regards, I am

Yours sincerely,

Dr. Abraham Flexner
150 East 72 Street
New York, N. Y.

FA:MR

Enclosure

September 8, 1941

MEMORANDUM FOR DR. FLEXNER:

The financial situation, of which you asked me for details yesterday, is best illustrated by the budgets for 1940-1941 and 1941-1942, a copy of which I enclose.

Our expenditures run in the neighborhood of \$450,000. Our income from endowment is \$330,000, leaving \$120,000 to be made up by special gifts. At the rate of 4%, \$3,000,000 would supply this \$120,000, but I do not believe that it is safe to count on 4%. Certainly we are not making safe investments at that rate at the present moment. For this reason the \$330,000 of income which we now receive on our endowment may shrink a little, and I do not believe it would be prudent to assume that \$3,000,000 would make the Institute solvent, but, barring some catastrophe, I feel that \$4,000,000 would do it.

Even that sum would make no allowance for expansion of our work. As you said yesterday, it is inevitable that the very vitality and success of the Institute will from time to time demand increased expenditures, and I hope that eventually we shall have the funds in hand which would make such expenditures possible if they were needed. The first thing, however, is to secure the funds to meet the long-term commitments which have already been made. It is, as you know, extremely difficult to get funds to meet a deficit. That is the situation which we shall have to face two years hence.

FRANK AYDELOTTE

Institute for Advanced Study

CLASS OF SERVICE DESIRED	
DOMESTIC	CABLE
TELEGRAM	ORDINARY
DAY LETTER	URGENT RATE
SERIAL	DEFERRED
NIGHT LETTER	NIGHT LETTER
SPECIAL SERVICE	SHIP RADIOGRAM

Patrons should check class of service desired, otherwise the message will be transmitted as a telegram or ordinary cablegram.

COPY OF WESTERN UNION TELEGRAM

September 5, 1941

Dr. Abraham Flexner
150 East 72nd Street
New York City

Marie and I would be delighted if you would stay with us tomorrow night

Frank Aydelotte

July 1, 1941

Dear Dr. Flexner:

Many thanks for your kind note of June 26 and your generous check for \$50.00 for the Warburg Fund. You will be glad to know that we now have \$250.00 from Lowe, Miss Goldman, Panofsky, yourself, and myself. I am showing Panofsky your reply, and I have no doubt that we will get the other half of the fund. We have decided to make it as a contribution from a group of interested scholars rather than as from the Institute officially. Checks will be made out, however, as yours is to the Institute for Advanced Study and can be deducted from income tax.

I am glad to have your note about Mr. Bamberger and understand perfectly how he feels.

I earnestly hope that your cold has improved to such an extent as to make it possible for you to leave for Canada today, as Mrs. Bailey tells me you plan to do.

We spent the week-end in New England where it was about as hot as it is in Princeton, and we have found a nice house for the summer at Stockbridge. It seems to meet our needs perfectly, and I hope that we shall be settled there early next week and that I can get to work on some writing which has been put off too long.

Marie joins me in love to Anne and yourself.

With warmest good wishes for as restful a summer as it is possible to have in these terrible days,

Yours affectionately,

FRANK AYDELOTTE

Dr. Abraham Flexner
Magnetawan
via Burks Falls
Ontario
Canada

FA:ESB

June 25, 1941

Dear Dr. Flexner:

Many thanks for your letter. If I can possibly do it, I will run in to see you before you leave, but I am not sure that I can.

Meanwhile, if I am not able to, I want to put up to you a matter in which Panofsky and I are greatly interested. The Warburg Library in London is having a hard time to continue their work at the present moment and especially to finance any publication. At the same time they are eager to go on, and a number of American institutions are being asked to come to their assistance with money. They hope to get ten American organizations to give \$500 each. Panofsky and I agreed that the Institute could not possibly do this as a body because we need all we can get for our own publications. Panofsky is, however, willing to give \$50 as an individual. He has another friend who will give \$50. I am willing to put in \$50. We wondered whether you would care to make a contribution along with this group. We are doing this on a year-by-year basis without binding ourselves to continue beyond the time for which a subscription is made. Checks could be made payable to the Institute for Advanced Study, Warburg Fund, and separate contributions be put together in one fund for transmission to the Warburg Library. Panofsky hopes that some of his Princeton colleagues will contribute and if \$500 could be raised in this way, I think it would be a gracious thing to do.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA:ESB

V - Flexner, Abraham

THE CARNEGIE FOUNDATION
FOR THE ADVANCEMENT OF TEACHING
522 FIFTH AVENUE
NEW YORK

June 26, 1941

Dear Frank:

I have yours of June 25th and I am enclosing a check for \$50.00 as you suggest. There ought to be no trouble in raising \$500. Persons who could be approached by you or Panofsky are the various members of the Warburg family - Mr. Max M. Warburg, Mrs. Paul Warburg, Mr. Edward M. Warburg, and Mr. Paul Felix Warburg. All of them are interested in the preservation and use of the Warburg Library, and all of them are able to contribute \$50. There are some of our trustees who in my judgment ought to help this institution to this extent, namely, Lessing Rosenwald, Mr. Maass, Mr. Leidesdorf, and several others.

My cold has hung on for almost two weeks, largely, the doctor thinks, in consequence of the severe heat of last week; but he does not believe that it will delay our departure for Canada about the middle of next week.

I hope that you and Marie will find a comfortable and really restful place, for you have had a heavy year.

I have talked with Mr. Bamberger several times *and once* *abroad.* over the telephone since I last wrote you; he and Mrs. Fuld both having called up to find out how I was feeling. What I expected to explain to you in case we had a conversation amounts practically to the following: The war situation troubles him, as it troubles others, on account of its probable effect upon American finance, and now with the new complications introduced by the war between Germany and Russia, and our vague but possible involvement indirectly in it, men of means are going to be more conservative than ever. My feeling would be that if you and Marie visit at Placid, I would not raise the subject of finance unless Mr. Bamberger himself brings it up. Of course I want you to use your own judgment upon this as upon all other matters on which I comment.

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June 26, 1941

I have heard from Cullen and Miss Eichelser has made a complete recovery. All she needs now is to regain her strength. Cullen has no doubt in his own mind that she will be absolutely herself by the time she is next needed at Princeton.

Anne is well and joins me in affectionate greetings to you and Marie.

Always sincerely yours,

A.S.
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President Frank Aydelotte
The Institute for Advanced Study
Princeton, New Jersey

(enclosure)

THE CARNEGIE FOUNDATION
FOR THE ADVANCEMENT OF TEACHING
522 FIFTH AVENUE
NEW YORK

June 16, 1941

Dear Frank:

Thank you for your kind note of June 13th. I am glad to know the turn that has been taken in the matter of Dr. Schairer. Of the men you mention, Tom Jones would I think do best, if he can be induced to come. In the first place he is a commoner, a matter of very great importance at a time when a war is being waged to preserve democracy. It would be a psychological error on the part of the British to be too largely represented in this country by men who are either peers or knights. Plain men like Tom Jones, who has risen from being a clerk in a mining store to his present eminence, will commend themselves to those elements in America which it is most difficult to carry along the path which we are treading. The Master of Balliol would, I am afraid, soon become involved too largely in the problems of higher education, and though he would do us good--infinite good--our real problem lies lower down in the scale. Tom Jones, from whom I hear quite often, appears to be in good health and could perhaps be spared from his work at the Pilgrims Trust.

Thank you for the copy of your generous note to Cullen. I have myself seen him and he has assured me that she will be in absolutely first-rate working form if she can be induced to give herself the amount of recuperation which she needs. I know she is worried by reason of the fact that she is absent from duty and that her work necessarily increases the work of others. It is regrettable that such is the case, but we are all liable to this sort of interruption.

I had a long talk with Mr. Bamberger on Saturday the details of which were not of immediate importance for they dealt with fundamental matters regarding which he always speaks with me when we lunch or dine with him. On this occasion the question of publications was broached. He feared that if it became known that he were providing funds for one or two books he might be besieged with requests from any number of sources. I explained to him how this could be managed without his appearing

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June 16, 1941

in the transaction at all--something that I did from time to time with Mr. Rockefeller when there was a real need which if the full truth of the matter had been known would have led him into new fields where pressure would have been exercised upon him to do similar things elsewhere. He took the suggestion kindly and said he would think it over. He is still not clear on the fundamental question which led to the starting of the Institute, namely, the usefulness of useless knowledge. I gave him one example after another, telling of the history of insulin, electric light, etc., all of which were the unforeseen by-products of the efforts of men who were not planning to attack an immediate problem and who had had no idea that their unhampered researches would lead to practical results of enormous significance and value. As I left he said to me, "This has been a most interesting conversation." I am going to get from Mrs. Bailey a copy of the article published in Harper's entitled "The Usefulness of Useless Knowledge" and send it to him. It takes infinite patience under existing circumstances to accomplish that which in good times was relatively easy, but I am hopeful that the outcome will be precisely what you desire.

We are leaving for camp on the evening of July first. If you are to be in New York between this date and that perhaps we can get together and I can be a little more explicit than in a brief letter.

Give our love to Marie and believe me,

Ever affectionately,

R. J.

President Frank Aydelotte
The Institute for Advanced Study
Princeton, New Jersey

May 15, 1941

Dear Dr. Flexner:

Dr. Carrel is one of the members of the Board who comes up for re-election this year, and several members of the Nominating Committee have expressed serious doubts as to whether we should re-elect him. Dr. Carrel has retired from the Rockefeller Institute. He spends comparatively little time in this country, and he very rarely attends a meeting of the Board. He did not attend a single meeting in 1940 nor has he so far in 1941. In 1939 he attended only one meeting and in 1938 only one. Under the circumstances, I wonder whether he would not understand our desire to have someone in his place who could be more active. I should not, however, like to recommend any such action to the Nominating Committee without your advice and consent. If you could send me a line which I could get on Monday morning, that would be time enough.

I am sorry to hear that you are not feeling quite so well and very much hope that you will be in condition to come down to the Board meeting on Monday, though you must of course make your health the first consideration.

With kindest regards, I am

Ever sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

PA:ESB

ABRAHAM FLEXNER
150 EAST 72ND STREET
NEW YORK CITY

May 8, 1941

Dear Frank:

A few days ago I received a letter from Mr. Kurt Swinton, 6251 Northwest Marine Drive, Vancouver, B.C. Mr. Swinton had been in the same concentration camp with William Heckscher and has been released. He writes me that both the English and Canadian Governments are ready to release William Heckscher provided no objection is made by the United States Government. While I was in Washington yesterday I called on the Solicitor General, Mr. Francis Biddle, at the Department of Justice and gave him Swinton's letter. He read it with care and said that if the British Ambassador in Washington OK'd the application of Heckscher to come to the United States there would be no difficulty, he thought, in expediting the boy's return to this country. I told Biddle that you were a friend of Lord Halifax and that I would ask you to place the matter before Lord Halifax requesting the British Embassy to notify Mr. Biddle that there would be no objection. I am sure that this is something you will be happy to do unless you see some difficulty that is not evident to me.

I spent the week practically in Washington digging around for old friends and reminiscences of Pritchett, who was superintendent and director of the Coast and Geodetic Survey during our Cuban War. I found a few old folks who dimly remembered him and especially the widow of one of his closest associates in the Survey, Mrs. Bowie. She told me, however, that as she and her husband were very young during Pritchett's time - 1897-98 - the only one thing she recalled about him was that he was the only man who kissed her at her wedding to Dr. Bowie.

On my way down to Washington last Sunday, Anne and I had luncheon with Mr. Bamberger and Mrs. Fuld. There was nothing of real novelty said but one or two things that I shall tell you when we next meet. They are both well and

ABRAHAM FLEXNER
150 EAST 72ND STREET
NEW YORK CITY

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Mrs. Fuld has made really great improvement. Miss Williams told me that she took a drive of as much as one hour and a half on good days.

I hope you are well and that Marie can give a similar account of herself.

Always sincerely,

A. F.

President Frank Aydelotte.

THE CARNEGIE FOUNDATION
FOR THE ADVANCEMENT OF TEACHING
522 FIFTH AVENUE
NEW YORK

May 1, 1941

Dear Frank:

I am sending you part of a letter which I received a day or two ago from Woodward. It is one of the most illuminating documents that I have seen so far as showing the spirit of the British people. The rest of the letter is all personal and would be of no interest to anybody but Anne and myself.

Ever sincerely,

R.S.

President Frank Aydelotte
The Institute for Advanced Study
Princeton, New Jersey

Copy of letter from E.L. Woodward, All Souls College, Oxford.

17 April

My dear Flexner.

I write a short note to say that we are - Great Britain and the Woodwards! - going strong. I wished you had been with me today in London. As you will have seen in your papers, London had its heaviest attack of the war last night. Today, watching and listening to people in buses and tubes and on the pavement, you did not see or hear any sign of broken or shaken morale. I had my lunch in the Athenaeum under the obvious difficulties which follow a night of heavy bombardment (the place, I hasten to add, hasn't been hit) and after lunch, sitting in the long room on the first floor, you saw just the same people doing the same things they would do in peace time: talking pleasantly with friends, or quietly reading their newspapers. Well, I suppose you wouldn't expect people in clubs to show panic if they felt it - but there was the same astonishing solidity and backbone among the people in buses and in the tubes. I just cant help saying how proud I feel of my fellow countrymen.

I expect we shall get many more hard knocks in the next few months - and we shall give many. But don't let any one you know feel despair about us. We have to fight this war under many disadvantages - some of them due to our own fault - others

Copy of letter from E.L. Woodward, p. 2.

17 April

due to the extraordinary way in which the small States all allow Hitler to choose his own time for attacking them - and then we have to try to do what we can in the most unfavourable circumstances. If only the Jugoslavs had turned against Hitler in January, the Italians could have been pushed into the sea, and we could have used the Adriatic ports. Now we have to do what we can for Greece in the most unpromising conditions. ...

May 1, 1941

TO WHOM IT MAY CONCERN:

It gives me pleasure to certify that Dr. Abraham Flexner was the first Director of the Institute for Advanced Study, an independent educational institution, located in Princeton, New Jersey. Dr. Flexner served as Director from the founding of the Institute until October, 1939. He is now retired, as Director Emeritus, on an annuity of \$12,000 per year, which will be paid to him during his lifetime.

FRANK AYDELOTTE, Director

Subscribed and sworn to before me
this 1st day of May, 1941.

Notary Public, State of New Jersey

THE CARNEGIE FOUNDATION
FOR THE ADVANCEMENT OF TEACHING
522 FIFTH AVENUE
NEW YORK

April 29, 1941

Dear Frank:

I am preparing an affidavit which may help to procure citizenship in this country for a cousin of mine. I have to get in duplicate a notarized statement from my employer telling how long I have been employed, and whether still so employed, present salary or wages, permanency of position, capacity in which employed. Inasmuch as I am an emeritus director, I think all you need do is to dictate and notarize in duplicate the statement that I was the first Director of the Institute for Advanced Study, held the post ten years, and am now retired on a retiring allowance for life amounting to \$12,000. I wonder if you would be good enough to prepare a statement of this kind for me.

Very sincerely,

A. J.

President Frank Aydelotte
Institute for Advanced Study
Princeton, N.J.

April 9, 1941

Dear Dr. Flexner:

Would there be any possibility of your obtaining the fifteen hundred dollars for Professor Fubini for next year from the source from which you obtained it in previous years? The members of the Mathematics School feel that Professor Fubini's presence here is so important that we must pay him this stipend out of our regular fund if we cannot obtain it from outside. If we do that it seems almost impossible to fit the mathematics stipends into the budget, and I do not know where to turn to find the money. If there is any possibility of your getting it, it would be a great relief for next year.

I am keenly disappointed this morning to have a letter from Dollard saying that the Carnegie Corporation, for budgetary reasons, is unable to grant any funds for fellowships in the humanities. I had hoped to get seven or eight thousand dollars from them and the failure of that support makes the situation for stipends look very discouraging. If you can think of any source of assistance on either account I should be tremendously grateful.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York, N. Y.

FA:MR

February 17, 1941

Dear Dr. Flexner:

I am sorry to hear that you have had a cold and hope that you will take care of yourself and go slowly until you are all right again.

I hesitate to make a suggestion which calls for effort on your part and I know how crowded George School is, but I do think the report of an interview with you would have weight. If George School proves impossible I would suggest West Town, which is similar in character and would, I am sure, prove a thoroughly satisfactory place. The difference between George School and West Town is the difference between Haverford and Swarthmore. George School is run by the Hixite Friends and West Town by the Orthodox.

I have myself heard many praises of Earle's address and was sorry I could not go that evening to hear it. You will be interested to know that he and I have had several conferences recently in regard to limiting his efforts in connection with the American Committee on International Studies and other things of that sort, so that he may concentrate on his own personal research. I feel myself that it would be a good thing for him to resign the chairmanship of the Committee (though he hates to give it up) and probably reduce the number of people working with him in his seminar, since each individual makes a certain demand on his time and strength. I am sure he has important things to say about military history and military policy and I have come to the conclusion after studying him that he works best if he does not have the responsibility for too many personal contacts. I am sure that he himself feels that this is true.

Marie and I have had about all the personal contacts we can swing for the last few weeks and Marie is taking a little period of retreat, with breakfasts in bed and no outside engagements. I can already see improvement from the new regime.

Yours sincerely,

LEON LEVY

THE CARNEGIE FOUNDATION
FOR THE ADVANCEMENT OF TEACHING
522 FIFTH AVENUE
NEW YORK

February 14, 1941

Dear Frank:

I received your note regarding Mr. Wilk's daughter and, a day or two afterwards, the enclosed letter of Mr. Eves. I can of course quite understand the plight in which the George School finds itself. Nevertheless, I shall follow your advice and after I have obtained detailed facts about Miss Wilk write Mr. Eves, though I am not very hopeful. Is there any other school of the same general character with which you are familiar?

I have had a rotten time in the last week or more with the worst cold which I can remember to have had. This morning I am dictating brief answers to a pile of accumulated mail.

I hope that you and Marie have kept well? Eleanor has also been out of sorts and returned yesterday from a three-weeks sojourn at the Johns Hopkins. I am sitting up this morning, but I am still hoarse, behaving as best I can in order to be present at Monday's meeting, if it is possible.

I had word yesterday from Professor Hugh Taylor of the University who heard Earle make a speech on Totalitarian Government the night before and thought it was a most brilliant performance. I am naturally delighted with any good news of this sort that trickles to me.

I hope that you and your team are not working too hard, and that all goes well with you and Marie and Bill.

With all good wishes,

Ever affectionately,

A.S.

President Frank Aydelotte
The Institute for Advanced Study
Princeton, N.J.

February 7, 1941

Dear Dr. Flexner:

I am very glad to send a line to George School about Mr. Wilk's daughter. I know that they depend a great deal on personal qualifications. Have you ever seen the young lady? If not and if you had time for a short talk with her some day and then could report to George School your personal impressions, I am sure it would carry great weight with them. In that case, write your letter directly to the Principal, George Walton, saying that I suggested you do so. You will see by the enclosed letter that I have prepared the way for such a report.

I have some information about Rosen and have been trying to find a place for him. He was a German Rhodes Scholar and I have had letters about him both from Wylie and Allen. He would like to represent an American firm in South America and I think would be splendidly qualified for such a job, but of course no American firm will employ a German just now. I will see whether Earle thinks there would be any chance for him here, and I thought I would mention him also to the Library of Congress, where his knowledge of languages might prove useful. You may say both to him and to Mr. Houghton that I have him on my mind. I am sorry I have not been able to do more for him, but it is rather hard to find a niche where he will fit.

I hope to get over to New York sometime next week and shall certainly let you know and look you up.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA/MCE

THE CARNEGIE FOUNDATION
FOR THE ADVANCEMENT OF TEACHING
522 FIFTH AVENUE
NEW YORK

February 6, 1941

Dear Frank:

Thank you for yours of February 5th. Vincent's death has fairly haunted me all week, but I keep myself busy with the life of Pritchett and a certain amount of letters.

Mr. Jacob Wilk, who is one of the prominent theatrical people, has asked me whether I can do anything to secure the admission of his daughter to the George School. I have made him no promises of course. The girl has two more years yet to go in the Scarsdale High School. Her last marks ran as follows:

Latin, 95
Algebra, 95
English, 88
Biology, 86
French, 93

Mr. Wilk is under the impression that the George School does not ordinarily accept students who can stay less than three years, but this girl can certainly complete her preparation in two. I wonder whether a rule of this kind is strictly adhered to?

It seems an age since I saw you, but I know you have been busy. Perhaps on your way to Smith we can get together for lunch or dinner.

Meanwhile, I am sending you an enclosure which comes to me through Mr. Houghton, who wrote me a few weeks ago asking me whether I could interest myself in a German refugee, Dr. Rosen, whose father had after filling various important posts been Foreign Secretary under the Weimar Government. His son, who is 45, speaks English and several other languages

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February 6, 1941

with the utmost fluency, and was dismissed from his post in the foreign office because one of his grandmothers was a Jewess. I do not wish of course to put any pressure on you or Earle, in whose field this application would fall, but inasmuch as the matter was brought to my attention by Mr. Houghton, I do not feel that I can pass it over without an effort. Dr. Rosen writes as follows:

"I believe I omitted to mention in my curriculum vitae that my father concluded the Peace Treaty with the United States during his short term as Foreign Minister in 1921. He was always very proud of this as of a few other things in his life which meant peace.

"I have always maintained myself that a diplomatist's attitude towards war should be that of a station master towards railway accidents."

With affectionate greetings to both you and Marie,

Always sincerely,

A. F.

Dr. Frank Aydelotte
The Institute for Advanced Study
Princeton, N.J.

February 5, 1941

Dear Dr. Flexner:

Many thanks for your letter. I was deeply grieved by the news of Vincent's death. It is extraordinary to think that you are the only one left of that wonderful Rockefeller group, and shall never cease to be grateful for the fact that you were in office just at the time when it would have been impossible for ~~us~~ at Swarthmore to carry out our plans without the generous help which you gave us. I know that only men of insight and imagination and belief in excellence would have backed me up as you did. Vincent made one speech to our alumni which was so bold and so skillful as to insure the success of our campaign in so far as they were concerned.

I have read the copy of your letter to D'Arms and if he writes to me I am sure I can find him a man to speak at Colorado. I understand their new President is doing well. I am pleased also with the way in which Davis is beginning at Smith, and am going up there week after next to talk to his faculty and assist them in working out an Honors plan in which they are now engaged.

With affectionate regards, I am

Yours sincerely,

Dr. Abraham Flexner
The Carnegie Foundation
for the Advancement of Teaching
522 Fifth Avenue
New York City

FA:MGH

THE CARNEGIE FOUNDATION
FOR THE ADVANCEMENT OF TEACHING
522 FIFTH AVENUE
NEW YORK

February 4, 1941

Dear Frank:

I had just read in the morning's Times of the death of Professor Brooks when your note came. Thank you very much for writing it. I shall write his widow at once. I liked Brooks and thought him one of the very rare social scientists who kept their feet upon the ground; but of course you knew him infinitely better than I did.

This has been a sad week-end, for, as you must have noticed, Vincent died on Sunday. He has been very ill for months and I have been in contact every few days with Mrs. Vincent, so that I was not surprised. But I am really grieved. He was a great man. He was never frightened by the size of a proposition. He wanted to do fundamental and far-reaching things, and he was one of the most charming and generous human beings to work with that I have ever known. Alas! his death leaves me the sole survivor of the group that you once knew in the Rockefeller Boards.

I enclose a copy of a letter which I wrote to the University of Colorado. It does not mean that you should go out there to make the speech, but you must know who can do it best, should they ask you for counsel, as I suggested.

I am delighted that you and Marie had a good vacation. Take care of yourselves.

Ever sincerely

L.S.

President Frank Aydelotte
The Institute for Advanced Study
Princeton, N.J.

February 3, 1941

Dear Dr. Flexner:

I am very sorry indeed to have to tell you that I have just received word from Swarthmore that Professor R. C. Brooks died this morning. He had an operation for appendicitis some weeks ago and I had understood that he was getting on very well. Apparently some complication must have arisen which he did not have the strength to meet.

He was a great admirer of yours and appreciated very greatly the preface which you wrote to his volume Reading for Honors at Swarthmore. His address, if by any chance you should want to write to Mrs. Brooks, is 410 Swarthmore Avenue.

Marie and I are planning to go over for the funeral on Thursday.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA/MCE

THE CARNEGIE FOUNDATION
FOR THE ADVANCEMENT OF TEACHING
522 FIFTH AVENUE
NEW YORK

Dec. 11/40

Dear Frank:

Thanks for the copy of your letter to Leland;
I feared some such situation. I suspect that we shall have
to put our heads together & figure out a way to raise York,
perhaps all the money needed. Nil desperandum!

I have in mind a possible teaching post for Rubin: details
when we meet.

I am sitting at the desk once occupied by Mrs. Carnegie & later
by Mrs. Root. Everyone is helpful, kind, cooperative, now & then
we swap stories & have a good laugh, - but not in excess. You
deceive to have fun, else be dead!

With all good wishes,
Ever Sincerely,

G. F.

November 26, 1940

Dear Dr. Flexner:

Many thanks for your letter of the 22nd, with these interesting ones from T.J. and from that student of yours, Berhneim, who evidently knows good educational methods when he sees them. He ought to be a good teacher at the Hopkins.

I am looking forward with great pleasure to the concert this evening. You will be sorry to hear that Marie is a little fagged and I don't think it is safe for her to risk being up so late. We are going to South Orange to dine with Mr. Bamberger and Mrs. Fuld tomorrow evening (the only time they have free this week), and I think two nights in succession a little too much for her. I shall consequently be coming alone.

I had a talk with Leland about Herzfeld's books in Philadelphia Saturday. The matter is coming up before a committee of the A.C.L.S., and is not in Leland's individual and private control. Baldwin Smith is a member of the committee and has a good deal to say, and I am asking Herzfeld to make sure that Baldwin Smith understands just what the books are about and has an adequate idea of their importance. I shall let you know just how the whole thing develops.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA/MCE

November 26, 1940

Dear Dr. Flexner:

Many thanks for your letter of the 22nd, with these interesting ones from T. J. and from that student of yours, Bernheim, who evidently knows good educational methods when he sees them. He ought to be a good teacher at the Hopkins.

I am looking forward with great pleasure to the concert this evening. You will be sorry to hear that Marie is a little fagged and I don't think it is safe for her to risk going out into such a bad night. We are going to South Orange to dine with Mr. Benberger and Mrs. Fuld tomorrow evening (the only time they have free this week), and I think two nights in succession a little too much for her. I shall consequently be coming alone.

I had a talk with Leland about Herzfeld's books in Philadelphia Saturday. The matter is coming up before a committee of the A.C.L.S., and is not in Leland's individual and private control. Baldwin Smith is a member of the committee and has a good deal to say, and I am asking Herzfeld to make sure that Baldwin Smith understands just what the books are about and has an adequate idea of their importance. I shall let you know just how the whole thing develops.

Yours sincerely,

FRANK AYDELOTTE
~~FRANK AYDELOTTE~~

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA/MCE

ABRAHAM FLEXNER
150 EAST 72ND STREET
NEW YORK CITY

November 22, 1940

Dear Frank:

I am sending you two letters, one from T.J., in which you will be interested primarily because of the grit and confidence displayed in every line of it. What an absurdity to think of defeating a people who can stand up under punishment as the English are doing! The other letter is written by one of the professors of Surgery at the Hopkins, a boy whom I prepared for college over thirty years ago. I thought it would amuse you and also interest you to find an intelligent fellow who realized that the technique of the Institute is the technique of that little school which flourished alone thirty-five years ago.

We are looking forward eagerly to seeing you and Marie on Tuesday evening. I think Anne is going to talk with Marie over the telephone sometime between now and then.

Ever affectionately,

A. J.

Dr. Frank Aydelotte.

November 16, 1940

Dear Dr. Flexner:

I am glad to report that the transaction concerning the Gest Collection is now happily completed and that Mr. Gest is planning to go to Baltimore on Monday.

I note what you say about Professor Herzfeld and Leland, and after a decent interval I shall check up on the matter and see what progress has been made.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA/MCE

ABRAHAM FLEXNER
150 EAST 72ND STREET
NEW YORK CITY


November 13, 1940

Dear Frank:

I have your letter of the 11th with the enclosure to Stevens of which we spoke yesterday afternoon. I have no doubt that Mrs. Bailey has reported to you the substance of my conversation with Miss Gest.

I hope very much that Hertzfeld will not delay too long coming to some conclusion. I have had a good deal of experience with Leland and his organization. They are well-minded but their success in raising funds and in making just such an arrangement as Herzfeld needs leaves much to be desired. I am fearful that if Hertzfeld leaves the matter in Leland's hands it will drag on indefinitely. After a decent interval, I should take the matter up with Leland and find out very clearly the status of the situation. If he has not succeeded in raising the funds we should look elsewhere.

Very sincerely,



Dr. Frank Aydelotte.

October 31, 1940

Dear Dr. Flexner:

Many thanks for your letter and for all your efforts in behalf of Madame Dennery. If you would try again on your way home I should greatly appreciate it. The sister-in-law has sailed with her children, leaving Madame Dennery alone in Lisbon, to follow if and when a visa can be obtained. What will happen to her if no visa can be secured I am sure I do not know. It was very good of you to telephone about this case, and we are exploring the possibilities of Cuba and Mexico. This matter had occurred to me and I think may prove to be the best solution.

Everything goes busily and happily here. The intensity of the work is terrific and I am sensible of your wisdom in arranging from the start for generously long vacations.

With affectionate regards, in which Marie joins, to Anne and yourself and to Jean and Paul if you see them, I am

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
Williamsburg Inn
Williamsburg, Virginia

FA/MCE



WILLIAMSBURG INN
WILLIAMSBURG, VIRGINIA

Oct. 27/40

Dear Frank:

After a day with Jan + Paul, we came here this evening. I am sorry to report that I could do nothing for ^{the} ~~the~~ Bureau. I drove to the State Department immediately on reaching Washington, but, alas, Hull was gone & the whole building was deserted, except for a few Policemen. Then I went across the street, hoping to find Coulter at the ~~State~~ ^{Via} Department; but the building was ~~is~~ deserted, except for a single Policeman. "The men leave early on Saturday", he said. But I shall stay in Washington on my way home a week hence & I shall try again.

Stoffhuson's inauguration went off happily & that his administration will tread in good footsteps. We shall not be equal to our terrific responsibilities unless standards are maintained & more institutions brought so far the importance of leaving to the line.

Paul & Jan are well, confident of Roosevelt's re-election,

red-hot for all possible aid to England & send over
the flight of ~~off~~ France. They send you & Marie warmest
Greetings. So do Anne & I - and now to bed, after
much fresh air in the open, & a good walk in
the Park.

Always Affectionately,
A. F.

September 16, 1940

Dear Dr. Flekner:

Here is a little budget of news to await you when you reach New York.

Five more members of the economics group of the League of Nations arrived on Friday with wives and children, making thirteen in all, arriving on Friday, the 13th of September. We consider thirteen a lucky number.

Mitrany cables that it will not be feasible for him to leave England at present. I suppose the fact is that as a British subject he would not be able to get a permit. In any case, if his work is useful to England I believe it ought to go on.

I am putting Loveday in Mitrany's office and the rest of his League group will be on the third floor near him, so that that arrangement works out admirably.

We had a most delightful holiday and I am glad to say that my golf scores improved a little - not as much as I should like, but while I should like to have had them better I am thankful they were not worse. We spent three days at Lake Placid and had most delightful talks with Mr. Bamberger and Mrs. Fuld, both of whom are very much improved by the summer holiday. We all drove over to call on Einstein one afternoon at Lake Saranac, and in the intervals of our conversations I had three or four fine rounds of golf.

We have reached a solution of the luncheon problem with which Mr. Bamberger is very much pleased. We are planning a faculty luncheon club, the members of which will pay dues, which will take the entire responsibility for the financial conduct of the luncheons. The dues which they pay will be just enough to wipe out any possible deficit. The lunches will be managed by a faculty committee which will determine prices and deal with complaints. The group working in Fuld Hall this year will be so large that some such luncheon plan is really necessary. Many of the League people will not have cars and the problem of transportation to and from Princeton at lunchtime would be formidable.

Mr. Bamberger agreed that the Institute should fix up the rooms on the fourth floor in a very simple way, so as to make them useful for this purpose. Mr. Maass and Mr. Leidesdorf came over yesterday to tackle that problem. They think the work can be done

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for much less than was originally contemplated, since only the sketchiest kitchen facilities will be needed.

I have already sent you the Minutes of the conference with Dr. Schairer. You will find them a little confused. They were written by Spencer Miller, who felt that he ought to note every idea and opinion which was expressed. While the Minutes would have been better for a lot of editing, I decided not to give up my vacation to that task but tried to indicate in one paragraph in the Foreword something of the unity of feeling which existed in the conference.

Dodds is back. I saw him yesterday and am going to take Loveday to call on him. He looks and seems very well indeed and had just returned from a round of golf.

Loveday asks me to give you his warm regards.

We like Olden Manor better and better. It is really a beautiful house and I am sure that we are going to be entirely comfortable there. The only drawbacks to our comfort at this moment are the fact that we have not yet had time to choose lighting fixtures and put up curtains and that the whole of the grounds has been plowed up in order to get a better standing of grass, so that we are unable to stir out of doors except by the walks and roads. I hope that by the time the Board meets in October the new grass will be coming up and the place will begin to show the charm which it will inevitably have next spring.

With affectionate regards, in which Marie joins, I am

Yours sincerely,

FRANK AYDELOTTE

~~MARIE C. EISENBERG~~

P. S. Since this letter was dictated the great book has arrived and it looks very fine indeed. You would have been amused to see Mrs. Bailey, Miss Eichelser, and me with our heads together over it. I let them have a look at it last night and am now carrying it home to read it again myself and to give Marie a chance to do so. I think it is admirably printed, and the pictures came out extremely well.

F. A.



ARROWHEAD SPRINGS CALIFORNIA

August 24, 1940.

Ray DeLotto,
Dr. Frank ~~Adelotte~~
The Institute for Advanced Study
Princeton, New Jersey.

Dear Frank:

You cannot realize how happy I am to be kept in touch with Institute News by your letters.

The correspondence with Avenol was dignified and sound and is indeed a logical outcome of the formation at Princeton of our great economic group.

This morning comes yours of the 15th with its account of your acceptance of Duggan's invitation to become a member of the Executive Committee and also of Dr. Schairer. I hope that if an American Committee is formed Graham, rather than Russell, will be the chairman. Russell is a light-weight, though well meaning. Graham is a superior person. If you need someone who is in the east I should myself infinitely prefer Chase of New York University to Russell.

I shall be interested to get Miller's report of the conference. The problem with which it deals has been brought close to us by the vicious educational ideas that have been set in motion by European dictatorships. It will not do for the Democracies--when once they have vanquished Hitler and Mussolini--to sit back and rest on their laurels. Some active steps have got to be taken to show the folly and horror of what the dictatorships have done to the character and intelligence of German and Italian youths. If there is any way in which I can cooperate I shall be more than willing to do so.

I hope you are going to get the grant you mentioned from the Emergency Committee. I suspect that the informal notes you have received indicate that you will be successful.

It is a pity that at the very outset of our western journey we did not come to Arrowhead Springs instead of going further. Here we find precisely the conditions which I need, namely, an elevation of two thousand feet, a dry climate and no fog. The Pacific Coast is, in many respects, a beautiful and



SAN BERNARDINO



ARROWHEAD SPRINGS



SAN BERNARDINO 4781

ARROWHEAD SPRINGS CALIFORNIA

Page # 2 - Dr. Frank Adalotte.

an interesting country, though the towns and cities are a strange combination of beauty and horror, but persons with sensitive throats should give the Pacific a wide berth. During the summer season the fog never lifts--at any rate it has never lifted this summer--and fog and laryngitis mixes about as well as oil in water.

Let me repeat that all that I know of your doings since you became director confirms me in the belief that we made the best possible choice. I hope that you will find the foundations of the Institute are sensibly laid and, as I said in the outset, I am touched to the very core of my being by your kindness in keeping me abreast of developments, but don't do this at the cost of any pressure whatsoever upon yourself and others. I shall do what I can quietly to help but I realize fully that the great responsibility has become yours and I shall never interfere unless there is something in your judgment I can do to help you or the Institute.

Anne is fine and like myself, enjoying this lovely spot. She is, however, just a little too industrious, for she spends her whole mornings at her desk at work precisely as though she were in New York.

We speak often of you and of Marie--your Marie and also the other Marie. Both of us send our love and best wishes to both of them.

Ever affectionately,

A. J.



ARROWHEAD SPRINGS
CALIFORNIA

August 23, 1940.

Dr. Frank Aydelotte
Institute for Advanced Study
Princeton, New Jersey

Dear Frank:

Anne and I reached San Bernardino last night and your airmail letter of the 21st was waiting for me when I came down to breakfast. I am deeply grateful for the prompt and kind message you have sent Mrs. Bailey and I hope very much that she will not hesitate to take advantage of it. It makes things, of course, harder for you and for the secretaries who are on duty, but I hope that no one will suffer and that Mrs. Bailey will take advantage of your generosity.

This is our final stop before going East. California, and indeed the whole Pacific coast, are not understood in the East, at any rate they were not understood by me and others to whom I spoke before coming here. The climate is heavenly. The towns and cities are a strange combination of hovels and palaces. For example, this hotel is as comfortable and beautiful as any hotel I have ever seen in the East. But Los Angeles is unspeakably ugly, horrid--and, as I hesitated for another adjective, the young woman who is taking this dictation said that "you can apply almost any objectionable adjective that you can think of."

It is also interminable, for it takes forty-five minutes for a skillful and fast driver to cross the town in order to reach the railroad station.

I itch to keep up with the details of the League. People out here have spoken to me about the transfer of certain League activities to Princeton and the Institute. Loveday I remember very distinctly. I first met him when he was Salter's assistant, and I met him subsequently when I was speaking to different persons about gathering the nucleus for the School of Economics. Give him my warmest greetings with my best wishes for a happy continuation of his work on this side of the Atlantic.

It will interest you to know that wherever we have been we have been asked about the Institute and I have asked Miss Eicheiser to send the bulletins to various persons beginning with Honolulu.

I hope nothing will interfere with your plans to get away for several weeks and that you will rest just as hard and as fully



ARROWHEAD SPRINGS
CALIFORNIA

Page # 2 - Dr. Frank Aydelotte

as you have been working. I am delighted to know that the extreme heat of late July has not repeated itself.

My voice is steadily improving but there is too much fog around the coast for a complete recovery. That is why I have come to this mountainous region for the last few weeks of our vacation. Anne has been in splendid health the entire time and has indeed spent almost every morning at her desk working.

I am going to write to Mr. Banberger and Mrs. Fuld this morning. We have had letters from Miss Williams which indicate Mr. Banberger holds his own and that Mrs. Fuld has gained gradually in health and strength.

Give our affectionate regards to Marie and believe me with all good wishes for a happy year, and indeed for many happy years to come.

Ever affectionately,

A. S.

August 15, 1940

Dear Dr. Flexner:

A little more news which I could not get into my letter of yesterday.

You may remember that I told you William Rosenwald proposed that if the Rosenwald family gave us any money they would give it through the Emergency Committee in Aid of Displaced Foreign Scholars. I never had, from beginning to end, a word from William Rosenwald in reply to my application, but I received a short time ago word from Duggan to the effect that the Rosenwald family was interested in doing something for us through the Emergency Committee. Duggan asked me to attend a meeting of the Executive Committee and present our case. This I cheerfully did. I have no word yet as to the result except informal notes from several members of the Committee, including your brother Bernard, warmly approving our application. I have, furthermore, been invited by Duggan to become a member of the Executive Committee and thought it my duty to accept this invitation.

I have every hope that the result will be that we shall get eventually \$10,000 or \$15,000 through this channel, to be devoted to the stipends of refugees by the Institute next year. I presented a list of stipends amounting to just over \$33,000 and suggested that the Rosenwald Fund be asked for \$15,000 of this amount, or if they wished to put their help on a fractional basis that they should give one-third, which would be just over \$11,000.00.

Another item of news which may interest you: I received a visit a couple of months ago from Dr. Reinhold Schairer of the University of London, reporting on the work of an English committee which is concerned with democratic education after the war. Dr. Schairer made a wonderful impression upon me, as he has upon everyone whom he has seen in the United States. He was most anxious to lay his concern before a group of American scholars and teachers. At his request I called a conference to meet at the Institute a week ago and we had a most interesting and delightful twenty-four hour discussion of the subject. I acted as temporary chairman and Spencer Miller as secretary of an informal committee. I shall send you Spencer Miller's report of the conference as soon as it is completed. Meanwhile I am sending you a list of those who were invited and a list of those who attended. The meeting was called on very short notice and many of those invited were away on their holiday. I hope a permanent committee will be set up in the autumn under the chairmanship of Russell of Teachers College or Frank Graham of North Carolina.

With affectionate greetings to you and Anne, I am

Yours sincerely,

FRANK AYDELOTTE

August 14, 1940

Dear Dr. Fleomer:

Many thanks for your letter of August 7.

It occurs to me that it might interest you to see the various communications between the three institutions in Princeton and the League of Nations, and I enclose copies herewith. You will be glad to know that the accident at Grenoble was apparently not very serious. The party were able to continue their journey and I believe arrived in Lisbon yesterday. Pan-American Airways telephoned me last night that they hoped to find a place on a Clipper for Loveday next week, so that he should be here very soon. The remainder of the party will come by the American Export Line. Some of them may be able to sail tomorrow and the others during the next week or two following. I am afraid they will have to sleep on mattresses in the public rooms, since there are no cabins attainable.

I realize very fully the soundness of all that you say about holidays. Marie and I hope to get away either Saturday or the middle of next week for a little rest in New England, in the course of which we hope to play some golf and to call on Mr. Bamberger and Mrs. Fuld at Lake Placid, returning to Princeton about the time that the economics section of the League begins to arrive in force.

The first economist is actually here - a man by the name of Hilgerdt, a Swede who arrived yesterday afternoon unannounced, with his wife and three children. He has been doing some work in the United States this summer, and he drove to Princeton expecting to find Loveday here. We are now trying to get him settled in a suitable house or apartment and established in an office in the Institute, where he wants to go to work at once.

All these arrangements have demanded quick work on our part on various occasions. Dodds and Ten Broeck have both been away all summer, but Brakeley and I have worked together delightfully, and both Dodds and Ten Broeck have O.K.'d every decision we have made without the slightest question.

I have not read Zinsser's book. I have it in the house but have just not had time to open it as yet. I have come to know him very well during the last few years, because

- 2 -

he has served on the Latin American Committee of Selection for Guggenheim fellowships. He is a delightful and able person.

I think you will be charmed with Olden Manor. We find it extremely comfortable and surprisingly cool. There is still a lot to be done in the way of arranging pictures and books, but it now begins to look more settled every day.

With affectionate regards to you and Anne, in which Marie joins, I am

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
El Encanto Hotel
Santa Barbara, California

FA/MCE

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DELIGHTED ABOUT MEYERHOF THANKS FOR ATTENDING TO IT ANNE AND
 I WELL NOW GET SOME REAL VACATION YOURSELF. LOVE TO YOU ALL=
 ABRAHAM FLEXNER.

MEYERHOF APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

El Encanto Hotel,
Santa Barbara,
California.

August 7, 1940

Dr. Frank Aydelotte,
Institute for Advanced Study,
Princeton,
New Jersey.

Dear Frank:

Yours of July 29th reached me here and I cannot tell you how delighted Anne and I are that your moving has been accomplished and that you are happy and comfortable in Holden Manor.

I saw in the Los Angeles paper a telegram to the effect that the economic section of the League would go to Princeton, and in this mornings paper I read that some twenty-nine persons are going by bus from Switzerland to Spain and then to Princeton. A happier inspiration than that which led to this invitation and its acceptance, I cannot imagine.

The combination of your three economists, with Loveland and his group will make Princeton the economic center of the world, just as Princeton is already in the field of mathematics.

I am glad to have word from you about Mr. Bamburger and Mrs. Fuld. Since hearing from you I have heard from them directly. It seems that Mr. Bamburger holds his own and that Mrs. Fuld continues to improve. I do hope that you and Marie will have an opportunity to visit them in Placid. They get so much pleasure out of the Institute and are so fond of you both that you could not do anything that would give them more pleasure than to pay them a visit.

The question of the English children is one that will involve a good many headaches. If there is anything that I can do in their behalf after returning you know that you need only ask me.

Within the last few days I have had three letters from England, one from T.J., another from Woodward, and another from Miss

-2-

Butler who was our neighbor in 1928. They all breathe the same spirit of absolute determination not to lay down the sword until Hitler has been demolished. I hope that such aid as we can give the English will be sent as promptly as possible. It is not men they want but planes and destroyers. I am thoroughly in agreement with Pershing that if we have fifty destroyers that we can spare they should be sent to England and I deplore the tone as well as the content of Lindbergh's speech delivered on the same day.

At Pasadena I saw people at the Cal-Tech and several at the Huntington Library; among others Farrand's Secretary, Mr. Schadd and Mr. Wright, both of whom spoke of you in the highest and most complimentary terms. They thought, and I agreed, that you were the man for your present job.

They did not tell me that they were looking forward to a visit from you and I confess that unless you can get a holiday in addition to the Conference, my hope is, that as you say in your letter, you will decide to omit the Conference in order to get a rest and golf in a cool place. I am afraid that no one in Princeton has had an easy summer and I am sure that you are doing everything in your power to spare those who are there. But you must also spare yourself. When the Institute was founded I insisted upon a long vacation for the professors because, in the first place, it gives them abundant opportunity to rest and reflect, and in the second place, abundant opportunity to recuperate physically. The same holds true for you and all the others. There has never been a time since the Institute was founded when everybody has not been too busy, with the exception of myself. I always took my daily rest after lunch, stopped work early, did nothing in the evening, and got a long summer holiday. The personnel of the Institute can be kept up to its highest physical and intellectual standard only if we can contrive to give everyone the opportunity to broaden and recuperate. For there is no place in the Institute for anyone in any capacity who does not grow, and there can be no growth without periods of adequate leisure.

Anne is fine, and now that we have settled down in this charming spot for a month or more she works regularly all morning on a new play.

I wonder whether you have read Hans Zinsser's book, "The Biography of R.S." It is really a great book and will give you stimulus and suggestions that bear directly on the development of the Institute. In addition it contains the reflections of a man of mature mind on controverted topics - social, political and racial. Zinsser is mortally ill and was so during the writing of this book, but there is absolutely no trace of his condition at any point in the book up to perhaps the last few pages when those who know the facts might realize that he is singing his swan song. I don't know why he did not call it "The Autobiography of Hans Zinsser." Perhaps he

-2-

wanted to avoid the use of the personal pronoun.

With love to you, Marie and Bill from both Anne and
myself.

Affectionately,

A.S.

July 29, 1940

Dear Dr. Flexner:

Many thanks for your letter of July 27. We moved to Princeton last week and are now engaged in arranging books and furniture and doing the thousand ~~and~~ one things necessary to make a house livable. We are perfectly delighted with it and think it is going to be a comfortable and attractive home.

There is a great deal of news from the Institute, the most important being Avenol's final acceptance of our invitation for the Economics Section of the League, which arrived on Friday. I enclose a copy of his cable to Dodds. The State Department informs me that the American Express is at present running a line of busses from Switzerland to Spain through unoccupied France and that according to their information it should be possible to get the members of the League thereafter safely to Lisbon. This sounds too good to be true, but we are taking vigorous and immediate action about visas, etc., in the hope that their transportation can be managed.

You will be glad to know that Downey has an excellent job as librarian in the section of classics and fine arts at Yale University Library. Everyone is sorry to have him leave the Institute, but I believe it our duty to push these young fellows out into positions as rapidly as possible.

I had a very cheerful letter from Mr. Bamberger a day or two ago. He reports that he is well and that Mrs. Fuld is rapidly improving. If we get off for a little golfing trip in New England, as we hope to do, we may drive past Lake Placid and ~~and~~ accept their invitation to stop and see them. Our plans have to be a little flexible both for domestic and public reasons.

A large group of children of Oxford dons, going half to Yale and half to Swarthmore, arrived last week. Bill and John Nason met them in Montreal, and Bill stayed to bring them down to Yale where they are at this moment. The Swarthmore contingent will go directly to homes of members of the faculty, residents of the borough, and Rhodes Scholars in the Philadelphia District in a few days' time. C. K. Allen's daughter, Rosemary, came along and is stopping for the present with friends in Canada, though she may come to us in Princeton eventually. A fine group of women in Princeton are doing active work in connection with these British children, and a few of the Oxford group may even come here.

Dodds is away, but I have been in close touch with Brakeley and Leitch in connection with all these international matters and find them extremely satisfactory people with whom to cooperate.

I read Warren's lectures with great admiration and share your opinion that he ought to have a few young men working with him at the Institute. I know that he is coming around to the same point of view.

Dr. Flexner

July 29, 1940

2

Riefler and Stewart have done great work this summer in connection with the proposal for the League of Nations group, and my delight with all these developments is only clouded by the fact that nobody has as yet had much of a holiday. I hope that we shall rectify this during the rest of the summer.

I hope you are finding Pasadena cool. I am due at the Huntington Library the latter part of August for a conference on Renaissance research in which I am very much interested, but this conference would not be exactly a holiday, and I may decide to cut it in the interest of a little rest and golf in New England.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
Hotel Huntington
Pasadena, California

FA:ESB

Send -

*Hotel Clewante
Santa Barbara
California*

July 29, 1940

Dear Dr. Flexner:

Many thanks for your letter of July 27. We moved to Princeton last week and are now engaged in arranging books and furniture and doing the thousand **and** one things necessary to make a house livable. We are perfectly delighted with it and think it is going to be a comfortable and attractive home.

There is a great deal of news from the Institute, the most important being Avenel's final acceptance of our invitation for the Economics Section of the League, which arrived on Friday. I enclose a copy of his cable to Dodds. The State Department informs me that the American Express is at present running a line of busses from Switzerland to Spain through unoccupied France and that according to their information it should be possible to get the members of the League thereafter safely to Lisbon. This sounds too good to be true, but we are taking vigorous and immediate action about visas, etc., in the hope that their transportation can be managed.

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Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
Hotel Huntington
Pasadena, California

FA:ESB



S. W. ROYCE,
PRESIDENT AND MANAGER

"Where the Sunshine spends the Winter"

FOREIGN OFFICES
PARIS-11 RUE DE CASTIGLIONE
LONDON-23 HAYMARKET, S. W. 1.

THE HUNTINGTON

PASADENA, CALIFORNIA

July 27, 1940.

Dr. Frank Aydelotte,
Institute for Advanced Study,
Princeton, New Jersey.

Dear Frank:

I was happy to get your letter of June 29. Now a month has passed, and I am just answering it. Have I been busy? Not at all. I have been doing precisely what I hope you will do at some time during the summer, namely, rest and refresh your soul. I don't like your giving up the idea of going to Maine, and commuting between Princeton and Swarthmore, although I realize that domestic and Institute necessities are a serious handicap. But do get away from the extreme heat which has been prevailing in the East. Go up to the Cape and take a ride in Riefler's boat -- lie on the sand, play golf, you and Marie and Bill.

I have kept up, in a fashion, with the news of Europe. The collapse of France amazes me, but evidently there was inefficiency and corruption in high places. I do not believe for one minute that Hitler will invade England, and I am as certain as I have been from the beginning that in the long run he and his starving partner, Mussolini, will be destroyed. That is the opinion which I gathered from the Military and Naval men whom I saw in Honolulu, although they spoke with caution and restraint.

Have you read Bob Warren's three lectures given at McGill University, and published by the Oxford press, in a little volume called "The State in Society"? If not, read them; they are masterpieces of scholarship, insight and understanding. I have always leaned heavily upon Stewart's judgment, and it was Riefler who insisted upon our getting Stewart and Stewart who suggested Warren. These three men cannot be matched in this or any other country, and these, with Von Neumann, Weyl, Einstein, Meritt and a few others, are the backbone of the Institute.

Do drop me a line to the Institute, whence it will be forwarded to me, telling me about yourself, Marie and Bill. Both of us have talked of you all a thousand times. I have not heard from Mr. Bamberger or Mrs. Fuld. Have you any news from them? I am going to write Mr. Bamberger today, but I should like your own impressions, if you have any first hand information.

Dr. Frank Aydelotte:

- 2 -

February 27, 1940.

Now be a good boy and get some rest. If Marie has half the authority that Anne has wielded for over forty years, you will get it.

With affectionate regards to you all -

Ever sincerely,

A. S.

July 27, 1940.

Mr. Robert Warren,
Institute for Advanced Study,
Princeton, New Jersey.

Dear Bob:

Do you remember that you gave me a copy of the book published by the Oxford Press entitled "The State in Society"? I put it in my bag when Anne and I started for Honolulu, in the hope I would get rid of the remnants of my throat trouble, which, by the way, I have practically accomplished.

Honolulu is a beautiful place — very interesting, but at this season of the year a little too warm, so a week ago we came to Pasadena in the hope of settling down in these parts for another month, and giving the East a chance to cool off. Meanwhile, I have really been loafing, and the only serious thinking that I have done is to read your book. I want to congratulate you upon it, for I am certainly proud and happy, and I know that Stewart made no mistake when he suggested bringing you into the Institute. Your lectures are the work of a scholar, an economist, and a philosopher, learned, and yet easily read and understood, and showing an insight into historical processes which I suspect is practically unique. I congratulate you, for you are the right man in the right place, and I am going to send Aydelotte a copy of this letter. You ought to have, even now, a couple of disciples whom you can infuse with your breadth of vision, your vast learning, and your great insight.

I hope that during the summer you and Mrs. Warren found a home in Princeton, and that you have also secured for your whole family a good vacation, before the autumn work begins.

Anne joins me in affectionate greetings to you, and with all good wishes,

Ever sincerely,

June 29, 1940

Dear Dr. Flexner:

I am delighted to have had an opportunity to read your Princeton Phi Beta Kappa address and think it is splendid. I am returning the manuscript to Mrs. Bailey in case you may want her to send it to someone else.

We have given up going to Maine and shall spend July between here and Swarthmore, getting Olden Manor finished and our moving comfortably done. I am at the same time helping all I can in the efforts which the American Friends Service Committee and other bodies are making to bring English children to this country.

I am hoping against hope, with the news from Russia this morning, that the war may be carried into the Balkans and thus divide the German effort. I was solemnly assured yesterday by a man who pretends to know, that Hitler is not very confident of being able to invade England, that conditions in Germany are getting worse and worse, and that we may expect a move for peace next week or the week after, started in reality by Hitler, though he will pretend that the initiative came from Britain. I have no idea whether there is any truth in this or not, but we shall not have to wait very long to find out.

I hope that you and Anne have found a comfortable place in Honolulu and that you are having a good holiday. I expect you are hearing lots of gossip about the fleet.

With affectionate regards, in which Marie joins, I am

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
Hotel Halakalani
Honolulu, Hawaii

FA/MCE

JOPY

February 14, 1940

Dear Ed:

A few hours ago I presented the book, together with the copy of Ex Libris supplied by President Bowman, to Dr. Flexner. I mentioned that the suggestion of selecting a book originally owned by President Gilman was yours, that you had taken the necessary steps to secure it, and that this was made possible through the kind coöperation of President Bowman and his Board. I also mentioned that Lowe had written the dedication and was careful to explain the Odyssey of the dedicatory page and the absence of Mitreny's signature.

Dr. Flexner was deeply moved and received the gift with a joy which did not fail to impress me. He was so pleased with the workmanship of the leather case that he asked for the name of the lady who made it for us, in order to send her a special note of appreciation.

On the whole, I feel that we have taken a very appropriate step and could not have chosen a more suitable gift.

Cordially yours,

(Signed) Pan

SWARTHMORE COLLEGE
SWARTHMORE, PA.
PRESIDENT'S OFFICE

13 February 1940

Dear Dr. Flexner:

I am much relieved by the statement in your letter of February 9th that Dr. Crowe finds nothing serious the matter with your throat and only condemns you to silence.

I feel very fully the force of your remarks about the library, and you will be interested to know that I have already had a conversation with Mr. Heyl, the acting librarian, on just this subject of how the two libraries can be made to complement each other rather than to replace each other. Certainly it would be a wicked waste of money to duplicate library facilities, except for such tools as would be needed daily and hourly in each place and might even be duplicated in a departmental library. I should dearly love to be able to make the Institute library add materially to the resources of Princeton by acquiring books germane to our work which the Princeton library does not possess. We shall certainly be on the lookout for such material, and I have no doubt that we shall eventually secure a considerable amount of it. We have an arrangement with Mr. Heyl by which, now that we have a library, we shall make interlibrary loans from the Institute to Princeton and from Princeton to the Institute, which will be a convenience to everyone concerned.

I am sorry to say that the Carnegie Institution has cut Lowe's appropriation down to \$1000 for this year. I have not approached them on the subject, preferring to leave the matter to you, and of course I do not want to urge you to do anything that would in any way tax your strength or your voice. Do you expect to be able to get down to see Bush any time in the near future? Or would you prefer to have me do it? I hope to get over to New York next week to see you to talk about this and several other matters, including Capps and Tedesco. I had a very useful conversation with Edgerton of Yale about Tedesco yesterday.

At the present moment I am, in my spare time, having doctors fussing over my elbow. There is some talk of an operation which, if performed, would not be very serious. I have said that I would submit to the operation, provided Dr. Riesman and Dr. Moore would stake their professional reputations that the result would be to cut at least five strokes off my score, but that I would not consider myself justified in undergoing an operation for less than five strokes. There the matter rests for the moment.

With affectionate regards, I am

Yours sincerely,

Frank B. Rowland

Dr. Abraham Flexner
150 East 72nd Street
New York, New York

The new Princeton Librarian
Julian Boyd, is a person
with whom I have a good friend
a man of great interest
in our joint problem

February 2, 1940

Dear Dr. Flexner:

I was sorry to hear from Mrs. Bailey that your vocal cords have again been playing tricks on you. I understand that you have been to the Johns Hopkins for consultation and that you are now taking a holiday in Atlantic City. I hope very much that you will benefit by your stay there.

Everything is going beautifully here. We have already bought a few books, and preparations are under way to build up rapidly the highly specialized collections in various subjects which we need. The result will be that we shall get much more use out of Fuld Hall, and it already seems to me that the daily gatherings at tea are larger.

The Lowes returned a few days ago from a delightful holiday in Nassau. They reported that everything is going normally there in spite of the war and that Nassau has escaped all the cold weather which has been so hard on Florida. Have you and Anne thought of trying it for a holiday? I cannot help thinking that southern sunshine would do more for you than anything else.

With affectionate good wishes, I am,

Yours sincerely,

FRANK AYDELOTTE

January 20, 1940

Dear Dr. Flexner:

I enclose copy of a letter which I have just received from Professor Morey on which I should like your advice. If we are committed to Campbell and Stillwell for the three years, 1939-1942, we must of course fulfill that obligation, but it occurred to me that, since they cannot pursue the excavations at Antioch in war-time I possibly ought to raise the question with Morey as to whether Campbell and Stillwell should go back to full-time teaching at Wellesley and Princeton, thus interrupting our contributions until such time as it is possible for the excavations to go forward. I realize that there is of course probably something that these men can do, but, if the war should last, say, two or three years and the whole period of our support be used up without any excavations being done, Morey would then have the problem of finding funds elsewhere to carry on the actual work for which our pledge was made.

It is not of course our business to determine what Professor Morey is to do in regard to all these questions, and it occurs to me that possibly the best thing might be for us to say that in place of supporting these two men for half time we will make a cash contribution to the Antioch project of \$5,000.00 per year for the two years, 1940-1941 and 1941-1942, leaving it to Professor Morey to use that money in whatever way he sees fit and in removing Professor Campbell's name from our faculty list. I feel a little uncomfortable about having a man listed on our faculty who never comes near the Institute.

I am thinking out loud and shall of course say nothing to Professor Morey until I get advice on the whole question. I write you a letter about it so that you can think it over, and I shall then come to see you in New York in a week or two and get you to tell me what you think we ought to do.

When we have our talk, I want to raise another question closely connected with these and that is the situation of Capps. I understand that, when Professor Capps' wife was taken seriously ill two or three years ago, he began to spend most of his time at home and that since her death he has spent very little time at the Institute so that our payment to him becomes largely a pension. Capps is a great figure in American classicism, I have the greatest affection and admiration for him, but I also have some question as to whether it is right for us to pay him

Dr. Flexner

January 20, 1940

2

what largely amounts to a pension, and again I want your advice and shall do nothing until we have had a chance to talk the matter over.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA:ESB

January 20, 1940

Dear Dr. Flexner:

Many thanks for your letter. It was a great pleasure to see you here on Thursday, and I am delighted that Jean and Miss Eichelser have been successful in the matter of Hoey's visa.

You will be glad to know that afternoon tea in the common room has already become a perfectly delightful daily event. Yesterday the Thomas Manns came in, together with David Rushmore, one of our Swarthmore trustees, who knows and admires Warren. I value these occasions highly as an opportunity of meeting the faculty and members in an informal way, and I am making arrangements for a personal talk with all the members of the Institute next week and the week after.

Looking forward to the pleasure of seeing you on Monday, I am

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA/MCE

Jan. 19/46

Dear David:

Many thanks for the photograph: it is admirable and do hope the publishers will allow me to use it.

You will be interested in the enclosed.

It was a problem of converting a temporary vice into a permanent grade number for a possibly Australian. I did nothing. Jean & Miss Eckelser put in Hooper - no easy job.

We enjoyed our day with you & look forward eagerly to a real visit, when we both have more time.

Give our love to Marie & Bill.

With all good wishes,

Dear Sincerely,
A. F.

Shall see you Monday.

March 22, 1940

Dear Dr. Flexner:

It was delightful to hear from you this morning. I was just about to answer your letter, which I was very glad to have, and I think indeed I said everything I need to over the telephone. I should like to say again how grateful I am to you for talking to Bush, and I only hope you did not wreck your voice permanently by the tremendous effort which you evidently made. I am very much encouraged by the progress you report and shall follow it up promptly.

I have not approached Bush on this matter of the Institute, but I knew him when I was at "Tech." Indeed, he once took up with me the question of sending some relative of his - I can't remember whether it was a son or nephew - to Swarthmore. I am noting the date of his return, April 15, and shall go down to Washington to see him as soon as possible after that date.

The only reason I have not been down to see Dr. Friedenwald sooner was that I wanted to see him and Weed at the same time, and Weed has been away on a long trip, extending, I believe, to the Pacific Coast. The moment Weed gets back I shall go down to Baltimore to see him and Friedenwald.

With all good wishes and warmest regards,

Ever yours,

FRANK AYDELOTTE

ABRAHAM FLEXNER
150 EAST 72ND STREET
NEW YORK CITY

March 19/40

Dear Frank:

I expected to telephone you today,
but on that morning found myself so loose as
a result of my long talk with Bush that
I have kept quiet all day. I found to my
surprise that you & Bush had not met, who
talked with whom I don't even now know. There is
nothing to be done at the moment, for Bush
goes to the coast tomorrow, returning April 5.
I think I fixed his eyes on the Lane question &
I believe - if he does not change his attitude -
that he will do better than the offer you outlined
to me. I am feeling ~~so~~ uncomfortable now to

go into details. When I get back my voice, we
can discuss the possibilities. But Bush
promised to see you at once on his return.
I also saw Friedewald, for she had a
digestive upset. He told me that he is chair-
man of the nominating committee, but had
heard nothing from you. He asked me for
suggestions, but I refused to make any.

I told him that I would communicate with
you & I felt sure you would attend to the
matter.

Hope you & Marie are well & that all
goes well at IAS.

Love

Affectionately,

I.T.

May 3, 1940

Dear Dr. Flexner:

I have been thinking over the suggestions which I should make to Mr. Houghton for the Institute committees for 1940-1941. As you know, Mr. Stewart and Mr. Riefler intend to resign from the Board of Trustees at the meeting on May 13, and it is just possible that Mr. Veblen will do the same, though he has not as yet signified to me that intention. My proposal is that even if we have these resignations, Riefler should be kept on the Finance Committee, Stewart on the Committee on Nominations, and Veblen on the Committee on Buildings and Grounds. They will be very useful on these committees, and my experience with mixed committees of Board and Faculty has been that they work extremely well. I have therefore included the names of these men in the list.

I should be grateful if you would look over the list and give me your comments. You will note that the Executive Committee contains a representative of each of the other committees of the Institute, so that it will have the best possible constitution to qualify it to act for the Board whenever there is an occasion for an interim meeting.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA/MCE

May 10, 1940

Dear Dr. Flexner:

I think you will be pleased to learn that the Rockefeller Foundation has generously offered to finance a visiting professorship for Professor Pauli at the Institute for next year. I have cabled him this afternoon.

We have also had word from Niels Bohr that he feels at the moment he ought to stay where he is, but that he also feels when the time comes that he can no longer do work there (which may be very soon) he will be glad to accept our invitation.

Have you any idea as to where we might find money for a professorship for Dirac next year? If we could add him to the group it would be a notable concentration of mathematical physics - and just the sort of thing that we ought to do at the Institute. Perhaps we can have a word about it on Monday.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
150 East 72nd Street
New York City

FA/MCE

ABRAHAM FLEXNER

Educator

A.B., Johns Hopkins University, 1886
A.M., Harvard University, 1906
University of Berlin, 1906-1907
LL.D., Western Reserve University, 1914
M.D. honoris causa, University of Berlin, 1929
M.D. honoris causa, University of Brussels, 1930

Expert, Carnegie Foundation for Advancement of Teaching,
New York, 1908-1912

General Education Board, Member, 1914-1928
Assistant Secretary 1913-1917; Secretary, 1917-1925;
Director of Division of Studies and Medical Education,
1925-1928

Commander of Legion of Honor, France, 1926
Fellow, American Association for Advancement of Science
Member, Kaiserlich Leopold Deutsche Akademie der Naturforscher
Trustee, Howard University, Washington, D. C., 1931
Trustee, William Holland Wilmer Foundation, 1931

Rhodes Memorial Lectureship, Oxford, England, 1927-1928
Taylorian Lectureship, Oxford, England, 1928
Lecturer, Fondation Universitaire, Belgian Universities, 1929

Director, Institute for Advanced Study, 1930-

Author

The American College, 1908
Medical Education in the United States and Canada, 1910
Medical Education in Europe, 1912
Prostitution in Europe, 1913
A Modern School, 1916
A Modern College, 1923
Medical Education; A Comparative Study, 1925
Do Americans Really Value Education?, 1927
Universities - American, English, German, 1930
also educational papers in periodicals

Copy

Princeton, New Jersey

December 1, 1939

Dear Dr. Flexner:

It gives me great pleasure to enclose copy of the joint resolutions adopted by the Board and the Faculty of the Institute on the occasion of your retirement. I wish you could have had my experience in working with the members of both groups and could have realized, as I do, the sincerity and affection with which these resolutions were drafted and their inadequacy, which we all feel, to express our admiration for your great achievement. The resolutions will be sent out along with the minutes of the meeting of the Executive Committee in a few days' time, but I was eager that you should have this copy directly from me at the earliest possible moment.

With affectionate regards, I am

Yours sincerely,

Frank Aydellotte

Dr. Abraham Flexner
Williamsburg Inn
Williamsburg, Virginia

9 copies sent to
Dr. Abraham Flexner in New York
December 9, 1939

RESOLUTIONS ADOPTED BY BOARD OF TRUSTEES AND FACULTY

The Trustees and Faculty of the Institute for Advanced Study take the occasion of Dr. Flexner's retirement to record in this joint resolution their sense of permanent indebtedness to him. The character of the Institute has been determined by his faith in the rôle of the creative scholar in society. It is this that led him, when he undertook to organize the Institute, to concentrate first and foremost upon the search for individuals, to insist upon complete freedom for those individuals in the pursuit of their scholarly objectives, and to endeavor to surround their lives with a dignified environment. These ideals, deeply held, account for the boldness of the Institute's plan, the flexibility of its arrangements, and the severity of its standards. He built the Institute around its scholars and did not try to fit them into a pre-arranged institutional plan.

The embodiment of his ideals in the Institute constitutes the latest phase of a career which spans the period, from Gilman to the present time, during which American education and scholarship achieved maturity. In that career his experience was long and varied, first, as a successful teacher, then, as a brilliant investigator of educational and social institutions, and subsequently, as a wise administrator of philanthropic funds. All this experience he placed at our disposal. Whatever prestige the Institute enjoys or may enjoy in the future, whatever service it may render to scholarship, will be based upon the foundations established by Abraham Flexner. Exegit monumentum aere perennius.

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December 1, 1939

Dear Dr. Flexner:

I had a conference with Professor Lowe yesterday about his relations to the Carnegie Institution. As I understand it, he was a regular member of their staff up to the time that he came to the Institute and for the first few years here his stipend from the Carnegie Institution, \$4,500 and then \$4,000, was paid more or less as a part of his Institute salary.

Professor Lowe has now received an intimation from Mr. Bush that this amount will have to be reduced to \$1,000 for the calendar year, 1940, and at the end of that year it will probably cease altogether. The Carnegie Institution is running a deficit and must curtail its expenses.

Had it been your expectation that Professor Lowe's Carnegie stipend would continue indefinitely or were you prepared for this reduction, and had you contemplated replacing it by raising Professor Lowe's salary from \$10,000 to \$15,000? Is that what we ought to do?

I should be very grateful for your advice in the matter especially as to whether I should make an attempt to induce the Carnegie Institution to continue their payments to Professor Lowe or whether I should try when we can to replace this payment from Institute resources or whether I should say to Professor Lowe frankly that he must face the prospect of this reduction in his income and try to adjust his

Dr. Flexner

December 1, 1939

2

expenses to correspond.

I should very much appreciate your advice.

Yours sincerely,

FRANK AYDELOTTE

Dr. Abraham Flexner
The Church Home ^{and} Infirmary
Baltimore, Maryland

FA:EEB

November 24, 1939

Dear Dr. Flexner:

It gives me great pleasure to inform you that, the question of your salary, pension, and title having been referred to the Executive Committee with power, the Committee voted today

(1) That you should receive full salary for the remainder of the calendar year, 1939

(2) That your pension should begin on January 1, 1940, and should be fixed at \$12,000 per year with the understanding that Anne in the event of surviving you should receive one-half of that amount during her widowhood

(3) That you should receive the title of Director Emeritus, and it was recommended that the Trustees consider such changes in the By-Laws as would make it possible to elect you a Life Trustee

I informed the Committee that I had placed Room 108 A of Fuld Hall at your disposal, and this news was received by everyone with the keenest satisfaction.

I shall send you the further actions of the Executive Committee as soon as the minutes are drawn up, but I wanted you to have this particular information at the earliest possible moment.

With affectionate regards, I am

Ever sincerely,

Dr. Abraham Flexner
Williamsburg Inn
Williamsburg, Virginia

FRANK AYDELOTTE

FA:ESB

A536
.186FG
copy 2

BEYOND THE GRADUATE SCHOOLS: THE INSTITUTE FOR ADVANCED STUDY

ABRAHAM FLEXNER

FOR more than half a century preceding the outbreak of the Great War in 1914 American scholars and scientists, who for the most part had already received a Ph.D. degree at Harvard, Johns Hopkins, Chicago, or elsewhere, and who desired further and usually informal opportunities for research under the direction of a great master, often resorted to one of the German universities. A few found such opportunities in America, a few others in Great Britain, France, or elsewhere, but Germany was the Mecca for an overwhelmingly large percentage of them.

The War put an immediate stop to study of the kind which I have just indicated. In the first place, foreigners were less welcome and after America entered the War, intercourse was entirely suspended. In the second place, the universities were themselves badly disorganized by the War; younger professors took their predestined places in the German army, and older professors, especially in the natural sciences, were drawn upon for various technical services arising out of new needs connected with submarine, aerial, or other warfare. Finally, in the course of the War the university laboratories were more or less dismantled because of the constant demand upon them by the army for materials like copper and lead, which were requisite for the waging of a modern war.

When peace came, Germany was an impoverished, a defeated, and a discouraged country. The reorganization of the universities, as they had existed prior to 1914, was a herculean task. A great minister of education,

From: U of Toronto Quarterly
v. 7: 2 (Jan 1938)

AE 36
.I 86 F 6

BEYOND THE GRADUATE SCHOOLS

Carl Becker, devoted some years of his life to this important work and achieved far more than one might have supposed possible; but, as the years wore on and the universities were overcrowded with students because opportunities in other fields were limited, Becker found his task increasingly difficult. Even prior to the Hitler régime he was regarded with suspicion because of his frankly democratic ideas. He was supplanted, and fortunately for him did not live to witness the havoc which has been wrought by those who have been responsible for higher education in Germany since 1933.

As far back as 1922 when I was still secretary of the General Education Board, I was impressed by the need for developing in America an institution that would do for American scholarship and science what, at their best, European universities had done, and in that year I prepared a memorandum in which I pointed out the need and suggested that it could be met by the reorganization of an existing American university. Nothing came of this memorandum, but eight years later when I was engaged in preparing for publication the lectures on *Universities*, given under the auspices of the Rhodes Trust at Oxford in 1928, I was asked my opinion as to the use to which a considerable fortune ought to, and could best, be put. I replied that I could answer only in so far as the field of education was concerned and that within that field the time had, in my judgment, come for the creation of an institute for advanced study, preferably associated with an existing university, so as to avoid unnecessary duplication of plants, apparatus, and men. My suggestion was carried to Mr. Louis Bamberger and his sister, Mrs. Felix Fuld, of Newark, New Jersey, since, as I then learned, the inquiry had emanated from them. They accepted the idea, stipulating only that I should under-

THE UNIVERSITY OF TORONTO QUARTERLY

take to organize and start it. I agreed to do so, and within a few weeks the Institute for Advanced Study (as it was named) was equipped with a board of trustees and a charter.

The next two years were spent by me in visiting American and foreign universities as a preliminary to deciding upon the precise organization of the proposed institute, the field or fields in which it should make its beginning, and the location which we should select. I ultimately decided to recommend to the Board that we should begin with a single subject in order to test the validity of the idea, and I chose mathematics because in the first place it required so little in the way of equipment and in the second place because there was no subject in which it was easier to obtain agreement as to the personnel of a faculty.

During the preliminary period of two years the Institute occupied temporary offices in New York City and consisted of myself and my secretary, Mrs. Esther S. Bailey, who had for almost fifteen years previously been my secretary and assistant at the General Education Board. After careful consideration it was decided to locate the Institute at Princeton, New Jersey. There were two reasons for this choice: in the first place, Mr. Bamberger and Mrs. Fuld recognized an obligation to the people of New Jersey; in the second place, Princeton was a relatively small university with a rigidly limited graduate school which already possessed a strong mathematical faculty—the so-called Princeton group—and developing faculties in other branches. When I explained what was in my mind to President Hibben, he invited us at once to share the beautiful mathematical building, Fine Hall, which Princeton University had recently erected. On President Hibben's retirement Mr. Edward

BEYOND THE GRADUATE SCHOOLS

D. Duffield became acting president. To these two gentlemen, to the late Dean Trowbridge of the Graduate College and to his successor, Dean Eisenhart, who is also chairman of the University Faculty of Mathematics, and indeed to all members of the Princeton faculty and to the trustees of the University, the Institute owes a debt of gratitude for the gracious and helpful reception which it met at the beginning and has received continuously since. At the close of the year Mr. Duffield retired as acting president and was succeeded by Dr. Harold W. Dodds, previously professor of politics. President Dodds has co-operated with the Institute in the most generous and sympathetic fashion, and as a result, after four years of activity, during which two additional schools have been opened, namely, humanistic studies and economics and politics, the two institutions have collaborated so intimately that the resources of each have been made available to the other upon the most informal terms.

As the Institute for Advanced Study now stands, it possesses three schools, as they are called: the School of Mathematics, School of Humanistic Studies, and School of Economics and Politics. The schools are practically autonomous. The faculty of each school manages its own affairs with such occasional conferences with the director as they may deem advisable or necessary. Members are admitted for one or more years on the recommendation of the several faculties. Those admitted in this capacity have all received the Ph.D. degree and have almost without exception either through teaching or research given promise of further development. On their arrival in Princeton the temporary members confer with some faculty member and decide in this informal fashion upon what they propose to do. Certain seminars or lecture courses are given, but there is no formality whatsoever.

THE UNIVERSITY OF TORONTO QUARTERLY

Anyone, who is a member of either the University or the Institute, may attend or not, as he pleases. There are no specific entrance prerequisites. There are no examinations at the close of the academic year. No certificates or diplomas are awarded, so that there is nothing to induce a young scholar to come to the Institute for a year or more except the prospect of working with some master in one of the fields above mentioned. A bulletin is annually issued about the middle of the year, describing in general terms what is likely to be offered during the following year. This bulletin can be had upon application.

The eminence of the various faculties has drawn to Princeton annually during each of the years of its existence not only younger men but distinguished professors and associate professors from almost every American state, from Canada, and from practically every centre of university activity in Europe and Asia. It would be invidious to endeavour to give a list of the faculties in this connection, but it will not be amiss to say that our most eminent member is Professor Einstein, who for the past four years has lived continuously in Princeton and has devoted his entire time to his researches and to the encouragement of members of the School of Mathematics and of visiting scientists from all portions of the globe.

Up to this time the Institute has been without a building of its own. Through the courtesy of Princeton University, its School of Mathematics has occupied space in Fine Hall. Through the courtesy of the University, part of the humanistic group has been housed in McCormick Hall, the home of the distinguished Department of Art and Archaeology of Princeton University. Other members of the humanistic group have worked in their own homes or have shared with the School of Economics

BEYOND THE GRADUATE SCHOOLS

and Politics temporary quarters in a wooden building. The offices occupy a few rented rooms on Nassau Street, the main thoroughfare of this small town. Books and periodicals are being gradually acquired. A large Greek epigraphical collection has been made by Professor Meritt, and the Gest Oriental Library has been acquired, though it has not yet been opened for workers in the field of Chinese language and literature.

In general, the Institute has followed the policy which was practised by President Gilman in the early days of the Johns Hopkins University. It has concentrated its income upon men, utilizing any available makeshift for space. There will come a time when a building will undoubtedly be necessary, but until the Institute expands, which it is, however, unlikely to do in the near future, the need of a separate building is not urgent.

Postal Telegraph

(THE MACKAY SYSTEM)



ALL AMERICA
CABLES

COMMERCIAL
CABLES

CLASS OF SERVICE DESIRED	
DOMESTIC	CABLE
TELEGRAM	FULL RATE
DAY LETTER	DEFERRED
NIGHT MESSAGE	NIGHT CABLE LETTER
NIGHT LETTER	WEEK-END CABLE LETTER

Patrons should check class of service desired, otherwise message will be transmitted as a full-rate communication

RECEIVER'S NUMBER

CHECK

TIME FILED

STANDARD TIME

Send the following Message, subject to the terms on back hereof, which are hereby agreed to

Form 2

A. Flexner

June 16, 1937

Dr. Abraham Flexner
c/o Mr. Sascha Jacobsen
Ridgefield, Connecticut

Advisable no statements be issued by us regarding
newspaper notice Will explain when you telephone me tomorrow All well
Have a grand time Greetings

Esther S. Bailey

(Charge Institute for Advanced Study)

154

CLASS OF SERVICE DESIRED	
DOMESTIC	CABLE
TELEGRAM <input checked="" type="checkbox"/>	FULL RATE <input type="checkbox"/>
DAY LETTER <input type="checkbox"/>	DEFERRED <input type="checkbox"/>
NIGHT MESSAGE <input type="checkbox"/>	CABLE LETTER <input type="checkbox"/>
NIGHT LETTER <input type="checkbox"/>	WEEK END LETTER <input type="checkbox"/>

Patrons should check class of service desired; otherwise message will be transmitted as a full-rate communication.

COPY OF WESTERN UNION TELEGRAM

February 17, 1937

Dr. Abraham Flexner
Westward Ho Hotel
Phoenix, Arizona

Plan satisfactory to Leidesdorf Riefler Am

writing Greetings all

Esther S. Bailey

(Charge Institute for Advanced Study)

1.20

CLASS OF SERVICE DESIRED	
DOMESTIC	FOREIGN
TELEGRAM	FULL RATE CABLE
DAY LETTER	DEFERRED CABLE
NIGHT MESSAGE	NIGHT CABLE LETTER
NIGHT LETTER	WEEK-END CABLE LETTER
SHIP RADIOGRAM	RADIOGRAM

Patrons should check class of service desired, otherwise message will be transmitted as a full-rate communication

Congratulations

VIA
Postal Telegraph
THE INTERNATIONAL SYSTEM



RECEIVER'S NUMBER
CHECK
TIME FILED
STANDARD TIME

Send the following message, subject to the terms on back hereof,

which are hereby agreed to

Form 175

February 21, 1937

Dr. Abraham Flexner
Westward Ho Hotel
Phoenix, Arizona

Mrs Alexander getting along nicely after operation last Monday
 Professor Einstein in good health goes to Fine Hall every day I learned
 yesterday Mr Leidesdorf did not telegraph you because he had nothing to add to
 my message regarding his approval of housing plan Wish you good trip home
 Esther S. Bailey

(Charge Institute for Advanced Study)

1.20

1207-A

CLASS OF SERVICE DESIRED	
DOMESTIC	CABLE
TELEGRAM	FULL RATE
DAY LETTER	DEFERRED
NIGHT MESSAGE	NIGHT LETTER
NIGHT LETTER	SHIP RADIOGRAM

Patrons should check class of service desired; otherwise message will be transmitted as a full-rate communication.

WESTERN UNION

CHECK
ACCT'G INFMN.
TIME FILED

R. B. WHITE
PRESIDENT

NEWCOMB CARLTON
CHAIRMAN OF THE BOARD

J. C. WILLEVER
FIRST VICE-PRESIDENT

Send the following message, subject to the terms on back hereof, which are hereby agreed to

November 24, 1939

To Dr. Abraham Flexner

Street and No. Williamsburg Inn

Place Williamsburg, Virginia

Encouraging interview with Joe Willits Swarthmore

yesterday Action impossible in December but our request receiving sympathetic

consideration Further conference about two weeks hence Love to Anne and

yourself

Frank Aydelotte

(Charge Institute for Advanced Study)

:90

Sender's address,
for reference

WESTERN UNION GIFT ORDERS SOLVE THE PERPLEXING
QUESTION OF WHAT TO GIVE.

Sender's telephone
number

20 NASSAU STREET
PRINCETON, NEW JERSEY

February 17, 1937

Dear Mr. Flexner:

I immediately called Mr. Leidesdorf after your telephone message. I could not speak with him but asked Ben (his secretary) if Mr. Leidesdorf had received your letter of February 12 regarding the housing plan and whether or not it was satisfactory and whether or not Mr. Leidesdorf wished you to take up any other matters with Mr. Bamberger while you were in Phoenix. Ben said that Mr. Leidesdorf found the plan satisfactory and had already talked with Mr. Riefler about it. I then asked him if Mr. Leidesdorf would not wire you to Phoenix his approval and anything else you should know. Ben said that he would do so.

I then telephoned to Professor Riefler and he said that he was in a peculiar position being a trustee and a professor. He thought that it was most generous of Mr. Bamberger and Mrs. Fuld to make the price a nominal one, that being a trustee it was like making a gift to himself and he did not feel that he should approve, but that of course it was splendid that he could go forward with the building plans. I am not sure that I make his delicacy of feeling clear. Do I?

It was splendid hearing your voice over the telephone, and it will be fine to have you here again next Thursday, a week from tomorrow.

With kindest regards from Miss Eichelzer and myself to you and Mrs. Flexner,

Ever sincerely,

Esther S. Bailey

P.S.

Here are two letters for Mrs. Flexner.

ESB

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

1201-S

CLASS OF SERVICE

This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable symbol above or preceding the address.

(36)

WESTERN UNION

R. B. WHITE
PRESIDENT

NEWCOMB CARLTON
CHAIRMAN OF THE BOARD

J. C. WILLEVER
FIRST VICE-PRESIDENT

SYMBOLS

DL = Day Letter

NM = Night Message

NL = Night Letter

LC = Deferred Cable

NLT = Cable Night Letter

Ship Radiogram

The filing time shown in the date line on telegrams and day letters is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination.

Received at Lower Pyne Bldg., Princeton, N. J.

1957 FEB 21 PM 4 54

NAC61 27 DL=PHOENIX ARIZ 21 135P

MRS ESTHER S BAILEY=

34 MERCER ST

THANKS FOR LETTER PLEASE INQUIRE ABOUT HEALTH MRS ALEXANDER
AND EINSTEIN AND REPLY BY NIGHTLETTER WE BOTH WELL LOVE TO
ALL START HOME TOMORROW AFTERNOON WEATHER SUPERB=
ABRAHAM FLEXNER.!

WESTERN UNION GIFT ORDERS ARE APPROPRIATE GIFTS FOR ALL OCCASIONS

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

1201-S

CLASS OF SERVICE

This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable symbol above or preceding the address.

WESTERN UNION

R. B. WHITE
PRESIDENT

NEWCOMB CARLTON
CHAIRMAN OF THE BOARD

J. C. WILLEVER
FIRST VICE-PRESIDENT

SYMBOLS

DL = Day Letter

NM = Night Message

NL = Night Letter

LC = Deferred Cable

NLT = Cable Night Letter

Ship Radiogram

The filing time shown in the date line on telegrams and day letters is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination.

Received at Lower Pyne Bldg., Princeton, N. J.

1937 FEB 13 AM 7 56

.NT127 45 NL=PHOENIX ARIZ 12

MRS ESTHER S BAILEY=

20 NASSAU ST

LETTERS ADDRESSED CARE OF MR BAMBERGER RECEIVED
OUR ADDRESS AS LONG AS WE STAY WILL BE WESTWARDHO PLEASE
NOTIFY FAMILY BOTH WELL WEATHER CONTINUES GOOD MR
BAMBERGER APPROVES PLAN FOR SELLING LOTS TO OUR PEOPLE
AT NOMINAL PRICE HAVE WRITTEN HEIDESDORF AIR MAIL
WARMEST GREETINGS=

ABRAHAM FLEXNER.

WESTWARDHO.

WESTERN UNION GIFT ORDERS ARE APPROPRIATE GIFTS FOR ALL OCCASIONS

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

1201-S

CLASS OF SERVICE

This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable symbol above or preceding the address.

WESTERN UNION

SYMBOLS

DL = Day Letter
 NM = Night Message
 NL = Night Letter
 LC = Deferred Cable
 NLT = Cable Night Letter
 Ship Radiogram

(13)
PRESIDENT

NEWCOMB CARLTON
CHAIRMAN OF THE BOARD

J. C. WILLEVER
FIRST VICE-PRESIDENT

The filing time shown in the date line on telegrams and day letters is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination.

Received at Lower Pyne Bldg., Princeton, N. J.

1937 FEB 10 PM 3 17

NBE102 24 DL=WO PHOENIX ARIZ 10 1213P

MRS ESTHER S BAILEY=
20 NASSAU ST

PLEASE SEND AIR MAIL COMPLETE SET BULLETINS TO
FRANK E ROSS NEWS DEPARTMENT ARIZONA REPUBLIC
PHOENIX WEATHER FINE GREETINGS TO YOU BOTH FROM ALL=
ABRAHAM FLEXNER.

*Paul. Acint
2/10/37*

WESTERN UNION GIFT ORDERS ARE APPROPRIATE GIFTS FOR ALL OCCASIONS

NOTE

FLEXNER, ABRAHAM

Born Louisville, Kentucky, November 13, 1866

A. B. - Johns Hopkins, 1886

A. M. - Harvard, 1906
University of Berlin, 1906-7

LL. D.- Western Reserve University, 1914
Swarthmore College, 1934

M. D. - Honoris Causa - University of Berlin, 1929

M. D. - Honoris Causa - University of Brussels, 1930

LL. D.- New York University, 1936

Princeton University, 1940

Johns Hopkins, 1949

Washington University, 1950

Litt.D.- University of Iowa, 1936

Married Ann Laziere Crawford, June 23, 1898

Began teaching Louisville High School, 1886

Staff Member Carnegie Foundation for Advancement of Teaching, 1908-1912

Assistant Secretary, 1913-1917 6130

Secretary, 1917-1925

Director Division of Studies and Medical Education, 1925-1928

General Education Board

Director Institute for Advanced Study, 1930-1939

Director Emeritus since 1940

Commander Legion of Honor, France, 1926

Rhodes Imperial Lectureship, Oxford, 1927-1928

Taylorian Lectureship, Oxford, 1928

Lecture Fondation Universitaire, Belgium, 1929



EXECUTIVE OFFICE



HOTEL WESTWARD HO

PHOENIX, ARIZONA

February 13, 1937.

Dear Mrs. Bailey:

Excuse my sending you a dictated letter but I have only a few minutes before keeping an appointment with Mr. Bamberger.

Your suggestions about the Jessup bust are excellent, and I will write Mr. Boyd suggesting the payment of \$500.00.

As I wired you last night, our address will continue to be the Westward Ho until we leave for the east Monday, the 22nd. That will bring us to Trenton Thursday at 4:30 or thereabouts. Mrs. Flexner will probably stay on the train and go to New York to see Eleanor so that you and I will have to take care of the luggage.

The weather is good although not quite so warm as last year. We are getting a complete rest. It will, however, be nice to be back in the harness again.

With warmest greetings to you and your running mate,

Always sincerely,

A. F.



February 12, 1937

Dear Mr. Leidesdorf:-

Mr. Bamberger and I have had two talks in regard to a system the younger men build and own their own homes. This letter, which I shall show Mr. Bamberger before mailing to you, represents our views. Our object is to help these men to acquire homes without imposing on them too heavy a financial burden, and at the same time protecting the institutes' investment. It is clear that if the lots are disposed of to them on the strictly commercial basis, the financial burden will destroy our purpose. We concur, therefore, with you in suggesting that the lots be disposed of more cheaply- say at \$1000 or \$1500 apiece. The houses should be built at a cost as close to \$20,000 as possible. The other provisions that Riefler suggested in his memorandum as regards interest, amortization, insurance, fire and life, taxes, etc., are acceptable. In this way the men who take advantage of the offer will have their own homes which they will own, and the whole transaction will be of a strictly business-like character. Mr. Bamberger is most soliticious that there should be nothing in the arrangement which can now or in the future permit anyone to feel that the Institute is taking advantage of the professors. I suggest that you get in contact with Riefler and tell him that he and Merritt and anyone else who comes in, may now get busy, so that they will have their homes in the early autumn, under conditions that will make them happy and their families contented.

We see Mr. Bamberger and his sisters daily. Mrs. Fuld has had a slight touch of flu, but is mending daily. We have a game of cards in the afternoon, and go to the movies at night. The morning is devoted to sunshine, though this morning the sun is not doing business at the old stand. I hope the weather in New York is not too severe. We shall remain here until February

February 13, 1937.

Dear Mr. Boyd:

Mrs. Bailey has forwarded to me your letter of February 5th with her reply. I am glad that you did not hesitate to write me candidly, and I can quite see the force of the points made in reference to raising the money for Jessup's bust at this time. I believe that if a payment of \$500.00, or perhaps a little less, could be made to Mr. Komenkov at this time it would cover all his expenses in making the bust and having it cast in bronze. You could then take your time about securing the rest of the money, and presentation of the bust could take place at any suitable occasion after beginning of the next academic year, when the balance due the sculptor could be paid. I appreciate the pains you have taken in this matter. Jessup deserves well of the University, and his image should be a constant inspiration to successive generations of students.

I am here with Mrs. Flexner for the purpose of giving her a rest in this mild climate. She is sleeping and eating better than when we left home, and beginning to take some exercise daily. The weather has been agreeable though not quite up to Arizona's best. I am very sorry that I cannot be in Iowa City and here at the same time.

I should have added that if you wish to make a remittance to Mr. Komenkov you can make a check payable to Mr. Sergei Komenkov. The studio is at 37 W. Eighth St. If you wish the making of the bust postponed until I return to New York, let me know and I will myself undertake to go there with Jessup.

With all good wishes to you and all your associates,

Ever Sincerely,

CLASS OF SERVICE DESIRED	
DOMESTIC	CABLE
TELEGRAM	FULL RATE
DAY LETTER	DEFERRED
NIGHT MESSAGE	CABLE LETTER
NIGHT LETTER	WEEK END LETTER

Patrons should check class of service desired; otherwise message will be transmitted as a full-rate communication.

COPY OF WESTERN UNION TELEGRAM

May 31, 1936

Dr. Abraham Flexner
care President Gilmore
102 Church Street
Iowa City, Iowa

Delighted your telegram All fine here Had this morning
most satisfactory conference Professor Mitranj who is eager to see you He goes
to New York tonight to stay until sailing Friday We shall be thinking of you
and would like to be present tomorrow morning Greetings from us all

Esther S. Bailey

(Charge Institute for Advanced Study)

1.08

CLASS OF SERVICE DESIRED	
DOMESTIC	FOREIGN
TELEGRAM	FULL RATE CABLE
DAY LETTER	DEFERRED CABLE
NIGHT MESSAGE	NIGHT CABLE LETTER
NIGHT LETTER	WEEK-END CABLE LETTER
SHIP RADIOGRAM	RADIOGRAM

Patrons should check class of service desired, otherwise message will be transmitted as a full-rate communication

Postal Telegraph

THE INTERNATIONAL SYSTEM

Commercial
Cables



All America
Cables

Mackay

Radio

RECEIVER'S NUMBER
CHECK
TIME FILED
STANDARD TIME

Send the following message, subject to the terms on back hereof, which are hereby agreed to

Form 2

February 29, 1936

Dr. Abraham Flexner
The Arizona Biltmore
Phoenix, Arizona

Dinner Friday April third Date acceptable to Aydelotte Stewart

President Dodds issuing invitations Notice Meritt degree appears tonight or
tomorrow Thanks for letter Delighted with your reports All well here
Cathleen and son fine Regards to you Mr Bamberger and Mrs Fuld

Esther S. Bailey

Charge Institute for
Advanced Study

1.80

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

1201-S

CLASS OF SERVICE

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WESTERN UNION (49)

SYMBOLS

DL = Day Letter

NM = Night Message

NL = Night Letter

LC = Deferred Cable

NLT = Cable Night Letter

Ship Radiogram

R. B. WHITE
PRESIDENT

NEWCOMB CARLTON
CHAIRMAN OF THE BOARD

J. C. WILLEVER
FIRST VICE-PRESIDENT

The filing time shown in the date line on telegrams and day letters is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination.

Received at Lower Pine Bldg., Princeton, N. J.

NAJ118 18 DL=BM PHOENIX ARIZ 29 1022A

1936 FEB 29 PM 12 52

MRS ESTHER S BAILEY=

34 MERCER ST

HAS THE DATE FOR DINNER WITH PRESIDENT DODDS COMMITTEE
BEEN ARRANGED HOPE ALL WELL WITH KATHLEEN WARMEST
GREETINGS=

ABRAHAM FLEXNER.

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

1201-S

CLASS OF SERVICE

This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable symbol above or preceding the address.

WESTERN UNION (18)

SYMBOLS

DL = Day Letter
 NM = Night Message
 NL = Night Letter
 LC = Deferred Cable
 NLT = Cable Night Letter
 Ship Radiogram

R. B. WHITE
PRESIDENT

NEWCOMB CARLTON
CHAIRMAN OF THE BOARD

J. C. WILLEVER
FIRST VICE-PRESIDENT

The filing time shown in the date line on telegrams and day letters is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination.

Received at Lower Pine Bldg., Princeton, N. J.

1936 FEB 28 PM 12 20

NT251 23 DL=BM PHOENIX ARIZ 28 942A

MRS ESTHER S BAILEY=
20 NASSAU ST

GIVE PRESS STATEMENT REGARDING BENS DEGREE WITH SKETCH
OF PROFESSIONAL CAREER FROM WHOS WHO SUPERB WEATHER
FEELING FINE WARMEST GREETINGS TO YOU ALL=
ABRAHAM FLEXNER.



WESTERN UNION GIFT ORDERS SOLVE THE PERPLEXING QUESTION OF WHAT TO GIVE

CLASS OF SERVICE DESIRED	
DOMESTIC	CABLE
TELEGRAM	FULL RATE
DAY LETTER	DEFERRED
NIGHT MESSAGE	CABLE LETTER
NIGHT LETTER	WEEK END LETTER

Patrons should check class of service desired; otherwise message will be transmitted as a full-rate communication.

COPY OF WESTERN UNION TELEGRAM

September 5, 1935

Dr. Abraham Flexner
Magnetawan via Burks Falls
Ontario, Canada

Today's Times carries account of death Tuesday of Pauline Bamberger sister of
Louis Bamberger Greetings

Marie C. Eichelser

1.05

Charge Institute for Advanced Study

CLASS OF SERVICE DESIRED	
DOMESTIC	FOREIGN
TELEGRAM	FULL RATE CABLE
DAY LETTER	DEFERRED CABLE
NIGHT MESSAGE	NIGHT CABLE LETTER
NIGHT LETTER	WEEK-END CABLE LETTER
SHIP RADIOGRAM	RADIOGRAM

Patrons should check class of service desired, otherwise message will be transmitted as a full-rate communication

Postal Telegraph

THE INTERNATIONAL SYSTEM

Commercial
Cables



All America
Cables

Mackay

Radio

RECEIVER'S NUMBER

CHECK

TIME FILED

STANDARD TIME

Send the following message, subject to the terms on back hereof, which are hereby agreed to

Form 2

January 8, 1935

Mr. Abraham Flexner
Island Inn
Hobe Sound, Florida

Riefler accepts eagerly enthusiastically Free when successor
appointed Matter being expedited Einstein party missed Bermuda because of
influenza and bad colds Professor well but travel inadvisable for others
If small reception Ambassador Institute and history group desirable after lecture
can easily be arranged in Engineering Building or elsewhere Greetings

Esther S. Bailey

Charge Institute
for Advanced Study

1.08

POSTAL TELEGRAPH-CABLE COMPANY

ABRAHAM FLEXNER

Salary Sheet Institute for Advanced Study

Sept. 27, 1934	Received check of \$1,666.66, salary of September 1934	Abraham Flexner E.S.B.
" " "	1,438.99, foreign travel summer 1934	Abraham Flexner E.S.B.
Oct. 27, 1934	" " " 1,666.67, salary of October 1934	Abraham Flexner E.S.B.
Nov. 28, 1934	" " " 1,666.67 " " November 1934	Abraham Flexner E.S.B.
Dec. 27, 1934	" " " 1,666.66 " " December 1934	Abraham Flexner E.S.B.
Jan. 28, 1935	" " " 1,666.67 " " January 1935	Abraham Flexner E.S.B.
Feb. 27, 1935	" " " 1,666.67 " " February 1935	Abraham Flexner E.S.B.
March 26, 1935	" " " 1,666.66 " " March 1935	Abraham Flexner E.S.B.
April 25, 1935	" " " 1,666.67 " " April 1935	Abraham Flexner E.S.B.
May 27, 1935	" " " 1,666.67 " " May 1935	Abraham Flexner E.S.B.
June 26, 1935	" " " 1,666.66 " " June, 1935	Abraham Flexner E.S.B.

()

A.F. Hotel Paris 1934
 SS

Law	_____	50 ✓
Law	_____	50 ✓
Hotel	_____	66.50 ✓
Hotel	_____	15.40 ✓
Tips	_____	1.00 ✓
Tips	_____	4.10 ✓
Meals	_____	.60 ✓
Meals	_____	
Seaside	_____	7.70 ✓
Seaside	_____	7.70 ✓
Life club	<u>Book</u>	5.00 ✓
	<u>Dinner</u>	5.00 ✓
	<u>Dinner</u>	10.00 ✓
	<u>Supper</u>	5.00 ✓
	<u>Steward</u>	10.00 ✓
	<u>Long</u>	3.00 ✓
	<u>Pays</u>	11.00 ✓
		16.00 ✓
		5.00 ✓
		20.00 ✓

20.00

Paris 1934

Jaxis 3 1.00

Hotel 81.90

2 1/2 1.60

meals 4.10

Sten chair 7.70

tips 41.00

A.F.

The Institute for Advanced Study

Travel

Abraham Flexner (London, Blickling, Cambridge, Paris, New York)
July 4-24, August 29-September 12, 1934

Railroad, London to Blickling, Cambridge and return	\$12.20	
London to Paris	24.24	
Paris to Cherbourg, including Mrs. Bailey	<u>36.20</u>	\$ 72.64
Steamship tickets and steamer chairs, " " "		521.70
Tips on steamship		41.00
Luggage		3.50
Hotel		539.50
Meals		109.35
Tips		36.10
Cablegrams and telegrams		16.10
Taxis		29.45
Conference at Blickling		15.00
Books		24.25
Flowers		10.80
Premium on American Express Company checks		9.60
Charge on letter of credit, July		<u>10.00</u>
		<u>\$1,438.99</u>

Respectfully submitted,

ABRAHAM FLEXNER

Expenses

meals —	4.50 ✓
Cable —	2.20 ✓
cab	
meal —	2.35 ✓
meal —	1.40 ✓
Taxis	.90 ✓
Taxis	.90 ✓
meals	2.20 ✓
cab	1.00 ✓
TV	
RR	12.20 ✓
meals	1.30 ✓
Tips	.75 ✓
Blackberry (confer)	15.00 ✓
Taxi	.90 ✓
meals	4.20 ✓
Taxi	.90 ✓
Tips	1.00 ✓
meals	6.60 ✓
meals	11.25 ✓
	<hr/> 68.95

Travel 33.80

Cable 2.20

Jan 3 4.00

Rte 12.20

3/7 1.75

Blisk. 15.

68.95

Hotel	135.75 ✓
Bills	8.85 ✓
Laxis	1.25 ✓
Telegrams	1.16 ✓
meals	3.00 ✓
meals	4.40 ✓
Telegrams	.80 ✓
Laxis	10.25 ✓
meals	3.40 ✓
meals	2.55 ✓
meals	1.80 ✓
Laxis	1.60 ✓
Telegrams	2.20 ✓
Bills	8.60 ✓
meals	4.10 ✓
flowers	6.60 ✓
flowers	4.20 ✓
Laxis	1.40 ✓
Hotel	138.60 ✓
meals	2.10 ✓
	<u>333.02</u>

Hotel 273.85

Books 17.45

Javis 5.50

Delays 4.10

meals 21.35

Flores 10.80

333.05

49.522

Rika	6.50 ✓
Delap's	1.10 ✓
meals	2.50 ✓
Longway	3.20 ✓
Taxi	.50 ✓
Tips	.60 ✓
Hotel	108.25 ✓
Tips etc	22.25 ✓
Tips	.60 ✓
meals	3.25 ✓
Tips	.90 ✓
Taxi	1.40 ✓
meals	5.10 ✓
Taxi	2.40 ✓
meals	4.10 ✓
meals	6.25 ✓
Taxi	.70 ✓
Taxi	2.10 ✓
meals	1.70 ✓
Cable	2.80 ✓
meals	2.60 ✓
Taxi	.40 ✓
Taxi	.60 ✓
	<u>150.70</u>

~~Expenses~~

Hotel	108.25
Bunks	6.50
— Taxes	7.00
— Telegraph	3.90
— Traveler's Exp.	26.90
— Int. Exp.	24.35
— Lunch	3.50

180.70

Tips	6.70 ✓
Hotel	75.50 ✓
Tips	11.00 ✓
Prom. Am. Exp. check	9.60 ✓
Tip	.35 ✓
Taxi	.70 ✓
Taxi	.70 ✓
Tips	.35 ✓
Taxi	.80 ✓
C. S. tickets	36.20 ✓
Taxi	2.40 ✓
meals	1.20 ✓
Taxi	2.10 ✓
meals	.55 ✓
Taxi	1.80 ✓
Cable	2.10 ✓
orders	2.00 ✓
Taxi	.60 ✓
C. S. Transport (incl. 21.1)	57.00 ✓
Taxi	.80 ✓
Telegr	1.00 ✓
Taxi	.70 ✓
Taxi	.50 ✓
	662.95

Life	8.40
Hotel	75.50
Jarris	7.20
Princeton	9.60
Co. Check	3.10
Cable	2.50
Telegram	3.75
Meals	550.20
SS. Station	2.40
RATV	
	<hr/> 662.95

meals	4.00 ✓
taxi	.40 ✓
taxi	.40 ✓
taxi	1.20 ✓
meals	15.40 ✓
taxi	3.50 ✓

21.50

Add \$ 24.24

London Paris

\$ 46.04

Return of cards / 2.10.00

\$ 48.04

Meals 19.45
Janis 2.35

21.80

RA 24.24

46.04

Left with 10.

36.04

Mr. A. Flexner

			Frs
1934			
Aug.	9	Telegram	36.40
	10	Nord Atlantique	250.00
			<hr/>
		Paid by L. B.	Frs 286.40
Aug.	10	Nord Atlantique	<u>\$ 509.00</u>
	16	" "	5.00
		paid by A. E.	<u>\$ 514.00</u>

THE ROCKEFELLER FOUNDATION

N° 645

CREDIT VOUCHER

20, RUE DE LA BAUME

CP. Dr. A. Flexner

PARIS September 3rd, 1934

6202-33

A/C	DÉSIGNATION	DÉTAIL		TOTAL	
A. Flexner acc.	Remittance			\$ 514.	00
ORIGINAL					

CHECKED

Jlh

APPROVED

Luc B

ENTERED

Jlh

Received from : Dr. A. Flexner

The sum of : five hundred fourteen dollars;

A.F.

The Institute for Advanced Study
Travel
Abraham Flexner (New York, Southampton, London, Oxford, London)
June 12 - July 3, 1934

Passage and visas, including Mrs. Bailey's s.s. ticket	\$580.34
Bill on boat	36.60
Tips on boat	34.00
Railroad, Mrs. Bailey, Princeton Jct. - New York	1.70
Railroad, Southampton to London	5.00
Railroad, London to Oxford and return	6.76
Hotel	210.55
Meals	48.95
Tips	11.05
Taxis	12.20
Books	6.80
Telegram90
	<u>\$949.85</u>

Respectfully submitted,

ABRAHAM FLEXNER

MRS. A. FLEXNER
150 EAST 72ND STREET
NEW YORK CITY

Expense acct - A. Flexner
ny. - Washington - June 4 - 8

R. R.	16.28
Pullman	3.76
Hotel	39.01
Passport	10
taxes	<u>5.30</u>
meals	8.20
tips	<u>2.75</u>
tel	1.68
meals	<u>2.25</u>
tips	<u>2.50</u>
taxes	<u>1.10</u>
tips	<u>2.50</u>
	90.33

5.30
1.10
<u>6.40</u>
8.20
2.75
<u>10.95</u>
2.30
2.20
2.50
<u>2.75</u>

Luncheon, April 22, 1934

A. Flexner

	Dr. and Mrs. Flexner ✓	Dr. and Mrs. Jessen ✓
<i>Regrets</i>	President and Mrs. Dodds	Dr. and Mrs. Lehmer ✓
	Dean and Mrs. Eisenhart ✓	Dr. and Mrs. Lowan ✓
	Professor and Mrs. Lefschetz ✓	Dr. Martin ✓
	Mr. Bamberger and Mrs. Fuld ✓	Dr. and Mrs. Peterson ✓
	Professor and Mrs. Ulich ✓	Dr. Ruse ✓
	Professor and Mrs. Alexander ✓	Dr. and Mrs. Salkover ✓
	Professor and Mrs. Einstein ✓	Dr. Schmeiser ✓
	Professor and Mrs. Vablen	Dr. and Mrs. Schoenberg ✓
	Professor and Mrs. von Neumann ✓	Dr. Stafford ✓
	Professor and Mrs. Weyl ✓	Dr. and Mrs. Thomas ✓
	Professor and Mrs. Mayer ✓	Dr. van Kampen ✓
	Dr. Torrance ✓	Dr. and Mrs. Wilder ✓
	Dr. Vanderslice ✓	Mrs. Bailey ✓
	Dr. and Mrs. Zippin ✓	Miss Blake ✓
	Dr. Jacobson ✓	Miss Eichelser ✓
	Dr. and Mrs. Albert ✓	
	Dr. Bleick ✓	Dr. Gerhardt Tintner ✓
	Dr. and Mrs. Blumenthal ✓	Dr. Todd ✓
<i>Regrets</i>	Dr. and Mrs. Scholz	
	Dr. and Mrs. Cameron ✓	
<i>Regrets</i>	Dr. Clifford	
	Dr. Gödel ✓	
	Dr. and Mrs. Hedlund ✓	
	Dr. Hull ✓	

October 31, 1933

Abraham Flexner

Expenditures - Institute for Advanced Study

October 19-31	Postage	\$ 3.70
October 19	Radiogram to Einstein	
	Oct. 16	3.43
October 19	Luncheon for Dr. Sarton	
	Oct. 15	20.00
	Nassau Club dues	11.00
October 24	Taxi to Trenton to see	
	Gov. Moore on account	
	of Prof. Einstein	6.00

Entertainment

Luncheons Prof. and Mrs.
Veblen, Prof. Weyl and party, and
luncheon for research workers (stu-
dents and wives), dinner Prof. Veblen 97.50

Dr. Sarton in Princeton Oct. 14-16 14.00

\$155.63

Purchases at University Store
for personal use 7.74

Balance due \$147.89

Respectfully submitted,

A. F.

Received payment,

A. F.

Paid
Check #40
October 31, 1933

C. L. G.

October 18, 1933

Abraham Flexner

Expenditures - Institute for Advanced Study

October 1-18	Postage	\$ 4.29	
October 3	Draft to Prof. Weyl	4.85	
October 6	Aydelotte, July 15	\$1.20	
Telegrams	Weyl, July 21	3.80	
and	Weyl, July 26	3.05	
cablegrams	Einstein, Belgium, Aug. 11 ^{5.02}		
	Aydelotte, Aug. 19	.90	
	Veblen, Aug. 19	1.50	
	Bamberger, Aug. 23	.90	
	Maass, Aug. 24	1.20	
	Gregg, Aug. 25	.90	
	Veblen, Sept. 9	1.07	
	Institute, Sept. 22	.55	
			... 26.61
Oct. 13	Long distance telephones		
(September)	to Princeton and New York	1.90	
October 8-9	Travel to New York on account		
	of Board meeting	9.85	
October 18	September 20 - Oct. 6	29.80	
Entertainment	Prof. and Mrs. Lefschetz		
	Dr. and Mrs. Albert		
	Dr. and Mrs. Blumenthal		
	Prof. McElroy, Oxford		
	Dr. Kohler, Berlin		
	Dr. Lowe, Oxford		
	Dean and Mrs. Eisenhart		
	Prof. and Mrs. Veblen		
	Pres. and Mrs. Dodds		
			<u>\$77.20</u>

Respectfully submitted,

Received payment

Paid #34
Oct. 18, 1933
K.S.B.

EXPENSE REPORT

Abraham Flexner, Director
Institute for Advanced Study

Princeton - Washington
September 22-23, 1933

Taxi	.35 ✓	
Hotel	7.50 ✓	Wash DC
Pullman	1.50 ✓	Mr
Tea	.65 ✓	4
Tips	.20 ✓	1/2
Coffee	.50 ✓	
meals	2.10 ✓	
Taxi	.40 ✓	
socks	.75 ✓	
Tips	.75 ✓	
Hotel	14.55 ✓	
meals	1.65 ✓	
Taxi	6.00 ✓	
Tips	.75 ✓	
Pullman	1.50 ✓	
Teleg	.50 ✓	
motor	2.00 ✓	
meals	2.10 ✓	
<hr/>		
43.90		

Railroad and Pullman	\$10.80
Taxis, including motor to Trenton	10.00
Hotel	14.55
Meals	6.50
Tips	1.25
Telegrams80
<hr/>	
<u>\$43.90</u>	

Respectfully submitted,

Abraham Flexner

Postage, September 23-Oct. 1	\$3.93
Charge on draft to Prof. Mitrany	2.50
Motor for President Aydelotte in Canada	2.00
<hr/>	
<u>\$14.43</u>	

Respectfully submitted,

P.L.

Paid \$58.33
Check #21
Oct. 2, 1933

September 22, 1933

Abraham Flexner

Expenditures - Institute for Advanced Study

1933

September 1 - 22

Postage	\$2.51	
Cablegrams and telegrams		
vonNeumann, Budapest	2.08	
Mitrany, Oxford	1.10	
Weyl, Zurich	2.35	
Weyl, Prov. Bolzano	4.60	
Wilbur, Stanford Univ. ...	2.27	
Morton, Amherst41	
Bohr, Copenhagen	<u>2.72</u>	15.53
Telephone20	
		<hr/>
		\$18.24

Respectfully submitted,

A. J.

Received payment,

A. J.

Paid
Check #16
Sept. 22, 1933

C. L. B.

August 31, 1933

Abraham Flexner

Expenditures - Institute for Advanced Study

1933

June - July - August

Week of May 26

Entertainment Ladenburgs, Alexanders,

Lefschetz \$21.45

Telegrams

Mitrany, Cambridge .44

Mitrany, Cambridge .41

Duffield, Princeton 1.53

Collins, Princeton .60

Friedenwald, Balto. .56

Tax .16

Princeton P.O. .50

VonNeumann, Budapest 2.35 6.55

Telephone Princeton20

Postage 6.35

\$34.55

Respectfully submitted,

Received payment

Paid
Check #14
Aug. 31, 1933

Copy - Henry Allen Moe, Esq. - 551 Fifth Avenue, New York
F. F. Russell, Esq. - 49 Wall Street, New York
L. W. Cronkhite, Esq. - 310 Congress Street, Boston

Personal

25 September 1928

Doctor Abraham Flexner
61 Broadway
New York, N. Y.

Dear Doctor Flexner:

I have just received the following cablegram from Kerr, which I thought you might like to see: -

"Heartiest congratulations, splendid Eastman gift. More power to your elbow."

Yours hastily,

FA:JH